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General Counsel/Chief FOIA Officer
U.S. Railroad Retirement Board
844 North Rush Street
Chicago, IL 60611-2092

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UNITED STATES OF AMERICA
RAILROAD RETIREMENT BOARD
844 NORTH RUSH STREET
CHICAGO, ILLINOIS 60611-2092

GENERAL COUNSEL

NOV 5 2013

Re: Freedom of Information Act
Request dated October 6
2013, C. 5089-13

This is in response to your letter dated October 6, 2013, to the Railroad Retirement Board (hereinafter the Board) wherein you requested "A copy of the meeting minutes from the meetings of the Railroad Retirement Board during 2012 and 2013 to date." You made your request pursuant to the Freedom of Information Act.

Pursuant to your request, please find copies of the meeting transcripts of the three-member Railroad Retirement Board for the period requested.

I trust that this information is helpful.

Appeal Rights.

The regulations of the Railroad Retirement Board provide that you may appeal the denial of a requested record by writing to the Secretary to the Board, Railroad Retirement Board, 844 North Rush Street, Chicago, Illinois 60611-2092, within 20 days following your receipt of this letter. A letter of appeal must include reference to, or a copy of, this letter.

Sincerely,

A handwritten signature in black ink that reads "Karl T. Blank".

Karl T. Blank
General Counsel

Enclosures



ORIGINAL

U.S. RAILROAD RETIREMENT BOARD

REGULAR BOARD MEETING

September 26, 2013

STENOGRAPHIC REPORT OF PROCEEDINGS

had in the above-entitled matter held at 844
North Rush Street, 8th Floor, Chicago, Illinois,
at 10 o'clock a.m. MR. MICHAEL S. SCHWARTZ,
presiding.

PRESENT:

MR. MICHAEL S. SCHWARTZ, Chairman

MR. STEPHEN W. SEIPLE, Assistant

MR. JEROME F. KEVER, Management Member

MR. ROBERT PERBOHNER, Counsel to the
Management Member

MR. JOSEPH WAECHTER, Assistant

MR. WALTER A. BARROWS, Labor Member

MS. GERALDINE L. CLARK, Assistant

MS. BRIGITTE MUNOZ, Assistant

MS. NANCY RUSSELL, Counsel to the Labor Member

1 PRESENT: (Continued)

2 MS. MARTHA P. RICO, Secretary to the
3 Board

4
5 MS. MARTHA BARRINGER, Director of
6 Programs

7 MR. KARL BLANK, General Counsel

8 MR. FRANK BUZZI, Chief Actuary

9 MR. KEITH EARLEY, Director of
10 Administration

11 MR. DANIEL FADDEN, Director of Field
12 Service

13 MR. GEORGE V. GOVAN, Chief Financial
14 Officer

15 MR. RAM MURTHY, Chief Information Officer

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23 Reported By: Karen Fatigato, CSR

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1 CHAIRMAN SCHWARTZ: Let's go ahead and
2 get started today with Karl.

3 MR. BLANK: Thank you, Mr. Schwartz.

4 I'll start as usual with a rundown of
5 the pending litigation in the Office of General
6 Counsel.

7 We have two open petitions for review
8 of individual claims and two that have been
9 closed. I have been reporting previously on the
10 Nelson versus RRB case, which had to do with a
11 Tier 1 annuity offset for Social Security
12 benefit. It was filed back in August of 2011,
13 and the briefing was all done by December of
14 that year. Well, in August of this year we
15 finally got an unpublished decision from the
16 Court of Appeals for the 9th Circuit which
17 affirmed the Board's decision and ended the
18 appeal.

19 We also have in the 11th Circuit the
20 Faunce versus RRB case. Maybe you may recall
21 that Mr. Faunce is something of an inveterate
22 litigator over the years. He had filed his
23 latest case in November of last year but had not
24 filed his filing fee and the court ultimately

1 denied his request to proceed without paying the
2 fee. He never did pay the fee, and on July
3 19th, 2013 the court dismissed the appeal for
4 want of prosecution.

5 We also have a case in the 9th Circuit,
6 the Yackell versus RRB, which is the denial of a
7 period of disability for lack of insured status.
8 That was filed just in February of this year.
9 We've had some disagreement with the petitioner
10 about what would constitute the administrative
11 record in this case because we had a --
12 subsequent to the case that was on appeal H&A
13 issued another decision on another issue and he
14 wanted that in the record. We contested that
15 and filed an objection to supplementing the
16 record in May. The court finally denied his
17 request to add that other material in August and
18 set a briefing schedule where the -- actually,
19 the petitioner's brief is due October 1st, and
20 the Board's brief will then be due October 31st.

21 We also have a case that I mentioned
22 last time that could have been filed in the
23 District Court where the individual was -- well,
24 improperly filing in the District Court arguing

1 about his benefit computation. That was filed
2 in May, and we moved through the U.S. Attorney
3 for summary judgment, however, just earlier this
4 month on September 10th the District Court, as
5 they sometimes do, rather than dismiss the case
6 outright transferred it to the Court of Appeals
7 docket. That puts him in the right court, but
8 potentially he still has the same problem that
9 he doesn't really have a case. The court told
10 us on the 16th to file the administrative record
11 but two days later sent a letter out through the
12 Clerk of the Court that the case would be
13 referred to a panel of judges to determine
14 whether there would be jurisdiction at all since
15 there wasn't clearly a final agency decision in
16 this case on what he was appealing. He also has
17 had other earlier litigation with the Board in
18 the '90s, and we did have a Board decision in
19 '99 which had never been appealed. There
20 doesn't appear to be anything recent that he
21 could be bringing into court so we should be
22 able to get that one decided perhaps even by the
23 court on its own.

24 We also have two employer status cases,

1 Rail Term versus RRB, we've got that one and,
2 well, Indiana Box Car was concluded. Rail Term
3 there's been no change.

4 In other litigation a rather unusual
5 circumstance for the Board, we have actually two
6 Freedom of Information Act cases currently. We
7 have one that I mentioned before, the Bory case,
8 which is in the Florida -- U.S. District Court
9 in Florida. It had to do essentially with
10 whether we had produced all the documents that
11 we had in our possession under the FOIA. For
12 various reasons it determined that he had a copy
13 of something that we didn't have, and we
14 consequently had furnished him that had come
15 from us originally, as a result the court --
16 there was argument about attorney's fees, which
17 would be due under the FOIA. We learned
18 yesterday, September 25th, that the court had
19 awarded attorney's fees, and I'll be advising
20 the Board more specifically when I know more
21 about that matter.

22 And then the second case also was just
23 recently filed in the last week, Millie Howard
24 versus the Railroad Retirement Board filed in

1 the U.S. District Court for the Southern
2 District of Ohio. Ms. Howard has had a long
3 correspondence with various offices of the
4 Board, including my own. She's -- her basic
5 issue with the Board has to do with the fact
6 that her husband didn't have a current
7 connection and consequently she doesn't have
8 insured status as a widow. We've had a long,
9 long period of correspondence back and forth
10 advising her what she could do, couldn't do. We
11 don't really have any details of what her FOIA
12 suit is yet, but I'm sure we'll find out.

13 At the June meeting I reported that we
14 had four employment law cases. We still have
15 those pending before the EEOC. And in addition
16 we had one case filed with the MSPB in the last
17 quarter.

18 Other projects going on in the Office
19 of General Counsel, as everyone knows we had --
20 the New York District Court entered a verdict of
21 guilty in the Lesniewski Long Island Trial. The
22 OGC had sent an attorney along with a Programs
23 employee to testify in that trial. And there is
24 currently this week another trial pending, and

1 we have -- our office has worked with Programs
2 and the Inspector General's Office as well on
3 that matter, and indeed there will be
4 potentially further testimony presented by Board
5 staff in that case.

6 Also, a rather significant development
7 for us is we did award a contract to digitize
8 the legal opinion digest. Over 77 years of
9 opinions issued by the Office of General Counsel
10 over a period of time will be transferred to a
11 digital format and made available through the
12 Board's website to the public, as well as agency
13 staff. It will be done in phases with blocks of
14 opinions in each phase. And hopefully I'll have
15 something concrete to report on that by the next
16 Board meeting.

17 Turning to the Bureau of Hearings and
18 Appeals and OGC, very quickly our statistics.
19 In 2013 our April 1st balance was 363 appeals as
20 compared with 427 in 2012. In the same period
21 of time in 2013 we've had in the last quarter 95
22 new appeals filed, in 2012 there was 109. This
23 year in the third quarter we issued 120
24 decisions, compared with 129 in 2012. The

1 ending balance on June 30th was 338 appeals,
2 compared with 407 in 2012, that's about a 17
3 percent decrease, which is also a good sign.

4 We held 76 hearings in the third
5 quarter as compared with 73 in the previous
6 year. And the ending balance I might note for
7 this last month, August 31st, was 325 appeals,
8 so we're down even a couple more since the end
9 of the third quarter.

10 And finally staffing matters in
11 general. We did have an attorney off on
12 maternity leave in August, and she's scheduled
13 to come back, thank heaven, next week. And we
14 also have a hearings officer that was appointed
15 earlier this year continuing in training down in
16 H&A.

17 And that, Mr. Chairman, concludes my
18 report.

19 CHAIRMAN SCHWARTZ: All right. Thank
20 you. Any questions from Mr. Kever or
21 Mr. Barrows?

22 Okay. Director of Field Service,
23 Martha.

24 MS. BARRINGER: Wrong.

1 CHAIRMAN SCHWARTZ: Excuse me, I'm just
2 looking here. Dan Fadden, Director of Field
3 Service. Now, wait a second, before I say that
4 do you want to trade? Does anybody want to
5 trade?

6 MR. FADDEN: I'm good. I'm good.

7 CHAIRMAN SCHWARTZ: No thanks?

8 MR. FADDEN: No, I'm good. Thank you.
9 Thank you, Mr. Schwartz. My comments will be
10 relatively brief.

11 This year we made a significant
12 investment in the training of Field Service
13 staff. As of today, we will have completed two
14 new claim representative training classes for a
15 total of 27 new Field Service employees hired
16 within the last 18 months. In addition, we have
17 completed new supervisory training for eight new
18 Field managers, as well as advanced supervisory
19 training through OPM for four new network
20 managers. Lastly, off-site team building
21 training was held for all staff in Network 2 and
22 Network 8.

23 We successfully completed the
24 deployment of over 300 Polycom Model 560 VoIP

1 telephones in all field offices this month. The
2 new VoIP telephones replaced equipment which had
3 reached the end-of-service life and were no
4 longer being supported by the vendor.

5 We have successfully recruited,
6 interviewed and hired all of the new claim
7 representative positions allocated to Field
8 Service under fiscal year 2013 hiring plan.

9 That concludes my report.

10 CHAIRMAN SCHWARTZ: Okay. So you said
11 that you have -- you did finish the hiring plan
12 for this last year?

13 MR. FADDEN: Correct.

14 CHAIRMAN SCHWARTZ: Okay. And -- all
15 right. Any questions?

16 All right. Moving along, Chief
17 Actuary, Frank.

18 MR. BUZZI: Good morning. In our Board
19 meeting this past March I reported on
20 difficulties we were having in obtaining data
21 for the financial interchange to account for the
22 0.9 percent Medicare tax imposed by the Patient
23 Protection and Affordable Care Act. I am
24 pleased to report that since then we have made

1 considerable progress on this issue and are
2 close to a solution that may be acceptable to
3 CMS, the IRS and us.

4 As you know because the \$200,000 and
5 \$250,000 exclusions from the tax are applied
6 separately to railroad and Social Security
7 earnings, some railroad workers will pay less in
8 taxes than if all earnings were covered by
9 Social Security. The resulting shortfall to
10 CMS's Hospital Insurance trust fund must be made
11 up in the financial interchange.

12 Under the proposed agreement, the RRB
13 will provide the IRS with the Employer
14 Identification Number of railroad employers. If
15 allowed, the RRB will also provide the Social
16 Security number of all active railroad employees
17 and gross earnings information for a 1 percent
18 sample of railroad employees. The IRS will then
19 use this information, along with information
20 derived from income tax returns, to calculate
21 the amount of the Medicare tax shortfall by
22 around December 15th of each year.

23 We are in the process of working out
24 details with the IRS and our Bureau of Law for

1 an agreement which should ultimately be
2 presented to the Board for approval.

3 Last month we completed the Statement
4 of Social Insurance and the Statement of Changes
5 in Social Insurance Amounts. These statements
6 show the railroad retirement system to have an
7 actuarial surplus. They also show the
8 sensitivity of this surplus to changes in
9 interest rates and employment, and detail the
10 sources of change from the prior year. Similar
11 information was prepared for the Government-wide
12 Financial Reporting System except that
13 inter-Government transactions were eliminated to
14 allow for consolidation.

15 In August we also estimated that our
16 trust funds were due \$665 million for additional
17 benefits paid as a result of military service.

18 One final item I would like to bring to
19 the Board's attention is that due to the
20 unexpected departure of a second financial
21 interchange claims specialist, we are now short
22 two claims specialists, reducing a staff of 3.5
23 to 1.5. This is an unacceptably low level which
24 will result in difficulties in completing this

1 year's determination. Unexpected staff
2 departures can have a much greater impact in a
3 bureau with few claims specialists than in a
4 bureau with many.

5 CHAIRMAN SCHWARTZ: Thank you. Any
6 questions for Frank? Yes, Mr. Kever.

7 MR. KEVER: Frank, I assume your
8 shortfall is being taken care of?

9 MR. BUZZI: We're working with
10 personnel. Yes, they're helping us.

11 MR. KEVER: And I would assume further
12 that there are capable employees here that can
13 fit the bill for you?

14 MR. BUZZI: We are hopeful, yes.

15 CHAIRMAN SCHWARTZ: Okay. Thank you.
16 Chief Information Officer, your first
17 report, Ram.

18 MR. MURTHY: Thank you, Chairman
19 Schwartz. So let me start with some of the
20 items that we are doing here in the Bureau of
21 Information Services. The first is the
22 Implementation of the E-mail Data Loss
23 Prevention. Earlier this Fiscal Year new
24 information security monitoring software

1 identified significant number of e-mails
2 containing Personally Identifiable information
3 known as PII were being sent out unencrypted by
4 the agency staff. Information Security and
5 Privacy staff worked collaboratively to identify
6 and implement a Data Loss Prevention known as
7 DLP solution to remediate this problem. We
8 purchased the IronPort DLP solution to scan all
9 externally bound e-mails and their attachments,
10 and to automatically encrypt any that contains
11 personally identifiable or any credit card
12 information. In order to read the secure
13 message from the RRB, the recipient goes through
14 a one-time self-registration process.
15 Administration of the secure message accounts is
16 completely automated and requires no RRB IT
17 resources. IronPort also provides our customers
18 with the ability to reply back to the RRB via
19 encrypted e-mail.

20 After a period of testing we
21 successfully placed this IronPort DLP solution
22 into production on Monday, July 29th. Combined
23 with enhanced annual employee Privacy training
24 and training sessions with select bureau

1 offices, the implementation of the DLP solution
2 has reduced the amount of unencrypted e-mails
3 leaving the agency by 85 to 90 percent based on
4 monthly totals. We continue to analyze the 15
5 percent of the e-mails circumventing the system
6 with the goal to reduce further. Possible
7 recommendations will be forwarded by the
8 Information Security and Privacy Committee in
9 early Fiscal 2014.

10 Now moving on to the Windows 7 Project.
11 This project is to upgrade our operating system
12 from Windows XP to Windows 7. The Migration
13 Assistance for the Windows 7 project has been
14 approved and funded. These services will begin
15 this month to ensure that the agency meets our
16 April 2014 deadline. We also have purchased
17 newer hardware to replace the old PCs that
18 cannot be migrated to Windows 7. As we continue
19 with the rollout of Windows 7 with additional
20 business units, we will release the Migration
21 Forms to individuals for verification and work
22 with the management to prioritize the
23 deployments.

24 Now on to the IT Security Awareness

1 Training. The mandatory Federal Information
2 Security Management Act, known as FISMA, annual
3 computer security awareness training for all
4 employees and contractors was successfully
5 completed on July 31st. At the close of the
6 training period, all current agency employees
7 and contractors had completed the SANS-based
8 "Securing the Human" training class.

9 In addition, staffs, particularly in my
10 office, identified as having more significant
11 information security responsibilities are taking
12 the Risk Management Framework Continuous
13 Monitoring Role-Based Security Training through
14 the Federal Virtual Training Environment
15 website. This training is ongoing and we are
16 scheduled for completion by the end of this
17 month.

18 Now to the last topic which I have here
19 is the Mainframe Risk Mitigation Initiatives.
20 As we all know, our mainframe computer system is
21 used to run mission-critical applications and
22 databases for paying retirement, survivor,
23 disability, unemployment and sickness benefits.
24 The infrastructure team has put in a significant

1 effort to avoid the recent issues leading to the
2 mainframe unavailability. I believe this was an
3 issue in August. The mainframe was installed in
4 2008 and is at the end of its life cycle. Over
5 the years we have outgrown its processing
6 capacity and expansion is not possible since IBM
7 no longer markets this mainframe model. Working
8 in collaboration with the Acquisitions
9 Management, we have put forward a Request For
10 Proposal seeking a replacement upgrade to the
11 mainframe processor. We estimate the new
12 mainframe to cost \$1.2 million and give us four
13 years' time to develop alternate strategies.

14 Additionally, we are in the process of
15 replacing our aging Automatic Tape Library that
16 had issues with the mechanical parts breaking
17 down. The new solution is an online disk-based
18 solution called Virtual Tape Library. We are
19 also replacing the DMX Storage Area Network and
20 increasing the mainframe storage capacity from
21 27 terabytes to 40 terabytes.

22 That's all I have to report.

23 CHAIRMAN SCHWARTZ: And then there will
24 be software -- will there be an additional

1 software cost included with the upgrade of the
2 mainframe?

3 MR. MURTHY: Yes, that's included.

4 CHAIRMAN SCHWARTZ: And the software
5 costs are included in the price?

6 MR. MURTHY: Yes.

7 CHAIRMAN SCHWARTZ: You know, as we
8 optimize the use of the mainframe and look at
9 some of the legacy systems, you think there's a
10 possibility that if we can get some of that off
11 the mainframe that we will be able to get more
12 use, you know, use the capacity better, are we
13 looking at that as well?

14 MR. MURTHY: Yes, and that is one of
15 the projects set out. We have several
16 initiatives going on, one is from the database
17 side, and as we do that we also do the
18 re-engineering of the applications.

19 CHAIRMAN SCHWARTZ: Which will give us
20 a little more room.

21 MR. MURTHY: Exactly.

22 CHAIRMAN SCHWARTZ: Great. All right.
23 Thank you. Any other questions there for
24 Mr. Murthy?

1 Okay, Programs, Martha.

2 MS. BARRINGER: Me this time.

3 CHAIRMAN SCHWARTZ: You this time.

4 MS. BARRINGER: Programs has a number
5 of updates concerning some of the exchanges that
6 we do with various organizations in order for us
7 to continue to pay our benefits accurately.
8 There are two from the Social Security
9 Administration. One is Social Security
10 Information Exchange Agreement, which is a data
11 exchange agreement which establishes conditions
12 under which Social Security agrees to exchange
13 benefit information, wage information,
14 et cetera, to the RRB via direct terminal
15 access. That agreement was signed August 13th,
16 and it expires on August 19th of 2018.

17 There is also Social Security matching
18 or computer matching agreement which will now
19 expire January 2015. And that is similarly a
20 way that we use to do program integrity within
21 the RUIA and RRA.

22 Next is United Healthcare Services
23 Agreement. We have now re-certified that
24 agreement and it is valid for the next 18

1 months.

2 QTC was another one that came due this
3 year. It expires September 30th. All the
4 proposals have been reviewed, and we have
5 awarded a contract to QTC Medical Services in
6 Diamond Bar, California, which is an extension
7 of our current contract. Not only were they
8 technically superior, but the cost was
9 approximately \$2.7 million less over a five-year
10 period than the next closest bidder.

11 I am very pleased to announce that we
12 have completely implemented our ORCS System,
13 which is the Overpayment Recovery Correspondence
14 System. It is a system that interlinks many of
15 our mainframe systems, downloads information
16 from various mainframe systems and gives us a
17 very professional and polished product in our
18 correspondence and also completely eliminates or
19 eliminates the error prone interfaces that we
20 had previously experienced.

21 My next update is on training. We were
22 lucky enough to about double our training budget
23 this year. I'm pleased to announce that we
24 trained probably four or five times more people

1 with the same amount of money as we would have
2 otherwise. That was a concerted effort between
3 Field Service, Human Resources, Programs, to
4 bring some training programs into the building
5 rather than send people out one-by-one to be
6 trained. So we, within the course of this last
7 Fiscal Year, we trained 30 new supervisors
8 across the agency. We conducted a Train the
9 Trainer program for 30 attendees, and that
10 includes not just people who train but people
11 who do presentations, which is a considerable
12 number of people within the building. We also
13 conducted for various numbers of attendees
14 structured user acceptance testing, QMF
15 training, which is downloading information from
16 the mainframe to manipulate it for informational
17 and reporting purposes and a number of classes
18 that are still to be conducted between now and
19 the end of December, including time management
20 for managers and taking control of your workday
21 for employees who are interested, management or
22 bargaining unit.

23 So we also have spent quite a bit of
24 time on our learning management system which we

1 hope to share with the rest of the agency or
2 partner with the SEO on an even bigger project,
3 which would be a training system that would
4 cover everybody in the agency's remote training
5 needs, as well as training in the building.

6 And my last topic is sequestration. As
7 of September 13th, 2013 we had sequestered a
8 total of \$5,600,143.69 in RUIA benefits. That
9 is benefits that were paid to 16,351 claimants.
10 At the end of the Fiscal Year, when we reduce
11 the amount that we're sequestering, we will do
12 another report for the balance of this Fiscal
13 Year.

14 And that concludes my report.

15 CHAIRMAN SCHWARTZ: Okay. Any
16 questions for Martha?

17 Okay, Keith, Administration.

18 MR. EARLEY: Thank you, Mr. Chairman.

19 Good morning. I'll begin with Building
20 Operations. Fiscal Year 2013 Sustainability
21 Report: The Railroad Retirement Board is
22 committed to reducing energy consumption and
23 establishing policies that will ensure our
24 compliance with all environmental and energy

1 statutes, regulations, executive orders and meet
2 our required energy reduction goals. These
3 goals are established by various Executive
4 Orders, as well as the National Energy
5 Conservation Act and Energy Policy Act of 2005.
6 These goals are addressed in our Strategic
7 Sustainability Performance Plan. We have
8 completed our 2013 plan on time and have loaded
9 it to the Office of Management and Budget's MAX
10 Collect website where it has been reviewed and
11 approved by the President's Council on
12 Environmental Quality. Since it has been
13 approved, we are now preparing the plan for
14 publication on RRB.gov and it will also be
15 linked by the President's Council to the
16 Performance.gov website.

17 Administration: End of Year
18 Procurement and Human Resources Activities: As
19 we close in on the end of Fiscal Year 2013,
20 Acquisition staff continues to work with Bureau
21 of Information Services staff, the other
22 Executive Committee staff completing contracting
23 actions identified in this Fiscal Year's IT
24 priority list. Some significant items that some

1 of my colleagues have already alluded to that we
2 have purchased or are concluding the purchasing
3 of include:

4 The Mainframe Replacement.

5 Mainframe Storage Area Network
6 Replacement.

7 Network Attached Storage purchase.

8 The Replacement of the Core switches.

9 The Virtual Tape Library.

10 And purchase of the General Counsel
11 Legal Opinion Digitization and Hosting Services.

12 Meanwhile, Human Resources staff
13 continues to push for completion of recruitment
14 goals. Because of the budget situation earlier
15 this year, we were not able to begin the 2013
16 hiring until the middle of March, almost mid-way
17 into the Fiscal Year. However, so far this year
18 we have hired 29 external candidates from the
19 2013 hiring plan and 18 leftover from the 2012
20 hiring plan for a total of 47 external hires.

21 Concurrently, we have continued to fill internal
22 postings. Key external recruitment positions
23 included:

24 Mr. Murthy.

1 Claims Representatives in the field.
2 Claims Examiners.

3 A Medicare Contractor Operations
4 Specialist.

5 Key positions in Information Services.
6 And clerical and mailroom positions
7 throughout the agency.

8 2013 Combined Federal Campaign: We are
9 gearing up for the 2013 Combined Federal
10 Campaign, CFC. The CFC is the annual
11 fundraising drive that provides an opportunity
12 for Federal civilian, postal and military
13 employees to donate to local, national and
14 international nonprofit organizations. The CFC
15 is the world's largest and most successful
16 annual workplace charity campaign.

17 Our campaign will run from October
18 14th, Columbus Day, to November 11th, Veteran's
19 Day, in conjunction with the Chicago Area CFC.
20 Once again, Public Affairs will be the agency
21 point-of-contact and will coordinate the event
22 and reach out to the various bureaus.

23 Finally, Federal Employee Viewpoint
24 Survey, FEVS. The FEVS measures Federal

1 Government employees' perceptions of whether,
2 and to what extent, conditions that characterize
3 successful organizations are present in an
4 organization. The U.S. Office of Personnel
5 Management administers the survey to all Federal
6 agencies typically in the spring. A full-census
7 survey is administered to all eligible full and
8 part-time permanent employees in even-numbered
9 years, and in odd-numbered years it is
10 administered to a random sample of employees.
11 This year the survey ran from April 23rd through
12 June 14th. Our response rate was 68.6 percent,
13 an increase from 66 percent last year. In
14 comparison, the Government-wide response rate
15 was 48.2 percent. Responses are being tabulated
16 by OPM, and we expect to receive the results by
17 the end of October 2013.

18 Thank you and this concludes my report.

19 CHAIRMAN SCHWARTZ: Any questions for
20 Keith?

21 MR. BARROWS: You said we hired 29 for
22 our 2013 hiring plan, what does that leave us
23 with for the 2013 hiring plan, do you know?

24 MR. GOVAN: About 30.

1 MR. BARROWS: 30 we have not fulfilled?

2 MR. GOVAN: But we are in the course,
3 we being the EC, are in the course of
4 deliberating Fiscal Year 14/15 hiring plan,
5 which we will address the shortage that we've
6 incurred for '13 into '14.

7 MR. BARROWS: So in the past years we
8 have kind of just carried over the previous year
9 at the beginning of the next year, is that what
10 we're going to continue to do?

11 MR. GOVAN: Yes, sir.

12 MR. EARLEY: And sometimes the hiring
13 numbers may change depending upon various
14 factors such as attrition and when a budget is
15 passed. We may have a goal of hiring 20 one
16 year and then the next year it might be 40.

17 MR. BARROWS: All right.

18 CHAIRMAN SCHWARTZ: Any other
19 questions?

20 Okay, George, bring us home.

21 MR. GOVAN: All right, sir.

22 Good morning, everyone, I will briefly
23 cover budget developments for Fiscal Years 2013
24 through 2015 and provide status reports on the

1 Fiscal Year 2013 financial statement audit and
2 the migration of the Board's financial
3 management system to a shared service provider.

4 2013 Budget Status: The fourth quarter
5 budget review was conducted in July and approved
6 by the Board Members on July 24. The review
7 determined that \$2,095,304 was available for
8 bureau and office requests and the IT reserve,
9 and included a list of recommended end-of-year
10 IT priorities, which my colleagues have already
11 mentioned to you.

12 Special end-of-year procedures were
13 implemented to ensure that any available funds
14 are used for the Board's highest priority needs
15 as the Fiscal Year comes to a close. On August
16 26 we began to reallocate unobligated funds from
17 bureau and office accounts to purchase items on
18 the end-of-year priority list. We are also
19 tracking available funds on a daily basis to
20 continue supporting purchase of end-of-year
21 items.

22 To summarize our staffing situation, we
23 anticipate 79 separations, and as Mr. Earley
24 mentioned, 47 outside hires during Fiscal Year

1 2013. As of August 31st we had 853 employees on
2 board. After adjusting for part-time employees
3 and employees on leave without pay, the
4 projected FTE usage rate for Fiscal Year 2013
5 will be less than 865 FTEs initially estimated.

6 And again, Mr. Barrows, as you
7 mentioned -- as you inquired, as standard the EC
8 in the subsequent Fiscal Year we look at our
9 hiring plan comprehensively, and then we also
10 account for those gaps that we didn't address in
11 the prior fiscal year.

12 CHAIRMAN SCHWARTZ: So you said 79 for
13 the year, so the attrition rate is really going
14 up then?

15 MR. GOVAN: Yes, sir, it's a reflection
16 obviously, sir, of the succession plan where
17 we're looking at the maturation of our personnel
18 as they incur 20, 30, 40 years of service,
19 honorable service at the RRB.

20 CHAIRMAN SCHWARTZ: Right. Because,
21 you know, I can remember when we were talking,
22 it wasn't that long ago we were talking about,
23 boy, it's going up from two a month to three a
24 month and now you're up to six a month, six to

1 seven a month. That does make sense though.

2 MR. GOVAN: Last year was 72 and this
3 year is projected at 79.

4 CHAIRMAN SCHWARTZ: Okay.

5 MR. GOVAN: Fiscal year 2014 Budget
6 Development: If the Board begins Fiscal Year
7 2014 operating under a continuing resolution, we
8 anticipate that funding will again be impacted
9 by sequestration, like last year, as the agency
10 looks to maintain external hiring plans and
11 modernization goals. The Dual Benefit Payments
12 Account will also be affected by a continuing
13 resolution. We will submit to OMB requests to
14 reapportion the account under the seasonality
15 provisions in order to pay full benefits through
16 the length of the CR provided. We will continue
17 to request reapportionment of the account if
18 further CRs are enacted in Fiscal Year 2014.

19 Fiscal Year 2015 Budget Development:
20 The Board's budget submission for Fiscal Year
21 2015 was provided to OMB on September 16. At
22 the agency request level, the submission
23 includes a request for funding of \$119,740,000.
24 We estimate that this would be sufficient for

1 885 FTEs and also fund \$7.06 million in IT
2 initiatives, including \$2.5 million for Program
3 Accounts Receivable system migration to new
4 Financial Management Integrated System and \$1.6
5 million for additional IT tools and systems
6 enhancements.

7 In accordance with OMB guidance, we
8 also included two lower requests, representing 5
9 and 10 percent reductions from the Board's net
10 discretionary total provided for Fiscal Year
11 2015 in the 2014 budget. The 5 percent
12 reduction level totals \$108.3 million and would
13 fund 860 FTEs. The 10 percent reduction level
14 is \$102.6 million which would only fund 803
15 FTEs. Both of the reduced levels pose
16 significant challenges to the agency's efforts
17 to provide for succession planning and IT
18 modernization.

19 Fiscal Year 2013 Financial Statement
20 Audit: BFO staff continues to work on
21 completing the agency's Fiscal Year 2013
22 Performance and Accountability Report. We sent
23 to the Office of Inspector General a draft of
24 the Performance and Accountability Report on

1 August 6 for their review. This report, which
2 includes the agency's financial statements and
3 progress reports on our performance goals, is
4 scheduled for release to OMB in draft on
5 November 1st, with the final report to the
6 President, the Congress and OMB on November
7 15th.

8 Status of the Federal Financial System
9 Migration: The migration of the Board's FFS to
10 the new cloud-based Financial Management
11 Integrated System, FMIS, remained on schedule
12 through the end of August with several major
13 activities nearing conclusion.

14 During this past summer, our
15 contractor, CGI, conducted training to agency
16 end-users in all functional areas including
17 budget formulation and execution, purchasing and
18 contract management, accounts payable and
19 disbursements, general ledger, ordering medical
20 exams, accounts receivable and standard system
21 administration. Following end-user training,
22 user acceptance testing was completed by subject
23 matter experts in all of the FMIS functional
24 areas to confirm configuration of the

1 proprietary Momentum software. Preliminary
2 conversion tests of FFS reference data, open
3 purchase orders and financial accounting data
4 were performed with relatively few items
5 requiring reconciliation.

6 Connectivity between the Board and the
7 web-based cloud environment has been established
8 via a dedicated trunk T1 line. If CGI's end
9 point fails for any reason, connectivity can be
10 reestablished using sign on to system through
11 RRB's virtual private network architecture. On
12 August 22nd I accompanied the Board's
13 Information Systems Security Officer and
14 Contracting Officer to CGI's host site in
15 Phoenix, Arizona for security assurance
16 orientation and testing.

17 In September activities have focused on
18 a number of cutover actions aimed at beginning
19 Fiscal Year 2014 financial activities in FMIS on
20 October 1st and concluding FFS operations with
21 the 2013 year-end close and issuance of the
22 annual financial statements.

23 Sir, this concludes my report.

24 CHAIRMAN SCHWARTZ: Any questions for

1 George?

2 Anything else? Okay, thank you very
3 much for your time.

4 (Whereupon, these were all the
5 proceedings had at this time.)

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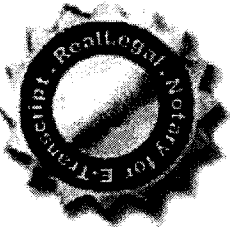
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1 STATE OF ILLINOIS)
2) SS:
3 COUNTY OF C O O K)
4

5 Karen Fatigato, being first duly sworn,
6 on oath says that she is a court reporter doing
7 business in the City of Chicago; and that she
8 reported in shorthand the proceedings of said
9 meeting, and that the foregoing is a true and
10 correct transcript of her shorthand notes so
11 taken as aforesaid, and contains the proceedings
12 given at said meeting.



13
14 Karen Fatigato
15 Karen Fatigato, CSR
16 LIC. NO. 084-004072
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ORIGINAL

U.S. RAILROAD RETIREMENT BOARD

SPECIAL BOARD MEETING

June 27, 2013

STENOGRAPHIC REPORT OF PROCEEDINGS

had in the above-entitled matter held at 844 North
Rush Street, 8th Floor, Chicago, Illinois, at
10 o'clock a.m., MR. MICHAEL S. SCHWARTZ,
presiding.

PRESENT:

MR. MICHAEL S. SCHWARTZ, Chairman

MR. STEPHEN W. SEIPLE, Assistant

MR. JEROME F. KEVER, Management Member

MR. ROBERT M. PERBOHNER, Counsel to the
Management Member

MR. JOSEPH M. WAECHTER, Assistant

MR. WALTER A. BARROWS, Labor Member

MR. JAMES C. BOEHNER, Assistant

MS. GERALDINE L. CLARK, Assistant

MR. MICHAEL J. COLLINS, Assistant

MS. NANCY RUSSELL, Counsel to the Labor
Member

1 BOARD MEMBERS PRESENT: (Cont'd)

2 MS. MARTHA (PAT) RICO, Secretary to the
3 Board

4
5 MR. MARTIN DICKMAN, Inspector General

6 MS. PATRICIA MARSHALL, Attorney Advisor

7

8 MS. MARTHA M. BARRINGER, Director of
9 Programs

10 MR. KARL T. BLANK, General Counsel

11 MR. FRANK BUZZI, Chief Actuary

12 MS. SALLY MUI, Assistant to Director of
13 Administration

14 MR. DANIEL J. FADDEN, Director of Field
15 Service

16 MR. GEORGE V. GOVAN, Chief Financial
17 Officer/Senior Executive Officer

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23 Reported By: Anna M. Morales, CSR, RMR

24 License No.: 084-002854

1 (Whereupon, the following
2 proceedings commenced at
3 10:00 a.m.)

4 CHAIRMAN SCHWARTZ: Call to order. Board
5 Members are present.

6 The sole purpose of this meeting is for
7 the Board Members to conduct the business of the
8 U.S. Railroad Retirement Board. We conduct this
9 meeting before the public under the Sunshine Act.
10 Visitors are here only to observe the proceedings
11 and not to be part of the deliberations or
12 discussions. Anyone who does not abide by this
13 rule will be asked to leave the meeting.

14 The only other item on today's agenda is
15 action to be taken by the Agency regarding
16 disability annuities awarded based on medical
17 evidence from Dr. Peter Ajemian in view of
18 Dr. Ajemian's guilty plea and sentencing in the New
19 York Federal District Court.

20 A draft order proposing the Agency policy
21 has previously been provided to each Board Member
22 for review. Is there any discussion regarding this
23 proposal?

24 I then call for a vote on the question,

3

1 that is, whether the Board shall issue an order
2 adopting the Proposed Policy to Terminate
3 Disability Annuities Based In Whole or In Part on
4 Medical Evidence Furnished by Dr. Peter Ajemian.

5 Mr. Barrows?

6 MEMBER BARROWS: In favor.

7 CHAIRMAN SCHWARTZ: Mr. Kever?

8 MEMBER KEVER: I am in favor of it.

9 CHAIRMAN SCHWARTZ: I am in favor as well.

10 The policy set forth in the draft is
11 approved.

12 There being no other item on the agenda,
13 this meeting is adjourned.

14 (Whereupon, the Special
15 Meeting of the U.S. Railroad
16 Retirement Board adjourned at
17 10:01 a.m.)

