

### governmentattic.org

"Rummaging in the government's attic"

| Description of document: | Bureau of Reclamation (USBR) records regarding<br>efficiency and optimization projects at Reclamation<br>facilities, 2016      |
|--------------------------|--|
| Requested date:          | March 2016   |
| Released date:           | 22-March-2016  |
| Posted date:             | 12-December-2016   |
| Source of document:      | Bureau of Reclamation DFOIA Officer<br>PO Box 25007, 84-21300<br>Denver CO 80225-0007<br>Fax: (303) 445-6575 or (888) 808-5104 |

The governmentattic.org web site ("the site") is noncommercial and free to the public. The site and materials made available on the site, such as this file, are for reference only. The governmentattic.org web site and its principals have made every effort to make this information as complete and as accurate as possible, however, there may be mistakes and omissions, both typographical and in content. The governmentattic.org web site and its principals shall have neither liability nor responsibility to any person or entity with respect to any loss or damage caused, or alleged to have been caused, directly or indirectly, by the information provided on the governmentattic.org web site or in this file. The public records published on the site were obtained from government agencies using proper legal channels. Each document is identified as to the source. Any concerns about the contents of the site should be directed to the agency originating the document in question. GovernmentAttic.org is not responsible for the contents of documents published on the website.

-- Web site design Copyright 2007 governmentattic.org --

From: "Bishop, Clark" Date: Mar 22, 2016 3:33:07 PM Subject: Reclamation Optimization Cc: Max Spiker, Michael Pulskamp

I received your request through my manager, Max Spiker regarding efficiency and optimization projects at Reclamation facilities. In response, I've attached a zip folder containing four files:

Optimization Slides: Slides provide background on Reclamation's standardized hydropower optimization system (hydrOS) and deployment schedule.

USBR MWH HMI Report: Report assesses capacity gains at Reclamation facilities (e.g. generator uprates). Assessment provides Reclamation and our power customers a tool to identify and act on opportunities for capacity gains at our facilities.

FY2016 Q1 Renewable Update: Identifies federal and non-federal renewable energy projects currently online or in development at Reclamation projects. Update also provides information on ongoing turbine replacement and generator rewind projects at Reclamation power facilities.

Generation Gains: Spreadsheet identifies turbine replacement projects and generator uprates completed since 1999 - as well as expected generation benefits resulting from those projects.

I believe these files will provide the information you requested. If you have any questions, please feel free to contact me or my colleagues, Michael Pulskamp or Max Spiker (cc'd).

Thank you.

Clark Bishop Bureau of Reclamation Power Resources Email: cbishop@usbr.gov Office: 303-445-2908

# Managing Water in the West



U.S. Department of the Interior Bureau of Reclamation

## **Optimization Systems**

- Optimization: continuous computer modeling to determined the optimal operation to achieve desired power production using the least amount of water.
- Increases Efficiency
  - Uses Less Water at Same Power Output Level
  - Or Increase Generation Levels Use Same Amount of Water
- When All Reclamation Plants are Optimized
  - 1% 3% Efficiency Gains (410,000 MWh 1,230,000 MWh)
  - \$10.3M \$30.8M Annually (at \$25 per MWh)

## RECLAMATION

## **Past Optimization Efforts**

- Grand Coulee showed a 2.2% efficiency increase from optimization work (2003-2006)
- Hoover showed a 1.85% efficiency increase from optimization work (2011)
- Yellowtail showed a 1.68% efficiency increase from partial optimization work (2011)

## RECLAMATION

## **Standardized Optimization System**

- First installation of standardized system at Black Canyon Control Center (8/2013)
   – 142,711 MWh – 428,133 MWh
- Once all Reclamation plants are optimized
   19 MW 57 MW of generating capacity
  - 410,000 MWh 1,230,000 MWh



- Glen Canyon Control Center (ongoing)
- Elephant Butte (ongoing)
- Casper Control Center (ongoing)
- Parker/Davis
- Grand Coulee
- Central Valley Operations

## RECLAMATION

# Managing Water in the West



U.S. Department of the Interior Bureau of Reclamation



Hydropower Modernization Initiative

## Assessment of Potential Capacity Increases at Existing Hydropower Plants





U.S. Department of the Interior Bureau of Reclamation Sacramento, California



FINAL - October 2010

### **Mission Statements**

The mission of the Department of the Interior is to protect and provide access to our Nation's natural and cultural heritage and honor our trust responsibilities to Indian Tribes and our commitments to island communities.

The mission of the Bureau of Reclamation is to manage, develop, and protect water and related resources in an environmentally and economically sound manner in the interest of the American public.

## Assessment of Potential Capacity Increases at Existing Hydropower Plants

Hydropower Modernization Initiative

Prepared for

United States Department of the Interior Bureau of Reclamation

Prepared by





U.S. Department of the Interior Bureau of Reclamation Denver, Colorado This page left blank intentionally.

October 26, 2010



U.S. Bureau of Reclamation Denver Federal Center Bldg. 67 (86-61600) P.O. Box 25007 Denver, CO 80225-0007

Attn: Mr. Michael Pulskamp

Subject: Final Report on Assessment of Capacity Increases at Existing Hydroelectric Plants

Ref: USACE Contract No. W9127N-10-D-0004, MWH Americas, Inc., Task Order 0002

Dear Michael,

Enclosed is our final report assessing capacity gains at existing United States Bureau of Reclamation (Reclamation) hydroelectric plants. This work was performed under Task 2 of our IDIQ contract with the US Army Corps of Engineers (USACE) for the Hydropower Modernization Initiative, Bureau of Reclamation.

The report presents the results from creating energy simulation models at Reclamation hydropower plants, and developing a comprehensive valuation of benefits from potential capacity increases at all plants. The primary authors of the report were John Haapala and Jill Gray.

MWH appreciates the opportunity to work with Reclamation on this interesting assignment. We hope this document provides useful results regarding potential capacity additions and will help direct future investigation efforts toward the plants that have the most potential. We enjoyed our collaboration with both Reclamation and USACE on this study and look forward to additional opportunities to be of service

Thank you.

hin Haapala (for)

Nancy Walker Project Manager MWH Americas, Inc.

encl: Final Report

2353 - 130th Avenue NE Suite 200 520 Corporate Center Bellevue, Washington 98005 United States TEL +1 425 896 6900 FAX +1 425 602 4020 www.mwhglobal.com This page left blank intentionally.

### Disclaimer

The findings, interpretations of data, recommendations, specifications or professional opinions presented in this report are based upon available information at the time the report was prepared. Studies described in this report were conducted in accordance with generally accepted professional engineering and geological practice, and in accordance with the requirements of the Client. There is no other warranty, either expressed or implied.

The findings of this report are based on the readily available data and information obtained from public and private sources. MWH relied on this information provided by others and did not verify the applicability, accuracy or completeness of the data. Additional studies (at greater cost) may or may not disclose information that may significantly modify the findings of this report. MWH accepts no liability for completeness or accuracy of the information presented and/or provided to us, or for any conclusions and decisions that may be made by the Client or others regarding the subject site or project.

The cost estimates developed for the report are prepared in accordance with the cost estimate classes defined by the Association for the Advancement of Cost Engineering. MWH has no control over costs of labor, materials, competitive bidding environments and procedures, unidentified field conditions, financial and/or market conditions, or other factors likely to affect the cost estimates contained herein, all of which are, and will unavoidably remain, in a state of change, especially in light of the high volatility of the market attributable to market events beyond the control of the parties. These estimates are a "snapshot in time" and the reliability of these cost estimates will inherently degrade over time. MWH cannot and does not make any warranty, promise, guarantee, or representation, either express or implied, that proposals, bids, project construction costs, or cost of operation or maintenance will not vary substantially from MWH's good faith Class 5 cost estimates.

This report was prepared solely for the benefit of the Client. No other entity or person shall use or rely upon this report or any of MWH's work product unless expressly authorized by MWH. Any use of or reliance upon MWH's work product by any party, other than the Client, shall be solely at the risk of such party.

This page left blank intentionally.

### **Executive Summary**

There has recently been a considerable resurgence of interest in hydropower in the USA. The current interest in hydropower has been primarily directed at developing incremental hydropower where an existing dam, or an existing dam and powerhouse can be utilized. Incremental hydropower can be developed through efficiency increases in existing units and/or by the addition of capacity to utilize flow for generation that would be otherwise spilled at existing dams. One of the driving forces behind the increased interest in electricity generation from hydropower plants is that greenhouse gas (GHG) emissions from hydropower are virtually zero when compared to thermal generation from fossil fuels. Additional clean hydropower generation would offset or reduce GHG emissions from fossil fuel-fired generation.

Reclamation has 58 existing hydroelectric plants with a total installed capacity of about 15,000,000 kilowatts (kW) (15,000 megawatts [MW]). This report assesses the potential for capacity increases at the 58 existing hydroelectric plants that could potentially generate additional power. Also included in the report is an estimated quantification of incremental energy increases from efficiency gains that would result from replacement of older turbine runners with new runners of modern design. A final task involves the estimation of potential GHG offsets that could be credited to the incremental energy increases or the avoidance of outages at the existing plants.

Due to the large number of plants involved, these studies were performed at the planning-level (reconnaissance-level)) for purposes of screening between plants. Additional more detailed feasibility-level studies of individual plants would be needed to make final investment decisions at those specific plants that show promise for capacity additions in this study.

Because the "best" capacity addition from an economic standpoint was not known in advance, five capacity additions of different sizes were tested for each plant. The capacity additions tested at each plant were 10%, 20%, 30%, 40%, and 50% of the existing combined nameplate capacities (the installed capacity). For each of the alternative capacity additions, a benefit to cost ratio (BCR) and a net present value (NPV) were determined. The preferred capacity addition would have either the maximum benefit to cost ratio (if it was greater than 1.00) or the maximum net present value (if positive).

The determination of benefits from a capacity addition requires the estimation of the average incremental energy generation, which is developed with a hydroelectric energy simulation model. An energy model was developed that could simulate up to 30 years of daily energy generation at each of the 58 existing plants. Plant specific input data to the energy model was supplied by Reclamation that included reservoir outflows and elevations, and many characteristics of the existing hydroelectric plants. Results generally showed reasonable agreement between the simulated and recorded generation, which satisfactorily validates the model.

In addition to the energy generation in megawatt-hours (MWh), the value of energy (\$/MWh) and capacity (\$/kW-yr) must be known to determine the total benefits of a capacity addition. The value of energy was developed on a regional basis for each of the plants based on information obtained from the Energy Information Administration, Department of Energy. The value of energy was separated into on-peak and off-peak hours. The value of capacity was also developed based on information obtained from the Energy Information Administration, Department of Energy and is a variable function of the relative amount of energy associated with each capacity addition, so the more incremental energy, the higher the capacity value.

An estimate of the costs associated with each plant capacity addition was necessary to evaluate the benefit to cost ratios and net present values. The cost estimates included construction, mitigation, and operation and maintenance costs. The cost estimating methodology was taken from a 2007 Federal report (U.S. Department of the Interior, et al, 2007), known as the 1834 study, on potential hydroelectric development at existing Federal facilities. Notably, the 1834 study excluded the 58 existing Reclamation plants that are studied herein because it was thought at that time that with few exceptions, the existing plants were either originally constructed or had already been uprated so that they were then currently sized to the available flow.

