



governmentattic.org

"Rummaging in the government's attic"

Description of document: Denali Commission budget justifications submitted to Congress, FY 2010 – FY 2012

Requested date: 2016

Released date: 12-December-2016

Posted date: 03-January-2017

Source of document: FOIA Request
Chief Financial Officer
Denali Commission
510 L Street, Suite 410
Peterson Tower
Anchorage, Alaska 99501
Fax: 907-271-1415

The governmentattic.org web site ("the site") is noncommercial and free to the public. The site and materials made available on the site, such as this file, are for reference only. The governmentattic.org web site and its principals have made every effort to make this information as complete and as accurate as possible, however, there may be mistakes and omissions, both typographical and in content. The governmentattic.org web site and its principals shall have neither liability nor responsibility to any person or entity with respect to any loss or damage caused, or alleged to have been caused, directly or indirectly, by the information provided on the governmentattic.org web site or in this file. The public records published on the site were obtained from government agencies using proper legal channels. Each document is identified as to the source. Any concerns about the contents of the site should be directed to the agency originating the document in question. GovernmentAttic.org is not responsible for the contents of documents published on the website.



DENALI COMMISSION

December 12, 2016

I have reviewed your Freedom of Information Act (FOIA) request for copies of the 2009, 2010, 2011, 2012 and 2016 Budget Justification documents. The 2016 Budget Justification document is publicly available on our website: www.denali.gov. We searched our records but could not find a copy of the 2009 Budget Justification document. The remaining documents are attached.

You also requested a copy of the Denali Commission Office of Inspector General (DC-OIG) Inspection Reports produced since May 1, 2013. I forwarded your request to the DC-OIG for their review. While I cannot speak for DC-OIG I will point out that they post their reports on their website at <http://oig.denali.gov/>.

If you have any questions you may contact me at 907-271-1414.

A handwritten signature in black ink, appearing to be "John Whittington".

John Whittington
Denali Commission
General Counsel

DENALI COMMISSION

510 L Street, Suite 410, Anchorage, AK 99501, Tel 907.271.1414, Fax 907.271.1415
Toll Free 888.480.4321 www.denali.gov

DENALI COMMISSION



FISCAL YEAR 2010

BUDGET JUSTIFICATION



May 7, 2009

I am pleased to present the Denali Commission's (Commission's) detailed budget request for Fiscal Year 2010. The Commission supports the President's recommendation of \$16 million.

The Denali Commission was established by The Denali Commission Act of 1998 (Title III, P.L. 105-277, 42 USC 3121), which recognized the need for a coordinated approach to address the vital health and infrastructure needs of Alaska communities, particularly isolated Native villages and other communities lacking access to the national highway system, affordable power, adequate health facilities, and other contributors to achieving economic self-sufficiency.

The Commission's programs promote the health, safety, and sustainability of Alaskan communities. Because of geographic isolation and economic challenges, significant portions of our rural population still live without basic infrastructure, proper health standards, and adequate public facilities.

This FY 2010 request will allow the Commission to deliver critical energy projects to Alaska's communities. With diesel fuel topping \$8.00 a gallon in many of Alaska's rural communities, the Commission's active engagement in developing alternative and renewable energy supplies is more critical than ever. These projects, which include hydropower, in-river turbines, wind generation, and geo-thermal power plants, directly complement President Obama's call to reduce dependence on foreign oil sources and diversify our energy portfolio. The Commission's energy program also funds the planning, design, and construction of bulk fuel tanks and rural power systems, which helps isolated Alaskan communities reduce energy costs and bring their facilities up to code.

The Denali Commission will continue planning, designing, constructing, and equipping health facilities located in rural Alaska communities. In support of these infrastructure projects, the FY 2010 request will also provide funding for critical economic development and workforce development projects, creating jobs and improving employability for hundreds of Alaska residents. Several of these program activities also correlate with President Obama's "green jobs" initiative.

Since its inception the Commission has actively participated in approximately 1,820 projects. Of that total, there are currently 1,200 projects at various stages of active status ranging from creation to close-out process.

In addition to successful program delivery, the Commission continues to make improvements and receive recognition of its administrative and operational services. The Commission utilizes the Office of Management and Budget Centers of Excellence in human resources, travel and procurement. In FY 2008 the Commission successfully transitioned to the Grants Line-of-Business and is in the process of migrating to the Finance Line-of-Business, a change which will be fully implemented by October 1, 2009.

The table below enumerates the budgeted line items for Fiscal Year 2010 in accordance with our requested \$16 million.

FY 2010 Budget Request	Discretionary	Trans-Alaska Pipeline Liability	Total
<i>10 Personnel Compensation and Benefits</i>	590,000.00	210,000.00	\$800,000.00
<i>20 Contractual Services and Supplies</i>			
<i>30 Acquisition of Assets</i>			
<i>40 Grants and Reimbursable Agreements</i>	11,210,000.00	3,990,000.00	\$15,200,000.00
<i>[Energy, Health & Training]</i>			
Total	\$11,800,000.00	\$4,200,000.00	\$16,000,000.00

The Commission will be obligating a budget for the Office of Inspector General (OIG) in the amount of \$525,000 which includes \$25,000 for training. Given the role of the Inspector General in safeguarding the public concerning both past and present Commission projects, the OIG budget for FY2010 is composed of both current year and carry-forward funding.

The Denali Commission would like to thank you for your support. Should you have any questions please do not hesitate to contact me.

Sincerely,



George J. Canelos
Federal Co-Chair



TABLE OF CONTENTS

Introduction

- Introduction to the Denali Commission
- *Partners in the “Good Idea Business”*
Testimonial from Diane Kaplan, President/CEO, Rasmuson Foundation, 2006
- Denali Commission Funding Sources FY1999-FY09

Program Summaries

Government Coordination.....1-4

- Program Summary
- *Commission Provides Strategic Accountability*
Testimonial from Perry Eaton, Senior Corporate Advisor, Alyeska Pipeline Services Company, 2006
- Partners in Government Coordination
- **RESULTS REPORT:** American Recovery and Reinvestment Act, Alaska Clearinghouse

Energy.....5-10

- Program Summary
- *Focusing on Crucial Needs*
Testimonial from Mike Harper, Deputy Director, Alaska Energy Authority, 2006
- Benefits of Renewable Energy, Bulk Fuel Projects, and Rural Power System Upgrades
- **RESULTS REPORT:** Renewable Energy, Toksook Bay Wind Turbines
- **RESULTS REPORT:** Bulk Fuel, Kwethluk Tanks
- **RESULTS REPORT:** Rural Power System Upgrades, Savoonga

Health Facilities.....11-16

- Program Summary
- *New Clinic Improves Quality of Life*
Testimonial from Glen Gardner, Mayor of Sand Point, Alaska, 2006
- Benefits of Primary Care, Primary Care in Hospitals, Behavioral Health Projects, Domestic Violence Projects, and Elder Supportive Housing
- RESULTS REPORT: Primary Care, Illiamna
- RESULTS REPORT: Primary Care in Hospitals, Serenity House
- RESULTS REPORT: Behavioral Health, Therapeutic Family Homes for Children
- RESULTS REPORT: Domestic Violence, Ulla's House
- RESULTS REPORT: Elder Supportive Housing, Tlingit-Haida Regional Housing

Transportation.....17-20

- Program Summary
- Benefits of Transportation Projects
- RESULTS REPORT: School Access Road Design
- RESULTS REPORT: Old Thomsen Harbor Replacement
- RESULTS REPORT: Dust Control Design and Construction

Training.....21-22

- Program Summary
- Benefits of Training Projects
- Testimonial Quote from Mike Andrews, the Director of Alaska Works Partnership, Inc.
- RESULTS REPORT: Village Bulk Fuel Operation and Maintenance Training

Economic Development.....23-24

- Program Summary
- Benefits of Economic Development Projects
- RESULTS REPORT: Alaska Marketplace 2008

Solid Waste.....25-26

- Program Summary
- Benefits of Solid Waste Projects
- RESULTS REPORT: Statewide Solid Waste Projects

Teacher Housing.....27-28

- Program Summary
- Benefits of Teacher Housing Projects
- RESULTS REPORT: Teacher Housing Renovation and Repair

Other Community Facilities.....29-30

- Benefits of Multi-Use Facilities and Washeterias

A Snapshot of 350 Active Projects.....31-234

Government Coordination

- Airport Rehabilitation and Landing Facilities

Energy

- Renewable Energy Projects
 - Wind Power Generation
 - Hydro- Kinetic Energy
 - Transmission Lines
 - Heat Recovery
 - Interties
 - Stand by Power Plants and Upgrades
 - Distribution Systems and Upgrades
 - Diesel Generators
 - Energy Cost Reduction
 - Other Alternate Energy Projects
- Bulk Fuel Projects
- Rural Power System Upgrades (RPSU)

Health Facilities

- Primary Care and Conceptual Planning
- Primary Care in Hospitals
- Behavioral Health
- Domestic Violence
- Elder Supportive Housing

Transportation

- Boardwalks
- Bridges and Road Construction
- Coastal and Harbor Construction
- Dock, Marine Industrial Centers, and Barge Projects
- Dust Control and Research
- Small Boat Float Designs

Training

Economic Development

Other Community Facilities

- Multi-Use Facilities
- Washeterias

Denali Commission Act of 1998

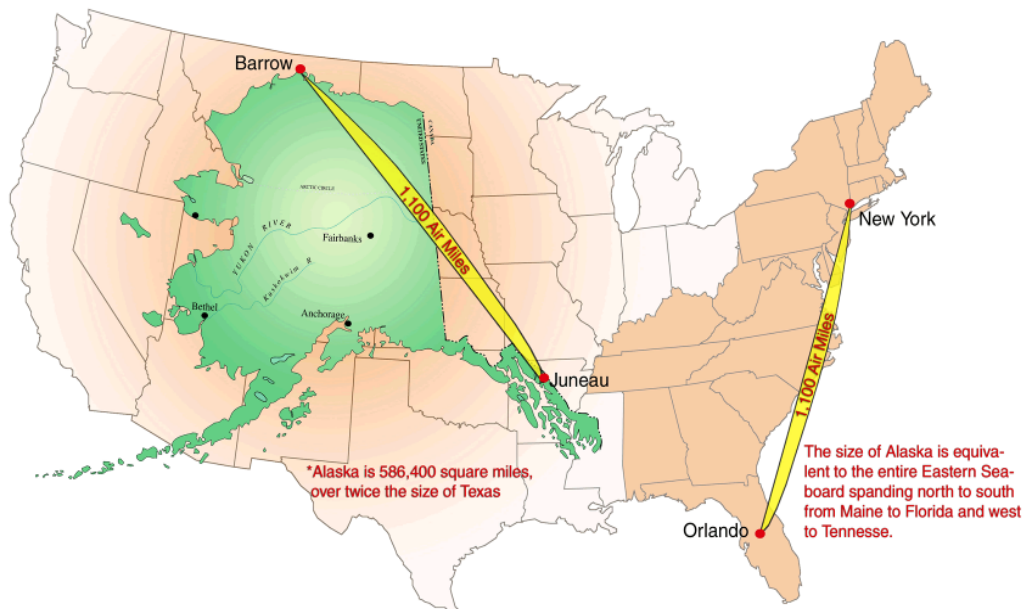
Introduction to the Denali Commission

Introduction

Enacted by Congress in 1998, the Denali Commission (Commission) is an independent federal agency designed to provide critical utilities, infrastructure, and economic support throughout Alaska. With the creation of the Commission, Congress acknowledged the need for increased inter-agency cooperation and focus on Alaska's remote communities. Since its first meeting in April 1999, the Commission has effectively and efficiently partnered with federal and state agencies, as well as the private sector, to provide numerous infrastructure projects across the state.

Alaskans face enormous challenges of remote distances, harsh climates, undeveloped economies, and high costs. Over 200 of our communities are off the road system. Most villages lack the basic infrastructure the rest of the nation has enjoyed for decades. Basic facilities such as health clinics, reliable power generation, diesel storage tanks, washeterias, teacher and elder housing, multi-purpose facilities and sanitation facilities are the building blocks needed to bring residents an acceptable level of health and safety. These essential facilities encourage private sector development, and together help create viable healthy communities and people who have a chance at competing in today's global economy.

SIZE AND DISTANCE COMPARISON



Purpose of the Commission

- To deliver the services of the federal government in the most cost-effective manner practicable by reducing administrative and overhead costs.
- To provide job training and other economic development services in rural communities, particularly distressed communities (many of which have a rate of unemployment that exceeds 50%).
- To promote rural development and provide power generation and transmission facilities, modern communication systems, bulk fuel storage tanks, and other infrastructure needs.

Introduction to the Denali Commission

Vision

- Alaska will have a healthy, well-trained labor force working in a diversified and sustainable economy that is supported by a fully developed and well-maintained infrastructure.

Mission

- The Denali Commission will partner with tribal, federal, state, and local governments and collaborate with all Alaskans to improve the effectiveness and efficiency of government services, to develop a well-trained labor force employed in a diversified and sustainable economy, and to build and ensure the operation and maintenance of Alaska's basic infrastructure.

Values

- **Catalyst for Positive Change**
The Commission will be an organization through which agencies of government, including tribal governments, may collaborate, guided by the people of Alaska, to aggressively do the right things in the right ways.
- **Respect for People and Cultures**
The Commission will be guided by the people of Alaska in seeking to preserve the principles of self-determination, respect for diversity, and consideration of the rights of individuals.
- **Inclusive**
The Commission will provide the opportunity for all interested parties to participate in decision making and will carefully reflect their input in the design, selection, and implementation of programs and projects.
- **Sustainability**
The Commission will promote programs and projects that meet the current needs of communities and provide for the anticipated needs of future generations.
- **Accountability**
The Commission will set measurable standards of effectiveness and efficiency for both internal and external activities. Priority will be generally given to projects with substantial cost sharing.

Introduction to the Denali Commission

Model

A federal co-chair and leading state policymakers share in the Commissions oversight. Each year, the commissioners solicit input from the general public, local governments, and other organizations through a proposed work plan. The Commission also provides a comprehensive work plan for rural and infrastructure development and necessary job training in the area covered. This proposed plan is submitted to the federal co-chair for review and then published for public review.

The federal co-chair takes into consideration the information, views, and comments received from interested parties through the public review and comment process and consults with appropriate federal officials in the state. Next, the Secretary of Commerce approves, disapproves, or partially approves the plan. The Commission then moves forward with any projects that are approved, usually by involving smaller, task-specific agencies and by contracting with other entities. This efficient methodology shortens the timeline for many projects critical to rural community survival across the state.

Denali Commissioners

George Cannelos, Federal Co-Chair, Denali Commission

John MacKinnon, Executive Director, Associated General Contractors of Alaska

Julie Kitka, President, Alaska Federation of Natives

Karen Perdue, Associate Vice President for Health, University of Alaska



Karen Rehfeld, Director of the Office of Management and Budget (OMB), State of Alaska

Kathie Wasserman, Executive Director, Alaska Municipal League

Vince Beltrami, Executive President, Alaska AFL-CIO

Introduction to the Denali Commission

Denali Commission Staff



Federal Employees

Kathy Berzanske, Teacher Housing and Public Broadcasting, Program Manager & Health Facilities Deputy Program Manager

Valerie Boyd Assistant to the Federal Co-Chair

Dawn Bishop-Kleweno, Administrator/Analyst

George J. Canelos, Federal Co-Chair

Automme Circosta, Program Assistant

Denali Daniels, Energy Senior Program Manager

Corrine Eilo, Director of Administration

Jodi Fondy, Deputy Energy Program Assistant

Krag Johnsen, Chief Operating Officer

Karen Johnson, Training Program Manager

Lindsey Jolly, Finance Specialist

Sharon Guenther Lind, Government Coordination & Public Information Officer Program Manager

Mariah McNair, Grants Specialist

Mike Marsh, Inspector General

Nancy Merriman, Health Facilities Senior Program Manager

Tessa Rinner, Director of Programs

Jennifer Robinson, Administrative Clerk

Adison Smith, Program Assistant

Jennifer Price, Finance Administrator

Payton Snider, Information and Technology Administrator

Betty Sorensen, Grants Administrator

Dolly Ann Trefon, Travel Administrator

Detailed Staff

Mark Allred, Economic Development Program Manager (Detail from the Association of ANCSA CEOs Group)

Jamilia George, State Co-Chair's Representative

Janet Hall, Community Planning Program Manager (Detail from RurAL CAP)

Gene Kane, Solid Waste Program Manager (Detail from USDA-Rural Development)

Mike McKinnon, Contractor, McKinnon and Associates, LLC and Transportation Program Manager

Bob Pawlowski, Legislative Liaison (Detail from the Alaska Legislature)

Jimmy Smith, Detail from Alaska - DCCED

Introduction to the Denali Commission

Total State Population in 2008: 679,720

Anchorage: 284,994

Juneau: 30,427

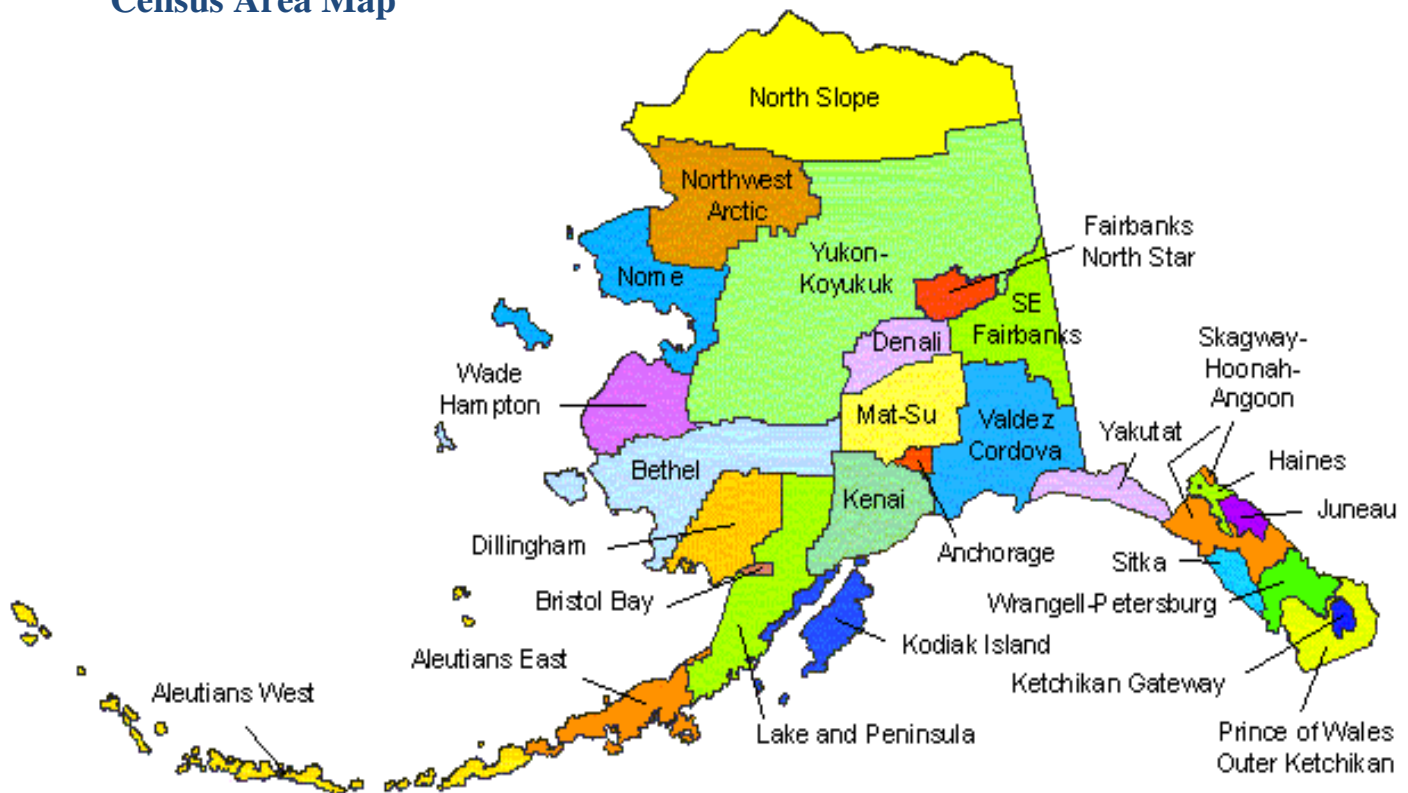
Fairbanks/ North Star Borough: 89,896

Kenai Peninsula: 52,990

Mat-Su Borough: 82,515

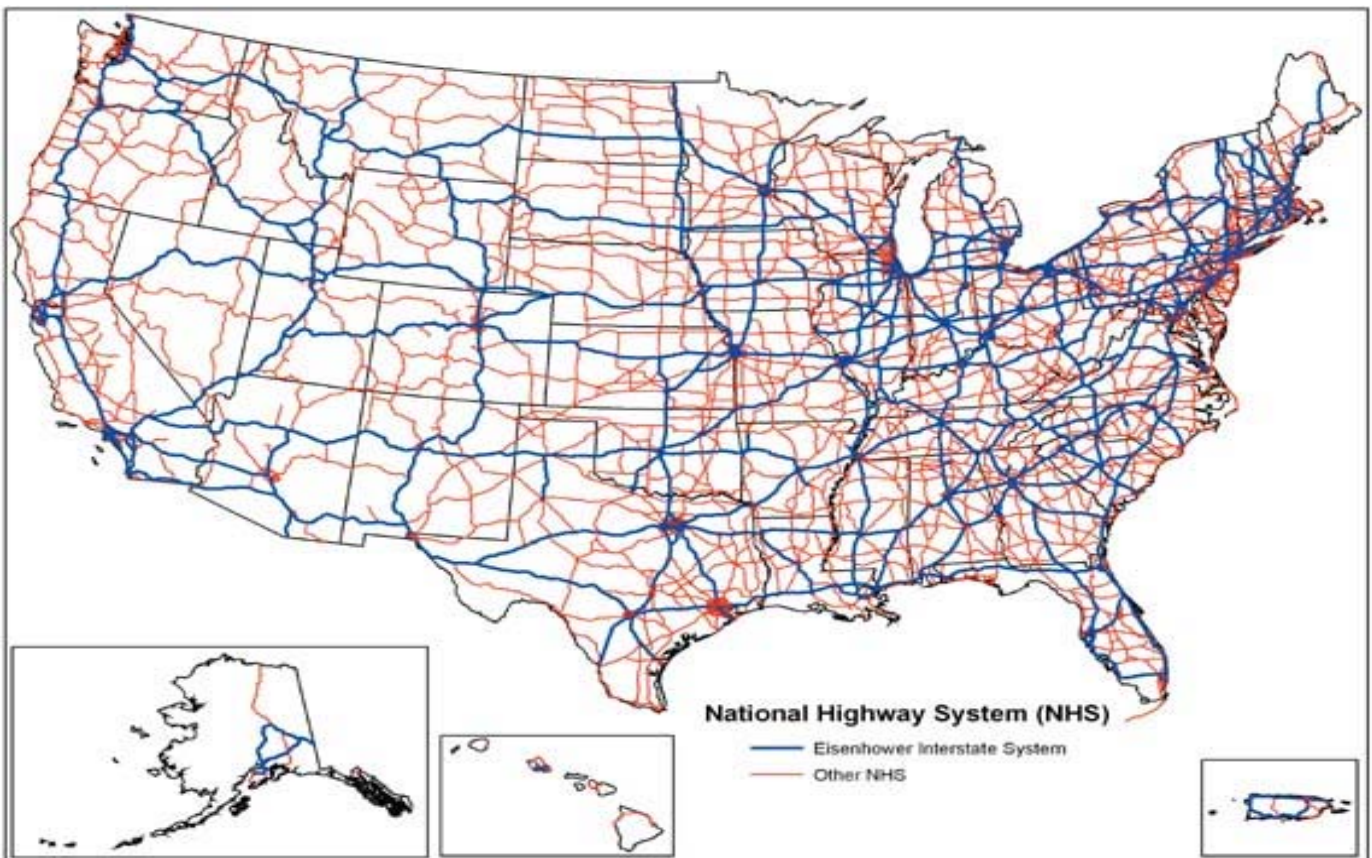
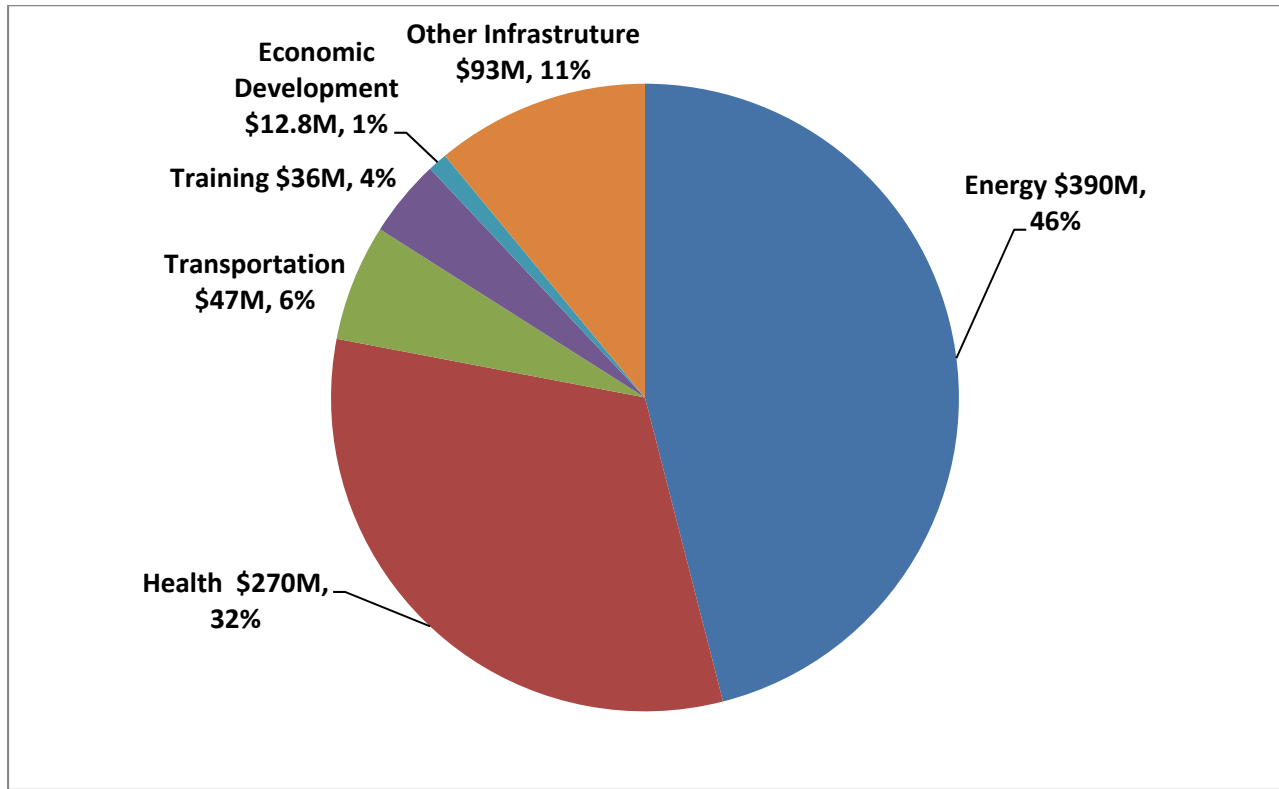
Rural Communities: 138,898

Census Area Map



Introduction to the Denali Commission

Denali Commission Funding Uses FY1999-FY2008



Introduction to the Denali Commission

Terms Commonly Used in Alaska

ANCSA The Alaska Native Claims Settlement Act passed in 1971 and was the largest land claims settlement in U.S. history, transferring land title to Alaska Native Corporations.

ATV All terrain vehicle or four-wheeler, a common form of transportation in rural Alaska.

Break Up The spring melting season when rivers thaw and begin to flow again, carrying huge chunks of ice down river.

Bulk Fuel Storage Facility Facilities used to store 6-to-13 months supply of diesel fuel required to meet the power generation and home heating needs for rural Alaska communities.

The Bush Rural Alaska communities, typically not on the road system.

Bush Pilot Pilots of aircraft who provide transportation to bush communities and isolated destinations.

Four Wheeler An all-terrain vehicle used as a primary mode of transportation in rural Alaska.

Terms Commonly Used in Alaska Continued

Honey Bucket A bucket used as a toilet in homes without sewer or running water. Buckets are emptied manually.

The Last Frontier Because of its rugged splendor, Alaska is commonly referred to as The Last Frontier.

Lower 48 Alaskans refer to the contiguous 48 states as the Lower 48.

Multi-Use Facility A facility to consolidate essential community services such as health clinics, fire departments, washeterias, and jails.

Northern Lights Magnetic particles from the sun hitting the earth's atmosphere which are visible for more than half the year. Also called Aurora Borealis.

Permafrost Ground that is permanently frozen year round in Arctic regions.

Snowmachine A small vehicle with ski-like runners in front and tank-like treads, ridden by straddling a seat and used for driving in or traveling on snow. Also called a snowmobile.

Subsistence The hunting, fishing, and gathering activities which traditionally constitute the economic base of life for rural Alaska.

Termination Dust The first snowfall on the mountains signaling the end of the summer season.

Tundra An area where tree growth is hindered by permafrost, low temperatures and short growing seasons. Typically the surface is boggy due to a high water table.

Washeteria A small, public facility serving as the local watering point where people can obtain treated drinking water. Washeterias are also locations for laundry, showers and flushable toilets.

TESTIMONIAL

Partners in the “Good Idea Business”

Think of the Denali Commission as a lever.

What the Rasmuson Foundation can accomplish increases when it partners with the Denali Commission, said Diane Kaplan, President/CEO of the private foundation and recipient of 2006 Alaska Federation of Natives' Denali Award.

“The Denali Commission leverages our funds to greater impact,” Kaplan said. Since all Commission grants require matching funds from other sources, every project is completed with its own unique palette of partners. “Partnering sends the message that we expect communities to work collaboratively, too,” Kaplan said. “Together we can help make good projects happen that might be beyond the means of any one of us individually.”

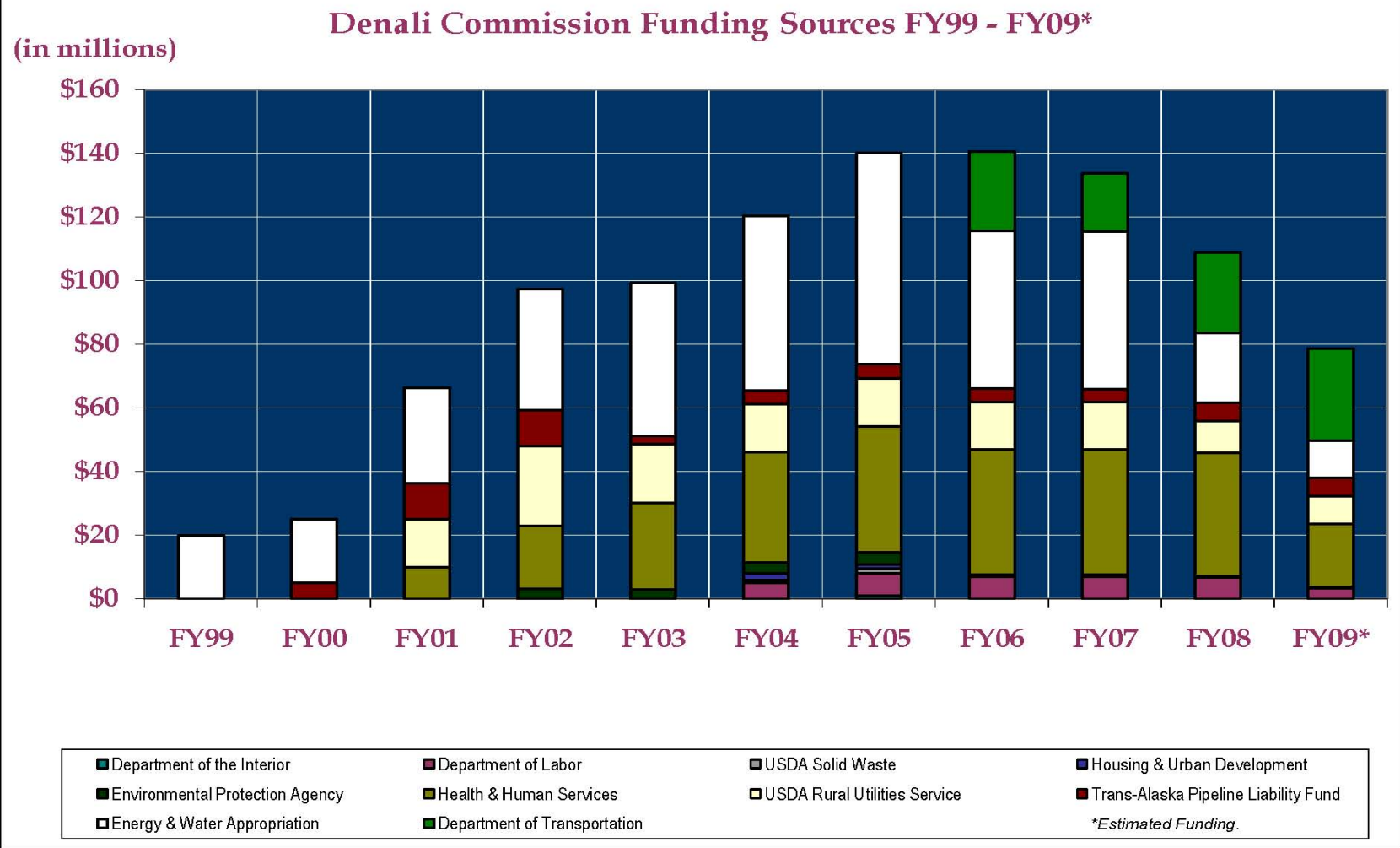
After several years of planning, the Commission, the Rasmuson Foundation and the Alaska Mental Health Trust Authority partnered to launch the Pre-Development program. Through this program, the Commission can work with partners and evaluate potential projects, provide technical assistance for potential projects and ensure organizations requesting funding meet: demonstrated need, are consistent with local planning, demonstrate collaboration, are sustainable and have realistic facilities and budgets. The successful completion of the pre-development process gives the Commission and other funders confidence that a contribution to phases of the proposed project is money well invested. “The program helps the funding community become familiar with projects at the earliest possible stage,” Kaplan said. “In the past, vital steps were taken before funding partners were involved.”

While the original intent of the Congressional Act may have been to require state and federal agencies to work together, she said leadership at the Commission has extended that spirit of partnering to include private funders. “It’s unusual in the United States to find state, quasi-federal and private funders working together,” Kaplan said. “While partnering can take more time, it creates more opportunity.” So far, it’s just the three partner organizations that are using the pre-development program but the intent is that other funders will join in and take advantage of the opportunity, Kaplan said.

Rasmuson Foundation gives about \$25 million in grants annually. Without the Denali Commission as a partner, Kaplan said the kinds of projects that get funded would be different. “In a lot of cases, there would not be health clinics without the Denali Commission,” she said. “There would be fewer total funding opportunities for communities.”

“Sometimes we find out about good ideas from the Denali Commission and we’re in the good idea business.”

Diane Kaplan, President/CEO, Rasmuson Foundation
Excerpt from the Denali Commission Annual Report 2006



[This Page Intentionally Left Blank]

PROGRAM SUMMARY

Transparency and accountability in government requires that agencies strive to coordinate and collaborate together. Failure to do so results in inefficiencies, duplication and an inability to effectively carry out our respective missions.

The Denali Commission's agility, flexibility and track record of innovation depends on our ability to partner, support and collaborate with a wide variety of federal and state agencies. The foundation for this collaboration is a Memorandum of Understanding (MOU). This is the third version of the MOU which seeks to improve ongoing collaboration and partnership essential for improving life in rural Alaska.

In 2000, Denali Commission and 16 other state and federal agencies came together in a pledge of coordination through the first MOU document. They were joined by additional agencies in 2003 when 33 agencies signed a revised MOU. These MOU's adopted a work group model focusing on planning, utilities, housing and infrastructure.

Guiding Principles

- **Sustainable Infrastructure.** Participants of the MOU recognize the importance of funding and developing infrastructure programs and projects that will have a positive, lasting affect in rural Alaska. Parties agree to communicate and coordinate project planning, pre-development, site planning, design and construction processes.
- **Economic Development.** Parties recognize that government can provide opportunities for meaningful private sector development. Parties agree to coordinate activities which can stimulate economic growth.
- **Workforce Development.** Workforce development and having a job is critical to family and community wellbeing. Parties agree to coordinate on programs and policies that promote a skilled rural workforce.
- **Planning and Coordination.** Local participation, to include local funding is essential for successful infrastructure projects. Parties affirm the importance of local planning to identify and prioritize proposed projects, and the need to understand the overall impacts of multiple projects on a community.
- **Communication.** Active communications and sharing of information increases efficiencies and decreases the duplication of services. To the extent allowed by each agencies guidelines, MOU participants will share information as needed for the successful implementation of projects.
- **Involving other partners.** Participants recognize that many other non-profit and community organizations in Alaska are valuable resources for furthering the goals of this MOU. Parties will collaborate and communicate to provide regional planning, program support and partnering opportunities where practicable.

GOVERNMENT COORDINATION

PARTNERS IN GOVERNMENT COORDINATION

Commissioner Partnerships

- Alaska Federation of Natives, Julie Kitka
- Alaska Municipal League, Kathie Wasserman
- American Federation of Labor and Congress of Industrial Organizations, Vince Beltrami
- Associated General Contractors of Alaska, John MacKinnon
- Office of the Governor, Office of Management and Budget, Karen Rehfeld
- University of Alaska, Karen Perdue

Federal Partnerships

- Office of the Federal Coordinator, Alaska Natural Gas Transportation Projects
- U.S. Army Corps of Engineers
- U.S. Department of Agriculture:
 - Rural Development, Alaska Office;
 - Forest Service, Region 10;
 - Farm Service Agency;
 - Natural Resources Conservation Service
- U.S. Department of Commerce:
 - Economic Development Administration, Western Region;
 - National Oceanic and Atmospheric Administration;
 - U.S. Commercial Service, Alaska Export Assistance Center
- U.S. Department of Defense, Alaska Division (ALCOM)
- U.S. Department of Health and Human Services: Indian Health Service, Alaska Region
- U.S. Department of Homeland Security: Coast Guard, Alaska Region
- U.S. Department of Housing and Urban Development
- U.S. Department of Interior:
 - Office of the Secretary
 - Bureau of Indian Affairs, Alaska Office;
 - Bureau of Land Management; National Park Service; Fish and Wildlife Service; U.S. Geological Survey and Minerals Management Service
- U.S. Environmental Protection Agency, Alaska Operations Office
- U.S. Social Security Administration
- U.S. Department of Transportation:
 - Federal Aviation Administration;
 - Federal Highway Administration;
 - Federal Highway Administration Western Federal Lands Highway Division
- U.S. Department of Treasury: Internal Revenue Service

State Partnerships

- Department of Administration
- Department of Commerce, Community and Economic Development
 - Alaska Energy Authority
- Department of Corrections

GOVERNMENT COORDINATION

- Department of Education and Early Development
- Department of Environmental Conservation
- Department of Fish & Game
- Department of Health and Social Services
- Department of Labor and Workforce Development
- Department of Law
- Department of Military and Veterans Affairs
- Department of Natural Resources
- Department of Public Safety
- Department of Revenue
 - Alaska Housing Finance Corporation
 - Alaska Mental Health Trust Authority
- Department of Transportation and Public Facilities

Other Partnerships

- Alaska Growth Capital
- Alaska Native Tribal Health Consortium
- Alaska Public Broadcasting, INC.
- Alaska Regional For-Profit Corporations
- Alaska Regional Health Boards
- Alaska Regional Housing Authorities
- Alaska Regional Nonprofit Corporations
- Alaska Village Electric Cooperative
- Alaska Village Initiatives
- Association Village Council Presidents
- Cape Fox Heritage Foundation
- Community Development Quota Groups (CDQ)*
 - Aleutian Pribilof Island Community Development Association (6 communities)
 - Bristol Bay Economic Development Corporation (17 communities)
 - Central Bering Sea Fishmen's Association (One community)
 - Coastal Villages Region Fund (20 communities)
 - Norton Sound Economic Development Corporation (15 communities)
 - Yukon Delta Fisheries Development Association (6 communities)
- First Alaskans Institute
- Murdock Charitable Trust
- National Association of Development Organizations
- National Rural Health Association
- Paul G. Allen Foundation
- Philanthropy Northwest
- Rasmuson Foundation
- Rural Alaska Community Action Program, INC.
- Southwest Alaska Municipal Conference -Economic Development
- Yukon Kuskowim Health Corporation

*The Community Development Quota Program began in December of 1992 with the goal of promoting fisheries related economic development in western Alaska. The program is a federal fisheries program that involves eligible communities who have formed six regional organizations, referred to as CDQ groups. There are 65 communities within a fifty-mile radius of the Bering Sea coastline who participate in the program.

TESTIMONIAL

Commission Provides Strategic Accountability

Triage may be the most crucial role the Denali Commission performs in addressing rural Alaska's infrastructure and economic challenges, according to Perry Eaton, a board member of Koniag Inc., one of the 13 ANCSA Native corporations, and Senior Corporate Adviser with Alyeska Pipeline Service Company.

"Before the Denali Commission's existence, there was no universal way to measure need and order projects based on merit or need. The money was coming from so many agencies and directions there was no strategic accountability," Eaton said. "The uniform funding principals that the Commission has set will be its lasting legacy," Eaton said. "It's demonstrated that strategic accountability is the only way to approach community sustainability."

Eaton said he expects the Commission will see new scrutiny and fewer dollars in the future. "If we are going to successfully deal with this new federalism, one of the sharpest tools we have is the Denali Commission," he said. "It's maybe the most perfectly postured institution for moving forward."

Born in Kodiak, Eaton grew up working on his father's fishing boat. He led the statewide rural development company, Community Enterprise Development Corporation (CEDC) for 17 years and served as the President and Chief Executive Officer for the Alaska Native Heritage Center before joining Alyeska.

"I know from my experience with CEDC that money itself is not the answer," Eaton said of the state agency. "You need access to money, but you have to have leadership. The Denali Commission maximizes the federal impact and it creates realistic expectations by tempering the classic experience of 'Just because I'm here, I'm entitled,'" he said.

Communities seeking funding for infrastructure projects must answer questions like "Who are your partners?" and "How does this fit into a community plan?"

"Without a model like the Denali Commission, it really turns into a free-for-all," he said.

Since inception, the Commission has spent nearly \$11.4 million on projects in the Koniag region of Alaska. "Because of the accountability it requires, I'm certain the \$11 million was much better spent with greater impact and achieved better results having come through the Denali Commission," Eaton said. "The Commission's model of great leadership and good governance is the right tool at the right time for Alaska's rural communities."

Perry Eaton, Sr. Corporate Adviser, Alyeska Pipeline Service Company
Excerpt from Denali Commission Annual Report 2006

PROGRAM SUMMARY

Recognizing the critical role energy plays in the quality of life and economic development of Alaska's communities, the Denali Commission has made energy its primary infrastructure theme since 1999. The Commission has made great strides developing safe and reliable energy infrastructure in Alaska.

The Energy Program primarily funds design and construction of replacement bulk fuel storage facilities, upgrades to community power generation and distribution systems, alternative-renewable energy projects, and some energy cost reduction projects. The Commission works with the Alaska Energy Authority (AEA), Alaska Village Electric Cooperative (AVEC), Alaska Power and Telephone (APT) and other partners to meet rural communities' fuel storage and power generation needs.



Types of Projects Funded

Bulk-Fuel Storage

Community Power Generation

Distribution Systems

Upgrades, Energy Cost Reduction Projects

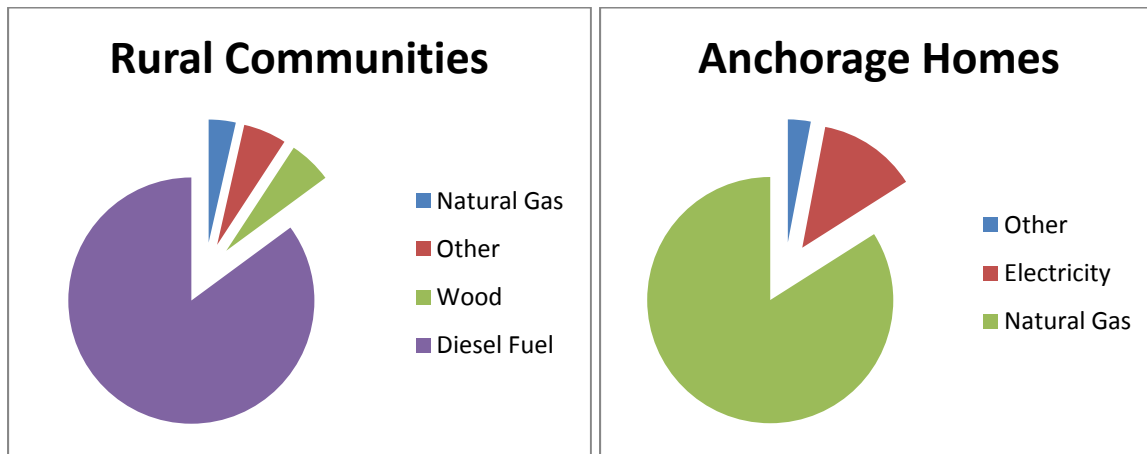
Renewable Energy

Alternative Energy

Power Line Interties



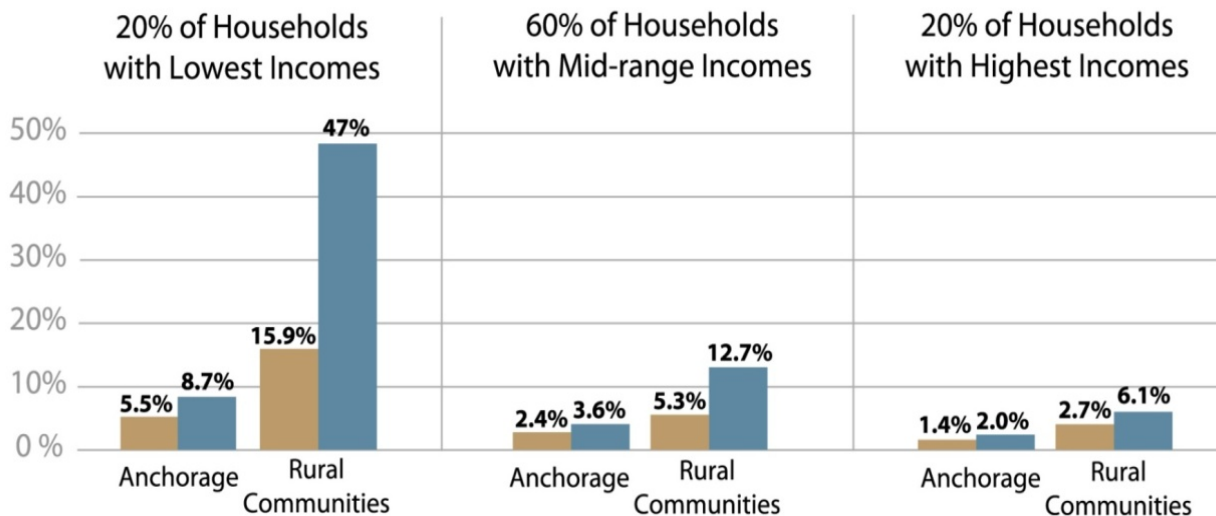
Comparison of How Alaskan Households Heat their Homes



Energy cost is a major concern for all Americans. However, rural Alaskan communities are in crisis and have dire need for affordable and renewable energy solutions due to the significant dependency on diesel fuel to keep communities functioning.

Estimated Median Share of Income Alaska Households Spend for Home Energy Use

■ 2000 ■ 2008



Source: Estimated Household Costs for Home Energy Use, May 2008 a report by ISER

TESTIMONIAL

Focusing on Crucial Needs

The Alaska Energy Authority (AEA) use to finish an average of two projects a year with a budget of \$2-\$3 million. Since Congress passed the Denali Commission Act in 1998, the number of rural energy projects the state program completes annually has more than quadrupled. Mike Harper, AEA deputy director of rural energy, said these days the program averages eight to 12 projects a year with a total budget of \$20-\$30 million per season.

Since a state inventory in the 1990s identified 170 villages with leaking fuel storage tanks, Harper said AEA has built code-compliant bulk fuel tank farms in about half of the villages on its list. So far the Denali Commission has partnered with AEA to tackle about 65 projects on the bulk fuel list and another 30 projects on the power plant side.

Harper said meeting rural Alaska's critical infrastructure needs couldn't happen without the Commission. "It would be impossible to get where we are without the Commission's guidance and peacemaking between private agencies and groups," he said. "They've been able to bring the focus to very crucial needs, such as the energy program."

Factors like the tricky logistics of getting equipment, materials and a workforce to rural sites result in rural construction costs that are about triple urban building costs. The day-to-day operating costs of a new building in rural Alaska also will be three to four times more, Harper said. "Energy costs take a bigger bite out of rural budgets," he said. "Even with the Power Cost Equalization program, rural Alaskans pay three to four times more per kilowatt-hour than their Anchorage counterparts."

Harper gave an example of one village where more than one big two-story house is sitting empty because families in the community can't afford the heating and electric bills. "We want to focus on sustainable development," he said. "We need healthy communities throughout the state of Alaska."

To reduce the amount of diesel consumed, Harper said the Commission has funded wind farms in communities like Selawik, Toksook Bay and Kasigluk. The projects have reduced the amount of diesel consumed by an average of 7% - 10%. On a windy day in Toksook Bay, Harper said wind power replaces as much as half of the diesel used. The Commission and its partners are investing in other types of renewable energy as well, like the geo-thermal power used at Chena Hot Springs.

"Partnering with the Denali Commission makes the ripples go farther."

Mike Harper, Deputy Director, Alaska Energy Authority
Excerpt from the Denali Commission Annual Report 2006

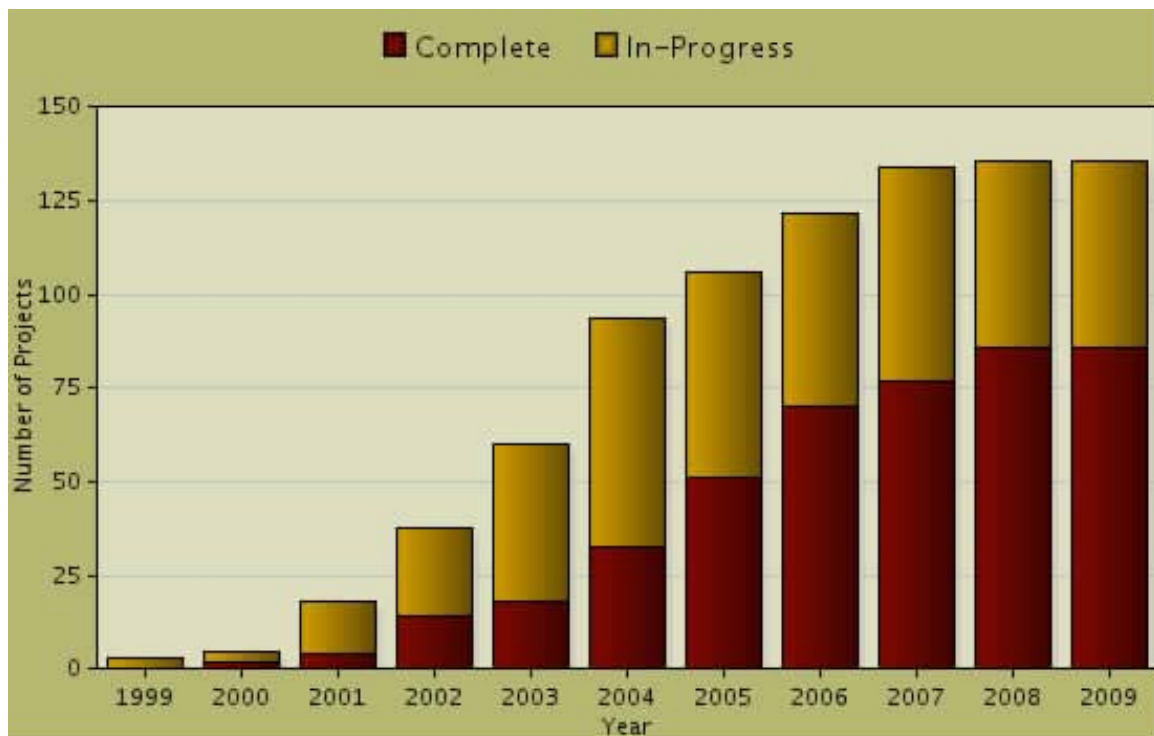
Benefits of Renewable Energy Projects

Aggressively pushing the use of renewable energy is one of the Denali Commission's top goals. The renewable energy projects the Denali Commission has invested in help reduce the cost of energy to residents in many communities while reducing the overall usage of diesel fuel. Projects have included hydroelectric, wind, geothermal technology at Chena Hot Springs, and the Craig wood-fired boiler. Both Kasigluk and Toksook Bay have three 100kW wind turbines that displace nearly 21% and 22% of the diesel used to run the generators respectively. In 2008, the six turbines above and four in Selawik displaced 99,191 gallons of diesel, which at an average of \$4.73/gallon totals \$453,000. The savings from the wind turbines in Kasigluk and Toksook Bay also benefit three nearby communities connected via intertie.

Types of Renewable Energy Projects:

Diesel Generators	Distribution Systems and Upgrades
Energy Cost Reduction	Heat Recovery
Hydro- Kinetic Energy	Interties
Stand By Power Plants and Upgrades	Transmission Lines
Other Renewable Energy Projects	Wind Power Generation

Cumulative Renewable Energy Progress

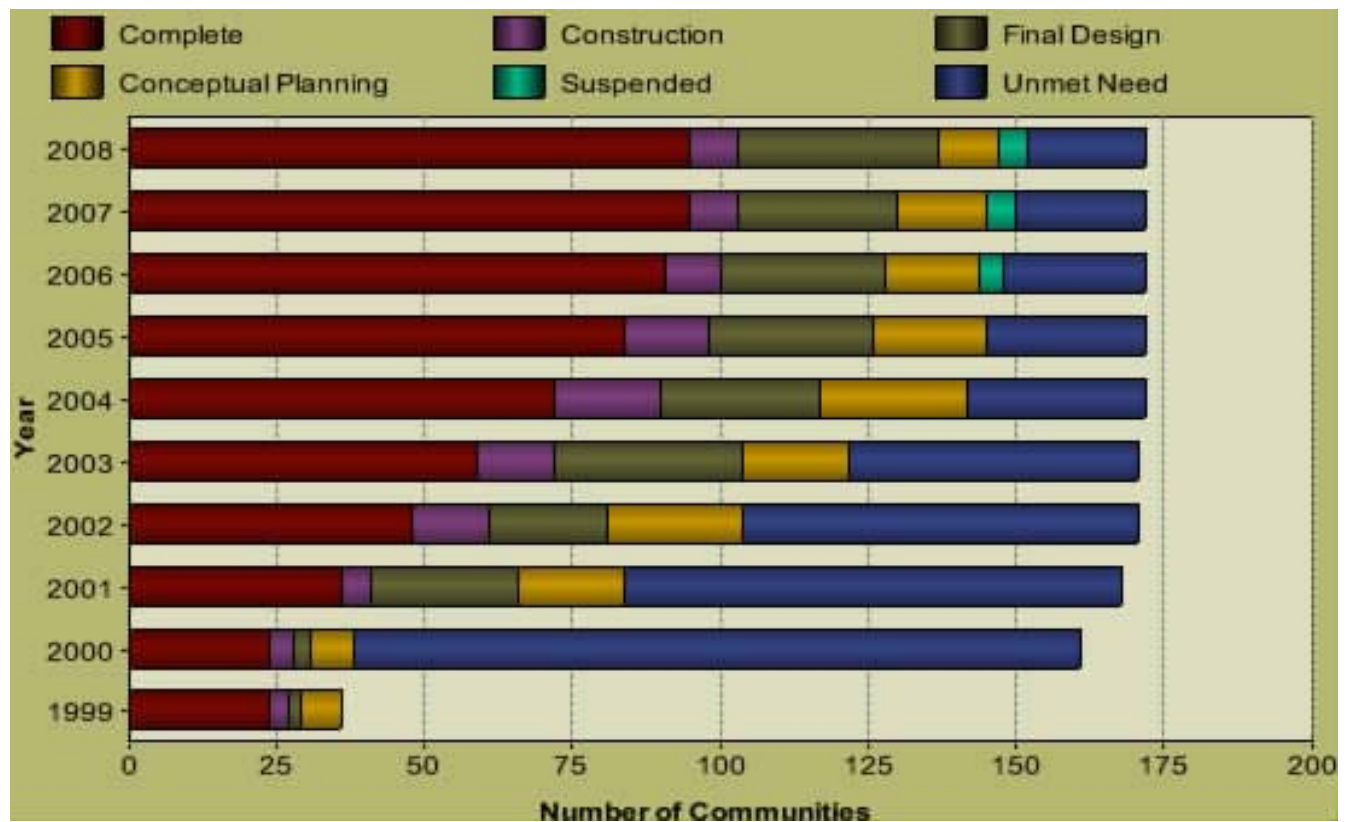


Benefits of Bulk Fuel Projects

In most rural Alaska communities electricity is expensive, unreliable, and almost solely dependent on diesel-powered generation to produce power. Obtaining bulk fuel is limited to two annual shipments via barge from U.S. mainland, and storing enough fuel to last a community for 12 months can be daunting.

Denali Commission legislation was initiated to upgrade bulk fuel storage tanks in rural Alaska. The new tank farms and associated marine headers and dispensers alleviate fuel spills, which prevents soil and water contamination and saves money from losses due to spills. In many cases, the new tank farms have the capacity to hold a year's worth of fuel so communities do not have to plan multiple barge deliveries.

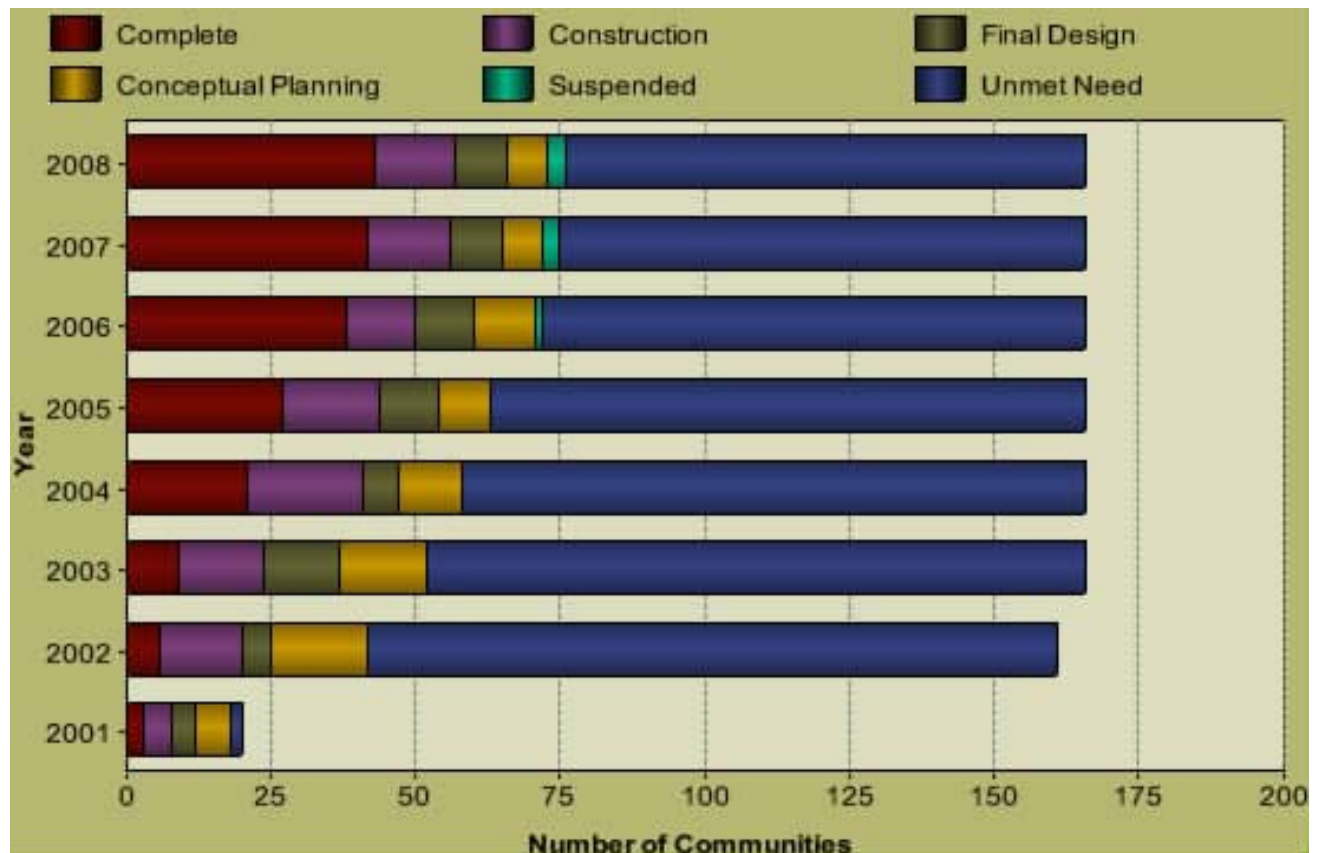
Bulk Fuel Progress Report



Benefits of Rural Power Systems Upgrades

The Rural Power System Upgrade (RPSU) program provides for new and upgraded power plants, generators, and switchgear for maximum efficiency. Efficient generators with automatic switchgear, which moderates the generators in use based upon load necessity, can save a substantial amount of fuel annually. In August 2008, Savoonga achieved a 35% improvement in generating efficiency, which saved over \$17,000 in fuel that month alone.

Rural Power Systems Upgrades Progress Report





RESULTS REPORT

Renewable Energy Project

Toksook Bay Wind Turbines

Project Number: 27D



Toksook Bay

OVERVIEW

- Toksook Bay is a Yup'ik Eskimo community of around 600 people, located on the Bering Sea and it depends on expensive diesel fuel for power generation.
- AVEC Engineers installed cutting edge wind technology to offset diesel consumption with three NorthWind 100, 100kW-turbines on top of 108'-tall Danwin towers.

LESSONS LEARNED

- Heavy wind turbines, weighing 42,000 pounds, are subject to harsh Arctic conditions.
- Warming trends are changing permafrost conditions, complicating design and installation of tower foundations.
- **Through pioneering projects like Toksook Bay, wind-diesel technology continues to be refined into proven technology for replication globally.**
- **Short construction seasons require efficient receipt of federal funding.**



RESULTS

- Increased capacity allowed tie line construction to nearby communities of Tununak and Nightmute.
- In addition to increased efficiency, the two local generating plants closed, saving tens of thousands of dollars in operating expenses.
- **Wind turbines in Toksook Bay, Selawik and Kasigluk displaced 99,191 gallons of diesel fuel, saving the communities \$453,000 in diesel generation cost (at an average cost of \$4.73/gallon).**

Recipient

Alaska Village Electric Cooperative (AVEC)

Denali Commission Funding

\$2,341,326

Match Funding

\$842,481

Total Project Cost

\$3,084,807

Match Partners

Alaska Energy Authority

Alaska Village Electric Cooperative

Coastal Villages Region Fund

Alaskan Community (s)

Toksook Bay



[This Page Intentionally Left Blank]



RESULTS REPORT

Bulk Fuel Energy Project

Kwethluk Bulk Fuel Tanks

Project Number: 340244



Kwethluk

OVERVIEW

- Kwethluk is a Yup'ik community located on the Kwethluk River.
- Fuel for heating and automobiles must be barged in to most rural communities and stored in bulk fuel storage tanks.
- Prior to the Denali Commission, several small tank farms were scattered throughout Kwethluk that were;
 - Not code-compliant
 - Lacked secondary containment for spills
 - Had leaking pipes and fittings.
- **In 2006, AEA constructed a new consolidated, code-compliant bulk fuel tank farm with storage capacity for 323,000 gallons of diesel and 116,500 gallons of unleaded gasoline.**

LESSONS LEARNED.

- Costs for this project were above average due to:
 - Archeological monitoring
 - Gravel had to be barged from another community
 - Inspection and shipping costs
- Barge delivery of fuel is dependent upon schedules, river water levels, and other factors.
- **The logistics of construction in rural Alaska are challenging.**
- **Timely funding from our partner sources is essential to ensure progress during the short summer construction season in Alaska.**

RESULTS

- **The consolidated tank farm was built with a combined capacity of 439,500 gallons, which provides the capacity to store enough fuel to sustain the community for one year.**



Old Bulk Fuel Tanks



Newly Installed Bulk Fuel Tanks

**As new bulk fuel tanks are added to communities to increase energy efficiency, older bulk fuel tanks are left behind. Hundreds of unused tanks reside across the state in need of removal.*

Recipient

Alaska Energy Authority (AEA)

Denali Commission Funding

\$4,360,035

Total Match Funding

\$107,233

Total Project Cost

\$4,467,268

Match Funders

Alaska Energy Authority

USDA Rural Utilities Service (RUS)

U.S. Environmental Protection Agency

Alaskan Community (s)

Kwethluk



[This Page Intentionally Left Blank]



RESULTS REPORT

Rural Power System Upgrade (RPSU) Project

Savoonga Power Plant

Project Number: 39B



Savoonga

OVERVIEW

- Savoonga is a remote village on St. Lawrence Island in the Bering Sea.
- The population is roughly 700 residents. There are no roads and transport is limited to a few small airplanes a week depending on weather, and barges.
- The community relies on diesel powered generators for electric power.
- **A new, more efficient power plant was constructed in 2006.**

LESSONS LEARNED

- Power plant modules are fabricated in Anchorage and shipped to the village.
- Control panels with intricate wiring and other associated components are installed in modules. The modules are then wrapped and loaded onto flat bed trucks and hauled to the port of Anchorage to be placed on a barge.
- **Timelines are often tight and critical to ensure placement on the scheduled summer barges.**
- Upon arrival in the village, the modules are moved to the site for installation.
- Technicians are experienced with the complexity of installing systems in rural locations and troubleshooting and resolving any issues that arise.
- In the Savoonga project, delays with one of the many vendors resulted in the delay of one of the generators' ability to communicate with the others.
- **Project management in rural Alaska is complex and requires coordination.**
- **Timely funding from our partner sources is essential to ensure progress during the short summer construction season in Alaska.**

RESULTS

Due to the load regulating function on the new generators, during the first full month in operation the new plant realized a 35% improvement in efficiency which saved over \$17,000 in diesel fuel.



Older Power Plant



New RPSU Module

Recipient

Alaska Village Electric Corporation (AVEC)

Denali Commission Funding

\$3,199,326

Total Match Funding

\$818,332

Total Project Cost

\$4,017,658

Match Funders

AVEC

USDA Rural Utilities Service (RUS)

Alaskan Community (s)

Savoonga



[This Page Intentionally Left Blank]

HEALTH FACILITIES



PROGRAM SUMMARY

Congress amended the Denali Commission Act in 1999 to provide for planning, designing, constructing and equipping health facilities.

The Health Facilities program is a collaborative one, with the partnership of numerous organizations, and the invaluable assistance of the Alaska Native Regional Health Corporations. The Commission has methodically invested in regional networks of primary care clinics across Alaska, and these clinics have remained a priority.

In response to Congressional direction in 2003, funding for additional program areas addressing other health and social service related facility needs was initiated. The Health Facilities Program has adopted innovative additions to clinic design, including behavioral health and dental care. The program has expanded to include annual initiatives like domestic violence facilities, elder housing, primary care in hospitals, emergency medical services equipment and hospital designs.

The program utilizes a universe of need model for primary care and an annual selection process through a Health Steering Committee for other program areas. In 1999, the program created a deficiency list for primary care clinics and found 288 communities statewide in need of clinic replacement, expansion and/or renovation; this list was updated in 2008. Projects are recommended for funding if they demonstrate project readiness.



TYPES OF PROJECTS FUNDED

Primary Care Facilities

Elder Supportive Housing Facilities

Behavioral Health Facilities

Primary Care in Hospitals

Domestic Violence Facilities

Assisted Living Facilities

TESTIMONIAL

New Clinic Improves Quality of Life

Opened in the summer of 2006, the Sand Point primary care facility has changed the way residents meet their health needs.

Sand Point Mayor Glen Gardner said the community began meeting in October 2002 to craft a plan for the new health facility. He said the new 10,253-square-foot clinic would not have been possible without a \$3.3 million grant from the Denali Commission. The \$6.6 million project includes dedicated dental and behavioral health space.

“They’ve been so helpful in making this project happen quicker,” Gardner said of having the Commission as a partner. “They’ve been great to work with.”

But what does it really mean to the community of Sand Point? The new clinic consolidates services that were spread out in buildings all over town, he said.

“Behavioral health was in the city building,” Gardner said. “It’s so much easier for people who need any kind of services.”

The clinic’s two mid-level technicians, two community health aides and new community care technician also have new technology in the building to diagnose and treat illnesses. The new facility is linked directly to computers at the Alaska Native Medical Center campus via telemedicine technology.

In its first few months of operation, Gardner said the clinic already has saved a couple of residents from emergency medical flights to Anchorage. “Using telemedicine, we were able to treat the illnesses in the building,” he said.

Gardner said eliminating the need for just these two emergency flights saved the community about \$30,000. “This is a project that wouldn’t have happened without all of the entities in the area coming together,” he said. “Doing this project together really strengthened those relationships.”

Now the city, tribe, borough and state are working together to complete road projects with the Denali Commission.

“We’ve made many projects happen just on the basis that we’ve been able to pull all of the entities in the community together to make it happen,” Gardner said.

Glen Gardner, Mayor of Sand Point, Alaska

Excerpt from Denali Commission Annual Report 2006

HEALTH FACILITIES

Benefits of Primary Care Projects

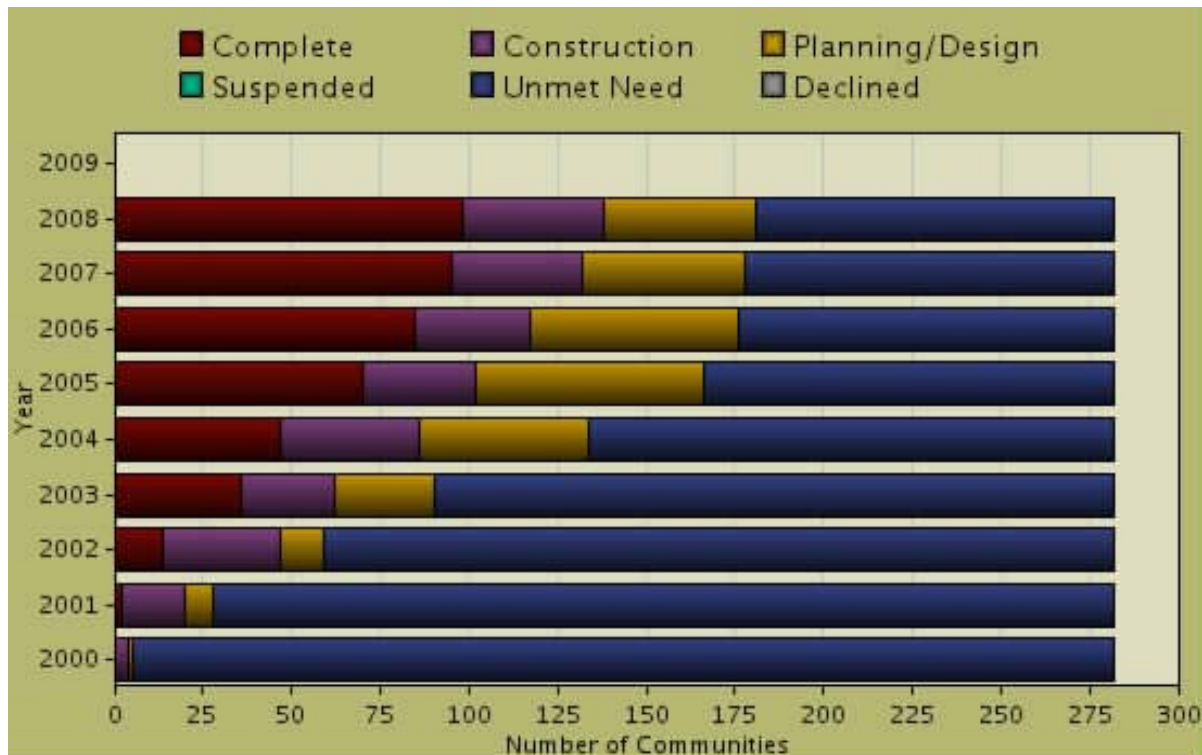
Americans living in rural Alaska face great challenges in achieving and preserving their individual and community health. Rural Alaska communities and individuals are disproportionately affected by economic factors, physical isolation, health practitioner shortages, and inadequate facilities. The Commission's Health Facilities Program strives to lessen the impact of living in culturally-rich, yet small and often isolated locations by ensuring that the health infrastructure can sufficiently and appropriately meet the needs of the community.



General health care is best provided in a primary care setting, where patients have consistent health practitioners supplying a broad range of services over time. In rural Alaska, this type of care is best and most cost-effectively offered at the local community, sub-regional and regional levels. The Commission's Health Facilities Program has set as its highest priority ensuring that health clinic facilities in rural Alaska are sufficient to afford individuals a primary care "home". Long-term benefits of this model include higher patient satisfaction and lower costs (as opposed to air MedEvac to an urban center).

Conceptual planning is a phase of the project process as they go through the health program application and due diligence process.

Cumulative Primary Care Progress Report



HEALTH FACILITIES

Benefits of Primary Care in Hospital Projects

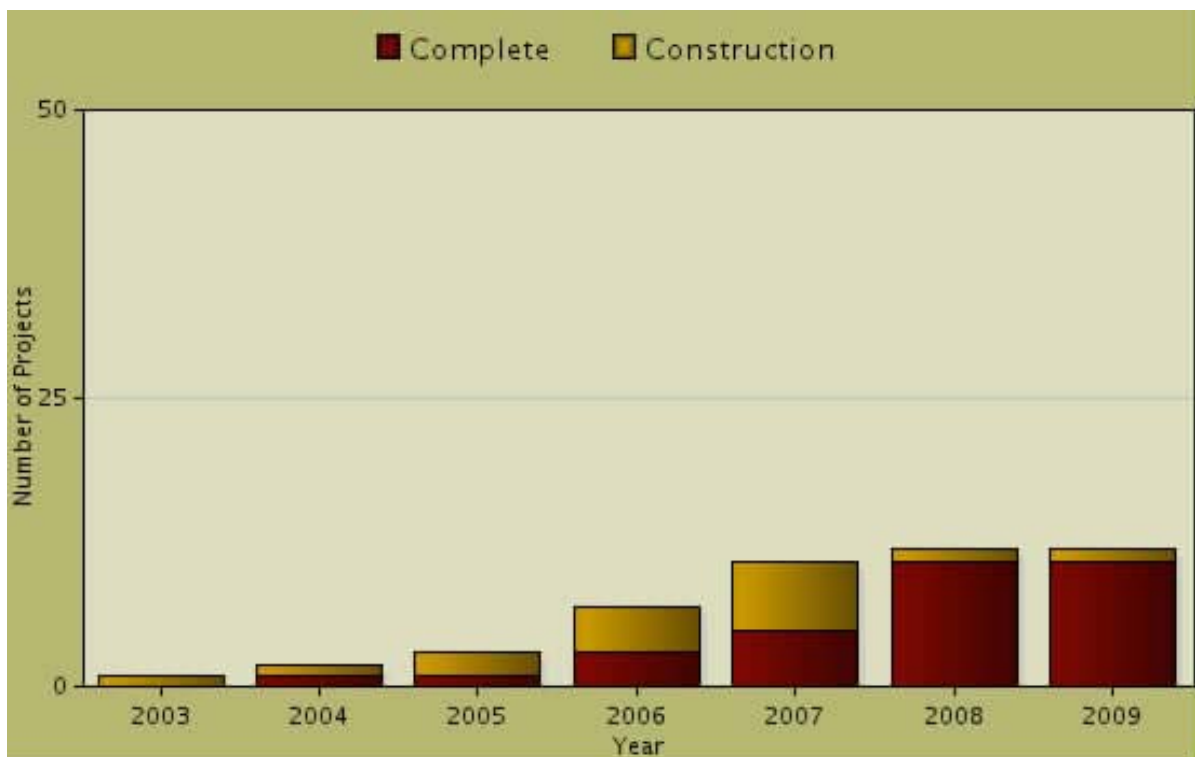
Adequate health care in Frontier areas relies upon regional critical access hospitals. The Commission has funded a small pool of funds annually to a program that funds hospital and nursing home facility improvements, in order to raise the level of primary care services offered through these organizations. Projects have resulted in secured pharmacy dispensaries in rural clinics, telehealth system implementation, and improved digitized health records important for remote access.

Benefits of Behavioral Health Projects

In 2002, nearly 800 children were being treated in residential psychiatric centers outside of Alaska because the state did not have the capacity (in neither facilities nor mental health professionals) to treat them in-state.

The Commission partnered with organizations throughout Alaska to improve the facilities infrastructure for providing residential treatment for Alaskan kids here at home. Short-term and long-term benefits of this initiative called “Bring The Kids Home” include meaningful treatment that includes the family and community providers, and significantly reduced costs.

Cumulative Behavioral Health Progress Report



HEALTH FACILITIES

Benefits of Domestic Violence Projects

Alaska domestic violence incidence rates are high. The rape rate in Alaska is 2.5 times the national average, part of the over 6,000 reported cases of domestic violence in the state in 2005. However, almost 30% of Alaskans do not have access to domestic violence victim services. The Commission Domestic Violence program, beginning in FY 2004, funded the repair, renovation or construction of 25 facilities to help address this gap in services.