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1 STATE OF ILLINOIS)

2) SS:

3 COUNTY OF W I L L)

4

5 ANNA M. MORALES, as an Officer of the
6 Court, says that she is a shorthand reporter doing
7 business in the State of Illinois; that she
8 reported in shorthand the proceedings of said
9 meeting, and that the foregoing is a true and
10 correct transcript of her shorthand notes so taken
11 as aforesaid, and contains the proceedings given at
12 said meeting.

13 IN TESTIMONY WHEREOF: I have hereunto set
14 my verified digital signature this 1st day of July,
15 2013.

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Anna M. Morales

Illinois Certified Shorthand Reporter

ORIGINAL

U.S. RAILROAD RETIREMENT BOARD

REGULAR BOARD MEETING

June 19, 2013

STENOGRAPHIC REPORT OF PROCEEDINGS

had in the above-entitled matter held at 844
North Rush Street, 8th Floor, Chicago, Illinois,
at 2:00 p.m. MR. MICHAEL S. SCHWARTZ,
presiding.

PRESENT:

MR. MICHAEL S. SCHWARTZ, Chairman

MR. STEPHEN W. SEIPLE, Assistant

MR. JEROME F. KEVER, Management Member

MR. ROBERT PERBOHNER, Counsel to the
Management Member

MR. JOSEPH WAECHTER, Assistant

MR. WALTER A. BARROWS, Labor Member

MS. GERALDINE L. CLARK, Assistant

MS. NANCY RUSSELL, Counsel to the Labor Member

1 PRESENT: (Continued)

2 MS. MARTHA P. RICO, Secretary to the
3 Board

4

5 MR. KEITH EARLEY, Director of
6 Administration

7 MR. KARL BLANK, General Counsel

8 MR. GEORGE V. GOVAN, Chief Financial
9 Officer

10 MR. FRANK BUZZI, Chief Actuary

11 MS. MARTHA BARRINGER, Director of
12 Programs

13 MR. CHARLES MIERZWA for FRANK CASSARINO,
14 Acting Chief information Officer

15 MR. DANIEL FADDEN, Director of Field
16 Service

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23 Reported By: Karen Fatigato, CSR

24 License No.: 084-004072

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1 CHAIRMAN SCHWARTZ: All right.
2 Welcome, everyone. I think we can get started.
3 Let's get started with our General
4 Counsel, Karl.

5 MR. BLANK: Thank you, Mr. Schwartz.

6 I'll begin as usual with a summary of
7 litigation pending in the office. We have --
8 well, I'll report on a total of seven cases that
9 are individual claims for review. We have the
10 Stephens versus RRB case in the 9th Circuit, a
11 disabled child appeal that the court actually
12 entered an order reversing our decision back in
13 November, but we had an outstanding claim for
14 attorney's fees by the successful petitioner's
15 attorney. We filed and I reported at the last
16 meeting that we had filed in December an
17 opposition to the request for attorney's fees.
18 The court denied attorney's fees in an order
19 dated April 23rd, so that closes the Stephens
20 case.

21 We also have the Hernandez versus RRB
22 case which involved an overpayment and denial of
23 waiver of recovery denial for disability
24 earnings. The case was filed back in August of

1 2012. The last brief was filed as the
2 petitioner's reply brief on January 15th of this
3 year. And on May 29th, just a few days ago, the
4 court affirmed the Board's decision, an
5 unpublished decision. That should close that
6 case as well.

7 We also have the Johnson versus RRB
8 case here in the 7th Circuit that was filed in
9 October of 2012. Well, there was an issue there
10 that the petitioner's attorney was not meeting
11 the filing dates for his brief, kept asking for
12 extensions. He asked for an extension 11 times,
13 and ultimately the court entered an order
14 stating that he had to show cause why it
15 shouldn't be dismissed. He responded by asking
16 for another extension of time. The court
17 therefore on June 18th entered an order to
18 dismiss the appeal for want of prosecution.

19 We have the Nelson versus RRB case,
20 that was filed back in August of 2011. This is
21 the first case that's still remaining open. We
22 filed our reply brief back in December of 2011
23 and it's still pending as of today.

24 In the 11th Circuit we have the Faunce

1 versus Railroad Retirement Board case, that case
2 involves a claim for an age and service annuity.
3 We denied it because it was less than the
4 minimum amount of service. He filed his appeal
5 back in November of 2012 but did not file -- the
6 court filing fee asked for a waiver of the
7 filing fee, the court denied that, he asked for
8 reconsideration of that denial, and yesterday,
9 on June 18th, the court gave him 14 days to file
10 the \$400 filing fee or the petition will be
11 dismissed. We'll see what happens there.

12 We also have the -- I guess it's
13 Yackell versus RRB case in the 9th Circuit
14 again. This is a denial of a period of
15 disability because the individual didn't have
16 insured status which indicates this isn't a
17 decision on the medical evaluation but rather on
18 the earnings necessary to establish one of the
19 requirements for being considered for
20 disability. That was just filed in February of
21 this year. We've had some to and fro about what
22 would constitute the record. There was a
23 subsequent H&A decision and he wanted to add
24 that to the record on the previous decision,

1 which was on appeal, which, of course, is on a
2 different matter. We filed our objection to
3 that on May 15, that's still pending before the
4 court. Both sides have asked for extended
5 periods of time to file the briefs. The
6 petitioner's brief is due August 15th, and ours
7 will be due October 31st.

8 The last case that has to do with an
9 individual actually is not a proper appeal. On
10 May 3rd of last month we received a complaint
11 from -- that had been filed in the District
12 Court for the Western District of Pennsylvania
13 alleging -- well, that we were I guess
14 improperly reducing the annuity for Social
15 Security benefits, just basically saying we
16 calculated things wrongly, because this should
17 have been filed in a court of appeals and
18 wasn't. We've asked the U.S. Attorney to file a
19 motion, which he did on May 30th in the District
20 Court and Western District of Pennsylvania, a
21 motion to dismiss or for summary judgment.

22 We also have two employer status cases
23 to report. One is the Rail Term versus RRB
24 case. There's been no change since the last

1 meeting and indeed for quite some time, that's
2 pending. And, in essence, the case was referred
3 for a ruling by the STB, Service Transportation
4 Board, and there hasn't been anything coming
5 from them.

6 The other coverage case is the Indiana
7 Box Car case. We argued that case in February,
8 and on April 9th the court issued a published
9 decision vacating the decision of the Board
10 which had held that the holding company was
11 under common control with its railroad
12 subsidiary and they remanded the case to the
13 Board for a new decision. We're drafting a
14 decision to propose to the Board in our office
15 now.

16 I also reported in the March meeting
17 that we had five employment law cases pending.
18 One of these cases has been resolved and
19 therefore we have four remaining, pending now.

20 Now, as far as other projects go,
21 during the period ending actually at the end of
22 May, my office acted as the reception point for
23 the reconsideration requests filed by the
24 individuals who have received disability

1 annuities in connection with the Dr. Ajemian's
2 evidence. The 60-day period for reconsideration
3 request ended at the end of May. We should see
4 a big drop-off in any further correspondence
5 coming through our office from now on on that.

6 Another project is just beginning,
7 we're going to go out for quotes on a project to
8 create an electronic database for the legal
9 opinions. We have about 77 years of opinions
10 and about 83,000 pages. I'd like to thank
11 Keith's staff and BIS's staff, particularly Paul
12 Ahern and Beth Kelly in OA and Bob LaBerry in
13 BIS for the help that they've given us in
14 putting this together and hopefully we'll have
15 something more concrete to report next time.

16 As to the Bureau of Hearings and
17 Appeals, the statistics for the last quarter
18 that ended, which would be March 31st, we began
19 with a starting balance of 369 appeals pending,
20 that compares with last year 421, a significant
21 difference.

22 During the last quarter we had 101 new
23 appeals filed, that compares with 130 in the
24 same period of time in 2012. During the last

1 quarter ending March 31st we issued 107
2 decisions in H&A, compared again with 124 the
3 previous year. So our ending balance March 31st
4 was 363, and that compares with 2012's March
5 31st balance of 427, which is a nice trend. I
6 did check the statistics this morning and it
7 looks like we're down below 360 now, about 357
8 or 358 balance.

9 As to hearings held, in the last
10 quarter we held 36 phone hearings, last year it
11 was 37, so we're just about on course there.

12 Videoconferencing hearings, we've done
13 13 in the last quarter, which is an increase
14 over the five that were done in the previous
15 year's quarter period. And we did the same
16 amount of in-person hearings in both quarter
17 periods 2013 and 2012, that is 14.

18 Finally, just to mention the staffing
19 in the Office of General Counsel, we had one of
20 our attorneys return from maternity leave March
21 29th, another is expected to begin maternity
22 leave in August. I also reported last time that
23 we had a paralegal that had been off quite some
24 time since November for an injury but now she's

1 back working and full time. And down in H&A we
2 have a hearings officer that was appointed in
3 February that continues the training.

4 And that concludes my report.

5 CHAIRMAN SCHWARTZ: Thank you. Any
6 questions for Karl?

7 Okay. We'll continue with Dan.

8 MR. FADDEN: Thank you, Mr. Schwartz.

9 We are making a significant investment
10 in the training of new Field Service Claim
11 Representatives and have scheduled two training
12 classes for July 14th through the 26th and
13 September 15th through the 27th. There will be
14 a total of 27 new claim representatives, all
15 hired within the last 18 months, who will
16 receive training between these classes.

17 There are eight new Field Managers
18 coming to RRB Headquarters from August 5th
19 through the 8th for new supervisory training.
20 This training will be led by staff from Human
21 Resources, Office of Equal Opportunity,
22 Management Services and Senior Field Service
23 staff.

24 All staff in Network 2 and Network 8

1 will be attending off-site Team Building
2 training on June 26th through 28th and August
3 14th through the 16th respectively.

4 Lastly, the new online Learning
5 Management System has been successfully tested
6 and will be used for the initial computer base
7 training of all new field claim representatives
8 hired under the Fiscal Year 2013 Hiring Plan.

9 Second Agenda item. The current
10 Polycom Model 501 VoIP telephones used in all
11 field offices have reached their end of life and
12 are no longer being supported by the
13 manufacturer. The successful pilot of an
14 upgraded Polycom model 560 VoIP telephone was
15 recently completed. An order has been placed
16 for 277 new VoIP telephones with the field
17 service's telecommunications provider,
18 CenturyLink. The installation of the new VoIP
19 telephone equipment is scheduled to begin
20 shortly, and is expected to be completed by the
21 end of the fiscal year in all remaining field
22 offices.

23 Lastly, for many years Field Service
24 has had a very limited FlexTime policy which

1 allowed employees to start work between the
2 hours of 7 a.m. to 8 a.m. A policy change was
3 recently implemented which allowed the option of
4 an expanded FlexTime. Consequently, all field
5 employees are now able to start work between
6 7 to 8:30 with the corresponding end of their
7 workday between 3:30 and 5 p.m.

8 And that concludes my report.

9 CHAIRMAN SCHWARTZ: Thank you, Dan.

10 Are there any questions for Dan?

11 Okay. We'll continue with Programs,
12 Martha.

13 MS. BARRINGER: Good afternoon,
14 everyone, I have two Agenda items. The first
15 one is the removal of Social Security numbers
16 from Medicare cards. On May 10th, 2013 a final
17 report was issued to Congress on the removal of
18 Social Security numbers for Medicare cards. The
19 report was a collaborative effort between CMS,
20 Social Security Administration and the RRB. It
21 details the methodology, assumptions and cost
22 estimates for two options, to remove or to
23 obscure the Social Security number in an effort
24 to reduce identity theft. There will be a

1 significant impact on RRB in terms of staffing
2 if we're required to implement this change. We
3 are currently awaiting a decision in this
4 matter.

5 My second item is on RRB Virtual
6 University. As the RRB staff continues to
7 retire from the agency, we face a double-prong
8 issue. The first, we see an increased need to
9 train new employees coming into the agency or
10 newly promoted employees as a result of the
11 people leaving on retirement.

12 The second is a shortage of experienced
13 staff to do that training. To partially bridge
14 the gap we are continuing to develop three tools
15 to assist us in training both remote and local
16 staff. The first you're very familiar with,
17 that's RRB Vision, which allows us to do static
18 training by video. The second is called
19 Webinar, it's a live, interactive program that
20 allows us to collaborate remotely either within
21 the building or between headquarters and field
22 service using a combination of lectures,
23 discussion, work samples that we can work on
24 together and other documents, procedural

1 documents.

2 The third is the one that Mr. Fadden
3 mentioned, the Learning Management System, or
4 LMS, which using LMS we've been able to complete
5 the training program that he's mentioned,
6 extensive pre-class training for claims
7 representatives, and we hope to use this as a
8 model to expand this to other areas so that we
9 can use our resources wisely.

10 To further develop an RRB Virtual
11 University we're now pursuing options which will
12 allow us to merge these products, these training
13 tools to -- for example, to imbed a How-To video
14 on any training module, such as, proper
15 adjudication of RUIA claims benefits. We can
16 imbed a video that says how to take a claim or
17 how to code a claim, that kind of thing. And we
18 can use all of these things by enhancing our
19 software capabilities so that we can create more
20 professional and complete training packages. So
21 increased emphasis on the use of technology for
22 training will allow us to offer both technical
23 and general training presentations at a much
24 lower cost and with the assurance that we're

1 providing more consistent and comprehensive
2 training for all RRB employees.

3 CHAIRMAN SCHWARTZ: Okay.

4 MS. BARRINGER: And that concludes my
5 report.

6 CHAIRMAN SCHWARTZ: Very good. Thank
7 you. Yes, Mr. Kever.

8 MR. KEVER: I'd like to congratulate
9 both Field Service and Programs for their
10 efforts in training. Since we're losing a lot
11 of our experienced people obviously training is
12 going to be very key.

13 And I have a specific question for
14 Martha. I want to make sure I understood
15 removal of Social Security numbers from the
16 Medicare cards you mentioned if required?

17 MS. BARRINGER: Yes, there is not a
18 decision on how this will -- how this will
19 happen, but I believe it's going to be one of
20 the two options, either removal or obscure the
21 Medicare -- the Social Security number.

22 MR. KEVER: They just haven't
23 determined which way it will go?

24 MS. BARRINGER: Exactly.

1 MR. KEVER: But it will happen, I
2 suspect?

3 MS. BARRINGER: I think so too.

4 MR. KEVER: Okay. Thank you.

5 CHAIRMAN SCHWARTZ: Thank you very
6 much.

7 Chuck, would you give us a report on
8 business?

9 MR. MIERZWA: Sure. Thank you,
10 Mr. Schwartz.

11 It's my privilege to speak on behalf of
12 the Bureau of Information Services today as we
13 await the appointment of our new Chief
14 Information Officer. I have three items on our
15 Agenda. The first one has to deal with the
16 Field Office Server Replacement. We continue to
17 make progress in addressing the material
18 weakness in Configuration Management. We've
19 replaced 26 unsupported Windows 2000 servers in
20 26 larger field offices with Wide Area Network
21 Optimizers that both improve data transmission
22 efficiency, as well as protect confidentiality
23 of RRB sensitive data by employing encryption
24 compliant with Federal regulations. The

1 remaining 28 offices, including the Office of
2 Legislative Affairs, have received new Windows
3 2008 servers, along with locking cabinets to
4 protect and provide a secure enclosure for the
5 servers and communication equipment. When this
6 project has been completed, the risk of a data
7 breach for the agency will be significantly
8 lowered. To date, 24 offices have received the
9 new servers, and we believe that the target
10 completion date -- the completion date for
11 server deployment in the field will be June
12 28th. So it's coming.

13 Second Agenda item is an update
14 regarding our Windows 7 Upgrade Project. We're
15 currently at the pilot phase of the project.
16 Several individuals in our business units are
17 participating. The object of the pilot is to
18 further test and enhance the Windows 7 roll-out.
19 Pilot users will be using the Windows 7
20 checklist in day-to-day work to test the new
21 operating system. Once the Windows 7 machines
22 are satisfactorily configured, the pilot users
23 will have their Windows XP equipment taken away
24 and they will be using Windows 7 equipment.

1 The next wave of the workstation
2 roll-out from Windows 7 will focus on
3 individuals who will be part of the new
4 financial management system which requires
5 Internet Explorer 8 to function properly.
6 Individuals in the financial management system
7 project will soon begin receiving migration
8 forms to complete and return to the team.
9 Actually, those forms went out this week. The
10 team will then work with management to
11 prioritize and begin deploying the workstations.

12 We also want to mention that budget
13 items for migration assistance have also been
14 developed to ensure that the RRB meets the
15 April, 2014 deadline. Essentially Windows XP
16 will no longer be supported on that date.

17 Then the last item has to do with a
18 Microsoft Enterprise Agreement Contract. This
19 month the RRB entered into or will enter into a
20 new Microsoft Enterprise License Agreement. The
21 Agreement minimizes the complexity and cost of
22 meeting software needs of the agency for such
23 productivity software such as Word, Excel and
24 e-mail. The Agreement follows the expiration of

1 the agency's first-ever agreement for licensing
2 all of our enterprise-wide Microsoft software
3 products.

4 The new Agreement preserves the value
5 of the original Enterprise Agreement, volume
6 discounts, compared to licensing these same
7 software components individually. An important
8 feature of the agreement is Microsoft Software
9 Assurance benefits, automatically included,
10 which provide additional support, services and
11 IT tools to the agency.

12 Through a thorough review of our
13 current and future licensing needs, working with
14 our Microsoft Federal representative and
15 assistance from Gartner Consulting Group, we
16 were able to negotiate a three-year agreement at
17 a cost that is approximately 27 percent lower
18 than the yearly cost of the last agreement.

19 And that concludes my prepared remarks.

20 CHAIRMAN SCHWARTZ: All right. Thank
21 you very much. Any questions?

22 All right. Frank, Chief Actuary,
23 please.

24 MR. BUZZI: Good afternoon. I would

1 like to report on a few items completed since
2 the last Board meeting.

3 First, the financial interchange
4 transfer was successfully completed on June 3rd,
5 2013. We received a net transfer of \$3.92
6 billion from the OASI, DI and HI trust funds.
7 This compares with a net amount of \$4.14 billion
8 last year. Although we generally expect the
9 financial interchange transfer to increase from
10 year to year, the decrease this year can be
11 attributed primarily to three factors.

12 First, a rise in employment from fiscal
13 year 2011 to fiscal year 2012 increased the
14 amount of payroll taxes credited to SSA and CMS.
15 Second, Treasury reconciliations of income taxes
16 on Social Security equivalent benefits resulted
17 in large transfers to the SSEB Account, which in
18 turn were credited to SSA. Income taxes on
19 benefits are initially transferred based on
20 Treasury estimates and subsequently adjusted.
21 The third factor was an adjustment to the
22 financial interchange for pre-1957 military
23 service. It has been over 10 years since such
24 an adjustment has been included in the financial

1 interchange.

2 On June 3rd we also repaid \$3.86
3 billion of Treasury advances, resulting in a net
4 increase in the SSEB Account of nearly \$60
5 million.

6 Next I would like to discuss the
7 Section 7105 report which covers the status of
8 the Railroad Unemployment Insurance System.

9 In the benefit year ending June 30th,
10 2010, 9.8 percent of employees with qualifying
11 service and compensation received unemployment
12 benefits, the highest unemployment rate in over
13 20 years. The rate then declined to 4.9 percent
14 and 3.9 percent in the benefit years ending
15 June 30th, 2011 and 2012 respectively.

16 Sickness payments have been relatively
17 stable, averaging about 7 percent of qualifying
18 employees.

19 Since the unemployment system tends to
20 overrespond to changes in experience, we went
21 from borrowing funds from the Railroad
22 Retirement Act in fiscal year 2010 to having an
23 accrual balance of about \$200 million in the
24 Railroad Unemployment Insurance Account

1 currently. As a result, as projected in last
2 year's report, there is no surcharge this
3 calendar year and there should be none next
4 year. In fact, railroads representing over 80
5 percent of the Railroad Unemployment Insurance
6 compensation base are currently paying the
7 minimum contribution rate, which is insufficient
8 to maintain the account balance. Consequently,
9 consistent with last year's report, the
10 section -- the current Section 7105 report
11 projects the account balance will fall and
12 surcharges will return by calendar year 2015,
13 despite anticipated stable unemployment
14 experiences.

15 Finally, the Section 502 report on the
16 status of the Railroad Retirement System
17 reflected generally favorable economic
18 experience in 2012.

19 Overall investment returned in calendar
20 year 2012 was about double what was expected,
21 employment increased rather than decreased, and
22 the cost of living adjustment was lower than
23 expected.

24 These factors combined to produce a

1 favorable comparison with last year's report.
2 No cash flow problems are projected under each
3 employment assumption during the 25-year
4 projection period, and under employment
5 assumption I, the highest projected tax rate is
6 19 percent.

7 Nonetheless the Railroad Retirement
8 System continues to remain dependent on future
9 hires to help pay for unfunded prior service
10 costs.

11 One somewhat simplistic way of looking
12 at the Railroad Retirement System is to note
13 that the Railroad Retirement Account benefit and
14 administrative costs are currently running at
15 about 30 percent of tier 2 payroll. Combined
16 employer and employee payroll taxes are 17
17 percent of tier 2 payroll and income taxes and
18 Railroad Retirement Account benefits are
19 currently about 2 percent, which leaves 11
20 percent to be paid from the earnings or
21 principal of our trust funds.

22 If we were a completely pay-as-you-go
23 system, we would need to collect 30 percent of
24 pay in taxes, we would be even more dependent on

1 new hires, but we would not be dependent on
2 investment return.

3 If, on the other hand, we were fully
4 funded, we would need to collect the normal cost
5 of about 7.5 percent of pay in taxes, we would
6 be more dependent on meeting our investment
7 return assumptions, but would not be dependent
8 on new hires.

9 As it stands, the system remains
10 between these extremes, in somewhat better
11 condition than recently but not as good as
12 before the investment loss experienced in
13 calendar year 2008.

14 CHAIRMAN SCHWARTZ: Okay. Thank you.
15 Very interesting report. Any questions?

16 All right, Keith.

17 MR. EARLEY: Thank you, Chairman
18 Schwartz, all of our distinguished attendees.

19 Building Operations: Fiscal Year 2013
20 Sustainability Report. The Railroad Retirement
21 Board is committed to reducing energy
22 consumption and establishing policies that will
23 ensure our compliance to all environmental and
24 energy statutes, regulations and executive

1 orders. All these goals are addressed in our
2 Strategic Sustainability Performance Plan, SSPP.
3 The 2013 SSPP template is now open in the Office
4 of Management and Budget's MAX Collect Web site.
5 We are in the process of drafting our 2013 plan.
6 The plan is due in MAX on June 28th, and we are
7 on schedule to meet that deadline.

8 Fiscal Year 2012 Federal Green
9 Challenge Award: The U.S. Railroad Retirement
10 Board has been named an award recipient for the
11 2012 Federal Green Challenge. The Federal Green
12 Challenge is a national effort under the U.S.
13 Environmental Protection Agency's Sustainable
14 Materials Management Program, challenging EPA
15 and other Federal agencies throughout the
16 country to lead by example in reducing the
17 Federal Government's environmental impact.
18 Awards were given in two categories: Data
19 driven and narrative. We are a regional award
20 recipient, Great Lakes Region 5, in the
21 data-driven categories of electronics and water.
22 Chairman Schwartz accepted the awards on behalf
23 of the agency at the Federal Employment of the
24 Year Awards Program held on June 12th. In

1 addition, employees from the RRB were
2 interviewed by EPA via conference call on April
3 6th for agency best practices which will be
4 posted to EPA's Web site.

5 Administration: 2013 Federal Employee
6 of the Year Awards Program. The Federal
7 Employee of the Year Program sponsored by the
8 Chicago Federal Executive Board was held on
9 June 12th at the Harris Theatre. The guest
10 speaker was Kenny Williams, Executive Vice
11 President of the Chicago White Sox. The RRB had
12 10 individual nominations and three team
13 nominations. Unfortunately, this year the RRB
14 did not have any finalists, but we are still
15 very proud of our nominees. There were 73 RRB
16 attendees at the program, which is a pretty good
17 showing.

18 2013 Federal Employee Viewpoint Survey:
19 The Federal Employee Viewpoint Survey measures
20 Federal Government employees' perceptions of
21 whether, and to what extent, conditions that
22 characterize successful organizations are
23 present in an organization. The U.S. Office of
24 Personnel Management administers a survey to all

1 Federal agencies typically in the spring. This
2 year the survey ran from April 23rd through
3 June 14th. Midway through the survey period,
4 OPM informed us that our response rate was
5 almost 47 percent. This is very good because
6 the Government-wide rate is 31.1 percent. Once
7 the survey closes, responses will be tabulated
8 by OPM and the results reported to the agency.

9 Final issue, Union Contract
10 Renegotiation: The Federal Mediation and
11 Conciliation Service, FMCS, held joint training
12 on February 27th and 28th for management and
13 union representatives who will either be on the
14 contract renegotiation team or will serve as
15 backups. FMCS is an agency that provides
16 dispute mediation and other conflict resolution
17 services. The Executive Committee has appointed
18 the co-chairs for the contract renegotiation
19 team on management's side. So the next steps
20 will be for the union to notify us of their team
21 members and then the team will get together,
22 establish the ground rules and move forward.

23 This concludes my report.

24 CHAIRMAN SCHWARTZ: Thank you. Any

1 questions for Keith?

2 Okay, George, take us home.

3 MR. GOVAN: All right, sir. Thank you,
4 Mr. Chairman.

5 Good afternoon, everyone, I will
6 briefly cover budget developments for fiscal
7 year 2013 through 2015, provide status reports
8 on the fiscal year 2013 financial statement
9 audit and the migration of the Board's financial
10 management system to a shared service provider.

11 Fiscal Year 2013 Budget Status: The
12 Board is operating under a full-year continuing
13 resolution, Public Law 113-6, which provides
14 \$108,734,464 for agency operations. This
15 represents the Board's enacted funding level of
16 \$111,149,000 for fiscal year 2013, less a
17 sequestration reduction of \$2,192,238 and an
18 across-the-board rescission of \$222,298. Upon
19 request, we submitted an operating plan to the
20 Office of Management and Budget and the House
21 Appropriations Committee. The operating plan
22 included funding for an estimated 879 full-time
23 equivalents in fiscal year 2013, approximately
24 \$691,422 for information technology investments

1 and \$400,000 for digitization of legal opinions
2 as Mr. Blank addressed earlier.

3 CHAIRMAN SCHWARTZ: Okay.

4 MR. GOVAN: To summarize our staffing
5 situation, the Board began fiscal year 2013 with
6 899 employees on board. As of end of month May
7 2013, the Board has had 58 separations and 26
8 outside hires. We project that 74 employees
9 will leave the agency during the fiscal year and
10 64 will be hired externally, resulting in a
11 projected net loss of 10 employees and a
12 projected balance of 889 employees on board.

13 We recently released the fourth quarter
14 budget review request to bureaus and offices
15 with responses due by June 24th. And once
16 responses are received we will consolidate them
17 and provide recommended adjustments to the
18 Executive Committee and the Board for approval
19 by the end of July.

20 Fiscal Year 2014: For fiscal year 2014
21 the President's proposed budget reflects a
22 funding level of \$111,739,000, which represents
23 an increase of about \$2.4 million over the
24 Board's current enacted funding for fiscal year

1 2013. Projections indicate that this would be
2 sufficient for a staff of 860 full-time
3 equivalents and IT investment -- excuse me,
4 information technology investments totaling
5 \$2,860,500 in fiscal year 2014.

6 On May 20th Karl Blank, Martha
7 Barringer, Margaret Lindsley and I met with Lori
8 Bias and Lisa Molyneux of the House
9 Appropriations Subcommittee and Jennifer
10 Castagna and Michael Gentile of the Senate
11 Appropriations Subcommittee, in separate
12 meetings. During these meetings, we provided an
13 overview of the Board's benefit programs and
14 administrative operations and summarized our
15 budget request for fiscal year 2014. We
16 emphasized the need for funding to support
17 succession planning efforts and information
18 technology investments.

19 Fiscal Year 2015: We are currently
20 preparing the Board's budget submission for
21 fiscal year 2015 for release to the Office of
22 Management and Budget and the Congress by early
23 September. The Office of Management and
24 Budget's guidance for the fiscal year 2015

1 budget submission indicates that the Board's
2 submission should reflect a 5 percent reduction
3 below the net discretionary total provided for
4 2015 in the 2014 budget. In addition, the
5 budget submission is to include additional
6 reductions to a level that is 10 percent lower.
7 In keeping with the agency's previous practice,
8 we also plan to include the agency request
9 level, which will show the amount needed in
10 fiscal year 2014 to fully meet the Railroad
11 Retirement Board's performance objectives.

12 The Office of Management and Budget's
13 guidance did not include sequestration
14 instructions, nor did it include
15 across-the-board reductions. As requested in
16 the guidance, we submitted the Board's updated
17 Strategic Plan for fiscal years 2014 through
18 2018 to the Office of Management and Budget on
19 June 3rd.

20 Fiscal Year 2013 Financial Statement
21 Audit: An opening conference was held on April
22 16 with representatives from the Office of
23 Inspector General, the Government Accountability
24 Office, the Bureau of the Actuary and the Bureau

1 of Fiscal Operations. We received OIG's list of
2 deliverables as of May 17 and are working with
3 the OIG on requirements.

4 Last, Status of the Federal Financial
5 System Migration: The Financial Management
6 Integrated System project remains on schedule
7 with most subsystem designs completed or nearing
8 completion, including budget preparation and
9 execution, purchasing, contract writing, fixed
10 assets, accounts payable in disbursements,
11 disability medical exam and consultative opinion
12 ordering and administrative accounts receivable.
13 Work is progressing on finalizing the standard
14 general ledger and external reporting
15 requirements. The first Federal Financial
16 System to Financial Management Integrated System
17 data conversion test, which is also called a dry
18 run, began May 31st and two more data conversion
19 tests are scheduled in July and August
20 respectively.

21 User acceptance testing and training
22 plans for the Board have been finalized and end
23 user training is progressing on appropriate
24 level of training to all agency staff that will

1 be licensed to begin work in the new system in
2 October.

3 And this concludes my report.

4 CHAIRMAN SCHWARTZ: Thank you. Any
5 questions?

6 Okay. Thank you very much for your
7 time. If there's anything else, let me know.
8 If not, that's it for today. Thank you.

9 (Whereupon, these were all the
10 proceedings had at this time.)

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1 STATE OF ILLINOIS)
2) SS:
3 COUNTY OF C O O K)
4

5 Karen Fatigato, being first duly sworn,
6 on oath says that she is a court reporter doing
7 business in the City of Chicago; and that she
8 reported in shorthand the proceedings of said
9 meeting, and that the foregoing is a true and
10 correct transcript of her shorthand notes so
11 taken as aforesaid, and contains the proceedings
12 given at said meeting.



13
14 Karen Fatigato

15 Karen Fatigato, CSR

16 LIC. NO. 084-004072
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ORIGINAL

U.S. RAILROAD RETIREMENT BOARD

REGULAR BOARD MEETING

March 6, 2013

STENOGRAPHIC REPORT OF PROCEEDINGS

had in the above-entitled matter held at 844
North Rush Street, 8th Floor, Chicago, Illinois,
at 10:00 a.m. MR. MICHAEL S. SCHWARTZ,
presiding.

PRESENT:

MR. MICHAEL S. SCHWARTZ, Chairman

MS. NANCY PITTMAN, Assistant

MR. STEPHEN W. SEIPLE, Assistant

MR. JEROME F. KEVER, Management Member

MR. ROBERT PERBOHNER, Counsel to the
Management Member

MR. JOSEPH WAECHTER, Assistant

MR. WALTER A. BARROWS, Labor Member

MR. JAMES BOEHNER, Assistant

MS. GERALDINE L. CLARK, Assistant

MR. MICHAEL J. COLLINS, Assistant

MS. NANCY RUSSELL, Counsel to the Labor Member

1

1 PRESENT: (Continued)

2 MS. MARTHA P. RICO, Secretary to the
3 Board

4
5 MR. KEITH EARLEY, Director of
6 Administration

7 MR. KARL BLANK, General Counsel

8 MR. GEORGE V. GOVAN, Chief Financial
9 Officer

10 MR. FRANK BUZZI, Chief Actuary

11 MS. MARTHA BARRINGER, Director of
12 Programs

13 MS. TERRI Morgan, Chief information
14 Officer

15 MR. DANIEL FADDEN, Director of Field
16 Service

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23 Reported By: Karen Fatigato, CSR

24 License No.: 084-004072

1 CHAIRMAN SCHWARTZ: Today I'm going to
2 go a little bit out of order today because we're
3 going to let Terri lead off. This is Terri's
4 last Board meeting, she's going into retirement.
10:00:54 5 Congratulations. And I want to thank you for
6 your service and your fine service that you've
7 done here at the Railroad Retirement Board. We
8 appreciate your look at modernization. We know
9 that modernization is going to be the key in the
10:01:10 10 future as we go forward, and we know that it
11 will be a smooth transition for whoever ends up
12 in your position. And we thank you very much.

13 I don't know if anybody has anything to
14 add.

10:01:22 15 MR. BARROWS: I'd just like to echo
16 those comments. We do appreciate all the work
17 and service you've provided to the agency in
18 your tenure here. And again, as the Chairman
19 said, I think the transition -- you'll help us
10:01:36 20 in that transition and we thank you.

21 MR. KEVER: And, excuse me, I'm
22 disappointed because Terri told me she'd give us
23 ten years and she only gave us nine, but somehow
24 I'll get over it. I wish you well in your

1 retirement, I know you'll have fun. And I'm
2 envious.

3 MS. MORGAN: March 7th is my ninth year
4 here.

10:02:00

5 MR. KEVER: Well, thank you for your
6 service.

7 CHAIRMAN SCHWARTZ: All right. So
8 would you lead off today and do the honors?

10:02:04

9 MS. MORGAN: Sure. And just in
10 response I'd like to say it's been an
11 outstanding place to work. I respect the
12 mission of the organization and the people are
13 just phenomenal. It's a great organization, the
14 best that I've worked in in my Federal career,
15 my 37 years in the Federal Government. And I
16 feel very privileged to have ended my career
17 here.

10:02:16

18 So the first thing I want to talk about
19 is our Windows 7 initiative. Several
20 significant changes are taking place within the
21 RRB's desktop computing environment. These
22 include the upgrade of our operating system from
23 Windows XP to Windows 7, the upgrade of our core
24 software suite from Office 2007 to Office 2010

4

1 and the upgrade of our Internet Explorer from
2 Version 7 to Version 8. So all of those are
3 going to be going in at the same time.

10:02:52

4 The move to Windows 7 will bring faster
5 processing, improved functionality and better
6 security. Since many commercial applications
7 are now being developed specifically for the
8 Windows 7 environment, upgrading will allow us
9 to remain current with the other software
10 products we use. Windows 7 provides improved
11 productivity for end users with features such as
12 Jumplists, the use of Libraries and pinning
13 applications to the taskbar can help users
14 organize their desktop to help them do a better
15 job.

16 The move to Office 2010 will provide
17 similar benefits. The list of new and enhanced
18 features is long and include further
19 improvements to the Microsoft ribbon, commands
20 across the top, stronger formatting features,
21 built-in PDF support, new audio and visual tools
22 in some programs and real-time co-authoring
23 tools for document collaboration. It's a great
24 benefit. Another benefit is the inclusion of

1 the Backstage View, which groups document
2 management commands like save, share, print and
3 publish into a single screen.

4 As with any upgrade, the move to
5 Windows 7 may render some older peripherals or
6 applications obsolete. All programs delivered
7 through RRB's standard image will function
8 normally, but some hardware and software will
9 not work once the upgrades are complete. The
10 Project Team and Pilot Team Members are testing
11 RRB products for compatibility with Windows 7.
12 The Windows 7 team has tested the majority of
13 hardware and software we currently use and
14 compiled compatibility results. The
15 workstations that are not compatible with
16 Windows 7 will require replacement. A budget
17 item for these models has been incorporated in
18 the FY13 budget.

19 The Windows Migration Project is being
20 done in a staged approach and began with
21 research and project plan development in
22 November 2011. This stage included a hardware
23 assessment of all RRB workstations, a
24 comprehensive application inventory and the

1 initial testing of both internally developed and
2 commercial off the shelf applications. We are
3 currently working on recording those internal
4 applications which do not work in the Windows 7
5 environment.

6 As the migration project moves forward
7 we will be continuing application testing,
8 piloting the Windows 7 workstations and
9 determining the last stage of the project - the
10 actual deployment of the workstations.