Results of this study show that only 10 of the 58 plants have potential capacity additions of any size with positive NPVs, which corresponds to a BCR greater than 1.00 and is an indicator of economic feasibility. The 10 plants that show initial promise for capacity additions (Table ES-1) are mostly among the smallest of the 58 plants. Selecting the capacity addition at each of the 10 plants that has the highest benefit to cost ratio would result in a total capacity addition of about 67 MW. The additional 67 MW capacity would represent less than one-half of one percent of the existing total nameplate capacity addition (Table ES-2), the economic capacity addition would rise to about 143 MW, still less than one percent of the existing total nameplate capacity. The Palisades hydropower plant has the highest net present value.

| Rank <sup>1</sup> | Plant           | Region            | Existing<br>Installed<br>Capacity | Maximum<br>BCR<br>Percent<br>Increase | Maximum<br>NPV<br>Percent<br>Increase | Maximum<br>BCR Capacity<br>Increase | Maximum<br>BCR | Maximum<br>NPV |
|-------------------|-----------------|-------------------|-----------------------------------|---------------------------------------|---------------------------------------|-------------------------------------|----------------|----------------|
| 1                 | Shoshone        | Great Plains      | 3.0                               | 50%                                   | 50%                                   | 1.5                                 | 3.50           | \$12.2         |
| 2                 | Black Canyon    | Pacific Northwest | 10                                | 50%                                   | 50%                                   | 5.1                                 | 2.52           | \$19.6         |
| 3                 | Boise Diversion | Pacific Northwest | 3.5                               | 40%                                   | 50%                                   | 1.4                                 | 2.48           | \$7.8          |
| 4                 | Palisades       | Pacific Northwest | 177                               | 20%                                   | 50%                                   | 35                                  | 2.28           | \$123          |
| 5                 | Canyon Ferry    | Great Plains      | 50                                | 10%                                   | 40%                                   | 5.0                                 | 1.53           | \$13.4         |
| 6                 | Guernsey        | Great Plains      | 6.4                               | 50%                                   | 50%                                   | 3.2                                 | 1.52           | \$4.6          |
| 7                 | Nimbus          | Mid-Pacific       | 13.5                              | 20%                                   | 50%                                   | 2.7                                 | 1.39           | \$5.8          |
| 8                 | Minidoka        | Pacific Northwest | 28                                | 10%                                   | 20%                                   | 2.8                                 | 1.21           | \$2.6          |
| 9                 | Deer Creek      | Upper Colorado    | 5.0                               | 10%                                   | 20%                                   | 0.5                                 | 1.04           | \$0.1          |
| 10                | Crystal         | Upper Colorado    | 31.5                              | 30%                                   | 30%                                   | 9.5                                 | 1.00           | \$0.1          |

Table ES-1. Capacity Opportunities – Ranked by Benefit to Cost Ratio

Notes

<sup>1</sup> Plants are ranked based on the capacity addition increment with the highest BCR for each plant .

BCR - Benefit to Cost Ratio

NPV - Net Present Value

| Table E3-2. Capacity Opportunities - Ranked by Net Flesent valu | Table ES-2. | Capacity C | )pportunities – | - Ranked by | Net Present Value |
|---|-------------|------------|-----------------|-------------|-------------------|
|---|-------------|------------|-----------------|-------------|-------------------|

| Rank <sup>1</sup> | Plant           | Region            | Existing<br>Installed<br>Capacity | Maximum<br>BCR<br>Percent<br>Increase | Maximum<br>NPV<br>Percent<br>Increase | Maximum<br>NPV Capacity<br>Increase | Maximum<br>BCR | Maximum<br>NPV |
|-------------------|-----------------|-------------------|-----------------------------------|---------------------------------------|---------------------------------------|-------------------------------------|----------------|----------------|
|                   |                 |                   | (MW)                              |                                       |                                       | (MW)                                |                | (\$M)          |
| 1                 | Palisades       | Pacific Northwest | 177                               | 20%                                   | 50%                                   | 88                                  | 2.28           | \$123          |
| 2                 | Black Canyon    | Pacific Northwest | 10                                | 50%                                   | 50%                                   | 5.1                                 | 2.52           | \$19.6         |
| 3                 | Canyon Ferry    | Great Plains      | 50                                | 10%                                   | 40%                                   | 20                                  | 1.53           | \$13.4         |
| 4                 | Shoshone        | Great Plains      | 3.0                               | 50%                                   | 50%                                   | 1.5                                 | 3.50           | \$12.2         |
| 5                 | Boise Diversion | Pacific Northwest | 3.5                               | 40%                                   | 50%                                   | 1.7                                 | 2.48           | \$7.8          |
| 6                 | Nimbus          | Mid-Pacific       | 14                                | 20%                                   | 50%                                   | 6.8                                 | 1.39           | \$5.8          |
| 7                 | Guernsey        | Great Plains      | 6.4                               | 50%                                   | 50%                                   | 3.2                                 | 1.52           | \$4.6          |
| 8                 | Minidoka        | Pacific Northwest | 27.7                              | 10%                                   | 20%                                   | 5.5                                 | 1.21           | \$2.6          |
| 9                 | Deer Creek      | Upper Colorado    | 5.0                               | 10%                                   | 20%                                   | 1.0                                 | 1.04           | \$0.1          |
| 10                | Crystal         | Upper Colorado    | 32                                | 30%                                   | 30%                                   | 9.5                                 | 1.00           | \$0.1          |

Notes

<sup>1</sup> Plants are ranked based on the capacity addition increment with the highest NPV for each plant . BCR - Benefit to Cost Ratio

NPV - Net Present Value

It can be concluded that 10 of the 58 plants show some promise for capacity additions that could be investigated in more detail in future studies. But it must also be concluded that if the capacity additions were implemented in the sizes indicated by this planning-level study, the resulting additions would increase the total capacity of the 58 existing Reclamation plants by less than 1%. This conclusion generally supports the assertion in the 2007 Federal study that the existing Reclamation hydroelectric plants are with few exceptions currently economically sized to the available flow.

Additional results presented in detail in subsequent chapters of this report show substantial potential for generation increases from efficiency gains that would result in substantial offsets of greenhouse gasses (GHGs) from fossil fuel-fired

generation. Table ES-3 shows the ten plants with the largest opportunities for annual generation increases due to efficiency improvements at the existing units, provided the potential efficiency improvements are at least 3%. One plant in the Pacific Northwest Region, Hungry Horse, and a few plants in the Mid-Pacific Region top the list. A total of 36 plants could potentially increase their annual generation by more than 3%.

 Table ES-3. Largest Efficiency Gain Opportunities – Plants with >3% Potential

 Increases

| Rank <sup>1</sup> | Plant                 | Region            | Installed<br>Capacity | Annual Average<br>Existing<br>Generation | Incremental Ge<br>Efficiency Im | eneration from<br>provements |
|-------------------|-----------------------|-------------------|-----------------------|--|---------------------------------|------------------------------|
|                   |                       |                   | (MW)                  | (MWh/yr)                                 | (MWh/yr)                        | (%)                          |
| 1                 | Hungry Horse          | Pacific Northwest | 428                   | 930,345                                  | 49,272                          | 5.3                          |
| 2                 | Spring Creek          | Mid-Pacific       | 180                   | 590,037                                  | 36,681                          | 6.2                          |
| 3                 | Trinity               | Mid-Pacific       | 140                   | 517,251                                  | 31,209                          | 6.0                          |
| 4                 | New Melones           | Mid-Pacific       | 382                   | 470,677                                  | 29,916                          | 6.4                          |
| 5                 | Keswick               | Mid-Pacific       | 117                   | 461,014                                  | 25,762                          | 5.6                          |
| 6                 | Canyon Ferry          | Great Plains      | 50                    | 380,509                                  | 25,391                          | 6.7                          |
| 7                 | Palisades             | Pacific Northwest | 177                   | 706,936                                  | 22,716                          | 3.2                          |
| 8                 | San Luis <sup>2</sup> | Mid-Pacific       | 424                   | 304,679                                  | 20,490                          | 6.7                          |
| 9                 | Morrow Point          | Upper Colorado    | 173                   | 363,625                                  | 19,421                          | 5.3                          |
| 10                | Flatiron <sup>3</sup> | Great Plains      | 94.5                  | 241,042                                  | 14,436                          | 6.0                          |

Notes

<sup>1</sup> Plants are ranked based on the percent of additional generation from efficiency improvements over their existing annual (simulated) generation.

<sup>2</sup> Installed capacity of 424 MW for San Luis includes the Federal and CA shares. The Federal share is 202 MW.

<sup>3</sup> Installed capacity at Flatiron is 94.5 MW. Only Units 1 and 2 (81.3 MW) were included in the modeling.

In addition to generation increases, three potential ways of achieving GHG offsets were determined. Table ES-4 shows the total GHG offset opportunities for each of the five regions. GHG offsets from efficiency improvements and from capacity increases are based on the capacity addition increment from each plant that yielded the highest BCR. GHG offsets from avoided outages is a concept that was developed as part of the asset investment planning process. Results for individual plants are also presented in Chapter 9, Summary of Results.

| Region            | GHG Offsets from Incremental<br>Generation from Efficiency<br>Improvements |             | GHG Offsets f<br>Generation f<br>Capacity | rom Incremental<br>From Hydraulic<br>Increases <sup>1</sup> | GHG Offsets from Avoided<br>Energy Losses <sup>2</sup> |             |
|-------------------|--|-------------|---|---|--|-------------|
|                   |  | metric tons |   | metric tons   |  | metric tons |
|                   | (MWh/yr)   | CO2e/yr     | (MWh/yr)                                  | CO2e/yr   | (MWh/yr)   | CO2e/yr     |
| Mid-Pacific       | 186,818  | 84,961      | 187,735                                   | 69,129  | 527,348  | 243,476     |
| Upper Colorado    | 81,627   | 63,134      | 116,853                                   | 67,246  | 473,221  | 373,756     |
| Lower Colorado    | 141,191  | 79,612      | 30,833                                    | 15,993  | 77,649   | 43,783      |
| Pacific Northwest | 193,491  | 106,405     | 142,011                                   | 63,803  | 398,253  | 215,777     |
| Great Plains      | 144,159  | 77,825      | 105,692                                   | 45,683  | 584,088  | 302,024     |

#### Table ES-4. Potential GHG Reduction Opportunities by Region

Notes

<sup>1</sup> Incremental GHG offsets are based on the summation of the hydraulic capacity increase increment for each plant with the highest BCR. <sup>2</sup> GHG offsets from avoided energy losses are based on a generic split between on-peak and off-peak hours depending on whether the plant is operated as a peaking, base load or intermediate plant.

GHG - Greenhouse Gas

Costs and economic benefits were not assigned to the efficiency gains or greenhouse gas offsets in this study. A cost/benefit analysis was not performed for potential efficiency gains because this more detailed level of analysis is performed in the Asset Investment Planning Tool that is included in a separate task under the current overall contract. GHG offsets were not assigned dollar values because there is currently a great deal of uncertainty regarding their future valuation. This page left blank intentionally.