Benefits of Elder Supportive Housing Projects

Through Elder Supportive Housing (or Assisted Living), elders are able to continue to live in a home-like setting while receiving specialized assistance with activities of daily living. Short-term and long-term benefits of elder assisted living include a higher quality of life for residents and lower costs than hospitals or nursing home care.

HEALTH FACILITIES

[This Page Intentionally Left Blank]

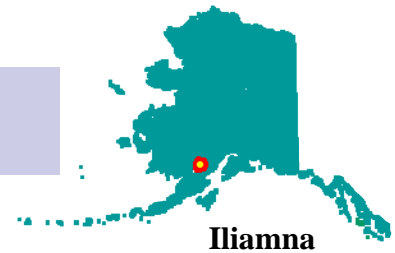


RESULTS REPORT

Primary Care Clinic Project

Nilavena Clinic, Iliamna

Project Number: DC3



Iliamna

OVERVIEW

Iliamna Lake, in southwest Alaska, is the largest lake in Alaska, covering about 1,000 square miles. The area is home to approximately 850 people, who live in at least seven communities surrounding the village of Iliamna. Most of these communities do not have roads connecting them to others.

In smaller communities, residents are challenged with recruiting and retaining skilled midlevel medical practitioners to staff their clinics. Many villages in Alaska are served by one Community Health Aide, who is highly trained and valuable to those communities, but whose authority to administer certain medical treatments and diagnoses are limited. The roughly 850 residents in the Iliamna Lake region faced this dilemma, and the concept of a sub-regional clinic located centrally in Iliamna was born.

LESSONS LEARNED

As one of the first sub-regional clinic projects, the Nilavena clinic confirmed the concept of scaling clinics to fit the community or region, and we've enhanced this principle in other facility development projects across Alaska.



Relationships like the one between Southcentral Foundation and the Iliamna region enhance the smooth construction and continuing operations of primary care facilities in rural Alaska

RESULTS

In July 2003, the Nilavena Clinic opened its doors to patients.

The clinic now treats an average of 16 people a day, regardless of ethnic background or ability to pay. Southcentral Foundation works collaboratively with the surrounding seven communities and with the Bristol Bay Health Corporation to coordinate the operation of the Clinic. The facility offers services from midlevel practitioners and Community Health Aides. Itinerant dentists, optometrists and other specialists, as well as behavioral health specialists provide services from the new facility.

The Denali Commission's contribution to the Nilavena Clinic leveraged more than \$1,300,000 in matching sources from Indian Health Service and Southcentral Foundation..

Recipient

Southcentral Foundation

Denali Commission Funding

\$ 3,636,283

Total Match Funding

\$1,007,756

Total Project Cost

\$4,644,039

Match Funders

Southcentral Foundation

Indian Health Services

Alaskan Community (s)

Iliamna



[This Page Intentionally Left Blank]



RESULTS REPORT

Primary Care in Hospitals Project

Serenity House, Kenai Peninsula

Project Number: 01004-I



OVERVIEW

More than 50,000 people live on the Kenai Peninsula in Southcentral Alaska. A 2007 survey of the Peninsula population revealed that substance abuse was the single biggest health concern of respondents. Ten years ago, the work of a group of dedicated Kenai residents resulted in the construction of a six-bed residential adult chemical dependency treatment center called Serenity House, connected to the Central Peninsula Hospital. That center now runs at an occupancy of 90 percent or higher.

This project funded the purchase and renovation of an existing 5,000 square foot facility to expand the capacity of Serenity House to a 16-bed capacity. The facility is located between Soldotna and Kenai, which are the two largest population centers in the central Kenai Peninsula

LESSONS LEARNED

Several contributors came together to make this project possible: Rasmuson Foundation, Central Peninsula Foundation, the State of Alaska, CPGH, Inc. Plant Replacement and Expansion Fund, and the Denali Commission.



Community involvement is critical to the successful siting of treatment facilities. Public meetings and processes are a good opportunity to educate people about dependency issues – and a myriad of other public health matters.

RESULTS

In February 2009, the Central Peninsula Hospital hosted the grand opening of the expanded Serenity House.

The expansion from six to 16 beds allows Serenity House to treat 50 more people each year than before. The program's strong reputation and convincing clinical outcomes maintain the occupancy at high levels (approximately 90 percent).

The Denali Commission's 50 percent contribution to the Serenity House leveraged almost \$500,000 in local support. The project has proven its financial viability, despite a mix of clientele consisting primarily of people utilizing Medicaid or without insurance of any kind. That dedication of the original group of residents who initiated the six-bed center now permeates public policy – manifested in the Kenai Peninsula Borough providing an annual in a mil levy tax subsidy that helps to support Serenity House.

Recipient

Central Peninsula Hospital, Kenai (via the Alaska State Hospital and Nursing Home Association)

Denali Commission Funding

\$ 486,750

Total Match Funding

\$486,750

Total Project Cost

\$973,500

Match Funders

Rasmuson Foundation

Central Peninsula Foundation

State of Alaska

CPGH—Plant Replacement and Expansions Fund

Alaskan Community (s)

Soldotna, Kenai Peninsula

[This Page Intentionally Left Blank]



RESULTS REPORT

Behavioral Health Project

Therapeutic Family Homes for Children

Project Number: 65C-06-403



OVERVIEW

Alaska's behavioral health system for youth with severe emotional disturbance was dependent upon a referral process that, by 2004, resulted in more than 700 children being transferred to out-of-state residential psychiatric treatment centers. **Bring the Kids Home** is a statewide initiative to return those kids to Alaska, and build the infrastructure necessary to minimize future out-of-state transfers.

This project, part of the Bring the Kids Home initiative, funded the acquisition of land and construction of four therapeutic family homes where youth could receive mental health services in a home-like non-institutional setting. These homes would serve children in the Fairbanks and Northern Region of Alaska, close to their homes.



LESSONS LEARNED

This represents a successful partnership between the State of Alaska and the Denali Commission, along with the commitment and financial contribution of the Family Centered Services of Alaska, to complement each other's dedication to **Bring the Kids Home**.

Community residents are cautious about sitting a treatment center in their neighborhoods. Members of the public generally support the concept of the services, but are tentative about having those facilities close to where they live. Public meetings and processes are a good opportunity to educate people about dependency issues – and a myriad of other public health matters.

RESULTS

Family Centered Services of Alaska, Inc. (FCSA) opened one licensed therapeutic home in Fairbanks in December, 2007, and three others in October, 2008. Each home can accommodate up to five youth aged 6-18 years, who otherwise would have likely been placed in out-of-state treatment.

The therapeutic homes program uniquely addresses the needs of Alaskan youth by providing services in addition to residential psychiatric, including an extensive array of individualized services, empowering residents with the skills necessary to successfully transition into a less restrictive environment. The therapeutic homes embody FCSA's philosophy, integrating clinical, psychiatric and rehabilitation services on-site and within the community.

The Denali Commission's contribution to the therapeutic homes leveraged over \$900,000 in additional support.

Recipient

Family Centered Services of Alaska, Inc. (via the State of Alaska Department of Health & Social Services)

Denali Commission Funding

\$695,000

Total Match Funding

\$983,799

Total Project Cost

\$1,678,799

Match Funders

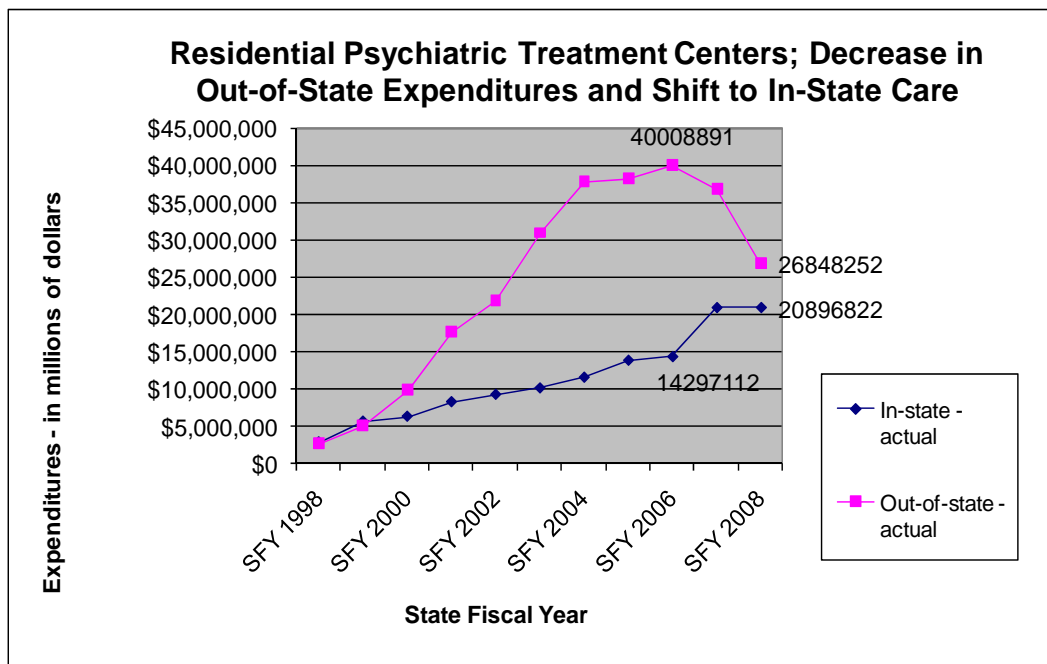
Family Centered Services of Alaska

State of Alaska DHSS

Alaskan Community (s)

Fairbanks





Data and Chart: State of Alaska, Department of Health & Social Services, Division of Behavioral Health, Policy and Planning

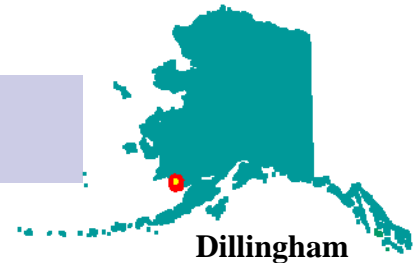


RESULTS REPORT

Domestic Violence Shelter Project

Ulla's Place

Project Number: 06-4-C-5018



Dillingham

OVERVIEW

Dillingham is a community of 2,400 people and the center of the Bristol Bay Area in southwest Alaska, which encompasses a geographic area about the same size as the state of Ohio. Domestic Violence is an unfortunate reality in this region, affecting Alaska Native women at a higher rate than non-Natives.

This project funded the construction of Ulla's Place, a thrift store and arts cooperative connected to the Safe & Fear-Free Environment (SAFE) shelter and advocacy center in Dillingham. In a community without a secondhand shop, SAFE took on the responsibility of accepting and distributing donated clothing, furniture and household goods. Ulla's Place was conceived of to handle the volume of donated goods and provide a forum for program participants to market their handi-crafts.

LESSONS LEARNED

Endorsement and financial support provided by the Denali Commission caused the community to produce local match dollars to make this project possible. There was demonstration of local match, and Rasmuson Foundation decided to lend its support with funds to pave the Ulla's Place parking lot.

When the project was completed, SAFE acknowledged that they underestimated their space needs. The Commission has learned that it is often a good investment to have experienced project managers provide oversight of projects, improving the overall end product, ensuring the smooth implementation of the plan, and even saving money by preventing problems and delays.



RESULTS

The Ulla's Place secondhand store opened in December of 2004. Staffing is accomplished by limited paid staff, volunteers and a local Girl Scout troop, who all benefit from job training and skill building gained from working in a business environment. Revenues from the store have exceeded SAFE's expectations, and provide sufficient income to cover the costs of the operation. And Ulla's Place has evolved into a community gathering place for neighbors and friends, strengthening networks of relationships.

The Denali Commission's contribution to Ulla's Place leveraged almost \$100,000 in local support.

Recipient

Safe & Fear-Free Environment, Inc. (via an award through the Alaska Department of Health & Social Services)

Denali Commission Funding

\$ 130,000

Total Match Funding

\$98,069

Total Project Cost

\$228,069

Partner (s)

Department of Health and Social Services

Alaskan Community (s)

Dillingham



[This Page Intentionally Left Blank]



RESULTS REPORT

Elder Supportive Housing Project

Tlingit-Haida Regional Housing Authority, Klawock

Project Number: 197-05-J



OVERVIEW

The project funded the construction of eight new fully accessible two-bedroom units for the growing number of elders on Prince of Wales Island. The project also included improvements to the common areas of the Klawock Senior Center, including a new entry/lobby, elevator installation, commercial kitchen and dining expansion, common rooms for elderly, parking reconfiguration, restroom modifications and site improvements.

LESSONS LEARNED

Several funding sources were employed to make this project possible: Tlingit-Haida Regional Housing Authority funds, Rasmuson Foundation funds and Alaska Housing Finance Corporation Supplemental Housing funds, in addition to the Denali Commission funds.



The combination of funds allowed Denali Commission to realize tremendous leveraging capability, providing what amounted to a 40% cost share for the project. This allowed the Commission to fund approximately twice as many elder housing projects in Fiscal Year 2005 as opposed to the number of projects if match funding was not utilized so successfully.

Witnessing the tremendous impact this project has had on the community of Klawock affirms again the need for these types of facilities to be located where people live.

RESULTS

On November 18, 2008, the Tlingit-Haida Regional Housing Authority hosted the grand opening of the Klawock Senior Supportive Housing Facility.

Eight two-bedroom independent living units were completed and occupied by elders from Prince of Wales Island. The new residents are reveling in their new apartments and the ancillary newly renovated common areas of the Senior Center. The Klawock population of 785, and in fact the entire Prince of Wales Island population of 2,827 has a community resource for elders that permits them to remain in their home community, continue to live independently, participate in a social environment of peers, and have access to accessible living quarters.

Recipient

Tlingit-Haida Regional Housing Authority

Denali Commission Funding

\$1,800,000

Total Match Funding

\$2,666,288

Total Project Cost

\$4,466,288

Match Funders

Alaska Housing Finance Corporation

Rasmuson Foundation

Tlingit-Haida Regional Housing Authority

Alaskan Community (s)

Klawock



[This Page Intentionally Left Blank]

TRANSPORTATION



PROGRAM SUMMARY

The Denali Commission's Transportation Program began in late 2005 as part of the Safe, Accountable Flexible Efficient Transportation Equity Act: A Legacy for Users (SAFETEA-LU) legislation and accompanying amendments to the Denali Commission Act of 1998 (amended). The program focus is rural roads and waterfront development.

The road program targets basic road improvement needs. It also looks at opportunities to connect rural communities to one another and the state highway system, and opportunities to enhance rural economic development. The waterfront development program addresses port, harbor and other waterfront needs for rural communities. The emerging focus areas are improvements to regional ports, and construction of barge landings and docking facilities.



The Transportation Program has developed successful design and construction partnerships with the U.S. Federal Highway Administration (FHWA) Western Federal Lands Highway Division, Alaska Department of Transportation and Public Facilities and the Corps of Engineers. The program also develops projects with regional, local and tribal governments, and regional tribal non-profits. Success in the program is also a function of excellent ongoing guidance from the FHWA Alaska Division.

Types of Projects Funded

Local Roads and Boardwalks

ATV Roads

Community Connection and Economic Development Roads

Regional Port, Local Small Boat Harbors, and Barge Landings



Benefits of Transportation Projects

Because of its vast geographic expanse and young age as a state, Alaska continues to require significant resources for transportation improvements. Due to challenges of terrain and ground conditions, many rural communities use boardwalks in lieu of roads. This is evident where growth has occurred on wet and soggy tundra, along beaches and tide lines, coastal dunes or where there is a lack of flat land. Boardwalks are necessary for pedestrians or sometimes vehicles to access facilities and utility structures. They serve as an essential component of the transportation system within the community.

The Denali Commission (Commission) transportation program is a statewide program. It works with communities, state, and federal transportation agencies to identify and evaluate road, waterfront development, and dust control projects in rural hub cities and rural communities.

Local street improvements and access roads to local resources are the focus of the roads program. The waterfront development program has two project categories. Along northwest and western coasts and rivers, the Commission program is focused on developing a new barge landing system to expedite and improve the safety of barge-based fuel and freight transfers. In southwest and southeast Alaska, with deeper near shore waters and more established barging operations, the focus is on improving local and regional port and harbor facilities to improve commercial and subsistence fishing operations.

Throughout coastal and riverine Alaska, where many Alaska rural communities are sited, soils tend to be fine-grained and unconsolidated. In village settings, especially where roads are unimproved, this soil condition results in significant mud during the spring and fall rain periods, and remarkable quantities of dust during the dry summer months. Dust is not just a safety hazard to drivers and pedestrians, it is also a serious health and quality of life issue.

Dust has direct impacts from near source inhalation, generation of air-borne contaminants, and impacts to drying food products. There is evidence showing impacts of asthma increases in children, emphysema impacts to elders and vulnerable adults, and at times, serious contamination of food. In communities with sewage haul systems, air-borne contamination can be a significant determinant to health. In addition, the mud and dust environment results in difficulty keeping homes, offices and facilities clean and healthy.

Improving local streets through raising grades to improve drainage and surfacing with crushed rock significantly reduce vehicle-produced dust. Adding a hard surface or dust palliative where practical further improves dust abatement. It has been the experience of those developing these types of projects to see a marked change in the nature of the community post-construction. The streets are clean, the adjacent buildings and structures are cleaner. The food drying racks are free of dust and overall, communities report better health for a lack of vehicle-produced dust. It is also reported that there are far fewer loads of wash per family, which reduces costs and that home interiors and other structure interiors are much easier to keep clean. While the goal is to

TRANSPORTATION

improve travel safety and health, with cost-effective road rehabilitation projects, there is a corresponding improvement in quality of life that is, at its core, an ingredient in community vitality and durability.

In addition to working directly with rural communities, the Commission has worked with statewide and regional entities to research basic improvement needs that will benefit safety, health, and operational efficiencies. Project delivery is expedited through partners that include local and regional municipal and tribal governments, and state and federal transportation agencies, particularly the Alaska Department of Transportation and Public Facilities, the FHWA's Western Federal Lands Highway Division and in waterfront development, the USA Corps of Engineers. A central feature of the Commission transportation program success is its capacity to leverage funding from multiple sources to develop adequate funding for selected projects.

The Transportation Program develops surface transportation projects with rural Alaska communities that improve transportation safety and overall quality of life. Project selection is accomplished through a community-based annual project nomination process. Projects are reviewed and prepared by Commission staff for a Transportation Advisory Committee project selection meeting. The Committee, meeting a key statute responsibility, has developed ranking criteria and policies, as well as project selection processes that are posted as part of the project nomination applications. The project selection meeting, open to the public is conducted over two days and offers opportunities for project sponsors to answer questions and make recommendations.

TRANSPORTATION

[This Page Intentionally Left Blank]



RESULTS REPORT

Transportation Project— Roads

School Access Road Design

Project Number: 301-07



Noatak

OVERVIEW

The project extended Lakeside Avenue from its original subdivision access termini to the community's new school site; the extension continues around the school to provide fire fighting and safety access.

The project supports a new school site, improves pedestrian and vehicular safety through the housing subdivision, and provides access to the community's new power plant, and to the site of a future state airport relocation.

- Federal Highway Administration (FHWA) SAFETEA-LU Section 1960 Funds

The project was developed with combined funds under a Northwest Arctic Borough School District contract for the new school.

LESSONS LEARNED

This financial and community planning partnership between the Northwest Arctic Borough, State of Alaska and Denali Commission addressed a key goal in rural Alaska infrastructure development—combining funds and other resources to accelerate development of needed infrastructure, while providing road access to future developments also needed in the community.

This was one of the Commission's first community roads projects to confirm the concept of combining forces to accelerate infrastructure development, and to plan a single road to access multiple future structures. This project helped refine a now commonly used multi-facility road planning model that encourages multiple funding sources to allow imminent infrastructure to move forward sooner than single-source funding would allow, and to provide a primary route for future community developments.

RESULTS

This combined funding project was completed a year ahead of its original single-source funded schedule and the road planning exercise resulted in a base for more cost-effective future community infrastructure development.



Recipient

Northwest Arctic Borough School District

Denali Commission Funding

\$750,000.00

Total Match Funding

\$750,000.00

Total Project Cost

\$1,500,000.00

Match Funders

Northwest Arctic Borough School District

Alaskan Community (s)

Noatak



THE Northwest Arctic Borough School District

[This Page Intentionally Left Blank]



RESULTS REPORT

Transportation Project— Water

Old Thomsen Harbor Replacement

Project Number: 289-07



Sitka

OVERVIEW

The project included demolition and removal of the dilapidated existing facilities— floats, gangway, approach dock, piles, water and electrical services, and lighting. A new facility was constructed using modern design, layout and materials.

- Federal Highway Administration (FHWA) Section 112 Funds
- The U.S. Army Corps of Engineers built new sections of breakwater and a new harbor entrance channel, and the City of Sitka built the inner harbor structures.

LESSONS LEARNED

This project represents a working model of successful partnerships amongst agencies, in this case the United States Army Corps of Engineers, State of Alaska, City and Borough of Sitka, and the Denali Commission to address capital improvements that are beyond the capacity of any single entity. This model has been used now throughout Alaska to address waterfront development partnerships for which the Commission program was established. The financial and project development contributions of the several entities combined in this case to allow the regional commercial fishing industry to respond effectively to the evolution in fisheries with larger and more efficient vessels. It also allowed Sitka to maintain its proven position as the center of the region's nearshore and offshore fishing industry, saving and enhancing the community's economy.



RESULTS

This project was completed on budget and within the project schedule. The new facility optimizes available space within the defined basin and increases the lineal footage of the moorage space needed to accommodate the commercial fishing fleets' wider and longer vessels. The facility successfully responds to changes in the local and regional commercial fishing fleets vital to Sitka's economy.



Recipient

City and Borough of Sitka

Denali Commission Funding

\$1,300,000.00

Total Match Funding

\$5,353,083.00

Total Project Cost

\$6,653,083.00

Match Funders

City and Borough of Sitka

Alaska Department of Transportation

Alaska ADWF

CBS Loan

Alaskan Community (s)

Sitka



[This Page Intentionally Left Blank]



RESULTS REPORT

Transportation Project— Dust

Dust Control Design and Construction

Project Number: 62940



Cantwell

OVERVIEW

This project included design and construction on approximately .5 miles of roads in Cantwell to improve safety and reduce dust in the community.

- Federal Highway Administration (FHWA) SAFETEA-LU Section 1960 Funds
- Alaska Department of Transportation & Public Facilities (DOT&PF) designed and constructed this project. DOT&PF is a central partner in project delivery on State-owned local roads projects that improve safety and quality of life.



LESSONS LEARNED

Vehicle generated dust is a vehicle and pedestrian safety problem, and a significant health and quality of life problem in rural Alaska. The Denali Commission and Alaska Department of Transportation and Public Facilities (DOT&PF) chose this project and three other small projects to develop a model for road improvements that improve roadbeds and reduce dust through application of site-appropriate dust palliatives. The two agencies combined funds to afford this and the other first generation projects to develop road improvements for a variety of site conditions. The DOT&PF models provide for cost effective dust control and road preservation now being used throughout rural Alaska.

The success of this effort has confirmed the value and practicality of using Commission funds to reduce road dust in rural communities. Further, success of this effort was central to the State of Alaska decision to provide the Commission with a matching funds pool that can be used in part to address matching fund needs where communities may not have financial capacity to provide those funds directly.

RESULTS

The project provided dust control on the main routes that access the school and public safety office, and act as a through-route connector between the Parks and Denali Highways. Resurfacing for dust control improved safety, and health and quality of life for the residents of Cantwell. This project is also one of three that formed the basis for a project model now being used throughout rural Alaska.



Recipient

Department of
Transportation and Public
Facilities

Denali Commission Funding

\$454,850.00

Total Match Funding

\$45,150.00

Total Project Cost

\$500,000.00

Match Funders

Department of
Transportation

State of Alaska

Alaskan Community (s)

Cantwell

[This Page Intentionally Left Blank]



PROGRAM SUMMARY

The Denali Commission has placed job training at the center of its comprehensive plan for economic growth in Alaska. In just a few short years, the Commission has made significant strides in assisting rural communities with their workforce development needs. As the Commission funds projects for new clinics, roads, and tank farms, it also builds sustainability into those projects by providing training for local residents to maintain and operate the new facilities.

The Denali Commission administers the training program through numerous program partnerships. Each of the partners provide a high level of training opportunities that support Commission investments in rural Alaska by providing training for careers related to Commission programs such as Energy, Transportation, and Health Facilities.



Types of Training Funded

Allied Health Professions

Construction Trades

Facility Operations and Maintenance

Administration of Public Infrastructure and Youth Initiatives

Benefits of Training Projects

Population increases in rural Alaska call for greater dependence on and need for improved infrastructure systems. As construction for new and improved facilities and utility projects are being planned, the issue of long-term maintenance and operations plans of those facilities are of primary concern to the community. Training local residents to meet those needs is a priority for the Denali Commission. Over the past century, contractors from outside the region would come to a site, bring their own trained employees, do the work and leave. To achieve sustainability, recruiting and maintaining qualified, local, skilled labor is essential for long term solutions. Education is the cornerstone for improving the quality of life in all communities as it equips individuals with the tools necessary to become economically viable.

The training programs support the construction, maintenance and/or operation of Denali Commission projects. Construction trades include initiatives for welding, plumbing, carpentry, electrical, heavy equipment operation, appropriate safety classes, commercial driver's licenses, weatherization assessment and weatherization of homes and other public facilities, introduction to apprentice programs, boiler maintenance, bookkeeping and housekeeping to name a few.

Allied health projects require training for dental assistants, medical office staff, health care reimbursement procedures, health sciences, medical lab technicians, pharmacy personnel, physical therapists, personal care attendants and certified nurse's aides, as well as dental health aid therapists, and infection control standards.

In just a few short years, the Commission has made significant strides in assisting rural communities with their workforce development needs. This added value has empowered and prepared communities to build, construct and manage their own facilities, roads and other public infrastructure, without importing a workforce.

Training includes:

Internships	Construction apprenticeship programs
Driver license training	Health Care
Dual credit in high school/college	Natural Resource Development
GED preparation and completion	Drug, alcohol and crime barriers
Construction academies,	Energy conservation and efficiency
Job awareness, career planning, and job seeking skills	

Denali Commission training projects help workers in rural communities compete fairly for local jobs, become more self-reliant, and feel empowered. With sufficient training and employment, less families feel the need to permanently relocate away from their homes.

Current data from Department of Labor Research and Analysis show a 12.1% increase in employability and 64.4% increase in wages of individuals participating in our the Denali Commission training program.

TESTIMONIAL

Mike Andrews, the Director of Alaska Works Partnership, Inc., stated the "Denali Commission training programs are the most effective job training programs I know of. Hundreds of people living in rural and remote communities trained by Denali workforce programs are building skills, communities and personal incomes. Our research shows that Denali job training could be the best anti-poverty program in the nation."

Denali Commission Annual Report 2007



RESULTS REPORT

Training Project

Village Bulk Fuel Operation and Maintenance Training

Project Numbers:

EN 720004, 740064, 730088, 750010, 750041, 776157, 760003, 780098, 366-E

OVERVIEW

Each summer and fall fuel barges stop over each community to fill up fuel tanks leaving enough fuel to heat homes, vehicles, schools, and other public infrastructure throughout the long, cold winter. Over the past decade the Denali Commission has replaced hundreds of corroded and condemned fuel tanks. At the same time, the Denali Commission has provided training, through our energy partners, to over 700 rural residents living in these remote communities to maintain and operate their essential fuel business. Training local residents is critical to maintaining, operating, and managing the main energy supply in each village. Now, local year-long residents can rely on these jobs to sustain their families and likewise, the community can rely on their own workforce to maintain and sustain their vital fuel business.

LESSONS LEARNED

The key to longevity of our investments and the survivability of a communities is through local workforce development. People will take care, take pride, and take ownership of their local facilities when given the chance to learn how to maintain and operate these facilities themselves. We have learned to empower the year-round residency with training and jobs so they can be responsible and competent by managing their own fuel systems. We have learned that communities are not healthy when they do not know how to take care of their community themselves.



RESULTS

Through the efforts of the Denali Commission and its partners, a confident and competent workforce is being produced to manage, maintain, and operate essential bulk fuel businesses. Training is establishing local capacity and control and keeping many people employed in over 170 communities. Local residents are trained and/or certified in bookkeeping, bulk fuel business tasks, as electrical and utility clerks, and as power plant and hydroelectric operators. The village bulk fuel operation and maintenance training is a priority to the Denali Commission and our commitment to rural Alaska.

The village of Golovin is just one of the many success stories. Recently, a devastating wind storm blew the roof off of their powerhouse. Thanks to the smart business practices learned by Golovin's bookkeeper and manager at the AEA business training, money had been set aside for maintenance and repair. The village was able to quickly rebuild the roof, illustrating ownership and responsibility to the many investors and the community.



Recipient

Alaska Energy Authority
(AEA)

Denali Commission Funding for Nine Projects (2001-2008)

\$2,198,275

Alaskan Communities served

Adak, Ahkiok, Akiachak, Akiak, Akutan, Alakanuk, Aleknagik, Allakaket, Angoon, Aniak, Arctic Village, Atka, Atmautluak, Beaver, Brevig Mission, Buckland, Central, Chalkyitsik, Chefnak, Chenega Bay, Chevak, Chignik, Chignik Lagoon, Chignik Lake, Chitina, Chuathbault, Clarks Point, Cordova, Craig, Klawock, Crooked Creek, Deering, Diomed, Eek, Egegik, Ekwo, Elim, Emmonak, False Pass, Fort Yukon, Galena, Golovin, Goodnews Bay, Grayling, Gustavus, Haines, Hoonah, Hughes, Huslia, Igiugig, Juneau, Kake, Kaltag, Karluk, Kasiguk, Kiana, King Cove, Kipnuk, Kobuk, Kokhanok, Koliganek, Kongiganak, Kotlik, Koyuk, Koyukuk, Kwethluk, Kwigillingok, Larsen Bay, Levelock, Lime Village, Lower Kalskag, Manokotak, McGrath, Metlakatla, Mekoryuk, Nanwalek, Napakiak, Napaskiak, Nelson Lagoon, Newhalen, New Stuyahok, Newtok, Nightmute, Nikolski, Nulato, Nunam Iqua, Nunapitchuk, Old Harbor, Ouzink, Pedro Bay, Pelican, Perryville, Pilot Station, Point Hope, Port Heiden, Port Lions, Quinhagak, Rampart, Ruby, St George, St Marys, St Michael, Savoonga, Scammon Bay, Selawik, Seldovia, Shageluk, Shaktoolik, Skagway, Sleetmute, Stevens Village, Takotna, Tatitlik, Teller, Tenakee Springs, Togiak, Toksook Bay, Tuluksak, Tuntutuliak, Tununak, Tyonek, Twin Hills, Unalakleet, Upper Kalskag, Wales, Whitestone.



[This Page Intentionally Left Blank]

ECONOMIC DEVELOPMENT



PROGRAM SUMMARY

The Economic Development program at the Denali Commission realizes that the economic success in Alaska's larger communities is directly related to the success of rural Alaska. These economies are linked and the Commission continues to take important steps at encouraging economic development in one of the most challenging markets in the American economy, rural Alaska.

The Economic Development Program continues to provide rural communities with the tools necessary to plan for their own sustainability. The Commission encourages economic development through innovative partnerships with regional organizations in the areas of community mapping, community planning, feasibility studies, business planning, small equipment purchases and more.



Alaska Market Places Winner- "Winter Taxi, Kotzebue"

Types of Projects Funded

Mini-Grants

Business Financial Assistance

Business Technical Assistance

Community Mapping.

Benefits of Economic Development Projects

This program focuses on strengthening entrepreneurial knowledge and support in rural Alaska and on closing the gap that exists between knowledge and access to entrepreneurial activity. In particular, the program focuses on strengthening individual's skills and creating small business activity.

In order for Alaska's economy to be healthy both urban and rural economies must be vibrant. To attain this the program has:

- Supported the award winning Alaska Marketplace which is modeled after an initiative by the World Bank. This is a business competition which rewards entrepreneurial ideas through investment for the private sector.
- Support for a statewide economic development strategic plan supported by the Governor's office, the State Chamber of Commerce, the Alaska Municipal League, and the Alaska Regional Development Organization (ARDORs).
- Supported the mini-grant program which provides planning dollars in the areas of feasibility studies, strategic and business planning, and small essential equipment purchases.
- Creation of the Alaska Source Link web portal. The Alaska Entrepreneurial Consortium is a coalition of 19 regional development organizations and statewide service providers who share the collaborative goal of strengthening support to entrepreneurs and small business owners by providing easy access to available resources. The benefit to Federal Agencies is in making their programs more broadly inclusive to the rural areas of our state.



RESULTS REPORT

Economic Development Project

Alaska Marketplace 2008

Project # 1030



OVERVIEW

The Alaska Marketplace is an Alaska Federation of Natives initiative modeled after the World Bank's Development Marketplace. The initiative is intended to foster growth in the rural economies of Alaska. This initiative is a business ideas competition with the best ideas receiving cash prize equity injections directly from the private sector. Applicant's ideas are evaluated via a two stage evaluation process to include pitching their business ideas to a panel of judges in a trade fair environment.

The winners are awarded funds to further develop and implement their business plans and ideas. This program was initially funded by the Denali Commission but has grown into a large partnership with multiple organizations. This process is a good fit for the Commission because it has a very transparent process and is open to all Alaskans.

LESSONS LEARNED

The Denali Commission has supported this program annually since the fall of 2005. In subsequent years it was obvious that winners needed more technical assistance in the areas of marketing, web development, and advertising. The Alaska Marketplace has endeavored to offer additional post award assistance to the winners. Another important lesson learned is the need to track award winners in order to document the success rate of business award winners.



RESULTS

During the past 4 competitions the Alaska Marketplace has had over 700 business ideas submitted to the program with almost 200 of them receiving assistance in submitting a full business plan for their project idea. The Alaska Marketplace has leveraged Denali Commission programmatic support and awarded \$1.8MM in private sector matching funds to award winners over the past 4 Alaska Marketplace competitions. Many projects that did not make it to the final award stage have moved on with their concepts and attained funding from other sources. To learn more about Alaska Marketplace visit www.alaskamarketplace.org/12.cfm

Recipient

Open to all Alaskans

Denali Commission Funding

\$350,000

Partner (s)

Alaska Federation of Natives

British Petroleum

Conoco Phillips

Alaska Growth Capital

Alaska Manufacturing Extension Program

Rasmuson Foundation

Notational Cooperative Bank



[This Page Intentionally Left Blank]

SOLID WASTE



PROGRAM SUMMARY

The goal of the solid waste program at the Denali Commission is to provide funding to address deficiencies in solid waste disposal sites which threaten to contaminate rural drinking water supplies. Solid waste handling and disposal is one of the most under-served arenas in the context of Alaska's environmental and public health.

The program employs a competitive RFP process to select and identify projects, and has utilized a multidisciplinary review panel to ensure that projects meet all Denali Commission due diligence and policy requirements.

The Rural Alaska Community Action Program is a program partner with the Denali Commission Solid Waste Program. The program also collaborates with USDA Rural Development's Water and Environmental Program and the U.S. Environmental Protection Agency.



Types of Projects Funded

Burnboxes

Equipment

Fencing

Waste Oil Burners

Improvements to Solid Waste Facilities

Benefits of Solid Waste Projects

Solid waste handling and disposal is one of the most under-served areas in the context of Alaska's environmental and public health. Unless solid waste disposal issues are properly addressed, soil contamination and groundwater pollution will threaten long-term sustainability of impacted communities. The Denali Commission Solid Waste Program successfully leverages limited funding by interagency collaboration. For example, it successfully:

- complements USDA Rural Development's Water and Environmental Program by funding purchases of equipment for rural landfill operations, which is not allowable under the USDA Water and Environmental program;
- complements the U.S. Environmental Protection Agency's Indian General Assistance Program that sponsors locally-based tribal environmental planners who deliver solid and hazardous waste disposal services throughout rural Alaska; and
- extends intensive administrative support to grantees in partnership with the Rural Alaska Community Action Program.



RESULTS REPORT

Solid Waste Project - Protecting Local Water Quality

Statewide Solid Waste Projects

Project Number: 434



Nightmute

OVERVIEW

Denali Commission Solid Waste funds awarded to program partner RurAL CAP to develop, manage, and implement solid waste projects throughout Alaska. The projects are intended to help prevent contamination of rural drinking water supplies.

One such project was in Nightmute, a community of 234 located on Nelson Island in southwestern Alaska. Nelson Island and surrounding waters provides productive habitat for a variety of fish, game and edible plants that has supported subsistence harvests for thousands of years.

LESSONS LEARNED

This project will be an educational model for other communities who live near eroding river banks. It is important to act in a timely manner to move solid waste safely away from eroding river bank. Teamwork is always key.



RESULTS

Project goals were achieved. The project enabled Nightmute residents to take efficient local action to prevent large quantities of solid waste in the local landfill from being washed down river due to riverbank erosion.

Animal interaction with the solid waste has been reduced. Blowing trash has been eliminated and dumpsite trash has been contained through the creation of a berm and balefill. The project was managed and operated at the local level.

In 2007 and 2008 a total of 772 super sacks of waste were collected including; 1,982 pounds of recyclable cans, 8,145 pounds of lead acid batteries, 3,000 pounds of electronic wastes, 551 pounds of florescent light including regular bulbs, 30 gallons of PCB ballasts and 15 gallon Non-PCB ballasts. Stocked piles of scrap metals were created and waste was moved 127 feet away from the river bank.

The village has commended the seven member clean up crew for their success.

Recipient and Partner

Rural AK Community
Action Program, Inc.
(RurAL CAP)

Denali Commission Funding

\$91,771

Alaskan Community (s)

Nightmute



[This Page Intentionally Left Blank]

TEACHER HOUSING



PROGRAM SUMMARY

Teaching in rural Alaska can be one of the most rewarding and challenging professions. A critical issue for rural teachers is finding safe, affordable housing during the school year. Housing availability varies by community from newer adequate homes, to old housing units with multiple safety and structural problems, to a lack of enough available housing, requiring teachers to double-up or even live in the school.

Benefits of Teacher Housing

Teacher turnover rates are high in rural Alaska, with many teachers citing unavailable or inadequate housing as a factor in their decision to move. The quality of education received by students is impacted by teacher retention. By improving the availability and quality of housing for teachers, the Commission strives to also increase the quality of education received by the next generation of Alaskans.

The Commission partners with the Alaska Housing Finance Corporation (AHFC) to implement the teacher housing program. AHFC administers an annual RFP process and manages teacher housing projects on behalf of the Commission.



TEACHER HOUSING

[This Page Intentionally Left Blank]



RESULTS REPORT

Teacher Housing Project

Housing Renovation and Repair

Project Number: 149-05 H



Tuntutuliak

OVERVIEW

This project was a renovation and repair on two units that housed multiple teachers in the small rural village of Tuntutuliak, population 417. Both buildings were suffering from decay, foundation damage, drafty windows and doors that desperately needed to be replaced. The Lower Kuskokwim School District has a high and unacceptable teacher turnover rate with substandard housing as a primary cause for teacher attrition for their schools, especially in remote villages such as Tuntutuliak.

LESSONS LEARNED

Due to a delay in materials arriving on time, there were delays in completing the project. This is a common problem in rural Alaska due to the great distance from the rest of the United States.



Before Renovations

The building season is only five months long, because of extreme cold and weather conditions. This project, however, was completed under budget by \$58,575.00 due to AVCP Regional Housing Authority's capacity to hire trained and qualified employees in Tuntutuliak. Hiring local manpower to complete the needed repairs created much needed financial sustainability within the community with jobs difficult to come by in many of the small villages.

There were 18 teacher housing projects on this Award to AVCP Housing Authority. They were able to save approximately \$240,000. That funding was later used to fund a whole new repair and renovation teacher housing project in Toksook Bay and is currently in construction with completion expected during the summer of 2009.

RESULTS

The foundations in both units were in terrible condition due to rotting. New foundations were built and the buildings were re-leveled. One unit had the deck replaced also due to rotting wood.

More insulation was added on the exterior walls and new siding was installed to keep out the frigid cold and wind. Seven new windows were installed to replace the old ones that were starting to leak and were extremely drafty. All broken windows were also replaced. Two exterior doors were replaced because they too were letting in too much air and falling apart due to old age. The decaying floor was removed and a new floor built.

The teachers moved into safe, comfortable, affordable, and warm homes at the start of a new school year. It is a difficult transition for a new teacher to move to bush Alaska and have to live in substandard housing they are not accustomed to. Homes like these help keep our teachers in rural Alaska happy, safe, and goes a long way in helping the school districts hire and retain good quality teachers.

Recipient

AVCP Regional Housing Authority

Denali Commission Funding

\$88,797

Total Match Funding

\$118,085

Total Project Cost

\$206,882

Partner (s)

Lower Kuskokwim School District

Alaskan Community (s)

Tuntutuliak



[This Page Intentionally Left Blank]

OTHER COMMUNITY FACILITIES

Benefits of Multi-Use Facilities

This program provided communities a means of consolidating its essential services. The nature of each project was driven by the individual community and its goals and needs at the time. The requirement was that at least 2 services must be provided in the community facility. For example a library combined with a fire station or a post office. Small communities having one heating system to maintain cut overhead costs to the community.

This program has not received funding during the past 3 fiscal year financial cycles. We have had several projects that have been completed during the period. Some communities have asked that the program receive additional funding.



Benefits of Washeteria Projects

Access to safe, reliable drinking water and community shower facilities is often not available in many remote Alaska villages. Because so many of Alaska's rural communities do not have piped water and sewer systems in individual homes, and lack potable water dispensaries, community facilities that provide such vital resources are critical to community health, well being and sustainability.



In response to this need the Commission provided funding to plan, design and construction (both new construction and repair and renovation) of community watering and laundering facilities (often referred to as “washeterias”) across Alaska. The Commission’s funds successfully leveraged other funding sources including federal USDA, and EPA and State sewer and water funds to complete these vital community facility projects. Upon completion these facilities provide rural Alaska residents with access to clean water, showers, and laundry facilities.

OTHER COMMUNITY FACILITIES

[This Page Intentionally Left Blank]

A Snapshot of Active Denali Commission Projects

The Denali Commission has actively participated in approximately 1,820 projects since 1999. A summary of those projects by program area is listed below.

Program Areas	Number of Projects Since 1999
Energy	
Renewable Energy	185
Bulk Fuel	191
Rural Power System Upgrades	91
Health Facilities	
Primary Care	324
Primary Care in Hospitals	119
Health Care: Behavioral Health	49
Elder Supportive Housing	22
Domestic Violence	46
Transportation	102
Training	216
Solid Waste	58
Teacher Housing	56
Economic Development	151
Conference Sponsorships	30
Multi-Use Facilities	36
Other Infrastructure	105
Washeterias	39
Total	1820

As of March 5, 2009 the Denali Commission Project Database reported over 230 active awards. Under those awards there are approximately 1,200 projects that are at various stages of active status from creation to close-out process. In order to illustrate what the Commission plans for the future, 350 active projects are listed below by program category as a snapshot. The following pages are details on each project title, theme, milestone, funding source, and affected communities.

Projects that fall under the categories of Washeterias, Domestic Violence Shelters, and Multi- Use Facilities are no longer funded by the Commission. However, despite no new funding for these types of projects, many previously funded projects are still being completed or closed-out.

Projects Represented in this document

Program Areas	Number of Projects
Energy	
Renewable Energy	50
Bulk Fuel	33
Rural Power System Upgrades	25
Health Care	
Primary Care and Conceptual Planning	68
Primary Care in Hospitals	14
Behavioral Health	6
Domestic Violence Shelters	5
Elder Supportive Housing	16
Transportation	
Boardwalks	7
Bridges and Road Construction	25
Coastal and Harbor Construction	14
Dock, Marine Industrial Centers, and Barge Projects	16
Dust Control and Research	6
Small Boat Float Designs	5
Training	11
Government Coordination	3
Teacher Housing	18
Solid Waste	14
Economic Development	1
Multi-Use Facilities	2
Washeterias	11
Total Projects Represented	350

*To view all of the Denali Commission's awards and projects in more detail, please visit our Project Database website at www.denali.gov

GOVERNMENT COORDINATION PROJECTS

Project Title:	Airport Rehabilitation: Airport Lighting Replacement					
Project Number:	800-05-A					
Theme:	Other					
Milestone:	Construction					
Description:	All airport lighting, including wiring and fixtures, will be replaced. New runway signs and navigation aids will be installed to meet FAR part 139 standards. An enclosure will be built to protect electrical controls and transformer. This project was not funded with Denali Commission funds.					

	Funding					
Denali Commission:	\$0.00					
Other Funding:	\$3,777,778.00					
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Adak	N	Unorganized	Aleut Corporation	37	S

Project Title:	Airport Rehabilitation: Runway Striping					
Project Number:	800-05-C					
Theme:	Other					
Milestone:	Construction					
Description:	The current military runway markings will be removed and new civilian markings will be painted to meet FAR part 139 standards. This work will be accomplished using force account methods. This project was not funded with Denali Commission funds.					

	Funding					
Denali Commission:	\$0.00					
Other Funding:	\$3,777,778.00					
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Adak	N	Unorganized	Aleut Corporation	37	S

Project Title:	Juneau Auke Bay Commercial Landing Facility					
Project Number:	279-07					
Theme:	Transportation					
Milestone:	Construction Phase					
Description:	Construction of a marine services commercial transfer facility including upland freight staging area, forklift work zone, gravel barge and landing craft ramp with eight guide-mooring piling on the southwest side of the facility.					

Denali Commission: Other Funding:	Funding					
		\$1,000,000.00 \$6,500,000.00				
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Juneau	N	City & Borough of Juneau	Sealaska Corporation	3,4	B

RENEWABLE ENERGY PROJECTS

Subdivisions of Renewable Energy

Wind Power Generation

Hydro- Kinetic Energy

Transmission Lines

Heat Recovery

Interties

Stand By Power Plants and Upgrades

Distribution Systems and Upgrades

Diesel Generators

Energy Cost Reduction

Other Alternate Energy Projects

Wind Power Generation

Project Title:	St. George High Penetration Wind Diesel					
Project Number:	01016 410014					
Theme:	Other Energy					
Milestone:	In-Progress					
Description:	This award of \$1,000,000 is for the construction of a 225 kW wind energy project in the City of St. George, Alaska Energy Authority (AEA) project number 410014. The project is envisioned to be a high penetration wind-diesel hybrid system with potential for thermal recovery to heat schools, community buildings, and other large buildings.					

Denali Commission: Other Funding:	Funding					
	<div> <div>\$1,000,000.00</div> <div>\$1,000,000.00</div> </div>					
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Saint George	N	Unorganized	Aleut Corporation	37	S

Project Title:	Wind Generation					
Project Number:	27D					
Theme:	Other Energy					
Milestone:	Project Close-out					
Description:	Installation of three Northwind 100 Wind Turbines for connection into the electrical distribution system at Toksook Bay. This addition of wind energy will allow for the displacement of approximately 50,000 gallons of diesel fuel annually.					

		Funding
Denali Commission:	\$2,341,326.00	
Other Funding:	\$843,481.00	

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Toksook Bay	Y	Unorganized	Calista Corporation	38	S

Project Title:	Wind Generation					
Project Number:	29E					
Theme:	Other Energy					
Milestone:	Final Design					
Description:	It is planned to install 4 Northwind 100 wind towers					

		Funding
Denali Commission:	\$591,232.00	
Other Funding:	\$2,880,746.00	

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Chevak	N	Unorganized	Calista Corporation	39	T

Project Title:	Wind Generation
Project Number:	31B
Theme:	Other Energy
Milestone:	Final Design Complete
Description:	Installation of 200 kW wind turbines in Gambell.

	Funding
Denali Commission:	\$3,210,926.00
Other Funding:	\$356,770.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Gambell	Y	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Electrical Distribution to Wind Generation
Project Number:	31H
Theme:	Other Energy
Milestone:	Final Design Complete
Description:	Distribution design was completed by AVEC Engineering in May, 2008. Project will remain on hold until equipment is mobilized into community in 'Q3, 2008. Installation of electrical distribution will be completed concurrently with the construction of turbine foundations and installation of the turbines.

	Funding
Denali Commission:	\$133,929.00
Other Funding:	\$14,881.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Gambell	Y	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Wind Generation					
Project Number:	39C					
Theme:	Other Energy					
Milestone:	Construction					
Description:	Installation of two units of Vestas-27 with a power output of 225kW each.					

Funding	
Denali Commission:	\$2,611,229.00
Other Funding:	\$290,137.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Savoonga	Y	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Savoonga Wind Distribution					
Project Number:	39F					
Theme:	Other Energy					
Milestone:	In-Progress					
Description:	Savoonga Wind Distribution					

Funding	
Denali Commission:	\$93,985.00
Other Funding:	\$10,443.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Savoonga	Y	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Wind Design Geotechnical					
Project Number:	44F					
Theme:	Other Energy					
Milestone:	Project Close-out					
Description:	Preparing the draft CDR with submission of the first draft anticipated in November 2006. Additional grant funding for wind generation design was received from Denali Commission in September 2006.					

	Funding
Denali Commission:	\$92,399.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	New Stuyahok	Y	Unorganized	Bristol Bay Native Corporation	37	S

Project Title:	Wind Generation					
Project Number:	45B					
Theme:	Other Energy					
Milestone:	Final Design					
Description:	Installation of 120 kW wind turbines in Mekoryuk					

	Funding
Denali Commission:	\$209,205.00
Other Funding:	\$59,397.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Mekoryuk	Y	Unorganized	Calista Corporation	38	S

Project Title:	Wind Generation					
Project Number:	48B					
Theme:	Other Energy					
Milestone:	Construction					
Description:	Install three Northwind 100 wind turbines (300kW), a distribution line extension, and complete wind access road surfacing.					

Funding	
Denali Commission:	\$1,712,858.00
Other Funding:	\$1,484,810.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Hooper Bay	Y	Unorganized	Calista Corporation	39	T

Project Title:	Wind Generation					
Project Number:	49G					
Theme:	Other Energy					
Milestone:	Project Close-out					
Description:	Installation of three wind power generation towers, with a capacity of 300kW. Thermistors are also built in the wind tower foundation to monitor ground temperature.					

Funding	
Denali Commission:	\$2,666,364.00
Other Funding:	\$296,263.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kasigluk	Y	Unorganized	Calista Corporation	38	S

Project Title:	Wind Design				
Project Number:	58B				
Theme:	Other Energy				
Milestone:	In-Progress				
Description:	Wind Design Business Plan and Conceptual Design				

	Funding
Denali Commission:	\$15,000.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Quinhagak	Y	Unorganized	Calista Corporation	38	S

Hydro—Kinetic Energy

Project Title:	Upper Lynn Canal Power Supply System					
Project Number:	0129-DC-2004-I16					
Theme:	Other Energy					
Milestone:	Construction					
Description:	Complete final design and environmental plans, specify and order long lead time items (transformers, reactors, turbine and generator), develop marine access to the area, and complete initial mobilization for the 3 MW Kasidaya Project, a run-of-river hydroelectric facility on Kasidaya creek to reduce the need for diesel generation for Skagway & Haines and lower the cost of electricity. FERC #11588					

	Funding
Denali Commission:	\$2,000,000.00
Other Funding:	\$5,800,000.00

	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
Communities:	Haines	Y	Haines Borough	Sealaska Corporation	5	C
	Klukwan	Y	Unorganized	Sealaska Corporation	5	C
	Skagway	N	Unorganized	Sealaska Corporation	5	C

Project Title:	Falls Creek Hydroelectric Project					
Project Number:	204-06					
Theme:	Other Energy					
Milestone:	In-Progress					
Description:	Construct and commission the Falls Creek Hydroelectric Project, complete. The project will be an 800 kW, run-of-a-river facility consisting of a diversion dam, powerhouse with turbine/generator, 10,000 feet of water pipeline, 3 miles of access and service roads and 5 miles of interconnect transmission line. See also FERC's website www.FERC.gov, Docket P-11659.					

	Funding
Denali Commission:	\$2,500,000.00
Other Funding:	\$3,950,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Gustavus	Y	Unorganized	Sealaska Corporation	5	C

Project Title:	Hydrokinetic Turbine Project					
Project Number:	313-07					
Theme:	Other Energy					
Milestone:	Final Design & Permitting					
Description:	The electrical generation facilities in Eagle are currently listed as #31 on the Commissions statewide energy deficiency list. Alaska Power Company (APC) has completed initial design and permitting for a hydrokinetic Turbine to be installed in the Yukon River near Eagle. The utility in Eagle could save approximately \$135,000.00/year if they do not run the diesels about 57% of the operating budget					

	Funding
Denali Commission:	\$1,604,745.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Eagle	Y	Unorganized	Doyon, Limited	6	C

Project Title:	Falls Creek Hydroelectric Project Completion					
Project Number:	325-07					
Theme:	Other Energy					
Milestone:	In-Progress					
Description:	This scope of work includes funding to complete the Falls Creek Hydroelectric Project which experienced delays. There are no other changes to the original scope of work, which includes an 800 kW, run-of-a-river facility consisting of a diversion dam, powerhouse with turbine/generator, 10,000 feet of water pipeline, 3 miles of access and service roads and 5 miles of interconnect transmission line.					

Funding	
Denali Commission:	\$300,000.00
Other Funding:	\$300,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Gustavus	Y	Unorganized	Sealaska Corporation	5	C

Project Title:	Hydro Retrofit					
Project Number:	407007					
Theme:	Other Energy					
Milestone:	Final Design					
Description:	This conceptual design report was initiated in 2004. The proposed grantee is the City of Pelican.					

Funding	
Denali Commission:	\$1,350,000.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Pelican	Y	Unorganized	Sealaska Corporation	2	A

Transmission Lines

Project Title:	Line Extension to Power Plant Site					
Project Number:	23C					
Theme:	Other Energy					
Milestone:	Final Design Complete					
Description:	A line extension to the standby back up generator in Brevig Mission to the principal power plant located in Teller.					

Funding	
Denali Commission:	\$5,070.00
Other Funding:	\$563.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Brevig Mission	N	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Transmission Line Material					
Project Number:	262-07					
Theme:	Other Energy					
Milestone:	In-Progress Complete					
Description:	To purchase and deliver material for the 14.7 mile transmission line along Walden Point Road, currently under construction by National Guard units under the Innovative Readiness Training (IRT) program. Material to be procured includes poles, conductor wires, cross arms and guying anchors and ancillary material necessary for completion of the transmission line.					

Funding	
Denali Commission:	\$500,000.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Metlakatla	N	Unorganized	Sealaska Corporation	5	C

Project Title:	HVDC Transmission Development					
Project Number:	73B					
Theme:	Other Energy					
Milestone:	In-Progress					
Description:	AVEC will use this funding to pursue economic and operational feasibility analysis and preliminary engineering for a direct current transmission connection between Mountain Village and St. Mary's, Alaska. The initial design and engineering studies required to evaluate the potential of this HVDC transmission for village-scale projects, includes building and testing a prototype of the converter.					

	Funding
Denali Commission:	\$700,000.00
Other Funding:	\$0.00

	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
Communities:	Mountain Village	Y	Unorganized	Calista Corporation	39	T
	Saint Mary's	N	Unorganized	Calista Corporation	39	T

Heat Recovery

Project Title:	Heat Recovery					
Project Number:	27F					
Theme:	Other Energy					
Milestone:	In-Progress					
Description:	Recovered heat will be provided from the diesel engines in the power plant as well as the electric boiler heated by surplus wind energy. The Rural Utilities Cooperative (RUC) will purchase the recovered heat to increase the temperature of the Cities water system and prevent freeze-ups.					

Funding	
Denali Commission:	\$1,036,964.00
Other Funding:	\$54,577.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Toksook Bay	Y	Unorganized	Calista Corporation	38	S

Project Title:	Heat Recovery					
Project Number:	29D					
Theme:	Other Energy					
Milestone:	Final Design					
Description:	This project provides for a heat recovery system in Chevak.					

Funding	
Denali Commission:	\$4,389.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Chevak	N	Unorganized	Calista Corporation	39	T

Project Title:	Heat Recovery					
Project Number:	49F					
Theme:	Other Energy					
Milestone:	Project Close-out					
Description:	Heat recovery system design by Coffman delivered 31 October 2005. Changes resulting from rotation of the heat recovery module and other modifications based on Toksook Bay equipment.					

Funding	
Denali Commission:	\$1,082,587.00
Other Funding:	\$56,979.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kasigluk	Y	Unorganized	Calista Corporation	38	S

Interties

Project Title:	Juneau, Greens Creek, Hoonah Intertie				
Project Number:	0115-DC-2004-I3				
Theme:	Other Energy				
Milestone:	Final Design				
Description:	Permitting, Engineering and Construction of an Intertie connecting Juneau, Greens Creek and Hoonah				

	Funding
Denali Commission:	\$195,510.43
Other Funding:	\$2,118,937.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Hoonah	N	Unorganized	Sealaska Corporation	5	C
	Juneau	N	City & Borough of Juneau	Sealaska Corporation	3,4	B

Project Title:	Tok-Chistochina Regional Intertie
Project Number:	0116-DC-2004-I4
Theme:	Other Energy
Milestone:	Construction
Description:	Construct 4.5 miles of 12.5 kv three-phase extensions N. of Chistochina. Convert 6 miles of single-phase 12.5 kv line along the Mentasta Road to 3-phase. Construct 2 miles of three-phase 12.5 kv line from Mentasta Road to Mentasta Lodge. Construct 1.5 miles of 3-phase, 10.8 miles single-phase to complete Slana area distribution system providing central station electrical service to ~65 households.

	Funding
Denali Commission:	\$3,884,800.00
Other Funding:	\$13,300,000.00

	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
Communities:	Chistochina	Y	Unorganized	Ahtna, Incorporated	6	C
	Tok	N	Unorganized	Doyon, Limited	6	C

Project Title:	Swan Lake - Lake Tyee Intertie Continuation
Project Number:	0130-DC-2004-I17
Theme:	Other Energy
Milestone:	Construction Complete
Description:	(1) Replace the frequency governors at the Tyee Lake plant, (2) Convert the analog power-line communications system between Tyee Lake and Wrangell/Petersburg to a digital microwave communications link, and (3) Conduct a detailed 30-year operations and maintenance economic analysis of the intertie.

	Funding					
Denali Commission:		\$4,974,400.00				
Other Funding:		\$102,676,458.29				
	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
Communities:	Ketchikan	N	Ketchikan Gateway Borough	Sealaska Corporation	1	A

Project Title:	Nightmute - Toksook Bay Intertie
Project Number:	271
Theme:	Other Energy
Milestone:	In-Progress
Description:	This project provides an intertie to connect the village of Nightmute to the main generating plant at Toksook Bay, maximizing the utilization of the Toksook Bay wind turbines. Although the primary generation will be located in Toksook Bay, a back-up module will be available to provide power to the village of Nightmute in the event of an outage or loss of service along the intertie.

	Funding
Denali Commission:	\$6,195,375.76
Other Funding:	\$688,375.00

	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
Communities:	Nightmute	Y	Unorganized	Calista Corporation	38	S
	Toksook Bay	Y	Unorganized	Calista Corporation	38	S

Project Title:	Intertie Final Design
Project Number:	30F
Theme:	Other Energy
Milestone:	In-Progress
Description:	The magnitude of the fuel storage in Alakanuk and Emmonak is related to the feasibility of an intertie between the two villages. Although some geotechnical work was conducted on the Emmonak area sites in early 2008, more was required. Additional geotechnical work that was planned for 1Q2009 was actually conducted in December 2008, and the written reports should be available in January 2009 to incorporate into the planning process for Alakanuk and Emmonak Bulk Fuel, Power Plant and Intertie sitting and feasibility.

	Funding					
Denali Commission:		\$50,000.00				
Other Funding:		\$0.00				
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District

	Alakanuk	Y	Unorganized	Calista Corporation	39	T
	Emmonak	N	Unorganized	Calista Corporation	39	T

Project Title:	Tie Line
Project Number:	38D
Theme:	Other Energy
Milestone:	In-Progress
Description:	Installation of an intertie between Saint Michael and Stebbins.

Denali Commission: Other Funding:	Funding					
	\$110,000.00 \$0.00					
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Saint Michael	N	Unorganized	Bering Straits Native Corp.	39	T
	Stebbins	Y	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	New Stuyahok & Ekwok Intertie
Project Number:	44D
Theme:	Other Energy
Milestone:	Final Design
Description:	Activity on this project will be reported with AVEC Project # 73A Intertie Studies and Transmission Development.

Denali Commission: Other Funding:	Funding					
	\$3,236.00 \$0.00					
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Ekwok	Y	Unorganized	Bristol Bay Native Corporation	37	S
	New Stuyahok	Y	Unorganized	Bristol Bay Native Corporation	37	S

Project Title:	Intertie upgrade Nunapitchuk to Kasigluk					
Project Number:	49C					
Theme:	Other Energy					
Milestone:	In-Progress					
Description:	Upgrade of power line intertie between Nunapitchuk and Kasigluk.					

	Funding
Denali Commission:	\$2,012,139.00
Other Funding:	\$223,571.00

	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
Communities:	Kasigluk	Y	Unorganized	Calista Corporation	38	S
	Nunapitchuk	Y	Unorganized	Calista Corporation	38	S

Project Title:	Teller - Brevig Mission Intertie					
Project Number:	70C					
Theme:	Other Energy					
Milestone:	Final Design					
Description:	The Teller to Brevig Mission electric intertie will connect the community of Brevig Mission to the main generating plant at Teller. Although the primary generation will be located in Teller, there will still be a back up module that will be available to provide prime power to the Community of Brevig Mission in the event of an outage or a loss of service along the intertie.					

	Funding
Denali Commission:	\$1,995,511.00
Other Funding:	\$163,638.00

	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
Communities:	Brevig Mission	N	Unorganized	Bering Straits Native Corp.	39	T
	Teller	Y	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Intertie Studies and Transmission Development					
Project Number:	73A					
Theme:	Other Energy					
Milestone:	In-Progress					
Description:	AVEC will use this funding to integrate consideration of intertie options into project planning through an enhanced CDR process that would cover several prospective villages. Prospective intertie and generation consolidation candidates to be addressed with this funding include: Emmonak-Alakanuk, Pilot Station-St. Mary's, St. Mary's-Mt. Village, Togiak-Twin Hills, and New Stuyahok-Ekwok.					

	Funding
Denali Commission:	\$510,000.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Alakanuk	Y	Unorganized	Calista Corporation	39	T
	Ekwok	Y	Unorganized	Bristol Bay Native Corporation	37	S
	Emmonak	N	Unorganized	Calista Corporation	39	T
	Mountain Village	Y	Unorganized	Calista Corporation	39	T
	New Stuyahok	Y	Unorganized	Bristol Bay Native Corporation	37	S
	Pilot Station	Y	Unorganized	Calista Corporation	39	T
	Saint Mary's	N	Unorganized	Calista Corporation	39	T
	Togiak	Y	Unorganized	Bristol Bay Native Corporation	37	S
	Twin Hills	N	Unorganized	Bristol Bay Native Corporation	37	S

Stand By Power Plants and Upgrades

Project Title:	Stand by Power Plant Final Design					
Project Number:	28B					
Theme:	Other Energy					
Milestone:	In-Progress					
Description:	This project involves building a standby power plant in Alakanuk. Potential for interties and wind generation are studied to estimate the volume and location of fuel storage needed for power generation.					

	Funding
Denali Commission:	\$45,000.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Alakanuk	Y	Unorganized	Calista Corporation	39	T

Project Title:	Electrical Distribution to Power Plant					
Project Number:	31G					
Theme:	Other Energy					
Milestone:	In-Progress					
Description:	Modular power plant, heat recovery, wind generation					

	Funding
Denali Commission:	\$62,931.00
Other Funding:	\$6,993.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Gambell	Y	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Power Distribution System Upgrade
Project Number:	350154
Theme:	Other Energy
Milestone:	Project Close-out
Description:	Distribution System Upgrade

	Funding
Denali Commission:	\$217,513.94
Other Funding:	\$36,928.22

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Golovin	N	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Power System Upgrade - Distribution
Project Number:	350157
Theme:	Other Energy
Milestone:	Project Close-out
Description:	Replacement of the existing non code compliant power poles, transformers and overhead wires in the city of Koyukuk and extend the system into new houses in the community. The new electrical distribution system was built according to current construction codes and safety standards in order to provide a safer, more efficient and more easily maintained system.

	Funding
Denali Commission:	\$359,041.97
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Koyukuk	Y	Unorganized	Doyon, Limited	6	C

Project Title:	Consolidate Saint Michael & Stebbins Power Plant					
Project Number:	38B					
Theme:	Other Energy					
Milestone:	Final Design					
Description:	This project places a new power plant in Stebbins and a standby module in Saint Michael. The two villages will be connected by an intertie.					

	Funding
Denali Commission:	\$11,458.00
Other Funding:	\$0.00

	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
Communities:	Saint Michael	N	Unorganized	Bering Straits Native Corp.	39	T
	Stebbins	Y	Unorganized	Bering Straits Native Corp.	39	T

Distribution Systems and Upgrades

Project Title:	Distribution System Upgrade and Code Corrections					
Project Number:	35C					
Theme:	Other Energy					
Milestone:	In-Progress					
Description:	Distribution System Upgrade and Code Corrections					

	Funding
Denali Commission:	\$245,051.00
Other Funding:	\$27,228.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Nightmute	Y	Unorganized	Calista Corporation	38	S

Project Title:	Distribution to Power Plant					
Project Number:	35F					
Theme:	Other Energy					
Milestone:	In-Progress					
Description:	New Standby Generator unit located next to the proposed new Community BFU. Further line work is needed to tie the new standby generator to the existing village grid system. Work anticipated to be completed by the end of 3Q2009. AVEC line crews will be completing the outstanding work					

	Funding
Denali Commission:	\$35,732.00
Other Funding:	\$3,970.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Nightmute	Y	Unorganized	Calista Corporation	38	S

Project Title:	Distribution to Power Plant Design					
Project Number:	38G					
Theme:	Other Energy					
Milestone:	In-Progress					
Description:	Installation of distribution system to connect to the standby module.					

Funding	
Denali Commission:	\$10,000.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Saint Michael	N	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Electrical Distribution to Power Plant					
Project Number:	39E					
Theme:	Other Energy					
Milestone:	Construction					
Description:	Constructing electrical distribution to the Savoonga power plant					

Funding	
Denali Commission:	\$35,919.00
Other Funding:	\$3,991.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Savoonga	Y	Unorganized	Bering Straits Native Corp.	39	T

Diesel Generators

Project Title:	AVEC - Diesel Generator (ECR)					
Project Number:	403006					
Theme:	Other Energy					
Milestone:	In-Progress Complete					
Description:	Purchase and installation of high efficiency diesel generators to reduce cost and increase efficiency.					

	Funding
Denali Commission:	\$223,054.55
Other Funding:	\$462,836.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Emmonak	N	Unorganized	Calista Corporation	39	T
	Hooper Bay	Y	Unorganized	Calista Corporation	39	T
	Mountain Village	Y	Unorganized	Calista Corporation	39	T
	Nunapitchuk	Y	Unorganized	Calista Corporation	38	S
	Togiak	Y	Unorganized	Bristol Bay Native Corporation	37	S

Energy Cost Reduction

Project Title:	Energy Cost Reduction 4
Project Number:	403024
Theme:	Other Energy
Milestone:	In-Progress
Description:	Efficiency upgrades of power generation facilities for Whitestone Community.

Funding						
Denali Commission:	\$682,928.00					
Other Funding:	\$254,022.00					
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Whitestone Community	X	Unorganized	Doyon, Limited	Public	F

Project Title:	ASD Energy Cost Reduction 4
Project Number:	404006
Theme:	Other Energy
Milestone:	In-Progress
Description:	Energy conservation retrofits at 12 ASD facilities. Projects under the grant meet the benefit/cost ratio by at least 1/1. Scope may be enlarged with their own funds. Project examples include: change T12 lamps and magnetic ballasts to T8 lamps and electronic ballasts, install vending misers, install timers on pumps, de-lamping, motion sensors, and replace HID lighting with fluorescent.

Funding						
Denali Commission:	\$181,895.00					
Other Funding:	\$545,684.00					
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Anchorage	N	Municipality of Anchorage	Cook Inlet Region, Inc.	16,17,18,19,20, 21,22,23,24,25,26,27,29, 30,31,32	H,I,J,K,L, M,N,O,P

Other Alternate Energy Projects

Project Title:	Bulk Fuel Shoreline Protection					
Project Number:	226-06					
Theme:	Other Energy					
Milestone:	Project Close-out					
Description:	Design and construct continuous protection along 1800 linear feet (lf) of shoreline adjacent to existing bulk fuel storage facilities and school. The Commission funded portion consists of two discontinuous areas of approximately 600 and 200 lf of shoreline along the tank farms, with approximately 1000 lf between the two. The full length of protection MUST be provided for project to proceed.					

	Funding
Denali Commission:	\$1,300,000.00
Other Funding:	\$1,650,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kivalina	N	Northwest Arctic Borough	NANA Regional Corporation	40	T

Project Title:	Generator Procurement/Inventory					
Project Number:	350284					
Theme:	Other Energy					
Milestone:	In-Progress					
Description:	The scope of work is to purchase 10 new Caterpillar 3456 generator sets to be distributed to the following communities: Angoon - 1 generator Hoonah - 1 generator Kipnuk - 2 generators Kwethluk - 2 generators Unalakleet - 4 generators Funding for the generator procurement under this award will be in the amount of \$589,840, which includes purchase price, delivery FOB Alaska, and admin costs.					

	Funding
Denali Commission:	\$840,224.00
Other Funding:	\$0.00

	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
Communities:	Angoon	Y	Unorganized	Sealaska Corporation	5	C
	Hoonah	N	Unorganized	Sealaska Corporation	5	C
	Kipnuk	Y	Unorganized	Calista Corporation	38	S
	Kwethluk	Y	Unorganized	Calista Corporation	38	S
	Unalakleet	N	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Wood-fired Boiler, Partial Construction
Project Number:	402012
Theme:	Other Energy
Milestone:	In-Progress
Description:	Boiler construction.

	Funding
Denali Commission:	\$456,000.00
Other Funding:	\$532,500.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Craig	N	Unorganized	Sealaska Corporation	5	C

Project Title:	FY08 Project Administration
Project Number:	01041
Theme:	Other Energy
Milestone:	In-Progress
Description:	Administrative funds are to be used to support AEA's direct costs of administering FY08 Denali Commission awards. Allowable costs include direct costs of AEA personnel time devoted to and identified on their timesheets for the performance of project management of FY08 awards. Also allowed are direct project management costs such as travel, contract work, etc. as further defined in the 08-09 MOA.

	Funding
Denali Commission:	\$30,000.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Anchorage	N	Municipality of Anchorage	Cook Inlet Region, Inc.	16,17,18,19,20,21,22,23,24,25,26,27,29,30,31,32	H,I,J,K,L,M,N,O,P

Project Title:	FY08 Energy Project Administration					
Project Number:	01087					
Theme:	Other Energy					
Milestone:	In-Progress					
Description:	This award in the amount of \$791,176 is for the administration and management of FY08 bulk fuel facility projects in Chevak, Alaska and bulk fuel facility and rural power system upgrade projects in Brevig Mission, Alaska, administered by Alaska Village Electric Cooperative (AVEC).					

	Funding
Denali Commission:	\$791,176.00
Other Funding:	\$0.00

	Name	Distressed/ Non- Distressed	Borough	ANCSA Region	House District	State District
Communities:	Anchorage	N	Municipality of Anchorage	Cook Inlet Region, Inc.	16,17,18,19,20,21,22,23,24,25,26,27,29,30,31,32	H,I,J,K,L,M,N,O,P
	Brevig Mission	N	Unorganized	Bering Straits Native Corp.	39	T
	Chevak	N	Unorganized	Calista Corporation	39	T

BULK FUEL PROJECTS

Project Title:	Bulk Fuel Upgrades (AVEC Portion)					
Project Number:	01050					
Theme:	Bulk Fuel					
Milestone:	Construction					
Description:	This award provides construction funding in the amount of \$3,178,483 for site work and installation of 310,000 gallons of code compliant bulk diesel fuel storage for use by the Alaska Village Electric Cooperative, Inc. (AVEC) electric power plant that serves the entire village of Chevak, Alaska. AVEC will own and operate the facilities when completed.					

	Funding
Denali Commission:	\$3,178,483.00
Other Funding:	\$353,165.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Chevak	N	Unorganized	Calista Corporation	39	T

Project Title:	Bulk Fuel Upgrades (Community Portion)					
Project Number:	01051					
Theme:	Bulk Fuel					
Milestone:	Construction					
Description:	This award provides construction funding in the amount of \$6,200,903 for site work and installation of 501,000 gallons of code compliant bulk diesel fuel and gasoline storage for use by the residents, governments, businesses and other entities of Chevak, Alaska. Alaska Village Electric Cooperative, Inc. will manage this competitive-bid project for the eventual owners of the storage facilities.					

	Funding
Denali Commission:	\$6,200,903.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Chevak	N	Unorganized	Calista Corporation	39	T

Project Title:	Bulk Fuel Upgrades					
Project Number:	01055					
Theme:	Bulk Fuel					
Milestone:	Construction					
Description:	This award provides construction funding in the amount of \$2,025,000 to install 243,000 gallons of code-compliant bulk diesel fuel storage for use by the electric power plant that serves the entire village of Brevig Mission. In the future, it is planned that the power plant will also serve the nearby village of Teller, by means of an intertie between Brevig Mission and Teller.					

	Funding
Denali Commission:	\$2,025,000.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Brevig Mission	N	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Bulk Fuel Upgrade					
Project Number:	01069 340243					
Theme:	Bulk Fuel					
Milestone:	In-Progress Pending					
Description:	This award of \$120,000 will provide for the Conceptual Design Report (CDR) and Preliminary Design for a new, 294,000-gallon, co-located, code-compliant bulk fuel tank farm and related facilities in the community of Tuluksak, Alaska, located approximately 35 miles northeast of Bethel near the junction of the Tuluksak and Kuskokwim Rivers.					

		Funding				
Denali Commission:		\$120,000.00				
Other Funding:		\$0.00				

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Tuluksak	Y	Unorganized	Calista Corporation	38	S

Project Title:	Napakiak Bulk Fuel Design and Business Plan					
Project Number:	01078 340246					
Theme:	Bulk Fuel					
Milestone:	In-Progress Pending					
Description:	This award in the amount of \$150,000 will provide for the final design and business operating plan for a bulk fuel facility in Napakiak, Alaska. The new facility will consist of a new 106,000 gallon, code-compliant bulk fuel tank farm, bulk/truck transfer station with secondary containment structure, and a retail dispensing facility.					

	Funding
Denali Commission:	\$150,000.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Napakiak	Y	Unorganized	Calista Corporation	38	S

Project Title:	Bulk Fuel Design and Business Plan					
Project Number:	01090 340252					
Theme:	Bulk Fuel					
Milestone:	In-Progress Pending					
Description:	This award of \$150,000 will provide for the final design, business operating plan, and any required geotechnical work for a total of eight (8) fuel tanks to provide fuel for the power plant, dispensary system and heating for community facilities including the school.					

	Funding
Denali Commission:	\$150,000.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Ekwok	Y	Unorganized	Bristol Bay Native Corporation	37	S

Project Title:	Bulk Fuel Storage Project					
Project Number:	23A					
Theme:	Bulk Fuel					
Milestone:	Construction					
Description:	The project will upgrade bulk fuel storage facilities for the City of Brevig Mission, Bering Strait School District and Kawerak, which will consist of the installation of 9 - 27,000 gallon storage tanks, marine headers, cargo lines, service lines, point of use tanks and a retail fuel dispensing facility.					

	Funding
Denali Commission:	\$3,196,892.04
Other Funding:	\$78,044.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Brevig Mission	N	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Bulk Fuel Storage Project					
Project Number:	27A					
Theme:	Bulk Fuel					
Milestone:	Project Close-out					
Description:	This project provided storage for 378,000 gallons of diesel for AVEC which will allow AVEC to provide electrical power to Toksook Bay, Tununak and Nightmute via interconnections. The City of Toksook Bay received storage for 111,000 gallons diesel & 86,000 gallons gasoline. The Lower Kuskokwim School District received 94,000 gallons of storage to supply fuel to the elementary and high schools.					

	Funding
Denali Commission:	\$5,180,080.00
Other Funding:	\$388,222.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Toksook Bay	Y	Unorganized	Calista Corporation	38	S

Project Title:	Bulk Fuel Facility					
Project Number:	28A					
Theme:	Bulk Fuel					
Milestone:	Conceptual Planning Complete					
Description:	This upgrade incorporates three separate sites to meet the needs of the community. A co-located site, situated west of the existing AVEC power plant, will provide bulk storage capacity for AVEC, LYSD, the City of Alakanuk, Alakanuk Native Corporation, Lower Yukon School District, and the Alstrom Family. Total anticipated storage capacity will be 485,000 gallons of diesel fuel and gasoline.					

Funding
Denali Commission: \$124,037.00
Other Funding: \$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Alakanuk	Y	Unorganized	Calista Corporation	39	T

Project Title:	Bulk Fuel Storage Project					
Project Number:	29A					
Theme:	Bulk Fuel					
Milestone:	Final Design					
Description:	This project includes a new bulk fuel facility in Chevak.					

Funding
Denali Commission: \$585,000.00
Other Funding: \$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Chevak	N	Unorganized	Calista Corporation	39	T

Project Title:	Bulk Fuel Storage Project					
Project Number:	30A					
Theme:	Bulk Fuel					
Milestone:	Final Design					
Description:	Bulk Fuel Business Plan and Final Design.					

	Funding
Denali Commission:	\$173,652.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Emmonak	N	Unorganized	Calista Corporation	39	T

Project Title:	Bulk Fuel Facility					
Project Number:	340106					
Theme:	Bulk Fuel					
Milestone:	Project Close-out					
Description:	A new 100,700 gallon bulk fuel facility for diesel and gasoline, a bulk fuel truck loading rack, and retail dispenser was constructed to service the Native Village of Chignik Lagoon and Lake and Peninsula School District. The project also provided for a new day tank in the school power plant and bulk fuel tank refurbishment at the school/power utility.					