11 EDM System Modernization Migration. In
12 January the Employment Data Maintenance or EDM
13 database was migrated into the master data
14 environment. This was a major milestone for the
15 agency in its efforts to modernize our
16 databases. Modernization is the third in a
17 series of projects to improve data and access to
18 the agency's mainframe data.

10:04:04

19 The first project was converting the
20 databases and applications from IDMS to DB2.
21 The second project was to optimize the design of
22 our databases into a single consolidated master
23 data model.

10:04:14

24 And the third phase, System

1 Modernization, which we're in right now,
2 implements the Master Data model. It consists
3 of migrating the data from the old legacy
4 databases into the Master and redirecting or
10:04:38 5 reprogramming our application systems to use the
6 new model. So far we have modernized Medicare,
7 RUIA and now EDM as of January of 2013. Payment
8 Rate and Entitlement History or PREH has begun
9 and will be followed by TAX and then we'll
10:04:56 10 finish with various small systems. So we expect
11 PREH and TAX to take about a year. We just
12 started that. And all the other minor systems
13 will take about a year. And that will be the
14 conclusion of this project.

10:05:06 15 There are many benefits of system
16 modernization. It facilitates sharing data
17 between applications, eliminates redundant and
18 obsolete and inconsistent data and improves the
19 accuracy of data. Additionally the
10:05:18 20 standardization of names, data types and lengths
21 and code values simplifies access and data use.

22 Hang on just a second please.

23 During the system modernization process
24 we have developed metadata and documentation for

1 each data element which will reduce development
2 time and help with the succession of staff.
3 Finally, system modernization lays the ground
4 work for the use of Business Intelligence tools
10:05:46 5 and forms a foundation for implementing a Data
6 Quality plan.

7 And finally I want to talk about the
8 strategic IRM Plan. We are in the process of
9 updating the agency's Strategic Information
10:05:58 10 Resource Management Plan or IRM Plan. The Plan
11 received approval from the Steering Committee at
12 the end of February and has recently been
13 presented to the EC for their comment and
14 approval. Once approved by the EC the Plan will
10:06:10 15 be presented to the Board.

16 The Paperwork Reduction Act requires
17 that agencies develop a strategic IRM Plan. The
18 Plan follows the direction of the agency's
19 strategic plan. It outlines our information
10:06:20 20 technology and information management strategic
21 direction, documents the components of our
22 environment, discusses some of the major
23 challenges and government directives that affect
24 the RRB and details our goals and strategies for

1 the next five years. For the first time we
2 categorize the goals and strategies into five
3 broad activities: Protect the RRB's mission and
4 its information; Build Programmatic Systems
5 around External Customers; Provide
6 Administrative Systems and Support to internal
7 agency personnel; Transform Legacy Systems
8 through System Modernization and Reengineering;
9 and Advance the Agency's IT infrastructure.

10:06:58

10 We developed this plan with all RRB
11 stakeholders as well and with supporting
12 information provided through the agency's
13 contract with Gartner. My thanks go out to all
14 that had input in the Plan.

10:07:10

15 CHAIRMAN SCHWARTZ: Question for you.

16 You know, as you turn over the reigns,
17 where are we on MIPS on the computer on
18 capacity?

19 MS. MORGAN: We're doing very well.

10:07:22

20 The issues with the mainframe is going to be its
21 age, not the MIPS. With the system
22 modernization we were able to as we convert
23 applications to the modernized database we
24 eliminate the old database so that has saved us

10

1 a tremendous amount --

2 CHAIRMAN SCHWARTZ: Capacity, yeah. So
3 it saved us capacity.

4 If we end up -- okay. So what you're
10:07:44 5 saying is the age of the mainframe. Is it going
6 to be supported in the future?

7 MS. MORGAN: Well, they only have an
8 age span, so within the next two years we'll
9 have to replace -- or in two years we'll have to
10:07:56 10 replace.

11 CHAIRMAN SCHWARTZ: Because they won't
12 support the particular --

13 MS. MORGAN: Yes.

14 CHAIRMAN SCHWARTZ: All right. Well,
10:08:00 15 when we do that because we don't have additional
16 capacity will we have to -- do you think we'll
17 have additional software costs or do you think
18 we'll be able to keep those the same?

19 MS. MORGAN: I think we'll be able to
10:08:14 20 keep those the same.

21 CHAIRMAN SCHWARTZ: So it's just the
22 hardware cost. That's a relief. So you think
23 we'll be able to convert with the same software,
24 the same amount of software, whatever the charge

1 is for a new computer, but we'll have hardware
2 costs?

3 MS. MORGAN: Right. I mean, we still
4 have software costs every year, but it won't
5 increase.

6 CHAIRMAN SCHWARTZ: Yeah, with
7 increased capacity. Okay, good.

8 Any other questions? Great. Thank
9 you.

10 General Counsel, Karl.

11 MR. BLANK: Thank you, Mr. Schwartz.

12 I'll begin as usual with a summary of the
13 litigation that's pending in the office.

14 One of the previous cases that I've
15 mentioned was Stephens versus Railroad
16 Retirement Board, which concerned a disabled
17 child denied as not being disabled by age 22.
18 The case was filed back in March of 2011 and we
19 got a decision in November, at the end of
20 November, the 21st, which reversed the Board's
21 decision and remanded the case essentially to
22 pay the disabled child. We also got a petition
23 for attorney's fees that was filed in December,
24 and we filed our response right on New Year's

1 Day at the end of last year and we haven't heard
2 anything one way or the other on what's the
3 issue there.

10:09:44 4 We also have another case that was
5 filed back in 2011, the Nelson versus Railroad
6 Retirement Board in the 9th Circuit as the
7 Stephens case was. That's a Tier 1 computation
8 offset by SS benefit case. And we filed our
9 brief back in December of 2011 and the case is
10:10:02 10 still pending in the 9th Circuit.

11 We have in the 8th Circuit we have
12 Hernandez versus Railroad Retirement Board,
13 which was filed last August. We filed our brief
14 December 28th finally and petitioner filed a
10:10:20 15 reply brief January 15th of this year. So we're
16 waiting for a decision now on that or whether
17 they set oral argument. That's not likely
18 because that's a pro se petitioner proceeding
19 without an attorney.

10:10:38 20 We have a case that was filed October
21 25th in the 7th Circuit, Johnson versus Railroad
22 Retirement Board. There was a mediation
23 conference which was held with an attempt to
24 settle it on December 17th and petitioner's

1 brief was due on February 8th, but we haven't
2 received it yet. We'll see what happens there.

3 We also have a case in the 11th Circuit
4 filed November 6th of last year, Faunce versus
10:11:14 5 Railroad Retirement Board. We denied an age
6 annuity based on less than 120 service months.
7 We filed the record just last month on February
8 12th so that's just starting.

9 And finally we have a new case that
10:11:30 10 came in February 5th, Yackell versus Railroad
11 Retirement Board, also in the 9th Circuit. It's
12 a denial of a period of disability for lack of
13 insured status, which means Social Security
14 requires that you have worked in 20 quarters out
10:11:48 15 of the last 40 under the covered employment, and
16 this individual didn't meet that requirement and
17 so the freeze was denied for that basis. The
18 petitioner was required to file a copy of our
19 decision and didn't initially. Finally he made
10:12:06 20 that filing on February 22nd so now the clock
21 starts running on that case.

22 And we have two employer status cases,
23 the Rail Term case in the District of Columbia
24 Circuit. There's no change on that since the

1 last Board meeting, which is that that case is
2 still awaiting a decision by the Surface
3 Transportation Board.

10:12:40

4 And then the last employer status case
5 actually, Indiana Box Car versus Railroad
6 Retirement Board, which was filed just about a
7 year ago. We filed our brief in August of last
8 year and oral argument was held on February
9 21st. Kelly Johnson from my staff appeared for

10:12:56

10 this agency. I understand that we had a very
11 active bench, that is to say, there was a lot of
12 questions. They set the argument for a rather
13 long period of time as these go. It lasted,
14 counting both sides, over a half an hour. So it
15 will be interesting to see what the D.C. Circuit
16 has to say.

10:13:14

17 In my last report in November I
18 reported that there were two cases pending
19 before the Federal Labor Relations Authority.

10:13:28

20 Since that time one was settled and the other
21 was withdrawn so there are none now currently
22 pending there.

23 I also reported in November there were
24 five cases pending before the Equal Opportunity

1 Office, all of those remain currently pending.

2 As far as other things, I should
3 mention that during December there was a request
4 for discovery by the defendants in the Long
5 Island case. We worked with Programs and the
6 OIG to produce a great deal of information in
7 that case, and I appreciate all the effort that
8 was done by Programs.

9 On January 18th one of the indicted
10 doctors pled guilty. And during the month of
11 February my staff worked with Programs and the
12 OIG on coordinating an agency response to that.

13 And finally regarding legal issues, I
14 can mention that as part of the President's
15 initiative on gun control the Department of
16 Justice contacted my office to coordinate
17 information which the Board may report to the
18 National Instant Criminal Background Check
19 System. We participated in a telephone
20 conference and received guidance issued from the
21 Department of Justice on March 1st, and we're
22 working with Programs again to comply with that.

23 As to Hearings and Appeals, the
24 statistics briefly. At the end of -- in the

1 first quarter of fiscal 2013 we received 83 new
2 appeals, that's compared with 111 last year. In
3 the first quarter of '13 we issued 125
4 decisions, that's compared with 112 decisions
10:15:30 5 during the same time last year. Now, fewer
6 appeals, more decisions leads where you would
7 expect, the balance of appeals on hand now is
8 370 at the end of -- at least as of the end of
9 the first quarter, and that compares to 421 in
10:15:48 10 2012. That's a significant decrease and a good
11 sign.

12 And just I might mention the staffing
13 issues for OGC, of course, we lost Nancy Russell
14 to the Labor Member's office when she became
10:16:06 15 counsel to the Labor Member in January. In
16 addition we had an attorney begin maternity
17 leave in February. And at the end of November
18 our paralegal suffered an injury which has kept
19 her off since that time. We filled the
10:16:22 20 paralegal position in January. In H and A we
21 had a hearings officer retire and we selected a
22 replacement hearings officer in February. And
23 that concludes my report.

24 CHAIRMAN SCHWARTZ: Thank you very

17

1 much.

2 Are there any questions for Karl?

3 All right. We'll move on with Dan
4 Fadden. Dan, this is your first meeting, we
10:16:42 5 expect your presentation to be especially
6 riveting.

7 MS. BARRINGER: No pressure.

8 MR. FADDEN: Luckily there's no
9 pressure on me, but thank you very much.

10:16:52 10 Basically I want to provide a quick
11 update on a couple of projects and initiatives
12 affecting Field Service.

13 Specifically we at the end of last
14 fiscal year we purchased a software tool
10:17:02 15 learning management system, which basically it's
16 a training tool. It's going to allow us to more
17 effectively train our remote staff by
18 incorporating some of our existing tools,
19 Webinars, RRB Vision, Prism, et cetera, as well
10:17:14 20 as provide certain capabilities for training of
21 our remote staff. As it stands right now we
22 currently have 31 people that have not received
23 their formal training, and obviously that is a
24 concern. Although this tool will be used by all

1 organizations within the agency, we will be the
2 first ones out of the box as far as the actual
3 implementation is concerned.

10:17:38 4 Second thing I'd like to provide a
5 quick update on is we have successfully
6 completed the replacement or I should say the
7 replacement in at least our largest offices of
8 the existing file servers with a device called a
9 WAN Accelerator. WAN Accelerator provides
10:17:52 10 increased bandwidth capability, which is a
11 factor as the offices get larger we start
12 implementing more and more tools, such as, RRB
13 Vision, there's a greater demand on the
14 bandwidth. We have been working with Terri's
10:18:08 15 staff on BIS since then to also update the file
16 servers in the remaining sites. In addition, we
17 are also deploying locking cabinets for all of
18 our network equipment to address a previous OIG
19 audit recommendation.

10:18:18 20 Last but not least I'd like to provide
21 a quick update. As you know we deployed Polycom
22 VoIP phones to the Field Service back in 2009.
23 Since then those phones are no longer being
24 supported by the vendor so we have a pilot

1 underway currently involving our Chicago, Joliet
2 Charlotte and Belleview offices on new Polycom
3 560 phones. I'm pleased to report that the
4 phones have been in place for several months now
10:18:42 5 and have basically operated without incident.
6 So we are currently working with Acquisition
7 Management staff to identify the counts. We
8 hope to procure and install replacement VoIP
9 phones at all Field Office sites by the end of
10:18:54 10 the fiscal year.

11 CHAIRMAN SCHWARTZ: Okay. Thank you.
12 And I think I can speak for the other Board
13 Members, I've talked to them about it, we
14 appreciate your look at technology because I
10:19:04 15 don't think there's any place that's more
16 important in having the technology than out in
17 the field. So we appreciate your continued
18 attempt to modernize that and keep looking at
19 technology enhancements.

10:19:16 20 MR. FADDEN: Thank you.

21 CHAIRMAN SCHWARTZ: Any other comments?
22 Okay. Martha, Programs.

23 MS. BARRINGER: All right, I'll see if
24 I can be as efficient as Dan just was.

1 First on my list, IRS review of tax
2 returns. We have heard from the Internal
3 Revenue Service that they have no material
4 changes to make to our -- their examination of
5 our information return forms, so we got a
6 healthy report on that and we're done with that
7 audit for this year.

10:19:38

8 The next thing is the American Taxpayer
9 Relief Act of 2012. There are a couple of
10 prongs to that. First of all, in January we
11 returned the Tier 1 tax rates that were deducted
12 by the RUIA daily processing system to 7.65.

10:19:54

13 That was done on January 3rd and that's based on
14 return from the reduction that we made to the
15 Tier 1 tax rates that were 5.65 by legislation
16 for calendar years 2011 and '12.

10:20:14

17 So in addition to that we implemented
18 the additional special extended unemployment
19 provisions of the Tax Relief Act of 2012. That
20 was also done in January. And we released
21 notices on December 31st to all affected.

10:20:32

22 Third thing, release of RRA and RUIA
23 tax statements. In -- on January 16th, 2013 our
24 contractors successfully released 585,117

1 statements. 580,156 went to citizens and 4,961
2 went to non-resident aliens.

3 On the RUIA tax processing side. On
4 January 23rd we were able to mail all of our
10:21:24 5 statements for RUIA payments. We produced
6 12,884 forms W2 for sickness benefits, and
7 10,595 forms 1099 G to individuals who received
8 unemployment benefits.

9 The Impact of the RUIA Sequestration:

10:21:48 10 We were finally able at the tenth hour to lock
11 down our percentage reduction for RUIA, it is
12 9.2 percent. That will we hope yield us our
13 \$6 million savings by the end of the fiscal

14 year. We learned on Monday that there was a
10:22:06 15 slight uptick in the amount that we do need to
16 recover or withhold from our unemployment
17 benefits and that adds \$69,000. So what we've

18 agreed to do is recalculate the benefits at the
19 very end of the benefit year, which is the end
10:22:22 20 of June, and then notify all affected people for
21 the new benefit year as they apply. And we're
22 going to work with the Actuary on projections
23 for, you know, the balance of the fiscal year in
24 order to meet our exact amount. So the letter

1 notifying our current beneficiaries was released
2 yesterday at noon. It went to approximately
3 7,200 people. I'm still awaiting confirmation
4 of the exact number that went out. And the rate
10:23:00 5 of reduction is 9.2 percent. The first payment
6 that will be affected by that will actually be
7 in last night's run, but because of the
8 three-day prepayment period the payment will not
9 reach the employees until the -- Friday. So we
10:23:20 10 expect that Field Service will hear from a
11 number of people.

12 And the last thing I did not have on
13 the agenda but I just wanted to mention quickly
14 is our last piece of the requirement to
10:23:36 15 implement universal direct deposit was completed
16 on March 1st. So we now have all of the people
17 that are currently on the rolls have to elect an
18 electronic form of payment, and they have a
19 choice usually of, you know, conventional
10:23:56 20 financial systems or they can also elect a
21 direct express debit MasterCard that is loaded
22 each month. So we're happy to be finished with
23 that.

24 CHAIRMAN SCHWARTZ: Thank you. Are

23

1 there any questions?

2 All right. Moving along, Chief

3 Actuary, Frank.

4 MR. BUZZI: Good morning. I'd like to

10:24:20 5 start by discussing the status of ongoing work.

6 Work on the 2013 Section 502 Report is

7 proceeding according to schedule. We have also

8 begun work on the retired life studies for the

9 26th Actuarial Valuation and plan to prepare a

10:24:42 10 report for the Actuarial Advisory Committee by

11 the end of the year.

12 Work on the financial interchange is

13 once again proceeding according to schedule

14 after the return of one examiner who took

10:24:52 15 extended family leave. This experience has

16 highlighted the risks in understaffing this

17 important area and has provided the impetus for

18 us to begin the process of hiring another

19 examiner.

10:25:08 20 In December we prepared the semiannual

21 budget estimates for OMB. After the passage of

22 the American Taxpayer Relief Act of 2012 enacted

23 on January 1st, 2013, we prepared updated

24 estimates.

1 The Taxpayer Relief Act impacted both
2 the unemployment and retirement systems. A
3 one-year extension of special unemployment
4 benefits will result in approximately \$12
10:25:38 5 million in additional benefit payments which
6 will be funded by amounts previously received
7 from Treasury and hence not impact our trust
8 funds. The more significant and recurring
9 impact results from the decrease in income tax
10:25:54 10 rates lowering income taxes on benefits
11 transferred to the Railroad Retirement Account
12 by approximately \$11 million per year initially.

13 Regarding the pre-1957 military service
14 transfer, we have provided SSA with a summary of
10:26:12 15 benefit amounts and have received administrative
16 costs from them. Once we obtain the final
17 interest rates earned by the OASI and DI trust
18 funds from SSA, we will calculate the amounts
19 due with interest for transfer this June as part
10:26:34 20 of the financial interchange.

21 Finally, an ongoing issue related to
22 the financial interchange is how to account for
23 the 0.9 percent Medicare tax imposed by the
24 Patient Protection and Affordable Care Act. As

1 explained in my e-mail of December 6th, 2011 to
2 the Board, because of the IRS's interpretation
3 of the statutes, some railroad workers will pay
4 less in taxes than they would have if all
10:27:02 5 earnings were covered by Social Security. The
6 RRB will have to make CMS whole for this
7 reduction in tax income to our trust funds. The
8 problem, however, is that the information needed
9 to compute these amounts will not be included in
10:27:16 10 the income tax returns which will be filed by
11 railroad workers, so the IRS can't compute an
12 exact amount. Along with the Bureau of Law and
13 Bureau of Fiscal Operations, we have had several
14 conference calls with IRS and CMS but have yet
10:27:34 15 to find an adequate solution.

16 The point to bear in mind with regard
17 to this issue is that although the amounts are
18 initially small, because the \$200,000 and
19 \$250,000 exclusions are not indexed for
10:27:52 20 inflation, the amounts will grow with time.
21 Also, to the extent we do not transfer funds to
22 CMS because of the inability to make a
23 calculation, we will eventually have to pay all
24 prior amounts due with interest once a method is

1 agreed upon. That's it.

2 CHAIRMAN SCHWARTZ: Great. Thank you.

3 Any questions for Frank?

4 MR. KEVER: Frank, why did they make

10:28:16 5 this different determination, do you know?

6 MR. BUZZI: I think Karl can answer
7 that. There are legal interpretations and such.

8 MR. BLANK: Well, essentially there's a
9 provision that relates to FICA that it was not
10:28:36 10 included in the parallel provision of RATA, and

11 as a consequence it allows the additional tax to
12 be assessed on households where two workers are
13 accumulating income up to a certain level I
14 believe. And because under RATA there was no

10:29:02 15 similar provision, each worker is assessed
16 separately and consequently can earn up to the
17 individual worker cap, which is -- the total of
18 those two is higher than the total for the joint

19 income level. And IRS's position is that in
10:29:26 20 order to apply that lower level against RATA

21 employees, that would require IRS to be
22 assessing a tax that they don't have authority
23 to assess, the difference being taxed. And
24 consequently that information isn't collected

1 directly and what's left then would be some sort
2 of approximation that Frank is talking about.
3 And they don't want -- I believe they don't want
4 to collect that in their own return information
10:30:02 5 as well, probably don't have the authority to do
6 that.

7 MR. BUZZI: That was the issue.

8 MR. BLANK: So really the -- they don't
9 believe they can amend the situation by REG, so
10:30:18 10 that leaves basically an amendment to the law
11 itself as the solution or some sort of
12 administrative calculation that Frank is
13 mentioning.

14 MR. KEVER: So it's going to fall upon
10:30:32 15 us to reconcile this?

16 MR. BUZZI: Well, I think we'll need
17 information from the IRS.

18 MR. KEVER: They don't seem like they
19 want to give it to you.

10:30:40 20 MR. BUZZI: I don't think they're
21 completely reluctant, but they have indicated
22 they can't make an exact calculation. So the
23 question is what sort of approximations can we
24 make and how good are they.

1 MR. KEVER: But your waiting for them
2 to make that determination?

3 MR. BUZZI: We're actively discussing
4 it with them. Probably once it's been in place
10:31:00 5 a little bit we may have a better idea of how to
6 proceed.

7 MR. KEVER: Thank you.

8 CHAIRMAN SCHWARTZ: Okay. Any other
9 questions?

10:31:10 10 All right. Keith.

11 MR. EARLEY: Thank you, Mr. Chairman.

12 Building Operations: Delegation of
13 Authority: The current Delegation of Authority
14 for the William O. Lipinski Federal Building
10:31:22 15 expires at the end of fiscal year 2013. I have
16 provided status updates to the Board. Agency
17 discussions with the General Services
18 Administration (GSA) continues, as well as
19 requests for additional information. As

10:31:38 20 recently as late January GSA requested detailed
21 Cost Benefit Analysis of agency operating costs.
22 We have submitted that information to GSA and
23 continue to wait for their decision.

24 Fiscal Year 2012 Sustainability Report:

1 The Railroad Retirement Board is committed to
2 reducing energy consumption and establishing
3 policies that will ensure our compliance with
4 the various environmental energy statutes
10:32:14 5 requiring energy reduction goals. The goals are
6 addressed in our Strategic Sustainability
7 Performance Plan, SSPP. The RRB submitted our
8 plan on time to the Office of Management and
9 Budget (OMB) and the White House Council on
10:32:28 10 Environmental Quality. OMB subsequently
11 approved the report for public release and we
12 have posted our plan on the RRB.gov website, as
13 well as to OMB-MAX, which is their portal. We
14 have also provided the RRB.gov address to the
10:32:50 15 White House Council on Environmental Quality and
16 they will publish the link on the
17 Performance.gov website.

18 Continuity of Operations: COOP: Our
19 COOP coordination with the Federal Emergency
10:33:06 20 Management Agency, FEMA, and with the Chicago
21 Federal Executive Board continues to strengthen.
22 FEMA issues an alert to every branch of
23 Government to ensure National Essential
24 Functions will continue to be performed in the

1 event of a catastrophic emergency. This alert,
2 known as Continuity of Government Condition
3 (COGCON), was sent out in January in preparation
4 for the 2013 Presidential Inauguration and in
10:33:32 5 February ahead of the State of the Union
6 Address. A Continuity Status Report (CSR) is
7 submitted by all departments and agencies to the
8 National Security Staff so that they have a
9 real-time view of Federal Executive Branch
10:33:46 10 operations during the continuity event. The RRB
11 was alerted of the COGCON level change for each
12 event and our Emergency Management Specialists
13 timely submitted our CSR report to the National
14 Security Authority on time.

10:34:06 15 RRB Specialty Medicare Administrative
16 Contract (SMAC) Services: RRB and its corporate
17 partner, Palmetto GBA, completed the
18 implementation and migration of the RRB SMAC
19 Services and went into full production services
10:34:24 20 on February 1st. RRB and Palmetto staffs
21 reviewed the cutover results and conducted a
22 lessons learned session on February 13th.

23 In addition Palmetto officers, managers
24 and technical specialists were on site at RRB

1 Headquarters on February 27th to conduct
2 briefings and training on processes such as
3 invoicing and Closeout activities.

10:34:54

4 Our Chief Financial Officer, Mr. Govan
5 and the Centers for Medicare and Medicaid
6 Services, (CMS), Chief Financial Officer worked
7 out a basic agreement on the general timeline
8 for the implementation of the Healthcare

10:35:10

9 Integrated General Ledger Accounting System or
10 (HIGLAS) for Palmetto. And Mr. Govan made sure
11 to memorialize the agreement in an e-mail.

10:35:28

12 Therefore, the RRB contracting staff have
13 removed references to HIGLAS from the draft
14 Memorandum of Understanding between RRB and CMS
15 and forwarded the draft to CMS with the
16 expectation that CMS will sign off on the MOU by
17 the end of March 2013.

10:35:50

18 Finally, Union Contract Renegotiation:
19 Federal Mediation and Conciliation Service,
20 (FMCS), held joint training on February 27th and
21 28th for management and union representatives
22 who will either be on the contract renegotiation
23 team or will serve as backup. FMCS is an agency
24 that provides dispute mediation and other

1 conflict resolution services. The next steps
2 will be to determine ground rules for the
3 negotiations, officially name the team members
4 for management and the union and select a chief
10:36:18 5 negotiator.

6 This concludes my report.

7 CHAIRMAN SCHWARTZ: Thank you. Any
8 questions for Keith?

9 Okay. George.

10:36:28 10 MR. GOVAN: Yes, sir.

11 CHAIRMAN SCHWARTZ: Anchorman. Bring
12 it home.

13 MR. GOVAN: All right, sir.

14 Good morning, everyone. I will briefly
10:36:36 15 cover recent budget developments for fiscal
16 years 2013 through 2015 and provide a status
17 report on the migration of the Railroad
18 Retirement Board's financial management system
19 to a shared service provider.

10:36:50 20 In fiscal year 2013 the Railroad
21 Retirement Board is currently operating under a
22 continuing resolution that is in effect through
23 March 27, 2013, which provides about 48.7
24 percent of our fiscal year 2012 appropriation.

1 Due to limited funding provided within CR
2 instructions, the Executive Committee agreed to
3 freeze fiscal year 2013 new external hiring and
4 complete unfilled fiscal year 2012 external
5 hires, which has been completed. The Executive
6 Committee is in the process of prioritizing
7 remaining fiscal year 2013 hiring in preparation
8 for a potential full-year CR by March 27th.

10:37:36

9 The Dual Benefits Payments Account is
10 also affected by the continuing resolution. It
11 is our understanding that the CR provides about
12 48.7 percent also of our fiscal year 2012
13 appropriation.

10:37:48

14 Regarding the Railroad Retirement
15 Board's full-year appropriations in fiscal year
16 2013, it appears that a full-year continuing
17 resolution of approximately \$108.6 million could
18 be provided for the RRB's Limitation on
19 Administration. As publicized, the
20 sequestration is in effect as of March 1, 2013
21 and will result in \$2.4 million reduction of our
22 Limitation on Administration for fiscal year
23 2013. The resulting budget level for a
24 full-year CR with the sequestration is \$106.2

34

1 million for the RRB. This amount includes
2 funding for 864 full-time equivalents and
3 minimal IT investments in fiscal year 2013.

10:38:44

4 Fiscal Year 2014: On January 28th OMB
5 issued the Railroad Retirement Board's fiscal
6 year 2014 passback for the Limitation on
7 Administration at \$111.7 million. It provides
8 the agency with funding for 860 FTEs and \$2.8
9 million for IT initiatives, including \$2.1
10 million for the Systems Processing Excess
11 Earnings Data system, also known as SPEED. The
12 Fiscal Year 2014 Congressional Justification has
13 been drafted and is currently being reviewed by
14 the Executive Committee.

10:39:18

15 Fiscal year 2015: The fiscal year 2015
16 Budget Call is in development. We expect to
17 release the Budget Call later this month and
18 will request replies from the bureaus and
19 offices by the end of April.

10:39:32

20 Status of the Federal Financial System
21 Migration: The RRB's FFS Migration project
22 remains on schedule as the RRB's Migration Team
23 continues to work with CGI on migration
24 activities that will result in the RRB's current

1 financial system being migrated to CGI's
2 proprietary Momentum Financials Environment.
3 CGI was recently authorized by the General
4 Service Administration as a secure cloud service
10:40:02 5 provider within the Federal Risk and
6 Authorization Management Program, only the
7 second company to be so authorized. A software
8 environment is now being configured for the
9 RRB's use which takes into account not only all
10:40:16 10 Federal standards for financial system
11 processing and reporting, but also many of the
12 RRB's unique requirements, such as, disability
13 medical exams and payment function and system
14 interfaces with RRB's travel and payroll shared
10:40:32 15 service providers. After many requirements
16 gathering sessions and resulting pilot
17 demonstrations of requirements, CGI has drafted
18 interface, data conversion, report, training and
19 test plans for all of our financial
10:40:48 20 applications. As we look ahead we will continue
21 on building a test environment migrating RRB's
22 financial data and establishing connectivity
23 from CGI's data center to the RRB.

24 That concludes my report.

1 CHAIRMAN SCHWARTZ: Thank you.

2 Any questions for George?

3 MR. KEVER: I have one.

10:41:06

4 You mentioned that the EC has curtailed
5 external hires, how does that pertain to a
6 replacement for Terri?

10:41:18

7 MR. GOVAN: We've only curtailed
8 external hiring as part of when we were going
9 through the back and forth on sequestration back
10 in January obviously, and through, of course,
11 the March sequestration exercise. We have
12 managed by exception in emergency cases so, of
13 course, we will make an exception for this
14 position also.

10:41:30

15 CHAIRMAN SCHWARTZ: Any other
16 questions?

17 Okay. Thank you very much.

18 (Whereupon, these were all the
19 proceedings had at this time.)

20

21

22

23

24

1 STATE OF ILLINOIS)

2) SS:

3 COUNTY OF C O O K)

4

5 Karen Fatigato, being first duly sworn,
6 on oath says that she is a court reporter doing
7 business in the City of Chicago; and that she
8 reported in shorthand the proceedings of said
9 meeting, and that the foregoing is a true and
10 correct transcript of her shorthand notes so
11 taken as aforesaid, and contains the proceedings
12 given at said meeting.

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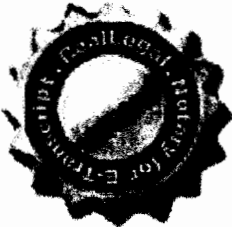
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Karen Fatigato

Karen Fatigato, CSR

LIC. NO. 084-004072

U.S. RAILROAD RETIREMENT BOARD
REGULAR BOARD MEETING
NOVEMBER 14, 2012

STENOGRAPHIC REPORT OF PROCEEDINGS
had in the above-entitled matter, held at 844 North
Rush Street, 8th Floor, Chicago, Illinois, at
10:00 a.m., MR. MICHAEL SCHWARTZ presiding.

PRESENT:

MR. MICHAEL S. SCHWARTZ, Chairman
MS. NANCY PITTMAN, Assistant
MR. STEPHEN W. SEIPLE, Assistant
MR. JEROME F. KEVER, Management Member
MR. JOSEPH M. WAECHTER, Assistant
MR. ROBERT PERBOHNER, Counsel to Management
Member

MR. WALTER A. BARROWS, Labor Member

MR. JAMES BOEHNER, Assistant

MS. GERALDINE L. CLARK, Assistant

MR. MICHAEL J. COLLINS, Assistant

MR. THOMAS W. SADLER, Counsel to Labor Member

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PRESENT, CONTINUED:

MS. NANCY RUSSELL, Assistant
MS. MARTHA (PAT) RICO, Secretary to the Board
MS. DOROTHY ISHERWOOD, Director of
Programs/Senior Executive Officer

MS. MARTHA BARRINGER, Director of Field
Services

MR. KARL BLANK, General Counsel

MR. FRANK BUZZI, Chief Actuary

MS. MARGUERITE P. DADABO, Assistant General
Counsel

MR. KEITH EARLEY, Director of Administration

MR. GEORGE V. GOVAN, Chief Financial Officer

MS. TERRI S. MORGAN, Chief Information Officer

MR. MARTIN DICKMAN, Inspector General

MS. DIANA KRUEL, Assistant Inspector General
For Audit

REPORTED BY: April T. Hansen, CSR

LICENSE NO.: 084-004043

1 CHAIRMAN SCHWARTZ: Okay, great. It looks like
2 everyone is here. Everybody is in their chairs, so
3 if we can get started, that would be wonderful.

4 I think we are starting with the
5 Director of Administration today.

6 That's you. Didn't you know you
7 were recently promoted?

8 MR. EARLEY: I'm still in shock. Thank you,
9 thank you very much.

10 Good morning, and I will beginning
11 with the building operations. The new plaque
12 commemorating the renaming of the building to the
13 William O. Lipinski building has been properly and
14 safely hung in the Rush Street entrance next to the
15 dedication plaque from the RRB's original
16 headquarters facility in Washington, DC.

17 The General Services Administration,
18 Environmental Safety and Fire Protection Branch,
19 has approved our use of the security turnstiles in
20 the main lobby as all repairs and modifications
21 necessary for compliance with life safety codes
22 have been completed and verified. Consequently,
23 I'm very pleased to inform you that the turnstiles
24 went operational on October 15, 2012.

1 The current --

2 MR. KEVER: It brings tears to my eyes.

3 CHAIRMAN SCHWARTZ: Well, to someone who is as
4 esteemed as you that has served here as long as you
5 have, I guess the turnstiles are something you have
6 been wanting for years.

7 MR. KEVER: It's a big deal. I still like the
8 revolving door.

9 MR. EARLEY: Well, the current Delegation of
10 Authority, the DOA, for the William O. Lipinski
11 federal building expires at the end of fiscal year
12 2013. The Delegation of Authority, the inter-
13 agency agreement and the standard operation
14 procedures previously handled as separate
15 documents, now a comprise one package and delegates
16 operation and management of the building from the
17 General Services Administration to the RRB.

18 Discussions with GSA over various
19 parts of DOA have been ongoing since 2010. The
20 facilities manager, Mr. Scott Rush, and I met with
21 GSA on July 18, 2012, to work the remaining
22 concerns and reached agreement on the various
23 issues. We prepared all required documents, which
24 includes a facilities management plan, a building

1 operations plan, equipment inventory, and a
2 preventive maintenance schedule, and submitted the
3 package to GSA on September 17, 2012. We have
4 recently learned that that package has been
5 submitted to GSA headquarters in Washington, DC,
6 and we are waiting on GSA's final determination to
7 grant the DOA.

8 Mechanicals, such as the boiler and
9 radiators, have been prepared and tested for the
10 winter heating system. Our custodial contract
11 calls for sidewalk clearance and salting in the
12 event of snow or ice accumulations. Holiday
13 decorations will be in place by November 16,
14 lighting will be hung on the exterior trees before
15 the Thanksgiving holiday. Small holiday wreaths
16 will be placed in the display windows of the lobby
17 and poinsettias will be placed on the front
18 entrance and security entrance.

19 Administration. The Office of
20 Personnel Management has issued the final
21 redesigned standard government-wide senior
22 executive service performance system plan and
23 performance appraisal plan. The objective is to
24 replace the current multiple senior executive

1 service performance appraisal systems across the
2 federal government with the standard system
3 applicable to all organizations and SES employees.
4 We are mandated to move to the new system and
5 plans. As you know, our current SES appraisal plan
6 certification expires at the end of this calendar
7 year, 2012.

8 We submitted our package to OPM on
9 September 20, 2012, and we received notification on
10 October 4, 2012, that OPM, with OMB concurrence,
11 approved the new RRB SES appraisal system. On
12 November 5, 2012, our CFO, Mr. George Govan, and I
13 met with the OPM certification review panel via
14 telephone to discuss our submission. Based upon
15 the panel meeting, the certification panel
16 recommends approving provisionally -- that's one
17 year -- recertification.

18 Provisional is recommended because
19 this is our first year on the new government-wide
20 system and plan, and because we are in a split year
21 still using the old plans. However, OPM did state
22 that during the meeting they saw no reason that our
23 plans would not be fully recertified when we
24 request our next Certification.

1 Finally, as I provide this brief
2 synopsis of the status of our Speciality Medicare
3 Administrative initiative, I will ask my colleagues
4 to please add any important items I may have
5 overlooked since this is an important and
6 coordinated effort.

7 On September 28, 2012, the agency
8 awarded a contract to Palmetto GBA for
9 implementation services and the ongoing Medicare
10 part B services under the RRB Specialty Medicare
11 Administrative Contract, SMAC, S-M-A-C.

12 As you know, this has been a
13 challenging endeavor as we worked through a
14 multitude of issues for the Centers for Medicare
15 and Medicaid Services, CMS. And it took a lot of
16 close work and coordination to reach this
17 successful point in the process.