### Contents

| Chapter 1<br>Scope<br>Objectives<br>Limitations<br>Chapter 2<br>Existing Hy<br>Reclamatio      | Introduction       1-1         1-1       1-1         1-2       1-2         1-3       1-3         Summary of Reclamation Existing Hydroelectric Facilities       2-1         vdroelectric Facilities       2-1         n Uprating Program       2-4 |
|--|--|
| Chapter 3<br>Objectives<br>Methodolog<br>Model Inpu<br>Model Outp<br>Interface w<br>Simulation | Energy Model   |
| Chapter 4<br>Definitions<br>Economic I<br>Costs and E<br>Example Ec                            | Economics.4-1A-14-1Parameters.4-2Benefits.4-2conomic Results Description.4-3   |
| Chapter 5<br>Energy Ber<br>Capacity B  | Energy and Capacity Benefits   |
| Chapter 6  | Capacity Addition Cost Estimates   |
| Chapter 7<br>Hydropowe<br>Opportuniti<br>GHG Redu<br>Greenhouse                                | Environmental and Climate Change Benefits7-1er and Greenhouse Gasses7-1tes for Climate Change Benefits7-2ction Quantification7-2e Gas Equivalents7-5   |
| Chapter 8  | Plant Data Ratings   |
| Chapter 9<br>Capacity A  | Summary of Results   |

Hydropower Modernization Initiative Assessment of Potential Capacity Increases at Existing Hydropower Plants

| Mid-Pacific Region  |  |
|---|--|
| Upper Colorado Region                                     |  |
| Great Plains Region                                       |  |
| Pacific Northwest Region                                  |  |
| Lower Colorado Region                                     |  |
| Summary of Capacity Addition Results                      |  |
| Efficiency Gains  |  |
| Mid-Pacific Region  |  |
| Upper Colorado Region                                     |  |
| Great Plains Region                                       |  |
| Pacific Northwest Region                                  |  |
| Lower Colorado Region                                     |  |
| Summary of Efficiency Gains Results                       |  |
| Greenhouse Gas Reduction Opportunities                    |  |
| Mid-Pacific Region  |  |
| Upper Colorado Region                                     |  |
| Pacific Northwest Region                                  |  |
| Lower Colorado Region                                     |  |
| Summary of Greenhouse Gas Reduction Opportunities Results |  |
|   |  |
| Chapter 10 Conclusions                                    |  |
| Chapter 11 References                                     |  |
| Chapter 12 List of Preparers                              |  |

## Tables

| Table 2-1. Reclamation Existing Hydroelectric Plants                     |      |
|--|------|
| Table 2-2. Reclamation Unit Uprates                                      |      |
| Table 2-3. Reclamation Unit Rewinds                                      | 2-7  |
|  |      |
| Table 3-1. Summary of Simulation Accuracy                                |      |
|  |      |
| Table 7-1. 100-Year Global Warming Potential Values                      |      |
| Table 7-2. Year 2005 GHG Annual Output Emission Rates                    |      |
|  |      |
| Table 8-1. Plant Data Ratings Summary                                    |      |
| Table 8-2. Individual Plant Data Ratings                                 |      |
|  |      |
| Table 9-1. Capacity Addition Results - Mid-Pacific Region                |      |
| Table 9-2 Capacity Addition Results - Upper Colorado Region              | 9-4  |
| Table 9-3 Capacity Addition Results - Great Plains Region                | 9-5  |
| Table 9-4 Capacity Addition Results - Pacific Northwest Region           | 9-6  |
| Table 9-5 Capacity Addition Results - Lower Colorado Region              | 9-6  |
| Table 9-6 Summary - Capacity Addition Opportunities Ranked by BCR        |      |
| Table 9-7 Summary - Capacity Addition Opportunities Ranked by Dertaining | 9-7  |
| Table 9-8 Efficiency Gain Results - Mid-Pacific Region                   | 0_Q  |
| Table 9-9 Efficiency Gain Results - Upper Colorado Region                | 9_10 |
| Table 9-10 Efficiency Gain Results - Great Plains Region                 |      |
| Table 9-10. Efficiency Gain Results - Pacific Northwest Region           |      |
| Table 9-12 Efficiency Gain Results - Lower Colorado Region               |      |
| Table 9-13 Summary - Efficiency Gain Opportunities >3%                   |      |
| Table 9-14. GHG Reduction Results - Mid-Pacific Region                   | 0_15 |
| Table 0.15 GHG Reduction Results - Unper Colorado Pagion                 | 0 16 |
| Table 9-15. On O Reduction Results - Opper Colorado Region               |      |
| Table 9-10. OHO Reduction Results - Oteat Flams Region                   |      |
| Table 9-17. On G Reduction Results - Pacific Northwest Region            |      |
| Table 9-18. GHG Reduction Results - Lower Colorado Region                |      |
| Table 9-19. Cumulative GHG Reduction Results by Region                   |      |

## **Figures**

| Figure 2-1. Reclamation Regions   | . 2-1 |
|---|-------|
| Figure 2-2. Reclamation Existing Hydroelectric Plant Locations                | . 2-2 |
|   |       |
| Figure 3-1. Flow Thru Existing Keswick Units and Potential Capacity Additions | . 3-4 |

Hydropower Modernization Initiative Assessment of Potential Capacity Increases at Existing Hydropower Plants

| Figure 3-2. Keswick Average Monthly Energy Distribution                            | 3-5 |
|--|-----|
| Figure 3-3. Keswick Simulated and Actual Monthly Generation                        | 3-5 |
| Figure 3-4. Simulated and Actual Keswick Daily Generation                          | 3-6 |
| Figure 3-5. Palisades Simulated and Actual Monthly Generation                      | 3-8 |
| Figure 3-6. Minidoka Simulated and Actual Monthly Generation                       | 3-9 |
| Figure 4-1. Example Economic Details Results - 4.375% Discount Rate                | 4-4 |
| Figure 4-2. Example Economic Details Results - 8% Discount Rate                    | 4-5 |
| Figure 4-3. Example Economic Details Results - 12% Discount Rate                   | 4-6 |
| Figure 5-1. Electricity Market Module Regions                                      | 5-2 |
| Figure 5-2. Real and Nominal Energy Values for the Northwest Power Pool            | 5-4 |
| Figure 5-3. Real and Nominal Energy Values for the Rocky Mountain Power Area       | 5-5 |
| Figure 5-4. Real and Nominal Energy Values for California                          | 5-5 |
| Figure 5-5. Capacity Value as a Function of Incremental Capacity Factor            | 5-7 |
| Figure 6-1. Construction, Mitigation, and Capacity Costs as a Function of Added MW | 6-2 |
| Figure 7-1. eGrid Subregions   | 7-4 |

## Appendices

Appendix A. Capacity Addition Detailed Economic Results

### **Abbreviations and Acronyms**

| percent   |
|---|
| dollars per kilowatt  |
| dollars per kilowatt per year                                   |
| dollars per megawatt hour                                       |
| Asset Investment Planning                                       |
| benefit to cost ratio   |
| cubic feet per second   |
| methane   |
| carbon dioxide  |
| carbon dioxide equivalents                                      |
| carbon dioxide equivalents per year                             |
| dissolved oxygen  |
| Energy Information Administration                               |
| Electricity Market Module                                       |
| Federal Energy Regulatory Commission                            |
| greenhouse gas  |
| gigawatt hour   |
| Hydropower Modernization Initiative                             |
| Idaho National Engineering and Environmental Laboratory         |
| kilowatt  |
| pounds per megawatt-hour  |
| megabyte  |
| megawatt  |
| megawatt hour   |
| nitrous oxide   |
| North American Electric Reliability Corporation                 |
| net present value   |
| operations and maintenance                                      |
| Planning Level Energy and Economics Study Model                 |
| United States Department of the Interior, Bureau of Reclamation |
| Trinity Public Utilities District                               |
| United States   |
| U.S. Army Corps of Engineers                                    |
|   |

This page left blank intentionally.

### Chapter 1 Introduction

The United States Department of the Interior, Bureau of Reclamation (Reclamation) has been tasked by the Secretary of Interior and the Commissioner of Reclamation to determine the potential for generator uprating and turbine efficiency gains at all Reclamation hydropower projects. In conversations with the U.S. Army Corps of Engineers (USACE), it came to the attention of the Power Resources Office that there was an ongoing effort to not only quantify this potential at USACE projects, but to assess the investment needs of 54 USACE projects and to develop a tool to provide ongoing analysis. The USACE has contracted with MWH Americas to conduct this study.

Reclamation has partnered with the USACE Hydropower Modernization Initiative (HMI) effort to assess the investment needs of all Reclamation hydropower projects, and as a part of this effort, to quantify the uprating and efficiency gains that can be made at these facilities. The work covers 58 Reclamation hydropower projects in five Regions. This study was authorized as a part of USACE Contract No. W9127N-10-D-0004 with MWH Americas, Task Order No. 2, Hydropower Modernization Initiative, Bureau of Reclamation.

#### Scope

The scope of work for this study is contained in the following tasks outlined as a part of Task No. 2, Hydropower Modernization Initiative, Bureau of Reclamation:

<u>Task 5: Implement Analytical Model to Assess Capacity and Efficiency Gain</u> <u>Opportunities</u>. This resource assessment should quantify Reclamation's potential capacity and efficiency gains through equipment upgrades within existing environmental, water delivery, and other regulatory constraints for (initially) 58 Reclamation power plants. All opportunities must include a benefit/cost ratio and must be ranked according to greatest benefit. The results of this modeling will be reported independently (Reference Task 7) and incorporated into the Investment Plans.

<u>Task 6: Develop Environmental and Climate Change Benefits</u>. The Contractor shall develop environmental criteria including quantitative and qualitative criteria related to climate change, greenhouse gas (GHG) reduction, and other site specific environmental benefits and/or impacts to habitat, water quality or recreational activities. Climate change benefits are to be based on energy production estimates of each project. The environmental and climate change

benefits estimates shall be integrated into the Analytic Model development task (Reference Task 5).

<u>Task 7: Prepare a Final Report on Capacity and Efficiency Gain Opportunities</u>. The Contractor shall prepare a final report which describes the methodologies used, the data quality measures taken, the analytical models developed, the capacity/efficiency gains that can be made at Reclamation facilities, the benefit/cost ratio of those opportunities, and the environmental and climate change benefits.

#### **Objectives**

The objectives of the potential capacity and efficiency gains study can be briefly summarized as follows:

- Assess the potential for capacity additions at each of 58 Reclamation plants with existing hydropower;
- Estimate costs for the capacity additions;
- Present capacity addition results in terms of benefit to cost ratios (BCR) and net present values (NPV);
- Provide quantitative results for potential GHG reductions;
- Estimate energy gains through efficiency increases;
- Summarize the methodology and results in a report.

Because the optimum capacity addition at each plant was not known in advance, results for a range of capacity additions were developed at each plant. A number of major steps were required to arrive at the final BCR and NPV results, which included:

- Determine the energy associated with each increment of capacity addition at each plant;
- Develop energy values (\$/MWh) and capacity values (\$/kW-yr) by region over the economic period of analysis;
- Develop construction, mitigation, and operation and maintenance (O&M) costs for each increment of capacity addition;
- Develop an economic methodology and parameters that will provide the final BCR and NPV results;
- Quantify GHG reduction opportunities from capacity increases, efficiency gains, outage reductions;
- Develop a data quality rating for each plant as a measure of the quality and completeness of the data input to the energy model;

Each of these major steps and the final results are presented in the following chapters of the report.

#### Limitations

Due to the large number of plants involved, these studies were performed at the planning-level (screening or reconnaissance-level), not at the feasibility-level. Future studies could refine the results for individual plants that showed promise for capacity additions. This study is suitable for evaluating, screening and prioritizing across the group of 58 Reclamation plants. Future studies of specific plants would be required to evaluate the final feasibility of specific capacity additions and/or efficiency improvements at specific plants.

No site visits to the existing hydroelectric plants were made within the scope of this study. Site specific investigations of the physical or operational potential to add capacity were not conducted for this study, but could be the focus of future more detailed studies at selected plants. Physical and operational limitations could preclude capacity additions at some plants.

Ongoing plans and plant rehabilitation activities at various facilities at Reclamation have not been included in this report. This report is based on the currently available completed capacities at the existing plants.

Cost estimates were based on parametric equations, which is an appropriate method for a planning-level study.

The few pumped-storage units at the existing plants were simulated as conventional hydro units. Full consideration of the hourly operation and special economics of pumped storage units would essentially require a separate study that is beyond the scope of this study. This page left blank intentionally.