	Funding
Denali Commission:	\$788,254.96
Other Funding:	\$309,020.68

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Chignik Lagoon	N	Lake & Peninsula Borough	Bristol Bay Native Corporation	37	S

Project Title:	Bulk Fuel Facility					
Project Number:	340107					
Theme:	Bulk Fuel					
Milestone:	Project Close-out					
Description:	A new 346,000 gallon bulk fuel facility for diesel (308,000 gallons) and gasoline (38,000 gallons), a bulk fuel truck loading rack, and retail dispenser was constructed. New bulk fuel tanks, day tanks, and distribution piping were installed at the City power plants. Other participants were Trident Seafoods, Norquest Seafoods and Lake and Peninsula School District.					

Funding	
Denali Commission:	\$2,214,536.51
Other Funding:	\$63,363.02

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Chignik	N	Lake & Peninsula Borough	Bristol Bay Native Corporation	37	S

Project Title:	Bulk Fuel Facility					
Project Number:	340109					
Theme:	Bulk Fuel					
Milestone:	Project Close-out Complete					
Description:	This is a \$2 million project with the Alaska Energy Authority allowing the village of Kiana to update its old bulk fuel storage system and replace it with one that complies with environmental and safety codes.					

Funding	
Denali Commission:	\$2,174,283.76
Other Funding:	\$730,036.20

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kiana	N	Northwest Arctic Borough	NANA Regional Corporation	40	T

Project Title:	Bulk Fuel Facility					
Project Number:	340110					
Theme:	Bulk Fuel					
Milestone:	Project Close-out Complete					
Description:	This project consists of installing a new bulk fuel facility in Kongiganak. The capacity is 345,600 gallons of gasoline.					

Funding	
Denali Commission:	\$3,459,346.49
Other Funding:	\$683,599.55

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kongiganak	N	Unorganized	Calista Corporation	38	S

Project Title:	Bulk Fuel Facility					
Project Number:	340111					
Theme:	Bulk Fuel					
Milestone:	Project Close-out					
Description:	Co-located bulk fuel tank farm for Kotlik Yupik Corporation and the City of Kotlik. Raised steel containment, dual compartment dispensing tank, and retail dispensing station. Total gross storage capacity of 444,000 gallons, consisting of 342,000 gallons of fuel oil and 102,000 gallons of unleaded gasoline.					

Funding	
Denali Commission:	\$2,773,897.26
Other Funding:	\$1,074,463.76

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kotlik	Y	Unorganized	Calista Corporation	39	T

Project Title:	Bulk Fuel Facility					
Project Number:	340116					
Theme:	Bulk Fuel					
Milestone:	Project Close-out					
Description:	A new 80,500 gallon bulk fuel facility that included marine header, bulk transfer and retail dispenser was constructed. A distribution pipeline was installed from a school bulk tank in the facility to the school with an intermediate tank and an intermediate tank was installed at the power plant. Participants were Native Village of Nikolski, Aleutian Region School District, and Chaluka Corporation.					

	Funding
Denali Commission:	\$934,023.91
Other Funding:	\$182,986.39

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Nikolski	Y	Unorganized	Aleut Corporation	37	S

Project Title:	Bulk Fuel Facility					
Project Number:	340119					
Theme:	Bulk Fuel					
Milestone:	Project Close-out					
Description:	This project consisted of a new bulk fuel facility with a capacity for 136,000 gallons (104,000 gallons of diesel and 32,000 gallons of gasoline) including a marine header, bulk transfer and retail dispenser for this community of 175 people located 28 air miles south of Homer.					

	Funding
Denali Commission:	\$894,089.63
Other Funding:	\$106,281.65

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Port Graham	N	Kenai Peninsula Borough	Chugach Alaska Corporation	35	R

Project Title:	Bulk Fuel Facility					
Project Number:	340121					
Theme:	Bulk Fuel					
Milestone:	Project Close-out Complete					
Description:	CDR was started by AEA; the project was transferred to AVEC for design completion and construction.					

	Funding
Denali Commission:	\$69,113.63
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Toksook Bay	Y	Unorganized	Calista Corporation	38	S

Project Title:	Bulk Fuel Facility					
Project Number:	340122					
Theme:	Bulk Fuel					
Milestone:	Project Close-out					
Description:	This project consisted of a new bulk fuel facility utilized for both fuel oil and gasoline storage. The facility receives fuel by marine delivery normally twice a year. The barge must beach or anchor near shore since there is no dock and extends its hose to the marine headers. Participants include Tuntutuliak Community Services Association and Qinarmit Corporation.					

	Funding
Denali Commission:	\$699,269.07
Other Funding:	\$1,580,384.05

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Tuntutuliak	Y	Unorganized	Calista Corporation	38	S

Project Title:	Bulk Fuel Facility
Project Number:	340132
Theme:	Bulk Fuel
Milestone:	Project Close-out
Description:	This project consisted of a new bulk fuel facility to accommodate a bulk fuel tank and dispenser for the City of Aleknagik and one bulk tank, a distribution pipeline, and an intermediate tank for the Southwest Region School District. The facility has a 32,000 gallon capacity.

	Funding
Denali Commission:	\$338,658.47
Other Funding:	\$211,201.70

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Aleknagik	Y	Unorganized	Bristol Bay Native Corporation	37	S

Project Title:	Bulk Fuel Facility
Project Number:	340135
Theme:	Bulk Fuel
Milestone:	Final Design Pending
Description:	Phase II Final Design & Business Plan & Construction

	Funding
Denali Commission:	\$231,845.13
Other Funding:	\$1,859.08

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Chalkyitsik	Y	Unorganized	Doyon, Limited	6	C

Project Title:	Bulk Fuel Facility
Project Number:	340148
Theme:	Bulk Fuel
Milestone:	Final Design
Description:	The three bulk fuel facilities in Venetie were found in fair conditions, with some deficiencies such as the foul odor that residents have complained about. This project relocates & consolidates the tank farm for a location where proper heating fuel and gasoline dispensing station can be developed and unsafe method used for dispensing fuel eliminated. The tanks have a capacity of 34000 gallons.

	Funding
Denali Commission:	\$224,815.32
Other Funding:	\$86,683.25

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Venetie	Y	Unorganized	Doyon, Limited	6	C

Project Title:	Bulk Fuel Facility
Project Number:	340190
Theme:	Bulk Fuel
Milestone:	Project Close-out
Description:	This project consisted of a new bulk fuel facility with a 122,000 gallon capacity of gasoline and #1 diesel in five tanks. The grantee is the Koyukuk Village Council.

	Funding
Denali Commission:	\$2,588,182.57
Other Funding:	\$38,064.37

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Koyukuk	Y	Unorganized	Doyon, Limited	6	C

Project Title:	Bulk Fuel Facility					
Project Number:	340212					
Theme:	Bulk Fuel					
Milestone:	Project Close-out					
Description:	Construction of a bulk fuel facility with a capacity of 64,000 gallons of gasoline and #1 diesel stored in six tanks.					

	Funding
Denali Commission:	\$820,262.28
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Pedro Bay	N	Lake & Peninsula Borough	Bristol Bay Native Corporation	36	R

Project Title:	Bulk Fuel Storage Project					
Project Number:	39A					
Theme:	Bulk Fuel					
Milestone:	Construction					
Description:	This project consists of a new bulk fuel tank farm in Savoonga with a storage capacity of 359,600 gallons.					

	Funding
Denali Commission:	\$2,959,717.00
Other Funding:	\$340,804.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Savoonga	Y	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Bulk Fuel Storage Project					
Project Number:	40A					
Theme:	Bulk Fuel					
Milestone:	Conceptual Planning Complete					
Description:	This project will provide for a bulk fuel storage tank farm consisting of six 27 000-gallon tanks at the tank farm and one 8000-gallon dual product fire-rated dispensing tank. The Innoko River School also gets a 20 000-gallon double wall tank. This will provide a shell capacity of 190 000 gallons and a net storage of 171 000 gallons.					

	Funding
Denali Commission:	\$65,704.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Shageluk	Y	Unorganized	Doyon, Limited	6	C

Project Title:	Bulk Fuel Storage Project					
Project Number:	41A					
Theme:	Bulk Fuel					
Milestone:	Final Design					
Description:	Bulk Fuel Business Plan					

	Funding
Denali Commission:	\$228,914.00
Other Funding:	\$5,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Stebbins	Y	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Bulk Fuel Storage Project					
Project Number:	43A					
Theme:	Bulk Fuel					
Milestone:	Conceptual Planning Complete					
Description:	Business Plan and Conceptual Design					

		Funding
Denali Commission:	\$73,087.00	
Other Funding:	\$0.00	

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Shishmaref	N	Unorganized	Bering Straits Native Corp.	40	T

Project Title:	Bulk Fuel Storage Project					
Project Number:	44A					
Theme:	Bulk Fuel					
Milestone:	Conceptual Planning Complete					
Description:	This project consists of a bulk storage facility in New Stuyahok that has a storage capacity of 540 000 gallons.					

		Funding
Denali Commission:	\$732,947.00	
Other Funding:	\$0.00	

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	New Stuyahok	Y	Unorganized	Bristol Bay Native Corporation	37	S

Project Title:	Bulk Fuel Storage Project					
Project Number:	45A					
Theme:	Bulk Fuel					
Milestone:	Construction					
Description:	This project consists of a bulk fuel storage for Mekoryuk with a capacity of 348 000 gallons.					

Funding	
Denali Commission:	\$3,658,550.00
Other Funding:	\$320,492.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Mekoryuk	Y	Unorganized	Calista Corporation	38	S

Project Title:	Bulk Fuel Storage Project					
Project Number:	50A					
Theme:	Bulk Fuel					
Milestone:	Project Close-out					
Description:	This project provides for a 47 000 gallon bulk fuel tank farm in Nunapitchuk.					

Funding	
Denali Commission:	\$1,145,701.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Nunapitchuk	Y	Unorganized	Calista Corporation	38	S

Project Title:	Bulk Fuel Storage Project					
Project Number:	52A					
Theme:	Bulk Fuel					
Milestone:	Project Close-out					
Description:	Bulk Fuel Conceptual Design					

Funding	
Denali Commission:	\$1,183,262.00
Other Funding:	\$594,414.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Huslia	Y	Unorganized	Doyon, Limited	6	C

Project Title:	SSR Fuel Tank at Power House					
Project Number:	340260					
Theme:	Other Energy					
Milestone:	In-Progress					
Description:	This project provided for the replacement of the bulk fuel tanks at IPECs Hoonah powerhouse.					

Funding	
Denali Commission:	\$83,848.47
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Hoonah	N	Unorganized	Sealaska Corporation	5	C

RURAL POWER SYSTEM UPGRADES (RPSU)

Project Title:	RPSU					
Project Number:	01044 350278					
Theme:	RPSU					
Milestone:	Construction					
Description:	This award of \$1,500,000 is for the Kwethluk rural power system upgrade (RPSU), Alaska Energy Authority project number 350278. The scope of work includes procurement of switch gear, generators, and other long lead time items. Construction of the gravel pad needs to begin immediately for settlement before freeze-up.					

Funding
Denali Commission: \$1,500,000.00
Other Funding: \$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kwethluk	Y	Unorganized	Calista Corporation	38	S

Project Title:	RPSU					
Project Number:	01045 350269					
Theme:	RPSU					
Milestone:	Construction					
Description:	This award of \$840,000 is for the Angoon rural system power upgrade (RPSU), Alaska Energy Authority project number 350269. The scope of work includes completion of the demolition and renovation of the Angoon Power Plant powerhouse building. Renovation of the building will accommodate generators and new equipment.					

Funding
Denali Commission: \$840,000.00
Other Funding: \$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Angoon	Y	Unorganized	Sealaska Corporation	5	C

Project Title:	RPSU & Hydro					
Project Number:	01046 350262					
Theme:	RPSU					
Milestone:	Construction					
Description:	This award of \$200,000 is for the Ouzinkie rural power system upgrade (RPSU) and hydro project, Alaska Energy Authority project 350262. The scope of work includes new hydro switch gear and controls at the existing hydro turbine, installation of water level sensors at the existing dam, installation of new reliable communications links between dam, turbine and powerhouse.					

Funding						
Denali Commission:	\$200,000.00					
Other Funding:	\$0.00					

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Ouzinkie	Y	Kodiak Island Borough	Koniag, Incorporated	36	R

Project Title:	RPSU					
Project Number:	01053					
Theme:	RPSU					
Milestone:	Construction					
Description:	This award provides construction funding in the amount of \$1,052,372 for installation of a modular diesel-fired power plant in Brevig Mission, Alaska to serve the entire community and the nearby village of Teller, Alaska by means of an intertie between the two communities. Construction of the intertie is a separate project and is already fully funded.					

Funding						
Denali Commission:	\$1,052,372.00					
Other Funding:	\$151,341.00					

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Brevig Mission	N	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Hydro Upgrade					
Project Number:	01058 407007					
Theme:	RPSU					
Milestone:	Construction					
Description:	This award of \$2,274,000 for Pelican Hydro Upgrade (AEA project number 407007) will replace the water conveyance system at the Pelican hydro plant, build a pioneer road to the dam for construction and maintenance purposes, and upgrade the control system and turbine. This is an upgrade to an existing 70-year old hydro project which is beyond the end of its useful life and at risk of failure.					

Denali Commission:		Funding				
Other Funding:		\$2,274,000.00				
		\$0.00				

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Pelican	Y	Unorganized	Sealaska Corporation	2	A

Project Title:	RPSU					
Project Number:	01059 350288					
Theme:	RPSU					
Milestone:	Design					
Description:	The Napakiak RPSU project (AEA project number 350288) consists of three separate components: a new 3-phase electric tie line to provide power from Bethel to Napakiak; a new 3-phase distribution system within the community of Napakiak; and a new standby power generation module.					

Denali Commission:		Funding				
Other Funding:		\$850,000.00				
		\$0.00				

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Napakiak	Y	Unorganized	Calista Corporation	38	S

Project Title:	Rural Power System Upgrade (RPSU)					
Project Number:	01077 350265					
Theme:	RPSU					
Milestone:	Construction					
Description:	This award of \$495,000 will provide for the installation of a distribution raceway in Yakutat, Alaska prior to an Alaskan Department of Transportation road project begins to avoid conflict. The remaining funds for construction of the new powerhouse and distribution system will be requested from FY09 funds, if available.					

		Funding				
Denali Commission:		\$495,000.00				
Other Funding:		\$0.00				

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Yakutat	N	City & Borough of Yakutat	Sealaska Corporation	5	C

Project Title:	Rural Power System Upgrade (RPSU)					
Project Number:	01089					
Theme:	RPSU					
Milestone:	Construction					
Description:	This award of \$940,000 will provide for a new powerhouse in Chitina, Alaska, four mile distribution extension from the powerhouse to the community, and will utilize waste heat recovery for heating the clinic and #2 fuel. Additional funding was required for the distribution intertie as a result of cost escalations due to material increases and geotechnical conditions.					

		Funding				
Denali Commission:		\$940,000.00				
Other Funding:		\$0.00				

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Chitina	Y	Unorganized	Ahtna, Incorporated	6	C

Project Title:	Power System Upgrade					
Project Number:	23B					
Theme:	RPSU					
Milestone:	Construction					
Description:	An electrical intertie between Brevig Mission and Teller is being built with the main power plant in Teller; therefore, the power system upgrade will consist of a stand-by module to replace the power plant in Brevig Mission.					

		Funding				
Denali Commission:		\$1,655,489.00				
Other Funding:		\$160,659.00				

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Brevig Mission	N	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Power Plant					
Project Number:	27E					
Theme:	RPSU					
Milestone:	Project Close-out					
Description:	This project provided for a new power plant consisting of eight modules which provides power to Toksook Bay as well as Tununak and Nightmute via intertie.					

		Funding				
Denali Commission:		\$2,722,332.00				
Other Funding:		\$302,482.00				

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Toksook Bay	Y	Unorganized	Calista Corporation	38	S

Project Title:	Power Plant					
Project Number:	29B					
Theme:	RPSU					
Milestone:	Final Design					
Description:	A new power plant consisting of eight modules containing engines with 350 kW, 499 kW, and 811 kW capacities, which allows for meeting changing loads, new control panels with automatic load sensing, engine paralleling capability, power data recording, and remote monitoring capability. The remaining modules are used for crew quarters and warm and cold storage.					

	Funding
Denali Commission:	\$1,881,495.00
Other Funding:	\$1,209,055.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Chevak	N	Unorganized	Calista Corporation	39	T

Project Title:	Power Plant					
Project Number:	30B					
Theme:	RPSU					
Milestone:	Conceptual Planning					
Description:	Installation of a power plant in Emmonak.					

	Funding
Denali Commission:	\$52,556.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Emmonak	N	Unorganized	Calista Corporation	39	T

Project Title:	Power Plant					
Project Number:	31D					
Theme:	RPSU					
Milestone:	Project Close-out					
Description:	Installation of modular power plant, with modules having a total capacity of 1371 kW. Two modules are reused and a new generator is installed.					

	Funding
Denali Commission:	\$3,080,344.00
Other Funding:	\$342,260.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Gambell	Y	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Power System Upgrade					
Project Number:	350175					
Theme:	RPSU					
Milestone:	Construction Complete					
Description:	Design and construction for a new powerhouse including one 150 kW generator and two 450 kW generators for a total capacity of 1,050 kW, distribution upgrades and a recovered heat system.					

	Funding
Denali Commission:	\$2,809,829.87
Other Funding:	\$125,282.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Chefornak	Y	Unorganized	Calista Corporation	38	S

Project Title:	Power System Upgrade					
Project Number:	350176					
Theme:	RPSU					
Milestone:	Construction					
Description:	Design and construction to install a power module close to the airport and the new clinic in order to utilize recovered heat. The module includes three generators sized at 135kW, 120 kW and 90kW. A hydro feasibility study is also underway. Participants include the Chitina Traditional Indian Village Council and the Chitina Native Corporation.					

	Funding
Denali Commission:	\$2,393,452.99
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Chitina	Y	Unorganized	Ahtna, Incorporated	6	C

Project Title:	Power System Upgrade					
Project Number:	350178					
Theme:	RPSU					
Milestone:	Construction					
Description:	A small scale retrofit including upgrade of the generators and switchgear to include two 65kW generators with paralleling capabilities as well as distribution repair, including several transformers and meter boxes. The electric utility is run by the Karluk Village Council.					

	Funding
Denali Commission:	\$379,845.16
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Karluk	Y	Kodiak Island Borough	Koniag, Incorporated	36	R

Project Title:	Power System Upgrade					
Project Number:	350186					
Theme:	RPSU					
Milestone:	Construction Complete					
Description:	Planning, design & construction of a new 1,550 kW electrical power plant, upgrade existing distribution system to a higher more efficient voltage, and connect heat recovery to the water treatment/wastewater of the community. The current powerhouse can no longer provide reliable power & the location of the powerhouse is subject to flooding. The new power plant will be elevated above the flood plain					

Funding						
Denali Commission:	\$2,730,521.25					
Other Funding:	\$0.00					

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Buckland	N	Northwest Arctic Borough	NANA Regional Corporation	40	T

Project Title:	Power System Upgrade					
Project Number:	350189					
Theme:	RPSU					
Milestone:	Conceptual Planning					
Description:	Repairs and upgrades to the distribution system and powerhouse for the City of Larsen Bay's electric utility, and coordination with repairs to the existing hydroelectric plant. The proposed new powerhouse will replace a non-code compliant wooden structure and two worn-out diesel generators to work in concert with the hydroelectric facility.					

Funding						
Denali Commission:	\$179,994.74					
Other Funding:	\$335,000.00					

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Larsen Bay	N	Kodiak Island Borough	Koniag, Incorporated	36	R

Project Title:	Power System Upgrade					
Project Number:	350258					
Theme:	RPSU					
Milestone:	Construction Complete					
Description:	This powerhouse project was completed in 2004/05. The grantee was the Pedro Bay Village Council. The facility has a capacity of 345 kW.					

Funding	
Denali Commission:	\$1,048,979.94
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Pedro Bay	N	Lake & Peninsula Borough	Bristol Bay Native Corporation	36	R

Project Title:	Power System Upgrade					
Project Number:	350260					
Theme:	RPSU					
Milestone:	Construction					
Description:	In 2006, AEA will be working with the community to develop a Conceptual Design Report and draft a Business Operating Plan to replace the existing non-code compliant powerhouse and distribution system for the City of Chignik.					

Funding	
Denali Commission:	\$3,240,000.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Chignik	N	Lake & Peninsula Borough	Bristol Bay Native Corporation	37	S

Project Title:	Power System Upgrade					
Project Number:	350261					
Theme:	RPSU					
Milestone:	Project Close-out					
Description:	A new powerhouse with four new diesel generator sets with a total capacity of 1400 kW and engines configured with fuel saving electronically controlled governors and fuel injection. New control panels with automatic load sensing and engine paralleling capability, and power data recording and remote monitoring capabilities. The building is a 30-foot by 48-foot steel frame foam panel building.					

		Funding				
Denali Commission:		\$2,350,885.38				
Other Funding:		\$222,890.00				

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Akiachak	Y	Unorganized	Calista Corporation	38	S

Project Title:	Power System Upgrade					
Project Number:	350262					
Theme:	RPSU					
Milestone:	Construction					
Description:	Small scale retrofit project includes funds from a Community Development Block Grant (CDBG). Scope includes: upgrades to the existing diesel generators and switchgear; upgrades to the Hydro control software; and distribution system improvements. The objective is to maximize utilization of the community's existing hydro system. The City of Ouzinkie is the owner/operator of the electrical utility.					

		Funding				
Denali Commission:		\$360,961.47				
Other Funding:		\$500,000.00				

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Ouzinkie	Y	Kodiak Island Borough	Koniag, Incorporated	36	R

Project Title:	Power System Upgrade					
Project Number:	350264					
Theme:	RPSU					
Milestone:	Construction Complete					
Description:	An upgrade to the existing powerhouse operated by the City of Diomede including a building remodel and replacement of the generating equipment with three efficient electronically fuel injected generators with a total capacity of 460 kW. The new automatic load sensing and paralleling switchgear also have power recording and remote monitoring capabilities.					

		Funding				
Denali Commission:		\$1,489,000.00				
Other Funding:		\$0.00				

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Diomede	N	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Power System Upgrade					
Project Number:	350265					
Theme:	RPSU					
Milestone:	Final Design					
Description:	An upgrade of the electric power system including new building to house 3 refurbished and 1 new generator sets with a combined capacity of 4000kW, new automatic load sensing and paralleling switchgear with power recording and remote monitoring capabilities, and replacement of the entire non code compliant distribution system from the existing patchwork system to a more efficient 7200 Volt system.					

		Funding				
Denali Commission:		\$428,104.61				
Other Funding:		\$0.00				

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Yakutat	N	City & Borough of Yakutat	Sealaska Corporation	5	C

Project Title:	Upper Yukon Regional Energy Project: Power Systems					
Project Number:	350266					
Theme:	RPSU					
Milestone:	Develop regional management plan.					
Description:	Design and construct appropriate power generation-related facilities in each community. Develop comprehensive strategy for sustainable operation, maintenance, and management of the region's power generation facilities.					

Funding	
Denali Commission:	\$30,000.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Arctic Village	Y	Unorganized	Doyon, Limited	6	C
	Beaver	Y	Unorganized	Doyon, Limited	6	C
	Birch Creek	Y	Unorganized	Doyon, Limited	6	C
	Chalkyitsik	Y	Unorganized	Doyon, Limited	6	C
	Circle	Y	Unorganized	Doyon, Limited	6	C
	Fort Yukon	Y	Unorganized	Doyon, Limited	6	C
	Rampart	Y	Unorganized	Doyon, Limited	6	C
	Stevens Village	Y	Unorganized	Doyon, Limited	6	C
	Venetie	Y	Unorganized	Doyon, Limited	6	C

PRIMARY CARE AND CONCEPTUAL PLANNING PROJECTS

Project Title:	Expansion of Health Center
Project Number:	0031-DC-2001-I13
Theme:	Primary Care
Milestone:	Construction Complete
Description:	The scope of work on this project is the expansion of the existing Galena Health Clinic. The new addition will house both a primary care program and a mental health program. The existing offices will be remodeled and continue to function for dental services and staff offices. The entire facility will be connected to a City-power plant waste heat system to reduce operating costs.

Denali Commission: Other Funding:	Funding					
	\$1,995,000.00 \$2,405,000.00					
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Galena	N	Unorganized	Doyon, Limited	6	C

Project Title:	Sub-Regional Clinic -Water & Sewer
Project Number:	0006-DC-1999-I4
Theme:	Primary Care
Milestone:	Construction Complete
Description:	Sub-Regional Clinic -Water & Sewer: The Scope of work for this project includes community water and sewer main extension to the St. Mary's Sub-Regional Clinic campus. Under a separate Agreement (Project AN-98-X26F) the Alaska Native Tribal Health Consortium and the City of St. Mary's will extend sewer and water service lines from the community mains to the Sub-Regional Clinic.

Denali Commission: Other Funding:	Funding					
		\$250,000.00				
		\$4,194,865.00				
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Saint Mary's	N	Unorganized	Calista Corporation	39	T

Project Title:	Completion of Rural Health Clinics
Project Number:	0015-DC-2000-I4b
Theme:	Primary Care
Milestone:	Planning/Design Pending
Description:	As originally conceived, the Norton Sound Health Corporation was to provide project management for the St. Michael clinic. The community of St. Michael requested that the Alaska Native Tribal Health Consortium manage the project. This decision was based upon a historic working relationship developed between the ANTHC and the community through the provision of sanitation facility projects.

Denali Commission: Other Funding:	Funding					
	\$0.00 \$0.00					
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Saint Michael	N	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Rural Clinic Construction Completion
Project Number:	0015-DC-2000-I4d
Theme:	Primary Care
Milestone:	Construction Complete
Description:	The scope of work for this project includes community water and sewer main extension to the Emmonak Sub-Regional Clinic. Funding was obtained from the Commission and the Yukon-Kuskowim Health Corporation.

Denali Commission: Other Funding:	Funding					
	\$55,500.00 \$57,480.00					
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Emmonak	N	Unorganized	Calista Corporation	39	T

Project Title:	Primary Care Facility
Project Number:	0027-DC-2001-I9
Theme:	Primary Care
Milestone:	Construction Complete
Description:	The scope of work for this project is the partial payment for construction of a 9600 square foot new Primary Care facility, A&E Construction Administration and Project Management services, and telecommunications and medical equipment installation.

	Funding
Denali Commission:	\$1,635,999.00
Other Funding:	\$2,653,152.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	King Cove	N	Aleutians East Borough	Aleut Corporation	37	S

Project Title:	Construction & renovation of regional dental clinic & multi-purpose health care
Project Number:	0033-DC-2001-I15
Theme:	Primary Care
Milestone:	Construction Complete
Description:	Construction & renovation of regional dental clinic & multi-purpose health care provider training room

	Funding
Denali Commission:	\$504,750.00
Other Funding:	\$448,284.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Seward	N	Kenai Peninsula Borough	Chugach Alaska Corporation	35	R

Project Title:	Craig Clinic Construction, AN08-GK8
Project Number:	00397-A AN08-GK8
Theme:	Primary Care
Milestone:	Construction
Description:	Provides ANTHC authority to proceed with Construction of the Craig clinic construction project. Funding in the amount of \$4,424,442 is authorized for construction and project management fees in the of \$373,756 is authorized for this project.

	Funding
Denali Commission:	\$4,794,198.00
Other Funding:	\$2,507,232.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Craig	N	Unorganized	Sealaska Corporation	5	C

Project Title:	Levelock Clinic Construction, AN07-GJ6
Project Number:	00397-B AN07-GJ6
Theme:	Primary Care
Milestone:	Construction
Description:	ANTHC has authority to proceed with the construction of the Levelock Clinic project. Construction - \$1,257,095 Management Fee - \$156,330. Indian Health Services - \$176,356 and Bristol Bay Economic Development Corp - \$182,000

	Funding
Denali Commission:	\$1,413,425.00
Other Funding:	\$358,356.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Levelock	Y	Lake & Peninsula Borough	Bristol Bay Native Corporation	36	R

Project Title:	Skagway Clinic Construction, AN08-GK9					
Project Number:	00397-C AN08-GK9					
Theme:	Primary Care					
Milestone:	Construction					
Description:	ANTHC is authorized to proceed with construction of the Skagway Clinic. Funding \$2,200,000 Denali Commission, City of Skagway - \$4,000,000, State of AK - \$1,000,000 and Rasmuson Foundation - \$800,000. City of Skagway shall oversee the project utilizing construction admin services of Livingston Slone. NO PROJECT MANAGEMENT Fees apply to this project.					

	Funding
Denali Commission:	\$2,200,000.00
Other Funding:	\$5,800,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Skagway	N	Unorganized	Sealaska Corporation	5	C

Project Title:	McGrath Clinic Design AN08-GK7					
Project Number:	00397-D AN08-GK7					
Theme:	Primary Care					
Milestone:	Planning/Design					
Description:	Funding for design in the amount of \$469,000 includes \$20,000 for Environmental Assessment Prep and \$59,104 for ANTHC project management fees.					

	Funding
Denali Commission:	\$409,896.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	McGrath	N	Unorganized	Doyon, Limited	6	C

Project Title:	Tyonek Clinic Design - 2008 AN07-GJ4					
Project Number:	00397-E AN07-GJ4					
Theme:	Primary Care					
Milestone:	Planning/Design					
Description:	Funding for the design of Tyonek Clinic in the amount of \$127,384 which includes \$18,868 project management fee.					

		Funding				
Denali Commission:		\$127,384.00				
Other Funding:		\$0.00				

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Tyonek	Y	Kenai Peninsula Borough	Cook Inlet Region, Inc.	6	C

Project Title:	Health Clinic Repair and Replacement of Sewage disposal system					
Project Number:	00397-G AN-08-GL2					
Theme:	Primary Care					
Milestone:	Construction					
Description:	Funding is to replace and repair components of the sewage disposal system for the existing Shishmaref Health Clinic. Work includes replace the lift station and weatherproof enclose, modification to the force main to improve serviceability, and replace the gravity line to the lift station with arctic pipe.					

		Funding				
Denali Commission:		\$47,700.00				
Other Funding:		\$10,000.00				

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Shishmaref	N	Unorganized	Bering Straits Native Corp.	40	T

Project Title:	Code and Conditions Survey AN08-GL0					
Project Number:	00397-F AN08-GL0					
Theme:	Primary Care					
Milestone:	In-Progress Pending					
Description:	Provides Alaska Native Tribal Health Consortium (ANTHC) authority to proceed with conducting Code and Conditions Surveys for the following community clinics: Allakaket; Coffman Cove; Hoonah; Larsen Bay; Karluk; Tatitlek; Wales; Whittier; and Ruby.					

	Funding
Denali Commission:	\$240,000.00
Other Funding:	\$0.00

	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
Communities:	Allakaket	Y	Unorganized	Doyon, Limited	6	C
	Coffman Cove	Y	Unorganized	Sealaska Corporation	1	A
	Hoonah	N	Unorganized	Sealaska Corporation	5	C
	Karluk	Y	Kodiak Island Borough	Koniag, Incorporated	36	R
	Larsen Bay	N	Kodiak Island Borough	Koniag, Incorporated	36	R
	Ruby	Y	Unorganized	Doyon, Limited	6	C
	Tatitlek	Y	Unorganized	Chugach Alaska Corporation	5	C
	Wales	N	Unorganized	Bering Straits Native Corp.	39	T
	Whittier	N	Unorganized	Chugach Alaska Corporation	32	P

Project Title:	Code and Conditions Survey
Project Number:	00397-H
Theme:	Primary Care
Milestone:	In-Progress Pending
Description:	Funding to conduct Code and Conditions surveys for the following clinics: Takotna, Ekwok and Tanana

	Funding
Denali Commission:	\$60,000.00
Other Funding:	\$0.00

	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
Communities:	Ekwok	Y	Unorganized	Bristol Bay Native Corporation	37	S
	Takotna	N	Unorganized	Doyon, Limited	6	C
	Tanana	N	Unorganized	Doyon, Limited	6	C

Project Title:	Sub-regional clinic (Conceptual Design)
Project Number:	0044-DC-2001-124
Theme:	Primary Care
Milestone:	Planning/Design Complete
Description:	The scope of work for this project covers the further development of a conceptual design for the proposed site for the Yukon-Kuskowim Health Corporation (YKHC) Sub-Regional Clinic in Toksook Bay. The intent of this funding is to complete site development plans (utility extensions and connections, road and pad foundation design, site control and surveying, etc.) to accommodate the clinic.

Denali Commission: Other Funding:	Funding					
	\$50,000.00 \$0.00					
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Toksook Bay	Y	Unorganized	Calista Corporation	38	S

Project Title:	Nanwalek Health Clinic-2008 Primary Care Clinics					
Project Number:	01001-A					
Theme:	Primary Care					
Milestone:	Construction					
Description:	Funding for Nanwalek Health Clinic planning, design and construction.					

Funding	
Denali Commission:	\$900,540.00
Other Funding:	\$1,447,841.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Nanwalek	N	Kenai Peninsula Borough	Chugach Alaska Corporation	35	R

Project Title:	Kasigluk Clinic Construction					
Project Number:	01007-A					
Theme:	Primary Care					
Milestone:	In-Progress Pending					
Description:	Funding for construction of Kasigluk Clinic					

Funding	
Denali Commission:	\$1,469,645.00
Other Funding:	\$367,411.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kasigluk	Y	Unorganized	Calista Corporation	38	S

Project Title:	Small Clinic Pilot Project - Kasaan Design					
Project Number:	01034					
Theme:	Primary Care					
Milestone:	Planning/Design					
Description:	Redesign for a small clinic prototype for communities less than 100 people to address issues of energy efficiency, cost containment, materials transportation, and modular construction. Create a model replicable in other Southeast communities.					

	Funding
Denali Commission:	\$25,000.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kasaan	Y	Unorganized	Sealaska Corporation	5	C

Project Title:	Selawik Clinic Construction					
Project Number:	01042-A					
Theme:	Primary Care					
Milestone:	Construction					
Description:	to provide funding to Maniilaq Association for the Construction of a clinic in Selawik.					

	Funding
Denali Commission:	\$1,481,522.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Selawik	Y	Northwest Arctic Borough	NANA Regional Corporation	40	T

Project Title:	Rural Clinic Construction Completion					
Project Number:	0107-DC-2000-15					
Theme:	Primary Care					
Milestone:	Construction Complete					
Description:	The scope of work for this project includes the completion of rural health clinics in Savoogna, Wales, and St. Michael. Specifically, Norton Sound Health Corporation will provide A&E design services to review existing floor plans for the three projects. Foremost concerns in the review shall be minor redesign of the interior layout to allow year round access to the emergency rooms.					

		Funding
Denali Commission:	\$455,000.00	
Other Funding:	\$102,000.00	

	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
Communities:	Savoonga	Y	Unorganized	Bering Straits Native Corp.	39	T
	Wales	N	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Hydaburg Clinic Design					
Project Number:	01073					
Theme:	Primary Care					
Milestone:	Planning/Design					
Description:	Southeast Alaska Regional Health Consortium (SEARHC) will conduct clinic planning and design for a Hydaburg Clinic. Project and Program Management fees are included in the total.					

		Funding
Denali Commission:	\$340,000.00	
Other Funding:	\$0.00	

	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
Communities:	Hydaburg	Y	Unorganized	Sealaska Corporation	5	C

Project Title:	Construction - ADA Parking					
Project Number:	06-4-C-5021					
Theme:	Primary Care					
Milestone:	Construction					
Description:	Providence Kodiak Island Medical Center - The Kodiak Hospital and Medical Facility ADA Access and Parking Project is a required addition of ADA access and a critical up grade of parking and entrances to Kodiak's medical campus, which includes Providence Kodiak Island Center.					

	Funding
Denali Commission:	\$547,808.06
Other Funding:	\$1,147,306.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kodiak Island Borough	?	Kodiak Island Borough	Koniag, Incorporated	36	R

Project Title:	SEARHC - Kake Clinic Construction					
Project Number:	286-07					
Theme:	Primary Care					
Milestone:	Construction					
Description:	Construction of the clinic in Kake. All due diligence has been completed and needs funding to meet the barge schedules and construction season deadlines. SEARHC indirect rate 5%					

	Funding
Denali Commission:	\$3,811,243.00
Other Funding:	\$2,008,200.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kake	N	Unorganized	Sealaska Corporation	5	C

Project Title:	Harris Sub regional Clinic					
Project Number:	371-08					
Theme:	Primary Care					
Milestone:	Construction					
Description:	The scope of work includes the construction of a 6,132 square foot facility in Chignik Bay, Alaska. This clinic is a Community Health Center (CHC). As a sub regional hub, outlying communities have agreed to a regional model of service delivery with the outlying communities meeting their needs through village clinics and referring to the regional hub as opposed to Anchorage or Seattle.					

	Funding
Denali Commission:	\$1,868,780.00
Other Funding:	\$699,890.00

	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
Communities:	Chignik	N	Lake & Peninsula Borough	Bristol Bay Native Corporation	37	S
	Chignik Lagoon	N	Lake & Peninsula Borough	Bristol Bay Native Corporation	37	S
	Ivanof Bay	Y	Lake & Peninsula Borough	Bristol Bay Native Corporation	37	S
	Port Heiden	N	Lake & Peninsula Borough	Bristol Bay Native Corporation	37	S

Project Title:	YKHC Clinic Construction					
Project Number:	8515					
Theme:	Primary Care					
Milestone:	Construction					
Description:	Construction of clinic in the community of Kotlik. All due diligence has been completed and funding needed to meet the barge schedule and construction season. YKHC indirect rate 3%					

	Funding
Denali Commission:	\$1,828,752.00
Other Funding:	\$457,232.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kotlik	Y	Unorganized	Calista Corporation	39	T

Project Title:	YKHC Clinic Construction					
Project Number:	8535					
Theme:	Primary Care					
Milestone:	Construction					
Description:	Construction of clinic in the community of Tuntutuliak. All due diligence has been completed and funding needed to meet barge schedules and construction season. YKHC indirect rate 3%.					

	Funding
Denali Commission:	\$1,542,792.00
Other Funding:	\$385,699.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Tuntutuliak	Y	Unorganized	Calista Corporation	38	S

Project Title:	YKHC Clinic Construction					
Project Number:	8935					
Theme:	Primary Care					
Milestone:	Construction					
Description:	Construction of clinic in the community of Hooper Bay. All necessary due diligence has been completed and needs funding to meet the barge schedules and construction season. YKHC indirect rate 3%					

Funding	
Denali Commission:	\$6,029,344.00
Other Funding:	\$1,506,736.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Hooper Bay	Y	Unorganized	Calista Corporation	39	T

Project Title:	Clinic Construction					
Project Number:	AN02-G14-185					
Theme:	Primary Care					
Milestone:	Planning/Design Pending					
Description:	Amendment #7 creates this project for Hughes clinic construction and provides funding in the amount of \$1,180,929 and \$187,908 for project management.					

Funding	
Denali Commission:	\$1,368,837.00
Other Funding:	\$291,327.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Hughes	Y	Unorganized	Doyon, Limited	6	C

Project Title:	Clinic Design					
Project Number:	AN02-G17-185					
Theme:	Primary Care					
Milestone:	Planning/Design					
Description:	Clinic Design - See also Project AN02-G17-0071 under Award 0019-DC-2001-II in March 2001 and 0071-DC-2002-I24 in April 2002. The scope of the work for this project is the clinic design for new facility.					

	Funding
Denali Commission:	\$23,730.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Takotna	N	Unorganized	Doyon, Limited	6	C

Project Title:	Health Clinic					
Project Number:	AN04-G88					
Theme:	Primary Care					
Milestone:	Construction Complete					
Description:	Clinic Construction; ANTHC managed.					

	Funding
Denali Commission:	\$678,885.68
Other Funding:	\$460,420.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Chignik Lake	N	Lake & Peninsula Borough	Bristol Bay Native Corporation	37	S

Project Title:	Clinic Design Completion					
Project Number:	AN04-G95-288					
Theme:	Primary Care					
Milestone:	Project Close-out					
Description:	The Kodiak Clinic Design Completion will be funded in the amount of \$318,553. Prior design funding in the amount of \$125,000 was provided by the Denali Commission making the total design costs \$443,553. These costs also include some site work to the renovation portion of the project.					

Funding						
Denali Commission:	\$45,925.43					
Other Funding:	\$0.00					
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kodiak Island Borough	?	Kodiak Island Borough	Koniag, Incorporated	36	R

Project Title:	Health Clinic					
Project Number:	AN04-G96-288					
Theme:	Primary Care					
Milestone:	Construction					
Description:	Construction completion is authorized in the amount of \$529,876 which includes administration. This funding is authorized to proceed with the understanding that local efforts are underway to obtain the needed balance of \$225,000 in funding that can be attributed to inflation which is not eligible for DC funding. This project has been on hold due to the NSHC Capital Projects Office closure (CPO).					

Funding						
Denali Commission:	\$763,482.22					
Other Funding:	\$761,967.00					
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Teller	Y	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Health Clinic & Multi-use Facility					
Project Number:	AN04-GB9					
Theme:	Primary Care					
Milestone:	Construction					
Description:	Funds reallocated from DEN-I13-POOL. Clinic Construction is ANTHC managed. Design funded in FY 2004.					

	Funding
Denali Commission:	\$843,218.40
Other Funding:	\$686,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Old Harbor	Y	Kodiak Island Borough	Koniag, Incorporated	36	R

Project Title:	Cross Roads Medical Center Repair and Renovation					
Project Number:	AN04-GC4					
Theme:	Primary Care					
Milestone:	Planning/Design Complete					
Description:	Clinic repair and renovation Cross Roads Medical Center; ANTHC managed.					

	Funding
Denali Commission:	\$334,000.00
Other Funding:	\$400,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Glennallen	Y	Unorganized	Ahtna, Incorporated	12	F

Project Title:	Primary Care Clinic Design
Project Number:	AN05-GE0
Theme:	Primary Care
Milestone:	Planning/Design
Description:	Primary Care Clinic Design, Pass through to YKHC.

Funding	
Denali Commission:	\$65,690.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Mountain Village	Y	Unorganized	Calista Corporation	39	T

Project Title:	ANTHC 2007 Clinic Planning, Design & Construction
Project Number:	AN05-GE8-288
Theme:	Primary Care
Milestone:	Construction in progress
Description:	Construction of clinic

Funding	
Denali Commission:	\$3,184,723.00
Other Funding:	\$1,634,613.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Fort Yukon	Y	Unorganized	Doyon, Limited	6	C

Conceptual Planning Projects

Project Title:	Clinic Planning, Design, Construction					
Project Number:	!1					
Theme:	Primary Care					
Milestone:	Planning/Design					
Description:	Biz plan currently being drafted by community's consultant, anticipated submittal to Commission in 1-2 months					

Denali Commission: \$0.00 Other Funding: \$0.00						
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Eklutna	N	Municipality of Anchorage	Cook Inlet Region, Inc.	16	H

Project Title:	Clinic Planning, Design, Construction					
Project Number:	!11					
Theme:	Primary Care					
Milestone:	Planning/Design					
Description:	currently negotiating conceptual planning award, no Biz Plan submitted to date					

Denali Commission: \$0.00 Other Funding: \$0.00						
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Nikolaevsk	Y	Kenai Peninsula Borough	Cook Inlet Region, Inc.	34	Q

Project Title:	Clinic Planning, Design, Construction					
Project Number:	!12					
Theme:	Primary Care					
Milestone:	Planning/Design					
Description:	Biz Plan submitted					

Funding	
Denali Commission:	\$0.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Nikolski	Y	Unorganized	Aleut Corporation	37	S

Project Title:	Clinic Planning, Design, Construction					
Project Number:	!13					
Theme:	Primary Care					
Milestone:	Planning/Design					
Description:	Business Plan submitted					

Funding	
Denali Commission:	\$0.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Nunapitchuk	Y	Unorganized	Calista Corporation	38	S

Project Title:	Clinic Planning, Design, Construction					
Project Number:	!15					
Theme:	Primary Care					
Milestone:	Planning/Design					
Description:	Biz Plan submitted, revision anticipate from BBAHC in 2-4 months					

Funding	
Denali Commission:	\$0.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Platinum	Y	Unorganized	Calista Corporation	38	S

Project Title:	Clinic Planning, Design, Construction					
Project Number:	!17					
Theme:	Primary Care					
Milestone:	Planning/Design					
Description:	Community working with TCC contractor to complete Biz. Plan					

Funding	
Denali Commission:	\$0.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kaltag	Y	Unorganized	Doyon, Limited	6	C

Project Title:	Clinic Planning, Design, Construction					
Project Number:	!18					
Theme:	Primary Care					
Milestone:	Planning/Design					
Description:	Biz Plan submittal from SCF on behalf of community anticipated in 1-2 months					

Funding
Denali Commission: \$0.00
Other Funding: \$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Tyonek	Y	Kenai Peninsula Borough	Cook Inlet Region, Inc.	6	C

Project Title:	Clinic Planning, Design, Construction					
Project Number:	!19					
Theme:	Primary Care					
Milestone:	Planning/Design					
Description:	Biz Plan development with TCC					

Funding
Denali Commission: \$0.00
Other Funding: \$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Eagle	Y	Unorganized	Doyon, Limited	6	C

Project Title:	Clinic Planning, Design, Construction					
Project Number:	!2					
Theme:	Primary Care					
Milestone:	Planning/Design					
Description:	Applicant Tri-Valley vol. Fire Board has requested C&C survey, Biz Plan anticipated next 2-4 months					

	Funding
Denali Commission:	\$0.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Healy	N	Denali Borough	Doyon, Limited	8	D

Project Title:	Clinic Planning, Design, Construction					
Project Number:	!20					
Theme:	Primary Care					
Milestone:	Construction Complete					
Description:	Health Facility need met through existing clinic facility, constructed and funded by the Indian Health Service No Denali Commission funds invested in existing clinic facility					

	Funding
Denali Commission:	\$0.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Anaktuvuk Pass	N	North Slope Borough	Arctic Slope Regional Corp.	40	T

Project Title:	Clinic Planning, Design, Construction					
Project Number:	!21					
Theme:	Primary Care					
Milestone:	Construction Complete					
Description:	Health Facility needs met by existing facility funded by the Indian Health Service. No Denali Commission funds involved with existing facility.					

	Funding
Denali Commission:	\$0.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kaktovik	N	North Slope Borough	Arctic Slope Regional Corp.	40	T

Project Title:	Clinic Planning, Design, Construction					
Project Number:	!22					
Theme:	Primary Care					
Milestone:	Construction Complete					
Description:	Health Facility needs met by existing clinic, funded by the Indian Health Service No Denali Commission funds involved with existing clinic.					

	Funding
Denali Commission:	\$0.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Nuiqsut	N	North Slope Borough	Arctic Slope Regional Corp.	40	T

Project Title:	Clinic Planning, Design, Construction					
Project Number:	123					
Theme:	Primary Care					
Milestone:	Construction Complete					
Description:	Health Facility needs met by existing clinic funded/constructed by the Indian Health Service. No Denali Commission funds involved in existing project.					

	Funding
Denali Commission:	\$0.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Point Hope	N	North Slope Borough	Arctic Slope Regional Corp.	40	T

Project Title:	Clinic Planning, Design, Construction					
Project Number:	124					
Theme:	Primary Care					
Milestone:	Construction Complete					
Description:	Health Facility needs met by existing clinic funded/constructed by the Indian Health Service. No Denali Commission funds involved with existing clinic.					

	Funding
Denali Commission:	\$0.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Point Lay	N	North Slope Borough	Arctic Slope Regional Corp.	40	T

Project Title:	Clinic Planning, Design, Construction					
Project Number:	!25					
Theme:	Primary Care					
Milestone:	Construction Complete					
Description:	Health facility needs met with existing facility constructed/funded by the Indian Health Service. No Denali Commission funds involved in existing health clinic facility.					

	Funding
Denali Commission:	\$0.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Wainwright	N	North Slope Borough	Arctic Slope Regional Corp.	40	T

Project Title:	Clinic Planning, Design, Construction					
Project Number:	!4					
Theme:	Primary Care					
Milestone:	Planning/Design					
Description:	No Biz Plan received, anticipated from YKHC in next 3-6 months					

	Funding
Denali Commission:	\$0.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kotlik	Y	Unorganized	Calista Corporation	39	T

Project Title:	Clinic Planning, Design, Construction					
Project Number:	!6					
Theme:	Primary Care					
Milestone:	Planning/Design					
Description:	Business Plan approved					

	Funding
Denali Commission:	\$0.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kwethluk	Y	Unorganized	Calista Corporation	38	S

Project Title:	Clinic Planning, Design, Construction					
Project Number:	!7					
Theme:	Primary Care					
Milestone:	Planning/Design					
Description:	Conceptual Planning for a new 2500 SF health clinic in a road less community of 361 residents. Pending Business Plan.					

	Funding
Denali Commission:	\$0.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kwigillingok	Y	Unorganized	Calista Corporation	38	S

Project Title:	Clinic Planning, Design, Construction					
Project Number:	!8					
Theme:	Primary Care					
Milestone:	Planning/Design					
Description:	Biz Plan submittal pending from YKHC in next 4-6 months					

	Funding
Denali Commission:	\$0.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Napakiak	Y	Unorganized	Calista Corporation	38	S

Project Title:	Cold Bay Primary Care Clinic					
Project Number:	CP-051					
Theme:	Primary Care					
Milestone:	Planning/Design					
Description:	Upgrade or replacement of existing community primary care clinic. Currently in Conceptual Planning phase, no Business Plan submitted to date.					

	Funding
Denali Commission:	\$0.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Cold Bay	N	Aleutians East Borough	Aleut Corporation	37	S

Project Title:	Clinic Planning, Design, Construction					
Project Number:	CP-B					
Theme:	Primary Care					
Milestone:	Planning/Design					
Description:	Included in Mat-Su regional planning and health assessment scope currently underway by Information Insights					

	Funding
Denali Commission:	\$0.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Big Lake	N	Matanuska-Susitna Borough	Cook Inlet Region, Inc.	15	H

Project Title:	Clinic Planning, Design, Construction					
Project Number:	CP-C					
Theme:	Primary Care					
Milestone:	Planning/Design					
Description:	Included in regional plan and health assessment of Mat-Su currently underway by Information Insights					

	Funding
Denali Commission:	\$0.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Butte	N	Matanuska-Susitna Borough	Cook Inlet Region, Inc.	16	H

Project Title:	Clinic Planning, Design, Construction					
Project Number:	CP-D					
Theme:	Primary Care					
Milestone:	Planning/Design					
Description:	Participant in October 2005 clinic conceptual planning workshop in Ketchikan, AK for Prince of Wales communities					

	Funding
Denali Commission:	\$0.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Coffman Cove	Y	Unorganized	Sealaska Corporation	1	A

Project Title:	Clinic Planning, Design, Construction					
Project Number:	CP-E					
Theme:	Primary Care					
Milestone:	Planning/Design					
Description:	Participant in October 2005 clinic planning workshop in Ketchikan, AK for Prince of Wales Island communities					

	Funding
Denali Commission:	\$0.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Edna Bay	Y	Unorganized	Sealaska Corporation	5	C

Project Title:	Clinic Planning, Design, Construction					
Project Number:	CP-F					
Theme:	Primary Care					
Milestone:	Planning/Design					
Description:	Currently engaged with TA re: conceptual planning, participant in Copper River Region health assessment					

Funding	
Denali Commission:	\$0.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Gakona	Y	Unorganized	Ahtna, Incorporated	6	C

Project Title:	Clinic Planning, Design, Construction					
Project Number:	CP-G					
Theme:	Primary Care					
Milestone:	Planning/Design					
Description:	Participant in Copper River regional needs assessment					

Funding	
Denali Commission:	\$0.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Gulkana	Y	Unorganized	Ahtna, Incorporated	6	C

Project Title:	Clinic Planning, Design, Construction					
Project Number:	CP-H					
Theme:	Primary Care					
Milestone:	Planning/Design					
Description:	discussed conceptual planning process with TA					

Funding
Denali Commission: \$0.00
Other Funding: \$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Gustavus	Y	Unorganized	Sealaska Corporation	5	C

Project Title:	Clinic Planning, Design, Construction					
Project Number:	CP-I					
Theme:	Primary Care					
Milestone:	Planning/Design					
Description:	discussed conceptual planning steps with DC HF staff and TA					

Funding
Denali Commission: \$0.00
Other Funding: \$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Halibut Cove	N	Kenai Peninsula Borough	Cook Inlet Region, Inc.	35	R

Project Title:	Clinic Planning, Design, Construction					
Project Number:	CP-J					
Theme:	Primary Care					
Milestone:	Planning/Design					
Description:	Participant in October 2005 clinic conceptual planning workshop in Ketchikan, AK for Prince of Wales island communities					

	Funding
Denali Commission:	\$0.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Hollis	N	Unorganized	Sealaska Corporation	1	A

Project Title:	Clinic Planning, Design, Construction					
Project Number:	CP-K					
Theme:	Primary Care					
Milestone:	Planning/Design					
Description:	Participant in October 2005 clinic conceptual planning meeting in Ketchikan, AK for Prince of Wales island communities					

	Funding
Denali Commission:	\$0.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Hydaburg	Y	Unorganized	Sealaska Corporation	5	C

Project Title:	Clinic Planning, Design, Construction					
Project Number:	CP-L					
Theme:	Primary Care					
Milestone:	Planning/Design					
Description:	currently drafting Biz Plan for submission to TASC in late fall 2005					

Funding	
Denali Commission:	\$0.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Igiugig	N	Lake & Peninsula Borough	Bristol Bay Native Corporation	36	R

Project Title:	Clinic Planning, Design, Construction					
Project Number:	CP-M					
Theme:	Primary Care					
Milestone:	Planning/Design					
Description:	Participating in Mat-Su regional planning and health assessment currently underway by Information Insights					

Funding	
Denali Commission:	\$0.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Knik-Fairview	N	Matanuska-Susitna Borough	Cook Inlet Region, Inc.	16	H

PRIMARY CARE IN HOSPITALS

Project Title:	Nome Hospital Design - 2008 Health Program					
Project Number:	01002-A					
Theme:	Hospitals					
Milestone:	In-Progress					
Description:	Funding for the Nome Hospital Design					

Funding	
Denali Commission:	\$3,820,000.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Nome	N	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Providence Seward Endoscopy Equipment					
Project Number:	01004-B					
Theme:	Hospitals					
Milestone:	In-Progress					
Description:	Funding includes purchase and installation of endoscopy equipment.					

Funding	
Denali Commission:	\$42,249.00
Other Funding:	\$42,249.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Seward	N	Kenai Peninsula Borough	Chugach Alaska Corporation	35	R

Project Title:	Petersburg Primary Care Expansion					
Project Number:	01004-C					
Theme:	Hospitals					
Milestone:	In-Progress					
Description:	Funding includes expansion of primary care center					

Funding
Denali Commission: \$446,649.00
Other Funding: \$446,649.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Petersburg	N	Unorganized	Sealaska Corporation	2	A

Project Title:	Norton Sound Health Corporation					
Project Number:	01004-E					
Theme:	Hospitals					
Milestone:	In-Progress					
Description:	Funding includes purchase and installation of CAT scan.					

Funding
Denali Commission: \$550,218.00
Other Funding: \$842,393.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Nome	N	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Cordova Community Medical Center					
Project Number:	01004-F					
Theme:	Hospitals					
Milestone:	In-Progress					
Description:	Funding includes purchase and installation of Hospital Sterilize equipment.					

Funding
Denali Commission: \$31,500.00
Other Funding: \$31,500.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Cordova	N	Unorganized	Chugach Alaska Corporation	5	C

Project Title:	Providence Valdez					
Project Number:	01004-H					
Theme:	Hospitals					
Milestone:	In-Progress					
Description:	Funding includes purchase and installation of EHR for medical center.					

Funding
Denali Commission: \$361,163.00
Other Funding: \$361,163.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Valdez	N	Unorganized	Chugach Alaska Corporation	12	F

Project Title:	Central Peninsula Hospital-Serenity House					
Project Number:	01004-I					
Theme:	Hospitals					
Milestone:	In-Progress					
Description:	Funding includes purchase and renovation of new facility for Serenity House residential substance abuse treatment program.					

	Funding
Denali Commission:	\$486,750.00
Other Funding:	\$486,750.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Soldotna	N	Kenai Peninsula Borough	Cook Inlet Region, Inc.	33	Q

Project Title:	Sitka Community Hospital					
Project Number:	01004-J					
Theme:	Hospitals					
Milestone:	In-Progress					
Description:	Funding includes purchase and renovation of new CAT scan replacement.					

	Funding
Denali Commission:	\$422,800.00
Other Funding:	\$431,800.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Sitka	N	City & Borough of Sitka	Sealaska Corporation	2	A

Project Title:	Mt Edgecumbe/SEARHC					
Project Number:	01004-L					
Theme:	Hospitals					
Milestone:	In-Progress					
Description:	Funding includes data center renovation.					

Funding	
Denali Commission:	\$151,852.00
Other Funding:	\$174,637.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Sitka	N	City & Borough of Sitka	Sealaska Corporation	2	A

Project Title:	Ketchikan General Hospital - Hematology					
Project Number:	01004-M					
Theme:	Hospitals					
Milestone:	In-Progress					
Description:	Funding includes Hematology Analyzer					

Funding	
Denali Commission:	\$53,000.00
Other Funding:	\$53,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Ketchikan	N	Ketchikan Gateway Borough	Sealaska Corporation	1	A

Project Title:	Ketchikan General Hospital - Diagnostic Sleep Disorder Center
Project Number:	01004-N
Theme:	Hospitals
Milestone:	In-Progress
Description:	To purchase state of the art equipment to diagnose and treat sleep disorders.

	Funding
Denali Commission:	\$57,305.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Ketchikan	N	Ketchikan Gateway Borough	Sealaska Corporation	1	A

Project Title:	Primary Care Improvements in Hospitals
Project Number:	316-07
Theme:	Hospitals
Milestone:	In-Progress Complete
Description:	The Denali Commission is providing a total of \$2,500,000 to the Alaska State Hospital and Nursing Home Association. The funds shall be awarded to primary care improvement projects in hospitals in Kodiak, YKHC, Bartlett, Petersburg, Ketchikan, CPGH, and Sitka. Projects include: MRI, CT Scanner, Chemo /Infusion remodel, Electronic Monitoring Record System, and C-ARM Equipment Replacement.

	Funding
Denali Commission:	\$2,500,000.00
Other Funding:	\$2,500,000.00

	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
Communities:	Ketchikan	N	Ketchikan Gateway Borough	Sealaska Corporation	1	A
	Kodiak	N	Kodiak Island Borough	Koniag, Incorporated	36	R
	Petersburg	N	Unorganized	Sealaska Corporation	2	A
	Sitka	N	City & Borough of Sitka	Sealaska Corporation	2	A

Project Title:	Nome Hospital Design
Project Number:	0103-DC-2003-I16
Theme:	Other
Milestone:	Planning/Design Complete
Description:	The Commission is providing funding to NSHC to undertake conceptual planning and design efforts for the new facility. These funds will be used to identify appropriate hospital programmatic space requirements, layout and configuration of the building, permitting and environmental clearance, and site layout/construction development concerns.

	Funding
Denali Commission:	\$11,180,000.00
Other Funding:	\$120,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Nome	N	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Clinic Design
Project Number:	359-07
Theme:	Other
Milestone:	Design
Description:	<p>This award provides \$1,191,300 to ANHC for the design of the new health clinic in Anchorage, Alaska.</p> <p>For purposes of this award, A-E Design fees include contract for design of the new facility and associated furniture, fixtures and equipment, zoning and building permitting, site survey, soil testing, foundation report , and as needed for environmental study, legal fees or land acquisition costs.</p>

	Funding
Denali Commission:	\$1,191,300.00
Other Funding:	\$11,512,293.00

	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
Communities:	Anchorage	N	Municipality of Anchorage	Cook Inlet Region, Inc.	16,17,18, 19,20, 21,22,23,24, 25,26, 27,29,30,31,32	H,I,J,K, L, M,N,O, P

BEHAVIORAL HEALTH PROJECTS

Project Title:	Detox Center					
Project Number:	0104-DC-2003-I17					
Theme:	Behavioral Health					
Milestone:	Project Close-out Complete					
Description:						

		Funding				
Denali Commission:		\$779,716.00				
Other Funding:		\$2,267,500.00				

Communities:	Name	Distressed/ Non- Distressed	Borough	ANCSA Region	House District	State District
	Fairbanks	N	Fairbanks North Star Borough	Doyon, Limited	10,9	E

Project Title:	Youth Psychiatric Facilities					
Project Number:	65C-07-406					
Theme:	Behavioral Health					
Milestone:	Construction					
Description:	Funding in the amount of \$5,368,400 is provided by the Denali Commission to the Department of Health and Social Services (DHSS) for statewide youth psychiatric facilities and DHSS grant management fees. \$436,263 for Fairbanks Family Centered Services of Alaska - Dillingham 5 bed group home					

	Funding
Denali Commission:	\$436,263.00
Other Funding:	\$436,263.00

Communities:	Name	Distressed/ Non- Distressed	Borough	ANCSA Region	House District	State District
	Dillingham	N	Unorganized	Bristol Bay Native Corporation	37	S

Project Title:	Youth Psychiatric Facilities					
Project Number:	65C-07-407					
Theme:	Behavioral Health					
Milestone:	Design					
Description:	Funding in the amount of \$5,368,400 is provided by the Denali Commission to the Department of Health and Social Services (DHSS) for statewide youth psychiatric facilities and DHSS grant management fees. \$221,159 for Alaska Baptist Family Services - Anchorage/Statewide 5 new BRS Level III beds					

	Funding
Denali Commission:	\$221,159.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Anchorage	N	Municipality of Anchorage	Cook Inlet Region, Inc.	16,17,18,19,20,21,22,23,24,25,26,27,29,30,31,32	H,I,J,K,L,M,N,O,P

Project Title:	Youth Psychiatric Facilities					
Project Number:	65C-07-416					
Theme:	Behavioral Health					
Milestone:	Construction					
Description:	Funding in the amount of \$5,368,400 is provided by the Denali Commission to the Department of Health and Social Services (DHSS) for statewide youth psychiatric facilities and DHSS grant management fees. \$3,098,760 for Southcentral Foundation (SCF) - Eklutna/Statewide Eklutna RPTC Facility					

Denali Commission: Other Funding:	Funding					
	\$3,098,760.00					
		\$14,000,000.00				
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Eklutna	N	Municipality of Anchorage	Cook Inlet Region, Inc.	16	H

Project Title:	Kenai Peninsula Community Care Center					
Project Number:	65C-09-268					
Theme:	Behavioral Health					
Milestone:	In-Progress Pending					
Description:	For facility security and safety upgrades					

	Funding
Denali Commission:	\$12,000.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non- Distressed	Borough	ANCSA Region	House District	State District
	Kenai	N	Kenai Peninsula Borough	Cook Inlet Region, Inc.	33	Q

Project Title:	Community Behavioral Health Center					
Project Number:	65C-07-418					
Theme:	Other					
Milestone:	Design					
Description:	Funding in the amount of \$670,284 is provided by the Denali Commission to the Department of Health and Social Services (DHSS) for preconstruction and design activities for the 16 bed residential detox facility in Fairbanks, Alaska. The recipient of this funding shall be the Fairbanks Community Behavioral Health Center. See Award/Project 104-DC-2003-I17 for land purchase - \$779,716.00					

	Funding
Denali Commission:	\$670,284.00
Other Funding:	\$4,067,432.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Fairbanks	N	Fairbanks North Star Borough	Doyon, Limited	10,9	E

DOMESTIC VIOLENCE PROJECTS

Project Title:	Standing Together Against Rape (STAR, INC)					
Project Number:	06-4-C-5032					
Theme:	Domestic Violence					
Milestone:	Construction Pending					
Description:	This award creates a new project, project number 06-4-C-5032, for Standing Together Against Rape (STAR, Inc.). A total of \$616,667 will be deducted from the Domestic Violence (DV) Pool Project 196-05-A and added to project 06-4-C-5032 for design/repair/renovation costs of the United Way building in Anchorage.					

	Funding				
Denali Commission:	\$616,667.00				
Other Funding:	\$2,180,116.00				

	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
Communities:	Anchorage	N	Municipality of Anchorage	Cook Inlet Region, Inc.	16,17,18,19,20,21,22,23,24,25,26,27,29,30,31,32	H,I,J,K,L,M,N,O,P

Project Title:	Tundra Women's Coalition					
Project Number:	06-4-C-5085					
Theme:	Domestic Violence					
Milestone:	Construction Pending					
Description:	This amendment creates a new project, Project Number 08-003, for Tundra Women's Coalition (TWC). A total of \$694,800 will be deducted from the DV Pool Project 196-05-A and added to project 08-003 for design costs of the TWC building in Bethel.					

	Funding
Denali Commission:	\$694,800.00
Other Funding:	\$10,045,598.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Bethel	N	Unorganized	Calista Corporation	38	S

Project Title:	Design Management - Tundra Women's Coalition (TWC)					
Project Number:	372-08					
Theme:	Other					
Milestone:	Design					
Description:	The scope of work for this project includes design management services under the Predevelopment Program for the domestic violence shelter in Bethel, Alaska. This project has prior year construction funding awaiting design completion and assistance in the design process is needed by the applicant.					

	Funding
Denali Commission:	\$68,148.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Bethel	N	Unorganized	Calista Corporation	38	S

Project Title:	Hostel Construction					
Project Number:	AN05-GD2					
Theme:	Other					
Milestone:	Construction Complete					
Description:	Hostel Construction; pass through to SEARCH contingent on approval of Business Plan and Site Plan Checklist and securing required cost share match					

	Funding
Denali Commission:	\$2,570,697.00
Other Funding:	\$1,402,543.40

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Sitka	N	City & Borough of Sitka	Sealaska Corporation	2	A

Project Title:	Hostel Construction					
Project Number:	AN05-GE7					
Theme:	Other					
Milestone:	Construction					
Description:	Hostel Construction; pass through to NSHC contingent on approval of Business Plan and Site Plan Checklist and securing required cost share match					

	Funding
Denali Commission:	\$1,850,000.00
Other Funding:	\$2,443,100.38

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Nome	N	Unorganized	Bering Straits Native Corp.	39	T

ELDER SUPORTIVE HOUSING PROJECTS

Project Title:	TNDC Elder Housing Construction					
Project Number:	197-05-A					
Theme:	Elder Supportive Housing					
Milestone:	Construction					
Description:	Construction of one five-plex designed with multi-use area, to be managed by the Tagiugmiullu Nunamiullu Development Corporation.					

	Funding				
Denali Commission:	\$707,113.00				
Other Funding:	\$2,463,954.00				

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Anaktuvuk Pass	N	North Slope Borough	Arctic Slope Regional Corp.	40	T

Project Title:	TNDC Elder Housing Construction					
Project Number:	197-05-B					
Theme:	Elder Supportive Housing					
Milestone:	Construction					
Description:	Construction of one five-plex designed with a multi-use area, to be managed by the Tagiugmiullu Nunamiullu Development Corporation.					

	Funding				
Denali Commission:	\$575,995.00				
Other Funding:	\$2,669,577.00				

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kaktovik	N	North Slope Borough	Arctic Slope Regional Corp.	40	T

Project Title:	TNDC Elder Housing Construction					
Project Number:	197-05-C					
Theme:	Elder Supportive Housing					
Milestone:	Construction					
Description:	Construction of one five-plex designed with multi-use area, to be managed by the Tagiugmiullu Nunamiullu Development Corporation.					

	Funding
Denali Commission:	\$340,040.00
Other Funding:	\$2,905,532.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Nuiqsut	N	North Slope Borough	Arctic Slope Regional Corp.	40	T

Project Title:	TNDC Elder Housing Construction					
Project Number:	197-05-D					
Theme:	Elder Supportive Housing					
Milestone:	Construction					
Description:	Construction of one five-plex designed with multi-use area, to be managed by the Tagiugmiullu Nunamiullu Development Corporation.					

	Funding
Denali Commission:	\$610,995.00
Other Funding:	\$2,775,773.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Point Hope	N	North Slope Borough	Arctic Slope Regional Corp.	40	T

Project Title:	TNDC Elder Housing Construction					
Project Number:	197-05-E					
Theme:	Elder Supportive Housing					
Milestone:	Construction					
Description:	Construction of one five-plex designed with multi-use area, to be managed by the Tagiugmiullu Nunamiullu Development Corporation.					

	Funding
Denali Commission:	\$711,995.00
Other Funding:	\$2,533,577.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Wainwright	N	North Slope Borough	Arctic Slope Regional Corp.	40	T

Project Title:	THRHA Elder Housing Construction					
Project Number:	197-05-F					
Theme:	Elder Supportive Housing					
Milestone:	Project Close-out					
Description:	Construction of 2 bedroom duplex (2 units total); 3 bedroom duplex (2 units total)					

	Funding
Denali Commission:	\$348,000.00
Other Funding:	\$235,581.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kasaan	Y	Unorganized	Sealaska Corporation	5	C

Project Title:	Elder Supportive Housing Repair & Renovation					
Project Number:	197-05-J					
Theme:	Elder Supportive Housing					
Milestone:	Construction					
Description:	Rehab of existing Senior Center, including addition of up to eight senior housing units.					

	Funding
Denali Commission:	\$1,800,000.00
Other Funding:	\$2,888,162.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Klawock	N	Unorganized	Sealaska Corporation	5	C

Project Title:	Elder Supportive Housing Development					
Project Number:	197-05-R					
Theme:	Elder Supportive Housing					
Milestone:	Construction					
Description:	Rehabilitation of a 24-unit independent senior living apartment building. Per Amendment 2, funding \$352,288					

	Funding
Denali Commission:	\$352,288.00
Other Funding:	\$990,993.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Sitka	N	City & Borough of Sitka	Sealaska Corporation	2	A

Project Title:	Elder Supportive Housing Development					
Project Number:	197-05-T					
Theme:	Elder Supportive Housing					
Milestone:	Construction					
Description:	Rehabilitation and safety upgrade to senior center independent living apartments (15). Amendment 2, funding \$300,000					

	Funding
Denali Commission:	\$300,000.00
Other Funding:	\$325,358.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Valdez	N	Unorganized	Chugach Alaska Corporation	12	F

Project Title:	Licensed Assisted Living Facility					
Project Number:	AN05-GD1					
Theme:	Elder Supportive Housing					
Milestone:	Planning/Design Complete					
Description:	Licensed assisted living construction; pass through to Loudon Tribal Council contingent on approval of Business Plan and Site Plan Checklist and securing required cost share match					

	Funding
Denali Commission:	\$3,110,339.00
Other Funding:	\$2,753,860.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Galena	N	Unorganized	Doyon, Limited	6	C

Project Title:	Ninilchik Traditional Council, Tovarish Manor Phase II					
Project Number:	01010-A					
Theme:	Other					
Milestone:	In-Progress					
Description:	New construction of elder independent living 6-plex at Tovarish Manor in Ninilchik. AHFC File GOL-08-NTC-1					

	Funding
Denali Commission:	\$377,500.00
Other Funding:	\$1,166,716.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Ninilchik	Y	Kenai Peninsula Borough	Cook Inlet Region, Inc.	34	Q

Project Title:	Haines Assisted Living					
Project Number:	01010-B					
Theme:	Other					
Milestone:	In-Progress					
Description:	Funding of new construction of elder assisted living facility for the Haines Assisted Living Facility.					

	Funding
Denali Commission:	\$2,163,000.00
Other Funding:	\$2,164,864.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Haines	Y	Haines Borough	Sealaska Corporation	5	C

Project Title:	Cooper Landing / Ravens View					
Project Number:	01010-C					
Theme:	Other					
Milestone:	In-Progress					
Description:	Funding for new construction of elder independent living 6 plex at Ravens View in Cooper Landing.					

Funding	
Denali Commission:	\$729,143.00
Other Funding:	\$1,139,343.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Cooper Landing	Y	Kenai Peninsula Borough	Cook Inlet Region, Inc.	35	R

Project Title:	Meadow Lakes Community Council					
Project Number:	01010-D					
Theme:	Other					
Milestone:	In-Progress					
Description:	Funding of new construction of elder independent living 8 plex in Meadow Lakes					

Funding	
Denali Commission:	\$613,800.00
Other Funding:	\$1,613,385.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Meadow Lakes	N	Matanuska-Susitna Borough	Cook Inlet Region, Inc.	15	H

Project Title:	Willow Area Seniors					
Project Number:	01010-E					
Theme:	Other					
Milestone:	In-Progress					
Description:	Funding includes new construction of elder independent living 6-plex in Willow.					

		Funding
Denali Commission:		\$705,650.00
Other Funding:		\$1,217,463.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Willow	Y	Matanuska-Susitna Borough	Cook Inlet Region, Inc.	15	H

Project Title:	Retirement Community of Fairbanks, Ravens Landing					
Project Number:	01010-F					
Theme:	Other					
Milestone:	In-Progress					
Description:	Funding for new construction of elder independent living 20 unit apartment building at Ravens Landing in Fairbanks.					

		Funding
Denali Commission:		\$1,118,356.00
Other Funding:		\$3,209,354.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Fairbanks	N	Fairbanks North Star Borough	Doyon, Limited	10,9	E

TRANSPORTATION PROJECTS

Subdivisions of Transportation Projects

Boardwalks

Bridges and Road Construction

Coastal and Harbor Construction

Dock, Marine Industrial Centers, and Barge Projects

Dust Control and Research

Small Boat Float Designs

Boardwalks

Project Title:	Boardwalk Design and Construction					
Project Number:	01036					
Theme:	Transportation					
Milestone:	Construction					
Description:	The project consists of design and construction of improvements to the community boardwalk system and pedestrian trail in Elfin Cove. The project includes improvements and extensions to dilapidated sections of the boardwalk where community buildings are situated. The project will reconstruct dilapidated sections and upgrade the section that extends to the head of the Inner Harbor.					

	Funding
Denali Commission:	\$45,485.00
Other Funding:	\$4,514.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Elfin Cove	Y	Unorganized	Sealaska Corporation	2	A

Project Title:	Board Roads Reconstruction Phase III					
Project Number:	01037					
Theme:	Transportation					
Milestone:	Construction					
Description:	The Denali Commission is providing \$363,880 in Section 1960 SAFETEA-LU funds to the Alaska DOT&PF for the subject project. The DOT&PF is providing \$36,120 in required match funds through its overall project. This project will reconstruct the most deteriorated sections of the boardwalk timber structures, including stringers, pile caps, piles, and cross bracing.					

	Funding
Denali Commission:	\$363,880.00
Other Funding:	\$36,120.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Pelican	Y	Unorganized	Sealaska Corporation	2	A

Project Title:	Port Alexander: South Cedar Street Boardwalk					
Project Number:	394-08					
Theme:	Transportation					
Milestone:	Design					
Description:	This project is to design and construct 720 linear feet of wood boardwalk extending south from the Waterline boardwalk within the Cedar Street right-of-way. The boardwalk will be six feet in width and include handrails if the drop-off to the ground is greater than 30 inches. A portion of the surface will be covered with asphalt roofing roll to minimize the slip hazard.					

	Funding
Denali Commission:	\$254,716.00
Other Funding:	\$25,284.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Port Alexander	Y	Unorganized	Sealaska Corporation	2	A

Project Title:	Boardwalk Repairs					
Project Number:	69211					
Theme:	Transportation					
Milestone:	Preliminary design including Environmental Doc. Complete					
Description:	The project consists of design and construction of improvements to the community boardwalk system and pedestrian trail in Elfin Cove. The project includes improvements and extensions to dilapidated sections of the boardwalk where community buildings are situated. The project will reconstruct dilapidated sections and upgrade the section that extends to the head of the Inner Harbor.					

	Funding
Denali Commission:	\$136,455.00
Other Funding:	\$13,545.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Elfin Cove	Y	Unorganized	Sealaska Corporation	2	A

Project Title:	Boardwalk Repairs					
Project Number:	69216					
Theme:	Transportation					
Milestone:	Construction					
Description:	The project consists of design and construction of repairs to the community boardwalk system in Pelican. The project includes improvements to sections of the boardwalk that run along the waterfront where community buildings are situated and on to the community's primary economic center, the fish processing plant and associated worker housing. The project will reconstruct the boardwalks.					

	Funding
Denali Commission:	\$272,910.00
Other Funding:	\$27,090.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Pelican	Y	Unorganized	Sealaska Corporation	2	A

Project Title:	Boardwalk Repairs					
Project Number:	69218					
Theme:	Transportation					
Milestone:	Preliminary design including Environmental Doc.					
Description:	The project consists of design and construction of improvements to and potentially extension of the community boardwalk system in Port Alexander. The project includes improvements the boardwalk that leads from the boat harbor to the community. The project will reconstruct dilapidated sections and extend pedestrian facilities to poorly accessed areas of the community.					

	Funding
Denali Commission:	\$181,940.00
Other Funding:	\$18,060.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Port Alexander	Y	Unorganized	Sealaska Corporation	2	A

Project Title:	Boardwalk Design					
Project Number:	AN07-GJ1					
Theme:	Transportation					
Milestone:	Planning/Design					
Description:	This project is the design phase for construction of 3,800 feet of heavy duty boardwalk. The project will consist of four sections of 10 foot wide boardwalk using 2.5" X 6" X 8" treated lumber. These boardwalks will connect all existing homes plus a future housing area to the community gravel road infrastructure.					

	Funding
Denali Commission:	\$325,000.00
Other Funding:	\$29,350.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Nunam Iqua	Y	Unorganized	Calista Corporation	39	T

Bridge and Road Construction

Project Title:	Snowmobile Bridges					
Project Number:	351-07					
Theme:	Transportation					
Milestone:	Planning/Design Complete					
Description:	This project scope is for preliminary engineering to investigate the feasibility and location of the snowmobile bridges that could be used by the community to access other communities in the winter. WFL will need to develop a work plan and identify what technical studies will be needed with delivery schedule and budget.					