18 However, I would be remiss if I
19 didn't recognize the efforts of the core group of
20 individuals who ushered in this new era of doing
21 business. Mr. Paul Ahern, Ms. Yolanda Rocha,
22 Ms. Karen Haskins-Brewer and Mr. Joseph Giansante,
23 Mr. Daniel Bartnicki and Mr. Michael Kelly who have
24 worked on this initiative from the very beginning

1 and will have key roles going forward.

2 In addition, Mr. George Govan,
3 Mr. Karl Blank, Ms. Dotty Isherwood, Ms. Marguerite
4 Dadabo, and Ms. Michelle Bopp handled the legal,
5 funding and other higher level issues that needed
6 immediate attention in order to secure the
7 implementation, the funding, and award the contract
8 by the end of the fiscal year.

9 Mr. Govan and staff will now have
10 key roles as well going forward. Mr. Govan,
11 Mr. Ahern, Ms. Rocha, Mr. Giansante and I attended
12 the RRB SMAC kick off meeting on Thursday November
13 1, 2012 in Augusta, Georgia where we reviewed the
14 contractors organizational structure, the
15 implementation plan and we discussed various
16 migration and post migration issues such as work
17 loads, staffing, invoicing, systems and close out
18 activities. We also attended a demonstration of
19 the health care integrated general ledger and
20 accounting system, HIGLAS and the multi carrier
21 system, MCS.

22 Our goal is to have the SMAC fully
23 operational on February 1, 2013. In addition,
24 Mr. Govan and I have drafted a letter with our

1 signatures inviting CMS and Palmetto on site in
2 December to outline, discuss operating procedures,
3 to resolve pending issues with the IAA, and to
4 conduct training on the systems we will need to
5 use, such as the analysis reporting and tracking
6 system and HIGLAS.

7 Finally, the under the guidance of
8 public affairs, the 2012 combined federal campaign
9 Chicago area charity drive has come to a close. It
10 ran from October 9 through November 2. The RRB
11 hosted a charity fair on Thursday, October 11, in
12 the classroom on the 9th floor and had ten
13 organizations represented. The total contribution
14 amount is \$127,475.18, with 206 eligible employees
15 participating. That is an average contribution of
16 \$619 per employee.

17 And this concludes my report. Thank
18 you.

19 CHAIRMAN SCHWARTZ: Okay, thank you very much.

20 Any questions? Okay. Then we will
21 move along to George Govan, Chief Financial
22 Officer.

23 MR. GOVAN: Good morning, everyone.

24 CHAIRMAN SCHWARTZ: We can't wait for the

1 report now.

2 MR. GOVAN: I will briefly cover recent budget
3 developments for fiscal years 2012 through 2014,
4 and provides status reports on the audit of the
5 agency's fiscal year 2012 financial statements and
6 the migration of the Railroad Retirement Board's
7 financial management system to a shared service
8 provider.

9 First, fiscal year's 2012 budget.
10 The fourth quarter budget review was conducted in
11 August and budget adjustments resulting from this
12 review were approved by the Board members on
13 September 19. The total adjustments of \$830,261
14 provided funding for requests from bureaus and
15 offices and end-of-year priorities from the IT
16 reserve.

17 As in prior years, we implemented
18 end-of-year procedures to ensure that any available
19 funds were used for the Board's highest priority
20 needs as the year came to an end on September 30.

21 To summarize our staffing situation
22 at year end, the Board began fiscal year 2012 with
23 a staffing level of 894 full-time equivalents. The
24 total number of employees at the Board was 899 as

1 of September 30. During the fiscal year 72
2 employees separated from the Board and 65 new
3 employees were brought on board from outside the
4 agency. After adjusting for part-time employees
5 and employees on leave without pay, the full-time
6 equivalent usage rate at year end was approximately
7 833. Excuse me, 883, sorry.

8 Fiscal Year 2013 budget status.
9 The Board is currently operating under a continuing
10 resolution that is in effect through March 27,
11 2013. This provides about 48.77 percent of our
12 fiscal year 2012 appropriation. It equivocates to
13 about \$58 million. Due to limited funding provided
14 within CR instructions, the Executive Committee
15 agreed to freeze fiscal year 2013 new external
16 hiring through the end of December 2012, and
17 complete unfilled fiscal year 2012 external hires.
18 The Executive Committee will revisit whether to
19 lift the 2013 hiring freeze by December 31.

20 The Dual Benefits Payments Account
21 is also affected by the continuing resolution. As
22 we monitor monthly payments, we may need to prepare
23 a reapportionment request for this account under
24 the seasonality provisions in order to pay full

1 benefits through the end of the CR.

2 Regarding the Board's full year
3 appropriations in fiscal year 2013, it appears that
4 we could receive less than the \$112.4 million
5 currently included in the President's budget for
6 the Board's Limitations on Administration account.
7 The President's budget level of \$112.4 million for
8 the Board represents an increase of about \$3.8
9 million over fiscal year 2012, and includes funding
10 for 885 FTEs, \$3.6 million for the migration of the
11 Agency's financial management system to a shared
12 service provider, and IT investments total \$1.2
13 million in 2013.

14 The Senate bill, which was voted on
15 by the Senate Appropriations Committee on June 14,
16 includes \$111.6 million for the Board's Limitation
17 on Administration, and the House Appropriations
18 Subcommittee marked-up a bill on July 18, providing
19 the Board with \$108.6 million. We are currently
20 monitoring Congressional deliberations for the
21 final outcome.

22 Fiscal year 2014 budget
23 development. The Board's budget submission for
24 fiscal year 2014 was provided to the Office of

1 Management and Budget and Congress on September
2 13. The Board included a funding request of \$119.2
3 million at the agency request level, which would
4 provide the agency with sufficient funding for 885
5 FTEs, and \$1.8 million for priority IT
6 initiatives.

7 In accordance with OMB guidance, the
8 Board budget submission included a guidance level
9 request of \$114 million, which would fund 864 FTEs,
10 and a reduced budget level request of 108.3
11 million, which would fund only 860 FTEs. The
12 reduced budget level also included \$5.7 million in
13 "add back" requests, to reach a total of \$114
14 million. Funding received at the guidance or
15 reduced levels would present challenges for the
16 Board as we continue to provide for succession
17 planning and IT development.

18 Fiscal Year 2012 financial statement
19 audit. We are currently finalizing the Board's
20 performance and accountability report for fiscal
21 year 2012, which includes the Agency's financial
22 statements and progress reports and performance
23 goals. On October 24, we provided a second draft
24 of the 2012 report to the Office of Inspector

1 General in accordance with their list of
2 deliverables. The final report is scheduled to be
3 released to the President, Congress, and OMB on
4 November 16.

5 Last, status of the Federal
6 Financial Systems migration. On September 27, a
7 contract for the implementation, migration and
8 hosting of the Board's Financial Management
9 Integrated System was awarded to CGI Federal,
10 Incorporated, as the best value for the agency.
11 This award followed a full and open competition
12 based on the comprehensive technical and cost
13 evaluation by a panel representing major
14 stakeholders in the Board's financial management
15 system.

16 The Board's current financial
17 system, the Federal Financial System, will be
18 migrated to CGI's proprietary software platform,
19 Momentum Financials. Momentum Financials
20 represents the next generation of financial
21 management software after the Federal Financial
22 System. At a strategic level, the migration
23 process will focus on four main areas:

24 System configuration will be

1 specific to the Board's requirements. The RRB will
2 not be required to share its database or software
3 at the hosted site with other agencies.

4 Data migration from the Federal
5 Financial System to the hosted site.

6 Change management, which will
7 involve project staffing managing the conversion of
8 many reporting and bulk filing processes to the
9 automated process of the new hosted system.

10 And finally, training of Board
11 financial administrative staff will be accomplished
12 using on-site instructors from CGI, webinars, and
13 the new system's built-in help screens and
14 tutorials. On-site refresher training will be
15 provided before and after production by CGI.

16 CGI began the process of
17 configuring the Board's momentum environment by
18 holding on-site meetings with Board stakeholders to
19 determine the Board's business and reporting
20 requirements. CGI has also begun the planning
21 process for the Board's system interfaces and data
22 migration.

23 On November 6, CGI provided a draft
24 project schedule for the entire migration for our

1 review and comment, and will walk through the draft
2 schedule with the Board's migration team this month
3 to address our comments.

4 That concludes my presentation.

5 CHAIRMAN SCHWARTZ: Thank you very much.

6 Martha Barringer, Director of Field
7 Services, please.

8 MS. BARRINGER: Good morning, everyone. I have
9 a brief report this morning.

10 The first item that I have on my
11 list is an NTFS update and the network buddy
12 system, which is something we're piloting. On
13 September 24, we were finally able to go live with
14 our two IVR enhancements, which provide, number
15 one, dynamic position in queue message to all our
16 RRB customers who are waiting in line. They can
17 learn whether they are first in line, if they are
18 tenth in line whatever, so they can determine if
19 they want to hang on or if they want to leave a
20 message for a rep to call them back. And the
21 second is improved treatment of dial by extension
22 so that RRB customers can get directly to a claims
23 representative if they absolutely need to do that.

24 We are also testing new voice over

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1 IP telephone equipment with the staff in Chicago
2 District Office to determine if we have a match
3 with our system and we can replace our phones which
4 are at the end of their life cycle.

5 Lastly, we are conducting an
6 experiment with four of our networks in the
7 Northeast. First of all, because they are quite
8 short staffed at the moment so we are solving an
9 immediate problem, but we are also looking for a
10 solution for our heavy period from January to March
11 where our phones just ring off the hook. And that
12 is basically flowing calls beyond the network level
13 to any available agent based on the time they've
14 been off the phone. So we have been doing it for a
15 week and we have had zero abandoned calls so it's
16 working very well at the telephone volume that we
17 have right now. So we are hoping for January that
18 we have a solution.

19 We have been quite busy in this
20 last fiscal year with personnel changes. Field
21 service had a total of 89 of them. Since the last
22 Board meeting we have promoted four network
23 managers, six district managers, two traveling
24 claims representatives, one analyst, and we've

1 hired 11 claims representatives externally. In
2 that 11, there are two re-employed annuitants who
3 are helping us out part-time in various parts of
4 the country.

5 That concludes my report.

6 CHAIRMAN SCHWARTZ: On the voice over IP, what
7 you're saying is you want to make sure it's
8 compatible with the MPLS, so what we are doing in
9 the field, is that it?

10 MS. BARRINGER: Yes. We have to actually be
11 able to connect with our system, the one that's,
12 you know, right. So Chicago DO is working quite
13 well. We took phones out to Joliet and there is a
14 hitch. We can't seem to keep the calls on the line
15 for some reason. So we're -- the techs and our
16 contractor are working on it.

17 CHAIRMAN SCHWARTZ: Okay. Any other questions
18 there?

19 You know, George, I was sitting here
20 thinking, it's pretty simple math if you lost 72
21 over a fiscal year, are we -- is our attrition rate
22 like six a month now?

23 MR. GOVAN: That's about right. Last I looked
24 at it, it was about 5.-something.

1 CHAIRMAN SCHWARTZ: Wow.

2 MR. GOVAN: So it's higher than what we
3 reported last year.

4 CHAIRMAN SCHWARTZ: I can remember when we were
5 talking about this a few years ago we were, wow, we
6 are leaving losing two people a month.

7 MR. GOVAN: Two.

8 CHAIRMAN SCHWARTZ: You're right, it's going up
9 to three a month and, my goodness. Well, I think
10 part of it might be that there was a time period
11 where there was a lot of classes that came in at
12 once that many years ago.

13 Karl, you guys probably remember
14 that, probably all that -- Dotty remembers it. You
15 were in there, you were in the class.

16 All right. Chief Information
17 Officer, Terri Morgan.

18 MS. MORGAN: Good morning. First thing I'm
19 going to talk about this morning is the FY 12 year-
20 end IT purchases. Funds available at the end of
21 the fiscal year allowed to us purchase almost all
22 of the information technology items the Executive
23 Committee and I recommended to the Board. The most
24 significant of the purchases are the additional WAN

19

1 Optimizers, the replacement servers and the secure
2 equipment cabinets in the field offices, and we
3 worked jointly with the Office of Field do that.
4 These purchases will complete the replacement of
5 all of the aging, unsupported server equipment and
6 operating system software in the Agency's field
7 offices, thereby improving the security and
8 performance of the IT infrastructure.

9 With the year-end purchases we were
10 also able to replace all of the telecommunications
11 switches used to control all of the network traffic
12 here at the headquarters on each of the floors in
13 the headquarters, building more modern equipment
14 that will allow Voice over IP, should the agency
15 choose that telecommunication alternative in the
16 future. We additionally purchased eight notebooks
17 and additional software that will allow the
18 Business Infrastructure Service Center to more
19 quickly back up, restore and replicate the
20 applications we have on our virtual server
21 environment.

22 From a contractual support
23 perspective we were able to fund additional task
24 orders to assist with the development of an IRMAA

1 Part D collection system and four additional forms
2 under the ERS project.

3 Finally, we were able to accelerate
4 the purchase of memory upgrades for over 220
5 workstations both at headquarters and in the field
6 offices in preparation for the transition to
7 Microsoft Windows 7.

8 The RUIA system modernization. As
9 part of the system modernization project, BIS
10 recently completed a major milestone with the
11 conversion of two RUIA databases. On October 6,
12 the RUIA Unemployment Payment Control, UPC, and
13 Master Claim records Online, MACRO, were converted
14 to access data from the DB2 modernized/optimized
15 database.

16 Central Register and Mainframe
17 Annuity Residual Computation were converted in the
18 2011. The RUIA system will be fully converted to
19 the DB2 database when the experience rating
20 database is converted May of 2013. This system
21 modernization initiative lays the groundwork to
22 allow to us re-engineer our legacy applications to
23 make them more efficient and provide user bureaus
24 with better service by reducing development time

1 and enhancing business functionality.
2 Additionally, we are fully documenting all of the
3 data and business rules, which will aid in
4 succession planning.

5 The IRS tri-annual audit of FTI.
6 The IRS conducted their triennial audit to review
7 our compliance with their physical and electronic
8 safeguarding requirements to protect Federal Tax
9 Information, or FTI.

10 There were two audits. The first is
11 an official audit of our safeguarding of our
12 employer/employee representatives tax return
13 information. We agree this is FTI, and we have
14 been safeguarding this information since 1983.

15 The second was a courtesy and
16 educational audit on our safeguarding of earnings
17 information that we access through SSA. The IRS
18 has requested a formal legal opinion from the
19 Department of Treasury to see if we need to treat
20 SSA wage data as FTI. And the IRS noted on the
21 last page of their draft findings that a, quote,
22 Final determination on IRC Section 6103 data
23 received by the RRB from SSA, unquote, has not yet
24 been made.

1 The RRB has known this is FTI since
2 the early '80s; however, we have not treated it as
3 FTI, essentially following the rigorous SSA
4 safeguarding proceedings. So we follow the same
5 procedures that SSA follows. Until now the IRS has
6 not required the RRB to handle this as FTI.
7 Additionally, there are currently no open audit
8 recommendations from the IRS.

9 During the exit briefing, the IRS
10 framed our agency in a very positive light and
11 singled out various staff members for their good
12 work. They detailed their recommendations, most of
13 which will be easy to fix except for the
14 implementation of controls of SSA wage data, which
15 will be problematic if that comes to pass.

16 CHAIRMAN SCHWARTZ: Thank you very much.

17 Any questions?

18 MR. KEVER: I have a question, Terri. What is
19 the final outcome of the IRS audit? Is there a
20 final outcome at this point?

21 MS. MORGAN: They have not given us the final
22 outcome yet.

23 MR. KEVER: What do you expect? Do you have
24 any opinion?

1 MS. MORGAN: I don't have an opinion, I don't
2 know otherwise involved.

3 MS. BARRINGER: Well, at the close out they
4 were extremely complimentary of the Railroad
5 Retirement Board and what has been done in the IT
6 area, and for the most part the rest of the Agency
7 the recommendations they made were really minor.

8 The only problem we will have is
9 they were suggesting if this, the Social Security
10 data actually is determined to be FTI, they want us
11 to keep logs as the FTI, whether it's printed or
12 whatever, goes from person to person within the
13 Railroad Retirement Board, and we do believe that
14 that will cause us an administration problem.

15 MR. KEVER: Who makes that decision? The IRS?

16

17 MS. MORGAN: Well, the decision is in front of
18 the Department of Treasury. The IRS has requested
19 a formal legal opinion from the treasury.

20 MR. KEVER: What does Social Security do now?

21 MS. MORGAN: We do the same thing they do. We
22 follow their procedures. So they do not considered
23 this under the same standards.

24 MR. KEVER: Do we know if they looked at

24

1 Social?

2 MS. BARRINGER: Yes, they have. And our people
3 are talking to Social Security. We did not know
4 until it came to the close out that they would
5 recommend something like logging for the
6 information, so now we will see if that was
7 recommended also for Social Security and what their
8 solution or answer back to IRS is.

9 MR. KEVER: I just want to make sure everybody
10 understood that.

11 MS. BARRINGER: Yes. And IRS also suggested to
12 us that they will work with us through a whole 12
13 month process to get this thing implemented in that
14 way that would be acceptable to us.

15 MS. MORGAN: They did frame that as an
16 educational audit. Like Martha said, they're going
17 to work with us, they realized this is a new
18 approach. We need to wait until that formal legal
19 opinion is made.

20 But should it be implemented, then
21 they would work with us on implementation.

22 MR. KEVER: They're going to loan us people to
23 do that?

24 CHAIRMAN SCHWARTZ: All right, thank you.

25

1 General counsel, Karl.

2 MR. BLANK: Thank you. I guess I'll jump right
3 in with a review of the litigation that's pending.
4 We have five individual claims pending, litigation
5 right now. Two of them are cases that have been
6 around for a long time.

7 The Stevens vs. RRB case in the 9th
8 Circuit which is a disabled child denial as not
9 disabled by 22. That was filed back in March of
10 2011. We finally had oral argument on that July
11 12, and now everything is just at rest and we're
12 waiting for the court's decision on that case.

13 The other older cases, the Nelson
14 vs. RRB case in the 9th Circuit as well, that's a
15 rather simple Tier 1 Social Security offset
16 calculation case. That was filed on August, 2011.
17 We filed our brief back almost a year ago in
18 December of 2011, and we're just waiting for a
19 decision on that. Oral argument wasn't set, so it
20 would just be a decision on the briefs.

21 We have three new cases. We have
22 the Hernandez vs Railroad Retirement Board filed in
23 the 8th Circuit on August 17. That's, well,
24 Mr. Hernandez is something of an inveterate

1 litigator. The case this time concerns a denial of
2 waiver of recovery of an overpayment based on
3 disability annuity earnings. All we have at this
4 stage is the fact the petition was filed.

5 Similar stance is Johnson vs.
6 Railroad Retirement Board here in the 7th Circuit.
7 That's a disability annuity denial case. That was
8 filed just couple weeks ago, October 25.

9 And lastly, in the last week we had
10 Faunce vs. Railroad Retirement Board filed on in
11 the 11th Circuit. We were a little confused about
12 whether that case actually was accepted as filed or
13 not based on there is a filing fee that the
14 Claimant has to put up. And it appears that they
15 did accept filing on that case, but I don't believe
16 that we've got the filing fee actually registered
17 yet. So we will see. They might just dismiss that
18 if he doesn't pay his fee or they don't waive it.

19 We also have the two pending
20 employer status cases. The Rail Term case, which
21 is still before the Service Transportation Board.
22 And we had some activity in the other one, the
23 Indiana Box Car case, which is in the District of
24 Columbia Circuit. That was filed in March of this

27

1 year. The employer filed his brief July 20. We
2 got an amicus, as I mentioned at our last meeting
3 which is unusual for cases involving the Board, and
4 the Board filed its brief, our brief, August 20.
5 We're pending an oral argument date in that the
6 case. I presume there will be oral argument. It
7 probably will occur in the next quarter, maybe in
8 January.

9 We also have seven cases involving
10 various aspects of employment law concerning the
11 Board. We have five before the EEOC, and we have
12 two before the Federal Labor Relations Authority
13 concerning unfair labor practice filings. One MSPB
14 case, which I reported at the last Board meeting,
15 has concluded.

16 On the legislation front, everyone
17 knows the OMB released the report to Congress
18 pursuant to the Sequestration Transparency Act that
19 outlined application of sequestration under the
20 Budget Control Act of 2011. That report indicates
21 that extended unemployment insurance benefits under
22 the various recovery Acts will be exempt from
23 sequestration while our regular RUIA benefits have
24 in the past been subject to sequestration. That's

1 problematic in terms of implementation, and we're
2 still working to make sure that's what the OMB
3 intends this to mean. The Office of Legislative
4 Affairs and Office of General Counsel will continue
5 to follow this now that everybody is back in
6 Washington again.

7 Other activities. I noted in my
8 last report that the US Attorney had instituted a
9 Voluntary Disclosure and Disposition program in the
10 Long Island matter. The Board simultaneously
11 issued Board Order 12-29 that explained how we
12 would handle participants.

13 The Early Agreement aspect of that
14 program was extended but finally concluded in
15 September, and the standard agreement concluded in
16 October. The US Attorney's office has announced
17 that there were 44 agreements filed under that
18 program. The Office of General Counsel was
19 advising the Office of Programs as those came in
20 with regard to handling each case.

21 In addition, the District Court
22 subsequently entered two orders in October
23 directing that the Board pay annuities of the
24 defendants in two of the Long Island cases into a

1 Seized Asset Fund maintained by the US Marshals.
2 My office also provided advice to programs
3 involving implementation of those orders.

4 Under the ethics, Office of
5 Government Ethics aspect of OBC activities, the
6 ethics staff completed all the annual training
7 required for fiscal 2012.

8 Just as a side, the Stock Act, which
9 we have mentioned off and on during last few
10 months, one of the aspects of the Stock Act was the
11 requirement that agencies post on their website the
12 financial forms, information that's required of
13 certain executive employees, and that was
14 originally to be effective earlier this year.
15 There was an amendment to that law that extended
16 the effective date to December 8. In the interim
17 there was also a court case brought by the Senior
18 Executive Association, which enjoined
19 implementation of that up until an earlier date.
20 That injunction was not extended I guess on the
21 grounds that we had the statutory extension until
22 December 8.

23 We don't really have any information
24 from Office of Government Ethics at this point as

1 to what more will happen, what they expect, whether
2 they are looking to have everything go up on
3 December 8, which is not all that far away
4 anymore. We are hoping find out more quickly.

5 As to the activities of the Bureau
6 of Hearings and Appeals, in the 4th quarter the H&A
7 received 114 appeals compared with 115 a year ago.
8 In the 4th quarter H&A issued 146 decisions, a year
9 ago in the 4th quarter of 2011 had issued 160. For
10 the full fiscal year, H&A issued 510 decision this
11 year compared with 524 last year, so we are still
12 pretty much operating at an even pace.

13 We received 500 appeals over the
14 last fiscal year as compared with 527 in fiscal
15 '11. We ended the year down there with a balance
16 of 412 appeals this year, as compared to 422 last
17 year. So again, we're standing pretty much pat on
18 that.

19 Also, in terms of hearings
20 conducted, this last fiscal year we had a 54 video
21 hearings compared to 88 in-person hearings. And in
22 fiscal '11 we had 53 video hearings and 93
23 in-person. So we reduced that a little bit. We
24 will see what we can do in the coming year to shift

1 those numbers a little bit more toward video.

2 Finally, I should mention at the
3 last Board meeting the Board requested that I
4 conduct a -- begin conducting a best practices
5 program to look at how the Board handles the
6 disability freeze cases and the disability
7 decisions in general. And I've begun working with
8 the program evaluation management services section
9 in programs, and also with Mr. Govan's staff to set
10 up a plan of attack on that.

11 And that concludes my report.

12 CHAIRMAN SCHWARTZ: Okay. Thank you.

13 The Chief Actuary, Frank.

14 MR. BUZZI: Good morning.

15 CHAIRMAN SCHWARTZ: Good morning.

16 MR. BUZZI: I would like to report on a few
17 items completed since our last Board meeting.

18 First, in August, we completed the
19 statement of social insurance, the required
20 supplementary information, and the statement of
21 changes in social insurance amounts. We prepared
22 related information for the Governmentwide
23 Financial Reporting System.

24 In September we completed work on

1 our three main publications: the annual statistical
2 tables, which contain historical information about
3 our programs; the financial interchange book, which
4 contains the results of the recently completed 60th
5 financial interchange determination; and, the 25th
6 actuarial valuation with technical supplement,
7 which contains not only the valuation results and
8 assumptions, but also information on the experience
9 upon which the assumptions were based.

10 Regarding the first of our two
11 military service projects, in August we estimated
12 that our trust funds were due \$605 million for
13 additional benefits paid as a result of military
14 service rendered primarily after June 1963. As of
15 this date we have received no reimbursement for
16 these benefits.

17 Regarding the second military
18 service project, the pre-1957 military service
19 project, we have received reimbursement from
20 Treasury for this service and must now reimburse
21 SSA in turn for those employees for whom we have
22 received reimbursement but who have retired at SSA
23 and not at the Railroad Retirement Board. As of
24 this date we have made four transfers to SSA for

1 this service and plan to make a fifth this coming
2 June as an offset to the financial interchange
3 transfer.

4 In anticipation of the transfer SSA
5 has provided detailed casework for our review. We
6 are currently working with the Office of Programs
7 to review as many of these cases as practical
8 before the transfer occurs.

9 Finally, I would like to talk about
10 a couple of items of more general interest: the
11 maximum monthly benefits, and the longevity of
12 railroad workers.

13 Each year we calculate the maximum
14 monthly benefits for a hypothetical worker
15 beginning work in January of the year of attaining
16 age 22, retiring at the age 65, and earning the
17 maximum creditable earnings in each year. For such
18 a worker retiring in November, 2013, and receiving
19 his first payment in December, 2013, the benefit
20 would be \$4,695 per month alone, and \$6,917 per
21 month with a spouse the same age. For an identical
22 worker covered under Social Security, the benefit
23 would be \$2,414 alone, and \$3,599 with spouse.

24 Of course, the value of a benefit is

1 comprised not only of the monthly amount, but also
2 of the length of time for which it is received.
3 With increasing longevity it becomes increasingly
4 likely for an annuitant to exhaust her savings and
5 become increasingly dependent on the monthly
6 receipt of the railroad retirement benefits.

7 Based on the experience contained in
8 the 25th valuation studies, a male annuitant age 65
9 could expect to live for another 17.7 years, while
10 one age 60 could expect to live another 21.9
11 years. Three years earlier, in the 24th
12 evaluation, the life expectancies were 17.1 and
13 21.3 years respectively, an increase of 0.6 years
14 in life expectancy in just three years.

15 Looking back 30 years to the 15th
16 valuation, a male annuitant age 65 could expect to
17 live for another 14.4 years, while one at 60 could
18 expect to live another 17.9 years. Thus, in the
19 course of only 30 years, an annuitant age 65 can
20 now expect to live almost as long as one age 60
21 could have previously.

22 CHAIRMAN SCHWARTZ: That's really
23 interesting. Very interesting.

24 MR. BUZZI: Oh, yes.

1 CHAIRMAN SCHWARTZ: Any questions or comments?
2 When you put the numbers to it,
3 because, you know, intuitively you think that might
4 be the case, but when you put the numbers to it
5 it's pretty startling.

6 MR. BUZZI: And it's been fairly persistent
7 over the past 30 years, there has been a persistent
8 increase in longevity.

9 Finally, this observed increase in
10 longevity is not confined to railroad retirement
11 alone, and has important implications for Social
12 Security, Medicare, and society as a whole.

13 CHAIRMAN SCHWARTZ: Absolutely. Interesting.
14 Any questions?

15 Before we start with Dotty, I just
16 want to, you know, go on the record and thank you
17 for all the service you have given the Railroad
18 Retirement Board. There will be your last
19 meeting. I don't think we will have any between
20 now and then.

21 I can't say it goes without saying,
22 because I have to say it. You know, what you have
23 done for this agency is pretty remarkable. I mean,
24 you've been everywhere and done pretty much

1 everything. And I think it's because you are good
2 at what you do, and -- yes.

3 MR. BOEHNER: Well, that was certainly because
4 of the mentoring of Karl and Joe and I.

5 CHAIRMAN SCHWARTZ: And I think it's a great
6 story. I mean, you're an example of what can
7 happen at the Railroad Retirement Board. You come
8 in in a class, move through the system, become a
9 top administrator. Your knowledge and expertise
10 has been invaluable. So, you know, just thank you
11 very much for your service and we hope that you're
12 in your a retirement years that you are able to do
13 a lot of the things you weren't able to do when you
14 were worried about us.

15 Any other comments?

16 MR. KEVER: Well, obviously I would echo those
17 sentiments. You always wonder when people move
18 around if they can't handle the job they have or
19 whether -- I think in your situation obviously, if
20 we didn't have faith in you, confidence, you
21 wouldn't have been moved to those key positions.

22 So it's going to be tough replacing
23 you. But I think we have a young lady over there
24 who is up to the challenge and I'm sure she has

1 your phone number, like I will have I'm sure. So
2 congratulations, and know you will be missed.

3 MS. ISHERWOOD: Thank you very much.

4 MR. BARROWS: While I've only been here a year,
5 that was just a year for the lifetime you have
6 done. And on behalf of the people I represent,
7 they really appreciate all your efforts and your
8 lifetime of work on their behalf and I thank you
9 for that.

10 MS. ISHERWOOD: Thank you very much. I
11 appreciate all the nice things you've said.

12 CHAIRMAN SCHWARTZ: So now you can give your
13 report.

14 MS. ISHERWOOD: I still have a report to do,
15 the last one.

16 CHAIRMAN SCHWARTZ: I did have you give a
17 report on your last day, I apologize for that.

18 MS. ISHERWOOD: That's okay. I have just a
19 couple things to talk about today.

20 I want to just start with a report
21 on sequestration under the Budget Control Act, and
22 Karl already mentioned part of this to you. While
23 we're still hoping that this is not going actually
24 occur by January, 2013, we do realize there is not

1 much time left, and therefore we are going ahead
2 with planning in case it's not going to be able to
3 be avoided.

4 Based on our review of the OMB
5 report on the Sequestration Transparency Act as
6 already mentioned, and we also looked at the action
7 plan that was used to comply with the Gramm Rudman
8 Law in 1985, on which the Budget Control Act was
9 based, we've developed an implementation plan that
10 will comply with changes that we're expecting will
11 happened with the unemployment program benefits.

12 As you know, the railroad
13 retirement benefits are exempt under sequestration,
14 so our plan does not cover those.

15 Actions we're planning to take are,
16 first of all, to reduce all normal and extended
17 sickness benefits and all normal and regular
18 extended unemployment benefits for calendar year
19 2013, beginning with days claimed on January 2 and
20 later. Unlike the Gramm Rudman Laws, the current
21 law covers calendar year periods rather than fiscal
22 year periods.

23 Also, we are planning to look
24 at the special extended unemployment benefits under

1 two different scenarios. Whether they could be
2 sequestered or may not be sequestered. Those would
3 lead us down a couple different implementation
4 paths. We are waiting to see for sure what the
5 legal interpretation is going to be on that.

6 Those benefits are the ones that
7 are being paid under the Middle Class Tax Relief
8 law of 2012, or any of its predecessor laws. And
9 those benefits are also paid from a special
10 Treasury appropriation rather than out the RUIA
11 trust fund.

12 The amount of the sequestration will
13 be 7.6 percent for calendar year 2013, and barring
14 any further Congressional actions, that rate of
15 sequestration could change annually for a period of
16 ten years.

17 We are working with BIS to reuse
18 the Gramm Rudman programming logic that still
19 exists from the 1980s, and we're changing the
20 parameters for the dates and percentages to be
21 used. We are also working with BFO to ensure that
22 any requirements are developed for special reports
23 that might be needed by OMB or Congress. And we
24 are also developing several notices for the public,

1 including letters for release to all claimants
2 informing them of any impact on their benefit
3 payments, an announcement for the toll-free number,
4 a website notice, and working with public affairs
5 on a press release on this topic.

6 And I do want to note at the end of
7 this that there is still a possibility that the
8 Budget Control Act could be amended to change the
9 treatment of either regular and/or special extended
10 unemployment benefits. So the RRB did provide
11 special legislative language to the Ways and Means
12 Committee staff in order to exempt regular RUIA
13 benefits payments from sequestration and we are
14 waiting and monitoring that legislation to see if
15 anything might happen before January. So that's
16 that.

17 Second topic this morning is just an
18 update on one of our other major automation
19 initiatives. This is called the Overpayment
20 Recovery Correspondence System, also known as ORCS.
21 This system is used by RRB staff to prepare
22 overpayment letter packages that advise RRA
23 beneficiaries about their overpayments and it up
24 loads overpayment data to the accounts receivable

1 system and to the Automated System to Recover
2 Overpayments, also known as ASTRO.

3 The current initiative is to update
4 and convert ORCS from a dBase programmed to a
5 web-based program that will automate the retrieval
6 of the most current data from RRB's mainframe
7 systems, including the PAR system, the PREH
8 database, and the retirement and survivor
9 calculation systems known as ROC and SURPASS.

10 Once implemented, the redesigned
11 program will result in processing improvements,
12 increased accuracy, and reduction in the amount of
13 paper we print out.

14 Specific ORCS improvements include:
15 new payment summaries that will show accrued and
16 previous payments and accrual offsets that are used
17 to establish the overpayments; integration of
18 RRAILS letters into the ORCS system to utilize pre-
19 filled information and improve printing and imaging
20 of letters; automation of non-entitlement letters
21 used by BFO's Debt Recovery Division; automation of
22 forms used to establish and modify the overpayment
23 that are in the PAR database; and an automated
24 process for referring cases to the OIG when

1 appropriate.

2 The target date for completing the
3 first phase of this initiative is December 3. Two
4 additional phases are planned to incorporate
5 overpayment handling for the RUIA program and then
6 one for the Medicare program. Both of these are
7 currently planned for implementation during fiscal
8 year '13.

9 And finally, a very brief update on
10 our procedure that we have in place for the
11 Hurricane Sandy situation. To help the victims of
12 the Hurricane Sandy, field offices have begun
13 taking special temporary measures to expedite the
14 filing of unemployment and sickness benefit forms
15 and payments in special needs cases. Since
16 electrical, transportation and rail services were
17 disrupted, we were allowing -- are allowing UI and
18 SI claim information to be taken by phone and
19 entered directly into the claims system.

20 Field staff are required to verify
21 each claimant's identity before accepting claims in
22 this manner. If the claimant indicates it's a dire
23 need, field offices are also temporarily allowed to
24 bypass the prepayment verification step to expedite

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1 the payment. This requirement has been waived for
2 this situation based on consultation with some of
3 the rail employers in the affected areas.

4 For sickness claims taken by phone,
5 medical information may be provided by the doctor
6 to headquarters by fax. And the contact log is
7 also being clearly documented to identify special
8 procedures when they are being used.

9 We have also placed an alert on the
10 home page of our website, and a message has been
11 added to the toll-free service to notify claimants
12 affected by the storm that they should call field
13 service if they need assistance in filing their
14 application and claims for UI and SI.

15 For the period November 2 through
16 the 9th, field offices had taken a total of 37 UI
17 claims and 24 SI claims by phone under the new
18 process.

19 And again, I just want to note these
20 are temporary measures which we are constantly
21 watching and we are periodically reviewing them.
22 They will be modified as the services become more
23 available in those areas.

24 And that concludes my report.

1 CHAIRMAN SCHWARTZ: Thank you.

2 Does anybody have anything else?

3 Okay. Thank you for your time this morning. Thank
4 you.

5 MR. KEVER: I have one other, I'm sorry.

6 While we were talking about Dotty,
7 there is another person that is leaving the agency
8 who has had somewhat of a pretty good career here,
9 and I think he works for the Labor member.

10 CHAIRMAN SCHWARTZ: Mr. Saddler.

11 MR. KEVER: Mr. Sadler perhaps. I forgot to
12 mention that.

13 Thanks for all you have done, Tom.
14 You have been in a few places yourself. Thank you
15 very much.

16 MR. SADLER: Thank you.

17 (Which were all the proceedings
18 heard or offered at the meeting
19 of said cause.)

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1 STATE OF ILLINOIS)
2) SS:
3 COUNTY OF C O O K)
4

5 April T. Hansen, being first duly sworn
6 on oath, says that she is a court reporter doing
7 business in the City of Chicago, and that she
8 reported in shorthand the proceedings of said
9 meeting, and that the foregoing is a true and
10 correct transcript of her shorthand notes so taken
11 as aforesaid, and contains the excerpts of
12 proceedings given at said meeting.



15 April T. Hansen
16 Certified Shorthand Reporter
17
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ORIGINAL

U.S. RAILROAD RETIREMENT BOARD

REGULAR BOARD MEETING

August 8, 2012

STENOGRAPHIC REPORT OF PROCEEDINGS

had in the above-entitled matter held at 844
North Rush Street, 8th Floor, Chicago, Illinois,
at 10:00 a.m. MR. MICHAEL S. SCHWARTZ,
presiding.