### Chapter 2 Summary of Reclamation Existing Hydroelectric Facilities

#### **Existing Hydroelectric Facilities**

This chapter provides background information on the existing Reclamation hydroelectric plants included in this study. Much of the information in this chapter was either supplied by Reclamation personnel or obtained from the Reclamation web site. The Reclamation facilities and operations are divided into five regions, as shown on Figure 2-1.



Figure 2-1. Reclamation Regions

Of the 58 Reclamation facilities with existing hydropower plants included in this report, 21 are in the Great Plains Region, 3 are in the Lower Colorado Region, 12 are in the Mid-Pacific Region, 10 are in the Pacific Northwest Region, and 12 are in the Upper Colorado Region. The 58 hydropower plants have a total of 194 units that have a combined total of 14,966,186 kW (14,966 MW) of capacity.

Of the 58 existing hydropower plants, Grand Coulee alone has about 45% of the total generating capacity. Grand Coulee includes 27 conventional hydro units

and 6 pump-generating units. About 68% of the total Reclamation generating capacity is contained in three plants, which are Hoover, Glen Canyon, and Grand Coulee. The location of the existing plants is shown on Figure 2-2.Table 2-1 presents a summary of data for the 58 existing Reclamation hydropower plants.



Figure 2-2. Reclamation Existing Hydroelectric Plant Locations

Table 2-1. Reclamation Existing Hydroelectric Plants

| Plant  | USBR Region       | Project                | Site                  | Location                  | In Service | Number   | Total Nameplate |
|--------|-------------------|------------------------|-----------------------|---------------------------|------------|----------|-----------------|
| Number | Name              | Name                   | Name                  | Looditon                  | Date       | of Units | Capacity (kW)   |
| 1      | Great Plains      | Kendrick               | Alcova                | Alcova, WY                | Jul-55     | 2        | 41,400          |
| 2      | Great Plains      | Colorado-Big Thompson  | Big Thompson          | Loveland, CO              | Apr-59     | 1        | 4,500           |
| 3      | Great Plains      | Pick-Sloan Mo. Basin   | Boysen                | Thermopolis, WY           | Aug-52     | 2        | 15,000          |
| 4      | Great Plains      | Pick-Sloan Mo. Basin   | Buffalo Bill          | Cody, WY                  | Jul-92     | 3        | 18,000          |
| 5      | Great Plains      | Pick-Sloan Mo. Basin   | Canyon Ferry          | Helena, MT                | Dec-53     | 3        | 50,000          |
| 6      | Great Plains      | Colorado-Big Thompson  | Estes                 | Estes Park, CO            | Sep-50     | 3        | 45,000          |
| 7      | Great Plains      | Colorado-Big Thompson  | Flatiron              | Loveland, CO              | Jan-54     | 3        | 94,500          |
| 8      | Great Plains      | Pick-Sloan Mo. Basin   | Fremont Canyon        | Alcova, WY                | Dec-60     | 2        | 66,800          |
| 9      | Great Plains      | Pick-Sloan Mo. Basin   | Glendo                | Glendo, WY                | Dec-58     | 2        | 38,000          |
| 10     | Great Plains      | Colorado-Big Thompson  | Green Mountain        | Kremmling, CO             | May-43     | 2        | 26,000          |
| 11     | Great Plains      | North Platte           | Guernsey              | Guernsey, WY              | Jul-10     | 2        | 6,400           |
| 12     | Great Plains      | Shoshone               | Heart Mountain        | Cody, WY                  | Dec-48     | 1        | 5,000           |
| 13     | Great Plains      | Pick-Sloan Mo. Basin   | Kortes                | Sinclair, WY              | Jun-50     | 3        | 36,000          |
| 14     | Great Plains      | Colorado-Big Thompson  | Marys Lake            | Estes Park, CO            | May-51     | 1        | 8,100           |
| 15     | Great Plains      | Fryingpan-Arkansas     | Mt. Elbert            | Twin Lakes, CO            | Jun-81     | 2        | 200,000         |
| 16     | Great Plains      | Pick-Sloan Mo. Basin   | Pilot Butte           | Morton, WY                | Jan-10     | 2        | 1,600           |
| 17     | Great Plains      | Colorado-Big Thompson  | Pole Hill             | Loveland, CO              | Jan-54     | 1        | 38,238          |
| 18     | Great Plains      | Kendrick               | Seminoe               | Sinclair, WY              | Aug-39     | 3        | 51,750          |
| 19     | Great Plains      | Pick-Sloan Mo. Basin   | Shoshone              | Cody, WY                  | Jun-92     | 1        | 3,000           |
| 20     | Great Plains      | Pick-Sloan Mo. Basin   | Spirit Mountain       | Cody, WY                  | Oct-94     | 1        | 4,500           |
| 21     | Great Plains      | Pick-Sloan Mo. Basin   | Yellowtail            | Hardin, MT                | Aug-66     | 4        | 250,000         |
| 22     | Lower Colorado    | Parker-Davis           | Davis                 | Bullhead City, AZ         | Jan-51     | 5        | 255,000         |
| 23     | Lower Colorado    | Boulder Canyon         | Hoover                | Boulder City, NV          | Sep-36     | 19       | 2,078,800       |
| 24     | Lower Colorado    | Parker-Davis           | Parker                | Parker Dam, AZ            | Dec-42     | 4        | 120,000         |
| 25     | Mid-Pacific       | Central Valley         | Folsom                | Folsom, CA                | May-55     | 3        | 207,000         |
| 26     | Mid-Pacific       | Central Valley         | Judge Francis Carr    | French Gulch, CA          | May-63     | 2        | 154,400         |
| 27     | Mid-Pacific       | Central Valley         | Keswick               | Redding, CA               | Oct-49     | 3        | 117,000         |
| 28     | Mid-Pacific       | Central Valley         | Lewiston              | Lewiston, CA              | Feb-64     | 1        | 350             |
| 29     | Mid-Pacific       | Central Valley         | New Melones           | Jamestown, CA             | Jun-79     | 2        | 382,000         |
| 30     | Mid-Pacific       | Central Valley         | Nimbus                | Folsom, CA                | May-55     | 2        | 13,500          |
| 31     | Mid-Pacific       | Central Valley         | O'Neill               | Los Banos, CA             | Nov-67     | 6        | 25,200          |
| 32     | Mid-Pacific       | Central Valley         | San Luis (1)          | Los Banos, CA             | Mar-68     | 8        | 202,000         |
| 33     | Mid-Pacific       | Central Valley         | Shasta                | Redding, CA               | Jun-44     | 7        | 714,000         |
| 34     | Mid-Pacific       | Central Valley         | Spring Creek          | Redding, CA               | Jan-64     | 2        | 180,000         |
| 35     | Mid-Pacific       | Washoe                 | Stampede              | Truckee, CA               | Jan-88     | 2        | 3,650           |
| 36     | Mid-Pacific       | Central Valley         | Trinity               | Redding, CA               | Feb-64     | 2        | 140,000         |
| 37     | Pacific Northwest | Boise                  | Anderson Ranch        | Mountain Home, ID         | Dec-50     | 2        | 40,000          |
| 38     | Pacific Northwest | Boise                  | Black Canyon          | Emmet, ID                 | Dec-10     | 2        | 10,200          |
| 39     | Pacific Northwest | Boise                  | Boise River Diversion | Boise, ID                 | May-10     | 3        | 3,450           |
| 40     | Pacific Northwest | Yakima                 | Chandler              | Benton City, WA           | Feb-56     | 2        | 12,000          |
| 41     | Pacific Northwest | Columbia Basin         | Grand Coulee          | Grand Coulee, WA          | Mar-41     | 33       | 6,809,000       |
| 42     | Pacific Northwest | Rogue River Basin      | Green Springs         | Ashland, OR               | May-60     | 1        | 17,290          |
| 43     | Pacific Northwest | Hungry Horse           | Hungry Horse          | Columbia Falls, MT        | Oct-52     | 4        | 428,000         |
| 44     | Pacific Northwest | Minidoka               | Minidoka              | Rupert, ID                | May-10     | 4        | 27,700          |
| 45     | Pacific Northwest | Palisades              | Palisades             | Palisades, ID             | Feb-57     | 4        | 176,564         |
| 46     | Pacific Northwest | Yakima                 | Roza                  | Yakima, WA                | Aug-58     | 1        | 12,937          |
| 47     | Upper Colorado    | Colorado River Storage | Blue Mesa             | Gunnison, CO              | Sep-67     | 2        | 86,400          |
| 48     | Upper Colorado    | Colorado River Storage | Crystal               | Montrose, CO              | Jun-78     | 1        | 31,500          |
| 49     | Upper Colorado    | Provo River            | Deer Creek            | Heber, UT                 | Feb-58     | 2        | 4,950           |
| 50     | Upper Colorado    | Rio Grande             | Elephant Butte        | Truth or Consequences, NM | Nov-40     | 3        | 27,945          |
| 51     | Upper Colorado    | Colorado River Storage | Flaming Gorge         | Dutch John UT             | Nov-63     | 3        | 151,950         |
| 52     | Upper Colorado    | Seedskadee             | Fontenelle            | La Barge, WY              | May-68     | 1        | 10,000          |
| 53     | Upper Colorado    | Colorado River Storage | Glen Canyon           | Page, AZ                  | Sep-64     | 8        | 1,320,000       |
| 54     | Upper Colorado    | Collbran               | Lower Molina          | Molina, CO                | Dec-62     | 1        | 4,860           |
| 55     | Upper Colorado    | Dolores                | McPhee                | Cortez, CO                | Dec-92     | 1        | 1,283           |
| 56     | Upper Colorado    | Colorado River Storage | Morrow Point          | Montrose, CO              | Dec-70     | 2        | 173,334         |
| 57     | Upper Colorado    | Dolores                | Towaoc                | Cortez, CO                | May-93     | 1        | 11,495          |
| 58     | Upper Colorado    | Collbran               | Upper Molina          | Molina, CO                | Dec-62     | 1        | 8,640           |
| Totals |                   |                        |                       |                           |            | 194      | 14,966,186      |

Note (1): For San Luis, 202,000 kW represents the Federal share of the 424,000 kW installed capacity. The plant is operated by the State of California.

#### **Reclamation Uprating Program**

Following the 1973 oil embargo, a review was made of Reclamation's powerplants to determine if they could be uprated to a higher capacity and to produce more energy. Uprating existing hydroelectric powerplants to fully utilize the available water resource for additional energy and peaking capacity was recognized as one of the better long range additions that could be made to help solve the energy problem. In 1978, the Bureau of Reclamation and the Department of the Interior established, as one of their major program goals, the investigating and implementing of all viable opportunities to improve existing plants by modernizing and uprating the generating equipment. Since 1978, Reclamation initiated a power uprating program to increase the capacity of Reclamation facilities as funding and unit availability allowed. In addition, there have been a number of generator rewinds where no appreciable uprate potential existed but winding condition was poor.

Uprating hydroelectric generator and turbine units at existing power plants are one of the most immediate, cost effective, and environmentally acceptable means for developing additional electrical power. As a result of the uprating program, the generating capacity of over one-third of Reclamation's hydroelectric generators has been increased, with almost a 50 percent average increase in generating capacity of each unit.

An uprate normally involves an increase in rating of more than 15 percent, which in turn necessitates a review of the capability and limits of all of the power equipment, from the penstock through the turbine, generator, bus, switchgear, transformer, and transmission system. These systems can then either be retained, modified or replaced in order to develop and accommodate the selected uprate level.