	Funding					
Denali Commission:	\$300,000.00					
Other Funding:	\$0.00					
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kobuk	N	Northwest Arctic Borough	NANA Regional Corporation	40	T

Project Title:	Bridge Design					
Project Number:	382-08					
Theme:	Transportation					
Milestone:	Project Design					
Description:	The Community of Anaktuvuk Pass has identified the critical need for a replacement bridge over Contact Creek. Denali Commission funding along with North Slope Borough funds will provide for complete design services including: surveying/mapping, geotechnical engineering, hydrologic study, utilities coordination, cost estimating, environmental documentation, and permits for the project.					

	Funding					
Denali Commission:	\$147,431.00					
Other Funding:	\$125,000.00					
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Anaktuvuk Pass	N	North Slope Borough	Arctic Slope Regional Corp.	40	T

Project Title:	Clarks Point Road Reconnaissance					
Project Number:	01025					
Theme:	Transportation					
Milestone:	Reconnaissance Study					
Description:	This project is a reconnaissance study to determine if a connector route between Ekuk and Clarks Point, Alaska, is a practical development for Denali Commission funding. The total route length is approximately three (3) miles. The project termini for Phase I construction would be at a proposed joint landfill site approximately one (1) mile from the point of beginning within the village of Ekuk.					

Denali Commission:		Funding				
Other Funding:						
		\$50,000.00				
		\$60,000.00				

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Ekuk	N	Unorganized	Bristol Bay Native Corporation	37	S

Project Title:	Dago Creek Road Realignment					
Project Number:	01026					
Theme:	Transportation					
Milestone:	Construction					
Description:	This project will align 3/4 mile of Dago Creek Road between the village of Pilot Point and its bulkhead/barge landing at Dago Creek. The width of the realignment will be 24", consistent with the remainder of the road.					

Denali Commission:		Funding				
Other Funding:						
		\$165,000.00				
		\$330,000.00				

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Pilot Point	N	Lake & Peninsula Borough	Bristol Bay Native Corporation	37	S

Project Title:	School Loop Rehabilitation
Project Number:	01035
Theme:	Transportation
Milestone:	In-Progress
Description:	This project is for the design and construction of rehabilitating an existing 2.3 miles of deteriorating roadway in Sand Point including drainage. This road connects the housing area, K-12 grad school, community center/Head Start facility and the health clinic. The road also provides access to the landfill.

Funding						
Denali Commission:	\$850,000.00					
Other Funding:	\$1,757,350.00					
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Sand Point	N	Aleutians East Borough	Aleut Corporation	37	S

Project Title:	9th and K Streets Reconstruction Phase II
Project Number:	01040
Theme:	Transportation
Milestone:	Construction
Description:	This project consists of major reconstruction of Ninth and K Streets (1.1 miles). The width will be 30 feet with a right of way of 60 feet. The road surface will be 4,707.74 feet on Ninth Street and 1,434.55 feet on K Street. There will be 20 each 24" corrugated polyethylene pipe culverts and 14 each 36" corrugate polyethylene pipe culverts.

Funding						
Denali Commission:	\$800,000.00					
Other Funding:	\$1,040,000.00					
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Nenana	N	Unorganized	Doyon, Limited	6	C

Project Title:	2008 Various Reconnaissance Engineering Efforts					
Project Number:	01043					
Theme:	Transportation					
Milestone:	Project Close-out Complete					
Description:	The following projects are funded: 1.Akhiok Tsunami Road Repairs Recon \$250,000 2.Chefornak Subsistence ATV Road Recon \$50,000 3.Hooper Bay Community Streets Recon \$250,000 4.Hooper Bay ATV Trail Extension Recon \$50,000 5.Kwigillingok Kuicuaq Slough Subsistence ATV Trail Recon \$50,000					

	Funding
Denali Commission:	\$650,000.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Akhiok	N	Kodiak Island Borough	Koniag, Incorporated	36	R
	Chefornak	Y	Unorganized	Calista Corporation	38	S
	Hooper Bay	Y	Unorganized	Calista Corporation	39	T
	Kwigillingok	Y	Unorganized	Calista Corporation	38	S

Project Title:	Skin Street/Barge Landing Road Reconstruction					
Project Number:	234-06					
Theme:	Transportation					
Milestone:	Construction Phase					
Description:	The project consists of design and construction to rehabilitate Skin Street, Barge Landing Road and the barge access road. The project will include replace the boardwalk on Selawik St, Island Ave & Channel St and rehab of the Barge Landing Access Rd. Only routes covered in the environmental document will be considered.					

	Funding
Denali Commission:	\$727,760.00
Other Funding:	\$72,240.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Selawik	Y	Northwest Arctic Borough	NANA Regional Corporation	40	T

Project Title:	Togiak Main Road Rehabilitation					
Project Number:	236-06					
Theme:	Transportation					
Milestone:	Preliminary design including Environmental Doc.					
Description:	The project consists of design and construction of improvements to the 2-mile Main road in Togiak to improve safety and reduce dust in the community. The final scope of work will established through late 2006 field investigations, community meetings and engineering evaluations.					

	Funding
Denali Commission:	\$727,760.00
Other Funding:	\$322,240.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Togiak	Y	Unorganized	Bristol Bay Native Corporation	37	S

Project Title:	Y-K Delta Winter Trail Marking Design, Construction & Installation					
Project Number:	237-06					
Theme:	Transportation					
Milestone:	Preliminary design including Environmental Doc.					
Description:	The project consists of design, construction and installation of permanent winter trail markers for trails that run between villages in the region. There are approximately 2,000-miles of these trails in the region and DOT&PF has worked with the communities over the last 6-years to improve this basic transportation mode. The markers have direction indicators and are often GPS-marked.					

	Funding
Denali Commission:	\$0.00
Other Funding:	\$181,940.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Bethel	N	Unorganized	Calista Corporation	38	S

Project Title:	Evacuation Road Preliminary Engineering					
Project Number:	257-07					
Theme:	Transportation					
Milestone:	Preliminary Design including Environmental Docs					
Description:	The project consists of a planning task preliminary design engineering to locate an evacuation road that can provide safe passage to high ground for residents and visitors in the event of flooding from fall storms and/or spring flooding. Preliminary design contracts associated with this project will be procured through an open and fair process consistent with Federal Highway Administration (FHWA)					

	Funding
Denali Commission:	\$55,000.00
Other Funding:	\$508,670.84

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Shaktoolik	N	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Community Streets Improvements Design					
Project Number:	258-07					
Theme:	Transportation					
Milestone:	Preliminary Design including Environmental Docs Complete					
Description:	The project consists of design of improvements to local streets in Unalakleet to improve safety and reduce dust. Design contracts associated with this project will be procured through an open and fair process consistent with Federal Highway Administration (FHWA) Title 23 requirements. The project includes rehabilitation of drainages, roadways and surfacing of 5.25-miles of the local street system					

		Funding				
Denali Commission:		\$144,616.00				
Other Funding:		\$578,462.00				
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Unalakleet	N	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Road Paving Project					
Project Number:	291-07					
Theme:	Transportation					
Milestone:	Construction Phase					
Description:	The project consists of design and construction of improvements to the Gulkana Road from the Richardson Highway to Gulkana and Gulkana community street to improve safety and reduce dust in the community through roadbed shaping, drainage system repairs, and applying an asphalt pavement surface.					

		Funding				
Denali Commission:		\$1,800,000.00				
Other Funding:		\$162,541.00				
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Gulkana	Y	Unorganized	Ahtna, Incorporated	6	C

Project Title:	Community and Barge Landing Roads Design					
Project Number:	305-07					
Theme:	Transportation					
Milestone:	Preliminary design including Environmental Document					
Description:	This project is the design phase of an upgrade to the 1.5 mile long Airport Road. Construction will entail gravel or chip seal to improve the road elevation to above flood level, repairing potholes, grading and cleaning ditches and improved lining to reinforce stability of repaired system for better maintenance.					

	Funding
Denali Commission:	\$250,000.00
Other Funding:	\$22,575.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kwethluk	Y	Unorganized	Calista Corporation	38	S

Project Title:	Sitka Indian River Road Upgrade and Paving					
Project Number:	306-07					
Theme:	Transportation					
Milestone:	Construction Phase					
Description:	Basic rehabilitation of 1.9 miles of existing roadways, of which .7 miles are collector roadways feeding into Indian River Road. The scope includes repaving and addition of pedestrian facilities, with the existing embankment providing an adequate foundation for paving.					

	Funding
Denali Commission:	\$750,000.00
Other Funding:	\$3,134,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Sitka	N	City & Borough of Sitka	Sealaska Corporation	2	A

Project Title:	School Road Rehabilitation and Construction
Project Number:	309-07
Theme:	Transportation
Milestone:	Construction
Description:	This project involves improving an existing .6 mile segment of road from the Glen Highway (Tok Cutoff) to the Lower Tazenuu Apartments. The existing one lane gravel road from the school to the village and council office varies from 15-25 feet in width. Road improvements will involve horizontal and vertical improvements and widening to meet safety standards; the proposed roadway width is 22 feet.

Denali Commission:		Funding				
Other Funding:		\$0.00				
		\$162,540.00				
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Gakona	Y	Unorganized	Ahtna, Incorporated	6	C

Project Title:	Community Roads Construction
Project Number:	311-07
Theme:	Transportation
Milestone:	Construction Phase
Description:	This project will construct or improve ten road alignments identified by the Village as priority community road improvements in the 2001 Stevens Village Long-Range Transportation Plan. Roadway widths vary between 15-24 feet, depending on use and ROW issues. The 4.1 miles of community roads in the project provide access to the landfill, airport, barge landing and school.

		Funding	
Denali Commission:		\$1,000,000.00	
Other Funding:		\$1,900,000.00	

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Stevens Village	Y	Unorganized	Doyon, Limited	6	C

Project Title:	Hooper Bay Wind Turbine Access Road Construction					
Project Number:	343-07					
Theme:	Transportation					
Milestone:	Construction Phase					
Description:	This project upgrades approximately 1,100-foot of an existing all-terrain vehicle trail that provides access to the community's cemetery and access to the site of three proposed wind turbines. The road section will be two 8-foot travel lanes and 4-foot side slopes, for a total roadway width of 24 feet. Maximum grade is 1% with total elevation gain of 4 feet to the turbines.					

Funding	
Denali Commission:	\$181,513.00
Other Funding:	\$38,018.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Hooper Bay	Y	Unorganized	Calista Corporation	39	T

Project Title:	Community Roads Construction					
Project Number:	345-07					
Theme:	Transportation					
Milestone:	Construction Phase					
Description:	The project consists of rehabilitation and surfacing improvements to 5.3 miles of the existing streets in Unalakleet. The project will provide a stabilized road surface through repaired and improved roadway embankment and drainage facilities, including reconstruction and rehabilitation of the sub-base and base courses, and surfacing of 2.5 miles of the repaired roadway with hot mix asphalt.					

Funding	
Denali Commission:	\$1,700,000.00
Other Funding:	\$4,641,095.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Unalakleet	N	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Port St. Nicholas Road Reconstruction Project
Project Number:	346-07
Theme:	Transportation
Milestone:	Construction
Description:	The project consists of a 5.3 mile reconstruction of an existing road that accesses the community's primary residential area along Crab Bay. It is the most critical phase of an eventual reconstruction of the entire 12-mile road. The current road is substandard with high traffic volumes for a rural road. The road is considered a safety problem and bridges are load-limited.

	Funding
Denali Commission:	\$1,000,000.00
Other Funding:	\$8,600,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Craig	N	Unorganized	Sealaska Corporation	5	C

Project Title:	Access Road Reconnaissance Engineering
Project Number:	387-08
Theme:	Transportation
Milestone:	Planning/Design Complete
Description:	Obtain Aerial LiDar survey of proposed corridor, develop conceptual engineering alignments w/ costs, performance reconnaissance level assessment of major river/steam crossings, geologic conditions, environmental process overview(list suggested studies to undertake and forecast level of NEPA analysis), obtain conceptual ownership mapping, develop design criteria and conceptual alignment w/ cost est.

	Funding					
Denali Commission:	\$545,150.00					
Other Funding:	\$0.00					
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Stevens Village	Y	Unorganized	Doyon, Limited	6	C

Project Title:	Coffman Cove Roads Paving Construction
Project Number:	396-08
Theme:	Transportation
Milestone:	Final Design
Description:	This project is to complete the design and construct a paved surface for the following roads, to the extent that funding is available: a short segment of Loggers Lane, Harbor Drive, Bayview Drive, Coho Drive, and portions of Kodiak Drive and Sea Otter Drive. Construction includes drainage improvements and roadway repairs where needed.

	Funding
Denali Commission:	\$29,550.00
Other Funding:	\$327,251.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Coffman Cove	Y	Unorganized	Sealaska Corporation	1	A

Project Title:	Community Road Improvements
Project Number:	61307
Theme:	Transportation
Milestone:	Final Design including Right of Way Docs
Description:	The project consists of design and construction of improvements on approximately 3.0 miles of community roads in Emmonak. The project will improve roads to appropriate standards through roadbed shaping, additional embankment, surfacing, drainage system repairs, applying dust control and a multi-layer chip seal application where applicable.

	Funding
Denali Commission:	\$1,819,400.00
Other Funding:	\$1,155,784.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Emmonak	N	Unorganized	Calista Corporation	39	T

Project Title:	Road Paving Design					
Project Number:	69099					
Theme:	Transportation					
Milestone:	Final Design including Right of Way Docs Complete					
Description:	This initial phase of the project will complete environmental documentation, surveys, Right of Way certification and design for a project to pave city streets to reduce dust, mud and maintenance effort, and to improve safety and quality of life within the community. The construction project will include drainage improvements, and improvements to the roadbed to support pavement.					

		Funding				
Denali Commission:		\$3,000.00				
Other Funding:		\$30,000.00				
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Coffman Cove	Y	Unorganized	Sealaska Corporation	1	A

Project Title:	Sanitation Road Construction					
Project Number:	AN07-GJ2					
Theme:	Transportation					
Milestone:	Planning/Design Pending					
Description:	This project consists of three access roads connecting new sanitation facilities to the community and regional road systems: -Water treatment plant/washeteria building access road, 550 ft. long by 15 ft. wide - Septic tank site access, 350 ft. long by 15 ft. wide -Sludge lagoon site access, 350 ft. long by 15 ft. wide					

		Funding				
Denali Commission:		\$418,462.00				
Other Funding:		\$41,538.00				
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Pitka's Point	N	Unorganized	Calista Corporation	39	T

Coastal and Harbor Construction

Project Title:	Coastal Villages Region Fund, IAID
Project Number:	871460
Theme:	Other
Milestone:	Project Close-out
Description:	The Coastal Villages Region Fund project will produce maps for Chevak, Hooper Bay, and Scammon Bay.

Denali Commission: Other Funding:	Funding					
		\$44,767.00				
		\$44,768.00				
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Chevak	N	Unorganized	Calista Corporation	39	T
	Hooper Bay	Y	Unorganized	Calista Corporation	39	T
	Scammon Bay	Y	Unorganized	Calista Corporation	39	T

Project Title:	East Harbor Reconstruction
Project Number:	01006
Theme:	Transportation
Milestone:	Construction Complete
Description:	This project will expand the Seward boat harbor to house large commercial fishing and US Coast Guard vessels. Construction includes floats, gangway and approach, utilities and fire suppression system. This large-vessel harbor will improve maneuver safety and overall operations. This facility also extends the life of other harbor areas through reduced wear on smaller floats, piling and gear.

Denali Commission: Other Funding:	Funding					
		\$1,000,000.00				
		\$4,500,000.00				
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Seward	N	Kenai Peninsula Borough	Chugach Alaska Corporation	35	R

Project Title:	Heritage Harbor Transient Floats					
Project Number:	01039					
Theme:	Transportation					
Milestone:	Construction					
Description:	The Denali Commission is providing \$1,000,000 in Section 1934 SAFETEA-LU funds to the City and Borough of Wrangell for the subject project. his project will include hiring a firm to help with the bid process, award bid to contractor to supply approximately 6,560 square feet of timber moorage floats, pile installations, electrical and water utilities and other improvements.					

Funding	
Denali Commission:	\$1,000,000.00
Other Funding:	\$5,000,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Wrangell	N	Unorganized	Sealaska Corporation	2	A

Project Title:	Kwinhagak Harbor Entrance Improvements					
Project Number:	01064					
Theme:	Transportation					
Milestone:	Planning/Design					
Description:	Planning Phase of Project Development. SAFETEA-LU Section 5309 - \$160,000 and SOA Gen Fund - \$40,000 matching.					

Funding	
Denali Commission:	\$200,000.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Quinhagak	Y	Unorganized	Calista Corporation	38	S

Project Title:	Safe Harbor Study					
Project Number:	01066					
Theme:	Transportation					
Milestone:	Project Close-out					
Description:	Planning for a new harbor at Nanwalek. SAFETEA-LU Section 5309 - \$112,000 and SOA Gen Fund Match - \$28,000					

		Funding
Denali Commission:	\$140,000.00	
Other Funding:	\$0.00	

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Nanwalek	N	Kenai Peninsula Borough	Chugach Alaska Corporation	35	R

Project Title:	Harbor Tee Floats Construction					
Project Number:	01079					
Theme:	Transportation					
Milestone:	Construction					
Description:	Removal, disposal and modifying the end portion of existing main floats and add two new transient moorage floats with lighting and improvements.					

		Funding
Denali Commission:	\$100,000.00	
Other Funding:	\$465,866.00	

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Pelican	Y	Unorganized	Sealaska Corporation	2	A

Project Title:	St. Paul Small Boat Harbor					
Project Number:	01081					
Theme:	Transportation					
Milestone:	Construction					
Description:	General navigation features, 80% federal and 20% local funding. Entrance Channel Dredged; maneuvering area dredged; breakwater; dredge disposal area; circulation berm and tidal pool and splitter breakwater realignment					

	Funding
Denali Commission:	\$600,000.00
Other Funding:	\$17,000,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Saint Paul	N	Unorganized	Aleut Corporation	37	S

Project Title:	Small Boat Harbor Ramps Construction					
Project Number:	290-07					
Theme:	Transportation					
Milestone:	Construction Phase Complete					
Description:	Construction of 2 boat ramps, 1 is a new boat ramp on the north shore of the harbor. This project consists of constructing a parking lot, a boat ramp of interlocking precast concrete planks 16 by 80 feet and approximately 150 feet of bank armoring along the southwestern corner of the property. About 60 feet of the proposed boat and 16 feet of the class III shore protection.					

	Funding
Denali Commission:	\$350,000.00
Other Funding:	\$134,375.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Dillingham	N	Unorganized	Bristol Bay Native Corporation	37	S

Project Title:	Harbor/Barge Landing Preliminary Engineering					
Project Number:	293-07					
Theme:	Transportation					
Milestone:	Preliminary design including Environmental Document					
Description:	Preliminary Engineering Work for new construction of a barge landing, boat harbor, upland support facilities, airport and interconnecting roadway. This phase is to collect the data to determine its feasibility and complete up to 30% of the final design.					

		Funding				
Denali Commission:		\$600,000.00				
Other Funding:		\$1,800,000.00				

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Diomede	N	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Knudson Cove Harbor Construction					
Project Number:	302-07					
Theme:	Transportation					
Milestone:	Construction Phase					
Description:	This project involves the reconstruction of an existing harbor that has exceeded design service life. The reconstruction includes: "ADA compliant covered gangway "Main Floats 10X 292"Transient Float (4 ea) 8X 60"Transient Float 10X 80"Transient Float 10X 112.5"Finger Floats (12 ea) 3X 20"Steel galvanized piles "Electrical service					

		Funding				
Denali Commission:		\$413,000.00				
Other Funding:		\$967,767.00				

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Ketchikan	N	Ketchikan Gateway Borough	Sealaska Corporation	1	A

Project Title:	Small Boat Harbor Wave Barrier Design and Construction					
Project Number:	307-07					
Theme:	Transportation					
Milestone:	Preliminary design including Environmental Document					
Description:	This project is phase 3 of a 5 phase expansion of the Skagway boat harbor. The piling supported wave barrier has been identified as key to the overall completion of the expansion project.					

Funding	
Denali Commission:	\$500,000.00
Other Funding:	\$1,562,380.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Skagway	N	Unorganized	Sealaska Corporation	5	C

Project Title:	Boat Harbor Rehabilitation					
Project Number:	321-07					
Theme:	Transportation					
Milestone:	Construction Complete					
Description:	This project is part of a major reconstruction of the False Pass Harbor being overseen by the U.S. Corps of Engineers. This portion entails a design/building contract for phase one floats, which are necessary for boat moorage but are not part of the Corps contract. The floats will be designed, constructed and then shipped to False Pass. The useful life of the float is estimated to be 20-25 years.					

Funding	
Denali Commission:	\$1,020,000.00
Other Funding:	\$23,294,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	False Pass	N	Aleutians East Borough	Aleut Corporation	37	S

Project Title:	Small Boat Harbor Renovations					
Project Number:	322-07					
Theme:	Transportation					
Milestone:	Construction					
Description:	This project is phase 1 of a two-phase upgrade of the existing community harbor. Total project cost is estimated at \$6.1 million, with phase 1 accounting for \$3.6 million of the total. Phase 1 includes replacing 16,500 sf of floats with utilities, construction of a 1,150 sf harbor master's office, construction of a 6' X 80' aluminum gangway and a 12' X 55' access trestle.					

	Funding
Denali Commission:	\$700,000.00
Other Funding:	\$100,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Old Harbor	Y	Kodiak Island Borough	Koniag, Incorporated	36	R

Project Title:	Mekoryuk Small Boat Harbor Dredging					
Project Number:	344-07					
Theme:	Transportation					
Milestone:	Construction Phase					
Description:	This project consists of dredging the shoreline of the Mekoryuk Small Boat Harbor to improve moorage and navigation within the harbor basin. Armor rock will be placed at the end of the existing breakwater to create a tidal current environment that minimizes future sediment transport into the harbor basin.					

	Funding
Denali Commission:	\$482,966.00
Other Funding:	\$150,742.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Mekoryuk	Y	Unorganized	Calista Corporation	38	S

Dock, Marine Industrial Centers and Barge Projects

Project Title:	Dock Construction					
Project Number:	01033					
Theme:	Transportation					
Milestone:	In-Progress Complete					
Description:	The scope of this project is to make a recommendation to the Denali Commission on "next steps" for the Coffman Cove dock, including an estimate of the cost to update any existing plans, fulfill environmental requirements, and advertise and construct the project. Once the Commission knows the potential options and costs, they will determine whether to provide additional funding for this project.					

	Funding				
Denali Commission:	\$1,000,000.00				
Other Funding:	\$0.00				

	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
Communities:	Coffman Cove	Y	Unorganized	Sealaska Corporation	1	A

Project Title:	Public Dock					
Project Number:	01065					
Theme:	Transportation					
Milestone:	Planning/Design					
Description:	Planning Phase of the Project Development. SAFETEA-LU Section 5309 Funding - \$40,000 and SOA Gen Fund match - \$10,000					

	Funding				
Denali Commission:	\$50,000.00				
Other Funding:	\$0.00				

	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
Communities:	Port Graham	N	Kenai Peninsula Borough	Chugach Alaska Corporation	35	R

Project Title:	City Dock and Ferry Terminal Repairs					
Project Number:	01067					
Theme:	Transportation					
Milestone:	Planning/Design					
Description:	Develop a planning document for a city dock and ferry terminal repairs. SAFETEA-LU Section 5309 - \$40,000 and SOA Gen Fund match \$10,000					

	Funding
Denali Commission:	\$50,000.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Port Lions	Y	Kodiak Island Borough	Koniag, Incorporated	36	R

Project Title:	Brown's Slough Bank Stabilization					
Project Number:	280-07					
Theme:	Transportation					
Milestone:	Construction Phase					
Description:	The project consists of construction of a dock face and associated uplands on the Kuskokwim River to complete the Bethel Waterfront system. The project fills in a gap in the Bethel waterfront that limits shipping operations and creates an area where river currents are able to erode both the unimproved and the downriver sheet pile all in the waterfront system.					

	Funding
Denali Commission:	\$570,000.00
Other Funding:	\$4,455,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Bethel	N	Unorganized	Calista Corporation	38	S

Project Title:	Port/Ferry Dock Improvements					
Project Number:	304-07					
Theme:	Transportation					
Milestone:	Preliminary design including Environmental Document					
Description:	This project includes attendant marine docking facilities (ramps, mooring dolphins, etc.) on Akun and at the head of Akutan Bay and a vessel storage/maintenance facility on Akutan Island.					

	Funding
Denali Commission:	\$434,000.00
Other Funding:	\$87,400.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Akutan	N	Aleutians East Borough	Aleut Corporation	37	S

Project Title:	Port Multi-Facility Improvement and Upgrade					
Project Number:	308-07					
Theme:	Transportation					
Milestone:	Construction Phase					
Description:	Cargo Dock - A new bullrail will be added for structural integrity and safety. Petroleum Products Dock - Replace glulam bullrail and placement of rubber fendering. Small Boat Harbor - reconstruction of 6 approaches for the floating dock access, construction of two additional approaches.					

	Funding
Denali Commission:	\$520,000.00
Other Funding:	\$520,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Bethel	N	Unorganized	Calista Corporation	38	S

Project Title:	Dock Phase 1 and 2					
Project Number:	330-07					
Theme:	Transportation					
Milestone:	Construction					
Description:	Denali Commission is providing \$363,200 to the City of Seldovia. The project involves rehabilitation of the deteriorated portions of the existing small boat harbor. Phase I includes repairs to floats and piles. Phase II includes replacement of the fresh water system, which will allow for continued service to moored boats, commercial fishing vessels and enhanced firefighting capability.					

	Funding
Denali Commission:	\$363,200.00
Other Funding:	\$90,800.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Seldovia	Y	Kenai Peninsula Borough	Cook Inlet Region, Inc.	35	R

Project Title:	Marine Industrial Center Phase II Construction					
Project Number:	01005					
Theme:	Transportation					
Milestone:	Construction					
Description:	This project consists of a 150-ton boat haul out facility with 3.2 acres of tideland fill for boat work and storage, a boat haul out pier, wash down facility with utilities, and a 150-ton travel lift and barge ramp. This phase consists of the boat haul out pier, 150-ton travel lift and wash down pad and utilities.					

	Funding
Denali Commission:	\$300,000.00
Other Funding:	\$1,589,108.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Hoonah	N	Unorganized	Sealaska Corporation	5	C

Project Title:	Kwethluk Barge Landing and Jay Hammond Way Road Extension Design					
Project Number:	299-07					
Theme:	Transportation					
Milestone:	Preliminary design including environmental document					
Description:	This project will develop Preliminary Design for a new Barge Landing Facility and extension of Jay Hammond Way to access the barge landing. The likely barge landing location is a new site on the navigable channel of the Kuskokwim River near the confluence of the Kwethluk River at the village of Kwethluk.					

	Funding
Denali Commission:	\$150,000.00
Other Funding:	\$30,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kwethluk	Y	Unorganized	Calista Corporation	38	S

Project Title:	Lake Iliamna Multiple Community Barge Landing Design					
Project Number:	317-07					
Theme:	Transportation					
Milestone:	Preliminary design including environmental document					
Description:	This project is the design phase for barge landing infrastructure on Lake Iliamna. Communities on the lake including: Iliamna\Newhalen, Pedro Bay, Kokhanok, Igiugig, and Pile Bay. Nondalton and Levelock needs will likely be met with the design templates developed for the lake communities. The goal is to create a construction template that is suitable for lake conditions at all community sites.					

	Funding
Denali Commission:	\$250,000.00
Other Funding:	\$50,000.00

	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
Communities:	Igiugig	N	Lake & Peninsula Borough	Bristol Bay Native Corporation	36	R
	Iliamna	Y	Lake & Peninsula Borough	Bristol Bay Native Corporation	36	R
	Kokhanok	Y	Lake & Peninsula Borough	Bristol Bay Native Corporation	36	R
	Newhalen	Y	Lake & Peninsula Borough	Bristol Bay Native Corporation	36	R
	Pedro Bay	N	Lake & Peninsula Borough	Bristol Bay Native Corporation	36	R

Project Title:	Nenana Tug and Barge Port Construction Project
Project Number:	329-07
Theme:	Transportation
Milestone:	Construction Phase
Description:	The port upgrade project consists of placing approximately 900 feet of sheet piling along the Nenana River and creating a new slip on the Nenana River dock. The sheet piling project will provide a stabilized river bank allowing barge and tug mooring space for loading of cargo, safe equipment maintenance and ensure bulk petroleum storage facilities are protected from potential flooding and erosion

	Funding
Denali Commission:	\$850,000.00
Other Funding:	\$150,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Nenana	N	Unorganized	Doyon, Limited	6	C

Project Title:	Barge Landing Design
Project Number:	338-07
Theme:	Transportation
Milestone:	Project Close-out
Description:	Corps of Engineers to design the mooring and unloading facilities at McGrath.

	Funding
Denali Commission:	\$92,676.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	McGrath	N	Unorganized	Doyon, Limited	6	C

Project Title:	Barge Landing Design					
Project Number:	339-07					
Theme:	Transportation					
Milestone:	Conceptual Planning					
Description:	Corps of Engineers to design the mooring and unloading facilities at Kongiganak					

		Funding
Denali Commission:	\$154,515.00	
Other Funding:	\$0.00	

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kongiganak	N	Unorganized	Calista Corporation	38	S

Project Title:	Barge Dock Design and Construction					
Project Number:	342-07					
Theme:	Transportation					
Milestone:	Final Design including Right of Way Documents					
Description:	This project involves design and construction of a new 3-cell sheet pile barge dock on the Yukon River. The proposed dock will be 120 feet long with a 40-foot vertical dock face. Also see award 350-07 for additional info. Approximately 450 tons of sheet pile will be driven into the bank, backed by 7,000 yards of gravel fill. 1,000 yards of armor stone will be placed at either end of the structure					

		Funding
Denali Commission:	\$100,000.00	
Other Funding:	\$0.00	

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Galena	N	Unorganized	Doyon, Limited	6	C

Project Title:	Galena Barge Dock Design and Construction
Project Number:	350-07
Theme:	Transportation
Milestone:	Final Design including Right of Way Documents
Description:	This project involves design and construction of a new 3-cell sheetpile barge dock on the Yukon River. The proposed dock will be 120 feet long with a 40-foot vertical dock face. Approximately 450 tons of sheetpile will be driven into the bank, backed by 7,000 yards of gravel fill. 1,000 yards of armor stone will be placed at either end of the structure. Also see award 342-07 for additional info

	Funding
Denali Commission:	\$0.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Galena	N	Unorganized	Doyon, Limited	6	C

Project Title:	Barge Landing Design
Project Number:	01063
Theme:	Transportation
Milestone:	Planning/Design
Description:	Develop a project planning document for a barge landing in Aniak. SAFETEA-LU Section 5309 -\$120,000 and State GEN Fund match - \$30,000

	Funding
Denali Commission:	\$150,000.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Aniak	N	Unorganized	Calista Corporation	6	C

Dust Control and Research

Project Title:	Dust Control Research					
Project Number:	01003					
Theme:	Transportation					
Milestone:	Develop Dust Control Research Roadmap					
Description:	This project has three main tasks:(1) development of a dust control research roadmap that strategically identifies and prioritizes critical dust control research needs in Alaska and other rural cold regions; (2) development of instrumentation and methods to monitor the production of dust from road surfaces; (3) support DOT&PF with their field tests of different dust control measures.					

	Funding				
Denali Commission:	\$239,965.00				
Other Funding:	\$239,965.00				

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Emmonak	N	Unorganized	Calista Corporation	39	T

Project Title:	Dust Control Design & Construction					
Project Number:	229-06					
Theme:	Transportation					
Milestone:	Preliminary design including Environmental Doc.					
Description:	The project consists of design and construction of improvements to roads in Fort Yukon to improve safety and reduce dust in the community. The project includes improvements to the main roads in the community and residential streets to a lesser standard based on a priority system of traffic volumes and critical destinations including airport, school and regional health clinic.					

	Funding
Denali Commission:	\$1,819,400.00
Other Funding:	\$180,600.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Fort Yukon	Y	Unorganized	Doyon, Limited	6	C

Project Title:	Dust Control Design & Construction					
Project Number:	235-06					
Theme:	Transportation					
Milestone:	Project Close-out					
Description:	The project consists of design and construction of improvements to roads in Tanana to improve safety and reduce dust in the community. The project includes improvements to community streets including the airport access road, the main road along the Yukon River that provides access to the school, health clinic, store and lodging, and other community infrastructure.					

	Funding
Denali Commission:	\$41,784.32
Other Funding:	\$457,813.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Tanana	N	Unorganized	Doyon, Limited	6	C

Project Title:	Dust Control Design & Construction					
Project Number:	62940					
Theme:	Transportation					
Milestone:	Project Close-out					
Description:	The project consists of design and construction of improvements on approximately .5 miles of roads in Cantwell to improve safety and reduce dust in the community. The project includes improvements to Second Avenue, Lake Street and Old Parks Highway that form a loop from the Denali Highway into the community to the State Trooper office and school and then out to the Parks Highway.					

	Funding
Denali Commission:	\$454,850.00
Other Funding:	\$45,150.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Cantwell	Y	Denali Borough	Ahtna, Incorporated	8	D

Project Title:	Dust Control Design & Construction					
Project Number:	62988					
Theme:	Transportation					
Milestone:	Final Design including Right of Way Docs Complete					
Description:	The project consists of design and construction of improvements to 2.5 miles of the Steese Highway that passes through Circle/Circle City to improve safety and reduce dust in the communities. The communities are located at the end of the Steese Highway that connects the Railbelt to the Yukon River and the eastern interior region. Dust from summer traffic adversely affects local residents.					

	Funding
Denali Commission:	\$818,730.00
Other Funding:	\$81,270.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Circle	Y	Unorganized	Doyon, Limited	6	C

Project Title:	Dust Control Design & Construction					
Project Number:	63044					
Theme:	Transportation					
Milestone:	Construction					
Description:	The project consists of design and construction of improvements of up to 2.0 miles of the Taylor Highway in the city, approximately 0.5 miles of the Taylor Highway in the old village and approximately 0.5 miles of the Taylor Highway in the new village.					

	Funding
Denali Commission:	\$1,182,610.00
Other Funding:	\$117,390.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Eagle	Y	Unorganized	Doyon, Limited	6	C
	Eagle Village	Y	Unorganized	Doyon, Limited	6	C

Small Boat Float Designs

Project Title:	Small Boat Float Design					
Project Number:	01047					
Theme:	Transportation					
Milestone:	Design					
Description:	The Denali Commission is providing \$54,582 in Section 1934 SAFETEA-LU funds to the Alaska DOT&PF for the subject project. The DOT&PF is providing \$5,418 in required match funds through its overall project. Commission and match funds will be managed by the DOT&PF. This project will complete design of an expanded small boat float for local and transient moorage.					

	Funding
Denali Commission:	\$54,582.00
Other Funding:	\$5,418.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Whale Pass	Y	Unorganized	Sealaska Corporation	5	C

Project Title:	Small Boat Float Design					
Project Number:	01048					
Theme:	Transportation					
Milestone:	Design					
Description:	The Denali Commission is providing \$54,582 in Section 1934 SAFETEA-LU funds to the Alaska DOT&PF for the subject project. The DOT&PF is providing \$5,418 in required match funds through its overall project. Commission funds and match funds will be managed by the DOT&PF. This project will complete design of a small boat float for local and transient moorage.					

	Funding
Denali Commission:	\$54,582.00
Other Funding:	\$5,418.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Naukati Bay	Y	Unorganized	Sealaska Corporation	5	C

Project Title:	Wainwright Lagoon Boat Ramp					
Project Number:	348-07					
Theme:	Transportation					
Milestone:	Construction Phase					
Description:	The project consists of construction of a new boat launch ramp adjacent to the existing ramp. The new ramp will capitalize on the structure of the existing ramp as a wave barrier and tidal break to limit deterioration of the new ramp from strong south winds. The length of the new ramp will be greatly extended to allow low-tide launches into water depth of 3 feet.					

	Funding
Denali Commission:	\$379,212.00
Other Funding:	\$550,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Wainwright	N	North Slope Borough	Arctic Slope Regional Corp.	40	T

Project Title:	Gustavus Small Boat Float Design					
Project Number:	388-08					
Theme:	Transportation					
Milestone:	Design					
Description:	Two awards numbered 388-08 and 389-08 to the Department of Transportation and Public Facilities are for the design of the small boat float associated with the new Gustavus Dock development. The small boat float will be integrated into the dock reconstruction project. DOT&PF will design and construct the small boat float for the City of Gustavus.					

	Funding
Denali Commission:	\$76,000.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Gustavus	Y	Unorganized	Sealaska Corporation	5	C

Project Title:	Gustavus Small Boat Float Design					
Project Number:	389-08					
Theme:	Transportation					
Milestone:	Design					
Description:	Two awards numbered 388-08 and 389-08 to the Department of Transportation and Public Facilities are for the design of the small boat float associated with the new Gustavus Dock development. The small boat float will be integrated into the dock reconstruction project. DOT&PF will design and construct the small boat float for the City of Gustavus.					

	Funding
Denali Commission:	\$19,200.00
Other Funding:	\$4,800.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Gustavus	Y	Unorganized	Sealaska Corporation	5	C

TRAINING PROJECTS

Project Title:	Yuut Elitnaurviat - Dental Training Facility					
Project Number:	364-08					
Theme:	Other					
Milestone:	Construction Complete					
Description:	Funding in the amount of \$2,000,000 is awarded to the Yuut Elitnaurviat, the People's Learning Center of Bethel to complete the Dental Health Training Facility project. The scope of work for this project includes the completion of the interior build-out and furniture, fixtures, and equipment for the dental training facility located on the Yuut Elitnaurviat campus in Bethel, AK.					

	Funding
Denali Commission:	\$2,000,000.00
Other Funding:	\$3,580,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Bethel	N	Unorganized	Calista Corporation	38	S

Project Title:	Denali Training Fund Southeast Alaska Regional Health Consortium					
Project Number:	366-J					
Theme:	Training					
Milestone:	In-Progress					
Description:	The Southeast Alaska Regional Health Consortium (SEARHC) will train 50 participants from eight southeast communities (Kake, Angoon, Hydaburg, Haines, Klawock, Klukwan, Juneau, and Sitka) in the comprehensive cleaning system called Operating System 1 (OS1). The OSI training is based on standardized janitorial service procedures and tools.					

	Funding
Denali Commission:	\$25,000.00
Other Funding:	\$58,820.00

	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
Communities:	Angoon	Y	Unorganized	Sealaska Corporation	5	C
	Haines	Y	Haines Borough	Sealaska Corporation	5	C
	Hydaburg	Y	Unorganized	Sealaska Corporation	5	C
	Juneau	N	City & Borough of Juneau	Sealaska Corporation	3,4	B
	Kake	N	Unorganized	Sealaska Corporation	5	C
	Klawock	N	Unorganized	Sealaska Corporation	5	C
	Klukwan	Y	Unorganized	Sealaska Corporation	5	C
	Sitka	N	City & Borough of Sitka	Sealaska Corporation	2	A

Project Title:	Denali Training Fund City of Tanana					
Project Number:	366-L					
Theme:	Training					
Milestone:	In-Progress					
Description:	This training will provide entry level experience in construction trades and On-The-Job training for entry level apprenticeship programs and careers in construction trades. The training will consist of eight week introductory in beginning carpentry, basic plumbing, and electrical wiring. The on-the-job training will be conducted by two specialty trade contractors.					

Funding						
Denali Commission:	\$20,000.00					
Other Funding:	\$6,150.00					
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Tanana	N	Unorganized	Doyon, Limited	6	C

Project Title:	Denali Training Fund Haines Assisted Living Center					
Project Number:	366-O					
Theme:	Training					
Milestone:	In-Progress					
Description:	HALC will provide training for 5 employees for personal care attendants and chef occupations at the assisted living facility which is scheduled to open on November 1, 2009. HALC will provide training for each employee in collaboration with the Elite CARE system to be knowledgeable and competent in the elderly assisted living environment. The administrator will also complete a CNA course.					

Funding						
Denali Commission:	\$55,670.00					
Other Funding:	\$24,644.00					
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Haines	Y	Haines Borough	Sealaska Corporation	5	C

Project Title:	Denali Training Fund Thingit-Haida Regional Housing Authority				
Project Number:	366-T				
Theme:	Training				
Milestone:	In-Progress				
Description:	THRHA will provide training to 72 employees from thirteen Southeast Alaska communities to perform weatherization procedures according to the standards and procedures congruent with the Alaska Housing Finance Corporation (AHFC) Lyman weatherization program. THRHA will coordinate and deliver the training in partnership with Alaska Works Partnership and Alaska Housing Finance Corporation.				

Funding	
Denali Commission:	\$71,000.00
Other Funding:	\$44,570.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Angoon	Y	Unorganized	Sealaska Corporation	5	C
	Craig	N	Unorganized	Sealaska Corporation	5	C
	Haines	Y	Haines Borough	Sealaska Corporation	5	C
	Hoonah	N	Unorganized	Sealaska Corporation	5	C
	Hydaburg	Y	Unorganized	Sealaska Corporation	5	C
	Kake	N	Unorganized	Sealaska Corporation	5	C
	Kasaan	Y	Unorganized	Sealaska Corporation	5	C
	Klawock	N	Unorganized	Sealaska Corporation	5	C
	Petersburg	N	Unorganized	Sealaska Corporation	2	A
	Saxman	N	Ketchikan Gateway Borough	Sealaska Corporation	1	A
	Skagway	N	Unorganized	Sealaska Corporation	5	C
	Wrangell	N	Unorganized	Sealaska Corporation	2	A
	Yakutat	N	City & Borough of Yakutat	Sealaska Corporation	5	C

Project Title:	Youth Initiatives Alaska Works Partnership					
Project Number:	01072-A					
Theme:	Training					
Milestone:	In-Progress					
Description:	Alaska Works Partnership (AWP) will provide five construction training academies for forty-two rural youth ages 18-24. AWP will train these youth participants for basic employability and welder helper skills for entry-level construction jobs, including welders involved in pipeline construction occupations.					

	Funding
Denali Commission:	\$90,000.00
Other Funding:	\$120,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Bethel	N	Unorganized	Calista Corporation	38	S
	Fairbanks	N	Fairbanks North Star Borough	Doyon, Limited	10,9	E
	Galena	N	Unorganized	Doyon, Limited	6	C
	King Salmon	N	Bristol Bay Borough	Bristol Bay Native Corporation	37	S
	Nome	N	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Denali Youth Initiative - City School District/Interior Learning Academy					
Project Number:	01072-B					
Theme:	Training					
Milestone:	In-Progress					
Description:	The Galena City School District will provide guidance and training to 244 high school students on the coordination and organization of a rural Alternative Energy & Energy Conservation Conference hosted the Galena youth. Surrounding villages will be invited to hear special guest speakers on the topic of energy.					

		Funding				
Denali Commission:		\$26,000.00				
Other Funding:		\$21,100.00				
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Galena	N	Unorganized	Doyon, Limited	6	C

Project Title:	Youth Initiatives Southeast Alaska Guidance Association (SAGA)					
Project Number:	01072-F					
Theme:	Training					
Milestone:	In-Progress					
Description:	This project authorizes SAGA to expand their successful training program and provide training to an additional sixteen high school drop outs. The training consists of an initial five day orientation at SAGAs Eagle Valley Training Center and two weeks of pre-construction skills classes utilizing the training curriculum from the National Center for Construction Education and Research (NCCER).					

		Funding				
Denali Commission:		\$50,000.00				
Other Funding:		\$223,037.00				
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Sitka	N	City & Borough of Sitka	Sealaska Corporation	2	A

Project Title:	Technical & Management Assistance to Rural Alaska Utility Systems					
Project Number:	0124-DC-2004-T1					
Theme:	Training					
Milestone:	In-Progress					
Description:	Assist Manokotak Power Company in learning successful operation of electric utility and upgraded power system in accordance with Commission-approved business plan and in compliance with applicable State and Federal regulations. Includes on-the-job training and off-site training by NEA, referral to other training resources, as well as advice and assistance in management and technical operations.					

	Funding
Denali Commission:	\$55,000.00
Other Funding:	\$35,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Manokotak	Y	Unorganized	Bristol Bay Native Corporation	37	S

Project Title:	Youth Initiatives Kodiak Island Borough School District					
Project Number:	377-H					
Theme:	Training					
Milestone:	In-Progress					
Description:	The Kodiak Island Borough School District will provide training to 900 participants from their school district through a Learning Café. The Café will offer a full menu of education paths that range from dual credit in high school and college course work to GED preparation. The main course will be a concentrated focus of applied math and literacy classes supported with academic tutoring.					

	Funding
Denali Commission:	\$200,000.00
Other Funding:	\$614,490.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kodiak Island Borough	?	Kodiak Island Borough	Koniag, Incorporated	36	R

Project Title: Youth Initiatives Southeast Regional Resource Center	
Project Number:	377-B
Theme:	Training
Milestone:	In-Progress
Description:	The Southeast Regional Resource Center will train fifteen participants from northern southeast rural communities in a two week Construction Trades Academy. Participants will gain industry awareness, job-seeking, and career planning skills at a two-week training session.

Funding	
Denali Commission:	\$80,000.00
Other Funding:	\$29,122.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Angoon	Y	Unorganized	Sealaska Corporation	5	C
	Gustavus	Y	Unorganized	Sealaska Corporation	5	C
	Haines	Y	Haines Borough	Sealaska Corporation	5	C
	Hoonah	N	Unorganized	Sealaska Corporation	5	C
	Kake	N	Unorganized	Sealaska Corporation	5	C
	Klukwan	Y	Unorganized	Sealaska Corporation	5	C
	Pelican	Y	Unorganized	Sealaska Corporation	2	A
	Petersburg	N	Unorganized	Sealaska Corporation	2	A
	Sitka	N	City & Borough of Sitka	Sealaska Corporation	2	A
	Skagway	N	Unorganized	Sealaska Corporation	5	C
	Tenakee Springs	Y	Unorganized	Sealaska Corporation	5	C
	Wrangell	N	Unorganized	Sealaska Corporation	2	A
	Yakutat	N	City & Borough of Yakutat	Sealaska Corporation	5	C

ECONOMIC DEVELOPMENT PROJECTS

Project Title:	Comprehensive Community Plan Update				
Project Number:	871264				
Theme:	Economic Development				
Milestone:	Project Close-out				
Description:	Per DCCED FY07 Mini-Grant Award List #2 City of Skagway				

	Funding				
Denali Commission:	\$30,000.00				
Other Funding:	\$0.00				

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Skagway	N	Unorganized	Sealaska Corporation	5	C

SOLID WASTE PROJECTS

Project Title:	Manokotak Solid Waste FY08 Project					
Project Number:	01017					
Theme:	Solid Waste					
Milestone:	Equipment Purchase & Activation					
Description:	The scope of work under this Financial Assistance Award consists of provision by the RurAL Community Action Program, Inc., of project grant management and technical assistance to the City of Manokotak for a solid waste equipment purchase. The City of Manokotak solid waste equipment purchase project was pre-selected by the Denali Commission through a competitive process.					

	Funding
Denali Commission:	\$92,790.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Manokotak	Y	Unorganized	Bristol Bay Native Corporation	37	S

Project Title:	Chilkat Indian Community Solid Waste FY08 Project					
Project Number:	01018					
Theme:	Solid Waste					
Milestone:	Equipment Purchase & Activation					
Description:	The scope of work under this Financial Assistance Award consists of provision by the RurAL Community Action Program, Inc., of project grant management and technical assistance to Chilkat Indian Village for a hazardous waste processing equipment and supply purchase. The Chilkat Indian Village solid waste project was pre-selected by the Denali Commission through a competitive process.					

Project Title:	Maniilaq Solid Waste FY08 Project					
Project Number:	01019					
Theme:	Solid Waste					
Milestone:	Equipment Purchase & Activation					
Description:	The scope of work under this Financial Assistance Award consists of provision by the RurAL Community Action Program, Inc., of project grant management and technical assistance to Maniilaq, Inc., to purchase equipment for a solid waste recycling and backhaul program. The Maniilaq solid waste project was pre-selected by the Denali Commission through a competitive process.					

Funding						
Denali Commission:	\$49,650.00					
Other Funding:	\$0.00					

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kotzebue	N	Northwest Arctic Borough	NANA Regional Corporation	40	T

Project Title:	Solid Waste FY08 Project					
Project Number:	01020					
Theme:	Solid Waste					
Milestone:	Equipment Purchase & Activation					
Description:	The scope of work under this Financial Assistance Award consists of provision by the RurAL Community Action Program, Inc., of project grant management and technical assistance to the Kongiganak Traditional Council for a solid waste equipment purchase. The Kongiganak Traditional Council solid waste project was pre-selected by the Denali Commission through a competitive process.					

Funding						
Denali Commission:	\$60,000.00					
Other Funding:	\$0.00					

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kongiganak	N	Unorganized	Calista Corporation	38	S

Project Title:	Statewide Solid Waste Projects					
Project Number:	161					
Theme:	Solid Waste					
Milestone:	In-Progress					
Description:	The funds awarded to Rural Alaska Community Action Program, Inc. will be used to develop, manage and implement solid waste projects in these communities. Solid waste equipment repair. Not to exceed \$34,156 - Selawik.					

Funding						
Denali Commission:	\$34,156.00					
Other Funding:	\$0.00					

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Selawik	Y	Northwest Arctic Borough	NANA Regional Corporation	40	T

Project Title:	Solid Waste Equipment Purchase					
Project Number:	281-07					
Theme:	Solid Waste					
Milestone:	Equipment Purchase & Activation Complete					
Description:	Threshold Services Inc on Kodiak Island is a community-base business to handle municipal solid waste. This award is to purchase waste oil furnace, a vertical baler and additional collection totes. The is being awarded under 3 separate awards.					

Funding						
Denali Commission:	\$47,531.00					
Other Funding:	\$0.00					

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kodiak Island Borough	?	Kodiak Island Borough	Koniag, Incorporated	36	R

Project Title:	Statewide Solid Waste Projects					
Project Number:	371					
Theme:	Solid Waste					
Milestone:	Equipment Purchase & Activation					
Description:	The funds awarded to Rural Alaska Community Action Program, Inc. will be used to develop, manage and implement solid waste projects in these communities. Burnbox and fencing. Not to Exceed 82,400 - Tanana					

	Funding
Denali Commission:	\$82,400.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Tanana	N	Unorganized	Doyon, Limited	6	C

Project Title:	Regional Solid Waste Authority Implementation					
Project Number:	386-08					
Theme:	Solid Waste					
Milestone:	In-Progress					
Description:	The Southeast Conference shall use the funds provided under this grant award to: "Support the development of a regional solid waste management authority as provided by Alaska Statutes 29.35.800 29.35.925. "Provide technical assistance and support to facilitate establishment of regional solid waste management authorities in other Alaska regions					

	Funding
Denali Commission:	\$100,000.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Craig	N	Unorganized	Sealaska Corporation	5	C
	Hydaburg	Y	Unorganized	Sealaska Corporation	5	C
	Juneau	N	City & Borough of Juneau	Sealaska Corporation	3,4	B
	Klawock	N	Unorganized	Sealaska Corporation	5	C
	Petersburg	N	Unorganized	Sealaska Corporation	2	A
	Sitka	N	City & Borough of Sitka	Sealaska Corporation	2	A
	Thorne Bay	Y	Unorganized	Sealaska Corporation	1	A
	Wrangell	N	Unorganized	Sealaska Corporation	2	A

Project Title:	Statewide Solid Waste Projects					
Project Number:	401					
Theme:	Solid Waste					
Milestone:	Equipment Purchase & Activation					
Description:	The funds awarded to Rural Alaska Community Action Program, Inc. will be used to develop, manage and implement solid waste projects in these communities. Solid waste equipment purchase burnbox. Not to Exceed - \$31,341 Akiachak Native Community					

		Funding
Denali Commission:	\$31,341.00	
Other Funding:	\$0.00	

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Akiachak	Y	Unorganized	Calista Corporation	38	S

Project Title:	Statewide Solid Waste Projects					
Project Number:	434					
Theme:	Solid Waste					
Milestone:	Equipment Purchase & Activation					
Description:	The funds awarded to Rural Alaska Community Action Program, Inc. will be used to develop, manage and implement solid waste projects in these communities. Supersack bailing project. Not to Exceed \$91,771 - Nightmute					

		Funding
Denali Commission:	\$91,771.00	
Other Funding:	\$0.00	

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Nightmute	Y	Unorganized	Calista Corporation	38	S

Project Title:	Statewide Solid Waste Projects					
Project Number:	435					
Theme:	Solid Waste					
Milestone:	Equipment Purchase & Activation					
Description:	The funds awarded to Rural Alaska Community Action Program, Inc. will be used to develop, manage and implement solid waste projects in these communities. Open dumpsite clean-up. Not to Exceed \$36,000 - Nunapitchuk					

	Funding
Denali Commission:	\$36,000.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Nunapitchuk	Y	Unorganized	Calista Corporation	38	S

Project Title:	Statewide Solid Waste Projects					
Project Number:	543					
Theme:	Solid Waste					
Milestone:	Equipment Purchase & Activation					
Description:	The funds awarded to Rural Alaska Community Action Program, Inc. will be used to develop, manage and implement solid waste projects in these communities. Solid waste equipment purchase burnbox. Not to exceed \$60,949 - City of New Stuyahok					

	Funding
Denali Commission:	\$66,000.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	New Stuyahok	Y	Unorganized	Bristol Bay Native Corporation	37	S

Project Title:	Statewide Solid Waste Projects					
Project Number:	779					
Theme:	Solid Waste					
Milestone:	Equipment Purchase & Activation					
Description:	The funds awarded to Rural Alaska Community Action Program, Inc. will be used to develop, manage and implement solid waste projects in these communities. Valley Community for Recycling Solutions - Solid waste equipment purchase. Not to Exceed \$43,547.00 - Palmer					

	Funding
Denali Commission:	\$43,547.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Palmer	N	Matanuska-Susitna Borough	Cook Inlet Region, Inc.	13	G

Project Title:	Statewide Solid Waste Projects					
Project Number:	790					
Theme:	Solid Waste					
Milestone:	Equipment Purchase & Activation					
Description:	The funds awarded to Rural Alaska Community Action Program, Inc. will be used to develop, manage and implement solid waste projects in these communities. Junk car removal - Kenai Peninsula Borough Not to Exceed \$50,000 - Tyonek					

	Funding
Denali Commission:	\$50,000.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Tyonek	Y	Kenai Peninsula Borough	Cook Inlet Region, Inc.	6	C

TEACHER HOUSING PROJECTS

Project Title:	Toksook Bay Teacher Housing Renovation Project					
Project Number:	01080					
Theme:	Teacher Housing					
Milestone:	In-Progress Pending					
Description:	§ This funding will be for the transformation of the existing Elementary School in Toksook Bay into three (3) 2-bedroom apartments and one itinerant living quarters. All construction will be in compliance with local, state and federal codes.					

	Funding
Denali Commission:	\$241,608.00
Other Funding:	\$241,608.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Toksook Bay	Y	Unorganized	Calista Corporation	38	S

Project Title:	Teacher Housing - Yupiit School District					
Project Number:	251-06-F					
Theme:	Teacher Housing					
Milestone:	Project Close-out					
Description:	New construction of a teacher housing duplexes at 2,488 square feet total.					

Funding	
Denali Commission:	\$612,430.00
Other Funding:	\$278,358.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Akiak	Y	Unorganized	Calista Corporation	38	S

Project Title:	Teacher Housing - Yupiit School District					
Project Number:	251-06-G					
Theme:	Teacher Housing					
Milestone:	Project Close-out					
Description:	New construction of two teacher housing duplexes at 4,976 square feet total.					

Funding	
Denali Commission:	\$1,224,860.00
Other Funding:	\$477,458.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Akiachak	Y	Unorganized	Calista Corporation	38	S

Project Title:	Teacher Housing - Traditional Council of New Stuyahok					
Project Number:	251-06-H					
Theme:	Teacher Housing					
Milestone:	Project Close-out					
Description:	New construction of three teacher housing four-plexes at 13,402 square feet total.					

	Funding
Denali Commission:	\$2,019,478.00
Other Funding:	\$2,195,386.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	New Stuyahok	Y	Unorganized	Bristol Bay Native Corporation	37	S

Project Title:	Teacher Housing - Bering Straits School District					
Project Number:	251-06-I					
Theme:	Teacher Housing					
Milestone:	Project Close-out					
Description:	New construction of four teacher housing triplexes at 13,728 square feet total.					

	Funding
Denali Commission:	\$1,545,536.00
Other Funding:	\$1,545,535.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Unalakleet	N	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Rural Teacher Housing					
Project Number:	THP-08-AHA-2					
Theme:	Teacher Housing					
Milestone:	Design					
Description:	King Cove Professional Housing \$594,976 Funding for rural teacher housing will be provided as a grant/loan combination with organizations including the Denali Commission (Commission), AHFC, U.S. Department of Housing and Urban Development (HUD), and U.S. Department of Agriculture Rural Development (USDA-RD).					

	Funding
Denali Commission:	\$594,976.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	King Cove	N	Aleutians East Borough	Aleut Corporation	37	S

Project Title:	Rural Teacher Housing					
Project Number:	THP-08-BSS-1					
Theme:	Teacher Housing					
Milestone:	Project Close-out					
Description:	Shaktoolik Teacher Housing \$243,930 Funding for rural teacher housing will be provided as a grant/loan combination with organizations including the Denali Commission (Commission), AHFC, U.S. Department of Housing and Urban Development (HUD), and U.S. Department of Agriculture Rural Development (USDA-RD).					

	Funding
Denali Commission:	\$243,930.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Shaktoolik	N	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Rural Teacher Housing					
Project Number:	THP-08-BSS-2					
Theme:	Teacher Housing					
Milestone:	Project Close-out					
Description:	White Mountain Teacher Housing \$760,184 Funding for rural teacher housing will be provided as a grant/loan combination with organizations including the Denali Commission (Commission), AHFC, U.S. Department of Housing and Urban Development (HUD), and U.S. Department of Agriculture Rural Development (USDA-RD).					

	Funding
Denali Commission:	\$760,184.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	White Mountain	Y	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Rural Teacher Housing					
Project Number:	THP-08-COT-1					
Theme:	Teacher Housing					
Milestone:	Project Close-out					
Description:	Tanana Teacher Housing \$231,357 Funding for rural teacher housing will be provided as a grant/loan combination with organizations including the Denali Commission (Commission), AHFC, U.S. Department of Housing and Urban Development (HUD), and U.S. Department of Agriculture Rural Development (USDA-RD).					

	Funding
Denali Commission:	\$231,357.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Tanana	N	Unorganized	Doyon, Limited	6	C

Project Title:	Rural Teacher Housing					
Project Number:	THP-08-KBP-1					
Theme:	Teacher Housing					
Milestone:	Design					
Description:	Nanwalek Teacher Housing \$418,920 Funding for rural teacher housing will be provided as a grant/loan combination with organizations including the Denali Commission (Commission), AHFC, U.S. Department of Housing and Urban Development (HUD), and U.S. Department of Agriculture Rural Development (USDA-RD).					

	Funding
Denali Commission:	\$418,920.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Nanwalek	N	Kenai Peninsula Borough	Chugach Alaska Corporation	35	R

Project Title:	Rural Teacher Housing					
Project Number:	THP-08-NAB-1					
Theme:	Teacher Housing					
Milestone:	Design					
Description:	Selawik Teacher Housing \$192,000 Funding for rural teacher housing will be provided as a grant/loan combination with organizations including the Denali Commission (Commission), AHFC, U.S. Department of Housing and Urban Development (HUD), and U.S. Department of Agriculture Rural Development (USDA-RD).					

	Funding
Denali Commission:	\$0.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Selawik	Y	Northwest Arctic Borough	NANA Regional Corporation	40	T

Project Title:	Rural Teacher Housing					
Project Number:	THP-08-NAB-3					
Theme:	Teacher Housing					
Milestone:	Design					
Description:	Shunganak Teacher Housing \$192,000 Funding for rural teacher housing will be provided as a grant/loan combination with organizations including the Denali Commission (Commission), AHFC, U.S. Department of Housing and Urban Development (HUD), and U.S. Department of Agriculture Rural Development (USDA-RD).					

	Funding
Denali Commission:	\$0.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Shungnak	N	Northwest Arctic Borough	NANA Regional Corporation	40	T

Project Title:	Rural Teacher Housing					
Project Number:	THP-08-NPS-1					
Theme:	Teacher Housing					
Milestone:	Design					
Description:	Nome Professional \$148,500 Funding for rural teacher housing will be provided as a grant/loan combination with organizations including the Denali Commission (Commission), AHFC, U.S. Department of Housing and Urban Development (HUD), and U.S. Department of Agriculture Rural Development (USDA-RD).					

	Funding
Denali Commission:	\$148,500.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Nome	N	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Rural Teacher Housing					
Project Number:	THP-08-VNS-1					
Theme:	Teacher Housing					
Milestone:	Project Close-out					
Description:	New Stuyahok Teacher Housing Phase II - \$746,582 Funding for rural teacher housing will be provided as a grant/loan combination with organizations including the Denali Commission (Commission), AHFC, U.S. Department of Housing and Urban Development (HUD), and U.S. Department of Agriculture Rural Development (USDA-RD).					

	Funding
Denali Commission:	\$746,582.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	New Stuyahok	Y	Unorganized	Bristol Bay Native Corporation	37	S

Project Title:	Rural Teacher Housing					
Project Number:	THP-08-YFS-1					
Theme:	Teacher Housing					
Milestone:	Design					
Description:	Arctic Village Teacher Housing \$363,787 Funding for rural teacher housing will be provided as a grant/loan combination with organizations including the Denali Commission (Commission), AHFC, U.S. Department of Housing and Urban Development (HUD), and U.S. Department of Agriculture Rural Development (USDA-RD).					

	Funding
Denali Commission:	\$363,787.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Arctic Village	Y	Unorganized	Doyon, Limited	6	C

Project Title:	Rural Teacher Housing					
Project Number:	THP-08-YFS-2					
Theme:	Teacher Housing					
Milestone:	Construction					
Description:	Fort Yukon Teacher Housing \$236,444 Funding for rural teacher housing will be provided as a grant/loan combination with organizations including the Denali Commission (Commission), AHFC, U.S. Department of Housing and Urban Development (HUD), and U.S. Department of Agriculture Rural Development (USDA-RD).					

	Funding
Denali Commission:	\$236,444.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Fort Yukon	Y	Unorganized	Doyon, Limited	6	C

Project Title:	Rural Teacher Housing					
Project Number:	THP-08-YKS-1					
Theme:	Teacher Housing					
Milestone:	Project Close-out					
Description:	Kaltag Teacher Housing \$407,934 Funding for rural teacher housing will be provided as a grant/loan combination with organizations including the Denali Commission (Commission), AHFC, U.S. Department of Housing and Urban Development (HUD), and U.S. Department of Agriculture Rural Development (USDA-RD).					

	Funding
Denali Commission:	\$407,934.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kaltag	Y	Unorganized	Doyon, Limited	6	C

Project Title:	Rural Teacher Housing					
Project Number:	THP-08-YKS-2					
Theme:	Teacher Housing					
Milestone:	Project Close-out					
Description:	Minto Teacher Housing \$363,386 Funding for rural teacher housing will be provided as a grant/loan combination with organizations including the Denali Commission (Commission), AHFC, U.S. Department of Housing and Urban Development (HUD), and U.S. Department of Agriculture Rural Development (USDA-RD).					

	Funding
Denali Commission:	\$363,386.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Minto	Y	Unorganized	Doyon, Limited	6	C

OTHER COMMUNITY FACILITIES

MULTI-USE FACILITY PROJECTS

Project Title:	Kodiak Island Housing Authority.					
Project Number:	881491					
Theme:	Multi-Use Facilities					
Milestone:	In-Progress					
Description:	This project is for the completion of the development of community profile maps for eligible Alaska communities through the Initiative for Accelerated Infrastructure Development program which shall take place in the communities listed in this amendment, and shall be conducted in accordance with the original scope provided under the original award conditions between the Commission and DCCED.					

Denali Commission: Other Funding:	Funding					
			\$39,543.24			
			\$140,198.76			
	Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District
		Akhiok	N	Kodiak Island Borough	Koniag, Incorporated	36
		Karluk	Y	Kodiak Island Borough	Koniag, Incorporated	36
		Larsen Bay	N	Kodiak Island Borough	Koniag, Incorporated	36
		Old Harbor	Y	Kodiak Island Borough	Koniag, Incorporated	36
		Ouzinkie	Y	Kodiak Island Borough	Koniag, Incorporated	36

Project Title:	YUUT - State of Alaska Legislative Funding					
Project Number:	01075					
Theme:	Other					
Milestone:	In-Progress Complete					
Description:	State of Alaska funds will complete the remaining 5,200 square feet of administrative offices and multi-use space which is 26% of the facility					

		Funding				
Denali Commission:		\$1,580,000.00				
Other Funding:		\$0.00				

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Bethel	N	Unorganized	Calista Corporation	38	S

WASHETERIA PROJECTS

Project Title:	Washeteria Repair, Renovation, and Construction					
Project Number:	312-A					
Theme:	Washeterias					
Milestone:	Construction					
Description:	A total of \$478,015 is provided to cover cost overruns incurred to the project as a result of increased construction costs. VSW has provided the Commission with documentation of such costs and documentation has been placed in the project files. Project Funding: \$425,000 VSW Engineering, Management & Travel: \$42,500 Indirect: \$10,615 Total Commission Project Funding: \$478,015					

	Funding
Denali Commission:	\$478,115.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Napaskiak	N	Unorganized	Calista Corporation	38	S

Project Title:	Washeteria Repair, Renovation, and Construction					
Project Number:	312-B					
Theme:	Washeterias					
Milestone:	Construction					
Description:	A total of \$62,500 is provided to complete the construction of the community's washeteria facility. Prior to any funds release from VSW to the project the community must submit a Denali Commission Investment Policy addendum re: their population (less than 100) and VSW shall document in written form the need for the project as the community's population is below the 60 home threshold.					

	Funding
Denali Commission:	\$56,250.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Platinum	Y	Unorganized	Calista Corporation	38	S

Project Title:	Washeteria Repair, Renovation, and Construction					
Project Number:	312-C					
Theme:	Washeterias					
Milestone:	Planning/Design Pending					
Description:	A total of \$911,250 is provided to complete the construction of the community's washeteria. Prior to any funds release from VSW to the project the community must submit a Denali Commission Investment Policy Addendum re: their population (less than 100). This document shall be provided for formal review and approval by the Commissions Director of Programs before funds are released.					

	Funding
Denali Commission:	\$911,250.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Stevens Village	Y	Unorganized	Doyon, Limited	6	C

Project Title:	Washeteria Repair, Renovation, and Construction					
Project Number:	312-D					
Theme:	Washeterias					
Milestone:	Planning/Design					
Description:	A total of \$528,750 is provided to complete the construction of the community's washeteria. Prior to any funds release from VSW to the project VSW shall document in written form to the Commission the need for the project as the community's population is below the 60 home threshold set for washeteria projects. This document shall be provided to the Commission for formal review and approval.					

	Funding
Denali Commission:	\$528,750.00
Other Funding:	\$802,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Port Heiden	N	Lake & Peninsula Borough	Bristol Bay Native Corporation	37	S

Project Title:	Washeteria Repair, Renovation, and Construction					
Project Number:	312-E					
Theme:	Washeterias					
Milestone:	Construction					
Description:	A total of \$28,125 is provided to purchase two backup dryers and purchase and install three washers and one extractor. Funds for the project shall be distributed as follows: Project Funding: \$25,000 VSW Engineering, Management & Travel: \$2,500 Indirect: \$625 Total Commission Project Funding: \$28,125					

	Funding
Denali Commission:	\$28,125.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Buckland	N	Northwest Arctic Borough	NANA Regional Corporation	40	T

Project Title:	Washeteria Repairs					
Project Number:	328-07					
Theme:	Washeterias					
Milestone:	Construction Complete					
Description:	The Denali Commission is providing A-DEC, Village Safe Water (VSW) with a total of \$780,000 funding for repairing the Emmonak washeteria. Under Award 0079, for FY02, the washeteria had several design and construction deficiencies that need to be corrected before the building can be code compliant and operational.					

	Funding
Denali Commission:	\$800,000.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Emmonak	N	Unorganized	Calista Corporation	39	T

Project Title:	Washeteria Design and Construction					
Project Number:	AN02-G36-272					
Theme:	Washeterias					
Milestone:	Construction					
Description:	This project will construct a new washeteria in the City of Golovin, Alaska. The scope of this project includes design and planning, site preparation, materials and equipment, construction, and labor. See Also Project Number AN02-G36-0068 under Award 0068-DC-2002-I21 in April 2002.					

	Funding
Denali Commission:	\$290,000.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Golovin	N	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Washeteria Design and Construction					
Project Number:	AN02-G39-272					
Theme:	Washeterias					
Milestone:	Construction					
Description:	Design and construction of new community washeteria consisting of public laundry, showers, and restrooms. Facility is being constructed in concert with the construction of a new community water storage tank, well, and water treatment plant. - See Amendment 1					

	Funding
Denali Commission:	\$670,091.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Ambler	N	Northwest Arctic Borough	NANA Regional Corporation	40	T

Project Title:	Washeteria Renovation					
Project Number:	AN03-G72-272					
Theme:	Washeterias					
Milestone:	Construction					
Description:	This project will repair and renovate an existing combination washeteria/water treatment plant. Repair and renovations include equipment, such as washers and dryers, and the material and labor necessary to complete work on the bathroom and shower facilities. See also project number AN03-G72-0093 under Award 0093-DC-2003-I8, September 2003.					

	Funding
Denali Commission:	\$200,849.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Goodnews Bay	Y	Unorganized	Calista Corporation	38	S

Project Title:	Washeteria Design and Construction					
Project Number:	AN04-GC8-272					
Theme:	Washeterias					
Milestone:	Construction					
Description:	This project will design & construct a 1728 SF washeteria. They will contain 5 washers, 4 dryers, shower facilities, toilets, & a mechanical plant to comply with ADA, provide handicap access, & include a sprinkler system. The scope includes design & planning, professional cost estimation, site prep, materials & equipment, construction & labor. See also project number AN04-GC8-150.					

		Funding
Denali Commission:	\$940,572.00	
Other Funding:	\$0.00	

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kwigillingok	Y	Unorganized	Calista Corporation	38	S

Project Title:	Washeteria Construction					
Project Number:	AN06-GE9					
Theme:	Washeterias					
Milestone:	Construction					
Description:	The design and construction of a 2,240 square foot facility on behalf of the Pitkas Point Traditional Council. Approximately 1,000 square feet or 45% of the facility will house a Washeteria for the benefit of the entire community. The structure will contain four washers, three dryers, shower facilities and a handicap bath tub, toilets, and the mechanical plant to support those activities.					

		Funding
Denali Commission:	\$697,000.00	
Other Funding:	\$82,500.00	

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Pitka's Point	N	Unorganized	Calista Corporation	39	T

[This Page Intentionally Left Blank]

**Denali Commission Act of 1998.
PL 105-277 42 USC 3121.**

TITLE III--DENALI COMMISSION

SEC. 301. SHORT TITLE.

This title may be cited as the ``Denali Commission Act of 1998".

SEC. 302. PURPOSES.

The purposes of this title are as follows:

- (1) To deliver the services of the Federal Government in the most cost-effective manner practicable by reducing administrative and overhead costs.
- (2) To provide job training and other economic development services in rural communities particularly distressed communities (many of which have a rate of unemployment that exceeds 50 percent).
- (3) To promote rural development, provide power generation and transmission facilities, modern communication systems, water and sewer systems and other infrastructure needs.

SEC. 303. ESTABLISHMENT OF COMMISSION.

(a) Establishment.--There is established a commission to be known as the Denali Commission (referred to in this title as the ``Commission").

(b) Membership.—

(1) Composition.--The Commission shall be composed of 7 members, who shall be appointed by the Secretary of Commerce (referred to in this title as the ``Secretary"), of whom—

(A) one shall be the Governor of the State of Alaska, or an individual selected from nominations submitted by the Governor, who shall serve as the State Co-chairperson;

(B) one shall be the President of the University of Alaska, or an individual selected from nominations submitted by the President of the University of Alaska;

(C) one shall be the President of the Alaska Municipal League or an individual selected from nominations submitted by the President of the Alaska Municipal League;

(D) one shall be the President of the Alaska Federation of Natives or an individual selected from nominations submitted by the President of the Alaska Federation of Natives;¹

¹ PL 106-31, SEC. 105, 1999

(E) one shall be the Executive President of the Alaska State AFL-CIO or an individual selected from nominations submitted by the Executive President;

(F) one shall be the President of the Associated General Contractors of Alaska or an individual selected from nominations submitted by the President of the Associated General Contractors of Alaska; and

(G) one shall be the Federal Co-chairperson, who shall be selected in accordance with the requirements of paragraph (2).

(2) Federal Co-chairperson.—

(A) In general.--The President *pro tempore* of the Senate and the Speaker of the House of Representatives shall each submit a list of nominations for the position of the Federal Co-chairperson under paragraph (1)(G), including pertinent biographical information, to the Secretary.

(B) Appointment.--The Secretary shall appoint the Federal Co-chairperson from among the list of nominations submitted under subparagraph (A). The Federal Co-chairperson shall serve as an employee of the Department of Commerce, and may be removed by the Secretary for cause.

(C) Federal Co-chairperson vote.--The Federal Co-chairperson appointed under this paragraph shall break any tie in the voting of the Commission.

(4) Date.--The appointments of the members of the Commission shall be made no later than January 1, 1999.

(c) Period of Appointment; Vacancies.—**The Federal Co-Chairperson shall serve for a term of four years and may be reappointed. All other** members shall be appointed for the life of the Commission. Any vacancy in the Commission shall not affect its powers, but shall be filled in the same manner as the original appointment.²

(d) Meetings.—

(1) In general.--The Commission shall meet at the call of the Federal Co-chairperson not less frequently than 2 times each year, and may, as appropriate, conduct business by telephone or other electronic means.

(2) Notification.--Not later than 2 weeks before calling a meeting under this subsection, the Federal Co-chairperson shall—

(A) notify each member of the Commission of the time, date and location of that meeting; and

(B) provide each member of the Commission with a written agenda for the meeting, including any proposals for discussion and consideration, and any appropriate background materials.

² PL 106-31, SEC. 105, 1999

(e) Quorum.--A majority of the members of the Commission shall constitute a quorum, but a lesser number of members may hold hearings.

SEC. 304. DUTIES OF THE COMMISSION.

(a) Work Plan.—

(1) In general.--Not later than 1 year after the date of enactment of this Act and annually thereafter, the Commission shall develop a proposed work plan for Alaska that meets the requirements of paragraph (2) and submit that plan to the Federal Co-chairperson for review in accordance with the requirements of subsection (b).

(2) Work plan.--In developing the work plan, the Commission shall—

(A) solicit project proposals from local governments and other entities and organizations; and

(B) provide for a comprehensive work plan for rural and infrastructure development and necessary job training in the area covered under the work plan.

(3) Report.--Upon completion of a work plan under this subsection, the Commission shall prepare, and submit to the Secretary, the Federal Co-chairperson, and the Director of the Office of Management and Budget, a report that outlines the work plan and contains recommendations for funding priorities.

(b) Review by Federal Co-chairperson.—

(1) In general.-- Upon receiving a work plan under this section, the Secretary, acting through the Federal Co-chairperson, shall publish the work plan in the Federal Register, with notice and an opportunity for public comment. The period for public review and comment shall be the 30-day period beginning on the date of publication of that notice.

(2) Criteria for review.--In conducting a review under paragraph (1), the Secretary, acting through the Federal Co-chairperson, shall—

(A) take into consideration the information, views, and comments received from interested parties through the public review and comment process specified in paragraph (1); and

(B) consult with appropriate Federal officials in Alaska including but not limited to Bureau of Indian Affairs, Economic Development Administration, and Rural Development Administration.

(3) Approval.--Not later than 30 days after the end of the period specified in paragraph (1), the Secretary acting through the Federal Co-chairperson, shall—

(A) approve, disapprove, or partially approve the work plan that is the subject of the review; and

(B) issue to the Commission a notice of the approval, disapproval, or partial approval that—

(i) specifies the reasons for disapproving any portion of the work plan; and

(ii) if applicable, includes recommendations for revisions to the work plan to make the plan subject to approval.

(4) Review of disapproval or partial approval.--If the Secretary, acting through the Federal Co-chairperson, disapproves or partially approves a work plan, the Federal Co-chairperson shall submit that work plan to the Commission for review and revision.

SEC. 305. POWERS OF THE COMMISSION.

(a) Information From Federal Agencies.--The Commission may secure directly from any Federal department or agency such information as it considers necessary to carry out the provisions of this Act. Upon request of the Federal Co-chairperson of the Commission, the head of such department or agency shall furnish such information to the Commission. Agencies must provide the Commission with the requested information in a timely manner. Agencies are not required to provide the Commission any information that is exempt from disclosure by the Freedom of Information Act. Agencies may, upon request by the Commission, make services and personnel available to the Commission to carry out the duties of the Commission. To the maximum extent practicable, the Commission shall contract for completion of necessary work utilizing local firms and labor to minimize costs.

(b) Postal Services.--The Commission may use the United States mails in the same manner and under the same conditions as other departments and agencies of the Federal Government.

(c) Gifts.--The Commission may accept, use, and dispose of gifts or donations of services or property.

“(d) The Commission, acting through the Federal Co-Chairperson, is authorized to enter into contracts and cooperative agreements, award grants, and make payments necessary to carry out the purposed of the Commission. With respect to funds appropriated to the Commission for fiscal year 1999, the Commission, acting through the Federal Co-chairperson, is authorized to enter into contracts and cooperative agreements, award grants, and make payments to implement an interim work plan for fiscal year 1999 approved by the Commission.”³

SEC. 306. COMMISSION PERSONNEL MATTERS.