PRESENT:

MR. MICHAEL S. SCHWARTZ, Chairman

MR. STEPHEN W. SEIPLE, Assistant

MR. JEROME F. KEVER, Management Member

MR. ROBERT PERBOHNER, Counsel to the
Management Member

MR. JOSEPH WAECHTER, Assistant

MR. WALTER A. BARROWS, Labor Member

MS. GERALDINE L. CLARK, Assistant

MR. MICHAEL J. COLLINS, Assistant

MR. THOMAS W. SADLER, Counsel to the
Labor Member

1 PRESENT: (Continued)

2 MS. MARTHA P. RICO, Secretary to the
3 Board

4

5 MR. KEITH EARLEY, Director of
6 Administration

7 MR. KARL BLANK, General Counsel

8 MR. GEORGE V. GOVAN, Chief Financial
9 Officer

10 MR. FRANK BUZZI, Chief Actuary

11 MS. MARTHA BARRINGER, Director of Field
12 Service

13 MS. DOROTHY ISHERWOOD, Director of
14 Programs/Senior Executive Director

15 MS. TERRI Morgan, Chief information
16 Officer

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23 Reported By: Karen Fatigato, CSR

24 License No.: 084-004072

1 CHAIRMAN SCHWARTZ: Thanks for being
2 here this morning, and I think that we'll start
3 with our committee reports, Executive Committee,
4 with the Director of Administration. Keith, if
5 you would start off please.

6 MR. EARLEY: Good morning.

7 The New SES Performance Appraisal Plans
8 and System. The Office of Personnel Management,
9 OPM, has issued the final redesigned standard
10 Government-wide Senior Executive Service, SES,
11 performance system plan and performance
12 appraisal plan. The objective is to replace the
13 current multiple Senior Executive Service
14 performance appraisal systems across the Federal
15 Government with a standard system applicable to
16 all organizations and SES employees. We are
17 mandated to move to the new system and plans.
18 Our current SES appraisal plan certification
19 expires at the end of this calendar year.
20 Senior executives will be rated on the plans
21 approved for the current certification. The new
22 system and plans must be submitted to OPM for
23 certification by OPM with concurrence by the
24 Office of Management and Budget. The new plans

1 will be effective with the new calendar year.
2 The Senior Executive Officer, myself and fellow
3 executives have been working with OPM to make
4 sure we are developing the plans as OPM
5 intended. We plan to have the new system,
6 plans, memorandum from the Board requesting
7 certification and other required materials to
8 the Board by the end of August for Board
9 signature and submission to OPM.

10 Status of Building Entry Turnstiles.
11 We have experienced problems during testing of
12 the new turnstiles which has kept us from
13 receiving authorization from GSA to operate
14 them. New control chips were manufactured,
15 delivered and installed in the turnstiles on
16 July 5th of this year. RRB and GSA personnel
17 performed acceptance testing on the turnstiles
18 on July 17th and a failure occurred in the fire
19 alarm system relay switch that interfaces with
20 the turnstile devices and the physical access
21 control system. A new switch was installed and
22 testing was performed again on Sunday, July 22nd
23 by RRB personnel. Seven of the eight swing
24 panels passed the fire alarm/power failure

1 system. One panel did not pass and we have
2 contacted the installer and notified them of the
3 situation. A technician arrived and diagnosed
4 the problem as being a bad motherboard. We have
5 been advised that a new motherboard was ordered
6 and it will be installed as soon as it arrives.

7 Status of Delegation of Authority for
8 William O. Lipinski Federal Building. The
9 current delegation of authority, DOA, for the
10 William O. Lipinski Federal Building expires at
11 the end of fiscal year 2013. The DOA,
12 Interagency Agreement, IA, and the Standard
13 Operating Procedures, SOP, previously handled as
14 separate documents, now comprise one package and
15 delegates operation and management of the
16 building from the General Services
17 Administration to the respective agency.
18 Discussions with GSA over various parts of the
19 DOA have been ongoing since 2010. The
20 facilities manager Mr. Scott Rush and I met with
21 GSA on July 18th to work through remaining
22 concerns. We reached an agreement on the draft
23 documents and a final copy of the documents will
24 be submitted directly to Mr. Schwartz from GSA

1 for his signature. Of note is that the current
2 DOA was in effect for ten years. GSA has
3 reduced that time span in the new DOA to five
4 years.

5 RRB Specialty Medicare, SMAC, Services.
6 Mr. Paul Ahern spoke to our CMS contact around
7 July 2nd and furnished him with a copy of the
8 Office of General Counsel's Legal Opinion
9 regarding the CMS stated concern. He also
10 requested that CMS and RRB take up the dialogue
11 again to move the IAA forward. Mr. Ahern traced
12 with CMS on July 17th to get their status and to
13 see if further dialogue was needed. CMS
14 responded back on July 27th that the Department
15 attorneys met with the Office of Financial
16 Management officials at CMS two days ago but
17 still want one more meeting with OFM before
18 contacting the RRB attorney. RRB Attorney Bopp
19 spoke to CMS attorneys yesterday and believes we
20 are making progress in a direction favorable to
21 the RRB's position. CMS has acknowledged that
22 funds should be disbursed from the Supplemental
23 Medical Insurance Trust Fund and procedure
24 should be invoiced to us which we approve, then

1 to CMS for certification, then to Treasury for
2 disbursement from SMI, the Supplemental Medical
3 Insurance Trust Fund. At this point the
4 question just becomes if we send invoices to CMS
5 or Treasury. CMS attorneys are going to talk to
6 their people about sorting out the procedures.
7 Upgrades regarding the HIGLAS system. They
8 didn't believe that CMS should pay for the
9 upgrades as it wasn't strictly for CMS's use.
10 CMS asked if we had appropriations for these
11 type of upgrades and Attorney Bopp told them
12 that we did not so they agreed again that this
13 money should come from the SMI trust fund and
14 they would certify it for payment from the
15 Treasury. We are awaiting CMS's responses
16 regarding the latest developments.

17 Employee Assistance Program. The RRB
18 awarded a five-year contract to a new Employee
19 Assistance Program provider, FEI Behavioral
20 Health. FEI has a network of counselors located
21 across the country to provide these services to
22 RRB employees and their family. There are two
23 counselors available on site at headquarters and
24 a toll-free number for field employees.

1 Custodial Services. Effective April
2 1st Acquisition Management has awarded a
3 five-year contract to a new custodial provider,
4 CMC Maintenance, Incorporated. The contractor
5 has completed a full transition of duties
6 without disruption and has retained a full staff
7 from the previous contractor as well as the
8 cleaning supervisor. All procedures are in
9 place.

10 Elevator Maintenance Services. In May
11 Acquisition Management awarded a five-year
12 elevator maintenance contract to Kone,
13 Incorporated, of Lombard, Illinois. Kone was
14 awarded the agreement as the total best value
15 offer. Acquisition Management successfully
16 negotiated with Kone to receive their final
17 proposal revision which will save the agency
18 funds as it is a 16.4 percent decrease from
19 Kone's current contract pricing.

20 That concludes my briefing.

21 CHAIRMAN SCHWARTZ: Okay, thank you,
22 Keith. Any questions for Keith?

23 MR. KEVER: I have a question on the
24 SES new certification. Has that changed

1 dramatically from what we have today? And how
2 should the Board if we need to get involved
3 because you said by August 31st? You know, we
4 evaluate the SES so I'd kind of like to know
5 what we're evaluating against.

6 MR. EARLEY: The template has changed
7 dramatically. It is a standard template for
8 both, the appraisal plans and the system plan.
9 Both have dramatically changed templates which
10 are standardized for the whole Federal
11 Government. We will -- we are working again
12 with OPM because OPM and OMB certify it so we
13 want to make sure that we are in line with how
14 they believe it should look and then we will
15 present the package to the Board for their
16 review.

17 The executives right now have gone over
18 their individual appraisal plans, we will
19 present that package through the SEO to the
20 Board and we'll meet with you to discuss it and
21 to answer any questions.

22 MR. KEVER: Now, this has to be done by
23 the end of this August?

24 MR. EARLEY: Well, we want to submit it

1 by the end of August, that is our goal, to
2 submit it to OPM for certification.

3 MR. KEVER: So we need to review it
4 before that, I assume?

5 MR. EARLEY: Right. Yes, sir, we want
6 to have it to you -- our goal is to have it to
7 the Board by the end of August. It does not
8 have to be submitted to OPM.

9 MR. KEVER: Okay, that's what I
10 thought.

11 MR. EARLEY: I apologize. Our goal is
12 to have it submitted to the Board officers for
13 their review by the end of August.

14 MR. KEVER: I thought you meant you had
15 to get it to OPM.

16 MR. EARLEY: Oh, no, sir.

17 MR. KEVER: All right.

18 CHAIRMAN SCHWARTZ: Thank you very
19 much.

20 George, you're only working on three
21 years of budgets? You only have three years
22 going? Let's hear the update. We're anxious to
23 hear.

24 MR. GOVAN: Good morning, everyone. I

1 will provide an update on recent budget
2 developments for fiscal years 2012 through 2014,
3 a status report on the fiscal year 2012
4 financial statement audit and recent actions
5 taken to migrate the agency's financial
6 management system to a shared service provider.

7 2012 Budget. The RRB's reimbursement
8 from the Centers for Medicare and Medicaid
9 Services projected to increase \$1.25 million in
10 fiscal year 2012. The funding is needed for
11 services to develop a system to collect Medicare
12 Part D income-related monthly adjustment amount
13 premiums by annuity withholding or direct
14 billing. The Office of Management and Budget
15 approved apportionment of the additional funding
16 on July 10th.

17 Results of the third quarter budget
18 review were approved by the Board members on
19 August 2nd. Approved increases included
20 \$260,000 for depreciation expenses related to
21 the renovation of the RRB headquarters building
22 lobby. We are awaiting a response from the
23 General Services Administration for our 2012
24 exemption request of this cost at this time.

1 To summarize our staffing situation,
2 the RRB began fiscal year 2012 with a staffing
3 level of 894 Full-Time Equivalents. As of July
4 14th we had a funded level of 885 FTEs and a
5 projected total utilization rate for the year of
6 884 FTEs? Through July 21st -- excuse me, July
7 31st, a total of 60 employees separated from the
8 RRB in fiscal year 2012, and 40 new employees
9 were brought on board from outside the agency.

10 Fiscal Year 2013 Budget Status. We now
11 expect that a six-month continuing resolution
12 will be enacted in September, providing for a
13 relatively smooth transition to fiscal year 2013
14 operations. OMB has indicated that funding
15 under the Continuing Resolution will be
16 pro-rated based on the actual amount
17 appropriated in fiscal year 2012, unless special
18 circumstances apply.

19 On August 1st OMB released Budget Data
20 Request 12-34, Addendum 1, requesting
21 information from the agencies concerning the
22 implications of the proposed six-month CR in
23 fiscal year 2013. We replied on August 3rd
24 requesting an increase of \$3 million in the

1 agency's pro-rated funding during the CR to
2 enable the RRB to continue with contractual
3 services needed to transition our financial
4 management system to a shared service provider
5 by the beginning of fiscal year 2014.

6 Next, Congressional action in our
7 fiscal year 2013 appropriation has not been
8 completed. On June 14th the Senate
9 Appropriations Committee voted on and reported
10 out their Fiscal Year 2013 Labor, Health and
11 Human Services, Education and Related Agencies
12 Appropriations bill, which includes \$111,649,000
13 for the RRB's Limitation on Administration.
14 This mark includes \$3 million for the Financial
15 Management Information System project.

16 On July 18th the House Labor HHS
17 Appropriations Subcommittee, not the full
18 committee, the subcommittee, marked up a bill
19 providing the RRB with fiscal year 2013 funding
20 of \$108,649,000, which is the same as our
21 enacted level for fiscal year 2012. Note: The
22 full committee has not yet scheduled a markup on
23 the bill.

24 Fiscal Year 2014 Budget Development.

1 We are nearing completion of the fiscal year
2 2014 budget submission. In accordance with OMB
3 instructions released in June, the budget
4 submission will reflect a guidance level of \$114
5 million. The budget will also include a reduced
6 funding level to \$108.3 million which represents
7 a cut of 5 percent or \$5.7 million from the
8 guidance level. OMB's guidance indicates that
9 the budget submission should document specific
10 activities with cost savings and expected
11 return-on-investment for funding requested to
12 restore the 5 percent cut. The Executive
13 Committee is considering proposed project
14 requests for this level now. In keeping with
15 the agency's previous practice, we also plan to
16 include the agency request level of which will
17 show the amount needed in fiscal year 2014 to
18 fully meet the RRB's performance objectives.

19 Next, the Fiscal Year 2012 Financial
20 Statement Audit. An opening conference was held
21 on April 12th with representatives from the
22 Office of Inspector General, the Government
23 Accountability Office, via teleconference, and
24 the Bureau of Fiscal Operations and with the

1 Chief Actuary regarding the OIG's audit of the
2 RRB's fiscal year 2012 financial statements. A
3 copy of the OIG's list of deliverables was
4 provided to appropriate RRB offices and was
5 posted to BFO's SharePoint site for the
6 Performance and Accountability Report.

7 Also, this is the first year that we
8 have been instructed to provide actuarial
9 information from the draft Performance and
10 Accountability Report to Treasury's Financial
11 Management Service before the end of the fiscal
12 year. We plan to post the actuarial information
13 on OMB's system by August 27th.

14 In accordance with OIG's timeline, a
15 draft Performance and Accountability Report was
16 submitted on Friday, August 3rd, to their
17 office.

18 Last, Status of the Federal Financial
19 System Migration. The FFS migration project
20 remains on schedule as the RRB's migration team
21 continues to work with KPMG on pre-migration
22 activities.

23 The RRB evaluation team reviewed a
24 detailed response from a Federal Shared Service

1 Provider, at that time that was the Department
2 of Interiors National Business Center, to
3 provide hosting and migration for an integrated
4 financial system. The response included pricing
5 information, a detailed response to all
6 mandatory and value added requirements, past
7 performance references and a demonstration of
8 the Federal Shared Service Provider System. The
9 evaluation team concluded, based on its scoring
10 guidelines, that the Federal SSP substantially
11 met all of the RRB's requirements but could not
12 meet the RRB's pricing limitations for yearly
13 operations and maintenance costs.

14 Accordingly a Request for Proposal was
15 released to private/public Shared Service
16 Providers to provide a Financial Management
17 Information System. The RRB's Federal Financial
18 System Migration technical evaluation team
19 completed an initial evaluation of responses
20 received by the RFP's due date of July 9th and
21 has contacted clients of the responding SSP's
22 for past performance information to supplement
23 their evaluations. The technical evaluation
24 will also include formal demonstrations which

1 will be held next week, the 14th and the 16th
2 respectively, at the RRB. Following the
3 demonstrations the team will forward their
4 recommendation of an SSP based on RRB's
5 technical requirements. Final award will be
6 based on both the technical proposal and the
7 SSP's proposed pricing of the services. We
8 anticipate final award in late August or early
9 September.

10 And that concludes my comments.

11 CHAIRMAN SCHWARTZ: Any questions for
12 George? Mr. Kever.

13 MR. KEVER: When your group evaluated
14 the proposal from the other Federal agency, did
15 you have subsequent conversations with them
16 about why you didn't accept their's because the
17 cost was too high?

18 MR. GOVAN: Yes, sir, as part of the
19 standard when we decline a proposal we send a
20 formal letter. We work with the Acquisition
21 Management staff. So we sent them a formal
22 letter.

23 MR. KEVER: Have they gotten back to
24 you?

1 MR. GOVAN: We have received comments.
2 We didn't receive anything to my knowledge that
3 alluded to our process or our procedures on
4 stopping them from providing the best value of
5 the product. I just believe that when you look
6 at their operations and maintenance of the
7 product that they were going to provide, it was
8 just too costly.

9 MR. KEVER: Okay, thanks.

10 CHAIRMAN SCHWARTZ: Okay, thank you.
11 Let's go to the Director of Field Services,
12 Martha.

13 MS. BARRINGER: My first topic is WAN
14 Accelerator installations. We are working with
15 BIS and contractors to improve our data transfer
16 service to all of our field offices as well as
17 the end result being able to take our servers
18 out of the field offices. We're off to a good
19 start after having to back up and start over.
20 There are five offices that now have WAN
21 Accelerators, that would be Joliet, Fort Worth,
22 Omaha, Kansas City and Fort Worth -- I mean and
23 St. Louis. They are all reporting dramatic
24 improvement in their data transfer and voice

1 improvement and BIS is working on collecting
2 metrics to verify those reports to us. We have
3 a schedule of seven more offices to make
4 installations from August 14th to September
5 12th. About once a week we will install a WAN
6 Accelerator in the. And the offices are
7 Jacksonville, Covina, Huntington, Boston,
8 Washington, D.C., Buffalo and Little Rock. And
9 we are hopeful that at the end of the year we
10 may be able to purchase additional WAN
11 Accelerators that we can put on a schedule to
12 have installed. So we're very pleased with the
13 progress that we've made on this.

14 Next topic HSPD-12 compliance. You've
15 been getting reports about headquarters and the
16 gates on the first floor. We also have some
17 interesting things going on in Field Service.
18 We have 33 offices where each staff member has
19 access and a current pin, and those are all fine
20 and completed. Three additional offices we have
21 new employees who need to get their ID cards,
22 plus go through their security clearance checks,
23 so we are working on that in the normal fashion.
24 We then have 17 offices who are very remote from

1 a credentialing site, and the Office of
2 Administration has been working with us. They
3 bought a laptop installation with a fingerprint
4 reader and a way to credential all of the
5 offices that are remote and they are working on
6 sending that station out to managers who have
7 been certified to verify that these are
8 employees who should have their pins updated.
9 So we are on track to finish that by our
10 deadline, which is the end of the fiscal year.

11 NTFS Enhancements. I put this on the
12 list because I thought I was going to be able to
13 report success. Unfortunately, they put all of
14 our enhancements, which are, you know,
15 letting -- announcing to callers that we have --
16 what number they are on queue and some enhanced
17 routing to individual CR's voicemails and they
18 put it in yesterday and they found that there
19 were two errors, what they called sizing errors,
20 on our contractor's side. There was nothing
21 that we could do anything about. So they are
22 scrambling to get these things corrected and we
23 will put it back in. So I'm hoping that soon I
24 can report that that is -- is a done deal. We

20

1 have our enhancements in.

2 We do know that Century Link is going
3 to release an update of the software that we use
4 for our phone system. It's called Genesis.
5 They will be going from Genesis 7 to Genesis 8.
6 It has a lot of the enhancements that we had on
7 our list of things that we might want to
8 customize and have to pay for so we will be able
9 to get them with the new upgrade, which they're
10 right now estimating will go into production in
11 March of 2013. So that part is close.

12 Since the last Board meeting we have
13 had a number of managers replaced or promoted.
14 We have a network manager in Huntington, Janet
15 Scarberry. We've replaced six district office
16 managers. We have Fred Sales in Roseville,
17 Michelle Fields in Fort Worth, Pat McCulle in
18 Buffalo, Starlette Stokes in Albany, Roberta
19 Hoppes in Billings and Christine Shay in
20 Scranton. In the wings and waiting for us to
21 make selections on are three additional network
22 managers, one in the Milwaukee network, St. Paul
23 and Philadelphia, and we are working on those.
24 And then we also have districts who need new

1 managers, we have Harrisburg, Little Rock,
2 Roanoke, Joliet and Decatur.

3 And that concludes my report.

4 CHAIRMAN SCHWARTZ: Thank you. Any
5 questions for Martha?

6 All right. Chief Information Officer,
7 Terri Morgan please.

8 MS. MORGAN: Good morning.

9 On November 28th, 2011 a Presidential
10 Memorandum, Managing Government Records, was
11 released to the heads of executive departments
12 and agencies. The directive began an executive
13 branch wide effort to reform records management
14 policies and practices and to develop a
15 21st-century framework for the management of
16 Government records. The expected benefits of
17 this effort include:

18 Improved performance and promotion of
19 openness and accountability by better
20 documenting agency actions and decisions;

21 Further identification and transfer to
22 the National Archives and Records Administration
23 of the permanently valuable historical records
24 through which future generations will understand

1 and learn from our actions and decisions; and

2 Assist executive departments and
3 agencies in minimizing costs and operating more
4 efficiently.

5 In mid-June OMB released the following
6 draft directive. Once final, the directive will
7 be applicable to all agencies and to all
8 records.

9 The directive requires agencies to
10 eliminate paper and use electronic recordkeeping
11 to the fullest extent possible and create a
12 robust records management framework that
13 complies with statutes and regulations to
14 achieve the benefits outlined in the
15 Presidential Memorandum. The directive also
16 identifies specific actions that will be taken
17 by the National Archives and Records
18 Administration, Office of Management and Budget,
19 Office of Personnel Management and the General
20 Services Administration to support agency
21 records management programs.

22 The draft directive includes a number
23 of goals through FY2019. I wanted to highlight
24 just some of the goals and requirements

1 occurring within the next few years:

2 Goal 1: Require electronic
3 recordkeeping to ensure transparency, efficiency
4 and accountability.

5 By 2019 the Federal agencies will
6 manage all permanent records in electronic
7 format.

8 By 2016 Federal agencies will manage
9 both permanent and temporary e-mail records in
10 an accessible digital format.

11 Goal 2: Require agency records
12 management programs to demonstrate compliance
13 with statutes and regulations.

14 Specifically, the Presidential
15 Memorandum requires all agencies to designate a
16 Senior Agency Official to oversee a review of
17 their records management program.

18 By December 31st, 2013, the SAO, Senior
19 Agency Official, will ensure that permanent
20 records that have been in existence for more
21 than 30 years are transferred to NARA unless the
22 head of the agency which has custody of them
23 certifies in writing to the Archivist that they
24 must be retained for use in the conduct of

1 regular current business of the agency.

2 By December 31st, 2014 all agency
3 records officers must hold the NARA certificate
4 of Federal Records Management Training. New
5 incumbents must possess the certificate within
6 one year of assuming the position of the agency
7 records officer.

8 By December 31st, 2014, all Federal
9 agencies must establish mandatory training,
10 including training specific to records managed
11 in a digital environment for all staff
12 regardless of grade or position.

13 NARA and other oversight agencies will
14 take the following actions to assist agencies in
15 meeting the two central goals of this directive.

16 In order to achieve Goal 1, requiring
17 electronic recordkeeping by December 31st, 2013,
18 NARA will complete and make available its
19 revision of the transfer guidance for permanent
20 electronic records. NARA will also create a new
21 e-mail policy. By December 31st, 2013 NARA will
22 issue updated guidance which describes methods
23 for managing, disposing and transferring of
24 e-mail. By December 31st, 2013 OMB will

1 expressly direct that agencies must embed
2 records management requirements into cloud
3 architectures and other government IT systems
4 and commercially-available products and
5 incorporate records management requirements when
6 moving to cloud-based services or storage
7 solutions.

8 In order to achieve Goal 2, creating a
9 robust records management framework that
10 demonstrates compliance with statutes and
11 regulations and promotes partnerships by
12 December 31st, 2012, the Archivist of the United
13 States will convene the first of periodic
14 meetings of all SAOs to discuss the progress in
15 implementation of this directive; agency Federal
16 records management responsibilities; and
17 partnerships for improving the condition of
18 records management in the Federal Government.
19 By December 31st, 2013 OPM establishes a formal
20 records management occupational series to
21 elevate records management roles,
22 responsibilities and skill sets for agency
23 records officers and other records
24 professionals.

1 That's my report on the new records
2 management directive.

3 CHAIRMAN SCHWARTZ: Thank you.

4 MS. MORGAN: Information Security
5 Training. Basic security awareness training for
6 All Employees is mandatory for FISMA compliance.
7 The RRB's goal is to have all the training
8 completed by August 31st, 2012, this month.

9 As of August 6th, 88 percent of the
10 agency's employees and contractors originally
11 enrolled on the on-line Basic Security Awareness
12 Training course had completed their training.
13 Of 119 employees and contractors who had not
14 completed the training, 80 percent had not
15 started the training and 39 had started but not
16 yet finished.

17 We are tracking this closely. A
18 reminder e-mail is sent every Monday to all
19 employees who have not completed the training.

20 Finally, the web application security
21 awareness training. As part of our ongoing
22 effort to ensure that we have the most secure
23 computing environment for the RRB, the bureau
24 contracted in fiscal year 2011 with Janus

1 Associates to conduct a third-party review of
2 the security we have in place for the on-line
3 services we provide through rrb.gov, and to test
4 the level of security awareness of RRB
5 employees. Overall, the March 2012 report
6 confirmed that the agency is doing a good job of
7 providing a secure information technology
8 environment.

9 Based on the results of the
10 contractor's review, the Chief Security Officer
11 and his staff prepared an internal risk
12 management proposal for the Chief Information
13 Officer which detailed a number of suggestions
14 to harden our security posture and mitigate
15 lower priority risks identified in the tests.
16 The recommendations included, in part,
17 additional security training for BIS staff,
18 adoption of additional security techniques and
19 the continued use of security assessments.

20 We have taken or are taking the
21 following steps to follow through on those
22 initial recommendation:

23 A contract for training BIS Application
24 Development Center staff in secure programming

1 of application software has been issued. The
2 training will be conducted this month at the
3 RRB. The training will provide staff with an
4 understanding of common web application
5 vulnerabilities and attacks, testing techniques
6 to identify flaws and common code-level defenses
7 used to defend against threats.

8 Working with the steering committee a
9 statement of work is being prepared by
10 Acquisition Management to perform a full
11 analysis of our code review and assessment to
12 ensure the security of the RRB website. The
13 code review will be tailored to identify code
14 and configurations that do not meet the RRB
15 Secure Coding Standards. The contractor will be
16 asked to produce a document pairing all
17 deficient lines of code and configurations to
18 specific RRB coding standards to which they do
19 not comply. Contractor programming assistance
20 and updating of the SDLC with the new code
21 standards have been included as an option of the
22 contract.

23 CHAIRMAN SCHWARTZ: Thank you. Any
24 questions for Terri?

1 MR. KEVER: Of course.

2 CHAIRMAN SCHWARTZ: Karl.

3 MR. KEVER: Oh, no, I have a question.
4 I said of course.

5 This new directive about the records,
6 have we decided who is going to be our SR0 or
7 whatever you call it?

8 MS. MORGAN: Senior Agency Official.

9 MR. KEVER: There you go.

10 MS. MORGAN: That's me. But we also
11 have a records management officer vacancy so
12 we'll be recruiting somebody for that position.

13 MR. KEVER: Okay, so you're it.

14 Number two, you mention that a lot of
15 our employees have not finalized their security
16 training, do you need help from the Board
17 members to issue an e-mail to prod them of when
18 they're due?

19 MS. MORGAN: Thank you for the offer,
20 but no, I think we're okay. I've been working
21 with the EEC in the last couple of weeks so it's
22 been brought to their attention and I'm sure
23 that will work.

24 CHAIRMAN SCHWARTZ: Thank you.

1 Karl.

2 MR. BLANK: All right. To begin with
3 the cases in litigation, update the Board from
4 my last report. We currently have four Court of
5 Appeals cases pending. Two of them are still
6 9th Circuit cases, one is a disabled child and
7 the other one is contesting a Tier 1 Social
8 Security offset.

9 The Stephens' case, which is the
10 disabled child case, was argued on July 12th,
11 and we're awaiting a decision in that case.

12 The second one is Nelson, the Tier 1
13 offset case, we're just waiting for a decision
14 there. We filed a brief back in December. They
15 haven't set oral arguments so we don't expect
16 that there will be any.

17 One of the cases that was pending in my
18 last report, the unpronounceable Tsosie I guess
19 it is, T-s-o-s-i-e, it was an employee
20 disability denial. The unusual configuration of
21 that case was that the court set a mediation
22 conference where we actually got several
23 mediation conferences with a designated official
24 of the court, and ultimately what happened in

1 that case is we agreed to a dismissal with a
2 later annuity beginning date which would have
3 been consistent with essentially a new
4 application filing date. One could call it a
5 victory in the sense that all the retroactive
6 benefits that would have been paid on the
7 original application were mediated away and so
8 that case was dismissed on May 29th.

9 Another case, the Terry case in the
10 10th Circuit, was a late appeal from a
11 reconsideration decision to H and A. That was
12 filed back in last October in the Court of
13 Appeals, we finished briefing it in January and
14 we received a decision on May 21st affirming our
15 decision in a summary decision by the court.

16 We had a case briefly McKinney versus
17 Railroad Retirement Board, which was filed in
18 the 5th Circuit. It was a computation question.
19 The case was filed in June and then dismissed
20 July 13th for failure to file appropriate fees.
21 And that was that.

22 We have two employer status cases. The
23 one is Rail Term. And the second one that is
24 active is the Indiana Box Car versus RRB case.

1 That case was filed in March in the District of
2 Columbia Circuit. The status -- it concerns the
3 status of a parent company is under common
4 control with the rail carrier subsidiary. The
5 employer's brief was filed July 20th. We have
6 actually, very unusual for our cases, we have
7 Amicus filed by the American Short Line and
8 Regional Railroad Association. And so the
9 Amicus brief was filed July 26th and our brief
10 is due August 20th. So we'll be finished
11 briefing that shortly.

12 As far as the employment cases that are
13 pending in various forums, we have six cases
14 currently pending, one before MSPB and five
15 before the EEOC. One MSPB case, one EEOC case
16 and one MSPB case that was on appeal to the U.S.
17 Court of Appeals for the Federal Circuit, which
18 I counted in my March report, have been
19 concluded.

20 Moving on to legislation. Of course,
21 everyone knows the House passed in March the
22 concurrent Resolution 112, known as the Ryan
23 Budget. The report accompanying that resolution
24 included a reference to a provision to conform

1 Railroad Retirement Tier 1 benefits to Social
2 Security benefits. The Office of Legislative
3 Affairs received an inquiry from the
4 Congressional Research Service about that
5 provision, and we did in headquarters here as
6 well I believe, and we also had some retiree
7 correspondence to answer about that as well.

8 Another note which I'm sure everyone
9 knows is the Supreme Court upheld the Affordable
10 Care Act on June 28th.

11 There isn't a great deal of impact on
12 Board operations, but there are some little
13 things here and there. There's -- perhaps we'll
14 get into it later, there's a some impact on the
15 financial interchange because of some
16 disparities in the -- well, of course, it's
17 complicated, but there's a comparison for total
18 family incomes that are subject to the penalty
19 tax, and the Tier 1 provision of the Railroad
20 Retirement Tax Act incorporates a portion of
21 that but not all of it that is under FICA and
22 consequently different caps can apply and we
23 would have a disparity for what would be a
24 relatively small number of two income railroad

1 households. But we had some discussions with
2 that earlier in the year with the IRS, I don't
3 know -- now that the Act has been upheld I'm
4 sure we'll have more discussion.

5 In other activities, as has already
6 been reported we issued some advice to the
7 Office of Administration on the CMS
8 disagreement. And as Keith said just yesterday
9 an attorney from my office had a discussion
10 along with the Office the Administration staff
11 with CMS where they essentially acceded to our,
12 what seemed to be the obvious, legal position
13 that we couldn't pay Medicare benefits directly
14 out of our funds. And there's still some
15 tag-ins of that that have to be straightened
16 out.

17 Another item that I'm sure everyone is
18 aware of is the Long Island Railroad
19 prosecutions. In May the U.S. Attorney for the
20 Southern District of New York announced the
21 Voluntary Disclosure and Disposition Program for
22 Long Island Railroad retirees who received a
23 disability annuity under our act. And
24 simultaneously we issued Board Order 12-29

1 explaining how we would handle a grievance that
2 were filed under that program. During the month
3 of June and July OGC responded to some inquiries
4 and provided copies of some folder records to
5 individuals who contacted our office. And also
6 in July I signed a number of agreements on
7 behalf of the Board along with the U.S. Attorney
8 accepting individuals into the program. The
9 deadline for the Early Agreement Program, which
10 was more beneficial, was originally set for July
11 6th but has been now extended to September 14th
12 and so that's still ongoing.

13 We had a little bit of activity in the
14 ethics field. The Office of General Counsel
15 provided some ethics training in the last
16 quarter and also we issued advice concerning the
17 reporting duties under the newly enacted STOCK
18 Act. I might note just to know later
19 development that on August 2nd Congress voted to
20 extend the deadline which required the Office of
21 Government Ethics to post executive reports
22 on-line so that that's still in the works. OGE
23 is working with its own data processing people
24 to figure out how it's going to have to

1 implement that and get it up. There's some
2 requirements that we would have to do in terms
3 of formatting for material that we'd be sending
4 over there, but things that they already have I
5 believe they're going to do themselves.

6 Then addressing the Hearings and
7 Appeals Office. For the third quarter we
8 received 109 new appeals, which compares to 144
9 received during the same time last year. That's
10 quite a significant drop actually. It's a good
11 thing. During the third quarter we issued 128
12 decisions compared with 135 last year, which is
13 pretty close to the same thing. The balance of
14 appeals on hand this year is still 427 compared
15 to 458 this time last year, which is also
16 trending in the right direction.

17 And on the video hearing front, so far
18 this year with the new equipment that we've
19 purchased and installed and the arrangement with
20 the new contractor, Regus, we've conducted 34
21 video hearings. On the whole it seems to be
22 working smoothly. We have in place now a direct
23 contract with Regus where we've cut out the
24 middle-man arrangement with GPO. There's still

1 some charges dribbling in through GPO. As they
2 work out their paperwork and send them over to
3 us, eventually that will be finished, one hopes.

4 And I believe that concludes the report
5 for OGC.

6 CHAIRMAN SCHWARTZ: Okay. Any
7 questions for Karl?

8 Okay. Frank, Chief Actuary.

9 MR. BUZZI: Good morning. I would like
10 to report a few items completed since the last
11 Board meeting.

12 First, the financial interchange
13 transfer and the repayment of Treasury advances
14 were successfully completed on June 4th, 2012.
15 We received \$4,651,000,000 from SSA, paid \$511
16 million to CMS and repaid Treasury
17 \$3,946,000,000 resulting in a net increase of
18 \$194 million in the Social Security Equivalent
19 Benefit Account. Each year the financial
20 interchange transfer is the single largest and
21 consequently most important transaction for our
22 trust funds.

23 Next year's financial interchange
24 transfer is expected to be reduced by a transfer

1 to SSA for benefits attributable to pre-1957
2 military service. These benefits are for
3 employees and their dependents who are not
4 eligible at the RRB based on railroad service,
5 but who have retired at SSA with benefits based
6 in part on military service credit for which
7 Treasury had previously paid the RRB. As part
8 of a 1 percent sample, SSA has sent us
9 calculations for over 800 employees and their
10 dependents for a multiyear period. The Office
11 of Programs is helping us to review these cases.

12 Next, the OMB projections. These are
13 11-year projections made on a fiscal year basis
14 based on OMB economic assumptions. The OMB
15 projections are prepared twice a year;
16 ultimately become part of the Budget of the U.S.
17 Government; and are important in allowing
18 Government programs to be compared and
19 consolidated on a consistent basis. These
20 projections are involved and require
21 coordination between the RRB, OMB, SSA, CMS and
22 Treasury.

23 We tend not to focus internally too
24 much on these projections for the retirement

1 system, both because 11 years is too short a
2 time to evaluate the system and because OMB
3 assumptions do not always reflect our best
4 estimates. For example, OMB uses the 10-year
5 Treasury rate to estimate our investment return.
6 If we believed that our trust funds would only
7 earn the 10-year Treasury rate there would be no
8 need for a National Railroad Retirement
9 Investment Trust.

10 In some years the Congressional Budget
11 Office asks us to prepare a separate set of
12 projections based on their economic assumptions,
13 but they have not done so this year.

14 The Treasury outlay report is prepared
15 four times a year. It is related to the OMB
16 projection but provides cash flows on a monthly
17 basis for the current and following fiscal year.
18 This is important for short-term cash flow
19 management.

20 Next I would like to discuss the
21 Section 7105 report which covers the status of
22 the Railroad Unemployment Insurance System.

23 In the benefit year ending June 30th,
24 2010, 9.8 percent of employees with qualifying

1 service and compensation received unemployment
2 benefits, the highest unemployment rate in over
3 20 years. For the benefit year ending June
4 30th, 2011, the unemployment rate dropped by
5 half to 4.9 percent, and further declined to 3.9
6 percent for the benefit year ending June 30th,
7 2012.

8 The percentage of employees receiving
9 sickness payments has been much more stable,
10 averaging about 7 percent of qualifying
11 employees.