A good indicator for considering uprating a generator is when the turbine capability substantially exceeds the generator capability at normal operating heads. Most Reclamation turbines are designed to provide rated output (or nameplate capacity) at rated head. Since the rated head was chosen far enough below the maximum operating head to ensure the generator overload capacity could be utilized, reservoirs often operate at heads much higher than rated and the turbine is usually capable of more mechanical output than the generator can convert to electrical energy. In these and other situations, increased rating and efficiency can be obtained by runner replacement. For pre-1960 turbines, it is frequently possible to obtain output increases as high as 30 percent and efficiency increases of 1.5 percent in comparison to new original equipment by replacing existing runners with runners of modern design. A summary of the unit uprates performed by Reclamation to date is presented in Table 2-2.

Between the original sizing of the hydroelectric plants and the uprating program, Reclamation regional staff has previously indicated that they believe there is little or no surplus water at existing Reclamation hydroelectric plants to warrant additional units. In the recent study, *Potential Hydroelectric Development at Existing Federal Facilities* (U.S. Department of the Interior, et al, 2007) that is commonly known as the 1834 Study, it was stated that with few exceptions, the existing Reclamation generation facilities have been sized to their available hydrology, many over 30 years ago. There was such confidence in this statement that all of the existing Reclamation hydroelectric facilities were completely excluded from the 1834 study, a planning-level study of potential hydroelectric development at existing Federal facilities.

The current studies described in this report began and were performed with no pre-conceived conclusions on the potential for, or viability of, capacity additions at the existing Reclamation hydroelectric plants.
|                       |       | Each Unit  | Each Unit |          |           | Year      |
|-----------------------|-------|------------|-----------|----------|-----------|-----------|
| Plant                 | Units | Old Rating | New       | Percent  | Added kW  | Uprate    |
|                       |       | (kW)       | (kW)      | Increase | Plant     | Completed |
| Anderson Ranch        | 2     | 13,500     | 20,000    | 48.1%    | 13,000    | 1983      |
| Black Canyon          | 2     | 4,000      | 5,100     | 27.5%    | 2,200     | 1995      |
| Blue Mesa             | 2     | 30,000     | 43,200    | 44.0%    | 26,400    | 1995      |
| Boise River Diversion | 3     | 500        | 1,150     | 130.0%   | 1,950     | 2005      |
| Crystal               | 1     | 28,000     | 35,000    | 25.0%    | 7,000     | 2004      |
| Flaming Gorge         | 3     | 36,000     | 50,495    | 40.3%    | 43,485    | 1992      |
| Flatiron              | 2     | 31,500     | 43,020    | 36.6%    | 23,040    | 1983      |
| Fremont Canyon        | 2     | 24,000     | 33,400    | 39.2%    | 18,800    | 1989      |
| Glen Canyon           | 2     | 118,750    | 165,000   | 38.9%    | 92,500    | 1987      |
| Glen Canyon           | 3     | 118,750    | 165,000   | 38.9%    | 138,750   | 2006      |
| Glen Canyon           | 3     | 118,750    | 165,000   | 38.9%    | 138,750   | 2009      |
| Glendo                | 2     | 12,000     | 19,000    | 58.3%    | 14,000    | 1983      |
| Hoover                | 2     | 82,500     | 127,000   | 53.9%    | 89,000    | 1989      |
| Hoover                | 12    | 82,500     | 130,000   | 57.6%    | 570,000   | 1992      |
| Hoover                | 1     | 95,000     | 130,000   | 36.8%    | 35,000    | 1992      |
| Hoover                | 1     | 40,000     | 61,500    | 53.8%    | 21,500    | 1992      |
| Hoover                | 1     | 50,000     | 68,500    | 37.0%    | 18,500    | 1992      |
| Hungry Horse          | 4     | 71,250     | 107,000   | 50.2%    | 143,000   | 1993      |
| Judge Francis Carr    | 2     | 70,722     | 77,200    | 9.2%     | 12,956    | 2010      |
| Keswick               | 3     | 25,000     | 39,000    | 56.0%    | 42,000    | 1991      |
| Minidoka              | 1     | 2,400      | 3,000     | 25.0%    | 600       | 1996      |
| Morrow Point          | 2     | 60,000     | 86,667    | 44.4%    | 53,334    | 1993      |
| Palisades             | 2     | 28,500     | 44,141    | 54.9%    | 31,282    | 1994      |
| Palisades             | 2     | 30,875     | 44,141    | 43.0%    | 26,532    | 1995      |
| Shasta                | 2     | 75,000     | 142,000   | 89.3%    | 134,000   | 2008      |
| Shasta                | 3     | 75,000     | 142,000   | 89.3%    | 201,000   | 2005      |
| Trinity               | 2     | 50,000     | 70,000    | 40.0%    | 40,000    | 1984      |
| Totals                | 67    | 3,875,094  | 5,813,673 | 48.4%    | 1,938,579 |           |

Table 2-2. Reclamation Unit Uprates

Generator rewinds can increase the nameplate capacity of the units. Many of the older Reclamation generators were purchased with a continuous overload capability of 15 percent above rated output ("nameplate rating"), which was the effective standard for rating generators at that time. When "rewinding" a generator, the new winding is purchased with a base rating equal to or greater than 115 percent of the original generator nameplate rating, using the appropriate allowable temperature rise consistent with the insulation class of the new winding. If the new winding is capable of operation at levels higher than 115% of the original nameplate rating, the machine would typically still be limited to operation at its new base rating level, unless the mechanical and structural characteristics of the generator were confirmed to be capable of higher loads. Ratings of the bus, unit breakers, transformer, etc. are examined for capability to accommodate the new generator rated capacity, and detailed studies and selected replacements are performed as required to accommodate the new output capacity.

Table 2-3 presents a summary of the unit rewinds to date of Reclamation generators where the new base rating of the generators was 115% of their original nameplate rating. Note that, in these cases, only the *nameplate* rating changed; the actual generating capacity did *not* increase.

| Plant          | Units | Year      | kW Added |  |
|----------------|-------|-----------|----------|--|
| Alcova         | 2     | 2001-2002 | 5,400    |  |
| Davis          | 5     | 1974-2003 | 30,000   |  |
| Elephant Butte | 3     | 1990-2002 | 3,645    |  |
| Flatiron       | 2     | 1978-96   | 1,660    |  |
| Folsom         | 3     | 1962-72   | 36,720   |  |
| Grand Coulee   | 18    | 1968-2004 | 306,000  |  |
| Green Mountain | 2     | 1982      | 2,400    |  |
| Green Springs  | 1     | 2005      | 1,290    |  |
| Guernsey       | 2     | 1993      | 1,600    |  |
| Pole Hill      | 1     | 1987      | 4,988    |  |
| Seminoe        | 3     | 1978-80   | 19,350   |  |
| Spring Creek   | 2     | 1981-82   | 30,000   |  |
| Total          | 44    |           | 443,053  |  |

 Table 2-3. Reclamation Unit Rewinds

So, from the above tables, 67 units have had increased nameplate capacity and increased actual generating capacity, and an additional 44 units have had increased nameplate capacity without any increase in actual generating capacity. A total of 111 of the 194 units (57%) have had an uprate or a rewind.

This page left blank intentionally.

## Chapter 3 Energy Model

An energy model is the fundamental tool used to determine the increased energy output, and therefore the benefit, that is available from a capacity addition. An energy model can also be called a power study model or an operation model. This chapter details the energy model used to simulate the 58 existing Reclamation hydroelectric plants and the capacity additions.

#### **Objectives of PLEESM**

The energy model used in this study is called the Planning Level Energy and Economics Study Model (PLEESM). PLEESM is a new model designed specifically for the objective of performing planning-level simulation of the energy production of a large number of hydroelectric plants in a relatively short amount of time. The model has also been directed at the task of investigating several alternative capacity additions at each plant in a single run. The determination of benefit/cost ratios and net present values is done within PLEESM for each capacity addition alternative. PLEESM was also designed to provide results for input to the Asset Investment Planning (AIP) tool. As a planning level model, PLEESM was intended to find the more promising of many alternatives. It was not intended to simulate energy production in the ultimate detail that would need to be incorporated into feasibility or final design studies.

#### Methodology

PLEESM is a sequential streamflow simulation model that operates on a daily time increment. PLEESM is an Excel<sup>©</sup> spreadsheet based model that was designed to simulate the daily energy generation at multiple hydroelectric plants for a period of up to 30 years. A key simplification of the PLEESM model is that total reservoir outflow is an input to the model, whereas reservoir inflow is input to some other power study models and outflow is determined by the model. Using reservoir outflow as model input is made possible in this study because all of the reservoirs have existed for many years. Using historic reservoir outflows as input data also implies that future reservoir operation will be essentially the same as historical/existing reservoir operation.

PLEESM includes provision for the modeling of up to eight separate existing turbine-generator units that may have varying capacities. PLEESM allocates flow to units in order, such that the hydraulic capacity of Unit 1 is completely utilized on a given day before any flow is allocated to Unit 2, with a similar

pattern repeated through Unit 8. Herein this utilization pattern is termed logical units, and it contrasts with the roughly equal utilization that would typically occur with actual physical units. The logical unit concept is incorporated into the model for two reasons: (1) the same procedure clearly determines the flow allocated to capacity additions of different sizes; and (2) if one, two, or three units were on outage, the amount of generation lost can be directly determined for input to the AIP tool. For the two plants that had more than eight existing units, Grand Coulee and Hoover, units were aggregated into eight logical units. As discussed below in Simulation Accuracy, this assumption/ simplification still yielded good correlation with actual historical generation.

The PLEESM model consists of a single calculation engine with specific plant data read-in from other spreadsheets. The plant to be simulated is specified from a drop-down list. Although the model operates on a daily time increment, provision for the characterization of hourly or peaking operation is included by the specification of the percentage of generation that occurs on-peak and off-peak. Unless more specific information was supplied for a plant, peaking plants were assumed to generate 85% of their total energy on-peak, base load plants had 46% of their energy on-peak, and combined operation plants had 65% of the total energy on-peak, with all remaining energy being off-peak. It is noted that pumped-storage units are simulated as conventional hydroelectric units, without consideration of the pumping cycle. The detailed hourly operation cycles and the economic justification for pumped-storage units are different from conventional units and beyond the scope of this study.

Because the optimum potential capacity addition was not known in advance, five different capacity additions were tested to provide a range of values from which a curve of benefit to cost ratios and net present values could be plotted. The potential capacity additions were taken as 10%, 20%, 30%, 40%, and 50% of the existing nameplate plant capacity. Prior to modeling of the plants, it was thought that the maximum benefit to cost ratio would occur at 50% capacity addition or less. In addition to the up to eight existing units, the capacity increases were developed in the model as five additional virtual units. Because the method of capacity addition is unspecified in this study, the five additional virtual units should not be taken as corresponding to the addition of five actual units.

PLEESM also incorporates the economic cost and benefit calculations that are described in subsequent chapters of this report. The detailed results included in Appendix A were copied directly out of PLEESM. Due to the detailed energy and economics calculations for a total of 13 logical units, the model is a rather large spreadsheet that is about 35 MB in size.

#### **Model Input**

Model input data for the simulation of hydroelectric generation is divided into two general types, time-series data and plant parameter data. Both of these types of data were supplied for each of the 58 plants by Reclamation. Where some of the data was unavailable for certain plants, reasonable assumptions or calculation procedures were used to estimate the necessary data.