(a) Compensation of Members.--Each member of the Commission who is not an officer or employee of the Federal Government shall be compensated at a rate equal to the daily equivalent of the annual rate of basic pay prescribed for level IV of the Executive Schedule under section 5315 of title 5, United States Code, for each day (including travel time) during the time such member is engaged in the performance of the duties of the Commission. The Federal Co-Chairperson shall be compensated at the annual rate prescribed for a level IV of the Executive Schedule under section 5315, of title 5, United States Code.⁴ All members of the Commission

³ PL 106-31, SEC. 105, 1999

⁴ PL 106-31, SEC. 105, 1999

who are officers or employees of the United States shall serve without compensation that is in addition to that received for their services as officers or employees of the United States.

(b) Travel Expenses.--The members of the Commission shall be allowed travel expenses, including per diem in lieu of subsistence, at rates authorized for employees of agencies under subchapter I of chapter 57 of title 5, United States Code, while away from their homes or regular places of business in the performance of services for the Commission.

(c) Staff.—

(1) In general.--The Federal Co-chairperson of the Commission may, without regard to the civil service laws and regulations, appoint such personnel as may be necessary to enable the Commission to perform its duties.

(2) Compensation.--The **Federal Co-chairperson** of the Commission may fix the compensation of personnel without regard to the provisions of chapter 51 and subchapter III of chapter 53 of title 5, United States Code, relating to classification of positions and General Schedule pay rates.⁵

(d) Detail of Government Employees.--Any Federal Government employee may be detailed to the Commission without reimbursement, and such detail shall be without interruption or loss of civil service status or privilege.

(e) Procurement of Temporary and Intermittent Services.--The Federal Co-chairperson of the Commission may procure temporary and intermittent services under section 3109(b) of title 5, United States Code, at rates for individuals which do not exceed the daily equivalent of the annual rate of basic pay prescribed for level V of the Executive Schedule under section 5316 of such title.

(f) Offices.--The principal office of the Commission shall be located in Alaska, at a location that the Commission shall select.

(g) **Administrative Expenses and Records.** The Commission is hereby prohibited from using more than 5 percent of the amounts appropriated under the authority of this Act or transferred pursuant to section 329 of the Department of Transportation and Related Agencies Appropriations Act, 1999 (section 101 (g) of division A of this Act) for administrative expenses. The Commission and its grantees shall maintain accurate and complete records which shall be available for audit and examination by the Comptroller General or his or her designee.

(h) **Inspector General.** Section 8G(a)(2) of the Inspector General Act of 1978 (5 USC App 3, Section 8G(a)(2)) is amended by inserting ‘the Denali Commission,’ after ‘the Corporation for Public Broadcasting,’.⁶

SEC. 307. SPECIAL FUNCTIONS.

(a) Rural Utilities.--In carrying out its functions under this title, the Commission shall as appropriate, provide assistance, seek to avoid duplicating services and assistance, and complement the water and sewer wastewater programs under section 306D of the Consolidated

⁵ PL 106-31, SEC. 105, 1999

⁶ Subsections g & h derived from PL 106-31, SEC. 105, 1999

Farm and Rural Development Act (7 U.S.C. 1926d) and section 303 of the Safe Drinking Water Act Amendments of 1996 (33 U.S.C. 1263a).

(b) Bulk Fuels.-- Funds transferred to the Commission pursuant to section 329 of the Department of Transportation and Related Agencies Act, 1999 (section 101(g) of division A of this Act) shall be available without further appropriation and until expended. The Commission, in consultation with the Commandant of the Coast Guard, shall develop a plan to provide for the repair or replacement of bulk fuel storage tanks in Alaska that are not in compliance with applicable—⁷

(1) Federal law, including the Oil Pollution Act of 1990 (104 Stat. 484); or

(2) State law

(c) Demonstration Health Projects- In order to demonstrate the value of adequate health facilities and services to the economic development of the region, the Secretary of Health and Human Services is authorized to make grants to the Denali Commission to plan, construct, and equip demonstration health, nutrition, and child care projects, including hospitals, health care clinics, and mental health facilities (including drug and alcohol treatment centers) in accordance with the Work Plan referred to under section 304 of Title III – Denali Commission of Division C – Other Matters of Public Law 105-277. No grant for construction or equipment of a demonstration project shall exceed 50 percentum of such costs, unless the project is located in a severely economically distressed community, as identified in the Work Plan referred to under section 304 of Title III – Denali Commission of Division C – Other Matters of Public Law 105-277, in which case no grant shall exceed 80 percentum of such costs. To carry out this section, there is authorized to be appropriated such sums as may be necessary.⁸

SEC. 308. EXEMPTION FROM FEDERAL ADVISORY COMMITTEE ACT.

The Federal Advisory Committee Act shall not apply to the Commission.

SEC. 309. DENALI ACCESS SYSTEM PROGRAM.⁹

(a) ESTABLISHMENT OF THE DENALI ACCESS SYSTEM PROGRAM.—Not later than 3 months after the date of enactment of the SAFETEA–LU, the Secretary of Transportation shall establish a program to pay the costs of planning, designing, engineering, and constructing road and other surface transportation infrastructure identified for the Denali access system program under this section.

(b) DENALI ACCESS SYSTEM PROGRAM ADVISORY COMMITTEE.—

(1) ESTABLISHMENT.—Not later than 3 months after the date of enactment of the SAFETEA–LU, the Denali Commission shall establish a Denali Access System Program Advisory Committee (referred to in this section as the ‘advisory committee’).

(2) MEMBERSHIP.—The advisory committee shall be composed of nine members to be appointed by the Governor of the State of Alaska as follows:

(A) The chairman of the Denali Commission.

⁷ PL 106-31, SEC. 105, 1999

⁸ PL 106-113, SEC 701, 1999

⁹ PL 109-59-Aug. 10, 2005 119 STAT. 1517

(B) Four members who represent existing regional native corporations, native nonprofit entities, or tribal governments, including one member who is a civil engineer.

(C) Four members who represent rural Alaska regions or villages, including one member who is a civil engineer.

(3) TERMS.—

(A) IN GENERAL.—Except for the chairman of the Commission who shall remain a member of the advisory committee, members shall be appointed to serve a term of 4 years.

(B) INITIAL MEMBERS.—Except for the chairman of the Commission, of the 8 initial 11 members appointed to the advisory committee, 2 shall be appointed for a term of 1 year, 2 shall be appointed for a term of 2 years, 2 shall be appointed for a term of 3 years, and 2 shall be appointed for a term of 4 years. All subsequent appointments shall be for 4 years.

(4) RESPONSIBILITIES.—The advisory committee shall be responsible for the following activities:

(A) Advising the Commission on the surface transportation needs of Alaska Native villages and rural communities, including projects for the construction of essential access routes within remote Alaska Native villages and rural communities and for the construction of roads and facilities necessary to connect isolated rural communities to a road system.

(B) Advising the Commission on considerations for coordinated transportation planning among the Alaska Native villages, Alaska rural villages, the State of Alaska, and other government entities.

(C) Establishing a list of transportation priorities for Alaska Native village and rural community transportation projects on an annual basis, including funding recommendations.

(D) Facilitate the Commission's work on transportation projects involving more than one region.

(5) FACA EXEMPTION.—The provisions of the Federal Advisory Committee Act (5 U.S.C. App.) shall not apply to the advisory committee.

(c) ALLOCATION OF FUNDS.—

(1) IN GENERAL.—The Secretary shall allocate funding authorized and made available for the Denali access system program to the Commission to carry out this section.

(2) DISTRIBUTION OF FUNDING.—In distributing funds for surface transportation projects funded under the program, the Commission shall consult the list of transportation priorities developed by the advisory committee.

(d) PREFERENCE TO ALASKA MATERIALS AND PRODUCTS.—To construct a project under this section, the Commission shall encourage, to the maximum extent practicable, the use of employees and businesses that are residents of Alaska.

(e) DESIGN STANDARDS.—Each project carried out under this section shall use technology and design standards determined by the Commission to be appropriate given the location and the functionality of the project.

(f) MAINTENANCE.—Funding for a construction project under this section may include an additional amount equal to not more than 10 percent of the total cost of construction, to be retained for future maintenance of the project. All such retained funds shall be dedicated for maintenance of the project and may not be used for other purposes.

(g) **LEAD AGENCY DESIGNATION.**—For purposes of projects carried out under this section, the Commission shall be designated as the lead agency for purposes of accepting Federal funds and for purposes of carrying out this project.

(h) **NON-FEDERAL SHARE.**—Notwithstanding any other provision of law, funds made available to carry out this section may be used to meet the non-Federal share of the cost of projects under title 23, United States Code.

(i) **SURFACE TRANSPORTATION PROGRAM TRANSFERABILITY.**—

(1) **TRANSFERABILITY.**—In any fiscal year, up to 15 percent of the amounts made available to the State of Alaska for surface transportation by section 133 of title 23, United States Code, may be transferred to the Denali access system program.

(2) **NO EFFECT ON SET-ASIDE.**—Paragraph (2) of section 133(d), United States Code, shall not apply to funds transferred under paragraph (1).

(j) **AUTHORIZATION OF APPROPRIATIONS.**—

(1) **IN GENERAL.**—There is authorized to be appropriated out of the Highway Trust Fund (other than the Mass Transit Account) to carry out this section \$15,000,000 for each of fiscal years 2006 through 2009.

(2) **APPLICABILITY OF TITLE 23.**—Funds made available to carry out this section shall be available for obligation in the same manner as if such funds were apportioned under chapter 1 of title 23, United States Code; except that such funds shall not be transferable and shall remain available until expended, and the Federal share of the cost of any project carried out using such funds shall be determined in accordance with section 120(b).

“(C) \$5,000,000 shall be available for each of fiscal years 2006 through 2009 for payments to the Denali Commission under the terms of section 307 (e) [Clarification: 309(e)] of the Denali Commission Act of 1998 (42 U.S.C. 3121 note) for docks, waterfront development projects , and related transportation infrastructure.

SEC. 310. AUTHORIZATION OF APPROPRIATIONS.¹⁰

(a) **In General.**--There are authorized to be appropriated to the Commission to carry out the duties of the Commission consistent with the purposes of this title and pursuant to the work plan approved under section 4 under this Act, \$20,000,000 for fiscal year 1999, and such sums as may be necessary for fiscal years 2000, 2001, 2002, and 2003

(b) **Availability.**--Any sums appropriated under the authorization contained in this section shall remain available until expended.

SECTION 310 (no title provided)¹¹

(a) The Federal Co-chairman of the Denali Commission shall appoint an Economic Development Committee to be chaired by the president of the Alaska Federation of Natives which shall include the Commissioner of community and Economic Affairs for the State of Alaska, a representative of the Alaska Bankers Association, the chairman of the Alaska Permanent Fund, a representative

¹⁰ This was originally SECTION 309 when the Act was first passed in 1998. The SAFETEA-LU Act of 2005 renumbered this to SECTION 310.

¹¹ This section number was designated in the PL 108-199, SEC. 112, 2004. It now duplicates the numbering designated in the SAFETEA-LU Act above.

from the Alaska Chamber of Commerce, and a representative from each region. Of the regional representatives, at least two each shall be from Native regional corporations, Native non-profit corporations, tribes, and borough governments.

(b) The Economic Development Committee is authorized to consider and approve applications from Regional Advisory Committees for grants and loans to promote economic development and promote private sector investment to reduce poverty in economically distressed rural villages. The Economic Development Committee may make mini-grants to individuals applicants and may issue loans under such terms and conditions as it determines.

(c) The State Co-Chairman of the Denali Commission shall appoint a Regional Advisory Committee for each region which may include representatives from local, borough, and tribal governments, the Alaska Native non-profit corporation operating in the region, local Chambers of Commerce, and representatives of the private sector. Each Regional Advisory Committee shall develop a regional economic development plan for consideration by the Economic Development Committee.

(d) The Economic Development Committee, in consultation with the First Alaskans Institute, may develop rural development performance measures linking economic growth to poverty reduction to measure the success of its program which may include economic, educational, social, and cultural indicators. The performance measures will be tested in one region for two years and evaluated by the University of Alaska before being deployed statewide. Thereafter performance in each region shall be evaluated using the performance measures, and the Economic Development Committee shall not fund projects which do not demonstrate success.

(e) Within the amounts made available annually to the Denali commission for training, the Commission may make a grant to the First Alaskans Foundation upon submittal of an acceptable work plan to assist Alaska Natives and other rural residents in acquiring the skills and training necessary to participate fully in private sector business and economic and development opportunities through fellowships, scholarships, internships, public service programs, and other leadership initiatives.

(f) The Committee shall sponsor a statewide economic development summit in consultation with the World Bank to evaluate the best practices for economic development worldwide and how they can be incorporated into regional economic development plans.

(g) There is authorized to be appropriated such sums as may be necessary to the following agencies which shall be transferred to the Denali commission as a direct lump sum payment to implement this section:

- (1) Department of commerce, Economic Development Administration
- (2) Department of Housing and Urban Development
- (3) Department of the Interior, Bureau of Indian Affairs
- (4) Department of Agriculture, Rural Development Administration, and
- (5) Small Business Administration

Note: The following “open meetings” language is incorporated into the Commission’s energy program authorizations within the *Energy Policy Act of 2005*, PL 109-190, SEC 356. The Act does not specify its insertion into the enabling legislation.

(c) OPEN MEETINGS-

(1) IN GENERAL- Except as provided in paragraph (2), a meeting of the Commission shall be open to the public if--

(A) the Commission members take action on behalf of the Commission; or

(B) the deliberations of the Commission determine, or result in the joint conduct or disposition of, official Commission business.

(2) EXCEPTIONS- Paragraph (1) shall not apply to any portion of a Commission meeting for which the Commission, in public session, votes to close the meeting for the reasons described in paragraph (2), (4), (5), or (6) of subsection (c) of section 552b of title 5, United States Code.

(3) PUBLIC NOTICE-

(A) IN GENERAL- At least 1 week before a meeting of the Commission, the Commission shall make a public announcement of the meeting that describes--

(i) the time, place, and subject matter of the meeting;

(ii) whether the meeting is to be open or closed to the public; and

(iii) the name and telephone number of an appropriate person to respond to requests for information about the meeting.

(B) ADDITIONAL NOTICE- The Commission shall make a public announcement of any change to the information made available under subparagraph (A) at the earliest practicable time.

(4) MINUTES- The Commission shall keep, and make available to the public, a transcript, electronic recording, or minutes from each Commission meeting, except for portions of the meeting closed under paragraph (2).



DENALI COMMISSION

FISCAL YEAR 2011

BUDGET JUSTIFICATION



January 29, 2010

I am pleased to present the Denali Commission's detailed budget request for Fiscal Year 2011. The Denali Commission (Commission) supports the President's recommendation of \$16 million.

The Commission was established by The Denali Commission Act of 1998 (Title III, P.L. 105-277, 42 USC 3121), which recognized the need for a coordinated approach to address the vital health and infrastructure needs of Alaska communities, particularly isolated Native villages and other communities lacking access to the national highway system, affordable power, adequate health facilities and other contributors to achieving economic self-sufficiency.

The Commission programs underway for the past ten years are directly connected to the life, health, safety and sustainability of Alaskan communities and Alaskan residents. The barriers created by size, geography and lack of basic infrastructure in Alaska still cause significant portions of our rural population to live without basic infrastructure, health standards and public facilities.

This FY 2011 request will allow the Commission to deliver critical energy projects to Alaska's communities. With diesel fuel topping \$8.00 a gallon in many of Alaska's rural communities, the Commission's active engagement in alternative and renewable energy projects is more critical than ever. These projects which include hydro, in-river turbines, wind generation, and geo-thermal, directly complement President Obama's call to reduce dependence on foreign oil sources and diversify our energy portfolio. The Commission's energy program also funds the planning, design, and construction of bulk fuel tanks and rural power systems, which directly assists in reducing cost and enhancing access to code compliant facilities.

This funding will allow the Commission to continue planning, designing, constructing and equipping health facilities located in rural Alaska communities. In support of these infrastructure projects, the FY 2011 request will also provide critical economic development and workforce development, tied directly to jobs and employability for hundreds of Alaska residents. The budget includes a new provision that would require Commission construction projects to receive matching funds from the recipient community or the State of Alaska. The required match is 20% for distressed communities and 50% for non-distressed communities.

Currently, the Commission has 252 grant awards and 586 projects that are active in our system. The total number of all projects, in various stages from inception to close-out well exceeds 1,900.

In addition to successful program delivery, the Commission continues to make improvements and receive recognition of its administrative and operational services. The Commission utilizes the Office of Management and Budget Centers of Excellence for human resources, travel and procurement. In FY 2008 the Commission successfully

transitioned to the Grants Line-of-Business and subsequently in FY 2009 transitioned to the Finance Line-of-Business, which is now fully operational.

Please see the table below that enumerates the budgeted line items for Fiscal Year 2011 in accordance with our requested \$16 million.

FY 2011 Budget Request	Discretionary	Trans-Alaska Pipeline Liability	Total
<i>10 Personnel Compensation and Benefits</i>	598,250.00	200,000.00	\$798,250.00
<i>20 Contractual Services and Supplies</i>			
<i>30 Acquisition of Assets</i>			
<i>40 Grants and Reimbursable Agreements</i>	11,366,750.00	3,800,000.00	\$15,166,750.00
<i>[Energy, Health & Training]</i>			
Total	\$11,965,000.00	\$4,000,000.00	\$15,965,000.00

The *Inspector General Act Amendment of 1988 (PL 100-504)* requires the Commission to maintain an independent Office of Inspector General (OIG), which reports to the Federal Co-Chair and Congress.

The amount of the Inspector General's initial request for FY 2011 was \$373,000. The amount in this budget justification requested for the Office of Inspector General is \$373,000. The amount of funding for training for FY 2011 is \$5,000, as well as, \$900 in support of the interagency IG council. In October 2008, Congress passed The *Inspector General Reform Act (PL 110-409)*. This legislation placed increased requirements on the office of each Inspector General. This budget reflects the increased costs associated with complying with this legislation. Inspector General activities will continue to emphasize the effectiveness and efficiency of program operations and compliance with laws and regulations affecting grant programs, as well as coordination and cooperation with other oversight offices on crosscutting issues and legislated reviews. Audit activities enable the Commission to produce audited financial statements, as other agencies are required to do under the Accountability or Tax Dollars Act.

The Denali Commission would like to thank you for your support. Should you have any questions please do not hesitate to call me at (907) 271-1414.

Sincerely,



Joel Neimeyer
Federal Co-Chair

Table of Contents

Section 1	Denali Commission Introduction	2
 Section 2		
	Program Summaries, Achievements, Funding and Strategies	5
	Government Coordination	7
	Energy	11
	Health Facilities	16
	Transportation	20
	Training	25
	Community Facilities	29
 Section 3	 A Snapshot of Active Projects	 32
 Section 4	 Information and Program Evaluation	 43
 Section 5	 Analysis of Resources	 44
 Section 6	 Agency Restructuring and Work Process Redesign	 47
	Progress towards the President's Agenda	49
 Section 7	 Ensuring Information is Publically Available	 52
 Other Accompanying Information		
	Appendix A: Partnerships in Government Coordination	53
	Appendix B: Commonly Used Terms in Alaska	56
	Appendix C: Denali Commission Policies	57
	Appendix D: Denali Commission Act of 1998	63





SECTION 1- DENALI COMMISSION INTRODUCTION

In 1998 Congress focused national attention on the immense infrastructure and economic challenges faced by rural Alaskan communities with the passage of the Denali Commission Act. The Act became law on October 21, 1998 (Title III of Public Law 105-277, 42 USC 3121). The Denali Commission is an innovative federal-state partnership designed to provide critical utilities, infrastructure and support for economic development in Alaska by delivering federal services in the most cost-effective manner possible. By creating the Commission, Congress mandated that all parties involved partner together to find new and innovative solutions to the unique infrastructure and economic development challenges of America's most remote communities. This approach gives the Denali Commission its unique scope and breadth of services.

Alaskans face enormous challenges of remote distances, harsh climates, undeveloped economies, and high costs. Over 200 of our communities are off the road system. Most villages lack the basic infrastructure the rest of the nation has enjoyed for decades. Basic facilities such as health clinics, reliable power generation, diesel storage tanks, washeterias, teacher and elder housing, multi-purpose facilities and sanitation facilities are the building blocks needed so that residents have an acceptable level of health and safety. These essential facilities encourage private sector development, and together help create viable healthy communities and people who have a chance at competing in today's global economy.

Purpose of the Commission

Deliver the services of the federal government in the most cost-effective manner practicable by reducing administrative and overhead costs.

Provide job training and other economic development services in rural communities, particularly distressed communities (many of which have a rate of unemployment that exceeds 50%).

Promote rural development and provide power generation and transmission facilities, modern communication systems, bulk fuel storage tanks, and other infrastructure needs.

Mission

The Denali Commission will partner with tribal, federal, state, and local governments and collaborate with all Alaskans to improve the effectiveness and efficiency of government service, to develop a well-trained labor force employed in a diversified and sustainable economy, and to build and ensure operation and maintenance of Alaska's basic infrastructure.

Vision

Alaska will have a healthy, well-trained labor force working in a diversified and sustainable economy that is supported by a fully developed and well-maintained infrastructure.



Values

Catalyst for Positive Change

The Commission will be an organization through which agencies of government, including tribal governments, may collaborate, guided by the people of Alaska, to aggressively do the right things in the right ways.

Respect for People and Cultures

The Commission will be guided by the people of Alaska in seeking to preserve the principles of self-determination, respect for diversity, and consideration of the rights of individuals.

Inclusive

The Commission will provide the opportunity for all interested parties to participate in decision making and will carefully reflect their input in the design, selection, and implementation of programs and projects.

Sustainability

The Commission will promote programs and projects that meet the current needs of communities and provide for the anticipated needs of future generations.

Accountability

The Commission will set measurable standards of effectiveness and efficiency for both internal and external activities. Priority will be generally given to projects with substantial cost sharing.

Model and Process

The Commission Act requires that seven leading Alaskan policy makers form a team as the Denali Commission:

Federal Co-Chair appointed by the U.S. Secretary of Commerce

State Co-Chair who is the Governor of Alaska

Executive President of the Alaska, American Federation of Labor and Congress of Industrial Organizations

President of the Alaska Federation of Natives

President of the Alaska Municipal League

President of the Associated General Contractors of Alaska

President of the University of Alaska

Each year, the commissioners solicit input from the general public, local governments, and other organizations through a proposed work plan. The Commission also provides a comprehensive work plan for rural and infrastructure development and necessary job training in the area covered. This proposed plan is submitted to the federal co-chair for review and then published for public review.

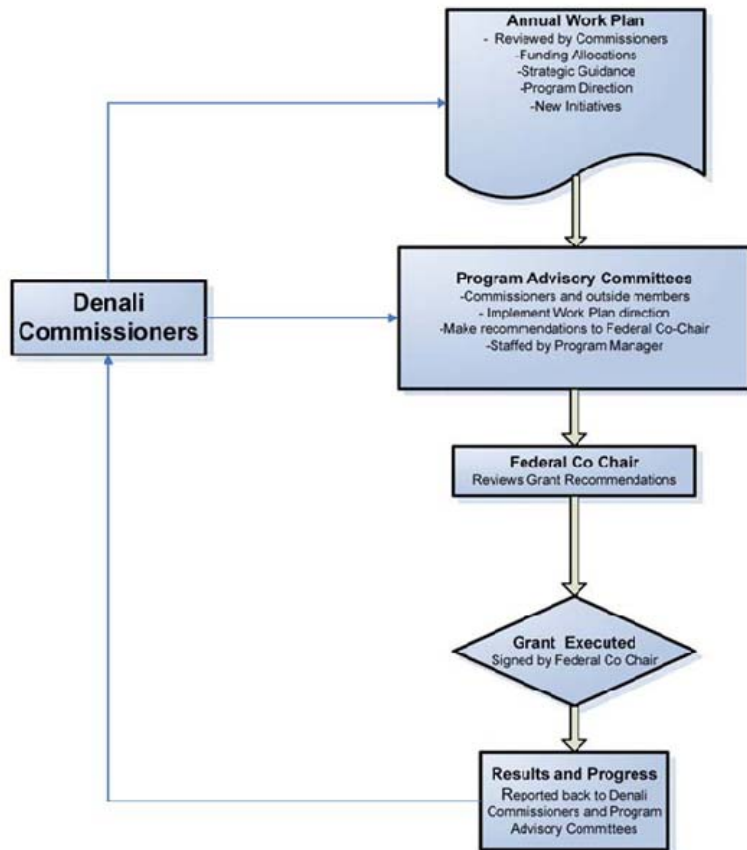
The federal co-chair takes into consideration the information, views, and comments received from interested parties through the public review and comment process and consults with appropriate federal officials in the state. Next, the Secretary of Commerce approves, disapproves, or partially approves the plan. The Commission then moves forward with approved projects.



Denali Commission Decision Making Process

This efficient methodology shortens the timeline for many projects critical to rural community survival across the state.

Commissioners meet at least twice a year to develop and monitor annual work plans that guide its activities. Commissioners draw upon community-based comprehensive plans as well as comments from individuals, organizations and partners to guide funding decisions. This approach helps provide basic services in the most cost-effective manner by moving the problem solving resources closer to the people best able to implement solutions.



The Commissioners



JOEL NEIMEYER
Federal Co- Chair
Denali Commission



KAREN REHFELD
State Co-Chair
Director of the Office
Of Management & Budget
State of Alaska



VINCE BELTRAMI
Executive President
Alaska AFL-CIO



JULIE KITKA
President
Alaska Federation of Natives



JOHN MACKINNON
Executive Director
Associates General
Contractors of Alaska



KAREN PURDUE
Associate Vice- President for Health
University of Alaska



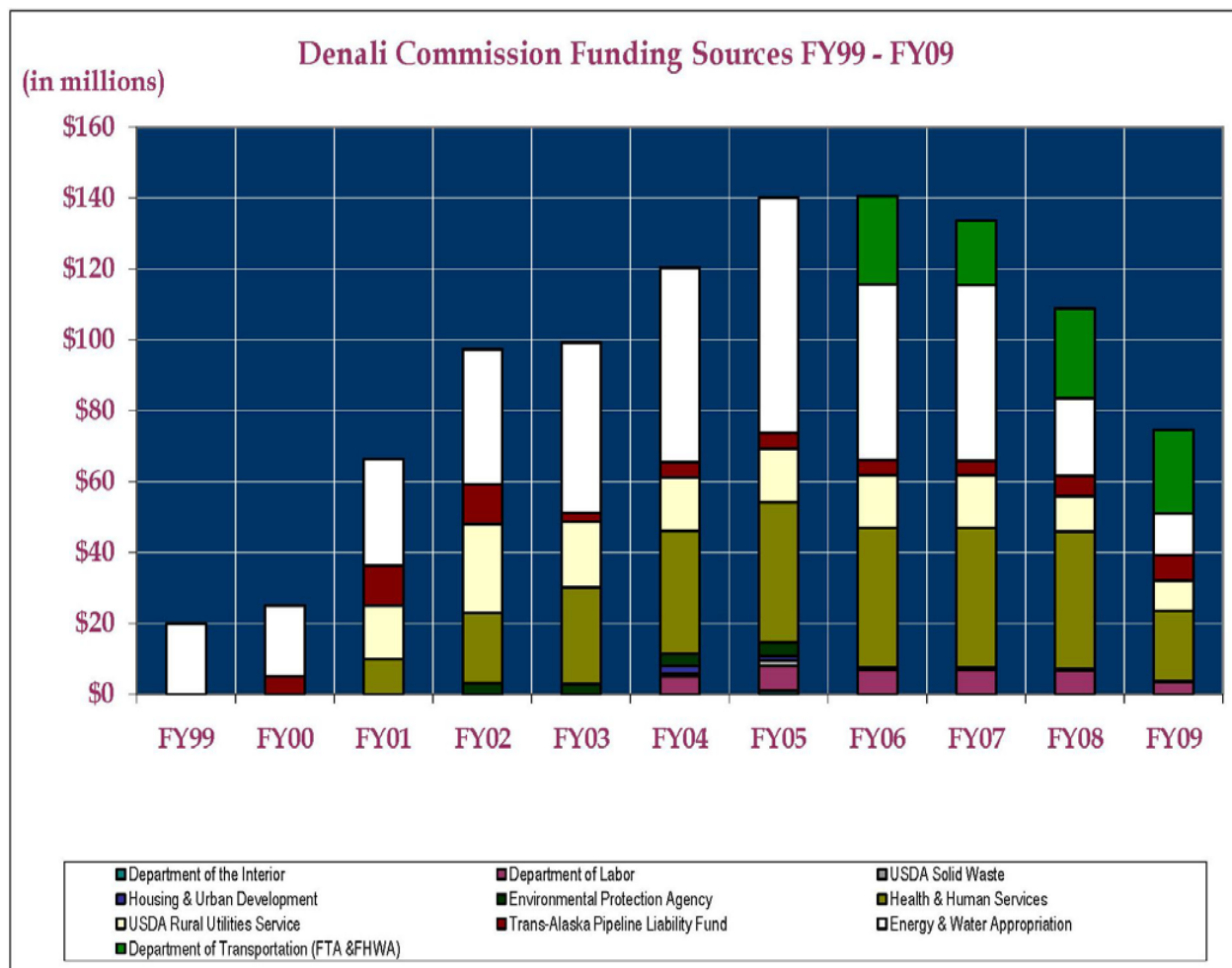
KATHIE WASSERMAN
Executive Director
Alaska Municipal League



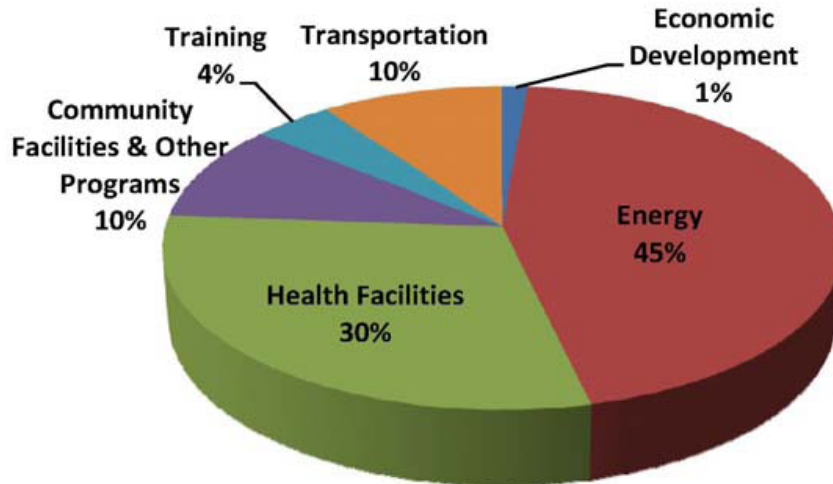


SECTION 2: PROGRAM SUMMARIES, ACHIEVEMENTS, FUNDING AND STRATEGIES

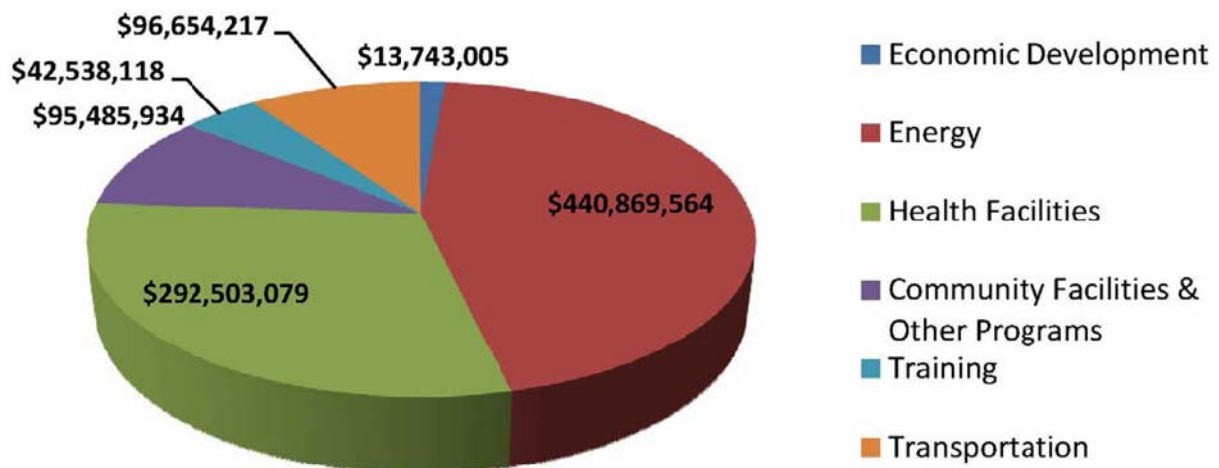
The Energy and Water Appropriations (commonly referred to as Commission base funding) are eligible for use in all programs, but has historically been used substantively to fund the Energy Program. The Energy Policy Act of 2005 established new authorities for the Commission's Energy Program, with an emphasis on renewable and alternative energy projects. No new funding accompanied the Energy Policy Act, and prior fiscal year Congressional direction has indicated that the Commission should fund renewable and alternative Energy Program activities from the available base appropriation. All other appropriations outlined may be used only for the specific program area and may not be used across programs. For example, the U.S. Health Resources and Services Administration (HRSA) funding, which is appropriated for the Health Facilities Program, may not be moved to the Economic Development Program. The figures appearing in the funding sources table include an administrative deduction of 5%, which constitutes the Commission's 5% overhead.



FY99 - FY09 Program Funding Snapshot



FY99 - FY09 Program Funding Snapshot



Program Summary: **Government Coordination**

As defined by statute, the Denali Commission is charged with the special role of increasing government effectiveness. The Commission does so by acting as a catalyst and strategic partner for many federal and state programs in Alaska. Transparency and accountability in government requires that agencies strive to coordinate and collaborate together. Failure to do so may result in inefficiencies, duplication and an inability to effectively carry out our respective missions.

The Denali Commission's agility, flexibility and track record of innovation depends on our ability to partner, support and collaborate with a wide variety of federal and state agencies. The foundation for this collaboration has been a unique Memorandum of Understanding (MOU) between both state and federal agencies throughout Alaska signed in 2000, 2003 and 2008. These MOU's adopted a workgroup model focusing on planning, utilities, housing and infrastructure.

Today, Government Coordination has become a mainstay of the efforts the Denali Commission has undertaken in improving communities in rural Alaska and several efforts have produced effective workgroups throughout the years including: the *Planning Workgroup*, the *Buckland Workgroup*, the *MOU Partners Workgroup* and the *Alaska Clearinghouse* project.

A copy of the MOU signed by state and federal partners in Government Coordination can be found in Appendix A.

Guiding Principles for Coordination

Sustainable Infrastructure- Participants of the MOU recognize the importance of funding and developing infrastructure programs and projects that will have a positive, lasting affect in rural Alaska. Parties agree to communicate and coordinate project planning, pre-development, site planning, design and construction processes.

Economic Development- Parties recognize that government can provide opportunities for meaningful private sector development. Parties agree to coordinate activities which can stimulate economic growth.

Workforce Development- Workforce development and having a job is critical to family and community wellbeing. Parties agree to coordinate on programs and policies that promote a skilled rural workforce.

Planning and Coordination- Local participation, to include local funding is essential for successful infrastructure projects. Parties affirm the importance of local planning to identify and prioritize proposed projects, and the need to understand the overall impacts of multiple projects on a community.

Communication- Active communications and sharing of information increases efficiencies and decreases the duplication of services. To the extent allowed by each agencies guidelines, MOU participants will share information as needed for the successful implementation of projects.

Involving other partners- Participants recognize that many other non-profit and community organizations in Alaska are valuable resources for furthering the goals of this MOU. Parties will collaborate and communicate to provide regional planning, program support and partnering opportunities where practicable.



Fiscal Year 2011 Government Coordination Goals

Government Coordination efforts at the Denali Commission provide communication between key federal and state stakeholders across the state of Alaska. With continued funding, the Commission would be able to deliver program efforts and lead state and federal collaboration by facilitating, organizing and leading government partnerships in new and innovative ways across the entire state. Continued efforts and goals involve the MOU Partners Workgroup. New partnerships and goals include a new Sustainable Rural Communities initiative and stronger ties to tribal governments.

Means and Strategies

The Government Coordination Program is led by one Program Manager and overseen by the Director of Programs.

To be successful in coordinating with other state and federal agencies there is a clear invitation for open communication at all times. A monthly newsletter and annual report, viewable on the Commission website at www.denali.gov assists in keeping all parties informed and connected. The measurement of success is outlined in quarterly meetings to eliminate duplication of efforts for rural Alaskan communities.



Buckland Community Development Meeting held in Anchorage, Alaska

March 2009 Quarterly Meeting held in Fairbanks, Alaska





Denali Commission Results Report

Government Coordination

Sustainable Rural Community Development Workgroup



Workgroup History at the Denali Commission:

The Denali Commission is charged with the special role of increasing government effectiveness. The Commission does so by acting as a catalyst and strategic partner for many federal and state programs in Alaska. The Commission joined other agencies in a Memorandum of Understanding (MOU) that outlines the roles of agencies in coordinating resources and efforts in areas such as community planning, sustainability, data sharing and coordination of pre-construction activities. Today, Government Coordination has become a mainstay of the efforts the Denali Commission has undertaken for rural Alaska community improvements.

In August 2009 the Secretaries of the U.S. Department of Energy, Housing and Urban Development, Education and Agriculture visited Alaska. This group received firsthand knowledge of the realities of village life and the unique challenges facing rural Alaska communities. As a result of this historical visit by these Cabinet members and by the Alaska Congressional Delegation, a new direction for government coordination between state and federal agencies was discussed and formulated and the Denali Commission was charged with leading this new effort of collaboration.

At the request of Senator Mark Begich, a *Sustainable Rural Community Development Interagency Meeting* was hosted by the U.S. Department of Housing and Urban Development on January 14, 2010 in Anchorage to find solutions for sustainable rural community development. It was recognized early on that this effort of collaboration coincided with the Denali Commission's efforts in the already established MOU Partners Workgroup.

This new group, *Sustainable Rural Communities*, committed to compiling a report for the delegation, Cabinet members and major stakeholders by **May 5, 2010** for comment and input - addressing the following goals for the improvement of government efforts in rural Alaska:

- Identify statutory and regulatory changes that affect Alaska so the Alaska delegation can address them for all Alaskans.
- Identify best practices that work to bring government costs down with a focus on innovative solutions.
- Identify the barriers that prevent implementation best practices and recommend solutions to address those barriers.
- Establishment of a tribal consultation plan as defined in President Obama's Executive Order 13175.



Sustainable Rural Community Development Workgroup Continued

Comments and input for all major stakeholders will be compiled by the first of July, 2010 and a final report presented by August 2010.

Results:

May 2010: A report will be developed by May 5, 2010 addressing the workgroup's goals for participating federal and state agencies, the Alaska Delegation, and to the offices for all of President Obama's cabinet. That report will include: an overview of any existing statutory and regulatory changes that affect Alaska so the Alaska delegation can address them for all Alaskans and a methodology of identifying this in the future; an overview of best practices that work to bring government costs down with a focus on innovative solutions; an overview of barriers that prevent the implementation best practices and recommend solutions to address those barriers; and a tribal consultation plan.

As discussed by President Obama, the United States has a unique legal and political relationship with Indian tribal governments, established through and confirmed by the Constitution of the United States, treaties, statutes, executive orders, and judicial decisions. The state of Alaska's tribal governance structures include multifaceted government layers not faced in lower 48 tribes including: boroughs, cities, municipalities, school districts and both Regional and Village Alaska Native corporations. This tribal consultation could be used as a model for this effort in Alaska and create meaningful dialogue between federal and state officials and tribal officials for the improvement of federal policies.

July 2010: The *Sustainable Rural Communities* workgroup will compile comments and changes from all concerned stakeholders and provide a final report by August 2010.

August 2010: By **August 2, 2010** the Denali Commission will provide a final Sustainable Rural Communities workgroup to include the goals and input from other agencies and concerned stakeholders.



Program Summary: *Energy*

Recognizing the critical role energy plays in the quality of life and economic development of Alaska's communities, the Commission has made energy its primary infrastructure theme since 1999. The Commission continues to make great strides developing safe and reliable energy infrastructure in Alaska.

The Energy Program primarily funds design and construction of replacement bulk fuel storage facilities, upgrades to community power generation and distribution systems, alternative-renewable energy projects, and some energy cost reduction projects. The Commission works with the Alaska Energy Authority (AEA), Alaska Village Electric Cooperative (AVEC), Alaska Power and Telephone (APT) and other partners to meet rural communities' fuel storage and power generation needs.

Projects Funded

Bulk-Fuel Storage
Community Power Generation
Distribution Systems Upgrades
Energy Cost Reduction Projects
Renewable Energy
Alternative Energy
Power Line Interties

Fiscal Year 2011 Energy Program Goals

Projects for bulk fuel tank construction and Rural Power System Upgrades (RSPU) will be selected from the state-wide deficiency list. Additional funding will be utilized for on-road communities, deficiency evaluations and alternative energy projects, along with energy cost reduction projects and/or end user efficiency upgrades (ECR and EUE respectively). The Commission continues to comply with the Administration's initiative to reduce dependence on foreign oil by investigating alternative energy projects across Alaska like wind, hydro, geothermal and emerging technologies in this arena. Specifically, the area of emerging technologies is a priority for the Commission and an unmet need in identifying the greatest efficiency potential.

Results for FY11 are anticipated to include up to thirty (30) emerging technology projects. Examples include solar feasibility, wind-diesel hybrid analysis, organic heat recovery systems, electric vehicle power generation for small remote villages, wood pellet fire boiler systems, small-scale hydrokinetic power and smart grid technology for rural communities.

The Commission anticipates funding up to fifteen (15) communities with bulk fuel and/or power system upgrade or replacement in FY11. In addition to emerging technologies, energy efficiencies for diesel reliant communities continue to be a priority. By upgrading communities with large bulk fuel facilities, the cost of fuel transport is dramatically decreased. Additionally, rural power systems for remote, off-grid villages can experience up to 50% fuel efficiency through replacement of basic generator, switch gear and other upgrades to power systems. This savings is further increased as renewable technologies are made feasible and implemented to offset high energy costs.

Bulk fuel tank upgrades contribute to the health, life and safety of communities by providing sustainable, code compliant fuel storage while reducing the risk for spills and fires. Power plant upgrades provide significant cost reductions and end use efficiency upgrades provide more useful power per gallon of fuel used, thus reducing the cost of energy in the communities and decreasing the needed fuel storage capacity. Wind projects likewise reduce the need for fuel storage and purchase. The possible fuel savings for two wind projects is around 80,000 gallons per year. Anticipated offsets for each ECR or EUE projects are 180,000 to 200,000 gallons of diesel, with lifecycle cost savings double those of the project costs.





Energy Advisory Committee (EAC)

John MacKinnon
(Chair)
Denali Commissioner



Vince Beltrami*
Denali Commissioner



- Brad Reeve, Kotzebue Electric Assoc.
- Eric A. Marchegiani, P.E., U.S. Department of Agriculture Rural Development
- Nels Anderson, Jr., Bristol Bay Resident
- Robert Martin, Jr., P.E. Goldbelt Corporation
- Dr. Daniel White, PhD., University of Alaska

The Energy Advisory Committee meets quarterly and provides recommendations to Commissioners.

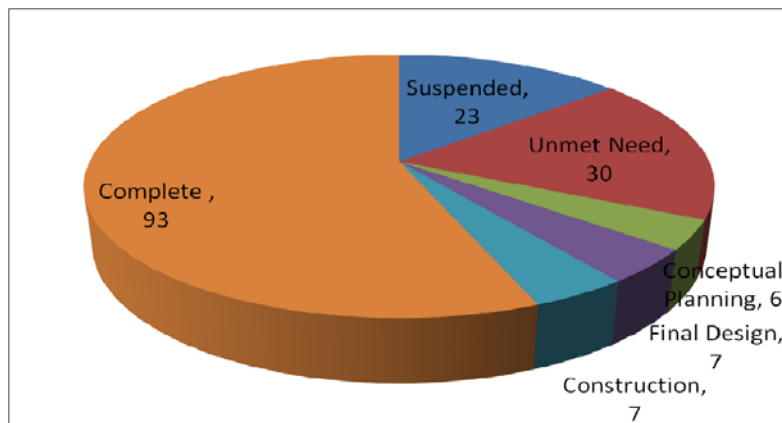
**Commissioner Beltrami serves as a liaison between the EAC and the Renewable Energy Fund Advisory Committee*

Means and Strategies

The Energy Program is led by one Program Manager and a Deputy Energy Program Assistant. Both positions are overseen by the Director of Programs. To be successful the Commission's Energy Program has been actively engaged in soliciting requests for information regarding the universe of projects that may exist in the state of Alaska for renewable and alternative energy.

The Commission had made it common practice to engage in combination diesel/wind energy projects in its legacy bulk fuel program, and recognizes the importance of continued development of alternative and renewable technologies. In 2007 a request for information (RFI) yielded a well of 185 projects that in total represent approximately \$2 billion in alternative and renewable energy needs in the state of Alaska. The Commission, through engagement of its Energy Advisory Committee, will be actively evaluating how these projects can be combined with existing initiatives to ensure that low cost, reliable energy is provided to all Alaska residents. At a time when diesel fuel prices can reach upward of \$8- \$9/gallon in rural communities, the energy crisis is a critical focus of the Commission.

Bulk Fuel Storage Universe of Need in Alaska Rural Communities-2009



Energy Results

Partnerships—The U.S. Department of Agriculture Rural Development Rural Utility Service program is critical to the Denali Commission success in energy and has enabled the Commission to address the bulk-fuel storage deficiencies and improve energy efficiencies by upgrading infrastructure in over 100 communities. This translates into cleaner, healthier energy that is more cost effective for our poorest citizens.

Results—The Denali Commission is proving reliable, code compliant fuel storage and power generation to thousands of rural Alaskans. Thus far, the Commission has completed 93 bulk fuel tank farms in rural communities throughout Alaska and has completed 48 Rural Power System Upgrades (RPSU). An updated comprehensive universe of need report will be completed in 2009 providing current, reliable resources to the Denali Commission and partners for future projects.

Fiscal Year 2009 Projects

Title/Project Description	2009 Energy Funds
Unalakleet <i>RPSU</i>	\$3,500,000.00
Savoonga <i>Power Plant Completion</i>	\$466,689.00
Eagle <i>Hydrokinetic Project Completion</i>	\$25,298.00
Statewide <i>DOE Energy Efficiency and Conservation Block Grant Match</i>	\$40,510.00
Chevak <i>Power Plant Completion</i>	\$1,474,394.00
Chevak <i>Wind Completion</i>	\$597,704.00
Chistochina, Mentasta Lake, Slana <i>Completion of the Mentasta, Slana, Chistochina Intertie</i>	\$674,601.00
Kipnuk <i>RPSU Renovation</i>	\$400,000.00
New Stuyahok <i>Bulk Fuel Facility</i>	\$3,230,694.00
New Stuyahok <i>Power Plant Pad Construction</i>	\$315,000.00
Nightmute <i>Bulk Fuel Completion</i>	\$402,305.00
Mekoryuk <i>Bulk Fuel Completion</i>	\$1,497,310.00
Brevig Mission <i>Bulk Fuel Completion</i>	\$313,686.00
New Stuyahok <i>Bulk Fuel Facility</i>	\$4,734,306.00
	\$17,672,497.00



Energy Program Partners

Alaska Center for Energy and Power
(ACEP)
www.uaf.edu/acep

Alaska Energy Authority
www.aidea.org/aea

Alaska Power & Telephone
www.aptalaska.com

Alaska Village Electric Cooperative
www.avec.org

National Energy Technology Lab
(NETL)
www.netl.doe.gov

National Renewable Energy Lab
(NREL)
www.nrel.gov

U.S. Department of Agriculture
Rural Utility Service
www.usda.gov/rus/electric



Kwethluk Bulk Fuel Tanks



Toksook Bay Wind Turbines



Deering Old and New Bulk Fuel Tanks





Denali Commission Results Report

Energy Project

Kasigluk Amalgamated Energy Project Project Numbers: 49A-49H



OVERVIEW

Kasigluk is an isolated village located 26 miles northwest of Bethel. Kasigluk, Old Kasigluk, and Nunapitchuk, 4 miles upriver, rely on diesel powered generators for electric power. The combined population of these communities is just over 1,100 residents. There are no roads and transport is limited to a few small airplanes a week, depending on weather, personal skiffs, and barges. Prior to the Denali Commission's investment, each community had a power plant and associated bulk fuel facility. **This amalgamated project provided for one power plant, three wind turbines, and a bulk fuel facility in Kasigluk with an intertie to connect the 3 communities.**

LESSONS LEARNED

Barge delivery of construction materials and fuel is dependent upon schedules, river water levels, and other factors. Poor soil conditions and thawing permafrost were encountered. Much of the heavy fabrication and construction were done during winter months which resulted in reduced productivity due to severe weather conditions. The wind turbine foundations were specially engineered and constructed to overcome the challenges of the soil conditions. Thermosiphons were installed at wind turbine foundations to maintain frozen soil conditions and thermistor strings are utilized to monitor the sub-grade soil temperatures.

RESULTS

This family of projects provides efficient energy solutions to three communities. The intertie allows the operation of one power plant and associated fuel tank farm and distributes the benefits of renewable energy. **In 2008, the wind turbines displaced nearly 22% of the diesel fuel consumed to run the generators.** Recovered heat is available to heat community buildings near the power plant.

Front to back: bulk fuel storage; power plant; wind turbines



Recipient

Alaska Village Electric Cooperative (AVEC)

Denali Commission Funding

\$15,566,993.00

Total Match Funding

\$1,273,924

Total Project Cost

\$16,840,917

Match Funders

AVEC

Affected Communities

Kasigluk, Old Kasigluk, Nunapitchuk



Program Summary: *Health Facilities*

Congress amended the Denali Commission Act in 1999 to provide for planning, designing, constructing and equipping health facilities.

The Health Facilities program is a collaborative one, with the partnership of numerous organizations, and the invaluable assistance of the Alaska Native Regional Health Corporations. The Commission has methodically invested in regional networks of primary care clinics across Alaska, and these clinics have remained a priority.

In response to Congressional direction in 2003, funding for additional program areas addressing other health and social service related facility needs was initiated. The Health Facilities Program has adopted innovative additions to clinic design, including behavioral health and dental care. The program has expanded to include annual initiatives like domestic violence facilities, elder housing, primary care in hospitals, emergency medical services equipment and hospital designs.

The program utilizes a universe of need model for primary care and an annual selection process through a Health Steering Committee for other program areas. In 1999, the program created a deficiency list for primary care clinics and found 288 communities statewide in need of clinic replacement, expansion and/or renovation; this list was updated in 2008. Projects are recommended for funding if they demonstrate project readiness.

Projects Funded

Primary Care Facilities
Elder Supportive Housing Facilities
Behavioral Health Facilities
Primary Care in Hospitals
Domestic Violence Facilities
Assisted Living Facilities

Fiscal Year 2011 Health Program Goals

The Health Facilities Program is a collaborative effort which methodically invests in *regional networks* of primary care clinics across Alaska. The Commission has made a monumental impact in the lives and health of rural Alaskans by contributing to the construction of needed health facilities throughout the state: 95 clinics have been completed, 29 are being constructed now and 110 are in the conceptual planning / business planning / design phases.

Results for FY11 include 9 primary care clinics (new construction or renovation), 8 primary care clinic designs, 4 behavioral health facilities, 9 primary care in hospitals projects, 5 emergency medical equipment projects, and 6 elder housing projects.



Health Steering Committee (HSC)

Bill Hogan
(Co-Chair)

State Commissioner Department of
Health and Social Services



Karen Perdue
(Co-Chair)

Denali Commissioner
University of Alaska

- Kenneth Gifort, Indian Health Service
- Jerry Fuller, Dept. of Health and Social Services
- Lincoln Bean, Alaska Native Tribal Health Consortium
- Ward Hurlburt, Depart. Of Health and Social Services representative
- Marilyn Walsh Kasmar, AK Primary Care Assoc.
- Rebecca Hilgendorf, Depart. Of Health and Social Services
- Jeff Jessee, Alaska Mental Health Trust
- Rob Betit, Alaska State Hospital Nursing Home Assoc.
- Andy Teuber, Alaska Native Tribal Health Consortium

The Health Steering Committee meets quarterly and provides recommendations to Commissioners.



Means and Strategies

The Health Facilities Program is led by one Program Manager and one Deputy Program Assistant, both overseen by the Director of Programs.

To be successful in developing the program there is a Health Facilities Steering Committee that meets on a quarterly basis. The committee's work is instrumental in fine-tuning the project selection process to better reflect the evolving resources and goals of the Health Facilities Program. The Behavioral Health Subcommittee was resurrected FY 2009 and began the process of crafting new directions for the behavioral health facility component of the program.

A Gated Process: The Health Facilities Program has a rigorous application process for primary care clinics, including:

Business planning, Community planning, and Conceptual planning

Site Plan Checklists – to ensure the site of the new facility is sound, and has clear title to the owners

Design – which incorporate green / energy conservation and efficiency features; and which are right sized to small rural Alaskan communities

Construction

Each of these phases is “gated” – and projects are only permitted to move to the next phase when Denali Commission approval is granted.

Fiscal Year 2009 Projects

Title/Project Description	2009 Health Funds
Juneau <i>Bartlett Digital Mammography Equipment</i>	\$420,958.00
Ketchikan, Kodiak Island Borough, Petersburg, Wrangell <i>APSCI's Consortium Project for 4 Hospitals' Oxygen Generating Systems</i>	\$451,729.00
Nome <i>Norton Sound Pyxis Machine</i>	\$185,140.00
Petersburg <i>Petersburg Surgical Videoscope System</i>	\$49,751.00
Valdez <i>Valdez Anesthesia Delivery System</i>	\$28,746.00
Valdez <i>Valdez Equipment for Obstetrics</i>	\$23,746.00
Wrangell <i>Wrangell Medical Center - Refurbished 16 Slice CT Scan</i>	\$366,676.00
Ketchikan <i>Ketchikan Senior Citizens Services, Inc - Pioneer Heights Senior Housing</i>	\$1,137,823.00
Togiak <i>Bristol Bay Housing Authority - Togiak Senior Housing Project</i>	\$219,398.00
Mountain Village <i>Mountain Village Clinic Construction</i>	\$1,998,283.00
Nunapitchuk <i>Nunapitchuk Clinic Construction</i>	\$2,572,397.00
Ouzinkie <i>Ouzinkie Clinic Construction</i>	\$1,588,213.00
ANTHC <i>Health Facilities Planning, Design & Construction - pending</i>	\$2,734,190.00
<i>Hydaburg Clinic Construction</i>	\$2,181,189.00
ANTHC <i>Behavioral Health & Primary Care Facilities - FY2009</i>	\$1,017,831.00
Maniilaq - <i>Noorvik Clinic Construction</i>	\$3,683,830.00
Statewide <i>FY2009 Alaska eHealth Network</i>	\$250,000.00

\$18,909,900.00



Health Program Results

Progress—In ten short years, the Denali Commission has made a monumental impact in the lives and health of rural Alaskans by contributing to the construction of needed health facilities throughout the state:

- 96 clinics have been completed
- 23 are being constructed now
- 107 are in the planning / design phases

Partnerships—Alaska has an intricate system of health delivery – with Tribal, City, Village, private and federally-designated clinics and providers working in partnership to ensure there is a secure continuum of care for isolated communities and regions throughout the state. When the Commission has funded a privately owned facility, it has been because of the critical role that clinic plays in the provision of care for residents. Most of these facilities are Federally-Qualified Health Centers, complete with all of the features and requirements earned by that designation.

Need—Designing and building health facilities in rural Alaska is complex, accounting for small populations, extreme climates, roadless communities, and environmental sensitivities. Methodical planning and attention to unique community challenges enables the Denali Commission to meet these needs.

Health Program Partners

Alaska Department of Health and Social Services
(DHSS)
www.hss.state.ak.us

Alaska Housing Finance Corporation
www.ahfc.state.ak.us

Alaska Mental Health Trust Authority
www.mhtrust.org

Alaska Native Tribal Health Consortium
www.anthc.org

Alaska State Hospital and Nursing Home Association
www.ashnha.com

Health Resources and Services Administration
www.hrsa.gov

Rasmuson Foundation
www.rasmuson.org

Regional Alaska Native
Health Organizations

Nilavena Clinic, Iliamna



Therapeutic Family Home, Fairbanks





Denali Commission Results Report

Primary Care Clinic Project

Harris Sub-regional Clinic Project Number: 371-08



OVERVIEW

This project funded a 5,468 square foot subregional clinic in Chignik Bay on the Alaska Peninsula, to serve the health care needs of Chignik, Chignik Lake, Chignik Lagoon, Perryville, Ivanoff Bay and Port Heiden. The clinic is a federally-designated Community Health Center. This is a unusual project management model which uses a direct grant award to the local tribe using a force account method for construction with increased oversight by the Denali Commission Program staff.

LESSONS LEARNED

This represents a successful application of the Health Facilities Program philosophy to size clinics to the needs of the community and region. This clinic will provide a higher level of care - mid-level practitioners - that cannot be found elsewhere in the region.

RESULTS

The model of a direct award to Chignik Bay Tribal Council proved very successful and reflects the philosophy of tribal self-determination.

The coordination between the Training and Health Programs at the Denali Commission paid off with jobs and future career potential for community residents. Only two outside contractors were hired to work on the clinic. The rest of the labor was local. The project was completed in the summer of 2009.



Recipient

Chignik Bay Tribal Council

Denali Commission Funding

\$1,968,780

Total Match Funding

\$2,313,670

Total Project Cost

\$4,282,450

Match Funders

Chignik Bay Tribal Council

Trident Seafoods

Rasmuson Foundation

RCAC Loan

**Alaska Mental Health Trust
Authority**

Pebble Foundation

Affected Communities

**Chignik, Chignik Lake,
Chignik Lagoon, Perryville,
Ivanoff Bay, and Port Hei-
den**



Program Summary: *Transportation*

The Commission's Transportation Program began in late 2005 as part of the Safe, Accountable Flexible Efficient Transportation Equity Act: A Legacy for Users (SAFETEA-LU) legislation and accompanying amendments to the Denali Commission Act of 1998 (amended). The program focus is rural roads and waterfront development.

The road program targets basic road improvement needs. It also looks at opportunities to connect rural communities to one another and the state highway system, and opportunities to enhance rural economic development. The waterfront development program addresses port, harbor and other waterfront needs for rural communities. The emerging focus areas are improvements to regional ports, and construction of barge landings and docking facilities.

The Transportation Program has developed successful design and construction partnerships with the U.S. Federal Highway Administration (FHWA) Western Federal Lands Highway Division, Alaska Department of Transportation and Public Facilities and the Corps of Engineers. The program also develops projects with regional, local and tribal governments, and regional tribal non-profits. Success in the program is also a function of excellent ongoing guidance from the FHWA Alaska Division.

Projects Funded

Local Roads and Boardwalks
ATV Roads
Community Connection Roads
Economic Development Roads
Regional Port Barge Landings
Local Small Boat Harbors

Fiscal Year 2011 Transportation Program Goals

The Commission Transportation Program targets basic road improvement needs and waterfront development connecting rural Alaskans through roads and critical waterways. The program has successfully completed 33 road projects and 30 waterfront projects thus far. Over 50 projects are in design or in the planning phase.

Results are estimated at 10-15 road projects and 10-15 waterfront development projects in FY11.



Transportation Advisory Committee (TAC)

Joel Neimeyer
(Chair)
Denali Commissioner



- Mike Hoffman, Assoc. of Village Council Presidents
- Steve Ivanoff, Kawerak, Inc.
- Ray Richards, Doyon Ltd.
- Chuck Pool, P.E., R.L.S., Pool Engineering Inc.
- Chuck Quinlan, K'oyitl'ots'ina, Ltd.
- Randy Romenesko, P.E., Consultant
- Walter Sampson, NANA Regional Corp.
- Carvel Zimin, Jr., Bristol Bay Borough Assembly

The Transportation Advisory Committee meets quarterly and provides recommendations to Commissioners.



Means and Strategies

The Transportation Program is led by one Program Manager and a program assistant, both overseen by the Director of Programs.

To be successful in developing the program, The Transportation Advisory Committee meets at least twice a year. Key outcomes from this group in FY09 include: the revision of the program eligibility and scoring criteria to provide greater clarification to applicant organizations and communities; development of the annual Denali Commission TIP, or project prioritization list; coordination with key program partners such as the Bureau of Indian Affairs, the Corps of Engineers, regional Tribal transportation organizations and Western Federal Lands Highway Division to combine funding and project planning timelines to ensure best value for the funders and further development and refinement of the barge landing study system design, including prioritization of participating communities and initial development of a construction schedule.

Transportation Results

Unique Goals—A primary and unique goal of the Denali Commission Transportation Program is to work with rural communities to make sure that the road standards applied to projects align with the vehicle fleet that operates in those communities. This translates into a focus on All-Terrain Vehicles (ATV's) and light trucks, and manifests itself in board roads for tundra villages and geo-grid ATV roads between villages and to subsistence harvest areas. These types of projects reduce wear on vehicles, improve driver safety and reduce environmental impacts of ATV's on the fragile tundra.

Flexibility—The Denali Commission has the flexibility to use U.S. Department of Transportation Federal Highway Administration Western Federal Lands Highway Division (FHWA) funds to create joint-funded projects with BIA-based road funding, State of Alaska general funds and other federal-state-local funds to provide projects that would otherwise not be feasible. In addition, the Commission and the State DOT combine funds to provide hard surfacing for state roads that pass through rural communities. This action reduces dust in the communities and improves vehicle and pedestrian safety.

Partnerships—The Denali Commission Transportation Program is working with the U.S. Army Corps of Engineers to develop a barge landing system that provides intermodal connections. Improvements include mooring anchors and small dock face structures that improve fuel/freight transfers, improve worker safety and reduce near shore environmental impacts associated with tugs holding barges against the shore. A rural barge landing system has been absent in the past and is one of the state's pressing freight transfer needs.

Results—The Denali Commission Transportation Program targets basic road improvement needs and waterfront development connecting rural Alaskans through roads and critical waterways. The program has successfully partnered with DOT&PF and U.S. DOT Western Federal Lands Highway Division to complete 33 road projects and 30 waterfront projects thus far. Over 50 projects are in design or in the planning phase.



Typical Community Boardwalk



Fiscal Year 2009 Projects

Title/Project Description	Recipient	2009 FHWA Sec 1960 Roads Funds
Sand Point <i>School Loop Road Rehabilitation</i>		\$357,103.18
Nenana <i>9th and K Streets Recontrucion Phase II</i>		\$627,424.71
Brevig Mission <i>Brevig Mission Community Streets Construction</i>		\$1,000,000.00
Takotna <i>Takotna Gold Creek Bridge Replacement</i>		\$272,910.00
Cold Bay <i>Cold Bay Road Improvements</i>		\$136,455.00
Selawik <i>Selawik - Boardwalk Construction</i>		\$327,090.00
King Cove <i>Street Improvement - WFLHD</i>		\$476,817.11
Manley Hot Springs <i>Manley Hot Springs Community Streets Design</i>		\$1,819,400.00
Manokotak <i>Manokotak Heights Road</i>		\$2,274,250.00
McGrath <i>McGrath Road Reconstruction</i>		\$133,499.82
Atmautluak, Nunapitchuk <i>Tevyraq Railway Tram Design</i>		\$1,364,550.00
Tununak <i>Tununak ATV Geo-Tech Trail Design</i>		\$2,274,250.00
Akiak <i>Akiak Roads Rehabilitation</i>		\$2,274,250.00
Gakona <i>Village School Road Rehabilitation Project</i>		\$1,364,550.00
McGrath <i>McGrath Road Reconstruction</i>		\$762,555.00
Statewide <i>Technical Services - Commission Transportation Program</i>		\$13,645.00
Kwethluk <i>Kwethluk - Airport Roads Improvements and Extensions</i>		\$2,274,250.00
Shaktoolik <i>Shaktoolik Evacuation Road Design</i>		\$1,000,000.00
		\$18,752,999.82

Title/Project Description	Recipient	2009 FHWA Sec 1934 Waterfront Funds
Chenega Bay <i>Chenega Bay Small Boat Harbor Rehabilitation</i>		\$1,138,813.00
Gustavus <i>Gustavus Transient Vessel Mooring Facility</i>		\$739,131.00
Akutan <i>Akutan Marine Link to Airport</i>		\$982,684.00
Old Harbor <i>Small Boat Harbor Renovations</i>		\$500,000.00
Platinum <i>Platinum Public Dock Conceptual Design & Road Connection Feasibility</i>		\$196,172.00
		\$3,556,800.00

TOTAL TRANSPORTATION

\$22,309,799.82



Transportation Program Partners

Alaska Department of
Transportation and Public Facilities
www.dot.state.ak.us

Bureau of Indian Affairs
www.doi.gov/bia

Community Development
Quota Organizations
www.wacda.org

U.S. Department of
Transportation (DOT)
www.dot.gov

U.S. DOT
Federal Highway Administration
www.fhwa.dot.gov

U.S. DOT Western
Federal Lands Highway Division
www.wfl.fhwa.dot.gov

Regional Tribal Non-Profit
Organizations



Old Thomsen Harbor Replacement,
Sitka



Bottom left: In partnership with the City of Cordova, this chip sealing, dust control road project was completed. *Bottom right:* The Pitka's Point sanitation road project was completed in partnership with the Alaska Native Tribal Health Consortium.





Denali Commission Results Report

Transportation Project

Port of Bristol Bay Construction *Project Number: 01062*



Bristol Bay Borough

OVERVIEW

Regional ports provide critical fuel and freight transfer services for villages throughout rural Alaska. Delivered products are redistributed by smaller barges to villages, keeping communities self-sufficient through the winter. Regional ports also provide economic value, often serving as commercial fishing processing and transshipment points.

The Port of Bristol Bay, which serves over 30 communities, had been seeking funds for several years. The Denali Commission was able to provide the final \$1,700,000 segment of funding to get the project to construction. Construction is successfully underway and the completed project will improve maritime operations throughout the region.

LESSONS LEARNED

This project is a successful partnership with five other funding partners. This strategy of large regional projects with benefits to numerous surrounding communities and to the regional economy overall, reinforces the value of focusing infrastructure development on regional ports. These improvements, supplemented by accompanying barge landing improvements at regional villages, combine to significantly improve fuel and freight delivery services in rural Alaska.

RESULTS

The project, in final construction, will successfully provide additional fuel and freight handling facilities and uplands storage capacity for economic and community demands.



Recipient

Bristol Bay Borough

Denali Commission Funding

\$1,700,000

Total Match Funding

\$6,371,854

Total Project Cost

\$8,071,854

Match Funders

Bristol Bay Borough

Bristol Bay Economic Development Corp.

State of Alaska

Department of Commerce-EDA

Affected Communities

30-west to Togiak east to Port Moller north to Non-dalton



Program Summary: *Training*

The Commission has placed job training at the center of its comprehensive plan for economic growth in Alaska. In just a few short years, the Commission has made significant strides in assisting rural communities with their workforce development needs. As the Commission funds projects for new clinics, roads, and tank farms, it also builds sustainability into those projects by providing training for local residents to maintain and operate the new facilities.

The Commission administers the training program through numerous program partnerships. Each of the partners provide a high level of training opportunities that support Commission investments in rural Alaska by providing training for careers related to Commission programs such as Energy, Transportation, and Health Facilities.

Projects Funded

Allied Health Professionals

Construction Trades

Facility Operations and Maintenance

Administration of Public Infrastructure and Youth Initiatives

Fiscal Year 2011 Training Program Goals

The Commission's goal is to engage with training projects that facilitate emerging science and technology training and also training for green jobs including energy efficiency and energy conservation initiatives. The Commission will also increase its role in developing the financial and administrative capacities of local city governments through training.

The Commission Training Program will maintain a continued focus on training directed for local residents that enables them to build, operate and maintain Commission infrastructure resulting in 12-15% increase in employment and serving over 300 rural Alaska communities. Additionally, FY11 results will expand to include training that is linked to emerging science and technology, energy efficiency/conservation, job creation and job attainment for all training, and local capacity building. These results are estimated at creating and/or sustaining jobs statewide and servicing all communities in Alaska.

The Commission's new focus on more scientific and technology driven training will result in economic growth, energy efficiency and improve the quality of life for Alaskan communities. The training program would be able to provide assistance to the communities selected for the energy, transportation, and health care projects that are funded in the projects. By providing funds for training to support the infrastructure built, the community becomes more self sustaining and the investment the Commission made is secure.



Training Advisory Committee (TrAC)

Vince Beltrami

(Chair)

Denali Commissioner



John MacKinnon

Denali Commissioner

- Rose Heyano, Bristol Bay Area Health Corp.
- Click Bishop, Alaska Dept. of Labor and Workforce Development
- Dawn Salesky, Alaska Native Coalition of Employment and Training
- Wanetta Ayers, Western Alaska Community Development Association
- Bernice Joseph, University of Alaska

The Training Advisory Committee meets quarterly and provides recommendations to Commissioners.



Means and Strategies

In communities that can have a 50% unemployment rate, Commission funded training programs have seen increased wages of participants by a staggering 64% and have shown a 12% increase in employment. As the Commission funds projects for new clinics, roads, and tank farms, it also builds sustainability into those projects by providing training for local residents to maintain and operate the new facilities. Commission training projects support job training activities and initiatives in Alaska's allied health professions, construction careers, and maintenance and operation of local facilities. Additionally, the Commission continues to support Alaska's budding workforce through its Youth Initiative which centers on skill development, internships, job preparation, placement and career pathways.

The Training Program is led by one Program Manager and is overseen by the Director of Programs. To be successful in developing the program there is a Training Steering Committee that meets on a quarterly basis. The major stakeholders in training for the state are members of the committee and assist in selecting projects to fund each year.

Training Program Results

Demonstrated Performance—A recent State of Alaska Department of Labor Research & Analysis report on the Denali Commission training program, shows that the Denali Training Fund (DTF) has **increased wages of those participants by a staggering 64.4%** and shows a **12.1% increase in employment**.

Partnerships—The Denali Commission (Commission) partners with the State of Alaska Department of Labor (DOL) to *reduce redundancy, leverage dollars and to ensure that all rural Alaska residents have the same training opportunities*.

Lasting Results—The Denali Training Fund (DTF) has had 4,480 participants complete training programs between 2001-2007. The program funds only training that leads to employment.

Unique Challenges—The Denali Commission has become the expert in serving our rural residents. To meet this daunting challenge, the Commission has supported innovative, resourceful training entities whose service delivery best fits the needs of rural Alaskans.

Innovation—Denali Commission success can be seen at the University of Alaska. With Commission funding, the University developed web based training for allied health careers. This reduces travel, food and lodging costs and allows rural residents to stay at home to take care of their families and jobs and at the same time earn essential career accreditations.





Construction and heavy equipment operators training.



Training Program Partners

Alaska Department of Labor and Workforce
Development

<http://labor.state.ak.us>

Alaska Works Partnership

www.alaskaworks.org

Construction Education Foundation Associated
General Contractors of Alaska

www.agcak.org

First Alaskans Institute

www.firstalaskans.org

University of Alaska

www.alaska.edu

U.S. Department of Labor

www.dol.gov





Denali Commission Results Report

Training and Workforce Development

Alaska Dental Health Therapist Program

Project Numbers: 366-F



Atka

OVERVIEW

Alaska Natives suffer from high rates of dental problems which for some age ranges is five times the national average. This, in part, is due to the lack of dental health services in many rural areas. In early 2000, the Denali Commission began integrated dental suites into many of its new constructed health facilities which provided dedicated dental space for the first time ever. Soon after, the Denali Commission joined other funders and regional native health corporations to support the Alaska Dental Health Program. This program trained local participants to become Dental Health Aid Therapist who would be working in the new clinic facilities in rural communities providing the much needed dental services including prevention and education to rural area residents.



LESSONS LEARNED

This training project effects the quality of life for hundreds of rural residents but has an uncertain future because of limited funding expectations. Many efforts have been made to induce long term funding opportunities, however one lesson that has worked to help fund individual programs was the development of a student handbook which lists financial resources for students. This resource has allowed students to successfully apply for a portion of their training expenses and more importantly creating a sense of ownership of their new career.

RESULTS

This workforce development project produced ten graduates who are certified Dental Health Aid Therapist (DHAT) and who are currently working under a two year employment contract with their regional native corporations. The DHAT's are using the dedicated dental space and equipment in the new clinic facilities and providing essential dental health care on site, everyday.



Recipient

Alaska Native Tribal Health Consortium

Denali Commission Funding

\$208,000

Total Match Funding

\$905,694

Total Project Cost

\$1,105,694

Match Funders

Kellogg Foundation

Murdock Charitable Trust

Alaska's Regional Health Organizations

Affected Communities

Atka, St. Mary's, Tok, Toksook Bay, Galena, New Stuyahok, Kotzebue, Sand Point, Hooper Bay and Emmonak



Program Summaries: *Community Facilities*

Teacher Housing

Teaching in rural Alaska can be one of the most rewarding and challenging professions. A critical issue for rural teachers is finding safe, affordable housing during the school year. Housing availability varies by community from newer adequate homes, to old housing units with multiple safety and structural problems, to a lack of enough available housing, requiring teachers to double-up or even live in the school.



Economic Development

The Economic Development program at the Denali Commission realizes that the economic success in Alaska's larger communities is directly related to the success of rural Alaska. These economies are linked and the Commission continues to take important steps at encouraging economic development in one of the most challenging markets in the American economy, rural Alaska.

The Commission encourages economic development through innovative partnerships with regional organizations in the areas of community mapping, community planning, feasibility studies, business planning, small equipment purchases and more.



Solid Waste

The goal of the solid waste program at the Commission is to provide funding to address deficiencies in solid waste disposal sites which threaten to contaminate rural drinking water supplies. Solid waste handling and disposal is one of the most under-served arenas in the context of Alaska's environmental and public health.

The program employs a competitive RFP process to select and identify projects, and has utilized a multidisciplinary review panel to ensure that projects meet all Denali Commission due diligence and policy requirements.

The Rural Alaska Community Action Program is a program partner with the Commission Solid Waste Program. The program also collaborates with USDA Rural Development's Water and Environmental Program and the U.S. Environmental Protection Agency.





Denali Commission Results Report

Teacher Housing Project

Nanwalek Teacher Housing Project

Project Number: THP-08-KBP-1



OVERVIEW

The word “rural Alaska” often stirs up visions of extreme, remote villages in the Interior of Alaska, where temperatures dip to –40F and winter holds its grip until the late spring. Seldom does one consider southcentral Alaska to be rural. However, new teacher housing has remained elusive for Nanwalek. Even though the community is only about 12 air miles from Homer materials must be barged or flown in, driving up costs significantly. The teacher housing duplex was completed during the summer of 2009.

LESSONS LEARNED

This represents a successful partnership between the State of Alaska (Alaska Housing Finance Corporation), the Denali Commission, along with the commitment and contribution from the Kenai Peninsula Borough.

RESULTS

The Village of Nanwalek has historically experienced high teacher turn-over due to the lack of, and quality of, housing in the community.

This completed project was a model of energy efficiency, achieving the highest Bureau of Energy Efficiency (BEEs) rating possible, 5 stars+ and was completely fitted with Energy Star appliances. With the generous contribution of other funders, the community of Nanwalek now has two units of affordable and safe housing.

With the contribution of other funders, the community of Nanwalek now has two additional units of affordable and safe housing for their teachers.



Recipient

Alaska Housing Finance Corporation (AHFC)

Denali Commission Funding

\$418,920

Total Match Funding

\$419,132

Total Project Cost

\$838,052

Match Funders

Alaska Housing Finance Corporation (AHFC)

Kenai Peninsula Borough

Affected Communities

Nanwalek





Denali Commission Results Report

Economic Development Project

Alaska Source Link
Project Number: 1074



OVERVIEW

AKSoucelink is a web-based community referral service connecting Alaskan's entrepreneurs and small business owners to the training and technical assistance as they may need it. It consists of a website and toll-free hotline, and demonstrates a unique collaboration of rural and urban, Alaska Native and non-Native organizations from every region of Alaska. Thirteen primary service providers across the state have partnered to roll out the program through a series of business development workshops in 30 communities.



LESSONS LEARNED

Small business owners in rural Alaska are excited to have a virtual "one stop shop" where they can connect to the information they need and to "real people who can help you". Internet access is very slow in some rural communities, even where there is wireless, but new funding will be bringing high speed internet to more communities. It takes time and a sustained effort to establish a new program with the geographic scope of this project. Lastly, bringing small businesses and resource partners together in rural communities to discuss business development and resources creates new synergies.

RESULTS

More than 100 resource partners have been recruited to the network and been uploaded into the websites database. In travelling around the state 87% of workshop participants said they would use the website as a resource. Since the website went live in July 2009, more than 530 individualized searches for service have been conducted, from communities of all sizes and regions of Alaska. In the last quarter of 2009, there were 2016 visits to the website and 888 unique visits, with 14,444 total page views.

Recipient

University of Alaska -
Center for Economic
Development

Denali Commission Funding

\$449,295

Total Match Funding

\$115,000

Total Project Cost

\$564,295

Match Funders

University of Alaska

Affected Communities

Statewide Initiative



SECTION 3– A SNAPSHOT OF ACTIVE PROJECTS

The Denali Commission has participated in well over **1,900** projects since 1999. As of October 2009, the Denali Commission Project Database reported over 710 projects at various stages of active status, ranging from inception to close-out process. In order to illustrate the types of projects and needs that Alaskan communities have, below is a snapshot of **17** active projects, organized by program category. The following pages are details on each project title, theme, milestone, and affected communities.