12 One characteristic of our experience
13 rated unemployment system is that it tends to
14 over respond to changes in experience. Thus,
15 although the Railroad Unemployment Insurance
16 Account needed to borrow money in fiscal year
17 2010, it had a cash balance of about \$143
18 million at the end of June 2012, which is
19 increasing. As a result the 7105 report
20 projects no surcharges for the next two calendar
21 years. Another characteristic of the RUI system
22 is that surcharges tend to occur even in times
23 of stable experience. As a result the 7105
24 report projects surcharges returning in calendar

1 year 2015. These characteristics were likely
2 not intended when the RUI system was designed.

3 Finally, the 25th Actuarial Valuation,
4 the valuation consists in part of projecting
5 well over 100 benefit streams for different
6 types of beneficiaries and types of benefits,
7 which can be conveniently grouped into Tier 1,
8 Tier 2, supplemental annuity and vested dual
9 benefit in order of declining amounts.

10 The vested dual benefit is paid to a
11 largely closed group, almost all of whom have
12 already retired. This group consists of among
13 the oldest of our beneficiaries and the benefits
14 are thus decreasing rapidly. We estimate that
15 VDB payments will decrease from \$44 million per
16 year in fiscal year 2013 to \$2 million per year
17 in fiscal year 2030. Vested dual benefits are
18 paid from a separate account and are the only
19 benefits paid for by a separate appropriation.

20 Supplemental annuities are also paid to
21 a largely closed group. Unlike vested dual
22 benefits, however, we still have many employees
23 retiring each month with a supplemental annuity.
24 Supplemental annuity benefits will thus take

1 longer to phase out. We estimate that
2 supplemental annuity payments will decrease from
3 about \$62 million in calendar year 2013 to \$34
4 million in 2030 and \$2 million in 2050.

5 Tier 2 benefits, although the second
6 largest in amount paid, comprise the largest
7 cost to the rail industry. About 71 percent of
8 benefits currently paid from the Railroad
9 Retirement Account are Tier 2 benefits.

10 In addition to Tier 2 benefits, Tier 1
11 benefits in excess of the Social Security level
12 and supplemental annuity benefits are paid from
13 the Railroad Retirement Account. Excess Tier 1
14 benefits currently represent about 28 percent of
15 payments and supplemental annuity benefits a
16 little over 1 percent.

17 The Social Security level of Tier 1
18 benefits is paid from the Social Security
19 Equivalent Benefits Account. The SSEBA is for
20 the most part self-funded because the difference
21 between Social Security equivalent benefit and
22 administrative costs and tax income is
23 effectively made up through the financial
24 interchange. This is not entirely the case

1 because of such complicating factors as payments
2 for non-beneficiaries, pre-1957 military service
3 transfers and interest but these amounts are
4 relatively small in relation to the level of
5 benefits.

6 With vested dual benefits and Social
7 Security equivalent benefits paid from separate
8 accounts and funded separately, it is benefits
9 paid from the Railroad Retirement Account that
10 deserve the most attention.

11 The 25th valuation paints a very
12 similar picture of the progress of the Railroad
13 Retirement Account as was shown three years ago
14 in the 24th valuation.

15 Under each of the three employment
16 assumptions we expect the combined employer and
17 employee tax rate to increase from 16 percent
18 this year to 17 percent next year.

19 Under employment assumption III, our
20 pessimistic assumption, we expect the Railroad
21 Retirement Account to experience cash flow
22 problems beginning in calendar year 2035. Under
23 employment assumptions I and II we expect the
24 account to remain solvent with the tax rate

1 reaching a maximum of 20 percent under
2 assumption I and 27 percent under assumption II.

3 Regarding employment, it is important
4 to remember that there is a trade-off between
5 the level of advanced funding and the degree of
6 dependency on future contributions from future
7 employment to fund benefits. As is the case the
8 RR system remains very dependent on future
9 employment.

10 Under employment assumption II we
11 expect annual benefit and administrative
12 payments to increase by more than a billion over
13 the eight-year period from 2012 to 2020 due
14 largely to the current high level of
15 retirements, but by less than \$500 million over
16 the subsequent eight-year period from 2020 to
17 2028 due largely to a substantial decrease in
18 the level of retirements.

19 In looking at our active employee
20 census about 40 percent were age 50 or older,
21 and most of those will have had 30 years of
22 service by the time they retire. Once these
23 employees have retired, the number of annual
24 retirements will decrease and the rate of

1 decline in our beneficiary population will
2 increase.

3 At this time there is no need for the
4 Board to take any action with respect to the
5 Railroad Retirement System. The economic and
6 demographic assumptions are slightly more
7 conservative than those used in the 24th
8 valuation. The investment return over the past
9 three years exceeded our expectation. The
10 system is adequately funded under all but the
11 pessimistic employment assumption, and even then
12 cash flow problems occur 23 years in the future.

13 CHAIRMAN SCHWARTZ: Okay, thank you
14 very much.

15 And we're going to finish up the
16 reports today with Dotty and Programs.

17 MS. ISHERWOOD: Good morning. I have
18 reports on three topics this morning beginning
19 with a status report on the Employee Reporting
20 System.

21 At last October's Board meeting we had
22 reported that work was completed then on two new
23 on-line forms for employers to report service
24 and compensation for their employees, that was

1 form BA-3, and to report gross earnings, form
2 BA-11. These new services were implemented in
3 January 2012. They were well received by the
4 rail community with 199 employers taking
5 advantage of the new process.

6 We had also reported that work was
7 beginning then on the next phase, Phase 4 of
8 ERS, for implementation during FY12. Phase 4
9 includes a series of on-line ID-40 notices,
10 which provide quarterly and annual information
11 about experience rating. Also in this phase are
12 two new on-line forms in the ID-6 series, which
13 provide information on Tier 1 tax liability on
14 sickness payments. All of these forms are
15 scheduled to be available for use by the end of
16 next month and at that point we will have
17 completed a total of 19 on-line reporting
18 services through ERS.

19 The last form in Phase 4 is a G-88a.2,
20 which will request employers to report any
21 service needed to establish retirement benefit
22 eligibility and to notify employers of an
23 employee's retirement. And that form is now
24 scheduled for February 2013.

1 We're also continuing to work on the
2 next phase of ERS, which includes several new
3 forms for FY13 implementation. We are scheduled
4 to start with one which will allow employers to
5 report supplemental pension information and
6 another that will request verification of the
7 date last -- of the last date carried on the
8 payroll from employers.

9 The final part of our plan for FY13
10 includes incorporating the lien reporting
11 process into ERS, as well as a process for
12 notifying employers about deaths of annuitants
13 who were formerly their employees. We're
14 currently obtaining contractor cost information
15 on that last set of functions and hope to see
16 them funded and started this fiscal year for
17 implementation late next fiscal year.

18 My next topic is an update on the ACSI
19 survey, that's the American Customer
20 Satisfaction Index. As you know we recently
21 conducted a comprehensive survey of initial
22 survivor beneficiaries using the ACSI survey
23 through the Interior Department's Federal
24 Consulting Group and the University of Michigan.

1 The survey was conducted by telephone during the
2 week of July 9th, and we recently received our
3 preliminary scores, just a summary of those,
4 that I thought I could share with you today.

5 So the overall customer satisfaction
6 index score was a 90, which is identical to the
7 overall satisfaction score the last time
8 survivors were surveyed, that was in 2005. At
9 that time that score was among the highest,
10 possibly the highest in the Federal Government
11 in that year. We don't have the final detailed
12 report yet so I can't put this year's score into
13 perspective yet, but that's a high score.

14 Another key result in the report was
15 Overall Quality score of 91. And our highest
16 scores in this year's survey were received for
17 professionalism, courtesy and responsiveness of
18 RRB personnel, and those received a 95, a 94 and
19 a 94 respectively. Our scores for confidence in
20 the RRB was also very high at a 94. And that's
21 the score that indicates how confident your
22 customer is that the agency will continue to do
23 a good job in the future.

24 So overall I think this was a very

1 positive reflection on the way the RRB has been
2 able to deliver service to its customers, and I
3 especially want to recognize Field Service and
4 the Survivor Benefits division for their
5 exceptional work in serving this particular
6 segment of customers.

7 We will be scheduling a full briefing
8 on the final report by the Federal Consulting
9 Group once that report has been received. We'll
10 let you know about that.

11 And finally I have a brief update on
12 current training initiatives being conducted by
13 the Training Section in the Office of Programs.
14 These programs are for Programs and Field
15 Service, and among the initiatives underway at
16 this time for Programs, I think you're all aware
17 the major one involves two new training classes,
18 one for Retirement Initial, one for Survivor
19 Initial claims examiners. Last week we selected
20 a total of 30 individuals for those classes, 12
21 for survivors, 18 for retirement. And the
22 classes are scheduled to begin on August 27th
23 and run for about nine months. And by the way,
24 this represents a net increase of 19 new agency

1 employees coming in to be in those classes. And
2 that is a key part of our succession management
3 program here at the Board.

4 For Field Service the training group is
5 conducting an in-house training program for new
6 claims representatives from September 10th
7 through 21st. We're expecting a total of 16
8 attendees, all of whom have been hired in the
9 last year.

10 The training staff is also moving
11 forward with the new Learning Management System,
12 which was a topic I briefed on at the March
13 Board meeting. We've worked closely with
14 Acquisition Management on this project and are
15 currently in the process of soliciting quotes
16 for this new on-line training system.

17 And finally I just wanted to mention an
18 upcoming agency-wide training initiative.
19 Training for new supervisors and managers will
20 be coordinated by Human Resources from September
21 17th through 21st. The class is going to
22 include trainees from both Field Service and
23 Headquarters. It includes at least 11 from
24 Field Service, depending on if they get any more

1 new hires in before that time, and five from
2 Programs and up to seven from other
3 organizations.

4 That concludes my report.

5 CHAIRMAN SCHWARTZ: Any questions for
6 Dotty?

7 Okay. With that we'll move to the next
8 agenda item, Mr. Kever has an agenda item, I
9 believe.

10 MR. KEVER: Yes, thank you.

11 Thank you fellow Board members for
12 considering my proposal to conduct additional
13 fact finding and partnering with Social Security
14 in connection with the review of the Inspector
15 General's November 7th, 2011 recommendations. I
16 very much appreciate Mr. Barrows' supplemental
17 memo, which advances the Board's commitment to
18 working with Social Security to understand their
19 program integrity measures and to incorporate
20 those that advance our process here at the RRB.
21 However, I am not prepared today to vote for or
22 against this memo. I certainly do not object to
23 designating our General Counsel as the sole head
24 facilitator for the RRB, and obviously I am in

1 favor of reciprocal sharing with Social Security
2 of program integrity best practices. I am also
3 interested in a process that maximizes our
4 understanding of Social Security's adjudicatory
5 process and allows for open and inclusive
6 dialogue and participation. That is why I've
7 docketed my own proposal today for further
8 discussion.

9 My concern is that while staff has
10 considered the Inspector General's
11 recommendations as they might apply to our
12 occupational disability process, we have not
13 considered them in the larger context for all
14 initial disability program determinations under
15 the Railroad Retirement Act and Social Security
16 Acts. We have not even had a discussion about
17 it, yet, as a matter of law the Board is
18 required to adhere to the rules, procedures and
19 policies of the Social Security Administration.
20 Our adjudicatory process impacts not only our
21 trust funds but also Social Security and
22 Medicare.

23 Now, regardless of the outcome of the
24 recent ongoing criminal investigations, the

1 Board and the staff now have notice of railroad
2 retirement and SSA trust fund exposure to
3 information developed and accepted by the Board
4 that somehow crossed the line between harmless
5 exaggeration and omission, mere conclusory
6 opinions, subjective interpretation and fraud.
7 The railroad retirement disability awards
8 potentially impacted in the ongoing
9 investigations is not limited to sections
10 2(a)(1)(iv) and 2(a)(1)(v) awards under the
11 Railroad Retirement Act and it includes every
12 freeze allowance made under the Social Security
13 Act. Under those circumstances the Board cannot
14 simply affirm the reliability of its own
15 interpretations of Social Security rules and
16 policies in determining total and permanent
17 disability under the Acts.

18 Now, for years the Board has publicly
19 reported that roughly 80 to 85 percent of all
20 initial Railroad Retirement Act disability
21 awards are thereafter awarded a freeze under the
22 provisions of the Social Security Act by one or
23 both agencies. By inference, the Board's freeze
24 allowance affirms the initial occupational

1 disability allowance. Now, in the light of
2 recent investigatory findings, the Board can no
3 longer assume its freeze allowance rate is a
4 reliable predictor of procedural integrity. To
5 the contrary, freeze allowances under these
6 facts and circumstances may be a predictor of
7 high risk to the Social Security trust funds.
8 The strength of the Board's application
9 development practices, which includes
10 development of medical and nonmedical evidence,
11 can positively or negatively impact the
12 integrity of the current freeze coordination
13 process, especially for simultaneous freeze
14 determinations. I have proposed a series of
15 coordinated facilitated discussions or
16 conversations with Social Security which would
17 perform transparent initial inquiries and
18 replies and clarification in subsequent sessions
19 as appropriate. In the days ahead I would like
20 to discuss what this fact finding and partnering
21 process would accomplish and how it could do so
22 in a constructive and collegial fashion.

23 To summarize, I am extremely pleased
24 with the apparent willingness of the Board

1 members to work with SSA to understand more
2 about their disability adjudicatory process. We
3 all wish to incorporate their best practices for
4 program integrity, but I also want to further
5 hear from them concerning their actual
6 disability adjudicatory process. We need to
7 confirm first that we are actually implementing
8 those steps to then be able to supplement
9 suitable best practices. Finally, I think we
10 need to consider how we need to approach Social
11 Security. It may be appropriate for the three
12 Board members to correspond directly with Social
13 Security to provide a general outline of what we
14 are seeking from them. I look forward to having
15 our respective staffs working out the details in
16 getting this process going. I certainly believe
17 we can work with Mr. Karl Blank in advance to
18 provide an outline of areas of interest and a
19 reasonable process of working with Social
20 Security to obtain the information that we need.
21 In this manner this allows the Board to take
22 charge of improving our process and adjusting it
23 as required. Thank you.

24 CHAIRMAN SCHWARTZ: All right. Well,

56

1 thank you, Mr. Kever. You know, as you know
2 since receiving your memo regarding proposal of
3 coordinating additional fact finding with Social
4 Security Administration, the offices have been
5 working towards on approach and will continue to
6 do so.

7 MR. KEVER: Okay.

8 CHAIRMAN SCHWARTZ: Anything else? All
9 right. Thank you for your time.

10 (Whereupon, these were all the
11 proceedings had at this time.)

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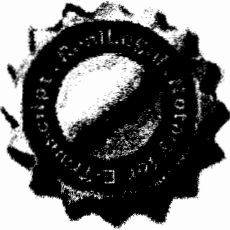
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1 STATE OF ILLINOIS)
2) SS:
3 COUNTY OF C O O K)
4

5 Karen Fatigato, being first duly sworn,
6 on oath says that she is a court reporter doing
7 business in the City of Chicago; and that she
8 reported in shorthand the proceedings of said
9 meeting, and that the foregoing is a true and
10 correct transcript of her shorthand notes so
11 taken as aforesaid, and contains the proceedings
12 given at said meeting.



13
14 *Karen Fatigato*

15 Karen Fatigato, CSR

16 LIC. NO. 084-004072
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U.S. RAILROAD RETIREMENT BOARD

REGULAR BOARD MEETING

March 28, 2012

STENOGRAPHIC REPORT OF PROCEEDINGS

had in the above-entitled matter held at 844
North Rush Street, 8th Floor, Chicago, Illinois,
at 9:30 a.m. MR. MICHAEL S. SCHWARTZ,
presiding.

PRESENT:

MR. MICHAEL S. SCHWARTZ, Chairman

MS. NANCY PITTMAN, Assistant

MR. STEPHEN W. SEIPLE, Assistant

MR. JEROME F. KEVER, Management Member

MR. ROBERT PERBOHNER, Counsel to the
Management Member

MR. JOSEPH M. WAECHTER, Assistant

MS. ANN CHANEY, Attorney Advisor

1 PRESENT: (Continued)

2 MR. WALTER A. BARROWS, Labor Member

3 MR. JAMES BOEHNER, Assistant

4 MS. GERALDINE L. CLARK, Assistant

5 MR. MICHAEL J. COLLINS, Assistant

6 MR. THOMAS W. SADLER, Counsel to the
7 Labor Member

8
9 MS. MARTHA P. RICO, Secretary to the
10 Board

11
12 MR. HENRY M. VALIULIS, Director of
13 Administration/Senior Executive Officer

14 MR. KARL BLANK, General Counsel

15 MR. GEORGE V. GOVAN, Chief Financial
16 Officer

17 MS. PATRICIA PRUITT, On behalf of
18 Mr. Frank Buzzi, Chief Actuary

19 MS. DOROTHY ISHERWOOD, Director of
20 Programs

21 MR. BOB LABERRY, On behalf of Ms. Terri
22 Morgan, Chief information Officer

23 Reported By: Karen Fatigato, CSR

24 License No.: 084-004072

1 CHAIRMAN SCHWARTZ: Welcome this
2 morning. We're going to start out -- we have a
3 couple of agenda items today, we're going to
4 start off with reports from the Executive
5 Committee. So could we start with the Office of
6 General Counsel, please.

7 MR. BLANK: All right. I have three
8 areas to report on, Litigation, Regulations and
9 Legislation and Hearings and Appeals.

10 In January I reported to the Board on
11 four pending individual claim appeals in the
12 Court of Appeals, two in the 9th Circuit and two
13 in the 10th. There hasn't been any change in
14 any one of those four at this point, including
15 the one that the court has ordered the mediation
16 conferences and so we're still standing pat on
17 all four of those.

18 We also have two Court of Appeals
19 employer coverage cases. We have one that's
20 been on the docket before and we have a new one
21 that just came in last week actually in Indiana
22 Box Car versus RRB. It's in the District of
23 Columbia Circuit. We have not even learned the
24 date that it was filed yet, we just learned that

1 the petition has been filed last week. The
2 decision on appeal is the Board Coverage
3 Decision 12-03, issued January 13th, 2012. It
4 concerns the status of a parent company as a
5 covered affiliate under common control of the
6 rail carrier.

7 The other coverage case is the Rail
8 Term, which, of course, was in the District of
9 Columbia Circuit. And back in November the
10 petitioner in the Rail Term was ordered to file
11 a petition with the STB, that matter is still
12 before the STB.

13 We also have five currently pending
14 employment law cases relating to employees of
15 the Board. We have two before the MSPB, two
16 before the EEOC and one MSPB case that's pending
17 on appeal before the U.S. Court of Appeals for
18 the Federal Circuit. That count includes one
19 new case in the MSPB because we had one of the
20 four cases that I counted in my January report
21 that was concluded.

22 Moving to Regulations and Legislation.
23 In February the Assistant General Counsel
24 attended a meeting at OMB in Washington on the

1 joint regulations issued by Treasury, RRB, SSA,
2 Veteran's Administration and OPM on the
3 garnishment of benefits once they're deposited
4 in bank accounts for child support. The hearing
5 was requested I believe by the Senate in order
6 to -- objections had been raised and there were
7 some newspaper accounts of this as well that
8 once the benefits are deposited they could be
9 garnished by -- for child support payments by
10 the State and recovering welfare payments or
11 something of that nature that they had laid out
12 as reimbursement. And, in fact, there was no
13 limitation or very little limitation on reducing
14 the balance in the garnishee's account.

15 Unfortunately, the beneficiary agencies
16 that were attending the meeting pointed out that
17 we have no control over bank deposits or
18 regulatory authority whatsoever and consequently
19 it was more of an informational session than
20 anything else.

21 As I'm sure everyone knows on
22 February 22nd the Middle Class Tax Relief Act
23 was enacted, Public Law 112-96. It extended
24 unemployment insurance benefits once again. It

1 also extended the payroll tax reduction,
2 including the reduction in the tier 1 tax and
3 the compensating general fund transfer, which is
4 made both in FICA and the tier 1 to make up for
5 the shortfall in taxes collected directly. And
6 it also included funding for the RRB's
7 administration of the UI extension. I'm sure
8 Dotty might have something more to say about
9 that later.

10 And then finally the Bureau of Hearings
11 and Appeals, I don't have the statistics yet for
12 March so for the first two months of the second
13 quarter of fiscal '12 we received 85 appeals as
14 compared with 87 appeals last year for that
15 period of time. The decisions issued were 86
16 this year as compared with 73 in the second
17 quarter of fiscal 2011, so we're doing well
18 there. And to reflect that the balance of
19 appeals on hand has dropped again down to 420 as
20 of the end of last month. The balance in 2011
21 for comparison was 448, so things are moving
22 along.

23 In the same vein we had the new
24 equipment, the new high-definition video screen

1 and transmission equipment installed February
2 15th and as well everyone may recall we had some
3 trouble with ordering video through GPO and some
4 nonpayment issues through there so with the help
5 of Mr. Valiulis's staff we were able to make a
6 direct connection with Regis, the underlying
7 contractor with GPO. And in February and March
8 so far we've been able to use that five times
9 and everything seems to be functioning, both the
10 equipment and the ordering process, quite well.

11 And that concludes my report.

12 CHAIRMAN SCHWARTZ: All right, thank
13 you very much. Any follow-ups from Mr. Kever or
14 Mr. Barrows?

15 Bureau of the Actuary.

16 MS. PRUITT: For our report I would
17 like to inform the Board of the status of three
18 projects that we will soon be completing and the
19 financial impact of the Middle Class Tax Relief
20 and Job Creation Act of 2012.

21 First, regarding the 60th Financial
22 Interchange Determination, work on the
23 determination is proceeding on schedule and we
24 expect to have results to the Board by May 1st.

1 The determination will not include a transfer
2 for pre-1957 military service. The
3 determination is calculated effective June 2nd,
4 which allows roughly one month first for the
5 Board to approve the determination, next for SSA
6 and CMS to approve the determination and finally
7 for the certifications to be sent to Treasury.

8 Second, regarding the 25th Actuarial
9 Valuation of the Railroad Retirement System,
10 work on the report is proceeding on schedule.
11 We plan to send a draft to the Actuarial
12 Advisory Committee in mid-May and then to meet
13 with the committee sometime near the end of May
14 to go over the final report. Barring any
15 problems we expect to provide a copy of the
16 report along with the statement of the Actuarial
17 Advisory Committee to the Board in early June.
18 The report is due to the President and the
19 Congress by July 1st. If any of the Board
20 Members would like to meet with the Actuarial
21 Advisory Committee please let us know.

22 Third, regarding the 2012 Section 7105
23 Report for the Railroad Unemployment Insurance
24 System, work on this report should be completed

1 shortly after the Actuarial Advisory Committee
2 has approved the final economic assumptions for
3 the 25th Actuarial Valuation. We expect no
4 difficulties completing this report on time and
5 providing a copy to the Board by June 1st. The
6 report is due to Congress by July 1st.

7 Finally, regarding the Middle Class Tax
8 Relief and Job Creation Act of 2012, two
9 provisions affect the RRB. The payroll tax
10 holiday reduces the employer tier 1 tax by two
11 percentage points through the end of calendar
12 year 2012. The decrease in the tier 1 payroll
13 taxes from this ten-month extension is estimated
14 to be about \$276,000,000, but there is no impact
15 on our trust funds because the lost payroll
16 taxes are made up from general revenue. The
17 legislation also provides for a ten-month
18 extension of the temporary extended unemployment
19 benefits payable under the Railroad Unemployment
20 Insurance Act. We anticipate payments of
21 approximately \$7 million this fiscal year and
22 \$4 million in fiscal year 2013. The cost of
23 this extension and the associated administrative
24 costs are funded through separate appropriations

1 and will thus not increase railroad unemployment
2 insurance taxes.

3 And that concludes the report.

4 CHAIRMAN SCHWARTZ: Thank you very
5 much.

6 Bureau of Fiscal Operations.

7 MR. GOVAN: Good morning, everyone. I
8 will briefly cover recent budget developments
9 for fiscal years 2012, 2013 and 2014 and provide
10 a status report on the Federal Financial Systems
11 Migration.

12 First, fiscal year 2012. The Middle
13 Class Tax Relief and Job Creation Act of 2012,
14 which was enacted on February 22nd, includes,
15 among other provisions, an appropriation of
16 \$500,000 to the Railroad Retirement Board for
17 administrative costs associated with payment of
18 extended unemployment insurance benefits. We
19 released the reapportionment request to the
20 Office of Management and Budget for all of the
21 accounts affected by this legislation on March
22 13th and the OMB approved the reapportionments
23 on the 26th of this month.

24 The mid-year budget review is currently

1 in progress. We have requested the bureaus and
2 offices to complete their reviews by today and
3 we will release the recommended adjustments for
4 your approval shortly thereafter.

5 To summarize our staffing situation,
6 the RRB began fiscal year 2012 with a staffing
7 level of 894 full-time equivalents. Through
8 March 10th, the end of pay period 6, a total of
9 37 employees left the agency and 24 were hired
10 from outside, resulting in a net loss of 13
11 employees. As of March 10th, the RRB had a
12 staffing level of about 893 employees and a
13 full-time equivalent utilization rate of 879.4.
14 Therefore, projections show that we are
15 currently on target to use our current funded
16 total of 885 FTEs for this fiscal year.

17 Status of fiscal year 2013. The
18 Congressional Justification of Budget Estimates
19 for fiscal year 2013 was released on February
20 13th in accordance with OMB guidance. The
21 Congressional Justification has also been posted
22 on the RRB's website. The Board Members'
23 statements for the record concerning the fiscal
24 year 2013 budget request were released to the

1 House and Senate Appropriations Subcommittees on
2 March 21st and 22nd, respectively. House
3 subcommittee staff had requested that all
4 statements be received no later than March 28th,
5 which, of course, we met.

6 On March 22nd Dotty Isherwood, Karl
7 Blank and I met with staff from the House and
8 Senate Appropriations Subcommittees to discuss
9 the RRB's budget request for fiscal year 2013.
10 We met with Alissa Van Wie, she is the new
11 detailee from the House subcommittee staff, and
12 Mike Gentile and Jennifer Castagna from the
13 Senate subcommittee staff. Overall, the
14 meetings went well and information was exchanged
15 concerning the agency's funding needs. I
16 provided your offices with detailed minutes of
17 the meetings that included discussion of key
18 areas, such as, the 2012 Supplemental Request,
19 FFS Migration and the subcommittee staff's
20 insight on the appropriations process and
21 potential impacts for 2013.

22 Fiscal year 2014. Fiscal year 2014
23 Budget Call is now in development. We expect to
24 release the budget call later this week and

1 request replies from the bureaus and offices
2 around April 27th. This year's schedule is
3 again being coordinated with the Bureau of
4 Information Services for development of the
5 information technology capital plan.

6 Last, Status of FFS Migration. The FFS
7 Migration project remains on schedule as the
8 RRB's Migration Team continues to work with our
9 pre-migration contractor KPMG. The Migration
10 Team and KPMG have reviewed and completed the
11 Quality Assurance Surveillance Plan section of
12 the request for proposal. Also, KPMG provided a
13 draft Project Governance Plan that is currently
14 being reviewed by the Migration Team.

15 A Special Notice regarding the draft
16 Request for Proposal and Pre-Solicitation
17 Conference for the RRB's Financial Management
18 Integrated System, or FMIS, was posted on
19 FedBizOpps website on February 8th. And copies
20 of the draft Request for Proposal were sent to
21 the four designated Federal Shared Service
22 Providers on February 17th along with a request
23 for their comments and/or questions. For anyone
24 that doesn't know the four are, Bureau of Public

1 Debt, General Services Administration,
2 Department of Transportation and the Department
3 of Interior. Currently, we have received
4 responses from all four Federal Shared Service
5 providers and held pre-solicitation
6 teleconferences with the Department of
7 Transportation and Department of Interior. The
8 next major event on the schedule will be system
9 demonstrations by Federal Shared Service
10 providers during mid April time period.

11 This concludes my comments.

12 CHAIRMAN SCHWARTZ: Thank you. Any
13 follow-ups?

14 MEMBER KEVER: I have one question.

15 In reading the minutes of your trips to
16 D.C. there were a couple of items that you
17 needed to follow up on, are those completed?

18 MR. GOVAN: One was an unemployment
19 inquiry. All three of the remaining follow-up
20 items were from the House side, Ms. Van Wie.
21 Dotty already provided me her information as far
22 as the unemployment. And I've been in contact
23 with OLA in D.C. I plan to have the remaining
24 items sent to Alissa this week.

1 MEMBER KEVER: Thank you.

2 CHAIRMAN SCHWARTZ: All right. Office
3 of Programs.

4 MS. ISHERWOOD: Good morning. I wanted
5 to start this morning with an update on a
6 project we talked about at the last Board
7 meeting in January, which is the Wide Area
8 Network or WAN Accelerator Project. As you may
9 recall that project involved a plan to deploy
10 WAN accelerators in 12 of our district offices,
11 and the company that we procured the devices
12 from went out of business suddenly and so the
13 original plan was derailed at that point in
14 time.

15 Since then we've learned that there's a
16 newer type of WAN accelerator available from a
17 company called Riverbed; which they're the
18 people who actually bought out the intellectual
19 property from the company that went out of
20 business. We requested a proof of concept pilot
21 test to confirm whether or not that newer
22 equipment would work within the RRB's IT
23 infrastructure, and we reached an agreement to
24 conduct a free-of-charge 30-day pilot test for

1 two of our district offices, Joliet and
2 Fort Worth. And the new devices were installed
3 in those two offices on March 14th and March
4 20th, respectively. And to date I can tell you
5 that the feedback anecdotally at least has been
6 positive. Traffic seems to have picked up and
7 improved between headquarters and the field
8 offices in the test. And we right now expect
9 the pilot to continue for the full 30 days at
10 each of the sites, after which time those
11 devices will be removed from those sites unless
12 we are able to have a new implementation plan
13 and a valid contract in place by then.

14 While we're testing Acquisition
15 Management staff continues to work on
16 contractual issues that are involved in the
17 original contract. It's our understanding that
18 possible future actions could include rebidding
19 that contract or renegotiating it. Research is
20 still needed to determine the cost differences
21 between the original equipment pricing and what
22 we are now testing. So at this point I can just
23 say we'll keep you posted as further
24 developments occur.

1 Secondly this morning I wanted to talk
2 about some upgrades we're doing to the
3 toll-free -- nationwide toll-free system. At
4 the end of last fiscal year we contracted for
5 the development of two service enhancements to
6 that system. First one is called Position in
7 Queue. This change will mean that customers
8 calling the toll-free number during peak times
9 when their calls can't be picked up immediately
10 they will hear a dynamic message that advises
11 them of their position in line while waiting for
12 their calls to be answered. So the message will
13 tell customers their calls have been temporarily
14 placed on hold and we'll say you are currently
15 number X in line waiting to speak with the next
16 available RRB representative.

17 The purpose of the change is to provide
18 our customers with information on the
19 approximate hold time and let them decide
20 whether to continue holding or if they would
21 prefer to call back at a less busy time of day.
22 We are going to continue tracking monthly
23 statistics after this change is put into place
24 on the number of abandoned calls in each office

1 and on the average wait time for calls to be
2 answered just to see how this impacts those
3 statistical indicators.

4 The second toll-free change that we're
5 working on is called Enhanced Dial by Extension
6 or DBX calls. All field employees currently are
7 assigned a unique four digit DBX code, it's
8 basically an extension, which they can provide
9 to specific customers if they want that customer
10 to call them back personally. However, until
11 now this feature hasn't worked very practically,
12 it just hasn't worked well because the DBX
13 customer calls could possibly still be routed to
14 other representatives. Someone thinks they're
15 calling a specific person, but if that person is
16 on the phone when they call back the call goes
17 back in the pool and can be routed to anywhere.
18 So our plan now is that with the new strategy
19 change in situations where the representative is
20 not available, the system will be able to route
21 the DBX call instead to a new voicemail box
22 which is specifically intended for that
23 designated contact representative. This will
24 reduce unnecessary hold times as well as

1 ensuring that the intended CR actually receives
2 the expected call back. And at this time our
3 staff is working with Century Link on ensuring
4 that these changes work as expected. Initial
5 testing did uncover some technical issues and
6 those are being addressed by the contractor at
7 this time. However, we are hopeful that these
8 changes will be put in place fairly soon.

9 And my final topic this morning I want
10 to mention a new initiative that we're taking a
11 look at, this is in the area of training. We're
12 considering the implementation of a new learning
13 management system which would be a cloud-based
14 Internet system used for training employees at
15 their work stage regardless of where their
16 physical duty location is. We are pursuing this
17 initiative because of our desire to improve
18 specifically the delivery of off-site training
19 for new claims representatives, especially
20 improvements in our ability to give and score
21 quizzes and tests and to track the progress of
22 each student in the lesson plan. While we do
23 provide off-site training now for new employees
24 through the Board's network, it does require a

1 certain amount of manual intervention and
2 interaction and it still involves mailing paper
3 documentation between field and headquarters.
4 So Learning Management Systems provide an
5 easy-to-use and easy-to-administer method of
6 delivering off-site training. The software
7 accommodates a variety of learning tools,
8 including text and video. And as I mentioned
9 especially important to us is the ability to
10 track a student's progress in the lesson plan,
11 the ability to give quizzes and tests and
12 automatically score those and record the
13 results.

14 At this point we've completed our
15 preliminary research in the Office of Programs
16 and our next steps are to work with Acquisition
17 Management on doing the necessary market
18 research that we need before we can actually
19 procure a solution. But I can say that based on
20 our preliminary research it appears that we
21 should be able to find a satisfactory solution
22 for less than \$5,000.

23 In the longer term we think such a
24 system could also benefit other parts of the

1 agency once it's acquired for things such as
2 security awareness training, No Fear Act
3 training or other topics where a lot of people
4 need to be trained.

5 That concludes my report.

6 CHAIRMAN SCHWARTZ: Okay, thank you
7 very much. Any follow-up?

8 MEMBER KEVER: Mr. Kever has a question
9 as usual.

10 Correct me if I'm wrong, but wasn't one
11 of the advantages of having toll-free the fact
12 that we could have on a screen all of the
13 information that's been provided to the
14 annuitant so that anybody in the agency could
15 read that and be able to take care of that? So
16 why is it important that we give our annuitants
17 a direct line to a specific representative?

18 MS. ISHERWOOD: The situation only
19 arises in certain cases, but it happens when
20 we're in the middle of developing something and
21 our representative needs to ask a customer to
22 get back to them with specific information. It
23 could be like they're developing a disability
24 application and the customer needs to provide

1 certain medical contact or names of places to be
2 followed up on or to get proofs and that
3 representative needs to do that in the local
4 area. So it really helps the continuity of that
5 case. So it's not an everyday thing, but it is
6 something that would really help continue in a
7 specific case.

8 MEMBER KEVER: Okay, that makes sense.

9 CHAIRMAN SCHWARTZ: Okay. Bureau of
10 Information Services.

11 MR. LABERRY: Good morning, everyone.
12 I have two topics to discuss, one of them has to
13 do with the vulnerability that we had with our
14 website and also just kind of a summary of some
15 of the IT projects that the bureau has been
16 involved with as of late.

17 As part of our ongoing efforts to
18 ensure that we have the most secure computing
19 environment for the RRB, the bureau contracted
20 in fiscal year 2011 with Janus Associates to
21 conduct a third-party review of the security we
22 have in place on the online services that we
23 provide through rrb.gov and to test the level of
24 security awareness of our employees here at the

1 agency. We recently received the final reports
2 from Janus Associates regarding the results of
3 their tests. Overall the reports confirmed that
4 the agency is doing a good job of providing a
5 secure information technology environment.

6 A vulnerability identified by the
7 contractor when they attempted to bypass our
8 security perimeter and break into our automated
9 systems led to a recent decision to shut down
10 RUIANet portion of the Mainline Services that's
11 available to rail employees through rrb.gov.
12 Bureau staff immediately made corrections to
13 eliminate the vulnerability and ensured that no
14 other source attempted to take advantage of this
15 vulnerability. Mainline Services have since
16 returned to normal operations.

17 Based on the results of the
18 contractor's review, the Chief Security Officer
19 and his staff prepared an internal risk
20 management proposal for the Chief Information
21 Officer which outlines the security threats that
22 are out there and details a number of
23 suggestions to harden our security posture and
24 mitigate lower priority risks identified in the

1 tests. The recommendations include, in part,
2 additional security-related training for bureau
3 staff, adoption of additional security
4 techniques and the continued use of security
5 assessments.

6 I would also like to share with you
7 some of the capital improvements to the agency's
8 information technology infrastructure that the
9 bureau has accomplished in the recent months.

10 A significant project which affects all
11 agency employees is the upgrade to the latest
12 version of the software that manages the
13 agency's electronic mail system, Microsoft
14 Exchange. Microsoft Exchange is the
15 server-based software product that supports our
16 e-mail, calendaring, contacts and our tasks
17 through Microsoft Outlook on our desktops or
18 mobile devices and those that access that
19 information through the web browser. The
20 upgrade addresses some of the problems agency
21 employees have been experiencing with using
22 e-mail. The upgrade also makes it easier to
23 detect and fix problems from a bureau
24 perspective, and more importantly the latest

1 version neutralizes security threats and
2 protects the agency against viruses, spam and
3 hackers.