Time-series data input to the model included:

- Total outflow (all hydraulic pathways)
- Turbine flow
- Head, or reservoir elevation, and tailwater
  - Gross head input directly
  - Reservoir elevation and tailwater used to calculate gross head (time-series or rating curve)
- Existing historic generation; used for model verification

Plant parameter data included the following:

- Hydraulic capacity of each unit
- Required non-power releases (irrigation, fish, etc.)
- Unit efficiencies, existing and modified
- Head losses
- Percent of time the plant generation is on-peak and off-peak

#### **Model Output**

Model output was organized into tables and plots on the various model tabs. Model output includes:

- Long-term average energy original and upgraded units
- Monthly and annual on-peak and off-peak energy
- Energy potentially lost in outages of various duration for up to three units out
- Month to start outage to minimize the financial impact from the generation lost
- Energy gained with capacity increases
- Plots and summary tables

- Sheet with tabulated parameters for import to the AIP tool
- Economics

Figures 3-1 through 3-4 are examples of plots for Keswick that are automatically developed within PLEESM for each plant. Figure 3-1 is a plot of flow duration through each unit and for five potential capacity additions. Keswick has three existing units (Units 1-3) and Figure 3-1 shows that the great majority of the available flow can by utilized by the existing units. The five smaller color bands (virtual Units 9-13) are the flow that could be utilized by the five potential increments of additional capacity. Figure 3-2 shows the monthly distribution of flow through each of the existing units and potential capacity addition increments. Figures 3-3 and 3-4 show typically good agreement between simulated and actual generation for monthly and daily generation, respectively. Figure 3-4 displays daily generation developed from monthly data by making all daily data input equal to the monthly average.



Figure 3-1. Flow Thru Existing Keswick Units and Potential Capacity Additions



Figure 3-2. Keswick Average Monthly Energy Distribution



Figure 3-3. Keswick Simulated and Actual Monthly Generation

#### Hydropower Modernization Initiative Assessment of Potential Capacity Increases at Existing Hydropower Plants



Figure 3-4. Simulated and Actual Keswick Daily Generation

### Interface with AIP Tool

PLEESM was designed to provide results for input to the AIP tool. The AIP tool incorporates risk management principles to guide hydroelectric equipment investments to maximize the return on investment for a given level of service. Parameters determined in PLEESM and transferred to the AIP tool include:

- Existing and upgraded unit on-peak and off-peak average monthly energy in logical unit order
- Upgraded unit on-peak and off-peak average monthly energy corresponding to a selected capacity increase
- For outages having durations of one to twelve months, the month when the outage should be scheduled to start to minimize financial losses is determined.

#### **Simulation Accuracy**

Simulation accuracy is a measure of the agreement between the simulated and recorded generation. Reasonable agreement between simulated and actual generation validates the data input and the modeling procedure. With few

exceptions, the simulation accuracy was generally good. Simulated generation was usually higher than actual generation for at least three reasons. First, simulation of the existing units assumed the efficiencies would correspond to new, original condition. This was due to the required interface with the AIP tool which performs the unit degradation with age. Second, uprates have occurred over time such that simulated generation based on the current capacity will show greater generation than actual data based on the pre-uprate recorded generation. And finally third, historic outages were not directly simulated. The simulation accuracy is summarized in Table 3-1.

| % Difference between Simulated<br>and Actual Generation | Number of<br>Plants | % of Total | Cumulative %<br>of Total |
|---|---------------------|------------|--------------------------|
| <u>+</u> 0 - 5%   | 21                  | 37%        | 37%                      |
| <u>+</u> 5 - 10%  | 19                  | 33%        | 70%                      |
| <u>+</u> 10 - 15%                                       | 8                   | 14%        | 84%                      |
| <u>+</u> 15 - 20%                                       | 4                   | 7%         | 91%                      |
| <u>+</u> 20 - 25%                                       | 4                   | 7%         | 98%                      |
| <u>+</u> 25 - 30%                                       | 1                   | 2%         | 100%                     |
| <u>+</u> > 30%  | 0                   | 0%         | -                        |

Table 3-1. Summary of Simulation Accuracy

An example of how uprates affect the simulation accuracy is shown on Figure 3-5 for Palisades, which was uprated in 1994-95. For the months with the highest generation prior to 1995, the existing generation was substantially less than the simulated generation. This is because the model includes the current uprated capacity for the entire period of the simulation. For 1995 and later, the simulation is excellent, even though the simulation accuracy shows a 12% difference between simulated and actual generation.

#### Hydropower Modernization Initiative Assessment of Potential Capacity Increases at Existing Hydropower Plants



Figure 3-5. Palisades Simulated and Actual Monthly Generation

A second example is Minidoka, which had an uprate in 1996. The effects of the uprate are clearly shown in the years prior to, and after 1996. Minidoka also exhibits an apparent outage in 1996. In the more recent years, the simulation becomes excellent. Despite a simulation statistic that shows a difference between simulated and actual of almost 30%, the energy model simulation of the current configuration is as good as can be expected.



Figure 3-6. Minidoka Simulated and Actual Monthly Generation

This page left blank intentionally.

# Chapter 4 Economics

This chapter provides the economic parameters, methodology, and example calculation details of the costs and benefits associated with the capacity additions for each plant. The economic analysis defines the capacity addition amounts that would be most beneficial from a purely economic viewpoint. This is usually determined by selecting the alternative having the maximum NPV, or the highest BCR. The BCR and NPV values can also be used as a means to rank the most beneficial capacity additions among the 58 plants.

### Definitions

The following definitions define terms as they are used in this study:

- Benefit to Cost Ratio (BCR or B/C) The present value of total benefits divided by the present value of total costs
- Discount Rate Time value of money used to convert or aggregate costs and benefits occurring at various times to a common point in time.
- Net Present Value (NPV) The present value of the total benefits minus the present value of the total costs.
- Nominal Values (nominal dollars, nominal discount rate) Includes the effects of expected or historic inflation. Costs expressed in nominal dollars are in terms of the cost in the year spent. Benefits expressed in nominal dollars are in terms of the benefit in the year realized.
- Present Value The present value provides a means to determine and compare total costs or benefits over time. A series of annual values in nominal dollars should not be totaled in an economic analysis as the dollar values are not equivalent. The discount rate is used to adjust dollar values over time to current dollar values.
- Real (or Constant Dollar) Values Values adjusted to eliminate the effects of expected or historic inflation.
- Levelized capital cost Represents the present value of the total capital cost and fixed O&M costs of building and operating a generating plant over its financial life, amortized to equal annual payments.

The economic analysis for this study uses nominal values.

### **Economic Parameters**

The economic analysis was performed using several basic economic parameters and assumptions as summarized below:

- Period of economic analysis 50 years; 2015 through 2064
- On-line date for all alternatives 2015
- Discount rate 4.375%. Applicable to Federal water resources planning and reflects Federal ownership (Federal Register, 2010).
- Inflation rate 1.8%. Based on the differential between a long-term (30-year) real interest rate of 2.7% (OMB 2009) and the nominal interest rate of 4.5%, an inflation rate of 1.8% is implied.
- Energy value escalation includes a variable annual real escalation plus 1.8% per year for inflation.
- Capacity escalation Capacity values are constant in nominal dollars as they are assumed to represent levelized capital costs
- O&M escalation rate 2.3% (consisting of 1.8% inflation plus 0.5% real escalation)
- Annual costs and benefits expressed in nominal dollars
- Present value year 2010
- Interest rate not applicable as the construction and mitigation costs are included as a single capital cost and are not amortized

Because ownership and funding for the capacity additions is expected to be Federal, a 4.375% discount rate is applicable (OMB 2009). If private ownership and financing were involved, the discount rate would be higher and use of a different interest rate for amortization may be necessary. Depending on the ownership and financing source, the applicable discount rate could range from 4.375% to about 12%. For example, a typical discount rate used by a large investor owned utility could be about 8.0%. Because of the sensitivity of the results to the selected discount rate, examples of varying the discount rate are shown in Example Economic Results Description.

#### **Costs and Benefits**

Costs and benefits include several components that are discussed in more detail in subsequent chapters. Cost components include:

- Initial construction cost
- Mitigation costs
- Fixed and variable annual O&M costs

Benefits include annual values for:

- On-peak energy (MWh) times the annual value of on-peak energy (\$/MWh)
- Off-peak energy (MWh) times the annual value of off-peak energy (\$/MWh)
- Capacity (\$/kW-year), which is a variable depending on the incremental capacity factor of the added capacity times the added capacity (kW)

#### **Example Economic Results Description**

Because the optimal capacity addition for any plant is not known in advance, economic results were determined for capacity additions in five increments of 10%, 20%, 30%, 40%, and 50% of the existing installed capacity. It was thought that the most beneficial capacity additions would in most cases be less than 50% of the existing installed capacity. Plotting curves of the economic results for the various capacity additions can enhance comprehension of the results.

Examples of the detailed economic results, which are provided for each of the 58 plants in Appendix A, are presented in the following figures for a hypothetical plant with an existing installed capacity of 100 MW. To show the sensitivity of the results to the range of potential discount rates, Figures 4-1, 4-2, and 4-3 have identical input except for discount rates of 4.375%, 8.0% and 12.0%. The hypothetical plant used for the figures is capable of generating substantial additional energy as shown by the total incremental capacity factor. Capacity factor is a ratio (or percent) that represents the actual generation divided by the generation that could be obtained if the incremental capacity was run at full output for the entire year. For example, 40 MW of capacity could potentially generate 350,400 MWh (40 MW times 8,760 hours in a year). If the actual annual average generation was 87,600 MWh, the capacity factor would be 25% (87,600/350,400 – times 100 to convert to a percentage).

Numerical values plotted on the following figures are tabulated above the figures. The construction and mitigation total cost represents the initial capital investment. The construction and mitigation cost is also shown in the table above the figures in terms of \$/kW as a reference value. The maximum BCR ratio and the maximum net present value typically do not occur at the same capacity addition value as shown in the example.

The results show that while the maximum BCR always occurs for a 20% capacity addition, the maximum benefit to cost ratio drops from 2.85 with a discount rate of 4.375%, to 2.02 with a discount rate of 8%, to 1.50 with a discount rate of 12.0%. The maximum net present value (in millions of dollars)

Assessment of Potential Capacity Increases at Existing Hydropower Plants

drops even more dramatically from \$97.4 at a 40% capacity addition with a 4.375% discount rate, to \$34.2 at a 30% capacity addition with an 8.0% discount rate, to \$11.8 at a 30% capacity addition with a 12.0% discount rate. The range of these results should be of interest to private developers that may consider capacity additions.



Figure 4-1. Example Economic Details Results - 4.375% Discount Rate



Figure 4-2. Example Economic Details Results - 8% Discount Rate



Figure 4-3. Example Economic Details Results - 12% Discount Rate

Note that Tables 4-1 through 4-3 were for a hypothetical plant with an existing installed capacity of 100 MW.

# Chapter 5 Energy and Capacity Benefits

The benefits from capacity additions at the 58 plants are based on the costs of an equivalent increment of an alternative thermal plant that would be offset by the additional hydropower. Benefits are developed in more detail in the following chapters, but in a simplified and approximate manner, benefits can be expressed in the following alternative terms:

| Benefits | = | capacity      | +         | on-peak and off-peak energy              |
|----------|---|---------------|-----------|--|
|          | = | fixed costs   | +         | variable costs                           |
|          | = | capital costs | +         | operating costs                          |
|          | = | (construction | costs + f | fixed O&M) + (fuel costs + variable O&M) |

### **Energy Benefits**

The Energy Information Administration has developed a system to provide 25 year forecasts and analyses of energy-related activities, including electricity prices as a component of the *Annual Energy Outlook* (EIA 2010a). The Electricity Market Module (EMM) represents the capacity planning, generation, transmission, and pricing of electricity. Energy values (\$/MWh) for this study were developed for the appropriate EMM region. Average annual energy values were then distributed to monthly values on a regional basis to account for the seasonal timing of the additional capacity generation (EIA 2010c). EMM regions were defined by the Energy Information Administration (EIA 2010a) as shown on Figure 5-1. All of the 58 Reclamation plants in this study are in regions 11, 12, or 13.