Program Area	Number of Projects Represented
--------------	-----------------------------------

Energy

Bulk Fuel Storage Tanks	2
-------------------------	---

Other Energy	3
--------------	---

*(Wind Diesel, Intertie, and
Conservative Block Grant)*

Rural Power System Upgrades	1
--------------------------------	---

For more information on projects the Denali Commission has been involved with, please visit our Project Database website at www.denali.gov

Health Facilities

Hospitals/ Primary Care Clinics	4
------------------------------------	---

Transportation

Roads/ Boardwalks	2
-------------------	---

Docks/ Harbors	1
----------------	---

Teacher Housing	2
-----------------	---

Training	2
----------	---

Total Projects	17
-----------------------	-----------



Bulk Fuel Projects

Project Title:	Bulk Fuel Upgrades					
Project Number:	01055					
Theme:	Bulk Fuel					
Milestone:	Construction					
Description:	This award provides construction funding in the amount of \$2,025,000 to install 243,000 gallons of code-compliant bulk diesel fuel storage for use by the electric power plant that serves the entire village of Brevig Mission. In the future, it is planned that the power plant will also serve the nearby village of Teller, by means of an intertie between Brevig Mission and Teller.					

Funding	
Denali Commission:	\$2,025,000.00
Other Funding:	\$225,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Brevig Mission	N	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Bulk Fuel Facility					
Project Number:	01190					
Theme:	Bulk Fuel					
Milestone:	Construction					
Description:	This award of \$7,965,000 will provide design, shipment, and installation of two new bulk fuel storage tank farms and related facilities in New Stuyahok, Alaska that will meet all applicable codes and regulations. Alaska Village Electric Cooperative (AVEC) is providing match funding to this award in the amount of \$385,000.					

Funding	
Denali Commission:	\$7,965,000.00
Other Funding:	\$385,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	New Stuyahok	Y	Unorganized	Bristol Bay Native Corporation	37	S



Hospitals/Primary Care Clinic Projects

Project Title:	Nome Hospital Design - 2008 Health Program					
Project Number:	01002-A					
Theme:	Hospitals					
Milestone:	In-Progress					
Description:	Funding for the Nome Hospital Design					

Funding	
Denali Commission:	\$3,820,000.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Nome	N	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Petersburg Primary Care Expansion					
Project Number:	01004-C					
Theme:	Hospitals					
Milestone:	In-Progress					
Description:	Funding includes expansion of primary care center					

Funding	
Denali Commission:	\$446,649.00
Other Funding:	\$446,649.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Petersburg	N	Unorganized	Sealaska Corporation	2	A



Hospitals/Primary Care Clinic Projects Continued

Project Title:	Norton Sound Health Corporation					
Project Number:	01004-E					
Theme:	Hospitals					
Milestone:	In-Progress					
Description:	Funding includes purchase and installation of CAT scan.					

		Funding				
Denali Commission:		\$550,218.00				
Other Funding:		\$842,393.00				

Communities:	Name	Distressed/ Non- Distressed	Borough	ANCSA Region	House District	State District
	Nome	N	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Levelock Clinic Construction, AN07-GJ6					
Project Number:	00397-B AN07-GJ6					
Theme:	Primary Care					
Milestone:	Construction Complete					
Description:	ANTHC has authority to proceed with the construction of the Levelock Clinic project. Construction - \$1,257,095 Management Fee - \$156,330. Indian Health Services - \$176,356 and Bristol Bay Economic Development Corp - \$182,000					

		Funding				
Denali Commission:		\$1,413,425.00				
Other Funding:		\$358,356.00				

Communities:	Name	Distressed/ Non- Distressed	Borough	ANCSA Region	House District	State District
	Levelock	Y	Lake & Peninsula Borough	Bristol Bay Native Corporation	36	R



Other Energy Projects

Project Title:	St. George High Penetration Wind Diesel					
Project Number:	01016 410014					
Theme:	Other Energy					
Milestone:	In-Progress					
Description:	This award of \$1,000,000 is for the construction of a 225 kW wind energy project in the City of St. George, Alaska Energy Authority (AEA) project number 410014. The project is envisioned to be a high penetration wind-diesel hybrid system with potential for thermal recovery to heat schools, community buildings, and other large buildings.					

Funding	
Denali Commission:	\$1,000,000.00
Other Funding:	\$1,000,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Saint George	N	Unorganized	Aleut Corporation	37	S

Project Title:	Napakiak Intertie					
Project Number:	01117 220607					
Theme:	Other Energy					
Milestone:	Construction					
Description:	This award of \$150,000 will provide for the completion of an intertie between Bethel and Napakiak, Alaska (Alaska Energy Authority project number 220607). The project consists of a major upgrade of a twenty-two year old single line ground return tie-line and includes the replacement of the poles, an upgrade to a three-phase line, new transformers, and various equipment.					

Funding	
Denali Commission:	\$150,000.00
Other Funding:	\$2,700,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Bethel	N	Unorganized	Calista Corporation	38	S
	Napakiak	Y	Unorganized	Calista Corporation	38	S



Other Energy Projects Continued

Project Title:	DOE Energy Efficiency and Conservation Block Grant Match					
Project Number:	01179					
Theme:	Other Energy					
Milestone:	In-Progress					
Description:	This award of \$53,510 provides match funding to the U.S. Department of Energys Energy Efficiency and Conservation Block Grant programs Alaska Tribal Allocations through the American Recovery and Reinvestment Act. The match funding represents 10% of eligible applicant allocations in pooled applications. These funds may be used for any approved energy efficiency and/or conservation activities.					

	Funding
Denali Commission:	\$53,510.00
Other Funding:	\$535,100.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Bristol Bay Borough	?	Bristol Bay Borough	Bristol Bay Native Corporation	37	S

Rural Power System Upgrade Projects

Project Title:	RPSU					
Project Number:	01044 350278					
Theme:	RPSU					
Milestone:	Construction					
Description:	This award of \$1,500,000 is for the Kwethluk rural power system upgrade (RPSU), Alaska Energy Authority project number 350278. The scope of work includes procurement of switch gear, generators, and other long lead time items. Construction of the gravel pad needs to begin immediately for settlement before freeze-up.					

	Funding
Denali Commission:	\$3,000,000.00
Other Funding:	\$100,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kwethluk	Y	Unorganized	Calista Corporation	38	S



Teacher Housing Projects

Project Title:	Teacher Housing - Bering Straits School District					
Project Number:	206-06-I					
Theme:	Teacher Housing					
Milestone:	Project Close-out Complete					
Description:	New construction of two teacher housing duplexes at 3,808 square feet total. Project cost is \$1,041,469 with an applicant match of \$30,000, debt capacity of \$90,865, AHFC Teacher, Health Professional, and Public Safety Grant Funds of \$460,302.					

Funding	
Denali Commission:	\$520,593.00
Other Funding:	\$520,962.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Brevig Mission	N	Unorganized	Bering Straits Native Corp.	39	T

Project Title:	Manokotak Teacher Housing					
Project Number:	01131					
Theme:	Teacher Housing					
Milestone:	Project Close-out					
Description:	Construction of Manokotak Teacher Housing					

Funding	
Denali Commission:	\$1,489,600.00
Other Funding:	\$1,493,400.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Manokotak	Y	Unorganized	Bristol Bay Native Corporation	37	S



Training Projects

Project Title:	Denali Training Fund Southeast Alaska Regional Health Consortium					
Project Number:	366-J					
Theme:	Training					
Milestone:	Project Close-out Complete					
Description:	The Southeast Alaska Regional Health Consortium (SEARHC) will train 50 participants from eight southeast communities (Kake, Angoon, Hydaburg, Haines, Klawock, Klukwan, Juneau, and Sitka) in the comprehensive cleaning system called Operating System 1 (OS1). The OSI training is based on standardized janitorial service procedures and tools.					

	Funding
Denali Commission:	\$25,000.00
Other Funding:	\$58,820.00

	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
Communities:	Angoon	Y	Unorganized	Sealaska Corporation	5	C
	Haines	Y	Haines Borough	Sealaska Corporation	5	C
	Hydaburg	Y	Unorganized	Sealaska Corporation	5	C
	Juneau	N	City & Borough of Juneau	Sealaska Corporation	3,4	B
	Kake	N	Unorganized	Sealaska Corporation	5	C
	Klawock	N	Unorganized	Sealaska Corporation	5	C
	Klukwan	Y	Unorganized	Sealaska Corporation	5	C
	Sitka	N	City & Borough of Sitka	Sealaska Corporation	2	A



Training Projects Continued

Project Title:	Youth Initiatives Alaska Works Partnership					
Project Number:	01072-A					
Theme:	Training					
Milestone:	In-Progress					
Description:	Alaska Works Partnership (AWP) will provide five construction training academies for forty-two rural youth ages 18-24. AWP will train these youth participants for basic employability and welder helper skills for entry-level construction jobs, including welders involved in pipeline construction occupations.					

	Funding
Denali Commission:	\$90,000.00
Other Funding:	\$120,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Bethel	N	Unorganized	Calista Corporation	38	S
	Fairbanks	N	Fairbanks North Star Borough	Doyon, Limited	10,9	E
	Galena	N	Unorganized	Doyon, Limited	6	C
	King Salmon	N	Bristol Bay Borough	Bristol Bay Native Corporation	37	S
	Nome	N	Unorganized	Bering Straits Native Corp.	39	T



Transportation Projects

Project Title:	Boardwalk Design and Construction
Project Number:	01036
Theme:	Transportation
Milestone:	Construction
Description:	The project consists of design and construction of improvements to the community boardwalk system and pedestrian trail in Elfin Cove. The project includes improvements and extensions to dilapidated sections of the boardwalk where community buildings are situated. The project will reconstruct dilapidated sections and upgrade the section that extends to the head of the Inner Harbor.

Funding	
Denali Commission:	\$45,485.00
Other Funding:	\$4,514.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Elfin Cove	Y	Unorganized	Sealaska Corporation	2	A

Project Title:	East Harbor Reconstruction
Project Number:	01006
Theme:	Transportation
Milestone:	Construction
Description:	This project will expand the Seward boat harbor to house large commercial fishing and US Coast Guard vessels. Construction includes floats, gangway and approach, utilities and fire suppression system. This large-vessel harbor will improve maneuver safety and overall operations. This facility also extends the life of other harbor areas through reduced wear on smaller floats, piling and gear.

Funding	
Denali Commission:	\$1,000,000.00
Other Funding:	\$4,500,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Seward	N	Kenai Peninsula Borough	Chugach Alaska Corporation	35	R



Transportation Projects Continued

Project Title:	School Loop Road Rehabilitation					
Project Number:	01035					
Theme:	Transportation					
Milestone:	In-Progress					
Description:	This project is for the design and construction of rehabilitating an existing 2.3 miles of deteriorating roadway in Sand Point including drainage. This road connects the housing area, K-12 grad school, community center/Head Start facility and the health clinic. The road also provides access to the landfill.					

		Funding				
Denali Commission:		\$1,500,000.00				
Other Funding:		\$1,507,350.00				

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Sand Point	N	Aleutians East Borough	Aleut Corporation	37	S



SECTION 4– INFORMATION AND PROGRAM EVALUATION

The Commission will continue to undertake program evaluation efforts in FY 2011, while at the same time developing and implementing new evaluation systems for new or emerging programs.

Since its inception in 1998 the Commission has utilized an evaluation methodology in its two primary programs (energy and health facilities) that is based on a “universe of need” model. For example, in 1999 the Commission, along with stakeholders and program partners undertook an extensive review of primary care clinic facilities in 188 Alaska communities eligible for Commission funding. The Commission has worked aggressively to plan, design, equip and construct or renovate the facilities in the underserved communities. Similarly, the Commission and its partners have developed a needs list for bulk fuel tank farms and rural power system upgrades across Alaska.

In FY 2011 the Commission will continue evaluating program progression and project outputs with the universe of need models for health and energy. Additionally, the Commission will be undertaking an update to both programs. Specifically in the energy program, the Commission will be partnering with the U.S. Coast Guard, which along with the Environmental Protection Agency (EPA) has jurisdiction over the code compliance of rural tank farms. The health facilities program is undergoing a similar evaluation update which will include analysis of the communities that remain on the unmet needs list and further evaluation regarding the benefit that has been provided in the areas of cost reduction, improved access and quality of health care services in rural communities that have received new or renovated primary care clinics with Commission funding.



SECTION 5– ANALYSIS OF RESOURCES

At any given time Denali Commission staff and partners are engaged with several hundred grants and/or projects in various stages of planning, design and construction. Program partners range from sophisticated line agencies to small village-level organizations. The ability to deliver timely, sustainable projects with the right level and type of oversight and guidance, while also being nimble and agile, requires constant attention. Commission leadership emphasizes the paramount importance of public integrity, transparency and accountability. The Commission maintains an aggressive staff training program and uses the latest in grant processing technology through the U.S. Department of Health and Human Services. During 2009 staff received training from the Office of Management & Budget, U.S. Department of Health and Human Services and the Government Accountability Office. To keep staff size at an optimum level, the Commission contracts with other federal “lines of business” at the U.S. Department of the Treasury, Bureau of Public Debt to provide services in the areas of finance, human resources, procurement and travel. In addition, for the advancement of governmental accountability, the Commission relies on a network of federal experts through its Federal Financial Management Advisory Committee, which include members from U.S. Treasury, Office of Management and Budget and the Association of Government Accountants.

Grants Management Electronic Processing and Reporting Systems

The Denali Commission has two electronic web-based systems for Grants Management: GrantSolutions for processing proposed awards and post award amendments and the Commission Project Database for reporting progress on funded awards.

The Commission utilizes GrantSolutions (www.grantsolutions.gov) to manage the electronic processing of every award from start to finish. The award starts with the posting of announcements of funding opportunities, receipt and review of applications, issuance of funded awards, the generation of post award amendments, to the close out of each award.

The GrantSolutions system provides access to award information based on verified identification of the individual, their job function or role within their organization, and their organization's business relationship with the Commission through their official awards or proposed awards. Individual users and the public do not have access to the GrantSolutions database itself but do have access to awards funded by the Commission in the Commission's Project Database System (see also Commission's Project Database - Electronic Grants Management Reporting System).

Travel

GovTrip, the travel system used by the Denali Commission, is an end-to-end online travel service for federal agencies. GovTrip supports the entire government travel process, which includes planning and authorizing travel, making reservations, delivering electronic tickets, calculating and approving reimbursements, and archiving data. GovTrip increases the number of self-service transactions thus reducing travel-management costs.

Human Resources

The realm of human resource (HR) management for the federal workforce is complex and large. From position classification to employee benefits to payroll administration, HR tasks demand a level of training and experience that recognizes the personal impacts these services have on Denali Commission employees every day.



The enabling legislation of the Commission exempts the agency from some parts of federal Title 5, affording the management at the Commission flexibilities in hiring qualified personnel that are uncommon across the federal government. This has allowed the Commission to continue to be agile and flexible, proactively responding to Alaska's needs and new mandates, while still maintaining a lean federal staff.

To ensure the Commission provides the best HR services to our federal staff, we have engaged the U.S. Treasury's Bureau of the Public Debt (BPD) Administrative Resource Center in Parkersburg, West Virginia, to administer the official human resources duties. BPD has an entire branch of highly educated and trained Human Resources professionals who are available to all staff for consultation and assistance.

Procurement

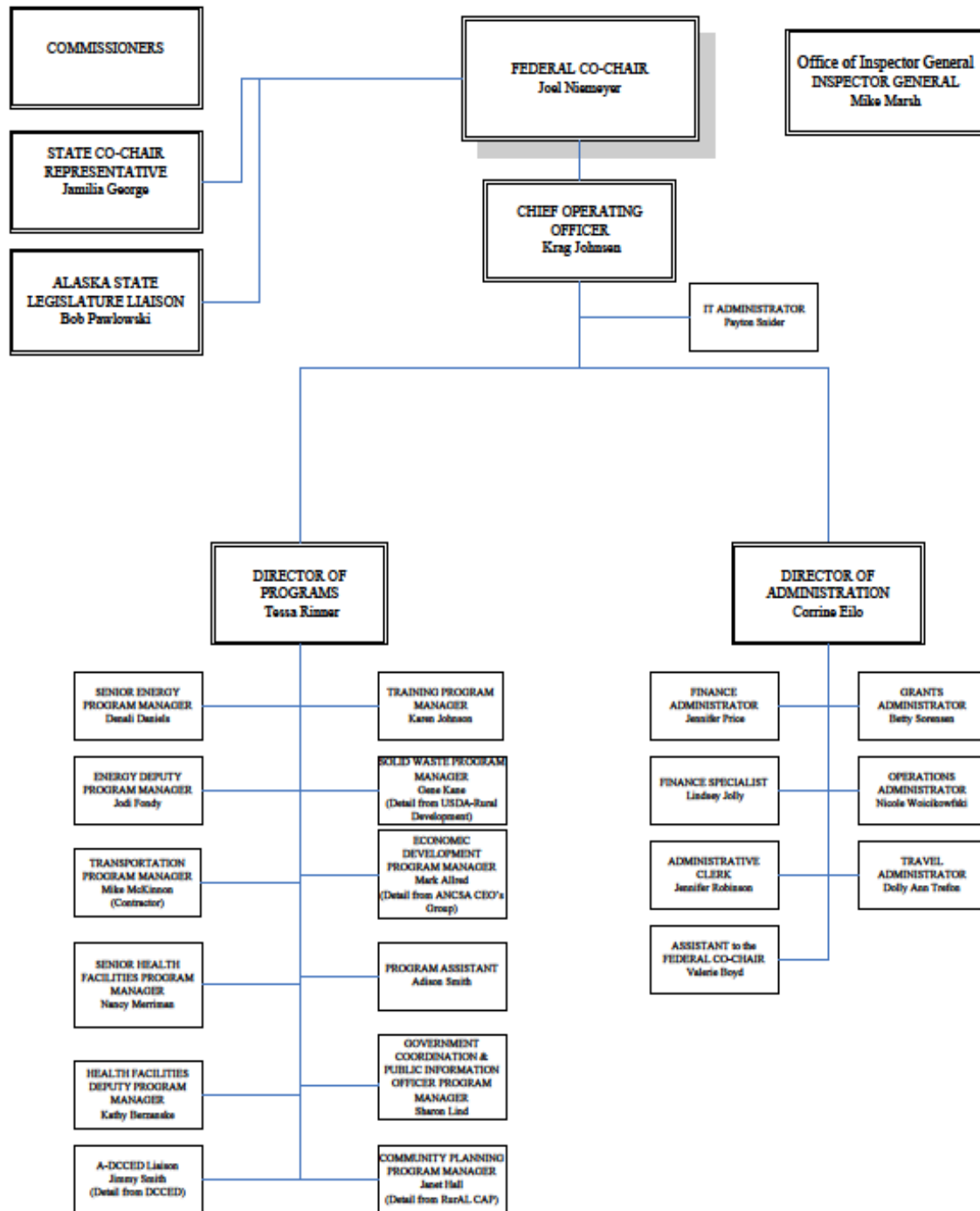
When the Denali Commission needs to obtain goods or services required to operate the agency office or programs, we do so under the Federal Acquisition Regulations (the FAR). This set of regulations embodies the philosophy of the federal government to support, to the degree practical, small and disadvantaged businesses when procuring goods and services. Small businesses are the backbone of the American economy, and the FAR recognizes and implements guidance that encourages contracting with those small businesses. Competitive solicitations among responsible contractors results in the best value to the Government, and that has fostered new and mutually beneficial relationships between businesses and the Commission.

The federal government requires that performance-based work statements be written, to maximize the application of the contractor's knowledge and experience in achieving the Government's goals. The Denali Commission has competitively procured goods and services over the past two years which include: program management services, technical assistance services, computer software and hardware, photography services, and graphic design services.

Because the authority to obligate federal funds rests with Contracting Officers, we partner with the U.S. Treasury's Bureau of the Public Debt (BPD) Administrative Resource Center in Parkersburg, West Virginia, which has a procurement branch staffed with highly educated and qualified Contracting professionals.



DENALI COMMISSION ORGANIZATIONAL CHART- January 2010



SECTION 6– AGENCY RESTRUCTURING AND WORK PROCESS

The Denali Commission has developed a number of policies intended to guide federal funds investment in the most efficient, effective and prudent manner possible, while at the same time maximizing the benefit to Alaskan communities and residents in the areas of infrastructure development, economic development and training and workforce development. These policies have been adopted through various methods including: passage via resolution or motion. To-date the Commission has adopted the following policies:

Investment Guidance

The Commission is committed to accelerating the building of sustainable infrastructure in rural Alaska to enhance the health and safety of rural residents and to provide the underpinnings for economic opportunity. Commission investments are directed by federal law, and the Commission's Annual Work Plan. Infrastructure needs of rural Alaska are enormous compared to available funding, thus, it is imperative that each dollar be invested in a way that will maximize the sustainable long term benefits to Alaskans.

Sustainability

For the purposes of Commission funded infrastructure projects, sustainability is defined as the ability of a recipient or applicant to demonstrate the capacity, both administratively and financially, to provide for the long-term operation and maintenance (typically a 30 year life cycle) of a facility. This demonstration may include such factors as maintenance costs, fuel/heating costs, staffing/personnel costs, insurance as applicable, bonding, cost escalation factors, etc. Further, sustainability includes all costs associated with management, operation and maintenance, renewal and replacement necessary to maintain a given level of service.

Community Planning

The Commission recognizes the importance of a community plan in the community development process. The plan demonstrates the community's goals and ability to focus on future initiatives. The Commission requires communities to provide a copy of their current community plan when submitting funding requests. The reason for this request is two-fold: 1) the plan provides a current economic, social, and infrastructure summary of a community and 2) the plan provides a prioritized list of projects for which the community is seeking funding assistance. The plan also explains how the community intends to sustain its existing infrastructure as well as any additional infrastructure. In general, any infrastructure projects identified for funding from the Commission should also appear as a prioritized infrastructure goal, or initiative in the community plan submitted by the applicant community.

Open Door

The Commission requires that any funded infrastructure project be available to all potential users. This requirement may be documented in varying forms in Commission programs (for example, commitment to the open door policy is a component of the clinic business plan process).



Private Enterprise

In general, the Commission will support private enterprise where it is functioning or can function efficiently and adequately to meet the needs of all members of the local community. Where private enterprise is inadequate or non-existent to achieve this purpose, consideration must be given to providing these services through other means. The Commission will not support the replacement of new structures for a publicly funded service to compete with services delivered by private enterprise as long as those services are:

- Accessible to all members of a community including temporary members;
- Reasonably priced when compared to comparable communities;
- Predictably available and sustainable for the long term.

Competitive Bid

Any infrastructure project funded by the Denali Commission with a total project cost (to include the planning, design and construction phases) of \$3 million or greater shall be competitively bid. A waiver to this policy may be granted if an applicant demonstrates that it is in the best economic, cultural or social interest of a community or region to not competitively bid a project. The waiver request must document the benefit to the federal government (in the form of cost savings, job creation, etc.) and the community and/or region of not utilizing a competitive bid process. Key considerations for reviewing the waiver request will include cost, local preference, career training, opportunities for local hire, and local economic impact.

Cost Containment

The Denali Commission is committed to both internal and external cost containment for all of its programs. All Commission projects are to be sustainable and that requires examining projects on a life-cycle cost basis in the context of the community's long-term development plan. The tradeoffs between initial costs of construction and long-term operating and maintenance costs must seek to minimize the true life cycle costs of the project. The Commission requires cost effective designs, need specific designs, competitive procurement, effective project management, and maximization of cost benefit via project selection.



Progress Toward the President's Agenda

President Obama announced in 2008 and 2009 an aggressive agenda for improving health care and economic development with a strong focus on science and technology and building a high performing government. The Denali Commission has made significant progress in accomplishing the goals of this administration.

Health Care

Small population centers do not always have access to reliable healthcare facilities; Alaska is no exception. Alaska has some unique challenges not faced by many in the lower 48 communities. Driving to a hub community for healthcare services is simply not an option for many of the people of rural Alaska. There are fewer miles of paved road in Alaska than in any other state.

The Denali Commission remains committed to the President's aggressive agenda for improving healthcare and is accelerating the building of sustainable infrastructure in rural Alaska to enhance the health and safety of rural residents through the continuation of the Health Facilities Program bringing healthcare to our rural communities.

The basic infrastructure needs of rural Alaska are enormous. The Denali Commission focuses on leveraging dollars, coordinating efforts and planning and constructing infrastructure that is lasting and sustainable. The Health Facilities Program at the Commission has a rigorous application process for primary care clinics. These health facilities enhance access, improve the quality of care and reduce the cost of health care to Alaska residents.

Building a High Performing Government

Since its inception in 1998, the Denali Commission has developed a number of policies intended to guide federal investments in the most efficient, effective and prudent manner possible, while at the same time maximizing the benefit to all Alaskan communities and residents in the areas of infrastructure development, economic development and training and workforce development. The end result through the development and enhancement of these guiding principles over the years is a high performing government agency.

These policies are the guiding principles for all Denali Commission projects and address specific guidelines for the highest performance possible including: investment guidance, sustainability, community planning, public availability, relationships with private enterprise, competitive bid requirements and cost containment considerations. A detailed policy statement addressing each of these areas is always available to the public via our website. These policies over the years have become the cornerstone to the Commission's mission. (Further details on policies can be found in the appendices, Section C).

Ensuring responsible spending of American Recovery and Reinvestment Act funds

The Commission plays a key role in coordinating the myriad of federal, state and tribal programs that affect rural Alaska. Through senior leadership forums, workgroups and advisory committees, we work effectively to leverage dollars, produce meaningful outcomes, and deliver innovative and sustainable projects. As a convener and coordinator, in 2009 we established the Alaska Clearinghouse to inform the public on the opportunities within the American Recovery and Reinvestment Act for Alaskans. This effort has won praise from all sectors and helped Alaskans secure funding for deserving projects which promote economic recovery.



Progress Toward the President's Agenda Continued

In addition to informing and educating other agencies on ARRA funds, the Denali Commission also partook in an Interagency Agreement with the National Telecommunications and Information Administration (NTIA) to work toward broadband mapping and planning for the state of Alaska. The Denali Commission will adhere to the guidelines set forth in this agreement to produce the best product possible for the state.

Economic Growth, Science and Technology

The Denali Commission moves quickly to tackle systemic issues of rural development by listening to rural Alaskan's concerns and working with the state of Alaska, local communities and tribes to build basic community infrastructure and sustain rural economies. Training local communities to be self sustaining is a primary goal. By investing in training opportunities that focus on economic development by creating jobs and scientific research to build energy efficient technologies that correlate with rural Alaskan ways of life, the Commission is able to serve the state and carry out its mission.

Housing for Professionals in Rural Alaska

Frontier Alaska is populated with resourceful people. Community members take on many jobs and learn new skills and jobs to help keep their villages operating and providing basic safety, public health, and educational services. But for some critical positions, trained professionals must be brought in. Public safety officers (including State Troopers and Village Public Safety Officers), health providers and teachers are key personnel for basic community infrastructure. In order to attract and retain these professionals, communities must be able to offer safe, comfortable, affordable housing with running water. Although that sounds simplistic, the reality is that rural Alaska communities across the state – with populations of 40 to 800 – have housing shortages. And only approximately five percent of the housing stock is available for rent.

The need can be stated simply: Frontier Alaska communities need adequate, safe, comfortable housing so that they can recruit and retain critical professionals to provide basic services that support residents' safety, individual and public health, and education.

The Denali Commission is poised and ready to assist in filling this need for housing for professionals. For the past five years, the agency has had success in partnering with State agencies and other funders to leverage money to construct or renovate more than 300 housing units for teachers and elders. Utilizing funds strategically to fill gaps, funders have been able to invest as little as 15 percent of the total cost of a project and deliver good quality new housing. Communities have reported that recruitment of teachers has improved significantly, and many teachers have signed contract extensions – providing consistency that is a true benefit to village students.



Progress Toward the President's Agenda Continued

Managing Across Sectors

The Denali Commission is charged with the special role of increasing government effectiveness. The Commission does so by acting as a catalyst and strategic partner for many federal and state programs in Alaska. The Commission joined others in a Memorandum of Understanding (MOU) that outlines the roles of agencies in coordinating resources and efforts in areas such as community planning, sustainability, data sharing and coordination of pre-construction activities. This MOU served as the basis for creating several multi-agency workgroups and cooperative projects that have increased overall government effectiveness. The MOU was amended in 2003 with increased participation from both state and federal partners and renewed once again in 2008. This renewed effort focuses efforts on improving the channels of communications amongst the heads of all federal and state agencies with an emphasis on critical issues that affect the entire state of Alaska: the high cost of energy, outmigration, and coordination of efforts among all government agencies.

Government Coordination has become a mainstay of the efforts the Denali Commission has undertaken in improving communities in rural Alaska. Strengthening the partnerships between our state and federal agencies for rural Alaska will have a much greater focus in 2010.

Transforming the federal workplace

All programs at the Denali Commission focus on the Commission's place-based core strategies. The originating legislation of the Denali Commission states that the Denali Commission will: 1) deliver the services of the federal government in the most cost-effective manner practicable by reducing administrative and overhead costs, 2) provide job training and other economic development services in rural communities, particularly distressed communities (many of which have a rate of unemployment that exceeds 50%) and 3) promote rural development and provide power generation and transmission facilities, bulk fuel storage tanks and other infrastructure needs.

The Commission has funded over 1,900 projects with program areas including energy, health care facilities, transportation, training, economic development, community multi-use facilities, teacher housing, public broadcasting, and government coordination. There is an urgent need to continue providing this basic infrastructure for the state of Alaska.

In addition to our numerous program accomplishments, the Commission has also worked very hard to improve and enhance our program delivery in house. On October 1, 2009 the Commission implemented the **Financial Line of Business** through the **U.S. Treasury, Bureau of Public Debt**. This significant change has already enhanced controls over financial reporting and provided **Federal Managers' Financial Integrity Act** compliance. Also the Commission, in accordance with the **National Institute of Standards and Technology (NIST)** under the **Federal Information Security Management Act (FISMA)** of 2002, has completed all requirements for 2009 security certification and accreditation of information systems supporting the agency's mission. Implementation of these types of important procedures enhances the Commission's program delivery and strengthens Commission grants management practices.

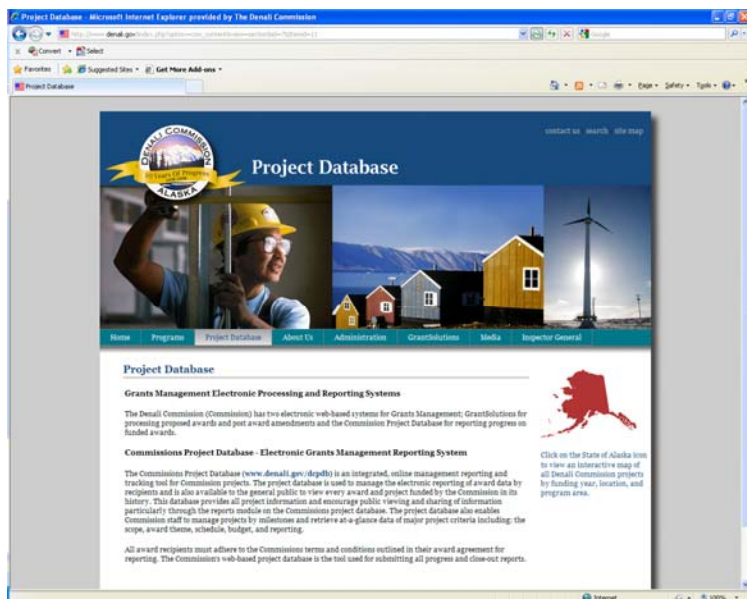


SECTION 7– ENSURING INFORMATION IS PUBLICALLY AVAILABLE

The Denali Commission's on-line project database (www.denali.gov/dcpdb) continues to be a transparent tool through which we communicate performance to our constituents. Displaying information on every project the Commission has ever funded, this database displays funded amounts, expended amounts, narrative progress reports and photos of projects. In the end, the effectiveness of the Commission is measured in the number of lives that are improved as a result of the taxpayers' investment in a particular program.

Commission results can also be found in our Performance Accountability Report (PAR). For two years the Commission has participated in the Certified of Excellence in Accountability Reporting (CEAR) program of the Association of Government Accountants (AGA), which allows individuals with high levels of federal financial and performance expertise to examine our PAR report with objectivity. Voluntarily submitting our PAR to this scrutiny has produced results that have been used to strengthen our report significantly.

The Commission also stepped forward as one of the agencies to enroll in the PAR Pilot program sponsored by the Office of Management and Budget. Our experience as a small agency contributes to enhancing the PAR program. The PAR represents the most comprehensive account of Commission results; however, the report format can be technical and bureaucratic in nature. Enhancing that report, the Commission has also produced the Association of Government Accountants "Citizens-Centric Report". This report provides an overview of the Commission in a meaningful, reader friendly format highlighting the financial condition and performance of the agency to its constituents.



*Denali Commission
Annual Performance Report
(APR)
Fiscal Year 2009*

510 L Street, Suite 410
Anchorage, AK 99501
Phone - (907) 271-1414
Toll Free - 1-888-480-4321

www.denali.gov



Other Accompanying Information

Appendix A: Partners in Government Coordination

Commissioner Partnerships

Alaska Federation of Natives, Julie Kitka
Alaska Municipal League, Kathie Wasserman
American Federation of Labor and Congress of Industrial Organizations, Vince Beltrami
Associated General Contractors of Alaska, John MacKinnon
Office of the Governor, Office of Management and Budget, Karen Rehfeld
University of Alaska, Karen Perdue

Federal Partnerships

Office of the Federal Coordinator, Alaska Natural Gas Transportation Projects

U.S. Army Corps of Engineers

U.S. Department of Agriculture:
Rural Development, Alaska Office;
Forest Service, Region 10;
Farm Service Agency;
Natural Resources Conservation Service

U.S. Department of Commerce:
Economic Development Administration, Western Region;
National Oceanic and Atmospheric Administration;
U.S. Commercial Service, Alaska Export Assistance Center

U.S. Department of Defense, Alaska Division (ALCOM)

U.S. Department of Health and Human Services: Indian Health Service, Alaska Region

U.S. Department of Homeland Security: Coast Guard, Alaska Region

U.S. Department of Housing and Urban Development

U.S. Department of Interior:
Office of the Secretary
Bureau of Indian Affairs, Alaska Office;
Bureau of Land Management; National Park Service; Fish and Wildlife Service;
U.S. Geological Survey and Minerals Management Service

U.S. Environmental Protection Agency, Alaska Operations Office

U.S. Social Security Administration

U.S. Department of Transportation:
Federal Aviation Administration;
Federal Highway Administration;
Federal Highway Administration Western Federal Lands Highway Division

U.S. Department of Treasury: Internal Revenue Service



Partners in Government Coordination Continued

State Partnerships

Department of Administration

Department of Commerce, Community and Economic Development
Alaska Energy Authority

Department of Corrections

Department of Education and Early Development

Department of Environmental Conservation

Department of Fish & Game

Department of Health and Social Services

Department of Labor and Workforce Development

Department of Law

Department of Military and Veterans Affairs

Department of Natural Resources

Department of Public Safety

Department of Revenue
Alaska Housing Finance Corporation
Alaska Mental Health Trust Authority

Department of Transportation and Public Facilities

Other Partnerships

Alaska Growth Capital

Alaska Native Tribal Health Consortium

Alaska Public Broadcasting, INC.

Alaska Regional For-Profit Corporations

Alaska Regional Health Boards

Alaska Regional Housing Authorities

Alaska Regional Nonprofit Corporations

Alaska Village Electric Cooperative

Alaska Village Initiatives



Partners in Government Coordination Continued

Association Village Council Presidents

Cape Fox Heritage Foundation

Community Development Quota Groups (CDQ)*

Aleutian Pribilof Island Community Development Association (6 communities)

Bristol Bay Economic Development Corporation (17 communities)

Central Bering Sea Fishmen's Association (One community)

Coastal Villages Region Fund (20 communities)

Norton Sound Economic Development Corporation (15 communities)

Yukon Delta Fisheries Development Association (6 communities)

First Alaskans Institute

Murdock Charitable Trust

National Association of Development Organizations

National Rural Health Association

Paul G. Allen Foundation

Philanthropy Northwest

Rasmuson Foundation

Rural Alaska Community Action Program, INC.

Southwest Alaska Municipal Conference -Economic Development

Yukon Kuskowim Health Corporation

**The Community Development Quota Program began in December of 1992 with the goal of promoting fisheries related economic development in western Alaska. The program is a federal fisheries program that involves eligible communities who have formed six regional organizations, referred to as CDQ groups. There are 65 communities within a fifty-mile radius of the Bering Sea coastline who participate in the program.*



Other Accompanying Information

Appendix B: Commonly Used Terms in Alaska

ANCSA The Alaska Native Claims Settlement Act passed in 1971 and was the largest land claims settlement in U.S. history, transferring land title to Alaska Native Corporations.

ATV All terrain vehicle or four-wheeler, a common form of transportation in rural Alaska.

Break Up The spring melting season when rivers thaw and begin to flow again, carrying huge chunks of ice down river.

Bulk Fuel Storage Facility Facilities used to store 6-to-13 months supply of diesel fuel required to meet the power generation and home heating needs for rural Alaska communities.

The Bush Rural Alaska communities, typically not on the road system.

Bush Pilot Pilots of aircraft who provide transportation to bush communities and isolated destinations.

Four Wheeler An all-terrain vehicle used as a primary mode of transportation in rural Alaska.

Honey Bucket A bucket used as a toilet in homes without sewer or running water. Buckets are emptied manually.

The Last Frontier Because of its rugged splendor, Alaska is commonly referred to as The Last Frontier.

Lower 48 Alaskans refer to the contiguous 48 states as the Lower 48.

Multi-Use Facility A facility to consolidate essential community services such as health clinics, fire departments, washeterias, and jails.

Northern Lights Magnetic particles from the sun hitting the earth's atmosphere which are visible for more than half the year. Also called Aurora Borealis.

Permafrost Ground that is permanently frozen year round in Arctic regions.

Snowmachine A small vehicle with ski-like runners in front and tank-like treads, ridden by straddling a seat and used for driving in or traveling on snow. Also called a snowmobile.

Subsistence The hunting, fishing, and gathering activities which traditionally constitute the economic base of life for rural Alaska.

Termination Dust The first snowfall on the mountains signaling the end of the summer season.

Tundra An area where tree growth is hindered by permafrost, low temperatures and short growing seasons. Typically the surface is boggy due to a high water table.

Washeteria A small, public facility serving as the local watering point where people can obtain treated drinking water. Washeterias are also locations for laundry, showers and flushable toilets.



Other Accompanying Information

Appendix C: Denali Commission Policies

Since its inception in 1998 the Denali Commission (Commission) has developed a number of policies intended to guide federal funds investment in the most efficient, effective and prudent manner possible, while at the same time maximizing the benefit to Alaskan communities and residents in the areas of infrastructure development, economic development and training and workforce development. These policies have been adopted through various methods including: passage via resolution or motion. To-date the Commission has adopted the following policies, which appear in more detailed form below:

- ☐ Investment Guidance
- ☐ Sustainability
- ☐ Community Planning
- ☐ Open Door
- ☐ Private Enterprise
- ☐ Competitive Bid
- ☐ Cost Containment

INVESTMENT GUIDANCE The Denali Commission (Commission) is committed to accelerating the building of sustainable infrastructure in rural Alaska to enhance the health and safety of rural residents and to provide the underpinnings for economic opportunity. Commission investments are directed by federal law, by the Commission's Annual Work Plan. Infrastructure needs of rural Alaska are enormous compared to available funding, thus, it is imperative that each dollar be invested in a way that will maximize the sustainable long term benefits to Alaskans.

Factors which will influence investment decisions:

Imminent environmental threats

Facilities will be placed so as to be protected from imminent environmental threats such as flooding and erosion. Long term investments generally will not be made in areas that are subject to imminent environmental threats.

Priority to be placed on needs of existing communities

The Commission will give priority to the critical infrastructure needs of existing communities before considering proposals to create new communities unless there is relocation of an existing community.

Regional support

The Commission recognizes that borough, tribal and local government involvement increases the probability that basic infrastructure and services provided with Denali Commission funds will be sustained over the long term. The Commission also recognizes that other regional organizations share both responsibility and capacity to contribute to sustainability. Consistency with regionally approved plans is a factor lending strength to investing in a particular project. The Commission shall give priority consideration to projects that have regional support and demonstrate regional planning and coordination. In general, the Commission will require regional planning documentation before providing funding for projects. Consideration will be given to the unique geographic boundaries, regional organizations and project requirements. The Commission may prioritize regional and/or multi-community projects.



Proximity/access to existing services and/or facilities

In determining the need for a new facility, a careful evaluation of existing access to services or facilities will be performed. Where the needs of two or more communities in close proximity to one another can be adequately and more cost effectively served by a single facility, that option will be selected over separate facilities for each community. Investments will be made where critical unmet needs are demonstrated. In general, the Commission will not fund projects for like facilities in communities within a twenty mile distance of one another, and accessible by year-round road service.

Renovation versus new construction

Where existing facilities can be renovated or expanded to adequately meet community needs at significantly lower life-cycle costs than new construction, that option will be favored.

Population trends

Infrastructure will be sized to meet needs that can reasonably be projected over the design life of the project. If population is increasing, appropriate excess capacity will be provided to accommodate growth. Decreasing population may result in a smaller facility than the current population would dictate. The Commission will require additional documentation of community and project sustainability in communities that have any of the following characteristics: populations less than 100 year round residents, significant (20% or greater) population fluctuations (either decrease or increase), and projected or actual closure of State of Alaska school facilities.

Affordability

The Commission will evaluate proponents' capacities to afford the life-cycle costs associated with sustaining proposed services and/or facilities, either through user fees, industry support, government transfer payments or grants from private entities.

Unit cost

Unit cost of construction varies widely across the state for a number of reasons including the technology employed and/or designs utilized. High unit cost tends to work counter to project sustainability. Some of the variables impacting unit cost (project location, soil conditions, etc.) are not controllable, but many others are. The Commission will make every reasonable effort to control unit cost to ensure that the most appropriate technology and designs are applied. However, in cases where the Commission deems unit costs too high, the Commission reserves the right to pursue alternative construction and design methodology, including, but not limited to, all of the following: re-design, value engineering, alternative size, relocating or sitting and revision of the construction budget.

Good faith The long term sustainability of Commission investments is highly dependent on the good faith of the recipients of those investments. In evaluating potential investments the Commission will give priority to advocates who have historically demonstrated good faith in making and keeping financial commitments. Previous demonstrations of bad faith, particularly with previous state or federal investments or failure to pay taxes, may preclude additional investments.

Match Funding

The Commission will give priority to projects that have cost share match from the following sources: the State of Alaska, other federal government agencies and other (to include local, tribal, corporate, philan-



thropic, etc.) in addition to Commission funding for a project. Local sources of match may include, but are not limited to, the following: land valuation, equipment, right of way, etc. In some cases, the Commission shall require a cost share match contribution from one or all of the sources listed above prior to approving funding. This requirement does not apply to the statutory cost share match identified for the health facilities program. Projects which provide a variety of match funding from multiple sources shall be viewed more favorably than those that do not.

Implementation

The Commission will consider all available information regarding each of the factors identified above and any other relevant information in making investment decisions. In cases where sustainability of an investment is questionable, the Commission, either directly or through its Partners, will work with project proponents to attempt to find workable solutions. It will be incumbent on requestors to provide pertinent information that is not otherwise available and to actively engage in the effort to develop workable solutions. Solutions may involve smaller scale or mobile facilities and may include multi-community or regional management approaches. If no workable sustainable solution is apparent, the Commission or its Partners may suggest alternative means to access critical services.

SUSTAINABILITY POLICY For the purposes of Denali Commission funded infrastructure projects, sustainability is defined as the ability of a recipient or applicant to demonstrate the capacity, both administratively and financially, to provide for the long-term operation and maintenance (typically a 30 year life cycle) of a facility. This demonstration may include such factors as maintenance costs, fuel/heating costs, staffing/personnel costs, insurance as applicable, bonding, cost escalation factors, etc. Further, sustainability includes all costs associated with management, operation and maintenance, renewal and replacement necessary to maintain a given level of service.

The Sustainability Policy indicates that because the Commission, through its enabling legislation, is charged with ensuring that all infrastructure projects demonstrate sustainability prior to Commission funding projects must provide documentation of their ability to meet the definition above. In most Commission programs this is achieved through the business plan process. However, applicants may also be asked to revise business plans, or application documents as their projects progress through the different phases of project development.

The Commission recognizes that the high cost of infrastructure makes it infeasible for the total costs of all services in all communities to be borne by local users; however, to the extent feasible, user rates should include all costs necessary to achieve sustainability.

All practical steps should be taken, including simplification of projects, standardization of infrastructure, combining of facilities, regionalization of management structures, bulk purchases of fuels, training and development of management personnel and other actions that reduce the cost of sustainable infrastructure.

To the greatest extent possible the Commission will encourage and advocate for other project funders and program partners to participate in the earliest phases of project development and the application process.

The Commission recognizes the importance of the business planning process, however, also understands that the business plan presents a “snapshot” of a project and a community at a particular point



in time. To that end, the Commission shall require documentation related to sustainability over the course of a project's various phases (planning, design, and construction), and shall reserve the ability to alter project funding and design and construction specifications pursuant to documentation review.

The Commission will use as many existing community planning and sustainability indicators as possible in project selection including, but not limited to, the following: Rural Utility Business Advisor (RUBA) documentation and analysis, regional and local community planning documents, and infrastructure prioritization lists.

COMMUNITY PLANNING POLICY The Commission recognizes the importance of a community plan in the community development process. The plan demonstrates the community's goals and ability to focus on future initiatives.

The plan should be the community's starting point for any outside agency or business considering work in a community. Title 29 of the Alaska Statutes states that boroughs and first class cities established under state law shall be responsible for land use planning. In communities outside organized boroughs (and not first class cities), the task for identifying who is responsible for community planning falls to local leadership including recognized tribes in a community.

The Commission requires communities to provide a copy of their current community plan when submitting funding requests. The reason for this request is two-fold: 1) the plan provides a current economic, social, and infrastructure summary of a community and 2) the plan provides a prioritized list of projects for which the community is seeking funding assistance. The plan also explains how the community intends to sustain its existing infrastructure as well as any additional infrastructure. In general, any infrastructure projects identified for funding from the Commission should also appear as a prioritized infrastructure goal, or initiative in the community plan submitted by the applicant community.

Community plans submitted to the Commission are retained in the project file, and are also provided to the State of Alaska, Department of Commerce, Community and Economic Development to be added to the online database of community plans.

The Commission recognizes that successful project development is directly correlated to community planning. The Commission will make every effort to evaluate the benefits and potential costs of project investments against other community projects and initiatives, so that a holistic picture of community capacity and project development is utilized to make funding determinations. The Commission will rely largely on application and community planning detail to document this analysis, but may also utilize site visits and other sources of information.

OPEN DOOR POLICY The Commission requires that any funded infrastructure project be available to all potential users. This requirement may be documented in varying forms in Commission programs (for example, commitment to the open door policy is a component of the clinic business plan process).

PRIVATE ENTERPRISE POLICY In general, the Commission will support private enterprise where it is functioning or can function efficiently and adequately to meet the needs of all members of the local community. Where private enterprise is inadequate or non-existent to achieve this purpose, consideration must be given to providing these services through other means. The Commission will not support the



replacement of new structures for a publicly funded service to compete with services delivered by private enterprise as long as those services are:

Accessible to all members of a community including temporary members;
Reasonably priced when compared to comparable communities;
Predictably available and sustainable for the long term.

All proposals for new or upgraded infrastructure facilities to be funded with Denali Commission funds shall be evaluated on the basis of public benefits resulting from the project. A proposal for funding may be approved where the facility is or will be owned, operated, and/or maintained by private entities only if there is found to be a direct and substantial public benefit from the project.

Facilities funded in whole or in part by the Denali Commission may not be sold, leased, sub-leased, or interest otherwise assigned without the express approval of the Denali Commission or its successor agency. In any event, the facility shall continue to provide the originally intended public benefit until such time as that public need no longer exists or until the serviceable life of the facility has expired.

Funding decisions must take into account existing private enterprise in the community. Funding should not generally be used to create new or additional competition with existing private enterprise in the community. However in cases where an unregulated monopolistic or other wise inefficient condition exist in which current services are not available at fair and reasonable rates the Commission, after appropriate consultation, may consider funding projects that would contribute to more competitive rates.

Provisions Specific to Health Care: The Commission seeks to support health care facilities in a manner which improves access to quality, affordable health services, be it by a private entity or a publicly funded one. The Denali Commission does not seek to create or enhance competition in an inefficient market. In this scenario, an inefficient market is one that cannot support two mutually exclusive health care providers. Given the economic fragility of rural health care systems, Denali Commission funding for health care facilities will be deployed in a manner which encourages a cooperative and collaborative arrangement for the health benefit of the community in question, and improves the sustainability of the overall care delivery system for that population. Denali Commission health facility funding supports systems that ensure access to care for everyone regardless of ability to pay. It is expected that a system that is exclusively private in rural Alaska will not be able to meet that criteria. Thus, some integration of public and private provider entities will likely be required in areas where any private provider system currently exists.

Provisions Specific to Bulk Fuel Storage: The development of any bulk fuel storage consolidation project funded in whole or in part by Denali Commission funds will consult with all retail fuel suppliers within a community in the course of developing the project's conceptual design to ensure that their interests are understood and, to the extent feasible, dealt with in the course of conceptual design.

The existing market share balance among retail fuel suppliers within a community may be significantly altered as a result of a Denali Commission funding only if all of the affected retail fuel suppliers currently operating in the community agree to it or if such alteration is deemed necessary to facilitate competitive conditions in the community. For each type of fuel, the existing market share for a retail fuel supplier is defined as the supplier's existing in-service storage capacity as a percentage of the total gal-



lons of existing in-service storage capacity for all retail fuel suppliers in the community.

Where multiple retail fuel suppliers are involved in a project, comparable levels of investment in project costs (based on market share) will be sought from each participating retail fuel supplier in the community, whether public or private.

Denali Commission funds may be used to upgrade or replace fuel storage facilities owned by private sector retail fuel suppliers if there is determined to be significant public benefit. However, to ensure that long term project benefits flow through to the public, such new or improved fuel storage and dispensing facilities will generally be owned by a local government entity which may lease the facilities to the private sector fuel supplier at a nominal cost or contract with the private sector fuel supplier for facility operation. The term of such lease or contract will be for the life of the assets, and is not transferable as an asset of the leaseholder without express written approval of the Denali Commission or its successor agency.

COMPETITIVE BID POLICY Any infrastructure project funded by the Denali Commission with a total project cost (to include the planning, design and construction phases) of \$3 million or greater shall be competitively bid. A waiver to this policy may be granted if an applicant demonstrates that it is in the best economic, cultural or social interest of a community or region to not competitively bid a project. The waiver request must document the benefit to the federal government (in the form of cost savings, job creation, etc.) and the community and/or region of not utilizing a competitive bid process. Key considerations for reviewing the waiver request will include cost, local preference, career training, opportunities for local hire, and local economic impact.

In general, and to the greatest extent possible the Commission shall encourage the use of community and regional hire for construction projects.

COST CONTAINMENT POLICY The Denali Commission is committed to both internal and external cost containment for all of its programs. All Commission projects are to be sustainable and that requires examining projects on a life-cycle cost basis in the context of the community's long-term development plan. The trade-offs between initial costs of construction and long-term operating and maintenance costs must seek to minimize the true life cycle costs of the project.

The Commission requires cost effective designs, need specific designs, competitive procurement, effective project management, and maximization of cost benefit via project selection.

The Commission shall evaluate all infrastructure facilities (excluding transportation) against the benchmarks which are produced under contract on an annual basis. Commission program partners shall be required to produce cost estimate detail and project budgets in accordance with the annual benchmarks, and shall be required to justify any budget requests that are not in keeping with the benchmark figures.

POLICY APPEALS PROCESS Appeals to any of these policies should be sent to the Denali Commission Federal Co-Chair, and the State Co-Chair, in writing.



Other Accompanying Information

Appendix D: Denali Commission Act of 1998

Denali Commission Act of 1998.
PL 105-277 42 USC 3121.

TITLE III--DENALI COMMISSION

SEC. 301. SHORT TITLE.

This title may be cited as the ``Denali Commission Act of 1998".

SEC. 302. PURPOSES.

The purposes of this title are as follows:

- (1) To deliver the services of the Federal Government in the most cost-effective manner practicable by reducing administrative and overhead costs.
- (2) To provide job training and other economic development services in rural communities particularly distressed communities (many of which have a rate of unemployment that exceeds 50 percent).
- (3) To promote rural development, provide power generation and transmission facilities, modern communication systems, water and sewer systems and other infrastructure needs.

SEC. 303. ESTABLISHMENT OF COMMISSION.

(a) Establishment.--There is established a commission to be known as the Denali Commission (referred to in this title as the ``Commission").

(b) Membership.—

(1) Composition.--The Commission shall be composed of 7 members, who shall be appointed by the Secretary of Commerce (referred to in this title as the ``Secretary"), of whom—

- (A) one shall be the Governor of the State of Alaska, or an individual selected from nominations submitted by the Governor, who shall serve as the State Co-chairperson;
- (B) one shall be the President of the University of Alaska, or an individual selected from nominations submitted by the President of the University of Alaska;
- (C) one shall be the President of the Alaska Municipal League or an individual selected from nominations submitted by the President of the Alaska Municipal League;
- (D) one shall be the President of the Alaska Federation of Natives or an individual selected from nominations submitted by the President of the Alaska Federation of Natives;
- (E) one shall be the Executive President of the Alaska State AFL-CIO or an individual selected from nominations submitted by the Executive President;
- (F) one shall be the President of the Associated General Contractors of Alaska or an individual selected from nominations submitted by the President of the Associated General Contractors of Alaska; and



(G) one shall be the Federal Co-chairperson, who shall be selected in accordance with the requirements of paragraph (2).

(2) Federal Co-chairperson.—

(A) In general.--The President *pro tempore* of the Senate and the Speaker of the House of Representatives shall each submit a list of nominations for the position of the Federal Co-chairperson under paragraph (1)(G), including pertinent biographical information, to the Secretary.

(B) Appointment.--The Secretary shall appoint the Federal Co-chairperson from among the list of nominations submitted under subparagraph (A). The Federal Co-chairperson shall serve as an employee of the Department of Commerce, and may be removed by the Secretary for cause.

(C) Federal Co-chairperson vote.--The Federal Co-chairperson appointed under this paragraph shall break any tie in the voting of the Commission.

(4) Date.--The appointments of the members of the Commission shall be made no later than January 1, 1999.

(c) Period of Appointment; Vacancies.—The Federal Co-Chairperson shall serve for a term of four years and may be reappointed. All other members shall be appointed for the life of the Commission. Any vacancy in the Commission shall not affect its powers, but shall be filled in the same manner as the original appointment.²

(d) Meetings.—

(1) In general.--The Commission shall meet at the call of the Federal Co-chairperson not less frequently than 2 times each year, and may, as appropriate, conduct business by telephone or other electronic means.

(2) Notification.--Not later than 2 weeks before calling a meeting under this subsection, the Federal Co-chairperson shall—

(A) notify each member of the Commission of the time, date and location of that meeting; and

(B) provide each member of the Commission with a written agenda for the meeting including any proposals for discussion and consideration, and any appropriate background materials.

(e) Quorum.--A majority of the members of the Commission shall constitute a quorum, but a lesser number of members may hold hearings.

SEC. 304. DUTIES OF THE COMMISSION.

(a) Work Plan.—

(1) In general.--Not later than 1 year after the date of enactment of this Act and annually thereafter, the Commission shall develop a proposed work plan for Alaska that meets the requirements of paragraph (2) and submit that plan to the Federal Co-chairperson for review in accordance with the requirements of subsection (b).

(2) Work plan.--In developing the work plan, the Commission shall—

(A) solicit project proposals from local governments and other entities and organizations; and



(B) provide for a comprehensive work plan for rural and infrastructure development and necessary job training in the area covered under the work plan.

(3) Report.--Upon completion of a work plan under this subsection, the Commission shall prepare, and submit to the Secretary, the Federal Co-chairperson, and the Director of the Office of Management and Budget, a report that outlines the work plan and contains recommendations for funding priorities.

(b) Review by Federal Co-chairperson.—

(1) In general.-- Upon receiving a work plan under this section, the Secretary, acting through the Federal Co-chairperson, shall publish the work plan in the Federal Register, with notice and an opportunity for public comment. The period for public review and comment shall be the 30-day period beginning on the date of publication of that notice.

(2) Criteria for review.--In conducting a review under paragraph (1), the Secretary, acting through the Federal Co-chairperson, shall—

(A) take into consideration the information, views, and comments received from interested parties through the public review and comment process specified in paragraph (1); and

(B) consult with appropriate Federal officials in Alaska including but not limited to Bureau of Indian Affairs, Economic Development Administration, and Rural Development Administration.

(3) Approval.--Not later than 30 days after the end of the period specified in paragraph (1), the Secretary acting through the Federal Co-chairperson, shall—

(A) approve, disapprove, or partially approve the work plan that is the subject of the review; and

(B) issue to the Commission a notice of the approval, disapproval, or partial approval that—

(i) specifies the reasons for disapproving any portion of the work plan; and

(ii) if applicable, includes recommendations for revisions to the work plan to make the plan subject to approval.

(4) Review of disapproval or partial approval.--If the Secretary, acting through the Federal Co-chairperson, disapproves or partially approves a work plan, the Federal Co-chairperson shall submit that work plan to the Commission for review and revision.

SEC. 305. POWERS OF THE COMMISSION.

(a) Information From Federal Agencies.--The Commission may secure directly from any Federal department or agency such information as it considers necessary to carry out the provisions of this Act. Upon request of the Federal Co-chairperson of the Commission, the head of such department or agency shall furnish such information to the Commission. Agencies must provide the Commission with the requested information in a timely manner. Agencies are not required to provide the Commission any information that is exempt from disclosure by the Freedom of Information Act. Agencies may, upon request by the Commission, make services and personnel available to the Commission to carry out the duties of the Commission. To the maximum extent practicable, the Commission shall contract for completion of necessary work utilizing local firms and labor to minimize costs.

(b) Postal Services.--The Commission may use the United States mails in the same manner and under the same conditions as other departments and agencies of the Federal Government.



(c) Gifts.--The Commission may accept, use, and dispose of gifts or donations of services or property.

“(d) The Commission, acting through the Federal Co-Chairperson, is authorized to enter into contracts and cooperative agreements, award grants, and make payments necessary to carry out the purposed of the Commission. With respect to funds appropriated to the Commission for fiscal year 1999, the Commission, acting through the Federal Co-chairperson, is authorized to enter into contracts and cooperative agreements, award grants, and make payments to implement an interim work plan for fiscal year 1999 approved by the Commission.”

SEC. 306. COMMISSION PERSONNEL MATTERS.

(a) Compensation of Members.--Each member of the Commission who is not an officer or employee of the Federal Government shall be compensated at a rate equal to the daily equivalent of the annual rate of basic pay prescribed for level IV of the Executive Schedule under section 5315 of title 5, United States Code, for each day (including travel time) during the time such member is engaged in the performance of the duties of the Commission. The Federal Co-Chairperson shall be compensated at the annual rate prescribed for a level IV of the Executive Schedule under section 5315, of title 5, United States Code. All members of the Commission who are officers or employees of the United States shall serve without compensation that is in addition to that received for their services as officers or employees of the United States.

(b) Travel Expenses.--The members of the Commission shall be allowed travel expenses, including per diem in lieu of subsistence, at rates authorized for employees of agencies under subchapter I of chapter 57 of title 5, United States Code, while away from their homes or regular places of business in the performance of services for the Commission.

(c) Staff.—

(1) In general.--The Federal Co-chairperson of the Commission may, without regard to the civil service laws and regulations, appoint such personnel as may be necessary to enable the Commission to perform its duties.

(2) Compensation.--The Federal Co-chairperson of the Commission may fix the compensation of personnel without regard to the provisions of chapter 51 and subchapter III of chapter 53 of title 5, United States Code, relating to classification of positions and General Schedule pay rates.

(d) Detail of Government Employees.--Any Federal Government employee may be detailed to the Commission without reimbursement, and such detail shall be without interruption or loss of civil service status or privilege.

(e) Procurement of Temporary and Intermittent Services.--The Federal Co-chairperson of the Commission may procure temporary and intermittent services under section 3109(b) of title 5, United States Code, at rates for individuals which do not exceed the daily equivalent of the annual rate of basic pay prescribed for level V of the Executive Schedule under section 5316 of such title.

(f) Offices.--The principal office of the Commission shall be located in Alaska, at a location that the Commission shall select.

(g) Administrative Expenses and Records. The Commission is hereby prohibited from using more than 5 percent of the amounts appropriated under the authority of this Act or transferred pursuant to section 329 of the Department of Transportation and Related Agencies Appropriations Act, 1999 (section 101 (g) of division A of this Act) for administrative expenses. The Commission and its grantees shall maintain accurate and complete records which shall be available for audit and examination by the Comptroller General or his or her designee.



(h) Inspector General. Section 8G(a)(2) of the Inspector General Act of 1978 (5 USC App 3, Section 8G(a)(2)) is amended by inserting ‘the Denali Commission,’ after ‘the Corporation for Public Broadcasting,’.

SEC. 307. SPECIAL FUNCTIONS.

(a) Rural Utilities.--In carrying out its functions under this title, the Commission shall as appropriate, provide assistance, seek to avoid duplicating services and assistance, and complement the water and sewer wastewater programs under section 306D of the Consolidated Farm and Rural Development Act (7 U.S.C. 1926d) and section 303 of the Safe Drinking Water Act Amendments of 1996 (33 U.S.C. 1263a).

(b) Bulk Fuels.-- Funds transferred to the Commission pursuant to section 329 of the Department of Transportation and Related Agencies Act, 1999 (section 101(g) of division A of this Act) shall be available without further appropriation and until expended. The Commission, in consultation with the Commandant of the Coast Guard, shall develop a plan to provide for the repair or replacement of bulk fuel storage tanks in Alaska that are not in compliance with applicable—

(1) Federal law, including the Oil Pollution Act of 1990 (104 Stat. 484); or

(2) State law

(c) Demonstration Health Projects- In order to demonstrate the value of adequate health facilities and services to the economic development of the region, the Secretary of Health and Human Services is authorized to make grants to the Denali Commission to plan, construct, and equip demonstration health, nutrition, and child care projects, including hospitals, health care clinics, and mental health facilities (including drug and alcohol treatment centers) in accordance with the Work Plan referred to under section 304 of Title III – Denali Commission of Division C – Other Matters of Public Law 105-277. No grant for construction or equipment of a demonstration project shall exceed 50 percentum of such costs, unless the project is located in a severely economically distressed community, as identified in the Work Plan referred to under section 304 of Title III – Denali Commission of Division C – Other Matters of Public Law 105-277, in which case no grant shall exceed 80 percentum of such costs. To carry out this section, there is authorized to be appropriated such sums as may be necessary.

SEC. 308. EXEMPTION FROM FEDERAL ADVISORY COMMITTEE ACT.

The Federal Advisory Committee Act shall not apply to the Commission.

SEC. 309. DENALI ACCESS SYSTEM PROGRAM.

(a) ESTABLISHMENT OF THE DENALI ACCESS SYSTEM PROGRAM.—Not later than 3 months after the date of enactment of the SAFETEA–LU, the Secretary of Transportation shall establish a program to pay the costs of planning, designing, engineering, and constructing road and other surface transportation infrastructure identified for the Denali access system program under this section.

(b) DENALI ACCESS SYSTEM PROGRAM ADVISORY COMMITTEE.—

(1) ESTABLISHMENT.—Not later than 3 months after the date of enactment of the SAFETEA–LU, the Denali Commission shall establish a Denali Access System Program Advisory Committee (referred to in this section as the ‘advisory committee’).



(2) **MEMBERSHIP.**—The advisory committee shall be composed of nine members to be appointed by the Governor of the State of Alaska as follows:

(A) The chairman of the Denali Commission.

(B) Four members who represent existing regional native corporations, native nonprofit entities, or tribal governments, including one member who is a civil engineer.

(C) Four members who represent rural Alaska regions or villages, including one member who is a civil engineer.

(3) **TERMS.**—

(A) **IN GENERAL.**—Except for the chairman of the Commission who shall remain a member of the advisory committee, members shall be appointed to serve a term of 4 years.

(B) **INITIAL MEMBERS.**—Except for the chairman of the Commission, of the 8 initial 11 members appointed to the advisory committee, 2 shall be appointed for a term of 1 year, 2 shall be appointed for a term of 2 years, 2 shall be appointed for a term of 3 years, and 2 shall be appointed for a term of 4 years. All subsequent appointments shall be for 4 years.

(4) **RESPONSIBILITIES.**—The advisory committee shall be responsible for the following activities:

(A) Advising the Commission on the surface transportation needs of Alaska Native villages and rural communities, including projects for the construction of essential access routes within remote Alaska Native villages and rural communities and for the construction of roads and facilities necessary to connect isolated rural communities to a road system.

(B) Advising the Commission on considerations for coordinated transportation planning among the Alaska Native villages, Alaska rural villages, the State of Alaska, and other government entities.

(C) Establishing a list of transportation priorities for Alaska Native village and rural community transportation projects on an annual basis, including funding recommendations.

(D) Facilitate the Commission's work on transportation projects involving more than one region.

(5) **FACA EXEMPTION.**—The provisions of the Federal Advisory Committee Act (5 U.S.C. App.) shall not apply to the advisory committee.

(c) **ALLOCATION OF FUNDS.**—

(1) **IN GENERAL.**—The Secretary shall allocate funding authorized and made available for the Denali access system program to the Commission to carry out this section.

(2) **DISTRIBUTION OF FUNDING.**—In distributing funds for surface transportation projects funded under the program, the Commission shall consult the list of transportation priorities developed by the advisory committee.

(d) **PREFERENCE TO ALASKA MATERIALS AND PRODUCTS.**—To construct a project under this section, the Commission shall encourage, to the maximum extent practicable, the use of employees and businesses that are residents of Alaska.

(e) **DESIGN STANDARDS.**—Each project carried out under this section shall use technology and design standards determined by the Commission to be appropriate given the location and the functionality of the project.

(f) **MAINTENANCE.**—Funding for a construction project under this section may include an additional amount equal to not more than 10 percent of the total cost of construction, to be retained for future maintenance of the project. All such retained funds shall be dedicated for maintenance of the project and may not be used for other purposes.



(g) **LEAD AGENCY DESIGNATION.**—For purposes of projects carried out under this section, the Commission shall be designated as the lead agency for purposes of accepting Federal funds and for purposes of carrying out this project.

(h) **NON-FEDERAL SHARE.**—Notwithstanding any other provision of law, funds made available to carry out this section may be used to meet the non-Federal share of the cost of projects under title 23, United States Code.

(i) **SURFACE TRANSPORTATION PROGRAM TRANSFERABILITY.**—

(1) **TRANSFERABILITY.**—In any fiscal year, up to 15 percent of the amounts made available to the State of Alaska for surface transportation by section 133 of title 23, United States Code, may be transferred to the Denali access system program.

(2) **NO EFFECT ON SET-ASIDE.**—Paragraph (2) of section 133(d), United States Code, shall not apply to funds transferred under paragraph (1).

(j) **AUTHORIZATION OF APPROPRIATIONS.**—

(1) **IN GENERAL.**—There is authorized to be appropriated out of the Highway Trust Fund (other than the Mass Transit Account) to carry out this section \$15,000,000 for each of fiscal years 2006 through 2009.

(2) **APPLICABILITY OF TITLE 23.**—Funds made available to carry out this section shall be available for obligation in the same manner as if such funds were apportioned under chapter 1 of title 23, United States Code; except that such funds shall not be transferable and shall remain available until expended, and the Federal share of the cost of any project carried out using such funds shall be determined in accordance with section 120(b).

“(C) \$5,000,000 shall be available for each of fiscal years 2006 through 2009 for payments to the Denali Commission under the terms of section 307 (e) [Clarification: 309(e)] of the Denali Commission Act of 1998 (42 U.S.C. 3121 note) for docks, waterfront development projects , and related transportation infrastructure.

SEC. 310. AUTHORIZATION OF APPROPRIATIONS.

(a) **In General.**--There are authorized to be appropriated to the Commission to carry out the duties of the Commission consistent with the purposes of this title and pursuant to the work plan approved under section 4 under this Act, \$20,000,000 for fiscal year 1999, and such sums as may be necessary for fiscal years 2000, 2001, 2002, and 2003

(b) **Availability.**--Any sums appropriated under the authorization contained in this section shall remain available until expended.

SECTION 310 (no title provided)

- (a) The Federal Co-chairman of the Denali Commission shall appoint an Economic Development Committee to be chaired by the president of the Alaska Federation of Natives which shall include the Commissioner of community and Economic Affairs for the State of Alaska, a representative of the Alaska Bankers Association, the chairman of the Alaska Permanent Fund, a representative from the Alaska Chamber of Commerce, and a representative from each region. Of the regional representatives, at least two each shall be from Native regional corporations, Native non-profit corporations, tribes, and borough governments.



- (b) The Economic Development Committee is authorized to consider and approve applications from Regional Advisory Committees for grants and loans to promote economic development and promote private sector investment to reduce poverty in economically distressed rural villages. The Economic Development Committee may make mini-grants to individuals applicants and may issue loans under such terms and conditions as it determines.
- (c) The State Co-Chairman of the Denali Commission shall appoint a Regional Advisory Committee for each region which may include representatives from local, borough, and tribal governments, the Alaska Native non-profit corporation operating in the region, local Chambers of Commerce, and representatives of the private sector. Each Regional Advisory Committee shall develop a regional economic development plan for consideration by the Economic Development Committee.
- (d) The Economic Development Committee, in consultation with the First Alaskans Institute, may develop rural development performance measures linking economic growth to poverty reduction to measure the success of its program which may include economic, educational, social, and cultural indicators. The performance measures will be tested in one region for two years and evaluated by the University of Alaska before being deployed statewide. Thereafter performance in each region shall be evaluated using the performance measures, and the Economic Development Committee shall not fund projects which do not demonstrate success.
- (e) Within the amounts made available annually to the Denali commission for training, the Commission may make a grant to the First Alaskans Foundation upon submittal of an acceptable work plan to assist Alaska Natives and other rural residents in acquiring the skills and training necessary to participate fully in private sector business and economic and development opportunities through fellowships, scholarships, internships, public service programs, and other leadership initiatives.
- (f) The Committee shall sponsor a statewide economic development summit in consultation with the World Bank to evaluate the best practices for economic development worldwide and how they can be incorporated into regional economic development plans.
- (g) There is authorized to be appropriated such sums as may be necessary to the following agencies which shall be transferred to the Denali commission as a direct lump sum payment to implement this section:

- (1) Department of commerce, Economic Development Administration
- (2) Department of Housing and Urban Development
- (3) Department of the Interior, Bureau of Indian Affairs
- (4) Department of Agriculture, Rural Development Administration, and
- (5) Small Business Administration

Note: The following “open meetings” language is incorporated into the Commission’s energy program authorizations within the *Energy Policy Act of 2005*, PL 109-190, SEC 356. The Act does not specify it’s insertion into the enabling legislation.

(c) OPEN MEETINGS-

(1) IN GENERAL- Except as provided in paragraph (2), a meeting of the Commission shall be open to the public if--

- (A) the Commission members take action on behalf of the Commission; or
- (B) the deliberations of the Commission determine, or result in the joint



conduct or disposition of, official Commission business.

(2) EXCEPTIONS- Paragraph (1) shall not apply to any portion of a Commission meeting for which the Commission, in public session, votes to close the meeting for the reasons described in paragraph (2), (4), (5), or (6) of subsection (c) of section 552b of title 5, United States Code.

(3) PUBLIC NOTICE-

(A) IN GENERAL- At least 1 week before a meeting of the Commission, the Commission shall make a public announcement of the meeting that describes--

- (i) the time, place, and subject matter of the meeting;
- (ii) whether the meeting is to be open or closed to the public; and
- (iii) the name and telephone number of an appropriate person to respond to requests for information about the meeting.

(B) ADDITIONAL NOTICE- The Commission shall make a public announcement of any change to the information made available under subparagraph (A) at the earliest practicable time.

(4) MINUTES- The Commission shall keep, and make available to the public, a transcript, electronic recording, or minutes from each Commission meeting, except for portions of the meeting closed under paragraph (2).





Denali Commission
Fiscal Year 2012

Budget Justification

510 L Street, Suite 410
Anchorage, AK 99501
Phone - (907) 271-1414
Toll Free - 1-888-480-4321

www.denali.gov

Denali Commission Budget Justification 2012.

Anchorage, AK., January 2011

Denali Commission

510 L Street, Suite 410
Anchorage, AK 99501
Telephone: 907-271-1414
Toll Free - 1-888-480-4321



2012 Budget Justification

Section 1

◆ A Message from the Federal Co-Chair	2
◆ Key Points.....	4
◆ Denali Commission Introduction	6

Section 2

Program Summaries, Achievements, Funding and Strategies	11
◆ Government Coordination	15
◆ Energy	19
◆ Health Facilities.....	26
◆ Transportation	33
◆ Training	41

Section 3

◆ A Snapshot of Active Projects	47
---------------------------------------	----

Section 4

◆ Information and Program Evaluation.....	65
---	----

Section 5

◆ Analysis of Resources	67
-------------------------------	----

Section 6

◆ Agency Restructuring and Work Process Redesign.....	71
◆ Progress towards the President's Agenda.....	74

Section 7

◆ Ensuring Information is Publically Available	79
--	----

Other Accompanying Information

Appendix Section

Appendix A: Denali Commission Act of 1998	81
Appendix B: Partnerships in Government Coordination	93
Appendix C: Denali Commission Policies.....	97
Appendix D: Commonly Used Terms in Alaska	107





Section 1

- ♦ A Message from the **Federal Co-Chair**
- ♦ Key Points
- ♦ Denali Commission Introduction



A Message from the Federal Co-Chair

January 31, 2011

I am pleased to present the Denali Commission's detailed budget request for Fiscal Year 2012. The Denali Commission (Commission) requests \$16 million for developing basic infrastructure, opportunity, and quality of life in Alaska communities.

The Commission was established by the Denali Commission Act of 1998 (Title III, P.L. 105-277, 42 USC 3121), which recognized the need for a coordinated approach to address the vital health and infrastructure needs of Alaska communities, particularly isolated Native villages and other communities lacking access to the national highway system, affordable power, adequate health facilities and other contributors to achieving economic self-sufficiency.

The Commission programs underway for the past ten years are directly connected to the life, health, safety and sustainability of Alaskan communities and Alaskan residents. The barriers created by size, geography and lack of basic infrastructure in Alaska still cause significant portions of our rural population to live without basic infrastructure, health standards and public facilities.

This FY 2012 request will allow the Commission to deliver critical energy projects to Alaska's communities. With diesel fuel topping \$8.00 a gallon in many of Alaska's rural communities, the Commission's active engagement in alternative and renewable energy projects is more critical than ever. These projects (which include hydro, in-river turbines, wind generation, and geo-thermal) directly complement President Obama's call to reduce dependence on foreign oil sources and diversify our energy portfolio. The Commission's energy program also funds the planning, design, and construction of bulk fuel tanks and rural power systems, which directly assists in reducing cost and enhancing access to code compliant facilities.

This funding will also allow the Commission to continue planning, designing, constructing and equipping health facilities located in rural Alaska communities. In support of these infrastructure projects, the FY 2012 request will also provide critical economic development and workforce development, tied directly to jobs and employability for hundreds of Alaska residents. The budget includes a provision that would require Commission construction projects to receive matching funds from the recipient community or the State of Alaska. The required match is 20% for distressed communities and 50% for non-distressed communities.



Federal Co-Chair
Joel Neimeyer



Message from the Federal Co-Chair (continued)

Currently, the Commission has 230 grant awards and 789 projects that are active in our system. The total number of all projects, in various stages from inception to close-out well exceeds 2,100.

In addition to successful program delivery, the Commission strives to make continuous improvements and receive recognition of its administrative and operational services. The Commission utilizes the Office of Management and Budget Centers of Excellence for human resources, travel and procurement as well as the financial management line-of-business. In addition, the agency continues to utilize the GrantsSolutions system for cradle to grave production of grants awarded throughout the State of Alaska.

Please see the table below that enumerates the budgeted line items for Fiscal Year 2012 in accordance with our requested \$16 million.

FY 2012 Budget Request	Discretionary	Trans-Alaska Pipeline Liability	Total
<i>10 Personnel Compensation and Benefits</i>	1,800,000	200,000	\$2,000,000
<i>20 Contractual Services and Supplies</i>	2,076,000		\$2,076,000
<i>30 Acquisition of Assets</i>			
<i>40 Grants and Reimbursable Agreements</i>	8,089,000	3,800,000	\$11,889,000
<i>[Energy, Health & Training]</i>			
Total	\$11,965,000	\$4,000,000	\$15,965,000

The Inspector General Act requires the Commission to maintain an independent Office of Inspector General (OIG), which reports to the Federal Co-Chair and Congress. The amount of the Inspector General's initial request for FY 2012 was \$310,647. The amount in this budget justification requested for the Office of Inspector General is \$310,647. The amount of funding for training for FY 2012 is \$10,000, as well as, \$311 in support of the interagency IG council.

The Denali Commission would like to thank you for your support. Should you have any questions please do not hesitate to call me at (907) 271-1414.

Sincerely,



Joel Neimeyer
Federal Co-Chair



Key Points*An Update*

On April 29, 2010 I testified at a hearing of the Subcommittee on Economic Development, Public Buildings and Emergency Management for the Committee on Transportation and Infrastructure for the U.S. House of Representatives. Congresswoman Eleanor Holmes Norton asked how the agency is responding to noticeable reductions in annual appropriations. It is a question I often fielded this past year. I believe that the Commission has and will continue to add value in the delivery of governmental services in rural Alaska. The key is how the agency may leverage its funding and influence with other program partners, stakeholders and the rural communities we serve - so that the impact is real and measurable.