4 In order to prepare for this upgrade
5 several other information technology
6 improvements had to take place first. We added
7 additional network storage, we upgraded to the
8 most current version of the Microsoft project
9 that manages the identities of all the agency
10 employees, our systems, our application settings
11 and we had to upgrade the Blackberry product
12 that enables all the Blackberry devices to work
13 for us.

14 Additionally, as of March 8th, 2012 we
15 completed the deployment to each field office
16 new scanners and associated personal computers
17 for the imaging system. This deployment is the
18 result of our cyclical replacement cycle as
19 defined in our agency's Information Technology
20 Replacement Policy.

21 This concludes my report.

22 CHAIRMAN SCHWARTZ: Thank you very
23 much. Any follow-up on that?

24 All right. Office of Administration.

1 MR. VALIULIS: Good morning. First
2 item this morning I'd like to cover is the new
3 SES Performance Management System. The Office
4 of Personnel Management, OPM, has issued a draft
5 Senior Executive Service, or SES, Performance
6 Management System Executive Performance
7 Agreement that will apply to all career,
8 non-career and limited appointment agency senior
9 executives. The appraisal period for this
10 system begins October 1 of each year and ends
11 September 30. The agreement or plan will
12 consist of summary performance levels one
13 through five representing unsatisfactory,
14 minimally satisfactory, fully successful,
15 exceeds fully successful and outstanding
16 performance. Each plan will also include, as a
17 minimum, the critical elements of Leading
18 Change, Leading People, Business Acumen,
19 Building Coalitions and Results Driven. The
20 element descriptions will include elements of
21 the agency's strategic plan and annual
22 performance plan. It is anticipated that this
23 new appraisal system will be implemented with
24 the start of fiscal year 2013. The Director of

1 Human Resources is coordinating this effort with
2 OPM for the RRB and is waiting for final
3 guidance before drafting any new appraisals for
4 review.

5 The second item is the SES Appraisal
6 System Recertification. So coincidentally the
7 RRB's SES Performance Appraisal System that was
8 approved by OPM in 2010 expires at the end of
9 calendar 2012. The Director of HR is also
10 working with OPM representatives to understand
11 and submit the required documentation to OPM and
12 OMB representatives by June of this year. It is
13 assumed that the new SES Performance Appraisals
14 will be required as part of the submission for
15 recertification. The Director of HR will
16 continue to keep the SEO and the EC apprised of
17 any new developments.

18 The next item is Building Security
19 Access Upgrade Status. I'd like to provide just
20 a short update concerning the status of the
21 access gates that were installed in the first
22 floor lobby. After they were installed last
23 December GSA safety and fire engineers
24 determined that certain adjustments had to be

1 made to meet various regulations and that a
2 battery backup also had to be installed. This
3 has been ordered and should be installed within
4 the week. We expect GSA to then retest the
5 system and then permit building management to
6 activate the access gates. A general notice
7 will be sent out to building occupants before
8 implementing the new access procedures.

9 Regarding Acquisition Management.
10 Fiscal year 2012 procurement activity to date
11 includes the award of a new building janitorial
12 contract. This contract was awarded to CMC and
13 Maintenance of Bangor, Maine, and was within the
14 government estimated cost. The new contractor
15 is expected to retain all of the current staff.
16 The building elevator maintenance contract is
17 also up for renewal. The pricing and technical
18 team is currently reviewing the proposals. Our
19 most significant non-IT contracting action is
20 the reprocurement of the RRB Medicare Part B
21 administrative services contract. The
22 evaluation team is preparing a briefing for the
23 Board which is tentatively scheduled for
24 April 17th subject to confirmation by the Board

1 offices.

2 In conclusion, with my retirement fast
3 approaching, this is my last briefing to the
4 Board and an opportunity to express my
5 appreciation to working with so many highly
6 talented and dedicated Railroad Retirement Board
7 employees over the past 39 years. It has been
8 my privilege to service the railroad community
9 employees and beneficiaries and to work in what
10 I consider the best Federal agency in the
11 government.

12 CHAIRMAN SCHWARTZ: Thank you. I'd
13 like to add my comments to that. You've done a
14 great job, 39 years here, nine years as the CEO,
15 would that be about right?

16 MR. VALIULIS: That's right.

17 CHAIRMAN SCHWARTZ: And you served with
18 distinction so thank you very much.

19 Do you have anything to add, Mr. Kever?

20 MEMBER KEVER: Well, I certainly
21 appreciate what Henry has done for us. He
22 leaves a big void, but we will fill it as
23 quickly as we can with his promise to be on
24 call, I want to make this a public announcement,

1 whenever we need him.

2 CHAIRMAN SCHWARTZ: Do we need to put
3 his phone number on the record, cell phone on
4 the record?

5 MR. VALIULIS: Extension 4520.

6 CHAIRMAN SCHWARTZ: Mr. Barrows, do you
7 have anything to add?

8 MEMBER BARROWS: I just extend my
9 appreciation for all the work. I have not been
10 here long, just a short time, but since I've
11 been here I appreciate what you've done for the
12 agency and wish you the best in your retirement.

13 MR. VALIULIS: Thank you.

14 CHAIRMAN SCHWARTZ: Now you can put
15 down the slide and slide out the airplane.

16 The next agenda item was docketed for
17 this Board meeting by Mr. Kever. It's Docket
18 Item 11 PR 0048, The Request to Post the
19 Director of Operations Position. The Chairman
20 and the Labor Member have voted no on this
21 docket item. The Management Member has not
22 registered a vote and requested that this matter
23 be added to the agenda for this meeting.

24 Docket item 12 PR 0008, Issue 1, is a

1 memorandum and position paper from the Labor
2 Member regarding the elimination of the Director
3 of Operations position and the creation of a
4 stand-alone field service organization.

5 Issue 2, is the Chairman's proposed
6 change to the Labor Member's proposal. The
7 Chairman has voted yes with changes on Issue 1
8 and yes on Issue 2. And the Labor Member has
9 voted yes on Issues 1 and 2. The Management
10 Member has not registered a vote and requested
11 that the matter be added to the agenda for this
12 meeting.

13 Mr. Keever, would you like to be heard
14 on this?

15 MEMBER KEVER: Yes, I would. Thank
16 you.

17 Some of my comments might echo what you
18 already laid out, however, I docketed this Board
19 item to insure that the Board has an opportunity
20 to discuss anything openly prior to the final
21 approval of this item. The genesis of these
22 proposals is tied to the retirement of our
23 former -- potentially former -- no, I guess it
24 was a former Director of Operations. At that

1 time I fully supported an acting Director of
2 Operations as was requested by the Director of
3 Programs, Dotty, so that we could assure a
4 smooth transition to either filling the position
5 permanently or finding some other alternative,
6 one of which would be including -- be filling
7 the position at a GS-15 level. On January 3rd I
8 joined my fellow Board Members in a memo to the
9 Director of Programs seeking her input as to the
10 organizational structure that might work should
11 we not fill the Director of Operations at an SES
12 level.

13 On January 6th Labor Member Barrows
14 issued a memorandum recommending structural
15 changes to be considered as part of the Director
16 of Operations review but indicated he fully
17 supported the elimination of the position
18 entirely.

19 On January 30th the Board received the
20 Director's review which included alternatives
21 with both pros and cons from her perspective.
22 Although, the Director included an option which
23 included significant reorganization, she
24 concluded it would not be cost effective or

1 efficient. In the end the Director of Programs
2 stood by her request to fill the Director
3 position in some fashion.

4 On February the 14th Mr. Barrows issued
5 an amended proposal to eliminate the Director of
6 Operations position and established the Field
7 Service as a stand-alone bureau. The two key
8 motivating factors cited in this proposed plan
9 were cost savings and empowerment through
10 removal of redundant management layers. I fully
11 understand and I support both of these concepts,
12 however, I believe that the agency has yet to
13 fully study and assess the direct and indirect
14 costs to reach the true measure of any net
15 savings associated with this proposal. For
16 instance, I am not certain that we have fully
17 considered the direct and indirect costs and
18 benefits to our Field Service in losing unified
19 direction which currently exists within the
20 Office of Programs. My fear is that there will
21 be duplication of budgetary planning,
22 administrative and other organizational support
23 services resulting in as yet unmeasured costs to
24 the agency's annual budget. These duplicative

1 costs existed many years ago prior to the
2 reorganization of the Field Service and
3 Headquarters into a single Office of Programs.
4 The elimination of these duplicative costs was
5 one of the reasons for the change back then in
6 the structure. I voted for that change in the
7 bureau alignment at that time.

8 Now, in my view the Board is very
9 fortunate to have not only one but two SESs in
10 Dotty and Martha who work very well together as
11 a cohesive unit. This cooperative spirit may be
12 lost if they are each forced to vie for the
13 scant budgetary resources that the agency has.

14 Now, to my knowledge the Board has not
15 seen any evidence that the current alignment is
16 inefficient and needs to be repaired. I have
17 personally not seen any evidence that would
18 necessitate an organizational severance. When
19 the Field Service was aligned under the Office
20 of Programs, it was to eliminate the, quote,
21 silo effect, which is a favorite term that most
22 people here at the railroad understand. This
23 alignment did gain efficiencies from closer
24 coordination and shared resources. Again, I am

1 all for reducing expenses, but I want to make
2 sure that there are real savings with this
3 proposal and not at the expense of efficiency in
4 serving our customers.

5 The only advantage that I see, if there
6 is any, with this proposed structure is more
7 visibility and accountability to the Board with
8 the Director of Field Service reporting directly
9 to the Board. It will allow the Board to focus
10 more precisely on our Field Service costs and
11 efficiency. We must continue to find ways to
12 maintain excellent customer service despite our
13 shrinking resources. The 800 number and
14 associated technologies have been instrumental
15 in improving customer service in the field
16 offices, but more can be done with the toll-free
17 number to assist the field offices in becoming
18 more efficient. And Dotty just mentioned a
19 couple of those that are in the queue right now
20 to assist in that area.

21 I also wish to reiterate my
22 longstanding contention that maintaining our
23 current number of field offices is not
24 efficient, especially given the potential for

1 our new technology and what it will bring.
2 Smaller offices that are staffed minimally can
3 actually hurt customer service rather than if we
4 maintain fewer offices that are staffed
5 sufficiently. Also, maintaining the same number
6 of offices despite the overwhelming use of phone
7 service by our customers is not consistent with
8 our customer service needs. Bricks and mortar
9 does not by itself guarantee satisfied
10 customers.

11 While a second vote approving this
12 amended proposal has been entered, I wish to
13 make a motion that the Board table voting on
14 this matter and request additional analysis of
15 the various direct and indirect costs, as well
16 as increased administrative complexity
17 associated with this proposed implementation. I
18 truly believe that we need a more complete
19 understanding of how structural changes, such
20 as, changes to the Executive Committee, this
21 will be very important since there will be no
22 tie-breaking vote when you have six Members,
23 also the impact on staffing needs, impact on the
24 union agreements, and these all will affect that

1 decision. After reviewing this type of analysis
2 I believe we will truly know whether we have
3 saved costs and understand how the Field Service
4 will continue to interact with other program
5 bureaus. Thank you.

6 CHAIRMAN SCHWARTZ: Thank you,
7 Mr. Kever. Do you have a motion on the table?

8 MEMBER KEVER: Yes.

9 CHAIRMAN SCHWARTZ: All right. First
10 of all, as I get ready to vote on your motion I
11 want to tell you that many of the issues you
12 brought up were things that we were thinking
13 about as well. I think that you laid out very
14 well the course of events with the memos. I met
15 with -- our office met with the Director of
16 Programs, the Senior Executive Officer, and had
17 many of the same concerns that you were talking
18 about, duplication of services, costs, things of
19 that matter.

20 We thoroughly vetted this issue and
21 after meeting with the Director of Programs I am
22 confident that those issues will all be worked
23 out by the Director of Programs and the Director
24 of Field. I think that the Director of Programs

1 understands that I'm not expecting increased
2 costs. We have a cost savings eliminating the
3 position that -- the SES position. I think that
4 the Director of Programs understands that we
5 will not -- we will not be supporting any
6 duplication of services. We will not be
7 supporting additional staff that would cost, and
8 I'm comfortable that that will be taken care of.

9 I think you raised a very good issue on
10 the Field Service reporting directly to the
11 Board and having more contact, more direct
12 contact. I think that was one of the reasons
13 why this was a very good proposal. Keeping that
14 in mind I'm going to vote no on your motion and
15 move to Mr. Barrows for his comments.

16 MEMBER BARROWS: As I stated in my
17 February 14th memo to the Board, I do believe
18 this is an opportunity to streamline flatten
19 agency. It's an opportunity to only have -- I
20 think to easily transition when vacancies do
21 occur. I think we took this opportunity, we
22 looked at it, my staff and I looked at this, and
23 we believe that this flattened the agency's
24 management structure and at the same time brings

1 significant savings to the agency. And also we
2 have followed up with the Executive Committee
3 and folks that would be impacted by this and
4 asked them about duplication of services and
5 indicated to them we do not expect that. They
6 indicated to us that they didn't think that
7 would be necessary.

8 So we feel we fully vetted this
9 proposal and so the changes I proposed I believe
10 do just that, they flatten the agency's
11 management structure. They also bring
12 significant savings to the agency. You know, I
13 appreciate your proposal, your input, but I also
14 believe the best way forward is the proposal
15 that I made.

16 CHAIRMAN SCHWARTZ: So do you have a
17 vote on Mr. Kever's --

18 MEMBER BARROWS: I would vote no.

19 CHAIRMAN SCHWARTZ: And then when you
20 say you're voting no on that and you want to
21 move forward, do you have a motion?

22 MR. BARROWS: Yes. I'd like to move to
23 adopt my proposal as amended to eliminate the
24 Director of Operations position and have a

1 stand-alone Field Service organization. This
2 proposal is set forth in Docket Item 12-PR-0048,
3 Issues 1 and 2. I propose this be effective
4 May 1st, 2012 and the Director of Programs and
5 the Director of Field Service work out any
6 administrative details.

7 CHAIRMAN SCHWARTZ: Mr. Kever, do you
8 have a comment on that?

9 MEMBER KEVER: Since I will not be able
10 to receive any additional analysis costs, direct
11 or indirect, at this point I will vote no on
12 that motion. I hope both of you are right. I
13 think you understand my concerns and we just go
14 forward.

15 CHAIRMAN SCHWARTZ: I will vote yes on
16 that motion.

17 All right. Is there any other
18 business? Okay, if not, thank you for
19 attending.

20 (Whereupon, these were all the
21 proceedings had at this time.)

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23
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1 STATE OF ILLINOIS)
2) SS:
3 COUNTY OF C O O K)
4

5 Karen Fatigato, being first duly sworn,
6 on oath says that she is a court reporter doing
7 business in the City of Chicago; and that she
8 reported in shorthand the proceedings of said
9 meeting, and that the foregoing is a true and
10 correct transcript of her shorthand notes so
11 taken as aforesaid, and contains the proceedings
12 given at said meeting.



13
14 *Karen Fatigato*

15 Karen Fatigato, CSR

16 LIC. NO. 084-004072
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U.S. RAILROAD RETIREMENT BOARD

REGULAR BOARD MEETING

January 18, 2012

STENOGRAPHIC REPORT OF PROCEEDINGS

had in the above-entitled matter held at 844 North Rush Street, 8th Floor, Chicago, Illinois, at 10 o'clock a.m., MR. MICHAEL S. SCHWARTZ, presiding.

PRESENT:

MR. MICHAEL S. SCHWARTZ, Chairman

MS. NANCY PITTMAN, Assistant

MR. STEPHEN W. SEIPLE, Assistant

MR. JEROME F. KEVER, Management Member

MR. ROBERT PERBOHNER, Counsel to the
Management Member

MR. JOSEPH M. WAECHTER, Assistant

MS. ANN CHANEY, Attorney Advisor

1 PRESENT: (Continued)

2 MR. WALTER A. BARROWS, Labor Member

3 MR. JAMES BOEHNER, Assistant

4 MS. GERALDINE L. CLARK, Assistant

5 MR. THOMAS W. SADLER, Counsel to the
6 Labor Member

7

8 MS. MARTHA P. RICO, Secretary to the
9 Board

10

11 MR. HENRY M. VALIULIS, Director of
12 Administration/Senior Executive Officer

13 MR. KARL BLANK, General Counsel

14 MR. GEORGE V. GOVAN, Chief Financial
15 Officer

16 MR. FRANK BUZZI, Chief Actuary

17 MS. DOROTHY ISHERWOOD, Director of
18 Programs

19 MR. RONALD RUSSO

20 MS. TERRI S. MORGAN, Chief Information
21 Officer

22

23 Reported By: Karen Fatigato, CSR

24 License No.: 084-004072

1 CHAIRMAN SCHWARTZ: Let's start this
2 morning with the -- we're going to have some
3 reports from our Executive Committee and then
4 we'll see if there's any new business or
5 anything.

6 Let's start with the Bureau of Actuary
7 today, Frank.

8 MR. BUZZI: I would like to report on
9 three items, the status of our ongoing work, the
10 status of the pre-1957 military service transfer
11 and the Actuarial Advisory Committee meeting.

12 CHAIRMAN SCHWARTZ: Okay.

13 MR. BUZZI: First, our ongoing work.
14 Last month we completed the semiannual budget
15 review for OMB. The review included estimates
16 of the cost of the two-month extension of the
17 payroll tax holiday and the two-month extension
18 of special unemployment benefits. We completed
19 the report on outlays for Treasury and OMB
20 earlier this month. We have completed all
21 studies for the 25th Actuarial Valuation and
22 have begun work on the valuation itself. The
23 financial interchange determination is
24 proceeding according to schedule, and related to

1 the financial interchange we are continuing to
2 work with the IRS to obtain information needed
3 to administer the financial interchange in light
4 of the Medicare tax changes required by the
5 Affordable Care Act.

6 Regarding the pre-1957 military service
7 transfer, at this point it seems unlikely that
8 the transfer will be included as part of this
9 year's financial interchange transfer. SSA is
10 continuing to work on their calculations and may
11 take several months to complete them. Since,
12 even if we were to receive their results today,
13 it would be difficult for us to adequately
14 review them in time for this year's transfer,
15 the best course seems to wait until the June
16 2013 financial interchange transfer.

17 Finally, the Actuarial Advisory
18 Committee met on November 14th, 2011 to review
19 our active life actuarial studies and to decide
20 on economic and employment assumptions for the
21 25th Actuarial Valuation. The committee
22 approved all of the new actuarial tables that we
23 prepared. Our new tables generally reflect
24 decreases in the rates of termination from the

1 railroad industry by age retirement, disability
2 retirement, withdrawal and death in active
3 service. The committee also decided to maintain
4 our current employment assumptions for the 25th
5 valuation but to lower the assumed rates of
6 investment return, inflation and wage increase.

7 That's all.

8 CHAIRMAN SCHWARTZ: All right. Thank
9 you very much.

10 Bureau of Fiscal Operations, George.

11 MR. GOVAN: Thank you, sir.

12 Good morning, everyone. Before I begin
13 briefing you on the status of budget
14 developments for fiscal years 2012 and 2013 and
15 in addition the Federal Financial System
16 Migration Project, I would like to mention that
17 the RRB's fiscal year 2011 Performance on
18 Accountability Report was released on November
19 15th of 2011. And I am also happy to report
20 that the Office of Inspector General gave the
21 agency a clean opinion on its 2011 Financial
22 Statements.

23 CHAIRMAN SCHWARTZ: Good, very good.

24 MR. GOVAN: The Status for Fiscal Year

1 2012. The RRB is now operating under a
2 full-year continuing resolution under Public Law
3 112-74, which provides \$108,649,264 for agency
4 operations. This represents our fiscal year
5 2011 enacted funding level of \$108,855,000 minus
6 the rescission, across-the-board rescission, of
7 \$205,736.

8 For vested dual benefits, Public Law
9 112-74 provides \$50,903,610. This represents
10 the RRB's requested funding of \$51 million, less
11 again the rescission of .189 percent. The
12 legislation also includes the usual 2 percent
13 reserve for unplanned benefit/workload
14 increases.

15 In addition the Public Law also
16 requires that the RRB submit a fiscal year 2012
17 operating plan within 45 days, and development
18 of the plan is now underway.

19 Fiscal Year 2012 Administrative
20 Operations. Funding will be available to pay
21 the remaining fiscal year 2011 performance
22 awards to GS-10s and above, totaling about \$1.1
23 million. Payments will be made as soon as the
24 apportionment is approved by OMB. We anticipate

1 hopefully by this week. And we project by the
2 end of month the awards will be in place.

3 Approved allocations for fiscal year
4 2012 provide for a total agency staffing of 885
5 FTEs, which is 8 FTEs more than previously
6 projected. The approved staffing level will
7 allow the RRB to fill about 42 positions from
8 outside the agency this fiscal year.

9 The RRB began --

10 CHAIRMAN SCHWARTZ: I'm sorry, George,
11 did you say 4?

12 MR. GOVAN: 42.

13 The RRB began fiscal year 2012 with a
14 staffing level of 894 FTEs. During the first
15 three months a total of 23 employees left the
16 agency and 17 were hired from outside resulting
17 in a net loss of 6 employees. As of December
18 17th the RRB had a staffing level of about 910
19 employees and an FTE utilization rate of 896.
20 Current projections for FTE usage include an
21 assumed attrition level of 5 employees per
22 month, but we're also tracking that actual
23 amount.

24 CHAIRMAN SCHWARTZ: It's been running

1 between 4 and 5, has it?

2 MR. GOVAN: Correct.

3 CHAIRMAN SCHWARTZ: Okay.

4 MR. GOVAN: Recommended allocations for
5 fiscal year 2012 include current funding of \$1.8
6 million for the initial stages of the Financial
7 System Migration to a shared service provider
8 and \$550,000 for information technology
9 initiatives. This is still \$950,000 less than
10 the amount originally planned for the year. We
11 expect to provide any additional funding for IT
12 as we approach the end of the fiscal year.

13 Status of the Fiscal year 2013 Budget
14 Request. The Congressional Justification of
15 Budget Estimates for Fiscal Year 2013 is now
16 being developed. In accordance with the
17 President's proposed budget, the CJ reflects a
18 funding level of \$112,415,000, which represents
19 an increase of about \$3.8 million over our
20 current enacted funding. Projections indicate
21 that this would be sufficient for a staff of 885
22 FTEs and IT investments including \$3,562,000 for
23 the Financial System Migration, as well as \$1
24 million for other information technology

1 investments.

2 Finally, Status of the Federal
3 Financial Migration System. The FFS Migration
4 Team continues to work with KPMG on the agency's
5 financial management system pre-migration
6 activities. The FFS Migration Project remains
7 on schedule. After conducting meetings in
8 October with staff from RRB user organizations,
9 KPMG finalized two major deliverables for the
10 Request for Proposal, the Requirements Analysis
11 and the Statement of Work, following review by
12 the Migration Team. The Migration Team is
13 currently reviewing drafts of the Technical
14 Proposal Submission Requirements and the
15 Technical Evaluation Criteria, which are also
16 part of the Request for Proposal.

17 The FFS Migration Team has also
18 maintained a dialogue with selected Governmental
19 Shared Service Providers. Plans are being made
20 for additional system demonstrations by Federal
21 Shared Service Providers at the General Services
22 Administration, GSA, and the Department of the
23 Treasury's Bureau of Public Debt. We do still
24 plan to form a contract award before the end of

1 the fiscal year.

2 That concludes my statement.

3 CHAIRMAN SCHWARTZ: Not to put you on
4 the spot, but just a little bit curious, you
5 know, the numbers have gone up each year a
6 little bit, although there's been a salary
7 freeze, but do you have an estimate right now of
8 what an FTE would cost? In other words, when
9 you're talking about a person's salary plus
10 benefits, in other words, if we were to cut a
11 million dollars, about how many FTEs would that
12 be, do you know, approximately?

13 MR. GOVAN: I talked to my budget staff
14 at the last quarterly Board meeting, you know,
15 normally I get the information, it averages
16 about 100 to 101.

17 CHAIRMAN SCHWARTZ: That's what I
18 thought that it was probably about. So you're
19 talking about for every million dollars about
20 10 -- because so much of our budget is based on
21 personnel, you're talking about ten people --

22 MR. GOVAN: Correct.

23 CHAIRMAN SCHWARTZ: -- for every month?
24 That kind of gives us a round number to

1 go from if there's any cuts.

2 Okay, does anybody have any questions
3 for George? Thank you.

4 MR. GOVAN: Thank you.

5 CHAIRMAN SCHWARTZ: Dotty.

6 MS. ISHERWOOD: Good morning.

7 CHAIRMAN SCHWARTZ: Good morning.

8 MS. ISHERWOOD: This morning I thought
9 I would start with a status report on our
10 year-end processing operations. We recently
11 completed the 2012 annual cost-of-living
12 operation, and as you know for the first time in
13 two years we were able to apply a cost-of-living
14 adjustment to most railroad retirement
15 beneficiaries. The percentage was 3.6 percent.
16 Increases were included for 540 -- approximately
17 541,000 annuitants. We also processed Social
18 Security COLA payments for approximately 114,000
19 annuitants. Those are people whose Social
20 Security benefits are paid by the RRB.

21 We also updated Medicare premium rates
22 increasing them by \$3.50 a month for most
23 beneficiaries, those who were covered under the
24 hold-harmless provisions in prior years. And

1 those beneficiaries who initially enrolled in
2 Medicare in 2010 and 2011 we were able to
3 decrease their Medicare premiums this year.

4 Finally, we also updated Federal income
5 tax withholding on our payments using the tax
6 tables we received from the IRS.

7 The total amount of the cost-of-living
8 increase paid in monthly benefits was
9 approximately 23.6 million in railroad
10 retirement benefits and approximately 4 million
11 in Social Security benefits. However, since we
12 completed our internal processing we've
13 encountered some significant issues with --
14 caused by external factors this year, mostly
15 problems with our rate notices.

16 Over 550,000 letters were printed and
17 mailed by a company called Source Link on
18 December 21st, a contractor engaged through the
19 Government Printing Office contract vehicle.
20 The first indication we had of any problem with
21 the letters was on December 27th when we were
22 informed by some of our customers that they were
23 missing certain line items of information in the
24 rate breakdown of those letters. After some

1 investigation we determined that the total
2 dollar amounts shown on all of the notices was
3 correct, but that in up to 90,000 letters sent
4 to spouse annuitants the line item that
5 described the Social Security benefit portion
6 component was missing.

7 Source Link advised us that their
8 controls had broken down in their processing and
9 that they had made some critical errors after we
10 had finished our final testing. In the end we
11 determined it was better for us to re-print and
12 re-mail any letters on a case-by-case basis to
13 the customers who requested them. We think that
14 that decision minimized the number of complaint
15 calls that we received and kept our workloads to
16 a manageable level. That was instead of having
17 Source Link actually re-print and re-mail 90,000
18 letters to everybody again.

19 GPO has sent a cure notice to Source
20 Link regarding this problem and discussions are
21 currently underway at this time to determine
22 corrective actions.

23 However, that wasn't the only problem
24 with the rate letters. Just last week on

1 January 9th another problem was identified, this
2 time customers were reporting that they had
3 received not only their notice but also the
4 notice for someone who was not related to them
5 in the same mailing envelope. That represents a
6 breach of Personally Identifiable Information,
7 PII, and that's a serious concern to both us and
8 our customers.

9 Through a detailed investigation we
10 think we have narrowed this issue down to a
11 group of about 3,000 customers. And to deal
12 with the potential impact of the issue we've
13 notified the Agency Core Response Group under
14 agency procedures that are in place. That group
15 is responsible for determining the best remedy
16 and obtaining Board approval.

17 We in Programs are working closely with
18 the ACRG and with Acquisition Management and
19 with Source Link at this time. But as a result
20 of all of those problems we have been working
21 also on identifying any additional control steps
22 that we can add to our current processes to
23 reduce the risk of problems such as this in the
24 future. In fact, as a next step we have already

1 decided to increase our controls on the tax
2 statement printing operation which is scheduled
3 for this month using Source Link. We will be
4 sending two of our employees to Source Link in
5 Ohio on site to do last-minute quality control
6 checks on the tax statements that are about to
7 be mailed. Those people will pull random
8 samples of the statements and they will
9 double-check them for data accuracy and quality,
10 and they will check to make sure they're
11 appropriately stuffed in the envelopes and that
12 they're ready to be mailed out properly.

13 CHAIRMAN SCHWARTZ: Was Source Link
14 some kind of master contract or where did Source
15 Link come from?

16 MR. VALIULIS: Source Link is a
17 provider, we've used them in the past too.

18 CHAIRMAN SCHWARTZ: Are they off of a
19 master contract that was procured?

20 MR. VALIULIS: They're competitively
21 let through GPO.

22 CHAIRMAN SCHWARTZ: So GPO let a
23 contract for these types of services?

24 MR. VALIULIS: Right.

1 CHAIRMAN SCHWARTZ: My question is is
2 there more than one firm listed on that master
3 contract?

4 MR. VALIULIS: They actually compete --
5 it's not a master contract, they compete each
6 project.

7 CHAIRMAN SCHWARTZ: They compete each
8 project, okay. So that's who was selected by
9 someone other than us?

10 MR. VALIULIS: Yes.

11 CHAIRMAN SCHWARTZ: To do our stuff?

12 MR. VALIULIS: Yes.

13 CHAIRMAN SCHWARTZ: Interesting.

14 Mr. Kever.

15 MR. KEVER: Have other agencies been
16 affected by similar mess-ups?

17 MR. VALIULIS: Not that we're aware of.

18 MS. ISHERWOOD: I have not heard of
19 any.

20 MR. KEVER: The decision that we would
21 handle the 9,000, the original -- the first
22 issue that you talked about, 9,000.

23 MS. ISHERWOOD: 90,000.

24 MR. KEVER: 90. And how many calls did

1 you get?

2 MS. ISHERWOOD: You know, I don't have
3 an exact count on the calls.

4 MR. KEVER: Was it 10, 20, 50, a
5 hundred?

6 MS. ISHERWOOD: Oh, many more than
7 that. I'm sure it was hundreds. I actually do
8 not have a count.

9 MR. KEVER: Do you expect more?

10 MR. RUSSO: No, I think we're past that
11 issue.

12 MR. KEVER: You're done?

13 MR. RUSSO: We're done with that issue.
14 We actually did not receive as many calls as we
15 thought we would. The line was just missing,
16 that Social Security value was missing, the
17 total was accurate. And I think most people
18 look at the bottom line, and I don't think they
19 added up all the different items in terms of the
20 detail and that just eliminated a number of
21 calls we might have normally expected under that
22 kind of -- you know, the number of errors.

23 CHAIRMAN SCHWARTZ: Henry, have we
24 filed a vendor complaint with GPO?

1 MR. VALIULIS: We have. GPO has been
2 involved in the investigations, and as Dotty
3 mentioned GPO issued a cure notice to Source
4 Link.

5 CHAIRMAN SCHWARTZ: Okay. And so then
6 they'll compete again for next year, they'll
7 compete the project for the printing?

8 MR. VALIULIS: They normally compete
9 for multiple years, I don't know if this was the
10 last year or whether it was the first year, but
11 we can look into that for you.

12 CHAIRMAN SCHWARTZ: Well, I think it's
13 good that we're going out and checking their
14 work, that's for darn sure. So what you're
15 going to do is when you pull the random letters
16 you're going to pull different types of letters
17 to make sure --

18 MS. ISHERWOOD: These are actually tax
19 statements that are going to be mailed the next
20 time.

21 CHAIRMAN SCHWARTZ: It seems to me like
22 in the last batch there were different -- some
23 were right and some were wrong because of the
24 way --

1 MS. ISHERWOOD: Right. And the last
2 group of letters, the 3,000 that got mixed up in
3 the mailing, those were letters that apparently
4 were in a secondary run by Source Link. They
5 weren't even mailed out on December 21st, they
6 weren't mailed until sometime in January, which
7 is why we didn't find out about them until
8 January 9th. They were a group of letters that
9 were somehow rejected from the first print
10 operation.

11 CHAIRMAN SCHWARTZ: And they added
12 letters to the envelopes?

13 MS. ISHERWOOD: And they got mixed up
14 in the re-do.

15 Should I move on?

16 CHAIRMAN SCHWARTZ: Yes. And thanks
17 for letting us know about that, and I'm glad
18 that you're on top of it.

19 And, Henry, we certainly need to
20 address the issue of GPO. It sounds like we
21 already have. I'm hoping that GPO will address
22 it with Source Link.

23 MS. ISHERWOOD: In addition to the COLA
24 operation the year-end also brought us

1 legislative changes for the two-month extension
2 of the RUIA unemployment benefits and the
3 continued reduction in payroll taxes from 6.2 to
4 4.2 percent. That legislation, which was signed
5 on December 23rd, provided for up to 13 weeks of
6 additional temporary unemployment benefits for
7 railroad workers who had expired their rights to
8 benefits under the regular RUIA. These special
9 extended benefit periods may begin as late as
10 February 29th, 2012. The benefit funding
11 remains available from those benefits from the
12 Worker, Homeownership and Business Assistance
13 Act of 2009.

14 Working closely with BIS we were able
15 to get the necessary system changes into
16 production beginning on January 3rd. We also
17 assisted Public Affairs with the preparation of
18 a Press Release, and we released an
19 Informational Bulletin detailing the changes to
20 our own staff.

21 For what comes in the future on this,
22 all reports indicate that Congress will be
23 discussing further extensions of these
24 provisions through the end of calendar year

1 2012. We are monitoring that legislation
2 closely and are hopeful that administrative
3 funding will also be provided in the next bill
4 to cover our estimated implementation costs,
5 which are about \$500,000.

6 Okay. My second topic this morning is
7 on upgrades for technology in the field offices.
8 We have two projects that we have been working
9 on. The first one is a complete replacement of
10 imaging equipment in all of our district
11 offices. New scanners were procured in late
12 fiscal year 2011, and we and BIS have a team in
13 place working with each field office and a
14 contractor to get those new scanners installed
15 and operated. To date, Chicago, Milwaukee and
16 Joliet are installed. They were installed
17 during December. Feedback has been positive.
18 The new scanners scan almost twice as many pages
19 per minute as the old ones did and they result
20 in clearer and sharper images. So that's a
21 really big improvement for them.

22 Four additional field offices are
23 scheduled to receive their replacement scanning
24 equipment this week. And our final target date

1 is to have all 53 offices installed --
2 configured, tested and installed before the end
3 of March 2012.

4 The second item we've been working on
5 for field offices is a new technology called the
6 WAN Accelerator. The purpose of that project is
7 to improve the speed of the wide area network
8 communication for our field offices and to
9 enable the eventual elimination of servers in
10 each field office. At the end of fiscal year
11 '11 after investigating possible alternatives in
12 the market we contracted with a company called
13 LTI Communications. They're a GSA schedule
14 contractor. LTI marketed the services of a
15 company called Expand Networks, which was to
16 provide and install the WAN accelerators in 12
17 of our offices, the ones that were in most need
18 of improved speed of communication. Six of
19 these accelerators had been installed as of
20 December 16th with good results. And I was
21 hoping this morning that I'd be reporting to you
22 on the installation of the remaining six,
23 however, late last week we learned that Expand
24 Networks has been liquidated and its operations

1 are terminated. Another company called Riverbed
2 acquired some of their assets, but from what we
3 currently know they're taking no
4 responsibility --

5 CHAIRMAN SCHWARTZ: This was a GSA
6 contract?

7 MS. ISHERWOOD: Yes.

8 CHAIRMAN SCHWARTZ: Okay. Now, you
9 said six -- one question I have, excuse me to
10 interrupt. You said six and the other six, now
11 you said these were the --

12 MS. ISHERWOOD: There were 12 -- we
13 contracted for enough to do 12 offices.

14 CHAIRMAN SCHWARTZ: Oh, 12 offices.

15 MS. ISHERWOOD: In total.

16 CHAIRMAN SCHWARTZ: Okay, 12 offices,
17 okay, out of 53. So this isn't something that's
18 going to go into each network where they have
19 the district offices --

20 MS. ISHERWOOD: We were hoping
21 eventually it would, but we were starting with
22 12 offices because that's what we could afford
23 and we wanted to get started.

24 CHAIRMAN SCHWARTZ: Okay. So they're

1 saying we're taking no responsibility for the
2 last company's work, right?

3 MS. ISHERWOOD: Pretty much, yes. The
4 best we know at this point they're not taking
5 responsibility for long-term customer support or
6 for orders previously placed but not filled yet.