#### Hydropower Modernization Initiative Assessment of Potential Capacity Increases at Existing Hydropower Plants



Figure 5-1. Electricity Market Module Regions

Benefits were separated into on-peak and off-peak energy values and capacity values. To provide market prices for energy and capacity, values were developed based on information available from the Department of Energy, Energy Information Administration (EIA), *Annual Energy Outlook* (EIA, 2010). The specific data used to develop the energy and capacity values is contained in a spreadsheet available on the Internet at the following location:

http://www.eia.doe.gov/oiaf/aeo/supplement/sup\_elec.xls

The relevant base information is contained in Tables 82, 83, and 84 of the above referenced spreadsheet for Electric Power Projections for Regions 11, 12, and 13. The energy values used in this study do not appear directly in the EIA tables, but are calculated from information in the table.

After a review of a number of possibilities, it was determined that energy values based on the average of two methods would be most appropriate. In the first method, on-peak energy values are based on the value of gas-fired generation, while off-peak generation values are based on the value of coal-fired generation. The general formulas used in the energy value calculations are as follows:

Energy value = fuel costs + variable operating costs

Variable operating costs = 20% of fuel costs

On-peak energy fuel = gas

Off-peak energy fuel = coal

Generation in the following formula is based on the particular fuel type.

Energy value 
$$\left(\frac{\$}{MWh}\right) = \frac{Fuel \ price \ \left(\frac{\$}{Btu}\right) * Fuel \ consumption \ (Btu) * 1.2}{Generation \ (MWh)}$$

In the second method, regional information obtained from Federal Energy Regulatory Commission (FERC) Form 714 (Annual Electric Balancing Authority Area and Planning Authority Area Report) is used to determine the on-peak and off-peak energy values. On FERC Form 714, the system "lambda" is reported for each hour of the year, where "lambda" represents the marginal cost of electricity for the given hour. From these values, the ratio of the marginal cost of energy during on-peak and off-peak hours can be determined as a ratio to the 24-hour average marginal cost of energy. The average cost of thermal generation for the EMM region as determined from the EIA data is then adjusted by these ratios. The on-peak and off-peak energy values used for each region are taken as the average of the two methods. On-peak is the 16-hour period generally from 6 am to 10pm (more specifically, the 16 hour period with the highest values); other hours are off peak.

Figure 5-2 shows the results for real and nominal values of on-peak and offpeak energy analysis for the Northwest Power Pool area (Region 11 on Figure 5-1). Up to 2035, real escalation was as determined from the EIA data, and an annual inflation rate of 1.8% was added. For years 2045 and beyond, a real escalation rate of 0.5% was assumed, which was less than the average real escalation rate up to 2035. In the period from 2036 to 2044, annual real escalation rates were estimated that would smoothly transition from the higher real escalation rates prior to 2035 to the lower real escalation rates beginning in 2045. An annual inflation rate of 1.8% was added for all years. For 2045 and beyond, the effective energy value annual escalation rate is 2.3%.

The projections beyond 2035 are based on the calculated compounded growth rate for the last 10 years of the DOE projected horizon, 2025 to 2035. This growth rate is generally applied to extrapolate values to 2064. However, in some cases, the rate is high, resulting in unreasonable out-year values. A limiting growth rate of 0.5% was specified. If the calculated 2025 to 2035 growth rate is less than the limiting growth rate, the calculated growth rate is applied from 2036 and beyond. If the calculated 2025 to 2035 growth rate is greater than the limiting growth rate, the calculated rate is reduced linearly each year from 2036 to 2045, and the limiting growth rate is used thereafter.



Figure 5-2. Real and Nominal Energy Values for the Northwest Power Pool

In a similar manner, Figure 5-3 shows the results for real and nominal values of on-peak and off-peak energy analysis for the Rocky Mountain Power Area (Region 12 on Figure 5-1), and Figure 5-4 shows the energy values for California (Region 13 on Figure 5-1).



Figure 5-3. Real and Nominal Energy Values for the Rocky Mountain Power Area



Figure 5-4. Real and Nominal Energy Values for California

### **Capacity Benefits**

The capacity value represents the per kilowatt annualized capital cost and other fixed costs associated with the alternative thermal plant. Capacity values have the units of dollars per kilowatt per year (\$/kW-yr). In some studies, benefits are developed solely from "all-in" energy values in which capacity benefits are included as a component of the energy value. In many other studies (this one included), benefits are developed from separate annual capacity and energy values. It was known in advance that many of the Reclamation plants would develop little or no additional energy as a result of the potential capacity additions. If there was zero additional energy associated with a capacity increase, the "all-in" energy values would result in zero benefits for the capacity increase. At a minimum, because the existing Reclamation plants have upstream regulating reservoirs, the added capacity would have some potential to occasionally move some energy from off-peak hours to higher-valued on-peak hours. Additionally, added hydropower capacity may have increasing value in the future for integration of renewable energy, such as wind power. Including separate capacity and energy values in the structure of the economic analysis provides for the explicit variable inclusion of capacity valuation, and for the future capability to adjust the value of added capacity for cases with little or no added energy.

The capacity values were developed from a note associated with the *Annual Energy Outlook* 2010 (EIA 2010b). A \$/kW-yr capacity value can be derived by using EIA projections of capacity additions and EIA estimates of capital costs. Because the EIA data is based on U.S. average levelized values, the capacity values were constant for all regions in all years. The EIA estimates a conventional combined cycle generation resource entering service in 2016 and operating at a capacity factor of 87 percent carries a annual fixed cost of about 200 \$/kW/yr, and a conventional combustion turbine entering service in 2016 operating at a capacity factor of 30% carries an annual cost of 120 \$/kW/yr. At 0% capacity factor, the capacity value was estimated to be about 10% of the 30% capacity factor value, or 12 \$/kW-yr. The resulting incremental capacity values as a function of capacity factor is shown on Figure 5-5.



Figure 5-5. Capacity Value as a Function of Incremental Capacity Factor

It should be noted that the useful life of most thermal alternatives is 30 years, rather than the 50 to 100-year life assumed for hydro plants. It is assumed that, should the alternative thermal plant be constructed, it would be replaced by an identical plant at appropriate intervals through the hydro project's life (30, 60, and 90 years). As long as the thermal plant cost increases over this period are limited to those resulting from general inflation, the amortized present value of the fixed costs for the series of identical thermal plants over 100 years (adjusted to remove the effects of general inflation) will be identical to the amortized present value of the initial thermal plant amortized over its 30-year life. As a result, capacity values are normally computed simply on the basis of the initial thermal plant's 30-year life. It is very likely that the replacement plants will not be identical to the initial plant, but it is difficult to predict 30 years in advance if the replacement plant will be more or less expensive (in today's dollars) than the initial plant. Because of the uncertainty about future inflation and because the present value of the future replacement plants is relatively small, basing capacity values on the initial thermal plant's service life is considered to be reasonable (USACE 1985). Therefore, the capacity values shown on Figure 5-3 were assumed to remain constant over the 50-year economic life.

To be allocated economic benefits, the capacity should be dependable capacity. While procedures for determining dependable capacity can vary by region, dependable capacity essentially means that the capacity will be available with a high reliability when needed, at least for short periods of time. Because most of the Reclamation plants have storage reservoirs associated with them, it has been assumed in this planning-level study that the capacity would be available on demand. To the extent that site specific operating limitations restrict the ability to use the additional capacity when needed, the capacity benefits could be reduced. More detailed future feasibility studies could refine the estimate of dependable capacity.

# Chapter 6 Capacity Addition Cost Estimates

A cost estimating methodology was needed that would be applicable to potential capacity additions at all 58 existing hydropower sites and which could be developed quickly for five capacity additions at each plant. The Idaho National Engineering and Environmental Laboratory (INEEL) has developed such a methodology under contract to the U.S. Department of Energy (INEEL 2003). A collection of sources of historical hydroelectric plant data was used by INEEL to create cost estimating equations. Costs are not based on site specific conditions at the individual plants, which would be the subject of future studies.

Because it was determined that the various costs correlated with plant capacity, cost estimating equations were developed as a function of installed capacity. The cost estimating equations developed for existing dams with existing hydropower plants were used in this study. These cost estimating equations were also used in a more recent study of potential hydroelectric development at existing Federal facilities (U.S. Department of the Interior, et al, 2007) that is commonly known as the 1834 Study.

The following are the formulas for each cost category, where MW is the additional installed capacity in megawatts (expressed in 2002 dollars):

- Construction  $cost = 1,400,000 * MW^{0.81}$
- Fish and wildlife mitigation  $cost = 83,000 * MW^{0.96}$
- Recreation mitigation  $cost = 63,000*MW^{0.97}$
- Historical and archaeological mitigation  $cost = 63,000 * MW^{0.72}$
- Water quality monitoring  $cost = 70,000 * MW^{0.44}$
- Fixed annual  $O\&M = 24,000*MW^{0.75}$
- Variable annual  $O\&M = 24,000*MW^{0.80}$

It is noted that in the 1834 Study, the coefficient for the annual O&M costs is apparently incorrectly shown as 240,000.

Construction costs were adjusted from 2002 dollars to the anticipated online date using the Reclamation construction cost index for powerplants up to 2010 (Reclamation 2010) and the U.S. Army Corps of Engineers civil works construction cost index system (USACE 2010) from 2010 to the assumed online date in 2015. Mitigation costs were escalated to 2015 using the general annual inflation rate of 1.8%. Operation and maintenance costs were escalated at 2.3% per year.

Figure 6-1 provides a graphical summary of the construction and mitigation costs for capacity additions up to 100 MW. Construction and mitigation costs were totaled to form an initial development cost, which was then divided by the installed capacity to form the commonly used index of initial capacity cost in dollars per kilowatt. As shown on Figure 6-1, 10 MW of capacity addition costs about \$1,550/kW, while the cost of 100 MW of capacity addition would be reduced to about \$1,040/kW.



Figure 6-1. Construction, Mitigation, and Capacity Costs as a Function of Added MW

# Chapter 7 Environmental and Climate Change Benefits

This chapter provides quantitative and qualitative information related to the environmental and climate change benefits of hydroelectric capacity additions. Environmental and climate change benefits from hydroelectric plants primarily result from the replacement (offset) of fossil fuel generation and its associated GHG emissions, with emission-free hydroelectric generation. Additional environmental benefits can be associated with turbine and runner replacement, which can result in uprating or capacity addition at a hydroelectric plant. In addition to GHG offsets, potential environmental benefits from capacity addition or turbine replacement projects include:

- Offsets of criteria pollutant emissions and other air toxics emissions.
- Elimination of grease contamination to the river by installing greaseless wicket gate bushings when the turbine runners are replaced.
- Improve water quality by increasing dissolved oxygen (DO) levels with the installation of aerating-type turbine runners.

Though environmental benefits have intrinsic value, monetary valuation of these benefits is complicated and currently there is no established, stable, generally accepted market value. In contrast, the quantification of GHG reductions has well established procedures and is therefore used in this project to demonstrate and rank environmental benefits.

#### Hydropower and Greenhouse Gasses

In the United States (U.S.), carbon dioxide accounts for 85 percent (%) of GHG emissions, with about 34% of the carbon dioxide emissions originating from electricity generation, which is more than from any other single source. Energy-related GHG emissions, mainly from fossil fuel combustion are projected to rise by over 50% by 2030 (IPCC 2007b). This makes reductions of GHG from electricity generation an imperative.