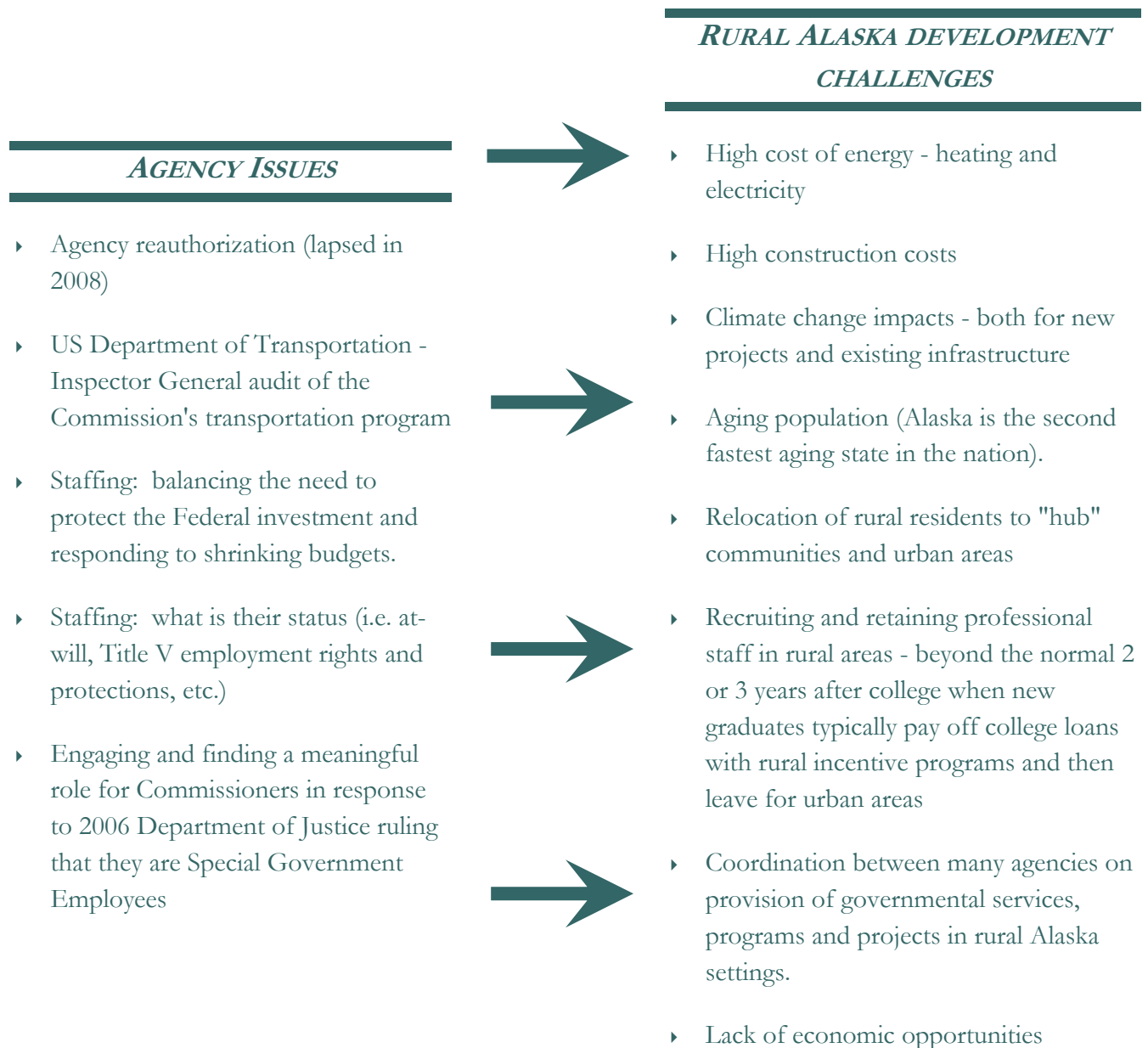
On the face of it, this is a reasonable approach, but underlying this goal is a myriad of other questions. The table here identifies three broad areas for the agency to address: concerns expressed by Congressional staffers in meetings in 2010, "structural" issues facing the agency in 2010 and beyond, and lastly some significant challenges currently facing rural Alaska.

The goal of senior management this past year and in FFY11 will be to address all of the congressional concerns clearly, or at least outline a path with achievable timelines, continue working on the structural issues (partly through reauthorization efforts) and keep in mind the challenges the residents in rural Alaska face. On this last point, it is the fundamental reason for the existence of the Commission. We note that we must demonstrate to Congress and the taxpayer that there is continued value of the Commission and it is our purpose to tell this story through the perspective of how the Commission has partnered with others to improve conditions in rural Alaska.

*Joel Neimeyer
Federal Co-Chair*

**CONGRESSIONAL CONCERNS**

- ▶ Provide a better understanding of how the Commission operates in the budget justification document and other agency documents →
- ▶ A need for performance measures for agency programs →
- ▶ An overarching 5-year strategy is recommended - showing progress and future need →
- ▶ Carryover funding: provide reasons why this has occurred and steps that have been taken or will be taken to address this issue.
- ▶ How are projects considered, nominated, and selected? What is the role of staff, commissioners, advisory bodies program partners and advocates with projects? →
- ▶ Detail agency response to conflict of interest and ethics issues →
- ▶ What is the role of the Commissioners?
- ▶ What is the role of the State of Alaska in supporting Commission programming? Programmatically? Financially? Other?

Key Points

Introduction**Overview of the Denali Commission**

In 1998, national attention was focused on the immense infrastructure and economic challenges faced by rural Alaskan communities by passing the Denali Commission Act. The Act became law on October 21, 1998 (Title III of Public Law 105-277, 42 USC 3121).

The Denali Commission (Commission) is an independent federal agency that acts as a regional commission focusing on the basic infrastructure needs of rural Alaska. Working as a federal-state-local partnership, the Commission provides critical utilities, infrastructure and support for economic development in Alaska by delivering federal services in the most cost-effective manner possible. By creating the Commission, Congress intended for those involved in addressing the unique infrastructure and economic challenges faced by America's most remote communities to work together in new ways to make a lasting difference.



Buckland bulk fuel tank farm.

Purpose:

- ▶ To deliver the services of the federal government in the most cost-effective manner practicable by reducing administrative and overhead costs.
- ▶ To provide job training and other economic development services in rural communities, particularly distressed communities (many of which have a rate of unemployment that exceeds 50%).
- ▶ To promote rural development and provide power generation and transmission facilities, modern communication systems, bulk fuel storage tanks, and other infrastructure needs.



Introduction

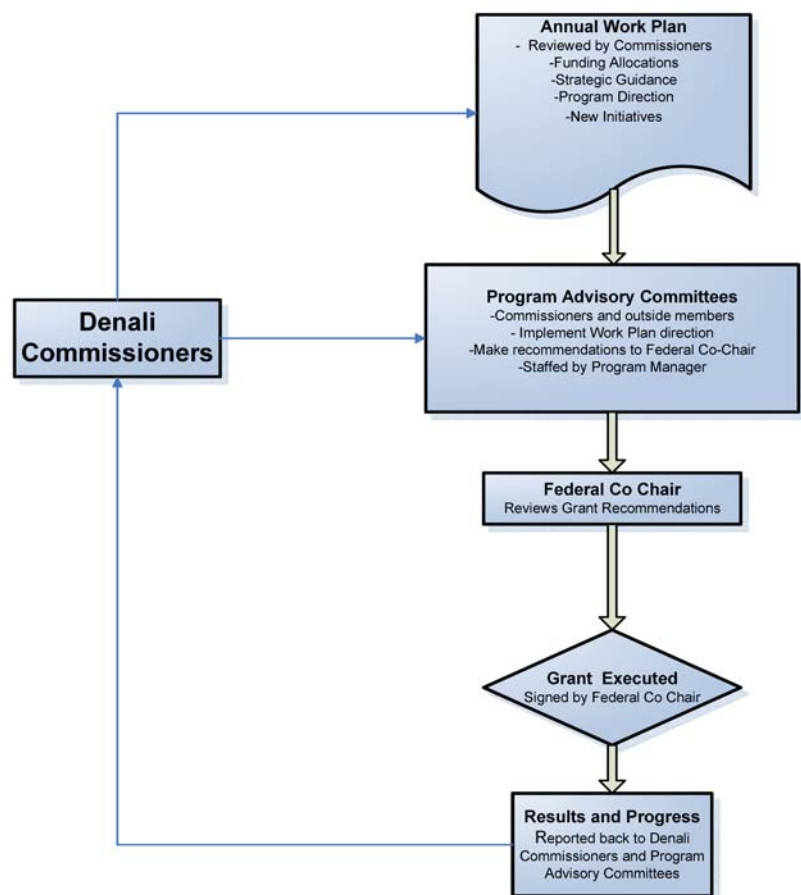
The Commission Act required that seven leading Alaskan policy makers form a team as the Denali Commission:

- ▶ Federal Co-Chair appointed by the U.S. Secretary of Commerce
- ▶ State Co-Chair who is the Governor of Alaska
- ▶ Executive President of the Alaska, American Federation of Labor and Congress of Industrial Organizations
- ▶ President of the Alaska Federation of Natives
- ▶ President of the Alaska Municipal League
- ▶ President of the Associated General Contractors of Alaska
- ▶ President of the University of Alaska

Commissioners meet at least twice a year to develop and monitor annual work plans that guide its activities. Commissioners draw upon community-based comprehensive plans as well as comments from individuals, organizations and partners to guide funding decisions. This approach helps provide basic services in the most cost-effective manner by moving the problem solving resources closer to the people best able to implement solutions.

The Commission is staffed by a small number of employees, together with additional personnel from partner organizations. The Commission relies upon a special network of federal, state, local, tribal and other organizations to successfully carry out its mission.

Denali Commission Decision Making Process



Introduction**Vision, Mission and Organizational Structure**

Vision

Alaska will have a healthy, well-trained labor force working in a diversified and sustainable economy that is supported by a fully developed and well-maintained infrastructure.

Mission

The Denali Commission works with partners to develop basic public infrastructure, opportunity, and quality of life in Alaska communities.



Photo: Joel Neimeyer, Federal Co-Chair at the Denali Commission (left) with Secretary of Commerce Gary Locke (center) and Alaska State Senator Mark Begich



Introduction**Commissioners****Joel Neimeyer**

Federal Co-Chair, Denali Commission

Karen Rehfeld

State Co-Chair, Director of the Office of Management & Budget, State of Alaska

Vince Beltrami

Executive President, Alaska AFL-CIO

Loretta Bullard

Director, Alaska Federation of Natives

Patrick K. Gamble

President, University of Alaska

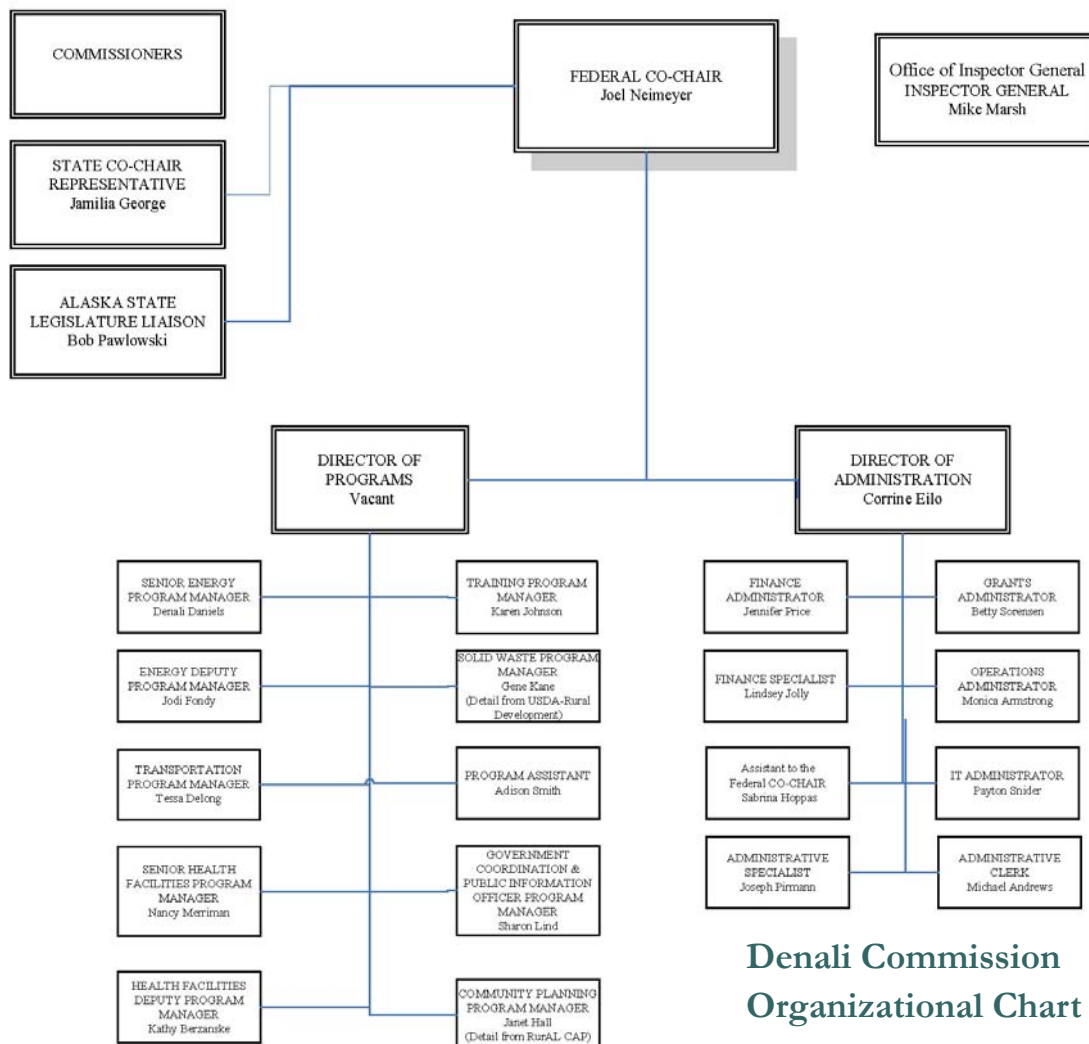
John MacKinnon

Executive Director, Associated General Contractors of Alaska

Kathie Wasserman

Executive Director, Alaska Municipal League

DENALI COMMISSION ORGANIZATIONAL CHART- FY 2011

**Denali Commission
Organizational Chart**

Introduction

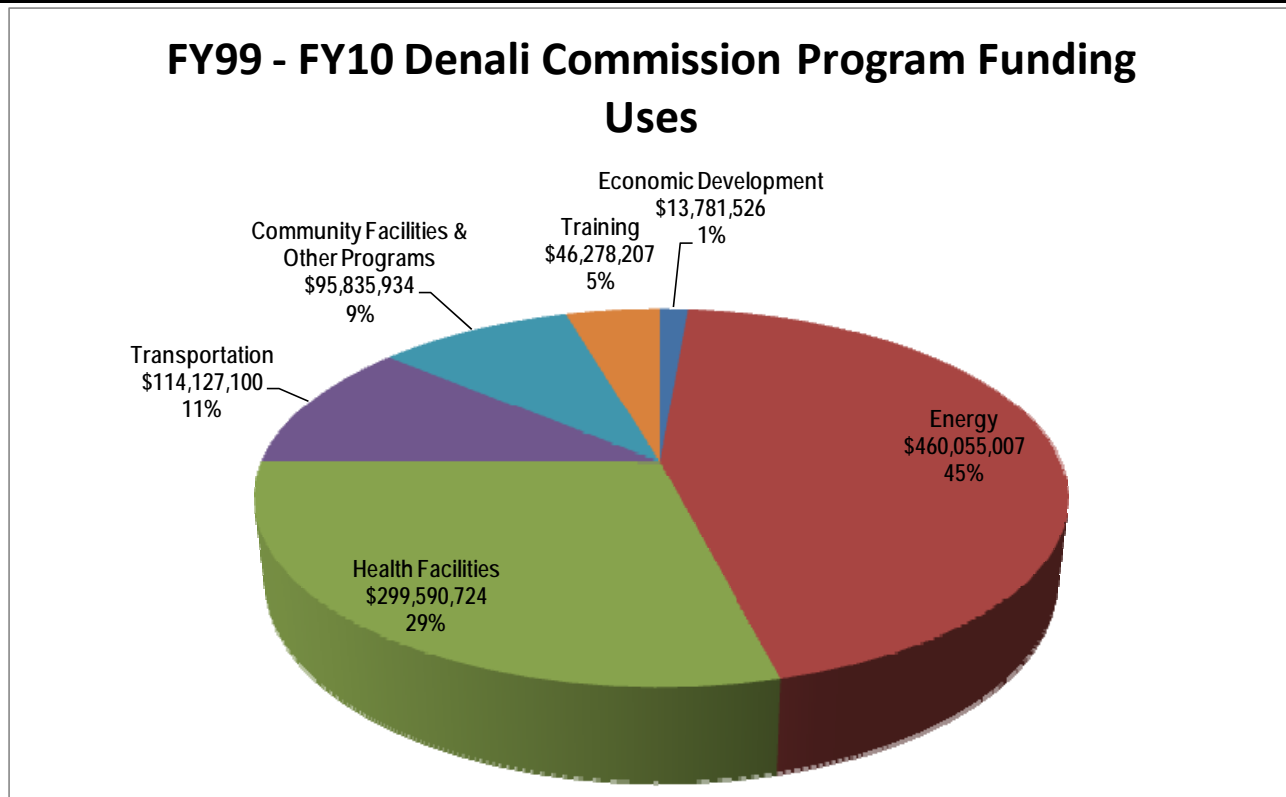


Section 2

Program Summaries, Achievements, Funding and Strategies

- ♦ Government Coordination
- ♦ Energy
- ♦ Health Facilities
- ♦ Transportation
- ♦ Training



*Program Summaries, Achievements, Funding and Strategies***Summary of Performance**

The Fiscal Year 2010 (FY10) Work Plan was developed based on the appropriations approved by Congress for FY10. The Commission has historically received funds from several federal funding sources.

In FY10 no project specific earmarks were provided in any appropriations to the Commission. The Energy and Water Appropriations (commonly referred to as Commission base funding) are eligible for use in all programs, but has historically been used substantively to fund the Energy Program. The Energy Policy Act of 2005 established new authorities for the Commission's Energy Program, with an emphasis on renewable and alternative energy projects. No new funding accompanied the Energy

Policy Act, and prior fiscal year Congressional direction has indicated that the Commission should fund renewable and alternative Energy Program activities from the available base appropriation.

All other appropriations outlined may be used only for the specific program area and may not be used across programs. For example, the U.S. Health Resources and Services Administration (HRSA) funding, which is appropriated for the Health Facilities Program, may not be moved to the Training Program. The figures appearing in the funding sources table include an administrative deduction, which constitutes the Commission's overhead. A comprehensive discussion of all program activities is pro-



Program Summaries, Achievements, Funding and Strategies

vided in the respective program area's of **Section 2**. This includes a history of the major programs, significant program outcomes and a funding history for each program area. The Commission primarily funded and administered the following program areas in FY10:

Energy Program

- Bulk Fuel Storage
- Community Power Generation and Rural Power System Upgrades
- Energy Cost Reduction Projects
- Renewable, Alternative, and Emerging Energy Technologies
- Power Line Interties

Health Facilities Program

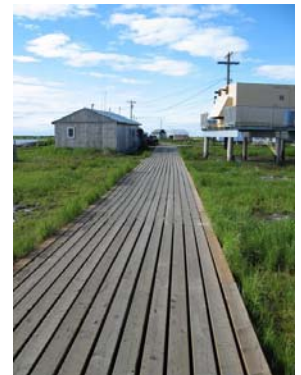
- Primary Care Facilities
- Behavioral Health Facilities
- Elder Housing/Assisted Living Facilities
- Primary Care in Hospitals

***Transportation Program***

- Local Roads and Boardroads
- All Terrain Vehicle (ATV) Roads
- Community Connectivity and Economic Development Road Projects
- Regional Ports and Local Small Boat Harbors
- Barge Landings

***Training Program***

- Allied Health Professions
- Construction Trades
- Facility Operations and Maintenance
- Administration of Public Infrastructure
- Youth Initiatives

***Government Coordination***

- MOU Partners
- Buckland Workgroup

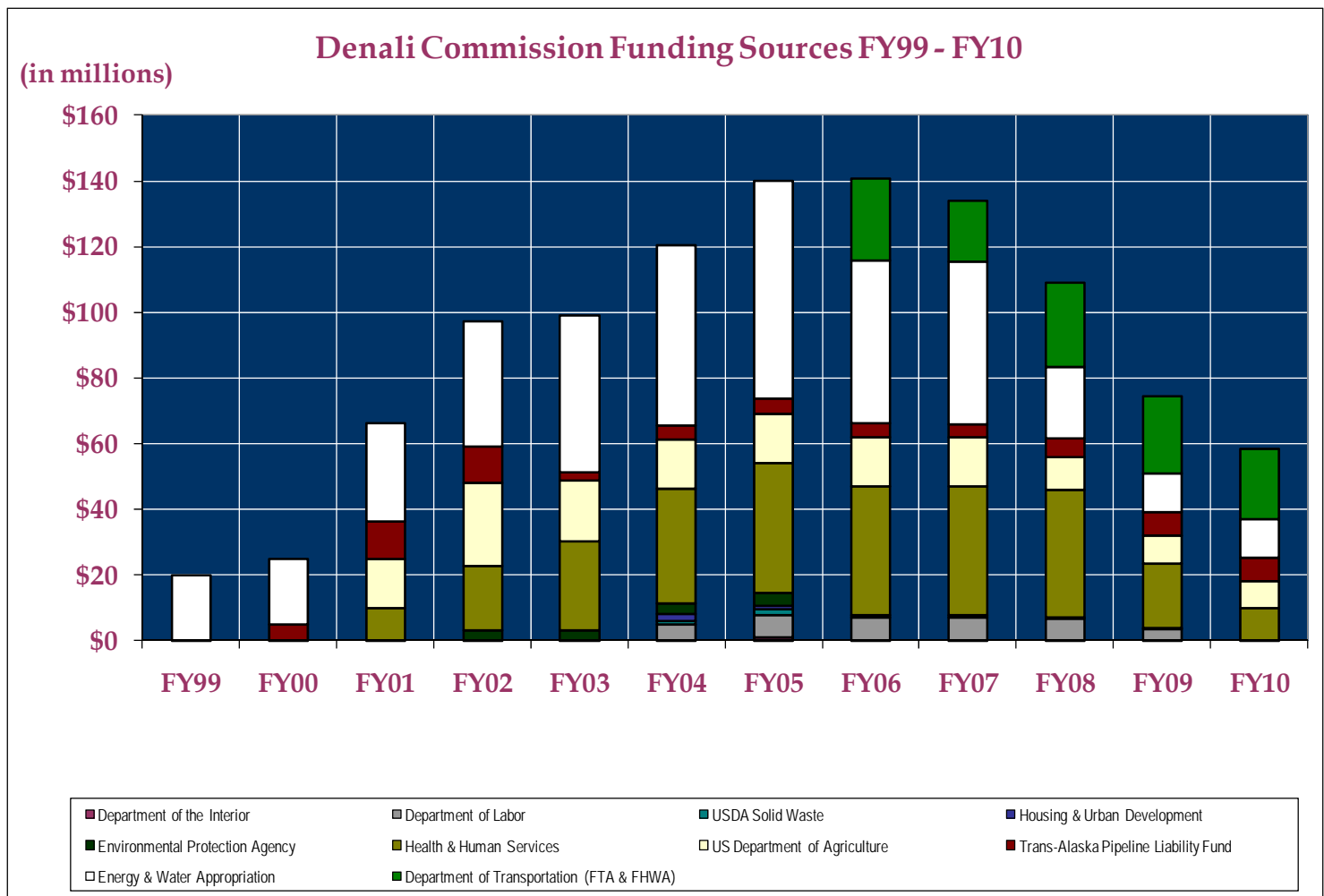


Gambell, Bulk Fuel



Program Summaries, Achievements, Funding and Strategies

As of September 30, 2010 the financial condition of the Denali Commission was sound with respect to having sufficient funds to meet program needs and adequate control of these funds in place to ensure obligations did not exceed budget authority. Agency audits are conducted in accordance with auditing standards generally accepted in the United States of America, OMB Bulletin 07-04 (Audit Requirements for Federal Financial Statements) and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Completed audits can be found on our website at www.denali.gov under Administration, Finance, Performance and Accountability Report.

Sources of Funds

Program Summaries, Achievements, Funding and Strategies Government Coordination

PROGRAM STAFF:

Sharon Lind, Program Manager



OVERVIEW:

The Denali Commission (Commission) is charged with the special role of increasing government effectiveness. The Commission does so by acting as a catalyst and strategic partner for many federal and state programs in Alaska.

The Commission joined others in a Memorandum of Understanding (MOU) that outlines the roles of agencies in coordinating resources and efforts in areas such as community planning, sustainability, data sharing and coordination of pre-construction activities. This MOU served as the basis for creating several multi-agency workgroups and cooperative projects that have increased overall government effectiveness.

The MOU was amended in 2003 with increased participation from both state and federal partners and renewed once again in 2008. This renewed effort focuses efforts on improving the channels of communications among the leaders of all federal and state agencies with an emphasis on critical issues that affect the entire state of Alaska: the high cost of energy, outmigration, and coordination of efforts among all government agencies.

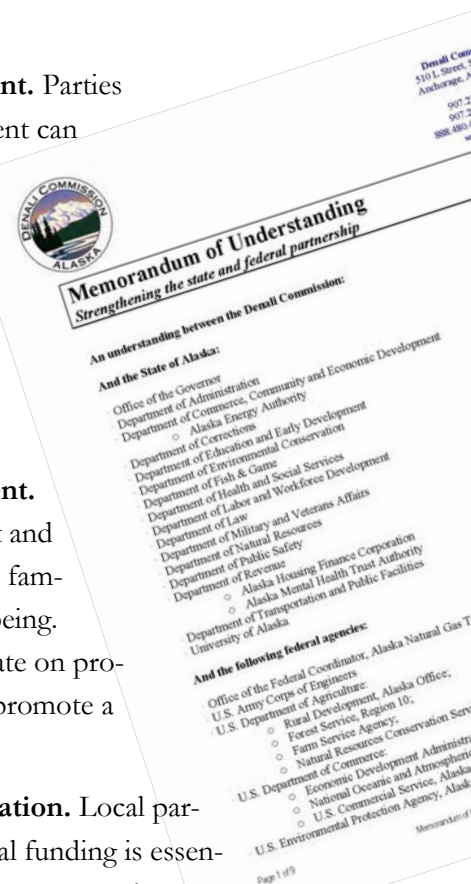
PROGRAM OUTCOMES—

MOU PARTNERS WORKGROUP

The MOU Partners Workgroups is a group comprised of various state and federal agencies through a Memorandum of Understanding. This group has committed to meeting twice a year with a focus on strengthening state and federal partnerships for infrastructure, workforce and economic development in rural Alaska.

This group has the following guiding principles:

- **Sustainable Infrastructure.** Participants of the MOU recognize the importance of funding and developing infrastructure programs and projects that will have a positive, lasting affect in rural Alaska. Parties agree to communicate and coordinate project planning, pre-development, site planning, design and construction processes.
- **Economic Development.** Parties recognize that government can provide opportunities for meaningful private sector development. Parties agree to coordinate activities which can stimulate economic growth.
- **Workforce Development.** Workforce development and having a job is critical to family and community wellbeing. Parties agree to coordinate on programs and policies that promote a skilled rural workforce.
- **Planning and Coordination.** Local participation, to include local funding is essential for successful infrastructure projects. Parties affirm the importance of local planning to iden-



Government Coordination

tify and prioritize proposed projects, and the need to understand the overall impacts of multiple projects on a community.

- **Communication.** Active communications and sharing of information increases efficiencies and decreases the duplication of services. To the extent allowed by each agencies guidelines, MOU participants will share information as needed for the successful implementation of projects.
- **Involving other partners.** Participants recognize that many other non-profit and community organizations in Alaska are valuable resources for furthering the goals of the MOU Partners Workgroup. Parties will collaborate and communicate to provide regional planning, program support and partnering opportunities where practicable.

SUSTAINABLE RURAL COMMUNITIES PROJECT

The Commission plays a key role in coordinating the myriad of federal, state and tribal programs that affect rural Alaska. Through senior leadership forums, workgroups and advisory committees, we work effectively to leverage dollars, produce meaningful outcomes, and deliver innovative and sustainable projects. As a convener and coordinator, in 2010 the Commission developed and published the Sustainable Rural Communities report.

Phase I of this project involved gathering the federal partners together to collaborate on the development of the Sustainable Rural Communities report. This document takes a hard look at the barriers to developing and maintaining sustainable rural communities in Alaska, as



defined by the federal partners and, in some cases, offers possible solutions to those barriers.

Phase II of this project involved gathering input and comments from our partners and the public at-large. After comments are compiled, an addendum to the already informative document, is set to be completed by March 2011.

Phase III of this project begins the actual implementation of the proposed efforts outlined in the report, efforts like the Regional Forum concept. The goal of this overall effort is collaborative transparency and improved government effectiveness. Watch our website as this project unfolds.



Government Coordination

Myron Lincoln dumps human waste from the family's "honey bucket" onto the frozen banks of the Ninglick river at the village of Newtok. A large percentage of homes in dozens of rural Alaska villages have never had flush toilets and must use honey buckets.

The Denali Commission has funded bulk fuel infrastructure, power generation upgrades and a modern clinic in this community. The challenges faced by the residents we serve are great, the need is overwhelming. (Taken from *Forgotten America* report. Photo by Alex DeMarban.)



people can get drinking water and access laundry facilities, showers, and flushable toilets.

In 2006, Senator Murkowski asked the Denali Commission, in its role of government coordination, to work with the community of Buckland and help move this project forward. The project had been plagued with delays but every month, the key players in this project including Village Safe Water, the Corps of Engineers and the community convene in meetings arranged and facilitated by the Commission. The project is moving forward and completion of this effort is in sight.

FISCAL YEAR 2012 GOVERNMENT COORDINATION GOALS:

Government Coordination efforts at the Denali Commission provide communication between key federal and state stakeholders across the state of Alaska. With continued funding, the Commission would be able to deliver program efforts and lead state and federal collaboration by facilitating, organizing and leading government partnerships in new and innovative ways across the entire state. Continued efforts and goals involve the MOU Partners Workgroup and the Buckland Workgroup. New partnerships and goals include the new Sustainable Rural Communities initiative and stronger ties to tribal governments.

BUCKLAND WORKGROUP:

The State of Alaska Village Safe Water (VSW) defines a community as "unserved" in terms of water and sewer needs if less than 55% of the year round occupied homes have a piped or closed-haul system. Buckland, with a population over 400, is a community near the Arctic Circle and one of 46 rural Alaska communities still in need of service and relies on five-gallon 'honey buckets' for toilets that are emptied manually. Buckland's washeteria, a small public facility, serves as the watering point where



Government Coordination**MEANS AND STRATEGIES:**

The Government Coordination Program is led by one Program Manager and overseen by the Director of Programs. To be successful in coordinating with other state and federal agencies there is a clear invitation for open communication at all times. eNewsletters and annual reports, viewable on the Commission website at www.denali.gov assists in keeping all parties informed and connected. The measurement of success is outlined in quarterly meetings to eliminate duplication of efforts for rural Alaskan communities.



Program Summaries, Achievements, Funding and Strategies ***Energy Program***

PROGRAM STAFF:

Denali Daniels, Senior Program Manager
Jodi Fondy, Deputy Program Manager

PROJECTS FUNDED:

- ⇒ *Bulk Fuel Storage*
- ⇒ *Community Power Generation and Rural Power System Upgrades*
- ⇒ *Energy Cost Reduction Projects*
- ⇒ *Renewable, Alternative, and Emerging Energy Technologies*
- ⇒ *Power Line Interties*

PROGRAM OVERVIEW:

The Energy Program is the Commission's first program and is often identified, along with the Health Program, as a "legacy" program. The program focuses on bulk fuel storage tank upgrades (BFU) and power generation/rural power system upgrades (RPSU) across Alaska, as well as recent expansion into alternative, renewable, and emerging energy infrastructure. The purpose of the program is to provide code-compliant bulk fuel storage and electrification throughout rural Alaska, particularly for communities "off the grid" and not reachable by road or rail, with a goal of improving energy efficiency and decreasing energy costs.

Most rural Alaska communities receive their goods during the summer via barge service, including heating fuel and fuel for diesel-fired electrical generators. Consequently, the bulk fuel storage facilities must be sized for storage of at least nine months of fuel for uninterrupted service.

Program partners coordinate project funding requests with the Commission to balance the relative priority or urgency of bulk fuel and power generation needs against



available funding, community readiness, and capacity to carry out the work. Legacy program (RPSU, BFU and intertie) projects are identified by partners and reviewed and selected by Commission staff.

Program partners are utilized to perform initial due diligence, as well as, assist in the development of the business plans for the participants as designs are underway. The program is dynamic: priorities fluctuate throughout the year based on design decisions, due diligence and investment policy considerations, site availability, the timing of funding decisions, etc.

The Energy Program has historically used a "universe of need" model to determine program and project funding. Specifically, the program is focused on using the existing statewide deficiency lists of bulk fuel facilities and power generation/distribution systems to prioritize project funding decisions.

The remaining needs in the BFU and RPSU universes of need have previously been estimated at \$409 million; however, this was based on 2004 construction costs. Populations have fluctuated across the state over the past



Energy Program

ten years, erosion has increased the risk of building in certain communities and escalating construction costs have challenged the original intent of the Commission's goal toward an exit strategy.

The Commission has completed 97 bulk fuel storage projects and 55 power plant upgrades improving energy efficiency in those communities. With this critical work behind the Commission, and the evolution of Alaska's villages in the past decade, the remaining universe of need is reassessed annually. Currently, the BFU universe indicates roughly 64 communities in need of this basic infrastructure; however, it is unlikely all will proceed due to sustainability issues. A high projection for all 64 bulk fuel projects totals approximately \$260 million. The rural power system upgrade remaining universe includes approximately 72 communities, with estimates for completion at almost \$220 million. The RPSU program universe is less clear, as more intertie connectivity is reducing the need for standalone projects, coupled with the increased surge of alternative/renewable energy projects statewide. A renewable project sometimes is proposed in conjunction with a deficiency list project to reduce the dependence on diesel fuel and the fuel storage requirements. An intertie can remove the need for a new power plant, and reduce fuel storage requirements in the intertied communities. Therefore, the legacy program may also include these types of energy infrastructure.

The Energy Policy Act of 2005 established new authorities for the Commission's Energy Program; with an emphasis on alternative and renewable energy projects, energy transmission, including interties, and fuel transportation systems. Although the Energy Policy Act did not include specific appropriations, the Commission is expected to carry out the intent of the Act through a por-

tion of its "Base" funding. To date, the Commission has co-funded a number of renewable projects, including hydroelectric facilities, a geothermal power plant, a biomass boiler, and a number of wind-diesel power generation systems.

About 94% of electricity in rural communities which receive Power Cost Equalization (PCE) payments is produced by diesel and about half the fuel storage in most villages is used for the power plants. Any alternative means of generating power can reduce the capacity needed for fuel storage and can reduce the sizing of and demand on diesel-fired electrical generators. This reduces capital costs, as well as, operations and maintenance (O&M) and repair and renovation (R&R) costs for fuel storage facilities and may reduce the cost of power to the community.

In FY07, the Commission issued the first request for proposals for alternative/renewable energy projects. The Commission dedicated \$5 million to this effort which was matched with \$1 million from the State of Alaska. Overwhelming response from this initiative, coupled with extraordinarily high energy costs, prompted the state to create a renewable energy fund.

With the advent of the State of Alaska's Renewable Energy Program (REP), the Commission has redirected its efforts from renewable technologies to emerging technologies. In FY10, the Commission provided \$3.1 million to match \$2.2 million from the state for an Emerging Energy Technology Fund, which was created through legislation passed in April 2010.

Recognizing the critical role energy plays in the quality of life and economic development of Alaska's communities,



Energy Program

the Denali Commission has made energy its primary infrastructure theme since inception and continues to make energy a priority. The Commission has made great strides developing safe and reliable energy infrastructure in Alaska while minimizing expenses.

PROGRAM OUTCOMES:

The Energy Program has achieved several critical outcomes and outputs. These include continued funding of design and construction of new bulk fuel tank farms, upgrades to community power generation systems and power distribution systems (considered the “legacy” program component of the Commission’s Energy Program), and investment in alternative, renewable and emerging energy technology. The Denali Commission has provided infrastructure funding for reliable, code compliant fuel storage and power generation to tens of thousands of rural Alaskans. Thus far, the Commission has completed:

- ☑ *97 bulk fuel tank farms in rural communities throughout Alaska and has completed 55 rural power system upgrades.*
- ☑ *An updated comprehensive universe of need report for bulk fuel facilities was completed in 2009 and a rural power system upgrade universe in 2010 providing current, reliable resources to the Denali Commission and partners for future projects.*

To date, the Commission has dedicated more than \$460 million to energy projects – 45% of the Denali Commission’s resources over the past twelve years.

ENERGY ADVISORY COMMITTEE:

The Energy Advisory Committee was established in 2007 to aid the Commission by reviewing and updating existing policies and guiding the Commission’s direction in developing a more robust energy program. The Energy Advisory Committee serves in an advisory capacity to the full Commission.

The Commission’s Energy Advisory Committee met in April 2010 to discuss the FY10 draft work plan and anticipated construction projects, a strategy for soliciting and selecting planning and design projects and discussion of the emerging energy technology grant fund in conjunction with the State of Alaska.

Energy Advisory Committee Members:

- John MacKinnon (Chair) *Denali Commissioner, Associated General Contractors of Alaska;*
- Vince Beltrami *Denali Commissioner, Alaska AFL-CIO;*
- Dr. Brian Hirsch *U. S. Department of Energy National Renewable Energy Laboratory;*
- Eric Marchegiani, P.E. *U.S. Department of Agriculture–Rural Development;*
- Robert Martin *Goldbelt Corporation;*
- Brad Reeve *Kotzebue Electric Association;*
- Dr. Daniel White *University of Alaska Fairbanks, Institute of Northern Engineering*



Energy Program

FISCAL YEAR 2012 ENERGY PROGRAM GOALS:

In the coming fiscal year, the Energy Program plans to continue funding in the following areas:

- ⇒ *Bulk Fuel Storage*
- ⇒ *Community Power Generation and Rural Power System Upgrades*
- ⇒ *Energy Cost Reduction Projects*
- ⇒ *Renewable, Alternative, and Emerging Energy Technologies*
- ⇒ *Power Line Interties*

The Denali Commission Act outlines the development and implementation of an annual work plan. The Commission must develop an annual work plan that solicits project proposals from local governments and other entities and organizations and provides for a comprehensive work plan for rural and infrastructure development and necessary job training in the areas covered under the work plan.

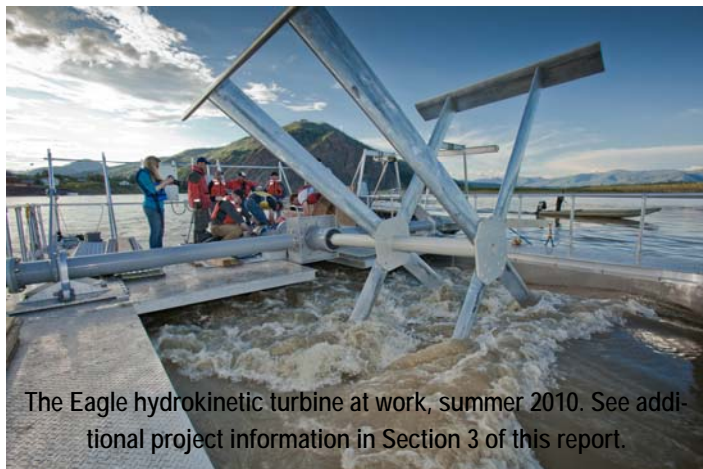
FY11 funding amounts are unknown at this time. Project goals for the fiscal year must wait pending that outcome. The Commission Work Plan process and thus program goals will be on hold pending appropriations.

PROGRAM PARTNERS:

- Alaska Center for Energy and Power (ACEP)
www.uaf.edu/acep
- Alaska Energy Authority
www.aidea.org/aea
- Alaska Power & Telephone
www.aptalaska.com
- Alaska Village Electric Cooperative
www.avec.org
- U.S. Department of Agriculture Rural Utility Service
www.usda.gov/rus/electric
- U.S. Department of Energy National Energy Technology Lab (NETL)
www.netl.doe.gov
- U.S. Department of Energy National Renewable Energy Lab (NREL)
www.nrel.gov
- U.S. Environmental Protection Agency
www.epa.gov



Energy Program



The Eagle hydrokinetic turbine at work, summer 2010. See additional project information in Section 3 of this report.

EAGLE HYDROKINETIC TURBINE PROJECT

The Commission provided funding to the Alaska Power and Telephone Company (APT) for a demonstration project in Eagle, Alaska. The hydrokinetic in-river turbine mirrors fish wheels used by villagers to harvest salmon, but instead captures natural energy produced by the majestic Yukon River. The turbines four blunt-edged blades are suspended by an anchored pontoon barge and spin at a rate of just 22 revolutions per minute. Energy is transferred to a power line beneath the river floor onto shore where the electricity is distributed to the power grid for the community.

In the summer of 2010, the turbine produced 15 to 17 kilowatts of electricity, which could supply about a quarter of Eagle's electricity needs. Efforts are underway to address potential impacts on fish, which, so far, are thought to be minimal, managing debris during times of heavy rain fall and inoperability during winter months when the river is frozen.

Alternative and renewable energy continues to be a priority for the Commission in addressing the challenges of small remote communities off the electrical grid and road systems.

KWETHLUK RURAL POWER SYSTEM UPGRADE

The Commission, in partnership with the State of Alaska, Alaska Energy Authority (AEA), funded a new power plant in Kwethluk, Alaska. The community of nearly 800 residents lies at the junction of the Kuskokwim and Kwethluk Rivers in western Alaska and is accessible by air year round and by barge or boat during the summer months. The new power plant includes three energy efficient generators, a control panel with automatic load sensing and paralleling capabilities to ensure the most efficient combination of generation is utilized, heat recovery to the high school, and remote monitoring to allow trouble shooting from AEA's office in Anchorage. The new power plant was completed and brought on line in February 2010 and immediately achieved over 12% efficiencies, which equated to a savings of nearly 6,000 gallons of diesel between February and June 2010. In addition, it is estimated that the school district will save 12,000 gallons of diesel through use of the heat recovery system, which will eliminate approximately 134 tons of CO₂ emissions, in 2010.

Inside the Kwethluk power plant. See additional project information in Section 3 of this report.



Energy Program**MEANS AND STRATEGIES:**

The Energy Program is led by one Program Manager and a Deputy Energy Program Manager. Management of construction projects is carried out by utilizing program partners to oversee project management functions. The Commission's Energy Program has been actively engaged in supporting initiatives around renewable and alternative energy and specifically emerging energy technologies and encouraging state and private investment in innovation toward improving energy needs of rural Alaska communities. While the focus of the Commission's energy program continues to address basic storage and generation needs, options for more cost effective and energy efficient technologies are being explored. Recent examples include small in-river hydrokinetic turbine for electric generation, seawater heat-pumps, wind-diesel grid stability components, thermal solar panels, wood pellet boiler systems and more. Most notably, a project carried out by high school students in Cordova, Alaska has generated international attention as science club teens test the utilization of cold climate microbes (psychrophiles) found in arctic lakes combined with waste from the school lunch room to develop methane, with the long range goal of small scale cooking and heating systems.

The Commission, through the engagement of its Energy Advisory Committee, will be evaluating how these projects can integrate with existing initiatives toward the goal of low cost, availability of reliable energy to Alaska residents. At a time when diesel fuel prices can reach upward of \$8- \$9/gallon in rural communities, the energy crisis is a critical focus of the Commission.



Energy Program**FISCAL YEAR 2010 PROJECTS**

Title / Project Description	2010 Energy Funds
Twin Hills – RPSU CDR	\$150,000
Atmautluak – RPSU CDR	\$50,000
Fort Yukon – RPSU Final Design	\$340,000
Koliganek – Bulk Fuel Facility	\$1,100,000
Minto—Generator Design	\$50,000
Emmonak – RPSU and FU Design	\$250,000
Togiak – RPSU and BFU CDR	\$45,000
New Stuyahok – RPSU Design	\$75,000
Shageluk – FBU Business Plan	\$20,000
Stebbins – RPSU Design	\$100,000
Brevig Mission/Teller -- Intertie	\$900,000
Stebbins/St. Michael – Bulk Fuel Facility	\$7,461,000
Alakanuk – Bulk Fuel Final Design	\$165,000
Igiugig – RPSU	\$1,350,000
Hoonah – RPSU	\$3,330,000
Yakutat - RPSU	\$3,150,000
Emerging Technology Program	\$2,241,607
Construction Contingency Funds	\$2,193,393
TOTAL	\$22,971,000



Program Summaries, Achievements, Funding and Strategies ***Health Facilities Program***

PROJECTS FUNDED:

- ⇒ *Health Facilities Program*
- ⇒ *Primary Care Facilities*
- ⇒ *Behavioral Health Facilities*
- ⇒ *Elder Housing/ Assisted Living Facilities*
- ⇒ *Primary Care in Hospitals*

PROGRAM OVERVIEW:

Congress amended the Denali Commission Act in 1999 to provide for the planning, designing, constructing and equipping health facilities. The Health Facilities Program is a collaborative effort, with the partnership of numerous organizations, including the Alaska Native Regional Health Corporations. Since 1999, the Commission has methodically invested in regional networks of primary care clinics across Alaska.

While primary care clinics have remained the “legacy” priority for the Health Facilities Program, in response to Congressional direction in 2003, funding for additional program areas addressing other health and social service related facility needs was initiated. Innovative additions to clinic design, including behavioral health and dental care were adopted. And, over time, the program has expanded to include other initiatives like domestic violence facilities, elder housing, primary care in hospitals, emergency medical services equipment and hospital designs.

The program uses a universe of need model for primary care clinics and an annual selection process through a Health Steering Committee for other program areas. In 1999, the program created a deficiency list for primary

PROGRAM STAFF:

Nancy Merriman, Senior Program Manager

Kathy Berzanske, Deputy Program Manager



care clinics and found 288 communities statewide in need of clinic replacement, expansion and/or renovation; this list was updated in 2008. Projects are recommended for funding if they demonstrate readiness which includes the completion of all due diligence requirements. This includes an approved business plan, community plan, site plan checklist, completed 100% design, documentation of cost share match, and a high probability that the project will begin construction during the next season.

Recently, the business plan process was revised to include the evaluation and projections related to the cost of fuel, electricity and other utilities, and erosion and relocation issues. These factors pose significant economic challenges to many small communities and villages. As a result, and in correlation with the new Commission Investment Policy (adopted in November 2008), the Commission has also undertaken an innovative project to design a new, small clinic prototype which will take into account both the needs and resources of communities of fewer than 100 people. The Commission anticipates conducting a pilot of the small clinic next spring in Southeast Alaska.



Health Facilities Program

When the prototype designs are completed, the small clinic may be used by many communities across the state.

The primary care program has continued to integrate behavioral health and dental spaces in clinics in the medium, large and sub regional size categories, ensuring that critical space is available for specialty and mid-level providers in remote locations. Many rural Alaska communities experience the highest per capita rate of dental and behavioral health concerns in the country. Inclusion of these spaces in new clinics is a fundamental part of a successful treatment modality and model across Alaska.

Alaska has a complex system of health delivery – with Tribal, City, Village, private and federally-designated clinics and providers working in partnership to ensure there is a reliable continuum of care for isolated communities and regions throughout the state.

Designing and building health facilities in rural Alaska is also complicated – a process which must account for small populations, extreme climates, roadless communities, and environmental factors. Methodical planning and attention to unique community characteristics enables the Denali Commission to meet these challenges.

PROGRAM OUTCOMES:

The Health Facilities Program achieved several key outputs and outcomes in 2010. The program focused on funding the construction of 4 new or renovated primary care clinics, 4 elder housing units, 1 behavioral health facility and 12 primary care in hospital projects.

The Denali Commission has made a monumental impact in the lives and health of rural Alaskans by contributing

to the construction of needed health facilities throughout the state:

- ✓ 114 clinics have been completed
- ✓ 11 are being constructed now
- ✓ 27 are in the business planning and design phases

To date, the Commission has dedicated more than \$299 million to health projects – 29% of the Denali Commission's resources over the past twelve years.

HEALTH STEERING COMMITTEE

The Health Steering Committee is an advisory body comprised of the following membership organizations: the State of Alaska, Alaska Primary Care Association, the Alaska Native Tribal Health Consortium, the Alaska Mental Health Trust Authority, the Alaska Native Health Board, the Indian Health Service, the Alaska State Hospital and Nursing Home Association, and the University of Alaska. The Committee reviews and updates program policies and guides the Program's direction and priorities.

The Health Steering Committee (HSC) met 3 times in fiscal year 2010. Key outcomes include: reviewing current program project selection criteria and processes and refining those to reflect significantly reduced budgetary resources. The Committee members also spent some time at each meeting exploring the foundational purpose and value of the Health Program as they consider new potential program directions.



Health Facilities Program

Health Steering Committee Members:

- Lincoln Bean, Sr. *Alaska Native Tribal Health Consortium;*
- Dr. Kenneth Glifort *Indian Health Service;*
- Jeff Jessee *Alaska Mental Health Trust Authority;*
- Andy Teuber *Alaska Native Tribal Health Consortium;*
- Marilyn Walsh Kasmar *Alaska Primary Care Association;*
- Dr. Ward Hurlburt *Alaska Department of Health and Social Services*
- Karen Perdue *Alaska State Hospital & Nursing Home Association*
- Jan Harris *Office of Health Programs Development*

FISCAL YEAR 2012 HEALTH FACILITIES

PROGRAM GOALS:

In the coming fiscal year, the Health Facilities Program plans to continue funding in the following areas:

- ⇒ *Primary Care Facilities*
- ⇒ *Behavioral Health Facilities*
- ⇒ *Elder Housing/ Assisted Living Facilities*
- ⇒ *Primary Care in Hospitals*

The Denali Commission Act outlines the development and implementation of an annual work plan. The Commission must develop an annual work plan that solicits

project proposals from local governments and other entities and organizations and provides for a comprehensive work plan for rural and infrastructure development and necessary job training in the areas covered under the work plan.

FY11 funding amounts are unknown at this time. Project goals for the fiscal year must wait pending that outcome. The Commission Work Plan process and thus program goals will be on hold pending appropriations.

PROGRAM PARTNERS:

- Alaska Department of Health and Social Services (DHSS)
www.hss.state.ak.us
- Alaska Housing Finance Corporation
www.ahfc.state.ak.us
- Alaska Mental Health Trust Authority
www.mhtrust.org
- Alaska Native Tribal Health Consortium
www.anthc.org
- Alaska State Hospital and Nursing Home Association
www.ashnha.com
- Health Resources and Services Administration
www.hrsa.gov
- Rasmuson Foundation
www.rasmuson.org
- Mat-Su Health Foundation
www.matsuhealthfoundation.org/
- Regional Alaska Native Health Organizations



Health Facilities Program

RIGHTSIZING CLINICS IN RURAL ALASKA

As energy and construction costs have risen over time, it became apparent that the smallest of the Denali Commission health clinic prototypes was not “right-sized” for communities in Alaska with fewer than 100 residents. The partners of this program are meeting this challenge through the development of new prototype clinic designs that are less than 1,000 square feet in size. The new designs can accommodate energy efficiencies and alternative energy methods as they become proven and cost-effective for rural Alaska. The first pilot of the small clinic design will be deployed in the spring of 2011.

SKAGWAY CLINIC



Dahl Memorial Clinic, Skagway, June 2010. See additional project information in Section 3 of this report.

Many years ago E.A. and Jenny Rasmuson spied a special site in Skagway they knew would be perfect for a future health facility. That vision became a reality in June 2010, when their namesake community health center was opened. This striking state-of-the-art health clinic is a 14,531 square foot facility and includes nine exam rooms, three urgent care rooms, space for physical therapy, audiology, and optometry, lab, x-ray and three dental opera-

tories. Partnerships made this successful project – with the in-kind and funding support of Rasmuson Foundation, the City of Skagway, the State of Alaska, and the Denali Commission.

HAINES ASSISTED LIVING



Haines Assisted Living Facility, Haines, June 2010. See additional project information in Section 3 of this report.

The Commission funded Haines Assisted Living in Southeast Alaska. This facility offers personalized assistance with the activities of daily living, supportive services and compassionate care in a professionally managed, carefully designed, group setting. It's the perfect



Café space inside the Haines Assisted Living Facility, June 2010.

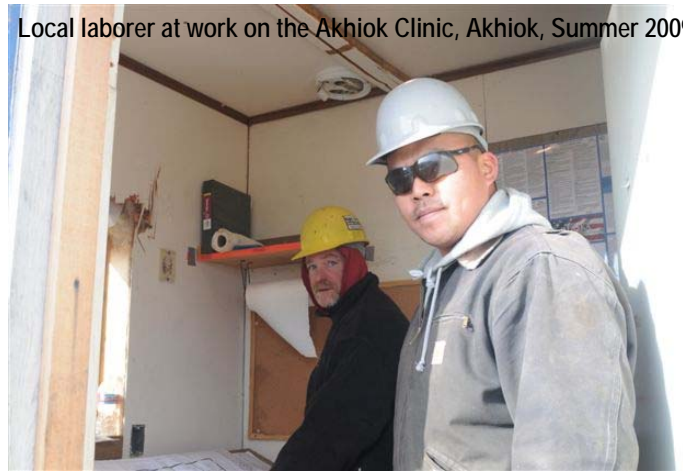


Health Facilities Program

alternative for seniors who can no longer live on their own at home, yet don't need 24-hour, complex medical supervision.

The Commission funded new construction of an 8 unit elder assisted living facility with a community room, commercial kitchen, manager's apartment and dining facility. Small population centers do not always have access to this type of facility and more often than not, seniors are forced to relocate leaving close friends and family members. The Commissions support in this area helps build stronger communities.

Local laborer at work on the Akhiok Clinic, Akhiok, Summer 2009.



AKHIOK CLINIC

Collaboration led by the Kodiak Area Native Association (KANA) brought the Akhiok clinic to completion in September 2009. KANA collaborated with the City of Akhiok, the Akhiok Tribal Council, the Denali Commission, the Alaska Native Tribal Health Consortium and the Indian Health Service to bring this 1,500 square foot clinic to completion in a year's time. The previous clinic was located in a two-bedroom home not adequately equipped for medical care delivery. Rightsizing clinics for smaller communities in rural Alaska is a priority of the Denali Commission Health Facilities Program.



Akhiok Health Clinic, Akhiok, September 2009.



Health Facilities Program

MEANS AND STRATEGIES:

The Health Facilities Program is led by one Program Manager and one Deputy Program Manager, both overseen by the Director of Programs.

To be successful in developing the program there is a Health Steering Committee that meets on a quarterly basis. The committee's work is instrumental in guiding the policy direction of the program, and fine-tuning the project selection process to better reflect the evolving resources and goals of the Health Facilities Program.

A Gated Process: The Health Facilities Program has a rigorous application process for primary care clinics, including:

- Business planning, Community planning, and Conceptual planning
- Site Plan Checklists – to ensure the site of the new facility is sound, and has clear title to the owners
- Design – which incorporate green / energy conservation and efficiency features; and which are right sized to small rural Alaskan communities
- Construction

Each of these phases is “gated” – and projects are only permitted to move to the next phase when Denali Commission approval is granted.

The Gated Process is also applied to other program component areas, such as Behavioral Health, Primary Care in Hospitals, and Elder Supportive Housing

All Health projects with construction or equipment purchase involvement are required to produce 20 to 50 percent cost share match.



Health Facilities Program**FISCAL YEAR 2010 PROJECTS**

Title / Project Description	2010 Health Funds
Statewide <i>Primary Care Clinics – Health Facilities Planning, Design and Construction</i>	\$7,304,039
Soldotna <i>Elder Supportive Housing</i>	\$805,000
Statewide <i>Behavioral Health Facilities</i>	\$492,000
Wrangell <i>Replacement Health Facilities in Wrangell</i>	\$152,000
Statewide <i>Alaska Health Care Reform Initiative</i>	\$100,000
Seward <i>Providence Seward Medical & Care Center Electronic Health Records</i>	\$100,000
Sitka <i>Sitka Community Hospital Surgical Equipment Replacement</i>	\$100,000
Dillingham <i>Kanakanak Hospital, Dillingham CT Scan Equipment</i>	\$100,000
Soldotna <i>Central Peninsula Hospital Bedside Medication Verification System</i>	\$97,976
Juneau <i>Bartlett Regional Hospital Blood Chemistry Analyzer System Upgrade</i>	\$52,500
Wrangell <i>Wrangell Medical Center Mammography Replacement Project</i>	\$43,000
Homer <i>South Peninsula Hospital Instant Voice Communication System</i>	\$29,311
Petersburg <i>Petersburg Medical Center Computed Radiology Equipment Purchase</i>	\$15,278
Valdez <i>Providence Valdez Medical Center Rehabilitation/Patient Service Equipment</i>	\$7,996
Cordova <i>Community Health Strategic Planning</i>	\$15,000
Willow <i>Clinic Planning</i>	\$1,681
TOTAL	\$9,415,781



Program Summaries, Achievements, Funding and Strategies Transportation Program

PROGRAM STAFF:

Tessa DeLong, Senior Program Manager

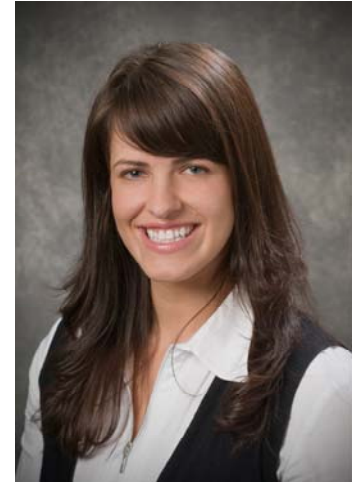
Adison Smith, Program Assistant

- ⇒ *Local Roads and Boardroads*
- ⇒ *All Terrain Vehicle (ATV) Roads*
- ⇒ *Community Connectivity and Economic Development Road Projects*
- ⇒ *Regional Ports and Local Small Boat Harbors*
- ⇒ *Barge Landings*

PROGRAM OVERVIEW:

On August 10, 2005, Congress passed H.R. 3 - Safe, Accountable Flexible Efficient Transportation Equity Act: A Legacy for Users (SAFETEA-LU) into law. This Act provides the Denali Commission (Commission) transportation program with approximately \$25 million annually for fiscal years (FY) 2005 through 2009. The funds are divided between the roads component of the program (\$15 million) and the waterfront development component of the program (\$10 million). The Transportation Program focuses on providing access and resources to communities while improving health, safety, and efficiencies for local water and surface transportation. SAFETEA-LU is expected to continue to some unknown point in the near future when highway reauthorization occurs.

SAFETEA-LU requires the formation of a Commission Transportation Advisory Committee (TAC) to advise the agency regarding project nominations, selections and program policy. The nine member TAC includes by law, four members who represent existing regional native corporations, native non-profit entities, and tribal governments, and four members who represent rural Alaska regions or villages. The TAC is chaired by the Commission's Federal Co-Chair. The TAC is responsible for pro-



viding broad program guidance and for reviewing and recommending eligible projects submitted through the public nominations process to the Federal Co-Chair for final approval. The TAC reviews project nominations on a semi-annual basis, once in January for project selections and once during the summer to monitor project development.

Commission staff has focused on directed public outreach and agency coordination efforts; as a result, the program has now begun to focus attention on the following areas of transportation needs:

Roads Program:

- Rural community streets, roads, and board roads
- Roads between rural communities
- Roads between rural communities and the Alaska State highway system
- Roads to access resource development
- Dust control on local streets and roads
- Access to boat launch sites for commercial and sub-



Transportation Program

sistence fisheries

- Access to permanent barge landings for fuel and freight transfers
- Storm evacuation roads
- ATV hardened trails

The road program targets basic road improvement needs. It also looks at opportunities to connect rural communities to one another and the State highway system, and opportunities to enhance rural economic development.

Waterfront Development Program:

- Regional port reconstruction and/or expansion to support commercial fisheries and regional fuel and freight redistribution
- Harbor reconstruction and/or expansion to support commercial and subsistence fishing, and/or regional hub and intermodal connections
- Boat launch ramps to support local uses, including search and rescue operations
- Barge landing improvements including structures and mooring facilities

The waterfront development program addresses port, harbor and other waterfront needs for rural communities. The waterfront program has also recently begun focusing on improvements to regional ports, and construction of barge landings and docking facilities.

The Transportation Program has developed successful design and construction partnerships with the U.S. Federal Highway Administration (FHWA), Western Federal Lands Highway Division (WFLHD), Alaska Department of Transportation and Public Facilities (DOT&PF), and

the U.S. Army Corps of Engineers (USACE). The program also develops projects with regional, local and tribal governments, and regional tribal non-profits. Success in the program is also a function of excellent ongoing guidance from the FHWA Alaska Division.

PROGRAM OUTCOMES:

The Transportation Program has focused attention on leveraging additional partner and agency funding for high priority transportation projects. For FY06-FY09, the \$100 million funding for the transportation program, leveraged almost \$400 million in additional funding for projects. The programs ability to successfully leverage significant funding for projects has been an important feature of the agency's program. In many cases, the projects funded by the Commission are high priority community projects, but may not rise to the top tier of prioritization lists maintained by the State of Alaska or other federal transportation agencies. By working collaboratively with other partners, the Commission has been able to maximize transportation appropriations to the agency.

To date the Commission has a total of 157 projects in the following categories:

- ☑ *33 Road Projects Completed*
- ☑ *42 Waterfront Development Projects Completed*
- ☑ *82 Road and Waterfront Development Projects in the Planning, Design or Construction Phase*



Transportation Program

To date, the Commission has dedicated roughly over \$114 million to transportation projects – 11% of the Denali Commission’s resources over the past twelve years.

TRANSPORTATION ADVISORY COMMITTEE:

Road and waterfront development projects are selected by the program’s Transportation Advisory Committee (TAC) following an extensive public application process. TAC members, appointed by the Governor of Alaska and led by the Denali Commission Federal Co-Chair, are rural Alaska leaders with extensive experience in transportation development. In addition to project selection work, the TAC advises Denali Commission management on surface transportation needs in rural Alaska and assists in coordinated rural transportation planning efforts. The TAC is a key statutory feature of the program, and a key element in the program’s success.

The Transportation Advisory Committee met 4 times in fiscal year 2010. Key outcomes from this group include: the selection of 41 road and waterfront development projects, funding a total of \$24,149,125 for rural Alaska transportation; the creation of a Standard Operating Procedures (SOP) document which will provide program staff and the TAC with procedures, processes and policy for the program; creation of a community outreach, and technical assistance plan resulting in 6 workshops by staff in 2010; coordination with key program partners such as BIA, FHWA, DOT&PF, USACE, regional Tribal transportation organizations, and WFLHD.

Transportation Advisory Committee Members:

- Joel Neimeyer Federal Co-Chair (Chair) *Denali Commission*;
- Mike Hoffman *Association of Village Council Presidents*;
- Steve Ivanoff *Kawerak, Incorporated*;
- Chuck Pool, P.E., R.L.S. *Pool Engineering, Incorporated*;
- Chuck Quinlan *K’oyit’ots’ina, Limited*;
- Ray Richards *Doyon Limited*;
- Randy Romenesko, P.E. *Consultant*;
- Walter Sampson *NANA Regional Corporation*;
- Carvel Zimin, Jr. *Bristol Bay Borough Assembly*

FISCAL YEAR 2012 TRANSPORTATION PROGRAM GOALS:

In the coming fiscal year, the Transportation Program plans to continue funding in the following areas:

- ⇒ *Local Roads and Boardroads*
- ⇒ *All Terrain Vehicle (ATV) Roads*
- ⇒ *Community Connectivity and Economic Development Road Projects*
- ⇒ *Regional Ports and Local Small Boat Harbors*
- ⇒ *Barge Landings*

The Denali Commission Act outlines the development and implementation of an annual work plan. The Commission must develop an annual work plan that solicits project proposals from local governments and other entities and organizations and provides for a comprehensive work plan for rural and infrastructure development and



Transportation Program

necessary job training in the areas covered under the work plan.

FY11 funding amounts are unknown at this time. Project goals for the fiscal year must wait pending that outcome. The Commission Work Plan process and thus program goals will be on hold pending appropriations.

PROGRAM PARTNERS:

- Alaska Department of Transportation and Public Facilities
www.dot.state.ak.us
- Bureau of Indian Affairs
www.doi.gov/bia
- Community Development Quota Organizations
www.wacda.org
- U.S. Army Corps of Engineers
www.poa.usace.army.mil
- U.S. DOT Federal Highway Administration
www.fhwa.dot.gov
- U.S. DOT Western Federal Lands Highway Division
www.wfl.fhwa.dot.gov
- Regional Tribal Non-Profit Organizations

Digging ditch in Gulkana, preparing to lay water and sewer pipes. See additional project information in Section 3 of this report.



GULKANA COMMUNITY ROADS RECONSTRUCTION

The Gulkana road project is a long awaited project that reconstructs the main road into and through the village of Gulkana. In 2006, the Denali Commission partnered with the Native Village of Gulkana on the nomination for this project.

During the design phase of the project, it became clear that the water and sewer utilities bedded in the roadway were failing. Rather than proceed with the road construction as scheduled in 2008 the Commission, the Bureau of Indian Affairs, and the Native Village of Gulkana agreed



Transportation Program

Backfilling ditch after water and sewer pipes have been laid.



to put the road project in abeyance so the community could seek utility reconstruction funds to include in an overall repair project. In 2009, the United State Department of Agriculture (USDA) Rural Utilities Service (RUS) approved a water-sewer reconstruction project and provided funding to Alaska for Gulkana.

This combination of funds and construction phases improves overall costs to both components of work and preempted the possibility of a water-sewer project tearing up a recently reconstructed road.



Flattening road after water and sewer pipes/culverts have been laid.

CHEVAK BARGE LANDING MOORING POINTS

Mooring points provide safe and secure anchorage for boats and barges. The necessity for mooring points in rural Alaska is prevalent and of great concern to the TAC and the Commission's transportation partners such as the USACE and the Alaska DOT&PF.



Driving piling into the ground. Piling provides anchorage for future mooring point.

In many communities, barges are held against the coast shoreline or river banks by tugs under power while transfers were completed. Transfers under these conditions create near shore environmental impacts and create safety challenges for tug and barge workers and shore-side employees.

The Chevak mooring points project is a prototype installation of a new mooring system for rural Alaska communities that is the result of two years of investigations into barge operation needs throughout Western and Arctic Alaska. Safe and efficient transfer of fuel and freight in rural communities is the end goal of this important project.



Transportation Program**MEANS AND STRATEGIES:**

The Transportation Program is led by a Senior Program Manager and a Program Assistant who are overseen by the Federal Co-Chair. The program is additionally supported by a Contractor who is overseen by the Senior Program Manager.

To be successful in developing the program, The Transportation Advisory Committee meets at least twice a year. Key outcomes from this group in FY10 include: the revision of the program eligibility and scoring criteria to provide greater clarification to applicant organizations and communities; development of the annual Denali Commission Transportation Improvement Program (TIP), or project prioritization list; coordination with key program partners such as the Bureau of Indian Affairs, the Corps of Engineers, regional Tribal transportation organizations and Western Federal Lands Highway Division to combine funding and project planning timelines to ensure best value for the funders and recipients. Further development and refinement of the barge landing study system design, including prioritization of participating communities and the continuation of construction prioritization of landing sites in key regions across Alaska.



Transportation Program**FISCAL YEAR 2010 PROJECTS**

Title / Project Description Road Projects	2010 Transportation Funds
<i>Alakanuk - Community Streets Rehabilitation - Design</i>	\$216,000
<i>King Salmon & Naknek - School Bus Road Rehabilitation -Design</i>	\$150,000
<i>Noatak - Delong Mountain Terminal Winter Access Route - Design</i>	\$400,000
<i>Scammon Bay - Community Streets Rehabilitation - Design</i>	\$215,000
<i>Tununak – Community Streets Reconstruction - Design</i>	\$200,000
<i>Elfin Cove - Boardwalk Reconstruction Phase II – Design/ Construction</i>	\$136,455
<i>Noorvik - Cemetery Road - Design/ Construction</i>	\$957,650
<i>Anaktuvuk Pass Bridge Replacement - Construction</i>	\$1,000,000
<i>Cordova - Whitshed Road Extension - Construction</i>	\$1,000,000
<i>Dillingham - Tower Road Reconstruction - Construction</i>	\$925,000
<i>Healy- Community Roads Rehabilitation/ Surfacing – Construction</i>	\$500,000
<i>Klawock - Community Streets Paving - Construction</i>	\$1,000,000
<i>Northway - Access Road Rehabilitation/ Surfacing – Construction</i>	\$500,000
<i>Port Alexander - Boardwalk Reconstruction Phase II - Construction</i>	\$295,653
<i>Scammon Bay - Community Streets – Construction</i>	\$1,689,134
<i>St. Mary's & Pitka's Point - Connector Road Dust Control – Construction</i>	\$250,000
<i>Tanacross - Community Roads Rehabilitation/ Surfacing – Construction</i>	\$500,000
<i>Teller - Airport Road Dust Control – Construction</i>	\$75,000
<i>Tununak - Community Streets Reconstruction - Construction</i>	\$1,500,000
<i>Tuntutuliak – Board Road Reconstruction/ Extension – Construction</i>	\$1,000,000
<i>Wrangell – Front Street Redevelopment - Construction</i>	\$1,000,000
TOTAL	\$13,509,892



Transportation Program**FISCAL YEAR 2010 PROJECTS**

Title / Project Description Waterfront Projects	2010 Transportation Funds
<i>Angoon - Ferry Terminal Passenger Facility - Design</i>	\$68,228
<i>Bethel - Small Boat Harbor Dredging - Design</i>	\$500,000
<i>Kake - Ferry Terminal Passenger Facility - Design</i>	\$136,455
<i>Kotzebue - Swan Lake Harbor Improvements - Design</i>	\$500,000
<i>Port Lions – City Dock and Ferry Terminal Repairs - Design</i>	\$150,000
<i>Wrangell - City Dock Rehabilitation - Design</i>	\$238,000
<i>Tenakee - Springs Ferry Dock Improvements - Design/ Construction</i>	\$409,365
<i>Ketchikan - Knudson Cove Harbor Launch Ramp Replacement – Construction</i>	\$800,000
<i>Ketchikan - Thomas Basin Finger Floats – Construction</i>	\$900,000
<i>Old Harbor - City Dock Reconstruction– Construction</i>	\$1,000,000
<i>Perryville - Barge Landing Improvements – Construction</i>	\$1,000,000
<i>Sand Point - Harbor Main Float – Construction</i>	\$1,000,000
<i>Seldovia Harbor Improvements – Construction</i>	\$1,000,000
<i>Statewide – Barge Landing Design and Construction Phase I-IV – Construction</i>	\$1,000,000
<i>Thorne Bay - Davidson Landing Phase I Mooring Floats – Construction</i>	\$562,761
<i>Whittier - Small Boat Harbor Phase I – Construction</i>	\$990,000
TOTAL	\$10,254,809
TOTAL ROAD AND WATERFRONT FY2010 TRANSPORTATION FUNDS	\$23,764,701



Program Summaries, Achievements, Funding and Strategies Training Program

PROGRAM STAFF:

Karen Johnson, Program Manager

- ⇒ *Allied Health Professions*
- ⇒ *Construction Trades*
- ⇒ *Facility Operations and Maintenance*
- ⇒ *Administration of Public Infrastructure*

PROGRAM OVERVIEW:

In many rural communities unemployment rates exceed 50% and personal capita income rates are over 50% below the national average. When job opportunities in rural Alaska become available, rural residents often lack the skills necessary to compete and often lose those limited and vital jobs to people from outside the community, region or even state.

The Commission believes it is imperative to ensure that local residents have the skills and knowledge necessary to fill the construction jobs through projects funded by the Denali Commission. By doing this, the Commission builds sustainability into their investments by providing training for the long-term management, operations and maintenance of facilities thus increasing local employment at the same time.

Historically, the Commission provided funding directly to organizations who could deliver results in the Commission's priority areas. These program and training partners are selected by the Commission directly or through competitive requests for proposals managed by partner organizations.

In coordination with program partners such as the State of Alaska Department of Labor, Construction Education Foundation, the University of Alaska, First Alaskans Institute and Alaska Works Partnerships, the Commission

reduces redundancy, leverages dollars and continues to deliver high quality training initiatives and innovative projects that have resulted in job creation in almost every rural Alaskan community. Commission priority areas:

- Construction, Operations and Maintenance Training of Denali Commission projects
- Management Training for Commission projects
- Allied Health Initiatives
- Youth Initiatives

Projects are competitive and are selected through a third party review team with final approvals made by Commission staff.

PROGRAM OUTCOMES:

The Denali Commission places job training at the center of its comprehensive plan for economic growth in Alaska. In just a few short years, the Commission has made significant strides in assisting rural communities build competent workforces.

A recent State of Alaska Department of Labor Research & Analysis report on the Denali Commission Training Program for the program year 2008 provided the following outcomes for the Denali Commission Training Program:



Training Program

- ☑ *Denali Training Fund (DTF) had a total of 398 participants. Of these participants, wages increased 16.1% more after training and shows a 2.9% increase in employment.*
- ☑ *Alaska Works Partnership had a total of 283 participants. Of these participants, wages increased 34% more after training and shows a 14% increase in employment of those participants.*

The methodology used acquiring these statistics is based on the participants social security numbers, training start dates and exit completion dates. Those records are then matched with historic Alaska unemployment insurance wage records giving the most comprehensive quarter by quarter source of historical employment, earnings, occupation and place of work information for each training program participant a year after training.

Commission staff has improved relationships with local and regional organizations to better align resources and people to training and jobs. Building rural workforce capacities is key to developing training projects that are in alignment with Commission goals and priorities.

Many residents are moving to urban areas to escape the high cost of living in rural Alaska where fuel can run over \$6 per gallon. Commission staff is working with state-wide and regional entities to create training that is linked to jobs that target energy efficiency and energy conservation. This initiative not only helps lower the cost of living in many rural communities, but it has created hundreds of new jobs.

Getting particular kinds of professional occupational endorsements is a challenge for rural residents. With Commission funding, the University developed web based training for allied health careers. This distance education

model reduces travel, food and lodging costs and allows rural residents to stay at home to take care of their families and jobs, while at the same time, earning essential occupation endorsements. (See Distance Education for Rural Alaskans at the end of this section.)

The Training Program was instituted by the Commissioners as a standalone program in 1999 to ensure local residents were trained to construct, maintain and operate Commission investments in rural Alaska. From 1999 to 2003, it was the policy of the Commission to appropriate 10% of energy & water funds to support the Training Program. In 2004, U.S. Department of Labor (USDOL) began direct appropriations to the Commission to support rural training and continued this support through 2009. In FY2010, the Commission did not receive training funds from the USDOL; however the Commissioners appropriated \$1,000,000 from the energy & water appropriations to continue the current rural training initiatives.

To date, the Commission has dedicated more than \$47 million to training efforts – 5% of the Denali Commissions resources over the past twelve years.



Training Program

TRAINING ADVISORY COMMITTEE

The Training Advisory Committee (TrAC) is a high level planning group that provides guidance and recommendations to Commission staff on policy and strategic planning. The TrAC also ensures that all training program activities are aligned with the current Denali Commission Work Plan and other ongoing Denali Commission projects.

The TrAC met three times in 2010. A major challenge for the TrAC in 2010 was maintaining synergy and momentum with substantially less funding. The TrAC has been successful in engaging program partners as funding declined to ensure that they had 1) a futuristic approach, or sustainability plan, for their training programs and 2) enough funding to ensure students in the pipeline had the opportunity to complete their training program.

Training Advisory Committee Members:

- Vince Beltrami (Chair) *Denali Commissioner, Alaska AFL-CIO;*
- John MacKinnon *Denali Commissioner, Associated General Contractors of Alaska;*
- Wanetta Ayers *State of Alaska, Office of Economic Development;*
- Click Bishop *Alaska Department of Labor and Workforce Development;*
- Rose Loera *Bristol Bay Area Health Corporation;*
- Bernice Joseph *University of Alaska;*
- Dawn Salesky *Alaska Native Coalition of Employment and Training*

FISCAL YEAR 2011 TRAINING PROGRAM GOALS:

In the coming fiscal year, the Training Program plans to continue funding in the following areas:

- ⇒ *Allied Health Professions*
- ⇒ *Construction Trades*
- ⇒ *Facility Operations and Maintenance*
- ⇒ *Administration of Public Infrastructure*

The Denali Commission Act outlines the development and implementation of an annual work plan. The Commission must develop an annual work plan that solicits project proposals from local governments and other entities and organizations and provides for a comprehensive work plan for rural and infrastructure development and necessary job training in the areas covered under the work plan.

FY11 funding amounts are unknown at this time. Project goals for the fiscal year must wait pending that outcome. The Commission Work Plan process and thus program goals will be on hold pending appropriations.



Training Program

PROGRAM PARTNERS

- Alaska Department of Labor and Workforce Development
<http://labor.state.ak.us>
- Alaska Works Partnership
www.alaskaworks.org
- Construction Education Foundation Associated General Contractors of Alaska
www.agcak.org
- First Alaskans Institute
www.firstalaskans.org
- University of Alaska
www.alaska.edu
- U.S. Department of Labor
www.dol.gov



Dental Health Aide Therapist students getting a psychology lesson from Dr. Phil Weinstein who works in the No Dental Fears Clinic at the University of Washington.

ALLIED HEALTH PROFESSIONS

Alaska Natives have a much higher risk of suffering from dental problems. This, in part, is due to the lack of dental health services in many rural areas of Alaska. In 2000, the Commission began integrating dental suites into many of its newly constructed health facilities which provided dedicated dental space for the first time ever. Soon after, the Commission joined other funders and regional Native health corporations to support the Alaska Dental Health Aide Therapist program (DHAT). Since 2007, DHAT has had 17 graduates who have become the designated Dental Health Aid Therapists in their home towns, providing much needed dental services including preventative care and education.