7 We're still working at this point with
8 Acquisition Management and BIS to determine what
9 options we do have. But due to the lack of
10 technical support and inability to correct any
11 issues with the proprietary software used on
12 these devices, we are starting already to remove
13 the new equipment from the six offices and roll
14 them back to their previous state. We will be
15 evaluating alternate products and vendors to
16 ensure compatibility with our existing network,
17 but no firm decisions have been made at this
18 time. As you can tell this is a new
19 development --

20 CHAIRMAN SCHWARTZ: Have we paid? Have
21 we paid?

22 MR. VALIULIS: We paid up to -- first
23 of all, the entire order was 190,000 and right
24 now our exposure is a little less than \$54,000.

1 CHAIRMAN SCHWARTZ: Okay.

2 MS. MORGAN: Riverbed Technologies
3 purchased the intellectual property rights and
4 hired a number of the staff from the old
5 company, but they're not accepting any
6 responsibility for the product.

7 CHAIRMAN SCHWARTZ: Has the software
8 Riverbed -- is the software they're going to use
9 different than the software the last company
10 used? That's the issue. Because if they just
11 took it over if it was a turnkey where they just
12 came in and started using the same software it
13 would be a little easier.

14 MS. ISHERWOOD: We actually tested
15 Riverbed software when we were investigating
16 alternatives and it was not compatible.

17 MS. MORGAN: The Riverbed Technology is
18 a simple communication device. The Expand
19 product is a communication device plus it has
20 other services like a print server. So it
21 reduces the amount of traffic between
22 headquarters and the field office, so it
23 improves their performance. So the two products
24 are very different and Riverbed was not deemed

1 to be a product we were interested in.

2 But that analysis was done about a year
3 and a half ago so we're getting in touch with
4 Gardner and GSA actually, they're under GSA
5 contract, and there's a number of other agencies
6 that use this product so we're going to try to
7 find out how they're handling it as well.

8 CHAIRMAN SCHWARTZ: Okay. Well, I
9 wonder why -- I wonder if that company went out
10 of business because they did have more -- their
11 software was better and they charged more and
12 maybe these people low-balled out of the
13 business or something. You don't know why?

14 MS. MORGAN: It's just very new like
15 Dotty said.

16 CHAIRMAN SCHWARTZ: It's what?

17 MS. MORGAN: It's very new, the
18 situation. They just were bought out or went
19 out of business so we haven't had time to do a
20 lot of analysis about what's going on with it.

21 CHAIRMAN SCHWARTZ: Do you have anymore
22 good news, Dotty?

23 MS. ISHERWOOD: No, that concludes my
24 report.

1 CHAIRMAN SCHWARTZ: That was great.
2 That was really uplifting.

3 MR. KEVER: I'm sorry you don't have
4 more to report.

5 CHAIRMAN SCHWARTZ: It's very good
6 that you do report this to us right away, it
7 really is. I would never want to discourage you
8 from letting us know this. And I'm sure there's
9 all kinds of good things happening down there
10 too.

11 MS. ISHERWOOD: I'm keeping my mouth
12 shut.

13 MR. KEVER: I have a question about the
14 equipment that you put out into the field
15 office. What additional benefits will that
16 provide for us? Are we able to image everything
17 in like medical records and everything like that
18 to get in or not?

19 MS. ISHERWOOD: I don't think we'll use
20 it for medical records, but I think that we
21 will -- we'll be able to have a faster speed and
22 the quality of the images is much better.
23 Faster speed of processing the papers.

24 MR. KEVER: Why don't we do medical, is

1 there a reason?

2 MS. ISHERWOOD: Medical we have as a
3 whole separate initiative area that we need to
4 do on its own. Our disability benefits is sort
5 of the last big bastion of opportunity that we
6 have to be imaged, and I think there's special
7 requirements for medical records in general I
8 think to be imaged.

9 MS. MORGAN: And also there's a huge
10 number, when you get into disability cases they
11 are a lot more involved and we have to really be
12 conscious of the storage. Imaging takes a lot
13 of storage capacity and it's expensive, so
14 that's another issue we just have to plan for.

15 MR. KEVER: But it's in the queue to
16 think about it, talk about it?

17 MS. ISHERWOOD: We actually have a team
18 starting all over again to reevaluate what it
19 will take to do disability imaging.

20 MR. RUSSO: It can be done. Social
21 Security is doing it. That's actually where
22 they started with their system was in the
23 disability area, whereas we started in the
24 unemployment area and moved it to all of our

1 operational areas. We have visited them in
2 Springfield, Illinois where it was actually put
3 in place as their first implementation, their
4 first pilot. It works effectively there. We
5 know it can be done, it's just a matter of, as
6 Dotty said, we have a team in place, we'll be
7 attacking that over the next 18 months and
8 determining what we can do.

9 CHAIRMAN SCHWARTZ: Any other
10 questions? I think that's a good segue to
11 Terry.

12 MS. MORGAN: Good morning. The first
13 thing I'm going to discuss is Homeland Security
14 Presidential Directive HSPD-12. At the last
15 Board meeting I discussed HSPD-12 logical
16 access. BIS is responsible for implementing the
17 part of HSPD-12 that addresses two factor
18 authentication for access to the agency's
19 computer systems.

20 CHAIRMAN SCHWARTZ: So don't leave your
21 badge at home, is that the plan?

22 MEMBER BARROWS: You won't get in.

23 CHAIRMAN SCHWARTZ: That's right.

24 MS. MORGAN: Anywhere.

1 Two factor authentication requires
2 employees to login to their computer with an ID
3 Card and PIN rather than a user name and
4 password. And this morning I just want to
5 provide a short update on the project.

6 At the end of last year we were able to
7 fund contract support and the contractor
8 completed an analysis of the implementation
9 requirements as well as provided training to the
10 RRB Administrators, Engineers and Desktop
11 Support Specialists on the configuration,
12 installation and administration of the system.
13 The PIV Card logical access team completed the
14 installation of authority certificates on the
15 network. And the certification installation is
16 a key component because that's what identifies
17 the person. The project enables the users to
18 login with their card.

19 The next phase of the project involves
20 testing by an agency-wide test team. The
21 findings from this stage of the project will
22 allow us to finalize the schedule for an
23 agency-wide implementation.

24 And one the things that we need to be

1 careful of, I think you all can identify with
2 this, is with your ID Card, your PIV Card, you
3 also have a four-digit PIN, and how many people
4 can remember their four-digit PIN? A few, but
5 not many. So it's going to require going
6 through that process. So we don't want to
7 implement it all at one time, we have to
8 implement it with smaller groups because they're
9 going to have to go back through the whole
10 process and get their PINS reset.

11 The next subject is just a short
12 summary of BIS staffing. Faced with retirement
13 of key personnel in the past year, BIS is in the
14 process of identifying positions critical to the
15 continued operations and service to the agency.
16 The greatest challenge is in the Infrastructure
17 Service Center. Recent retirements in
18 Infrastructure Service include a Mainframe
19 Engineer, and these are all people with
20 tremendous experience in the agency, many, many
21 years in the agency, Mainframe Engineer, Desktop
22 Support Specialist, Supervisory Mainframe
23 Engineer, Data Communications Engineer, Computer
24 Operators and two Supervisory Computer

1 Operators.

2 CHAIRMAN SCHWARTZ: I have a question.
3 When you say a lot of experience in the
4 Mainframe Engineers, were they IDMS and then
5 when we converted to DB2 then they learned that
6 system?

7 MS. MORGAN: Yes.

8 CHAIRMAN SCHWARTZ: Okay. So they
9 started off in IDMS and then when we converted
10 they were DB2?

11 MS. MORGAN: Correct.

12 We're in the process now preparing our
13 FY12-13 hiring plan. And BIS will identify
14 critical technical infrastructure vacancies for
15 immediate hiring consideration. This is where
16 we're focusing our efforts in 2012 is in
17 Infrastructure Service.

18 The next subject I'd like to touch on
19 is system modernization. Just to summarize the
20 system modernization initiative transitions
21 existing mainframe applications to access data
22 in the master database instead of the legacy
23 siloed data. As each system is converted we
24 then retire the legacy data, thereby improving

1 efficiency and saving space on our mainframe
2 system. Last year we completed the conversion
3 of Medicare, that was the first system that we
4 did, and we are now very close to completing the
5 next phase of the project which involves
6 converting the RUIA system. That should be done
7 we're estimating February, maybe March, but
8 we're looking at the end of February.

9 Additionally the system modernization
10 team completed design work for completing the
11 third phase of the project, which is Employment
12 Data Maintenance, EDM. The target date for the
13 developers to actually begin the conversion is
14 March, depending on the availability of staff,
15 business analysts, as well as IT staff.
16 Throughout the system modernization effort the
17 team has been using data modeling which is a new
18 concept at the agency for project efforts. Data
19 modeling is a method used to define, analyze and
20 format data requirements needed to support the
21 business development of information systems. If
22 this is done consistently across all information
23 systems then compatibility of data is achieved
24 and different systems can share data. And

1 remember before each system had their own data,
2 now they can share it. We only have one
3 representation of it. Communication and
4 precision are two key benefits that make a data
5 model important to information systems that use
6 an exchange data. The data model is the medium
7 which project team members from different
8 backgrounds and with different levels of
9 experience can communicate with one another.
10 And precision means the terms and rules under
11 the data model can be interpreted in only one
12 way, they're not ambiguous and thereby they
13 increase accuracy of the data. Although data
14 modeling is relatively new to the Board, it has
15 had immediate and positive effect on the
16 development and implementation timeline of this
17 project. The understanding and appreciation of
18 data modeling by business analysts and
19 developers continues to mature at the agency.

20 And the last item I'd like to talk
21 about is Windows 7 Migration. Windows 7
22 Migration Project will upgrade the agency's
23 desktop operating software from its current
24 system, XP, Microsoft XP, to a more advanced and

1 secure operating system, Microsoft Windows 7.

2 The migration will ensure all agency
3 computer workstations are using Windows 7 prior
4 to Microsoft suspending their support for the XP
5 Operating System in April of 2014. It's
6 critical to the agency's operation to stay
7 current with Microsoft Windows updates since
8 they include essential security patches for
9 organizations to prevent vulnerabilities to
10 viruses and other destructive acts.

11 Additionally, once a new operating system is
12 released it's common that new versions of
13 application software is no longer supported
14 under the older operating system.

15 The initial phase of this project will
16 be the planning phase. Within this phase we
17 will complete a computer hardware assessment to
18 determine what agency computers are equipped to
19 handle Microsoft 7, Windows 7. We will also
20 review the additional features of Windows 7 to
21 determine which features we would like to
22 include in the installation. The planning
23 process includes assessing and testing all
24 applications in use by the Board to ensure they

1 will continue to function on Windows 7 operating
2 system. And this is a very lengthy process,
3 we're talking about at least a year and a half
4 just testing all the applications.

5 The benefits of completing the
6 migration include upgrading all RRB computers to
7 the most current operating system,
8 standardization of computer setup and
9 deployments and utilizing computer security
10 capabilities provided by Windows 7 to make our
11 computers safer.

12 CHAIRMAN SCHWARTZ: Yeah, you're right,
13 you don't want to roll that out too fast.

14 You know, I have a question on the
15 modernization. Are we able to save capacity?

16 MS. MORGAN: Yes.

17 CHAIRMAN SCHWARTZ: All right. So when
18 we go in and we do the systems modernization and
19 we convert and then we get rid of the legacy, it
20 does help us on the MIPS?

21 MS. MORGAN: Yes, it does.

22 CHAIRMAN SCHWARTZ: It uses less MIPS,
23 less capacity?

24 MS. MORGAN: Correct.

1 CHAIRMAN SCHWARTZ: How we doing --
2 because, you know, I'm worried about the --
3 because the cost is really the software, when
4 you need more capacity it's not really buying
5 more MEMS that costs as much as the software,
6 how are we doing on that?

7 MS. MORGAN: We are doing actually much
8 better than we were last year. Each of these
9 systems that I talked about is broken down into
10 many subsystems. So as we do each one we remove
11 the legacy tables at that time. So we've had
12 the master data up and running for a couple of
13 years now, so we've had duplicate data for a
14 while so it is slowly decreasing.

15 CHAIRMAN SCHWARTZ: So you kind of
16 partition the mainframe out, okay, I see what
17 you're saying. And you put it in different
18 groups so as you convert and you take out the
19 legacy one and then that capacity can be used?

20 MS. MORGAN: Correct. Right.

21 CHAIRMAN SCHWARTZ: So where do you
22 think we are on it, are we at 70 something
23 percent capacity or 80?

24 MS. MORGAN: I'm afraid I can't answer

1 that right now.

2 CHAIRMAN SCHWARTZ: All right. But
3 we're okay for now?

4 MS. MORGAN: We're okay for now.

5 CHAIRMAN SCHWARTZ: We won't need an
6 upgrade for a while?

7 MS. MORGAN: No.

8 MR. KEVER: Cloud computing, what
9 effect does that have on all your plans?

10 MS. MORGAN: We're taking the approach
11 to cloud computing I think slow because we're
12 still concerned about security issues with cloud
13 computing. We've nominated two systems to OMB
14 as is required, and we're one of the only small
15 agencies that's done that to date. We always
16 look at the cloud first when any new
17 requirements come in and so we're going to cloud
18 as we can. It should have a benefit in the long
19 run, but for right now it's not used enough to
20 really see much of a benefit.

21 MR. KEVER: You took on a lot of
22 projects at year end that you hadn't
23 anticipated, how are we doing on all of those?

24 MS. MORGAN: We're doing fine. And

1 actually the Steering Committee saw for the
2 first time the new projects, we have under a
3 half dozen for this year, and part of that is we
4 did purchase so much at the end of last year
5 that we took on a lot of the FY12 projects in
6 FY11 so our staff is very busy so they really in
7 a number of ways we don't have a lot of projects
8 for '12, new projects for '12.

9 MR. KEVER: You just accelerated.

10 MS. MORGAN: We just accelerated them
11 and that's what our staff is working on right
12 now.

13 CHAIRMAN SCHWARTZ: And I assume as we
14 continue to enhance our systems we're up-to-date
15 on the disaster recovery aspect of things?

16 MS. MORGAN: We are still working on
17 disaster recovery. It's a continual process.

18 CHAIRMAN SCHWARTZ: It always is.
19 That's what I mean, as we continue to enhance
20 this we need to, of course, keep up and be able
21 to recover the data.

22 MS. MORGAN: I think that in my mind is
23 probably one of the weakest areas we have, and
24 we do need to emphasize that a little bit more.

1 But we can operate in a disaster, but we need to
2 get more efficient in how we do that.

3 CHAIRMAN SCHWARTZ: That's great.

4 Thank you. Any other questions?

5 I want to welcome Karl to Executive
6 Committee, our new General Counsel. And do you
7 have a report for us today?

8 MR. BLANK: Yes, I do.

9 Before I begin I'd like to thank the
10 Board for appointing me as General Counsel.
11 I'll try to do the best I can not only for the
12 Board Members but for the rest of the staff of
13 the agency as well. I know that Steve left
14 quite a vacuum when he left, and I'll do my best
15 to try and fill it as I can. With that I'll
16 begin with the report on Litigation.

17 We have four cases regarding or
18 concerning individual claims that are
19 petitioning review. The oldest one was filed
20 March of 2011. The Board filed its reply brief
21 in October, October 27th of 2011, so we probably
22 just missed the last Board meeting on that.
23 That case concerns a disabled child that we
24 determined was not disabled before age 22, which

1 is the requirement. And that's in the 9th
2 Circuit Court of Appeals out in California.

3 The next case, Nelson versus Railroad
4 Retirement Board, is also a 9th Circuit case,
5 that was filed in August. The Board filed its
6 reply brief December 21st. The case concerns a
7 Tier 1 annuity component offset for Social
8 Security. And there was a bit of a delay in the
9 case because the claimant was asking the court
10 to proceed waiving court fees and so actually
11 the petitioner's brief wasn't filed until
12 November.

13 So those first two cases now all the
14 briefing is done and we're waiting for whether
15 the court sets it for argument or issues a
16 decision.

17 The third case is rather an
18 unpronounceable name, I think it's Tsosie versus
19 Railroad Retirement Board, that's in the 10th
20 Circuit Court of Appeals, that was filed in
21 September. We've had two mediation conferences
22 imposed on us by the clerk's office. The idea
23 was raised that -- it is a disability denial,
24 the notion is that perhaps we could agree to a

1 later disability annuity beginning date and then
2 they would agree to dismissal. We're looking
3 into the medical evidence, they submitted some
4 additional evidence, a rather unusual stance for
5 a disability case. The second mediation
6 conference was just held January 10th and I
7 guess we'll have another one maybe in a month or
8 two.

9 The last claimant disability -- or
10 rather claimant appeal is actually -- it's also
11 in the 10th Circuit, it was filed in October.
12 And the petitioner filed their brief on December
13 12th so we just filed the Board's reply brief
14 yesterday. This is a rather unusual case out of
15 the run-of-the-mill in the sense that it's a --
16 the merits of the case are an appeal from the --
17 a recon decision which was filed late to
18 Hearings & Appeals and consequently shouldn't be
19 reviewed by the Court of Appeals at all. And
20 that's our initial position. Potentially the
21 Circuit Court could review the grounds under
22 which we decided that they didn't file timely
23 for good cause, that would be a factual
24 determination, we'll just have to see how that

1 turns out. I suspect the worst that could
2 happen would be they'd send it back to us and
3 discard considering the merits of the decision
4 itself.

5 And then we have one employer status
6 case, the Rail Term versus Railroad Retirement
7 Board out in the District of Columbia Circuit.
8 The case was briefed and argued as the Board
9 already knows on October 24th, and on November
10 14th the Court of Appeals issued an order
11 sending the petitioner, Rail Term, to
12 re-petition the Surface Transportation Board for
13 an order determining whether it's a carrier
14 under the Interstate Commerce Act Title 49.
15 Rail Term filed its petition December 14th. The
16 Board -- we filed a copy of the Board's
17 decision, the coverage decision, on December
18 22nd. And just on January 3rd the American
19 Dispatchers Association filed an opposition to
20 Rail Term's petition as an intervener, so to
21 speak, with the STB. The issue in the case I'm
22 sure the Board knows is whether a company that
23 was providing dispatching -- rail dispatching
24 services is, in essence, a rail carrier itself.

1 There's another issue that the Court of
2 Appeals did not address pending the decision,
3 which is whether the employees of the company
4 could then if not actually the carrier itself
5 could be attributed as employees of the rail
6 carriers for which it performs the dispatching
7 service.

8 So I'm given to understand that the
9 pace at the STB is rather slow and so
10 consequently we don't really have any idea how
11 long this is going to be there. It could be
12 quite a while, months, toward the end of the
13 year.

14 I thought I'd mention that since I
15 haven't been in the Bureau of Law for three
16 years when I came back I noticed that there was
17 a significant increase in an area of law that
18 had just a little bit of work when I left, which
19 is Employment Law relating to Board employees.

20 As the Board knows under Board Order
21 10-57 the Office of General Counsel participates
22 with the Office of Human Resources in reviewing
23 personnel actions and decisions and processing
24 that. We have three attorneys in Law that are

1 working on these cases, not full time, but they
2 are getting a role in them. And as I say this
3 is an area that certainly when I left three
4 years ago I don't think we had three attorneys
5 working in this area.

6 We have four cases involving the Board
7 that are currently pending in various forums.
8 We have an MSPB case involving removal of an
9 employee which is set for hearing on February
10 8th. We have an EEOC case before an ALJ
11 concerning a performance rating alleging
12 discrimination. The discovery was concluded in
13 that case and now we're awaiting a prehearing
14 conference date. So basically that case is
15 waiting.

16 We have another EEOC case concerning
17 non-selection, that's awaiting an ALJ ruling on
18 the Board's motion for summary judgment.

19 And then there's a fourth case, which
20 is actually something of a mire, but basically
21 it's an MSPB decision which affirmed the Board's
22 removal decision which is in the U.S. Court of
23 Appeals for the Federal circuit. The Justice
24 Department is actually representing the

1 Government in that case and we're working with
2 them. There's also this individual has filed I
3 guess another EEOC claim in the same matter
4 which isn't supposed to be done so that's sort
5 of gunning up how this is being handled right
6 now.

7 Turning to Regulations and Legislation,
8 well, of course, everybody knows already what's
9 happened with the extension of the RUIA benefits
10 and the FICA reduction, tax reduction. The
11 Bureau of Law did pursuant to Executive Order
12 13579 we issued on the Web site a regulatory
13 review action plan, but the basis is
14 essentially -- the idea is that the agencies --
15 small agencies have to review the regulations
16 and determine on a regular basis whether they
17 need updating and so forth. And we're a little
18 different because we're not regulatory and most
19 of our regulations are really more explanatory
20 of the benefit computations and entitlement and
21 so forth. And we are -- our plan states various
22 elements that we use to trigger review of
23 regulation.

24 And then finally turning to the Bureau

1 of Hearings & Appeals, of course, Rachel Simmons
2 succeeded me January 3rd as Assistant General
3 Counsel/Director of Hearings & Appeals. She's
4 reported to me that the appeals received in H&A
5 through the first quarter of 2012 were 111, that
6 compares with 124 for the same period last year,
7 in other words, a difference of 13 less.

8 Decisions issued for the first quarter
9 of 2012 were 112. The decisions issued during
10 the same period first quarter last year were
11 109, so we managed to eek out three more
12 decisions. There's been a certain amount of
13 illness and time lost for that reason in H&A so
14 I believe this figure actually is a little low
15 compared to what the capacity is.

16 The balance at the end of December 2011
17 is 428 appeals, last year it was 426, so we're
18 again pretty much right in the same spot.

19 As far as the number of hearings
20 conducted in the first quarter, it was a total
21 of 67 hearings. And just as a point of
22 information what the breakdown would be, we've
23 done 17 by video, 26 in person and 24 by
24 telephone.

1 CHAIRMAN SCHWARTZ: During the year
2 wasn't the video interrupted a little bit?

3 MR. BLANK: Yes, sir, we've had a
4 number of problems off and on.

5 HEARING OFFICER SCHWARTZ: Has that
6 been taken care of or is that kind of up and
7 going again?

8 MR. BLANK: Well, the last element of
9 the -- at the end of fiscal '11 we received new
10 equipment downstairs, the screen, we had an
11 upgraded T1 line and so forth so that we'd be
12 able to have the additional bandwidth necessary
13 for a much better transmission.

14 The contractor that installed the
15 program for the new transmission equipment came
16 in and took care of that in November, however,
17 he couldn't take care of the -- well, the gizmo,
18 the technical name I guess, the thing that
19 translates it onto the --

20 CHAIRMAN SCHWARTZ: You have to have a
21 different vendor do that?

22 MR. BLANK: Right. Right. We have a
23 contract on that that was just the beginning of
24 this month. So I understand that will take four

1 to six hours of work. We need a window of time
2 and room for that.

3 CHAIRMAN SCHWARTZ: Now, who elects
4 that contract, do we or does GSA?

5 MR. VALIULIS: We do.

6 CHAIRMAN SCHWARTZ: We do, okay.

7 MR. BLANK: The video contract is
8 actually through GPO.

9 CHAIRMAN SCHWARTZ: Okay.

10 MR. BLANK: Our friends. But the new
11 contractor is actually much better than FedEx
12 was in my opinion.

13 CHAIRMAN SCHWARTZ: And that was the
14 interruption. The interruption was -- I don't
15 know if everybody sitting here knows that we
16 were going through FedEx and they're not doing
17 it anymore so we had to -- I guess the point of
18 the whole thing is, my point at least, is once
19 we get this equipment in we'll probably be able
20 to do the video, it will be right here and it
21 will be more accessible and maybe be able to do
22 more of those.

23 MR. BLANK: Yes, part of the number of
24 in-person hearings reflects the fact that the

1 network of the contractor doesn't encompass
2 places like North Glade and so forth. And so
3 there's a certain number of cases that we just
4 are going to always have to go to.

5 CHAIRMAN SCHWARTZ: Sure, because there
6 has to be two ends. There has to be an end over
7 there too, right.

8 MR. BLANK: And that has to pay them to
9 have a facility there. But there has been --
10 some of a number of in-person hearings does
11 reflect the difficulties that we've had with the
12 video equipment.

13 MEMBER BARROWS: The railroad's
14 facilities are they available to be used or
15 they're not part of the contract? The railroads
16 have these facilities all over.

17 MR. BLANK: Well, I don't know that
18 anyone has ever explored that. My knowledge of
19 the video program is sort of secondhand, but I
20 do know that it goes way back, a good 10, 11
21 years when we were looking into -- even when Tom
22 Sadler was down there trying to get connections
23 with the Veteran's Administration and maybe some
24 of us here remember we tried to connect with SSA

1 and they weren't amenable to that idea. But
2 with the new equipment that's one of the
3 things --

4 CHAIRMAN SCHWARTZ: That's a good point
5 because with the new equipment since it's here,
6 located here, we could probably make those
7 agreements ourselves, right?

8 MR. BLANK: Yes, sir, it works like a
9 telephone, you can call anyplace.

10 CHAIRMAN SCHWARTZ: So it gives us more
11 flexibility because you don't have to rely on
12 FedEx, you know.

13 Okay, great. Anything else?

14 MR. BLANK: Well, that concludes what I
15 had.

16 MR. KEVER: I have a question.

17 We have four EEOC cases, is that a lot
18 for us? Is it -- it's certainly more than I've
19 ever heard of. And what is the root cause of
20 why we have all of these, is it part training
21 that we're not providing our people? I mean, I
22 know it's a difficult question to answer, but is
23 there just a large spat of these happening right
24 now?

1 MR. BLANK: Well --

2 MR. KEVER: Is it usual? Unusual?

3 MR. BLANK: My recollection over the
4 years is that we have not had as many at one
5 time. I suspect there might be a certain amount
6 of testing the waters after we lost another case
7 earlier, and it may take us a while to gain a
8 better track record in subsequent cases before
9 that sort of thing is discouraged. People might
10 feel less likely that they would win if it
11 becomes more widely known that the Board does
12 not lose its cases.

13 MR. KEVER: How about training, is
14 that -- would that have a bearing on it?

15 MS. CHANEY: No.

16 MR. BLANK: I don't know, that would be
17 probably a personnel issue in terms of training
18 for EEO-type sensitivity and so forth. I
19 believe they do conduct such things.

20 MR. VALIULIS: We have conducted
21 training and we do work with Lynn Cousins, our
22 EEO officer. We suspect that part of the
23 experience may be there are economic reasons,
24 one is individuals -- the job market on the

1 outside is not robust, and I think individuals
2 are reluctant to lose their positions if they're
3 being terminated and will do whatever it takes
4 to stay in.

5 We also don't have enough promotion
6 opportunities. You know, the employment levels
7 within the agency have come down and the
8 opportunities are less available and I think
9 individuals are taking a more active approach if
10 they're passed over for a promotion or other
11 action.

12 CHAIRMAN SCHWARTZ: Well, with that,
13 Henry, keep talking.

14 MR. VALIULIS: All right. Thank you.

15 Good morning. I'd like to switch
16 subjects and begin with the OPM Human Capital
17 Management Evaluation of the Railroad Retirement
18 Board. This past July 18th through the 22nd the
19 Office of Personnel Management, or OPM,
20 conducted an on-site evaluation of the RRB's
21 Human Capital Management. Their findings were
22 recently transmitted in a report on December
23 29th, 2011. OPM found that overall the RRB
24 operated in accordance with merit system

1 principles and veterans' preference law and
2 regulations. RRB Human Resource staff is
3 currently reviewing the report and preparing a
4 response that will indicate that we plan to
5 implement the required actions and seriously
6 consider the other recommendations where
7 appropriate. The agency response is due within
8 60 days of the OPM's report.

9 I'd like to also provide a short update
10 on hiring. In terms of external hiring from the
11 current approved hiring list, we have hired 20
12 new employees since the beginning of the fiscal
13 year and six positions remain to be filled. For
14 the remainder of this fiscal year and the
15 upcoming fiscal year the EC is reviewing our
16 critical human resource needs and will be
17 submitting an updated hiring plan to the Board
18 within a few weeks.

19 With respect to building security
20 access upgrade status, as a follow-on to the
21 CIO's discussion on HSPD-12 I'd like to cover
22 the logical access or physical access. The same
23 identification cards will also be used by
24 employees and contractors for physical access

1 into the building and other secure areas of the
2 building. The data conversion is complete and
3 the card readers are being changed out at this
4 time. The main access gates on the first floor
5 will be activated after GSA safety engineers are
6 able to test the emergency functions and
7 authorized use. Employees will be notified
8 prior to implementation.

9 Regarding Acquisition Management
10 update, fiscal year 2012 procurement activity
11 was delayed until a full year appropriation was
12 approved. Because of multiple continuing
13 resolutions only contracts for critical services
14 were incrementally funded during the CR period.
15 With full year funds now available staff is
16 preparing to modify contracts to fund needed
17 services and programs through the end of the
18 current fiscal year. Our most significant
19 non-IT contracting action currently involves the
20 reprocurement of the RRB Medicare Part B
21 administrative services contract. At this time
22 we have sent out requests to all three service
23 providers with price-related clarifications and
24 expect their response by January 31st.

1 CHAIRMAN SCHWARTZ: That would be the
2 three people bidding on it? When you say all
3 three service providers, that would be the three
4 bidders?

5 MR. VALIULIS: That's correct.

6 In addition a draft Interagency
7 Agreement has been submitted to the Centers for
8 Medicare and Medicaid Services, CMS, for review.
9 We expect that the IAA will be executed
10 simultaneous with contract award. Even though
11 the RRB will award the new contract, the nature
12 of the new Medicare Administrative Contracts
13 will require that we work collaboratively with
14 CMS. Contract and program staff will need
15 access to CMS program, financial and
16 disbursement activity reporting. They will need
17 to ensure that funds are obligated by CMS and
18 also certify recurring contractor invoices for
19 payment by CMS. And that will occur monthly.
20 They will also have to coordinate award fee
21 determinations with CMS. The Interagency
22 Agreement will help to ensure that the new
23 contract is effectively and efficiently managed.

24 CHAIRMAN SCHWARTZ: So what you're

1 saying is these are differences from what --
2 Henry, the reason why you highlighted those last
3 few things, there are some differences between
4 this contract and the previous?

5 MR. VALIULIS: There are very major
6 differences between the two.

7 CHAIRMAN SCHWARTZ: So there will be
8 more access -- what you're saying is there's
9 going to be more access in interrelationship
10 with our systems?

11 MR. VALIULIS: Well, it's actually we
12 will be working with CMS's systems. We will
13 need access to those systems and it will have to
14 be active in terms of ongoing payments and
15 financial and also making sure that the award
16 fees are consistent with the other MAC
17 contracts.

18 CHAIRMAN SCHWARTZ: Okay.

19 MR. VALIULIS: And that concludes my
20 activity highlights for the Office of
21 Administration.

22 CHAIRMAN SCHWARTZ: You know, I think
23 it's apropos at least in my opinion that we end
24 it with acquisition activity because what's been

1 highlighted, I think the other two Board members
2 probably noticed it too, is we do acquisitions
3 here in contract but it appears that in some
4 cases we are at the mercy of a contract that
5 might be led by another government agency, and I
6 think that's an interesting distinction.

7 I mean, you know, we're doing
8 procurements and I think that we just sort of
9 innately assume that when there's a contract if
10 it's working for an area in the agency it's a
11 contract that we procured, when, in fact,
12 sometimes it was, you know, done by another
13 Federal agency and then when something happens
14 we have to go back.

15 Now, we do -- but we do get back to
16 them, they do -- now, explain to us for a moment
17 what that means when you say that they send out
18 a cure notice, what is this? What are the steps
19 there?

20 MR. VALIULIS: A cure notice --

21 CHAIRMAN SCHWARTZ: Because we aren't
22 very happy with that one vendor that Dotty had
23 to work with, I can tell you that.

24 MR. VALIULIS: We're not happy I think

1 with the events that occurred. Source Link has
2 provided services in the past. We've had
3 contracts for many years and they've done very
4 good service.

5 CHAIRMAN SCHWARTZ: Okay. So a cure
6 notice means?

7 MR. VALIULIS: It puts the contractor
8 on notice that we're dissatisfied, they're not
9 adhering -- they're not living up to the
10 requirements of the contract and they're not
11 performing well and it tells the contractor that
12 they have to come back within a period of time,
13 short period, and come back and report exactly
14 what occurred and the remedies that they plan to
15 implement and provide.

16 CHAIRMAN SCHWARTZ: That's very good,
17 that explains things. And then I suppose if
18 they don't then there's probably something in
19 the contract where they, you know, they -- you
20 know, they could have a problem maintaining the
21 contract if they can't come back -- if they
22 can't cure it.

23 MR. VALIULIS: The next step after a
24 cure notice is default.

1 CHAIRMAN SCHWARTZ: Okay, that's what I
2 was looking for. So the cure notice first and
3 then default if they can't comply with the
4 requirements.

5 MR. VALIULIS: We would hope that we'd
6 be able to cure the situation.

7 CHAIRMAN SCHWARTZ: Oh, yeah, and
8 probably most times you can, but there are times
9 that -- like with Dotty's other contract, they
10 went out of business.

11 All right. But I think it's
12 interesting that these incidents occurred
13 because I think it does highlight the fact that
14 we don't have control of every -- we don't
15 really control the contractor in every case.

16 MR. VALIULIS: That's correct.

17 CHAIRMAN SCHWARTZ: So good. All
18 right, that explains things. Does anybody else
19 have anything?

20 MR. KEVER: Question.

21 CHAIRMAN SCHWARTZ: Yes, Mr. Kever.

22 MR. KEVER: I don't know who can answer
23 this for me, but the toll free number, where do
24 we stand with any enhancements that we're going

1 to do with that? Is there a project moving
2 along?

3 MS. ISHERWOOD: There is. I'm trying
4 to think if I can describe this well. We have
5 an enhancement we're working on, I think it has
6 to do with better handling of people who are in
7 queue, who are waiting to be able to -- you know
8 what, I shouldn't try and describe this here. I
9 could get you some information after the meeting
10 on exactly what it does. And it is in the
11 works, I think it's something we're hoping to
12 bring up fairly soon.

13 MR. VALIULIS: You're also piloting new
14 equipment, replacement equipment.

15 MS. ISHERWOOD: Do you know how many
16 offices have that, Henry?

17 MR. VALIULIS: I think they just --
18 getting the new set certified and I think --

19 MS. ISHERWOOD: The handsets, right?

20 MR. VALIULIS: The handsets.

21 MS. ISHERWOOD: The new handsets.

22 MR. KEVER: Okay. But what we have
23 today are you getting full reporting on
24 everything that you wanted to get out of it?

1 MS. ISHERWOOD: We probably always
2 would like more reports than what we get, but I
3 think we're doing pretty well. I mean --

4 MR. KEVER: When you send up the Board
5 some additional information about what the
6 progress is, can you also tell us enhancements
7 that you don't have that you'd like to have?

8 MS. ISHERWOOD: Sure.

9 CHAIRMAN SCHWARTZ: And the contact log
10 is going fine?

11 MS. ISHERWOOD: Yes, it's going fine.

12 MR. RUSSO: I could mention one
13 long-term project that we've been analyzing that
14 would support this kind of project, but we're
15 looking for enhancement that would allow the
16 caller to put in his or her Social Security
17 number and then what that would allow us to do
18 is while they're on hold we would end up what we
19 call screen popping information to the desktop
20 of the representative. And depending on the
21 type of query, they could, for example, tell us
22 if it's a Medicare query, then what we would do
23 is we would bring to the desktop first the five
24 pieces of information that we use to identify

1 the individual to make sure that we're talking
2 to that person and then additionally the data
3 connected with Medicare that we think would
4 assist in responding to that call.

5 So we have had that on our books for a
6 while. We're putting a little more meat to the
7 bone right now. We think that's a high
8 productivity area that's been very successful in
9 terms of responding to the calls. It's a very
10 professional manner in which they handle the
11 call, and I think it's very doable for us. So
12 we are spending some time and actually have a
13 planning meeting next week to talk a little bit
14 more about it.

15 MR. KEVER: Perfect.

16 CHAIRMAN SCHWARTZ: Anything else?

17 Well, very good reports today. Thank
18 you very much, and with that we'll conclude the
19 meeting.

20 (Whereupon, these were all the
21 proceedings had at this time.)

22

23

24

1 STATE OF ILLINOIS)
2) SS:
3 COUNTY OF C O O K)
4

5 Karen Fatigato, being first duly sworn,
6 on oath says that she is a court reporter doing
7 business in the City of Chicago; and that she
8 reported in shorthand the proceedings of said
9 meeting, and that the foregoing is a true and
10 correct transcript of her shorthand notes so
11 taken as aforesaid, and contains the proceedings
12 given at said meeting.



13
14 Karen Fatigato

15 Karen Fatigato, CSR

16 LIC. NO. 084-004072
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