Alison Kaganak working at the new clinic in Pilot Station which was funded by the Denali Commission.



Training Program



Nina Menegak and Susie Miller of the Yukon Kuskokwim Health Corporation have both used online web education through the University of Alaska.

DISTANCE EDUCATION FOR RURAL ALASKANS

A young mother working in the Bethel Hospital enrolled in the University of Alaska's Limited Radiography Program; a program made available through distance learning by a Denali Commission funded initiative. This learning method allowed her to stay home in Bethel, continue working and taking care of her family. It was just a few years ago that students could only develop these skills by gaining admission into a two-year degree program in Anchorage. Now Nina Menegak could participate, even though hundreds of miles separated her from her instructors in Anchorage. Nina completed the four-course Radiology Occupational Endorsement program and the area hospital put her new skills to work. Nina's success in these courses led her to recognize her own capabilities. She gradually tackled other college courses, eventually completing the distance-delivered AAS Radiography Program while remaining in Bethel, one of the University of Alaska Anchorage's clinical sites.



Training Program

MEANS AND STRATEGIES:

The Training Program is led by one Program Manager. Management of training projects is dually carried out the Program Manager and utilizing program partners to oversee project management functions. The Commission's Training Program has been actively engaged in supporting initiatives that support the construction, operations and management of the Denali Commission's Energy, Health and Transportation programs. Although the Commission's training program continues to prioritize basic construction training that enables local residents to compete for jobs created by the Commission, other areas of workforce development areas continue to be explored that will strengthen the workforce in rural Alaska.

The Commission, through engagement of its Training Advisory Committee, continue to evaluate how all Commission infrastructure development projects can integrate better with existing training initiatives that will ultimately lead to lowering the high unemployment rate in rural Alaska

FISCAL YEAR 2010 PROJECTS:

Title / Project Description	2010 Training Funds
<i>Village Resume/ A feasibility study and possible development or expansion of the State of Alaska's Community Profiles data base used to gain important information about Alaska's rural communities.</i>	1,000,000
TOTAL	1,000,000.00



Section 3

- ♦ A Snapshot of Active Projects



A Snapshot of Active Projects

The Denali Commission has participated in well over 2,100 projects since 1999. As of October 2009, the Denali Commission Project Database reported over 789 projects at various stages of active status, ranging from inception to close-out process. In order to illustrate the types of projects and needs that Alaskan communities have, below is a snapshot of 17 active projects, organized by program category. The following pages are details on each project title, theme, milestone, and affected communities.

Energy

- ⇒ *Eagle Hydrokinetic Turbine Project* *Project #1198*
See Section 2—Energy Program for detail on this project.
- ⇒ *Kwethluk Rural Power System Upgrade* *Project #1044*
See Section 2—Energy Program for detail on this project.
- ⇒ *Yakutat Rural Power System Upgrade* *Project #1307*
- ⇒ *Koliganek Bulk Fuel Facility* *Project #1281*
- ⇒ *New Stuyahok Bulk Fuel Facility* *Project #1190*
- ⇒ *Seward Alaska Sealife Center Seawater Heat Pump* *Project #1223*

Health Facilities

- ⇒ *Ravens View Senior Housing (Cooper Landing)* *Project #01010- C*
- ⇒ *Haines Assisted Living* *Project #01010-B*
See Section 2—Health Facilities Program for detail on this project.
- ⇒ *McGrath Subregional Clinic* *Project #397-K*
- ⇒ *Dahl Memorial Clinic – Skagway* *Project #397-C*
See Section 2—Health Facilities Program for detail on this project.

Transportation

- ⇒ *Knigillingok Kuicnag Slough Subsistence ATV Trail* *Project #RA-524*
- ⇒ *Gulkana Community Roads* *Project #291-07*
See Section 2—Transportation Program for detail on this project.
- ⇒ *King Cove Street Improvement* *Project # 247-07*
- ⇒ *Kake Multi- Use Dock Construction* *Project # 1149*

Training

- ⇒ *AVTEC Seward Wind Turbine* *Project #1237*
- ⇒ *Denali Training Fund* *Project #366-DD*



A Snapshot of Active Projects

Energy

⇒ *Eagle Hydrokinetic Turbine Project*

Project #1198

See Section 2—Energy Program for detail on this project.

Project Title:	Hydrokinetic Project Completion					
Project Number:	01198					
Theme:	Other Energy					
Milestone:	In-Progress					
Description:	This award provides \$1,630,576 to the ACEP to complete the Eagle Hydrokinetic Project. The Denali Commission previously awarded Alaska Power Company (APC) a grant to develop a hydrokinetic project in Eagle, Alaska. For a variety of reasons, this project was delayed. Preliminary site work is completed and a manufacturer and supplier have been selected (New Energy/ABS Alaskan).					

	Funding
Denali Commission:	\$1,630,576.00
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Eagle	Y	Unorganized	Doyon, Limited	6	C



A Snapshot of Active Projects

Energy

⇒ *Kwethluk Rural Power System Upgrade*

Project #1044

See Section 2—Energy Program for detail on this project.

Project Title:	RPSU					
Project Number:	01044 350278					
Theme:	RPSU					
Milestone:	Construction					
Description:	This award of \$1,500,000 is for the Kwethluk rural power system upgrade (RPSU), Alaska Energy Authority project number 350278. The scope of work includes procurement of switch gear, generators, and other long lead time items. Construction of the gravel pad needs to begin immediately for settlement before freeze-up.					

	Funding
Denali Commission:	\$3,000,000.00
Other Funding:	\$100,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kwethluk	Y	Unorganized	Calista Corporation	38	S



A Snapshot of Active Projects

Energy

⇒ *Yakutat Rural Power System Upgrade*

Project #1307

Project Title:	Yakutat Rural Power System Upgrade Construction (RPSU #350265)					
Project Number:	01307 350265					
Theme:	RPSU					
Milestone:	Construction					
Description:	The new power plant will be an engineered metal building with a concrete slab-on-grade foundation. The plant will re-use the four existing electronically controlled fuel-efficient generators. New switchgear will provide automatic paralleling and load control of the four generating units to maximize generation reliability and fuel efficiency. Critical grade silencers and sound insulated dampers will attenuate noise from the plant. The plant will be provided with a fire suppression system, and engine coolant, fuel, and lube oil piping. Upgrades to the existing heat recovery system include new pumps and heat exchangers at the power plant and end user buildings. An energy meter will be installed and new arctic pipe routed from the new plant to the existing arctic piping system.					
Denali Commission:		Funding				
Other Funding:		\$3,150,000.00				
		\$2,606,628.00				
Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Yakutat	N	City & Borough of Yakutat	Sealaska Corporation	5	C



A Snapshot of Active Projects

Energy

⇒ *Koliganek Bulk Fuel Facility*

Project #1281

Project Title:	Koliganek Bulk Fuel Facility - Construction # 340263					
Project Number:	01281 340263					
Theme:	Bulk Fuel					
Milestone:	Construction					
Description:	This award of \$1,100,000 will provide a portion of the construction funding for a new bulk fuel storage facility in Koliganek, Alaska. The remainder of construction funding will be provided by the State of Alaska, Alaska Energy Authority in the amount of \$1,390,000, for a project total of \$2,490,000. The project will replace the existing fuel storage tanks, marine header, and fuel dispensing facilities for the New Koliganek Village Council. The new facility will consist of approximately 180,000 gallons of storage.					

Funding	
Denali Commission:	\$1,100,000.00
Other Funding:	\$1,390,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Koliganek	N	Unorganized	Bristol Bay Native Corporation	37	S



A Snapshot of Active Projects

Energy

⇒ *New Stuyahok Bulk Fuel Facility*

Project #1190

Project Title:	Bulk Fuel Facility					
Project Number:	01190					
Theme:	Bulk Fuel					
Milestone:	Construction					
Description:	This award of \$7,965,000 will provide design, shipment, and installation of two new bulk fuel storage tank farms and related facilities in New Stuyahok, Alaska that will meet all applicable codes and regulations. Alaska Village Electric Cooperative (AVEC) is providing match funding to this award in the amount of \$385,000.					

	Funding
Denali Commission:	\$7,965,000.00
Other Funding:	\$385,000.00

Communities:	Name	Distressed/ Non- Distressed	Borough	ANCSA Region	House District	State District
	New Stuyahok	Y	Unorganized	Bristol Bay Native Corporation	37	S



A Snapshot of Active Projects

Energy

⇒ *Seward Alaska Sealife Center Seawater Heat Pump*

Project #1223

Project Title:	Alaska Sealife Center Seawater Heat Pump Demonstration Project					
Project Number:	01223					
Theme:	Other Energy					
Milestone:	In-Progress					
Description:	The project includes the design and installation of a seawater heat pump, utilizing the existing seawater intake system, to lift latent heat from raw seawater in Resurrection Bay at temperatures ranging from 37 F to 55 F and transfer the energy into building heat at a temperature of 120 F, to demonstrate that seawater heat pumps can provide financial and environmental benefits.					

	Funding
Denali Commission:	\$426,720.00
Other Funding:	\$52,965.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Seward	N	Kenai Peninsula Borough	Chugach Alaska Corporation	35	R



A Snapshot of Active Projects**Health Facilities**⇒ *Ravens View Senior Housing (Cooper Landing)**Project #01010- C*

Project Title:	Cooper Landing / Ravens View					
Project Number:	01010-C					
Theme:	Other					
Milestone:	Project Close-out Complete					
Description:	Funding for new construction of elder independent living 6 plex at Ravens View in Cooper Landing.					

	Funding
Denali Commission:	\$729,143.00
Other Funding:	\$1,139,343.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Cooper Landing	Y	Kenai Peninsula Borough	Cook Inlet Region, Inc.	35	R

A Snapshot of Active Projects**Health Facilities**⇒ *Haines Assisted Living**Project #01010-B*

See Section 2—Health Facilities Program for detail on this project.

Project Title:	Haines Assisted Living					
Project Number:	01010-B					
Theme:	Other					
Milestone:	Project Close-out Complete					
Description:	Funding of new construction of elder assisted living facility for the Haines Assisted Living Facility.					

	Funding					
Denali Commission:	\$2,163,000.00					
Other Funding:	\$2,117,447.00					

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Haines	Y	Haines Borough	Sealaska Corporation	5	C



A Snapshot of Active Projects**Health Facilities**⇒ *McGrath Subregional Clinic**Project #397-K*

Project Title:	McGrath Subregional Clinic Construction					
Project Number:	397-K AN09-GL6					
Theme:	Primary Care					
Milestone:	Construction					
Description:	Construction of the McGrath Subregional Clinic					

		Funding				
Denali Commission:		\$4,050,154.00				
Other Funding:		\$1,254,760.00				

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	McGrath	N	Unorganized	Doyon, Limited	6	C



A Snapshot of Active Projects

Health Facilities

⇒ *Dahl Memorial Clinic – Skagway*

Project #397-C

See Section 2—Health Facilities Program for detail on this project.

Project Title:	Skagway Clinic Construction, AN08-GK9					
Project Number:	00397-C AN08-GK9					
Theme:	Primary Care					
Milestone:	Construction Complete					
Description:	ANTHC is authorized to proceed with construction of the Skagway Clinic. Funding \$2,200,000 Denali Commission, City of Skagway - \$4,000,000, State of AK - \$1,000,000 and Rasmuson Foundation - \$800,000. City of Skagway shall oversee the project utilizing construction admin services of Livingston Stone. NO PROJECT MANAGEMENT Fees apply to this project.					

	Funding
Denali Commission:	\$2,200,000.00
Other Funding:	\$5,800,000.00

	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
Communities:	Skagway	N	Unorganized	Sealaska Corporation	5	C



A Snapshot of Active Projects**Transportation**⇒ *Kwigillingok Kuicuag Slough Subsistence ATV Trail**Project #RA-524*

Project Title:	Kuicuag Slough Subsistence ATV Trail Construction					
Project Number:	RA-524					
Theme:	Transportation					
Milestone:	Project Close-out Complete					
Description:	Environmental clearance, permitting, procurement & delivery of Geo-grid construction materials for ATV trail, to include installation of about 17,294 square feet of porous pavement system. Trail is 2,600 feet long with a 10' X 18' parking pad at the end. WFLHD # DTFH70-09-X-50021					

	Funding
Denali Commission:	\$177,379.02
Other Funding:	\$0.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kwigillingok	Y	Unorganized	Calista Corporation	38	S



A Snapshot of Active Projects

Transportation

⇒ *Gulkana Community Roads*

Project #291-07

See Section 2—Transportation Program for detail on this project.

Project Title:	Road Paving Project					
Project Number:	291-07					
Theme:	Transportation					
Milestone:	Construction Phase					
Description:	The project consists of design and construction of improvements to the Gulkana Road from the Richardson Highway to Gulkana and Gulkana community street to improve safety and reduce dust in the community through roadbed shaping, drainage system repairs, and applying an asphalt pavement surface.					

		Funding				
Denali Commission:		\$1,800,000.00				
Other Funding:		\$162,541.00				

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Gulkana	Y	Unorganized	Ahtna, Incorporated	6	C



A Snapshot of Active Projects**Transportation**⇒ *King Cove Street Improvement**Project # 247-07*

Project Title:	Street Improvement - WFLHD					
Project Number:	247-07					
Theme:	Transportation					
Milestone:	Project Close-out					
Description:	This agreement covers project development, including funding commitments, environmental clearance and design for grading and surfacing, construction of a new bridge or fish passage culverts at Ram Creek, and construction of drainage works to control a side hill.					

	Funding					
Denali Commission:	\$1,785,177.11					
Other Funding:	\$6,849,710.12					

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	King Cove	N	Aleutians East Borough	Aleut Corporation	37	S



A Snapshot of Active Projects**Transportation**⇒ *Kake Multi- Use Dock Construction**Project # 1149*

Project Title:	OVK Kake Multi-Use Dock Construction					
Project Number:	01149					
Theme:	Transportation					
Milestone:	Construction					
Description:	Construct a 25 X 200 foot floating dock immediately adjacent to the south side of the old cannery site.					

	Funding
Denali Commission:	\$1,000,000.00
Other Funding:	\$2,700,000.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Kake	N	Unorganized	Sealaska Corporation	5	C



A Snapshot of Active Projects**Training**⇒ *AVTEC Seward Wind Turbine**Project #1237*

Project Title:	AVTEC Seward Wind Turbine					
Project Number:	01237					
Theme:	Training					
Milestone:	In-Progress					
Description:	To purchase and install a 100kW wind turbine at AVTEC campus in Seward for wind technician training					

	Funding
Denali Commission:	\$500,000.00
Other Funding:	\$511,288.00

Communities:	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
	Seward	N	Kenai Peninsula Borough	Chugach Alaska Corporation	35	R



A Snapshot of Active Projects

Training

⇒ Denali Training Fund

Project #366-DD

Project Title:	Denali Training Fund - Rural Alaska Community Action Program					
Project Number:	366-DD					
Theme:	Training					
Milestone:	Project Close-out Complete					
Description:	The Rural Alaska Community Action Program (RurAL CAP) will provide training to 48 participants as weatherization technicians to perform weatherization assessments and to implement the weatherization of homes and public buildings. The training will be in the fields of blower door, Alaska warm software, and pressure diagnostics with completion of an approved air tightness testing workshop.					

	Funding
Denali Commission:	\$50,000.00
Other Funding:	\$87,520.00

	Name	Distressed/ Non-Distressed	Borough	ANCSA Region	House District	State District
Communities:	Bethel	N	Unorganized	Calista Corporation	38	S
	Emmonak	N	Unorganized	Calista Corporation	39	T
	Kotzebue	N	Northwest Arctic Borough	NANA Regional Corporation	40	T
	Nome	N	Unorganized	Bering Straits Native Corp.	39	T



Section 4

♦ Information and Program Evaluation



Information and Program Evaluation

The Commission will continue to undertake program evaluation efforts in FY 2011, while at the same time developing and implementing new evaluation systems for new or emerging programs.

Since its inception in 1998 the Commission has utilized an evaluation methodology in its two primary programs (energy and health facilities) that is based on a “universe of need” model. For example, in 1999 the Commission, along with stakeholders and program partners undertook an extensive review of primary care clinic facilities in 188 Alaska communities eligible for Commission funding. The Commission has worked aggressively to plan, design, equip and construct or renovate the facilities in the underserved communities. Similarly, the Commission and its partners have developed a needs list for bulk fuel tank farms and rural power system upgrades across Alaska.

In FY 2011 the Commission will continue evaluating program progression and project outputs with the universe of need models for health and energy. Additionally, the Commission will be undertaking an update to both programs. Specifically in the energy program, the Commission will be partnering with the U.S. Coast Guard, which along with the Environmental Protection Agency (EPA) has jurisdiction over the code compliance of rural tank farms. The health facilities program is undergoing a similar evaluation update which will include analysis of the communities that remain on the unmet needs list and further evaluation regarding the benefit that has been provided in the areas of cost reduction, improved access and quality of health care services in rural communities that have received new or renovated primary care clinics with Commission funding.



Section 5

- ♦ Analysis of Resources



Analysis of Resources

At any given time Denali Commission staff and partners are engaged with several hundred grants and/or projects in various stages of planning, design and construction. Program partners range from sophisticated line agencies to small village-level organizations. The ability to deliver timely, sustainable projects with the right level and type of oversight and guidance, while also being nimble and agile, requires constant attention. Commission leadership emphasizes the paramount importance of public integrity, transparency and accountability. The Commission maintains an aggressive staff training program and uses the latest in grant processing technology through the U.S. Department of Health and Human Services. During 2010 staff received training from the Office of Management & Budget, U.S. Department of Health and Human Services and the Government Accountability Office. To keep staff size at an optimum level, the Commission contracts with other federal “lines of business” at the U.S. Department of the Treasury, Bureau of Public Debt to provide services in the areas of finance, human resources, procurement and travel. In addition, for the advancement of governmental accountability, the Commission relies on a network of federal experts through its Federal Financial Management Advisory Committee, which include members from U.S. Treasury, Office of Management and Budget and the Association of Government Accountants.

Grants Management Electronic Processing and Reporting Systems

The Denali Commission has two electronic web-based systems for Grants Management: GrantSolutions for processing proposed awards and post award amendments and the Commission Project Database for reporting progress on funded awards.

The Commission utilizes GrantSolutions (www.grantsolutions.gov) to manage the electronic processing of every award from start to finish. The award starts with the posting of announcements of funding opportunities, receipt and review of applications, issuance of funded awards, the generation of post award amendments, to the close out of each award.

The GrantSolutions system provides access to award information based on verified identification of the individual, their job function or role within their organization, and their organization's business relationship with the Commission through their official awards or proposed awards. Individual users and the public do not have access to the GrantSolutions database itself but do have access to awards funded by the Commission in the Commission's Project Database System (see also Commission's Project Database - Electronic Grants Management Reporting System). Grants Management Electronic Processing and Reporting Systems

The Denali Commission has two electronic web-based systems for Grants Management: GrantSolutions for processing proposed awards and post award amendments and the Commission Project Database for reporting progress on funded awards.

The Commission utilizes GrantSolutions (www.grantsolutions.gov) to manage the electronic processing of every award from start to finish. The award starts with the posting of announcements of funding opportunities, receipt and review of applications, issuance of funded awards, the generation of post award amendments, to the close out of each award.



Analysis of Resources

The GrantSolutions system provides access to award information based on verified identification of the individual, their job function or role within their organization, and their organization's business relationship with the Commission through their official awards or proposed awards. Individual users and the public do not have access to the GrantSolutions database itself but do have access to awards funded by the Commission in the Commission's Project Database System (see also Commission's Project Database - Electronic Grants Management Reporting System).

Travel

GovTrip, the travel system used by the Denali Commission, is an end-to-end online travel service for federal agencies. GovTrip supports the entire government travel process, which includes planning and authorizing travel, making reservations, delivering electronic tickets, calculating and approving reimbursements, and archiving data. GovTrip increases the number of self-service transactions thus reducing travel-management costs.

Human Resources

The realm of human resource (HR) management for the federal workforce is complex and large. From position classification to employee benefits to payroll administration, HR tasks demand a level of training and experience that recognizes the personal impacts these services have on Denali Commission employees every day.

The enabling legislation of the Commission exempts the agency from some parts of federal Title 5, affording the management at the Commission flexibilities in hiring qualified personnel that are uncommon across the federal government. This has allowed the Commission to continue to be agile and flexible, proactively responding to Alaska's needs and new mandates, while still maintaining a lean federal staff.

To ensure the Commission provides the best HR services to our federal staff, we have engaged the U.S. Treasury's Bureau of the Public Debt (BPD) Administrative Resource Center in Parkersburg, West Virginia, to administer the official human resources duties. BPD has an entire branch of highly educated and trained Human Resources professionals who are available to all staff for consultation and assistance.

Procurement

When the Denali Commission needs to obtain goods or services required to operate the agency office or programs, we do so under Federal Acquisition Regulations (FAR). This set of regulations embodies the philosophy of the federal government to support, to the degree practical, small and disadvantaged businesses when procuring goods and services. Small businesses are the backbone of the American economy, and the FAR recognizes and implements guidance that encourages contracting with those small businesses. Competitive solicitations among responsible contractors results in the best value to the Government, and that has fostered new and mutually beneficial relationships between businesses and the Commission.

The federal government requires that performance-based work statements be written, to maximize the application of



Analysis of Resources

the contractor's knowledge and experience in achieving the Government's goals. The Denali Commission has competitively procured goods and services over the past two years which include: program management services, technical assistance services, computer software and hardware, photography services, and graphic design services.

Because the authority to obligate federal funds rests with Contracting Officers, we partner with the U.S. Treasury's Bureau of the Public Debt (BPD) Administrative Resource Center in Parkersburg, West Virginia, which has a procurement branch staffed with highly educated and qualified Contracting professionals.



Section 6

- ♦ Agency Restructuring and Work Process Redesign
- ♦ Progress towards the President's Agenda



Agency Restructuring and Work Process Redesign

The Denali Commission has developed a number of policies intended to guide federal funds investment in the most efficient, effective and prudent manner possible, while at the same time maximizing the benefit to Alaskan communities and residents in the areas of infrastructure development, economic development and training and workforce development. These policies have been adopted through various methods including: passage via resolution or motion. To-date the Commission has adopted the following policies:

Investment Guidance

The Commission is committed to accelerating the building of sustainable infrastructure in rural Alaska to enhance the health and safety of rural residents and to provide the underpinnings for economic opportunity. Commission investments are directed by federal law, and the Commission's Annual Work Plan. Infrastructure needs of rural Alaska are enormous compared to available funding, thus, it is imperative that each dollar be invested in a way that will maximize the sustainable long term benefits to Alaskans.

Sustainability

For the purposes of Commission funded infrastructure projects, sustainability is defined as the ability of a recipient or applicant to demonstrate the capacity, both administratively and financially, to provide for the long-term operation and maintenance (typically a 30 year life cycle) of a facility. This demonstration may include such factors as maintenance costs, fuel/heating costs, staffing/personnel costs, insurance as applicable, bonding, cost escalation factors, etc. Further, sustainability includes all costs associated with management, operation and maintenance, renewal and replacement necessary to maintain a given level of service.

Community Planning

The Commission recognizes the importance of a community plan in the community development process. The plan demonstrates the community's goals and ability to focus on future initiatives. The Commission requires communities to provide a copy of their current community plan when submitting funding requests. The reason for this request is two-fold: 1) the plan provides a current economic, social, and infrastructure summary of a community and 2) the plan provides a prioritized list of projects for which the community is seeking funding assistance. The plan also explains how the community intends to sustain its existing infrastructure as well as any additional infrastructure. In general, any infrastructure projects identified for funding from the Commission should also appear as a prioritized infrastructure goal, or initiative in the community plan submitted by the applicant community.

Open Door

The Commission requires that any funded infrastructure project be available to all potential users. This requirement may be documented in varying forms in Commission programs (for example, commitment to the open door policy is a component of the clinic business plan process).



Agency Restructuring and Work Process Redesign

Private Enterprise

In general, the Commission will support private enterprise where it is functioning or can function efficiently and adequately to meet the needs of all members of the local community. Where private enterprise is inadequate or non-existent to achieve this purpose, consideration must be given to providing these services through other means. The Commission will not support the replacement of new structures for a publicly funded service to compete with services delivered by private enterprise as long as those services are:

- ⇒ *Accessible to all members of a community including temporary members;*
- ⇒ *Reasonably priced when compared to comparable communities;*
- ⇒ *Predictably available and sustainable for the long term.*

Competitive Bid

Any infrastructure project funded by the Denali Commission with a total project cost (to include the planning, design and construction phases) of \$3 million or greater shall be competitively bid. A waiver to this policy may be granted if an applicant demonstrates that it is in the best economic, cultural or social interest of a community or region to not competitively bid a project. The waiver request must document the benefit to the federal government (in the form of cost savings, job creation, etc.) and the community and/or region of not utilizing a competitive bid process. Key considerations for reviewing the waiver request will include cost, local preference, career training, opportunities for local hire, and local economic impact.

Cost Containment

The Denali Commission is committed to both internal and external cost containment for all of its programs. All Commission projects are to be sustainable and that requires examining projects on a life-cycle cost basis in the context of the community's long-term development plan. The tradeoffs between initial costs of construction and long-term operating and maintenance costs must seek to minimize the true life cycle costs of the project. The Commission requires cost effective designs, need specific designs, competitive procurement, effective project management, and maximization of cost benefit via project selection.



Progress towards the President's Agenda

President Obama announced in 2008 and 2009 an aggressive agenda for improving health care and economic development with a strong focus on science and technology and building a high performing government. The Denali Commission has made significant progress in accomplishing the goals of this administration.

Health Care

Small population centers do not always have access to reliable healthcare facilities; Alaska is no exception. Alaska has some unique challenges not faced by many in the lower 48 communities. Driving to a hub community for healthcare services is simply not an option for many of the people of rural Alaska. There are fewer miles of paved road in Alaska than in any other state.

The Denali Commission remains committed to the President's aggressive agenda for improving healthcare and is accelerating the building of sustainable infrastructure in rural Alaska to enhance the health and safety of rural residents through the continuation of the Health Facilities Program bringing healthcare to our rural communities.

The basic infrastructure needs of rural Alaska are enormous. The Denali Commission focuses on leveraging dollars, coordinating efforts and planning and constructing infrastructure that is lasting and sustainable. The Health Facilities Program at the Commission has a rigorous application process for primary care clinics. These health facilities enhance access, improve the quality of care and reduce the cost of health care to Alaska residents.

Building a High Performing Government

Since its inception in 1998, the Denali Commission has developed a number of policies intended to guide federal investments in the most efficient, effective and prudent manner possible, while at the same time maximizing the benefit to all Alaskan communities and residents in the areas of infrastructure development, economic development and training and workforce development. The end result through the development and enhancement of these guiding principles over the years is a high performing government agency.

These policies are the guiding principles for all Denali Commission projects and address specific guidelines for the highest performance possible including: investment guidance, sustainability, community planning, public availability, relationships with private enterprise, competitive bid requirements and cost containment considerations. A detailed policy statement addressing each of these areas is always available to the public via our website. These policies over the years have become the cornerstone to the Commission's mission. (Further details on policies can be found in the appendices, Section C).



Progress towards the President's Agenda

Ensuring responsible spending of American Recovery and Reinvestment Act funds

The Commission plays a key role in coordinating the myriad of federal, state and tribal programs that affect rural Alaska. Through senior leadership forums, workgroups and advisory committees, we work effectively to leverage dollars, produce meaningful outcomes, and deliver innovative and sustainable projects. As a convener and coordinator, in 2009 we established the Alaska Clearinghouse to inform the public on the opportunities within the American Recovery and Reinvestment Act for Alaskans. This effort has won praise from all sectors and helped Alaskans secure funding for deserving projects which promote economic recovery.

In addition to informing and educating other agencies on ARRA funds, the Denali Commission also partook in an Interagency Agreement with the National Telecommunications and Information Administration (NTIA) to work toward broadband mapping and planning for the state of Alaska. The Denali Commission will adhere to the guidelines set forth in this agreement to produce the best product possible for the state.

Economic Growth, Science and Technology

The Denali Commission moves quickly to tackle systemic issues of rural development by listening to rural Alaskan's concerns and working with the state of Alaska, local communities and tribes to build basic community infrastructure and sustain rural economies. Training local communities to be self sustaining is a primary goal. By investing in training opportunities that focus on economic development by creating jobs and scientific research to build energy efficient technologies that correlate with rural Alaskan ways of life, the Commission is able to serve the state and carry out its mission.

Housing for Professionals in Rural Alaska

Frontier Alaska is populated with resourceful people. Community members take on many jobs and learn new skills and jobs to help keep their villages operating and providing basic safety, public health, and educational services. But for some critical positions, trained professionals must be brought in. Public safety officers (including State Troopers and Village Public Safety Officers), health providers and teachers are key personnel for basic community infrastructure. In order to attract and retain these professionals, communities must be able to offer safe, comfortable, affordable housing with running water. Although that sounds simplistic, the reality is that rural Alaska communities across the state – with populations of 40 to 800 – have housing shortages. And only approximately five percent of the housing stock is available for rent.

The need can be stated simply: Frontier Alaska communities need adequate, safe, comfortable housing so that they can recruit and retain critical professionals to provide basic services that support residents' safety, individual and public health, and education.

The Denali Commission is poised and ready to assist in filling this need for housing for professionals. For the past five years, the agency has had success in partnering with State agencies and other funders to leverage money to construct or



Progress towards the President's Agenda

renovate more than 300 housing units for teachers and elders. Utilizing funds strategically to fill gaps, funders have been able to invest as little as 15 percent of the total cost of a project and deliver good quality new housing. Communities have reported that recruitment of teachers has improved significantly, and many teachers have signed contract extensions – providing consistency that is a true benefit to village students.

Managing Across Sectors

The Denali Commission is charged with the special role of increasing government effectiveness. The Commission does so by acting as a catalyst and strategic partner for many federal and state programs in Alaska. The Commission joined others in a Memorandum of Understanding (MOU) that outlines the roles of agencies in coordinating resources and efforts in areas such as community planning, sustainability, data sharing and coordination of pre-construction activities.

This MOU served as the basis for creating several multi-agency workgroups and cooperative projects that have increased overall government effectiveness. The MOU was amended in 2003 with increased participation from both state and federal partners and renewed once again in 2008. This renewed effort focuses efforts on improving the channels of communications amongst the heads of all federal and state agencies with an emphasis on critical issues that affect the entire state of Alaska: the high cost of energy, outmigration, and coordination of efforts among all government agencies.

Government Coordination has become a mainstay of the efforts the Denali Commission has undertaken in improving communities in rural Alaska. Strengthening the partnerships between our state and federal agencies for rural Alaska will have a much greater focus in 2010.

Transforming the federal workplace

All programs at the Denali Commission focus on the Commission's place-based core strategies. The originating legislation of the Denali Commission states that the Denali Commission will: 1) deliver the services of the federal government in the most cost-effective manner practicable by reducing administrative and overhead costs, 2) provide job training and other economic development services in rural communities, particularly distressed communities (many of which have a rate of unemployment that exceeds 50%) and 3) promote rural development and provide power generation and transmission facilities, bulk fuel storage tanks and other infrastructure needs.

The Commission has funded over 1,900 projects with program areas including energy, healthcare facilities, transportation, training, economic development, community multi-use facilities, teacher housing, public broadcasting, and government coordination. There is an urgent need to continue providing this basic infrastructure for the state of Alaska.

In addition to our numerous program accomplishments, the Commission has also worked very hard to improve and enhance our program delivery in house. On October 1, 2009 the Commission implemented the Financial Line of Business through the U.S. Treasury, Bureau of Public Debt. This significant change has already enhanced controls over



Progress towards the President's Agenda

financial reporting and provided Federal Managers' Financial Integrity Act compliance. Also the Commission, in accordance with the National Institute of Standards and Technology (NIST) under the Federal Information Security Management Act (FISMA) of 2002, has completed all requirements for 2009 security certification and accreditation of information systems supporting the agency's mission. Implementation of these types of important procedures enhances the Commission's program delivery and strengthens Commission grants management practices.



Progress towards the President's Agenda



Section 7

- ♦ Ensuring Information is Publically Available

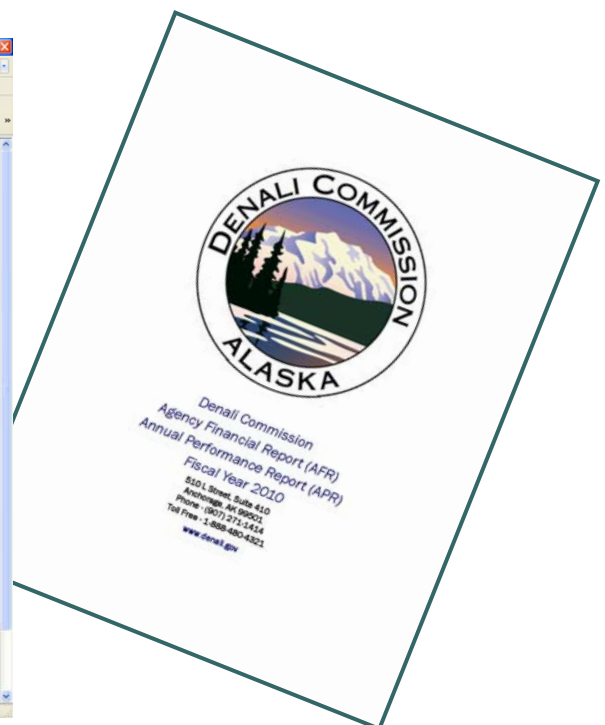
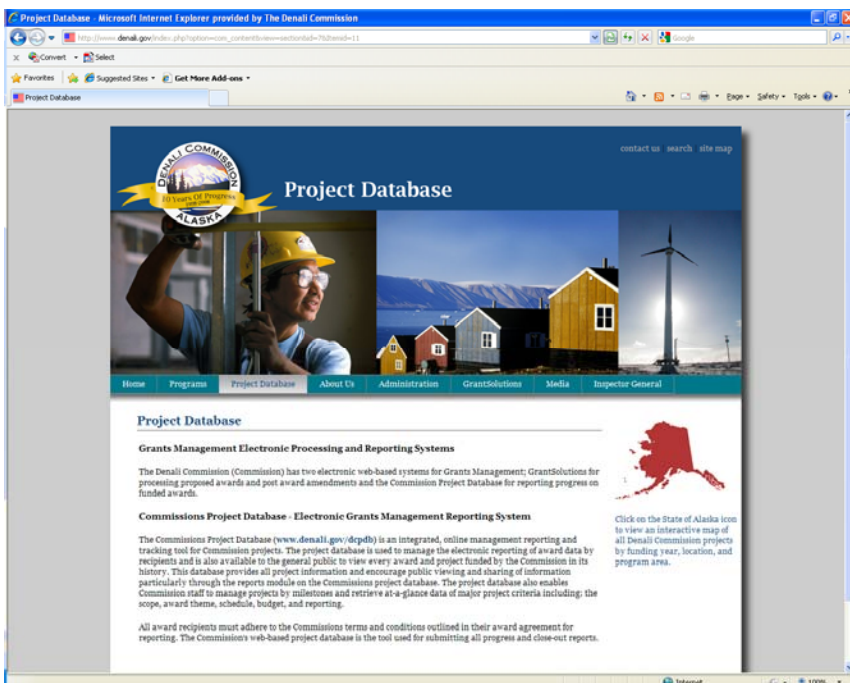


Ensuring Information is Publicly Available

The Denali Commission's on-line project database (www.denali.gov/dcpdb) continues to be a transparent tool through which we communicate performance to our constituents. Displaying information on every project the Commission has ever funded, this database displays funded amounts, expended amounts, narrative progress reports and photos of projects. In the end, the effectiveness of the Commission is measured in the number of lives that are improved as a result of the taxpayers' investment in a particular program.

Commission results can also be found in our Performance Accountability Report (PAR). For two years the Commission has participated in the Certified of Excellence in Accountability Reporting (CEAR) program of the Association of Government Accountants (AGA), which allows individuals with high levels of federal financial and performance expertise to examine our PAR report with objectivity. Voluntarily submitting our PAR to this scrutiny has produced results that have been used to strengthen our report significantly.

The Commission also stepped forward as one of the agencies to enroll in the PAR Pilot program sponsored by the Office of Management and Budget. Our experience as a small agency contributes to enhancing the PAR program. The PAR represents the most comprehensive account of Commission results; however, the report format can be technical and bureaucratic in nature. Enhancing that report, the Commission has also produced the Association of Government Accountants "Citizens-Centric Report". This report provides an overview of the Commission in a meaningful, reader friendly format highlighting the financial condition and performance of the agency to its constituents.



2012 Budget Justification

Other Accompanying Information Appendix A: Denali Commission Act



Appendix A: Denali Commission Act of 1998

Updated 9/25/2005

**Denali Commission Act of 1998.
PL 105-277 42 USC 3121.**

TITLE III--DENALI COMMISSION

SEC. 301. SHORT TITLE.

This title may be cited as the ``Denali Commission Act of 1998''.

SEC. 302. PURPOSES.

The purposes of this title are as follows:

- (1) To deliver the services of the Federal Government in the most cost-effective manner practicable by reducing administrative and overhead costs.
- (2) To provide job training and other economic development services in rural communities particularly distressed communities (many of which have a rate of unemployment that exceeds 50 percent).
- (3) To promote rural development, provide power generation and transmission facilities, modern communication systems, water and sewer systems and other infrastructure needs.

SEC. 303. ESTABLISHMENT OF COMMISSION.

(a) Establishment.--There is established a commission to be known as the Denali Commission (referred to in this title as the ``Commission").

(b) Membership.—

(1) Composition.--The Commission shall be composed of 7 members, who shall be appointed by the Secretary of Commerce (referred to in this title as the ``Secretary"), of whom—

- (A) one shall be the Governor of the State of Alaska, or an individual selected from nominations submitted by the Governor, who shall serve as the State Co-chairperson;
- (B) one shall be the President of the University of Alaska, or an individual selected from nominations submitted by the President of the University of Alaska;
- (C) one shall be the President of the Alaska Municipal League or an individual selected from nominations submitted by the President of the Alaska Municipal League;
- (D) one shall be the President of the Alaska Federation of Natives or an individual selected from nominations submitted by the President of the Alaska Federation of Natives;¹

¹ PL 106-31, SEC. 105, 1999



Appendix A: Denali Commission Act of 1998

(E) one shall be the Executive President of the Alaska State AFL-CIO or an individual selected from nominations submitted by the Executive President;

(F) one shall be the President of the Associated General Contractors of Alaska or an individual selected from nominations submitted by the President of the Associated General Contractors of Alaska; and

(G) one shall be the Federal Co-chairperson, who shall be selected in accordance with the requirements of paragraph (2).

(2) Federal Co-chairperson.—

(A) In general.--The President *pro tempore* of the Senate and the Speaker of the House of Representatives shall each submit a list of nominations for the position of the Federal Co-chairperson under paragraph (1)(G), including pertinent biographical information, to the Secretary.

(B) Appointment.--The Secretary shall appoint the Federal Co-chairperson from among the list of nominations submitted under subparagraph (A). The Federal Co-chairperson shall serve as an employee of the Department of Commerce, and may be removed by the Secretary for cause.

(C) Federal Co-chairperson vote.--The Federal Co-chairperson appointed under this paragraph shall break any tie in the voting of the Commission.

(4) Date.--The appointments of the members of the Commission shall be made no later than January 1, 1999.

(c) Period of Appointment; Vacancies.—The Federal Co-Chairperson shall serve for a term of four years and may be reappointed. All other members shall be appointed for the life of the Commission. Any vacancy in the Commission shall not affect its powers, but shall be filled in the same manner as the original appointment.²

(d) Meetings.—

(1) In general.--The Commission shall meet at the call of the Federal Co-chairperson not less frequently than 2 times each year, and may, as appropriate, conduct business by telephone or other electronic means.

(2) Notification.--Not later than 2 weeks before calling a meeting under this subsection, the Federal Co-chairperson shall—

(A) notify each member of the Commission of the time, date and location of that meeting; and

(B) provide each member of the Commission with a written agenda for the meeting, including any proposals for discussion and consideration, and any appropriate background materials.

² PL 106-31, SEC. 105, 1999



Appendix A: Denali Commission Act of 1998

(e) Quorum.--A majority of the members of the Commission shall constitute a quorum, but a lesser number of members may hold hearings.

SEC. 304. DUTIES OF THE COMMISSION.

(a) Work Plan.—

(1) In general.--Not later than 1 year after the date of enactment of this Act and annually thereafter, the Commission shall develop a proposed work plan for Alaska that meets the requirements of paragraph (2) and submit that plan to the Federal Co-chairperson for review in accordance with the requirements of subsection (b).

(2) Work plan.--In developing the work plan, the Commission shall—

(A) solicit project proposals from local governments and other entities and organizations; and

(B) provide for a comprehensive work plan for rural and infrastructure development and necessary job training in the area covered under the work plan.

(3) Report.--Upon completion of a work plan under this subsection, the Commission shall prepare, and submit to the Secretary, the Federal Co-chairperson, and the Director of the Office of Management and Budget, a report that outlines the work plan and contains recommendations for funding priorities.

(b) Review by Federal Co-chairperson.—

(1) In general.-- Upon receiving a work plan under this section, the Secretary, acting through the Federal Co-chairperson, shall publish the work plan in the Federal Register, with notice and an opportunity for public comment. The period for public review and comment shall be the 30-day period beginning on the date of publication of that notice.

(2) Criteria for review.--In conducting a review under paragraph (1), the Secretary, acting through the Federal Co-chairperson, shall—

(A) take into consideration the information, views, and comments received from interested parties through the public review and comment process specified in paragraph (1); and

(B) consult with appropriate Federal officials in Alaska including but not limited to Bureau of Indian Affairs, Economic Development Administration, and Rural Development Administration.

(3) Approval.--Not later than 30 days after the end of the period specified in paragraph (1), the Secretary acting through the Federal Co-chairperson, shall—

(A) approve, disapprove, or partially approve the work plan that is the subject of the review; and



Appendix A: Denali Commission Act of 1998

(B) issue to the Commission a notice of the approval, disapproval, or partial approval that—

(i) specifies the reasons for disapproving any portion of the work plan; and

(ii) if applicable, includes recommendations for revisions to the work plan to make the plan subject to approval.

(4) Review of disapproval or partial approval.--If the Secretary, acting through the Federal Co-chairperson, disapproves or partially approves a work plan, the Federal Co-chairperson shall submit that work plan to the Commission for review and revision.

SEC. 305. POWERS OF THE COMMISSION.

(a) Information From Federal Agencies.--The Commission may secure directly from any Federal department or agency such information as it considers necessary to carry out the provisions of this Act. Upon request of the Federal Co-chairperson of the Commission, the head of such department or agency shall furnish such information to the Commission. Agencies must provide the Commission with the requested information in a timely manner. Agencies are not required to provide the Commission any information that is exempt from disclosure by the Freedom of Information Act. Agencies may, upon request by the Commission, make services and personnel available to the Commission to carry out the duties of the Commission. To the maximum extent practicable, the Commission shall contract for completion of necessary work utilizing local firms and labor to minimize costs.

(b) Postal Services.--The Commission may use the United States mails in the same manner and under the same conditions as other departments and agencies of the Federal Government.

(c) Gifts.--The Commission may accept, use, and dispose of gifts or donations of services or property.

“(d) The Commission, acting through the Federal Co-Chairperson, is authorized to enter into contracts and cooperative agreements, award grants, and make payments necessary to carry out the purposed of the Commission. With respect to funds appropriated to the Commission for fiscal year 1999, the Commission, acting through the Federal Co-chairperson, is authorized to enter into contracts and cooperative agreements, award grants, and make payments to implement an interim work plan for fiscal year 1999 approved by the Commission.”³

SEC. 306. COMMISSION PERSONNEL MATTERS.

(a) Compensation of Members.--Each member of the Commission who is not an officer or employee of the Federal Government shall be compensated at a rate equal to the daily equivalent of the annual rate of basic pay prescribed for level IV of the Executive Schedule under section 5315 of title 5, United States Code, for each day (including travel time) during the time such member is engaged in the performance of the duties of the Commission. The Federal Co-Chairperson shall be compensated at the annual rate prescribed for a level IV of the Executive Schedule under section 5315, of title 5, United States Code.⁴ All members of the Commission

³ PL 106-31, SEC. 105, 1999

⁴ PL 106-31, SEC. 105, 1999



Appendix A: Denali Commission Act of 1998

who are officers or employees of the United States shall serve without compensation that is in addition to that received for their services as officers or employees of the United States.

(b) Travel Expenses.--The members of the Commission shall be allowed travel expenses, including per diem in lieu of subsistence, at rates authorized for employees of agencies under subchapter I of chapter 57 of title 5, United States Code, while away from their homes or regular places of business in the performance of services for the Commission.

(c) Staff.—

(1) In general.--The Federal Co-chairperson of the Commission may, without regard to the civil service laws and regulations, appoint such personnel as may be necessary to enable the Commission to perform its duties.

(2) Compensation.--The Federal Co-chairperson of the Commission may fix the compensation of personnel without regard to the provisions of chapter 51 and subchapter III of chapter 53 of title 5, United States Code, relating to classification of positions and General Schedule pay rates.⁵

(d) Detail of Government Employees.--Any Federal Government employee may be detailed to the Commission without reimbursement, and such detail shall be without interruption or loss of civil service status or privilege.

(e) Procurement of Temporary and Intermittent Services.--The Federal Co-chairperson of the Commission may procure temporary and intermittent services under section 3109(b) of title 5, United States Code, at rates for individuals which do not exceed the daily equivalent of the annual rate of basic pay prescribed for level V of the Executive Schedule under section 5316 of such title.

(f) Offices.--The principal office of the Commission shall be located in Alaska, at a location that the Commission shall select.

(g) Administrative Expenses and Records. The Commission is hereby prohibited from using more than 5 percent of the amounts appropriated under the authority of this Act or transferred pursuant to section 329 of the Department of Transportation and Related Agencies Appropriations Act, 1999 (section 101 (g) of division A of this Act) for administrative expenses. The Commission and its grantees shall maintain accurate and complete records which shall be available for audit and examination by the Comptroller General or his or her designee.

(h) Inspector General. Section 8G(a)(2) of the Inspector General Act of 1978 (5 USC App 3, Section 8G(a)(2)) is amended by inserting 'the Denali Commission,' after 'the Corporation for Public Broadcasting,'.⁶

SEC. 307. SPECIAL FUNCTIONS.

(a) Rural Utilities.--In carrying out its functions under this title, the Commission shall as appropriate, provide assistance, seek to avoid duplicating services and assistance, and complement the water and sewer wastewater programs under section 306D of the Consolidated

⁵ PL 106-31, SEC. 105, 1999

⁶ Subsections g & h derived from PL 106-31, SEC. 105, 1999



Appendix A: Denali Commission Act of 1998

Farm and Rural Development Act (7 U.S.C. 1926d) and section 303 of the Safe Drinking Water Act Amendments of 1996 (33 U.S.C. 1263a).

(b) Bulk Fuels.-- Funds transferred to the Commission pursuant to section 329 of the Department of Transportation and Related Agencies Act, 1999 (section 101(g) of division A of this Act) shall be available without further appropriation and until expended. The Commission, in consultation with the Commandant of the Coast Guard, shall develop a plan to provide for the repair or replacement of bulk fuel storage tanks in Alaska that are not in compliance with applicable—⁷

(1) Federal law, including the Oil Pollution Act of 1990 (104 Stat. 484); or

(2) State law

(c) Demonstration Health Projects- In order to demonstrate the value of adequate health facilities and services to the economic development of the region, the Secretary of Health and Human Services is authorized to make grants to the Denali Commission to plan, construct, and equip demonstration health, nutrition, and child care projects, including hospitals, health care clinics, and mental health facilities (including drug and alcohol treatment centers) in accordance with the Work Plan referred to under section 304 of Title III – Denali Commission of Division C – Other Matters of Public Law 105-277. No grant for construction or equipment of a demonstration project shall exceed 50 percentum of such costs, unless the project is located in a severely economically distressed community, as identified in the Work Plan referred to under section 304 of Title III – Denali Commission of Division C – Other Matters of Public Law 105-277, in which case no grant shall exceed 80 percentum of such costs. To carry out this section, there is authorized to be appropriated such sums as may be necessary.⁸

SEC. 308. EXEMPTION FROM FEDERAL ADVISORY COMMITTEE ACT.

The Federal Advisory Committee Act shall not apply to the Commission.

SEC. 309. DENALI ACCESS SYSTEM PROGRAM.⁹

(a) ESTABLISHMENT OF THE DENALI ACCESS SYSTEM PROGRAM.—Not later than 3 months after the date of enactment of the SAFETEA-LU, the Secretary of Transportation shall establish a program to pay the costs of planning, designing, engineering, and constructing road and other surface transportation infrastructure identified for the Denali access system program under this section.

(b) DENALI ACCESS SYSTEM PROGRAM ADVISORY COMMITTEE.—

(1) ESTABLISHMENT.—Not later than 3 months after the date of enactment of the SAFETEA-LU, the Denali Commission shall establish a Denali Access System Program Advisory Committee (referred to in this section as the ‘advisory committee’).

(2) MEMBERSHIP.—The advisory committee shall be composed of nine members to be appointed by the Governor of the State of Alaska as follows:

(A) The chairman of the Denali Commission.

⁷ PL 106-31, SEC. 105, 1999

⁸ PL 106-113, SEC 701, 1999

⁹ PL 109-59-Aug. 10, 2005 119 STAT. 1517



Appendix A: Denali Commission Act of 1998

(B) Four members who represent existing regional native corporations, native nonprofit entities, or tribal governments, including one member who is a civil engineer.

(C) Four members who represent rural Alaska regions or villages, including one member who is a civil engineer.

(3) TERMS.—

(A) IN GENERAL.—Except for the chairman of the Commission who shall remain a member of the advisory committee, members shall be appointed to serve a term of 4 years.

(B) INITIAL MEMBERS.—Except for the chairman of the Commission, of the 8 initial 11 members appointed to the advisory committee, 2 shall be appointed for a term of 1 year, 2 shall be appointed for a term of 2 years, 2 shall be appointed for a term of 3 years, and 2 shall be appointed for a term of 4 years. All subsequent appointments shall be for 4 years.

(4) RESPONSIBILITIES.—The advisory committee shall be responsible for the following activities:

(A) Advising the Commission on the surface transportation needs of Alaska Native villages and rural communities, including projects for the construction of essential access routes within remote Alaska Native villages and rural communities and for the construction of roads and facilities necessary to connect isolated rural communities to a road system.

(B) Advising the Commission on considerations for coordinated transportation planning among the Alaska Native villages, Alaska rural villages, the State of Alaska, and other government entities.

(C) Establishing a list of transportation priorities for Alaska Native village and rural community transportation projects on an annual basis, including funding recommendations.

(D) Facilitate the Commission's work on transportation projects involving more than one region.

(5) FACA EXEMPTION.—The provisions of the Federal Advisory Committee Act (5 U.S.C. App.) shall not apply to the advisory committee.

(c) ALLOCATION OF FUNDS.—

(1) IN GENERAL.—The Secretary shall allocate funding authorized and made available for the Denali access system program to the Commission to carry out this section.

(2) DISTRIBUTION OF FUNDING.—In distributing funds for surface transportation projects funded under the program, the Commission shall consult the list of transportation priorities developed by the advisory committee.

(d) PREFERENCE TO ALASKA MATERIALS AND PRODUCTS.—To construct a project under this section, the Commission shall encourage, to the maximum extent practicable, the use of employees and businesses that are residents of Alaska.

(e) DESIGN STANDARDS.—Each project carried out under this section shall use technology and design standards determined by the Commission to be appropriate given the location and the functionality of the project.

(f) MAINTENANCE.—Funding for a construction project under this section may include an additional amount equal to not more than 10 percent of the total cost of construction, to be retained for future maintenance of the project. All such retained funds shall be dedicated for maintenance of the project and may not be used for other purposes.



Appendix A: Denali Commission Act of 1998

(g) **LEAD AGENCY DESIGNATION.**—For purposes of projects carried out under this section, the Commission shall be designated as the lead agency for purposes of accepting Federal funds and for purposes of carrying out this project.

(h) **NON-FEDERAL SHARE.**—Notwithstanding any other provision of law, funds made available to carry out this section may be used to meet the non-Federal share of the cost of projects under title 23, United States Code.

(i) **SURFACE TRANSPORTATION PROGRAM TRANSFERABILITY.**—

(1) **TRANSFERABILITY.**—In any fiscal year, up to 15 percent of the amounts made available to the State of Alaska for surface transportation by section 133 of title 23, United States Code, may be transferred to the Denali access system program.

(2) **NO EFFECT ON SET-ASIDE.**—Paragraph (2) of section 133(d), United States Code, shall not apply to funds transferred under paragraph (1).

(j) **AUTHORIZATION OF APPROPRIATIONS.**—

(1) **IN GENERAL.**—There is authorized to be appropriated out of the Highway Trust Fund (other than the Mass Transit Account) to carry out this section \$15,000,000 for each of fiscal years 2006 through 2009.

(2) **APPLICABILITY OF TITLE 23.**—Funds made available to carry out this section shall be available for obligation in the same manner as if such funds were apportioned under chapter 1 of title 23, United States Code; except that such funds shall not be transferable and shall remain available until expended, and the Federal share of the cost of any project carried out using such funds shall be determined in accordance with section 120(b).

“(C) \$5,000,000 shall be available for each of fiscal years 2006 through 2009 for payments to the Denali Commission under the terms of section 307 (e) [Clarification: 309(e)] of the Denali Commission Act of 1998 (42 U.S.C. 3121 note) for docks, waterfront development projects, and related transportation infrastructure.

SEC. 310. AUTHORIZATION OF APPROPRIATIONS.¹⁰

(a) **In General.**—There are authorized to be appropriated to the Commission to carry out the duties of the Commission consistent with the purposes of this title and pursuant to the work plan approved under section 4 under this Act, \$20,000,000 for fiscal year 1999, and such sums as may be necessary for fiscal years 2000, 2001, 2002, and 2003

(b) **Availability.**—Any sums appropriated under the authorization contained in this section shall remain available until expended.

SECTION 310 (no title provided)¹¹

(a) The Federal Co-chairman of the Denali Commission shall appoint an Economic Development Committee to be chaired by the president of the Alaska Federation of Natives which shall include the Commissioner of community and Economic Affairs for the State of Alaska, a representative of the Alaska Bankers Association, the chairman of the Alaska Permanent Fund, a representative

¹⁰ This was originally SECTION 309 when the Act was first passed in 1998. The SAFETEA-LU Act of 2005 renumbered this to SECTION 310.

¹¹ This section number was designated in the PL 108-199, SEC. 112, 2004. It now duplicates the numbering designated in the SAFETEA-LU Act above.



Appendix A: Denali Commission Act of 1998

from the Alaska Chamber of Commerce, and a representative from each region. Of the regional representatives, at least two each shall be from Native regional corporations, Native non-profit corporations, tribes, and borough governments.

(b) The Economic Development Committee is authorized to consider and approve applications from Regional Advisory Committees for grants and loans to promote economic development and promote private sector investment to reduce poverty in economically distressed rural villages. The Economic Development Committee may make mini-grants to individuals applicants and may issue loans under such terms and conditions as it determines.

(c) The State Co-Chairman of the Denali Commission shall appoint a Regional Advisory Committee for each region which may include representatives from local, borough, and tribal governments, the Alaska Native non-profit corporation operating in the region, local Chambers of Commerce, and representatives of the private sector. Each Regional Advisory Committee shall develop a regional economic development plan for consideration by the Economic Development Committee.

(d) The Economic Development Committee, in consultation with the First Alaskans Institute, may develop rural development performance measures linking economic growth to poverty reduction to measure the success of its program which may include economic, educational, social, and cultural indicators. The performance measures will be tested in one region for two years and evaluated by the University of Alaska before being deployed statewide. Thereafter performance in each region shall be evaluated using the performance measures, and the Economic Development Committee shall not fund projects which do not demonstrate success.

(e) Within the amounts made available annually to the Denali commission for training, the Commission may make a grant to the First Alaskans Foundation upon submittal of an acceptable work plan to assist Alaska Natives and other rural residents in acquiring the skills and training necessary to participate fully in private sector business and economic and development opportunities through fellowships, scholarships, internships, public service programs, and other leadership initiatives.

(f) The Committee shall sponsor a statewide economic development summit in consultation with the World Bank to evaluate the best practices for economic development worldwide and how they can be incorporated into regional economic development plans.

(g) There is authorized to be appropriated such sums as may be necessary to the following agencies which shall be transferred to the Denali commission as a direct lump sum payment to implement this section:

- (1) Department of commerce, Economic Development Administration
- (2) Department of Housing and Urban Development
- (3) Department of the Interior, Bureau of Indian Affairs
- (4) Department of Agriculture, Rural Development Administration, and
- (5) Small Business Administration

Note: The following “open meetings” language is incorporated into the Commission’s energy program authorizations within the *Energy Policy Act of 2005*, PL 109-190, SEC 356. The Act does not specify its insertion into the enabling legislation.



Appendix A: Denali Commission Act of 1998

(c) OPEN MEETINGS-

(1) IN GENERAL- Except as provided in paragraph (2), a meeting of the Commission shall be open to the public if--

(A) the Commission members take action on behalf of the Commission; or

(B) the deliberations of the Commission determine, or result in the joint conduct or disposition of, official Commission business.

(2) EXCEPTIONS- Paragraph (1) shall not apply to any portion of a Commission meeting for which the Commission, in public session, votes to close the meeting for the reasons described in paragraph (2), (4), (5), or (6) of subsection (c) of section 552b of title 5, United States Code.

(3) PUBLIC NOTICE-

(A) IN GENERAL- At least 1 week before a meeting of the Commission, the Commission shall make a public announcement of the meeting that describes--

(i) the time, place, and subject matter of the meeting;

(ii) whether the meeting is to be open or closed to the public; and

(iii) the name and telephone number of an appropriate person to respond to requests for information about the meeting.

(B) ADDITIONAL NOTICE- The Commission shall make a public announcement of any change to the information made available under subparagraph (A) at the earliest practicable time.

(4) MINUTES- The Commission shall keep, and make available to the public, a transcript, electronic recording, or minutes from each Commission meeting, except for portions of the meeting closed under paragraph (2).





2011 Budget Justification

Other Accompanying Information *Appendix B:* *Partnerships in Government Coordination*



Partnerships in Government Coordination

Commissioner Partnerships

- Alaska Federation of Natives, Julie Kitka
- Alaska Municipal League, Kathie Wasserman
- American Federation of Labor and Congress of Industrial Organizations, Vince Beltrami
- Associated General Contractors of Alaska, John MacKinnon
- Office of the Governor, Office of Management and Budget, Karen Rehfeld
- University of Alaska, Karen Perdue

Federal Partnerships

- Office of the Federal Coordinator, Alaska Natural Gas Transportation Projects
- U.S. Army Corps of Engineers
- U.S. Department of Agriculture:
Rural Development, Alaska Office;
Forest Service, Region 10;
Farm Service Agency;
Natural Resources Conservation Service
- U.S. Department of Commerce:
- Economic Development Administration, Western Region;
- National Oceanic and Atmospheric Administration;
- U.S. Commercial Service, Alaska Export Assistance Center
- U.S. Department of Defense, Alaska Division (ALCOM)
- U.S. Department of Health and Human Services: Indian Health Service, Alaska Region
- U.S. Department of Homeland Security: Coast Guard, Alaska Region
- U.S. Department of Housing and Urban Development
- U.S. Department of Interior:

Office of the Secretary

Bureau of Indian Affairs, Alaska Office;

Bureau of Land Management; National Park Service;
Fish and Wildlife Service;

U.S. Geological Survey and Minerals Management Service

- U.S. Environmental Protection Agency, Alaska Operations Office
- U.S. Social Security Administration
- U.S. Department of Transportation:
Federal Aviation Administration;
Federal Highway Administration;
Federal Highway Administration Western Federal Lands Highway Division
- U.S. Department of Treasury: Internal Revenue Service

State Partnerships

- Department of Administration
- Department of Commerce, Community and Economic Development
Alaska Energy Authority
- Department of Corrections
- Department of Education and Early Development
- Department of Environmental Conservation
- Department of Fish & Game
- Department of Health and Social Services
- Department of Labor and Workforce Development
- Department of Law
- Department of Military and Veterans Affairs
- Department of Natural Resources
- Department of Public Safety
- Department of Revenue
Alaska Housing Finance Corporation



Partnerships in Government Coordination

- Alaska Mental Health Trust Authority
- Department of Transportation and Public Facilities

Other Partnerships

- Alaska Growth Capital
- Alaska Native Tribal Health Consortium
- Alaska Public Broadcasting, INC.
- Alaska Regional For-Profit Corporations
- Alaska Regional Health Boards
- Alaska Regional Housing Authorities
- Alaska Regional Nonprofit Corporations
- Alaska Village Electric Cooperative
- Alaska Village Initiatives
- Association Village Council Presidents
- Cape Fox Heritage Foundation
- Community Development Quota Groups (CDQ)*
 - Aleutian Pribilof Island Community Development Association (6 communities)
 - Bristol Bay Economic Development Corporation (17 communities)
 - Central Bering Sea Fishmen's Association (One community)
 - Coastal Villages Region Fund (20 communities)
 - Norton Sound Economic Development Corporation (15 communities)
 - Yukon Delta Fisheries Development Association (6 communities)
- First Alaskans Institute
- Murdock Charitable Trust
- National Association of Development Organizations
- National Rural Health Association
- Paul G. Allen Foundation
- Philanthropy Northwest
- Rasmuson Foundation

- Rural Alaska Community Action Program, INC.
- Southwest Alaska Municipal Conference -Economic Development
- Yukon Kuskowim Health Corporation

**The Community Development Quota Program began in December of 1992 with the goal of promoting fisheries related economic development in western Alaska. The program is a federal fisheries program that involves eligible communities who have formed six regional organizations, referred to as CDQ groups. There are 65 communities within a fifty-mile radius of the Bering Sea coastline who participate in the program.*



Partnerships in Government Coordination



2012 Budget Justification

Other Accompanying Information Appendix C: Denali Commission Policies



Denali Commission Policies

Since its inception in 1998 the Denali Commission (Commission) has developed a number of policies intended to guide federal funds investment in the most efficient, effective and prudent manner possible, while at the same time maximizing the benefit to Alaskan communities and residents in the areas of infrastructure development, economic development and training and workforce development. These policies have been adopted through various methods including: passage via resolution or motion. To-date the Commission has adopted the following policies, which appear in more detailed form below:

- Investment Guidance
- Sustainability
- Community Planning
- Open Door
- Private Enterprise
- Competitive Bid
- Cost Containment

INVESTMENT GUIDANCE

The Denali Commission (Commission) is committed to accelerating the building of sustainable infrastructure in rural Alaska to enhance the health and safety of rural residents and to provide the underpinnings for economic opportunity. Commission investments are directed by federal law, by the Commission's Annual Work Plan. Infrastructure needs of rural Alaska are enormous compared to available funding, thus, it is imperative that each dollar be invested in a way that will maximize the sustainable long term benefits to Alaskans.

Factors which will influence investment decisions:

Imminent environmental threats

Facilities will be placed so as to be protected from imminent environmental threats such as flooding and erosion.

Long term investments generally will not be made in areas that are subject to imminent environmental threats.

Priority to be placed on needs of existing communities

The Commission will give priority to the critical infrastructure needs of existing communities before considering proposals to create new communities unless there is relocation of an existing community.

Regional support

The Commission recognizes that borough, tribal and local government involvement increases the probability that basic infrastructure and services provided with Denali Commission funds will be sustained over the long term. The



Denali Commission Policies

Commission also recognizes that other regional organizations share both responsibility and capacity to contribute to sustainability. Consistency with regionally approved plans is a factor lending strength to investing in a particular project. The Commission shall give priority consideration to projects that have regional support and demonstrate regional planning and coordination. In general, the Commission will require regional planning documentation before providing funding for projects. Consideration will be given to the unique geographic boundaries, regional organizations and project requirements. The Commission may prioritize regional and/or multi-community projects.

Proximity/access to existing services and/or facilities

In determining the need for a new facility, a careful evaluation of existing access to services or facilities will be performed. Where the needs of two or more communities in close proximity to one another can be adequately and more cost effectively served by a single facility, that option will be selected over separate facilities for each community. Investments will be made where critical unmet needs are demonstrated. In general, the Commission will not fund projects for like facilities in communities within a twenty mile distance of one another, and accessible by year-round road service.

Renovation versus new construction

Where existing facilities can be renovated or expanded to adequately meet community needs at significantly lower life-cycle costs than new construction, that option will be favored.

Population trends

Infrastructure will be sized to meet needs that can reasonably be projected over the design life of the project. If population is increasing, appropriate excess capacity will be provided to accommodate growth. Decreasing population may result in a smaller facility than the current population would dictate. The Commission will require additional documentation of community and project sustainability in communities that have any of the following characteristics: populations less than 100 year round residents, significant (20% or greater) population fluctuations (either decrease or increase), and projected or actual closure of State of Alaska school facilities.

Affordability

The Commission will evaluate proponents' capacities to afford the life-cycle costs associated with sustaining proposed services and/or facilities, either through user fees, industry support, government transfer payments or grants from private entities.

Unit cost

Unit cost of construction varies widely across the state for a number of reasons including the technology employed



Denali Commission Policies

and/or designs utilized. High unit cost tends to work counter to project sustainability. Some of the variables impacting unit cost (project location, soil conditions, etc.) are not controllable, but many others are. The Commission will make every reasonable effort to control unit cost to ensure that the most appropriate technology and designs are applied. However, in cases where the Commission deems unit costs too high, the Commission reserves the right to pursue alternative construction and design methodology, including, but not limited to, all of the following: re-design, value engineering, alternative size, relocating or sitting and revision of the construction budget.

Good faith

The long term sustainability of Commission investments is highly dependent on the good faith of the recipients of those investments. In evaluating potential investments the Commission will give priority to advocates who have historically demonstrated good faith in making and keeping financial commitments. Previous demonstrations of bad faith, particularly with previous state or federal investments or failure to pay taxes, may preclude additional investments.

Match Funding

The Commission will give priority to projects that have cost share match from the following sources: the State of Alaska, other federal government agencies and other (to include local, tribal, corporate, philanthropic, etc.) in addition to Commission funding for a project. Local sources of match may include, but are not limited to, the following: land valuation, equipment, right of way, etc. In some cases, the Commission shall require a cost share match contribution from one or all of the sources listed above prior to approving funding. This requirement does not apply to the statutory cost share match identified for the health facilities program. Projects which provide a variety of match funding from multiple sources shall be viewed more favorably than those that do not.

Implementation

The Commission will consider all available information regarding each of the factors identified above and any other relevant information in making investment decisions. In cases where sustainability of an investment is questionable, the Commission, either directly or through its Partners, will work with project proponents to attempt to find workable solutions. It will be incumbent on requestors to provide pertinent information that is not otherwise available and to actively engage in the effort to develop workable solutions. Solutions may involve smaller scale or mobile facilities and may include multi-community or regional management approaches. If no workable sustainable solution is apparent, the Commission or its Partners may suggest alternative means to access critical services.



Denali Commission Policies

SUSTAINABILITY POLICY

For the purposes of Denali Commission funded infrastructure projects, sustainability is defined as the ability of a recipient or applicant to demonstrate the capacity, both administratively and financially, to provide for the long-term operation and maintenance (typically a 30 year life cycle) of a facility. This demonstration may include such factors as maintenance costs, fuel/heating costs, staffing/personnel costs, insurance as applicable, bonding, cost escalation factors, etc. Further, sustainability includes all costs associated with management, operation and maintenance, renewal and replacement necessary to maintain a given level of service.

The Sustainability Policy indicates that because the Commission, through its enabling legislation, is charged with ensuring that all infrastructure projects demonstrate sustainability prior to Commission funding projects must provide documentation of their ability to meet the definition above. In most Commission programs this is achieved through the business plan process. However, applicants may also be asked to revise business plans, or application documents as their projects progress through the different phases of project development.

The Commission recognizes that the high cost of infrastructure makes it infeasible for the total costs of all services in all communities to be borne by local users; however, to the extent feasible, user rates should include all costs necessary to achieve sustainability.

All practical steps should be taken, including simplification of projects, standardization of infrastructure, combining of facilities, regionalization of management structures, bulk purchases of fuels, training and development of management personnel and other actions that reduce the cost of sustainable infrastructure.

To the greatest extent possible the Commission will encourage and advocate for other project funders and program partners to participate in the earliest phases of project development and the application process.

The Commission recognizes the importance of the business planning process, however, also understands that the business plan presents a “snapshot” of a project and a community at a particular point in time. To that end, the Commission shall require documentation related to sustainability over the course of a project’s various phases (planning, design, and construction), and shall reserve the ability to alter project funding and design and construction specifications pursuant to documentation review.

The Commission will use as many existing community planning and sustainability indicators as possible in project selection including, but not limited to, the following: Rural Utility Business Advisor (RUBA) documentation and analysis, regional and local community planning documents, and infrastructure prioritization lists.



Denali Commission Policies

COMMUNITY PLANNING POLICY

The Commission recognizes the importance of a community plan in the community development process. The plan demonstrates the community's goals and ability to focus on future initiatives.

The plan should be the community's starting point for any outside agency or business considering work in a community. Title 29 of the Alaska Statutes states that boroughs and first class cities established under state law shall be responsible for land use planning. In communities outside organized boroughs (and not first class cities), the task for identifying who is responsible for community planning falls to local leadership including recognized tribes in a community.

The Commission requires communities to provide a copy of their current community plan when submitting funding requests. The reason for this request is two-fold: 1) the plan provides a current economic, social, and infrastructure summary of a community and 2) the plan provides a prioritized list of projects for which the community is seeking funding assistance. The plan also explains how the community intends to sustain its existing infrastructure as well as any additional infrastructure. In general, any infrastructure projects identified for funding from the Commission should also appear as a prioritized infrastructure goal, or initiative in the community plan submitted by the applicant community.

Community plans submitted to the Commission are retained in the project file, and are also provided to the State of Alaska, Department of Commerce, Community and Economic Development to be added to the online database of community plans.

The Commission recognizes that successful project development is directly correlated to community planning. The Commission will make every effort to evaluate the benefits and potential costs of project investments against other community projects and initiatives, so that a holistic picture of community capacity and project development is utilized to make funding determinations. The Commission will rely largely on application and community planning detail to document this analysis, but may also utilize site visits and other sources of information.

OPEN DOOR POLICY

The Commission requires that any funded infrastructure project be available to all potential users. This requirement may be documented in varying forms in Commission programs (for example, commitment to the open door policy is a component of the clinic business plan process).

PRIVATE ENTERPRISE POLICY

In general, the Commission will support private enterprise where it is functioning or can function efficiently and adequately to meet the needs of all members of the local community. Where private enterprise is inadequate or non-



Denali Commission Policies

existent to achieve this purpose, consideration must be given to providing these services through other means. The Commission will not support the replacement of new structures for a publicly funded service to compete with services delivered by private enterprise as long as those services are:

- Accessible to all members of a community including temporary members;
- Reasonably priced when compared to comparable communities;
- Predictably available and sustainable for the long term.

All proposals for new or upgraded infrastructure facilities to be funded with Denali Commission funds shall be evaluated on the basis of public benefits resulting from the project. A proposal for funding may be approved where the facility is or will be owned, operated, and/or maintained by private entities only if there is found to be a direct and substantial public benefit from the project.

Facilities funded in whole or in part by the Denali Commission may not be sold, leased, sub-leased, or interest otherwise assigned without the express approval of the Denali Commission or its successor agency. In any event, the facility shall continue to provide the originally intended public benefit until such time as that public need no longer exists or until the serviceable life of the facility has expired.

Funding decisions must take into account existing private enterprise in the community. Funding should not generally be used to create new or additional competition with existing private enterprise in the community. However in cases where an unregulated monopolistic or other wise inefficient condition exist in which current services are not available at fair and reasonable rates the Commission, after appropriate consultation, may consider funding projects that would contribute to more competitive rates.

Provisions Specific to Health Care: The Commission seeks to support health care facilities in a manner which improves access to quality, affordable health services, be it by a private entity or a publicly funded one. The Denali Commission does not seek to create or enhance competition in an inefficient market. In this scenario, an inefficient market is one that cannot support two mutually exclusive health care providers. Given the economic fragility of rural health care systems, Denali Commission funding for health care facilities will be deployed in a manner which encourages a cooperative and collaborative arrangement for the health benefit of the community in question, and improves the sustainability of the overall care delivery system for that population. Denali Commission health facility funding supports systems that ensure access to care for everyone regardless of ability to pay. It is expected that a system that is exclusively private in rural Alaska will not be able to meet that criteria. Thus, some integration of public and private provider entities will likely be required in areas where any private provider system currently exists.

Provisions Specific to Bulk Fuel Storage: The development of any bulk fuel storage consolidation project funded in whole or



Denali Commission Policies

in part by Denali Commission funds will consult with all retail fuel suppliers within a community in the course of developing the project's conceptual design to ensure that their interests are understood and, to the extent feasible, dealt with in the course of conceptual design.

The existing market share balance among retail fuel suppliers within a community may be significantly altered as a result of a Denali Commission funding only if all of the affected retail fuel suppliers currently operating in the community agree to it or if such alteration is deemed necessary to facilitate competitive conditions in the community. For each type of fuel, the existing market share for a retail fuel supplier is defined as the supplier's existing in-service storage capacity as a percentage of the total gallons of existing in-service storage capacity for all retail fuel suppliers in the community.

Where multiple retail fuel suppliers are involved in a project, comparable levels of investment in project costs (based on market share) will be sought from each participating retail fuel supplier in the community, whether public or private.

Denali Commission funds may be used to upgrade or replace fuel storage facilities owned by private sector retail fuel suppliers if there is determined to be significant public benefit. However, to ensure that long term project benefits flow through to the public, such new or improved fuel storage and dispensing facilities will generally be owned by a local government entity which may lease the facilities to the private sector fuel supplier at a nominal cost or contract with the private sector fuel supplier for facility operation. The term of such lease or contract will be for the life of the assets, and is not transferable as an asset of the leaseholder without express written approval of the Denali Commission or its successor agency.

COMPETITIVE BID POLICY

Any infrastructure project funded by the Denali Commission with a total project cost (to include the planning, design and construction phases) of \$3 million or greater shall be competitively bid. A waiver to this policy may be granted if an applicant demonstrates that it is in the best economic, cultural or social interest of a community or region to not competitively bid a project. The waiver request must document the benefit to the federal government (in the form of cost savings, job creation, etc.) and the community and/or region of not utilizing a competitive bid process. Key considerations for reviewing the waiver request will include cost, local preference, career training, opportunities for local hire, and local economic impact.

In general, and to the greatest extent possible the Commission shall encourage the use of community and regional hire for construction projects.



Denali Commission Policies

COST CONTAINMENT POLICY

The Denali Commission is committed to both internal and external cost containment for all of its programs. All Commission projects are to be sustainable and that requires examining projects on a life-cycle cost basis in the context of the community's long-term development plan. The trade-offs between initial costs of construction and long-term operating and maintenance costs must seek to minimize the true life cycle costs of the project.

The Commission requires cost effective designs, need specific designs, competitive procurement, effective project management, and maximization of cost benefit via project selection.

The Commission shall evaluate all infrastructure facilities (excluding transportation) against the benchmarks which are produced under contract on an annual basis. Commission program partners shall be required to produce cost estimate detail and project budgets in accordance with the annual benchmarks, and shall be required to justify any budget requests that are not in keeping with the benchmark figures.

POLICY APPEALS PROCESS

Appeals to any of these policies should be sent to the Denali Commission Federal Co-Chair, and the State Co-Chair, in writing.



Denali Commission Policies



2012 Budget Justification

Other Accompanying Information ***Appendix D:*** ***Commonly Used Terms***



Commonly Used Terms

ANCSA

The Alaska Native Claims Settlement Act passed in 1971 and was the largest land claims settlement in U.S. history, transferring land title to Alaska Native Corporations.

ATV

All terrain vehicle or four-wheeler, a common form of transportation in rural Alaska.

Break Up

The spring melting season when rivers thaw and begin to flow again, carrying huge chunks of ice downriver.

Bulk Fuel Storage Facility

Facilities used to store 6-to-13 months supply of diesel fuel required to meet the power generation and home heating needs for rural Alaska communities.

The Bush

Rural Alaska communities, typically not on the road system.

Bush Pilot

Pilots of aircraft who provide transportation to bush communities and isolated destinations.

Four Wheeler

An all-terrain vehicle used as a primary mode of transportation in rural Alaska.

Honey Bucket

A bucket used as a toilet in homes without sewer or running water. Buckets are emptied manually.

The Last Frontier

Because of its rugged splendor, Alaska is commonly referred to as The Last Frontier.

Lower 48

Alaskans refer to the contiguous 48 states as the Lower 48.

Multi-Use Facility

A facility that consolidates essential community services such as health clinics, fire departments, washeterias, and jails.

Northern Lights

Magnetic particles from the sun hitting the earth's atmosphere which are visible for more than half the year. Also called Aurora Borealis.

Permafrost

Ground that is permanently frozen year round in Arctic regions.

Snowmachine

A small vehicle with ski-like runners in front and tank-like treads, ridden by straddling a seat and used for driving in or traveling on snow. Also called a snowmobile.

Subsistence

The hunting, fishing, and gathering activities which traditionally constitute the economic base of life for rural Alaska.

Termination Dust

The first snowfall on the mountains signaling the end of the summer season.

Tundra

An area where tree growth is hindered by permafrost, low temperatures and short growing seasons. Typically the surface is boggy due to a high water table.

Washeteria

A small, public facility serving as the local watering point where people can obtain treated drinking water. Washeterias are also locations for laundry, showers and flushable toilets.