In 2004, hydroelectric systems provided 16% of global electricity and 90% of global renewable energy (IPCC 2007b). In the United States, hydropower accounted for nearly 9% of the U.S. total electric generating capacity (EPRI 2007) and about 7% of the annual electric energy output (EIA 2008). Existing conventional hydropower generation represents 75% of the U.S. renewable energy generation, averaging about 270,000 GWh per year (EPRI 2007). In the United States in 2006, hydropower capacity was about 96,000 MW, split between about 75,000 MW of conventional capacity and 21,000 MW of

pumped storage capacity. The 75,000 MW of conventional hydropower capacity was split almost equally between federal projects (~37,500 MW) and non-federal projects that are subject to FERC jurisdiction over licensing and regulatory structure (Hall and Reeves 2006). This means that federal hydropower projects provide a significant opportunity for GHG reductions.

Between 1980 and 2006, average annual hydroelectric energy generation in the United States remained almost constant, while thermal electric energy generation increased by about 70% (EIA 2008). Therefore, with consideration given to GHG offsets available from green hydropower production, incremental hydropower generation increases should be implemented when justified, and existing hydropower capacity should be maintained and rehabilitated as needed.

### **Opportunities for Climate Change Benefits**

GHG reductions that will result from hydroelectric capacity additions or investments are accounted for in three different ways in this study:

- Capacity additions result in increased hydroelectric energy output by increasing the hydraulic capacity of the turbines and generating with flow that would be otherwise spilled and not flow through a turbine.
- Turbine runner replacement will result in improvement of the runner condition (elimination of deterioration and surface irregularities) that improves efficiency and increases energy generation. Turbine runner replacement may also result in a modern runner shape that is inherently more efficient (1.5%) than the older runner was in new condition.
- Planned turbine replacements will reduce the risk of longer unplanned outage durations and therefore result in reduced generation losses. Depending on the system or type of equipment, outage durations can vary significantly. A one year incremental outage of one unit at each plant was used as an index value to account for the reduced generation losses and GHG offsets that could potentially result from planned turbine replacements.

### **GHG Reduction Quantification**

Environmental benefits in the form of GHG emission reductions will be achieved though incremental energy increases due to improved efficiency, increased hydraulic capacity, and reduced outages. Hydropower generation increases resulting from these equipment improvements were determined for each plant on an annual average basis. The annual average incremental generation increase at the plant was used to calculate annual average GHG reductions. GHG reductions are quantified in terms of metric tons of carbon dioxide  $(CO_2)$  or carbon dioxide equivalents  $(CO_2e)$ . In this evaluation of hydropower capacity addition projects,  $CO_2e$  incorporates the global warming potential of methane  $(CH_4)$  and nitrous oxide  $(N_2O)$ , the other two primary GHG emissions that result from burning fossil fuels. Table 7-1 shows the relative 100-year global warming potential values (per lb  $CO_2$ ) for  $CO_2$ ,  $CH_4$  and  $N_2O$  that are based on the Intergovernmental Panel on Climate Change's Second Assessment Report (IPCC, 2007a).

|  | Greenhouse Gas     |                    |                    |  |  |  |
|--|--------------------|--------------------|--------------------|--|--|--|
|  | Carbon Dioxide     | Methane            | Nitrous Oxide      |  |  |  |
|  | (CO <sub>2</sub> ) | (CH <sub>4</sub> ) | (N <sub>2</sub> O) |  |  |  |
| IPCC Second Assesment<br>Report Values | 1                  | 21                 | 310                |  |  |  |

Table 7-1. 100-Year Global Warming Potential Values

GHG reductions were estimated using GHG emission rates based on the regional electricity generation resource mix and the 100-year global warming potential values for CO<sub>2</sub>, CH<sub>4</sub> and N<sub>2</sub>O to determine the total CO<sub>2</sub>e offsets. The values were taken from the U.S. Environmental Protection Agency's (USEPA) Office of Atmospheric Programs' eGRID2007 (Version 1.1) database (USEPA 2008). eGrid (Emissions & Generation Resource Integrated Database) is an inventory of environmental attributes of electric power systems in the U.S., and was compiled based on information from USEPA, the Energy Information Administration, FERC, and the North American Electric Reliability Corporation (NERC) (USEPA, 2008). The regional GHG emission rates for each plant were determined based on the eGrid subregion, shown in Figure 7-1.



Figure 7-1. eGrid Subregions

Annual GHG output emission rates, based on the existing generation mix in each geographic area, are shown on Table 7-2 in pounds per megawatt-hour (lb/MWh) for CO<sub>2</sub>, CH<sub>4</sub> and N<sub>2</sub>O, for the regions encompassing the locations of the 58 plants. The annual output emission rates are used to calculate GHG reductions from baseload, or off-peak, generation, and the non-baseload emission rates are used to calculate GHG reductions from non-baseload, or on-peak, generation.

| eGRID<br>subregion<br>acronym | eGRID Subregion<br>Name | Annual o                   | output emissio      | on rates                  | Annual non-baseload output emission rates |                     |                           |
|-------------------------------|-------------------------|----------------------------|---------------------|---------------------------|---|---------------------|---------------------------|
|                               |                         | Carbon dioxide<br>(Ib/MWh) | Methane<br>(Ib/MWh) | Nitrous oxide<br>(Ib/MWh) | Carbon dioxide<br>(lb/MWh)                | Methane<br>(Ib/MWh) | Nitrous oxide<br>(Ib/MWh) |
| AZNM                          | WECC Southwest          | 1311.05                    | 0.0175              | 0.0179                    | 1201.44                                   | 0.0208              | 0.0085                    |
| CAMX                          | WECC California         | 724.12                     | 0.0302              | 0.0081                    | 1083.02                                   | 0.0392              | 0.0056                    |
| NWPP                          | WECC Northwest          | 902.24                     | 0.0191              | 0.0149                    | 1333.64                                   | 0.0493              | 0.0187                    |
| RMPA                          | WECC Rockies            | 1883.08                    | 0.0229              | 0.0288                    | 1617.71                                   | 0.0224              | 0.0201                    |

Table 7-2. Year 2005 GHG Annual Output Emission Rates

GHG reductions are quantified in terms of metric tons of CO<sub>2</sub>e offset. The GHG offsets are based on the megawatt-hours of incremental generation that result from hydroelectric capacity increases, efficiency increases, or reduced outages. Efficiency increases from turbine runner replacement were based on

the expected degradation of the turbine runners as a function of age plus increase due to modern design if the runners were older than 15 years. Because outage durations vary depending on the system or equipment affected, GHG offsets from outages are given as an index value based on an assumed one year incremental outage of one unit at each plant.

#### **Greenhouse Gas Equivalents**

The quantification of GHG offsets in metric tons of a gas and carbon dioxide equivalents are new terms for most people. Another way GHG reductions can be presented is in terms of  $CO_2e$  equivalents, which describe these abstract concepts in everyday terms. While it may be difficult to picture how much a metric ton of gas is, it is easier to understand that one metric ton of  $CO_2e$  is equivalent to the  $CO_2$  emissions from consuming 114 gallons of gasoline (USEPA 2009). In comparison to generation from fossil fuel sources, 100,000 MWh of hydropower generation would offset:

- 71,816 metric tons of carbon dioxide equivalent (CO<sub>2</sub>e)
- 13,732 passenger vehicles taken off the road/year
- 8,078,332 gallons of gasoline consumed
- 167,015 barrels of oil consumed
- 8,716 homes electricity use for 1 year
- 6,112 homes total energy use for 1 year
- 0.02 coal fired power plant for 1 year

This page left blank intentionally.

## Chapter 8 Plant Data Ratings

As requested by Reclamation, a plant data rating was developed to provide a measure of the quality and completeness of the data input to the energy model. Data quality ratings were input and displayed in the energy model, but were not used to modify the results. Ratings are unrelated to plant condition or operation.

Input data was given a score on a four point scale based on the descriptions provided below:

**Rating 1** – The data was essentially complete with no significant omissions. Daily total outflow and head data, in the form of daily headwater elevations and daily tailwater elevations or a tailwater rating curve, were provided for at least 10 years. Where some parameter data was missing, relatively reliable fallback data sources were provided by Reclamation. Actual generation, either daily or monthly, was provided for the same period as the flow data.

**Rating 2** – The data was mostly complete with some significant omissions. Significant omissions include data sets for plants with less than 10 years of daily total outflow and head data; at a low head plants, data sets that included daily reservoir elevations without a tailwater rating curve, and either a constant tailwater or an estimated tailwater rating curve had to be used; data sets that did not include required releases that are unavailable for generation increases, etc. Some actual generation, either daily or monthly, was provided.

**Rating 3** – The data had major shortcomings. Major shortcomings include data sets for plants that had only monthly total outflow and head data; plants that only provided generation outflow; plants with less than 5 years of daily total outflow and head data, etc. Several parameters may have been missing for which no reliable fallback data sources were available. No generation data were provided.

**Rating 4** – The data was insufficient to perform the energy model analysis. An example would be a plant where no flow data or no head data of any type was provided by Reclamation.

Table 8-1 provides a summary of the plant data ratings.
| Pagion            | Number of Plants with each Rating |    |    |   |  |  |
|-------------------|-----------------------------------|----|----|---|--|--|
| Region            | 1                                 | 2  | 3  | 4 |  |  |
| Great Plains      | 8                                 | 5  | 8  | 0 |  |  |
| Lower Colorado    | 3                                 | 0  | 0  | 0 |  |  |
| Mid-Pacific       | 9                                 | 1  | 1  | 0 |  |  |
| Pacific Northwest | 5                                 | 2  | 3  | 0 |  |  |
| Upper Colorado    | 0                                 | 8  | 4  | 0 |  |  |
| Total Plants      | 25                                | 16 | 16 | 0 |  |  |

 Table 8-1. Plant Data Ratings Summary

Table 8-2 provides the data ratings for the individual plants.

| Table 0-2. Individual Flant Data Ratings |                   |                     |  |  |  |  |  |  |  |  |
|--|-------------------|---------------------|--|--|--|--|--|--|--|--|
| Plant                                    | Region            | Data Quality Rating |  |  |  |  |  |  |  |  |
| Alcova                                   | Great Plains      | 1                   |  |  |  |  |  |  |  |  |
| Anderson Ranch                           | Pacific Northwest | 1                   |  |  |  |  |  |  |  |  |
| Big Thompson                             | Great Plains      | 2                   |  |  |  |  |  |  |  |  |
| Black Canyon                             | Pacific Northwest | 1                   |  |  |  |  |  |  |  |  |
| Blue Mesa                                | Upper Colorado    | 2                   |  |  |  |  |  |  |  |  |
| Boise Diversion                          | Pacific Northwest | 3                   |  |  |  |  |  |  |  |  |
| Boysen                                   | Great Plains      | 1                   |  |  |  |  |  |  |  |  |
| Buffalo Bill                             | Great Plains      | 3                   |  |  |  |  |  |  |  |  |
| Canyon Ferry                             | Great Plains      | 1                   |  |  |  |  |  |  |  |  |
| Chandler                                 | Pacific Northwest | 3                   |  |  |  |  |  |  |  |  |
| Crystal                                  | Upper Colorado    | 2                   |  |  |  |  |  |  |  |  |
| Davis                                    | Lower Colorado    | 1                   |  |  |  |  |  |  |  |  |
| Deer Creek                               | Upper Colorado    | 2                   |  |  |  |  |  |  |  |  |
| Elephant Butte                           | Upper Colorado    | 3                   |  |  |  |  |  |  |  |  |
| Estes                                    | Great Plains      | 3                   |  |  |  |  |  |  |  |  |
| Flaming Gorge                            | Upper Colorado    | 2                   |  |  |  |  |  |  |  |  |
| Flatiron                                 | Great Plains      | 3                   |  |  |  |  |  |  |  |  |
| Folsom                                   | Mid-Pacific       | 1                   |  |  |  |  |  |  |  |  |
| Fontenelle                               | Upper Colorado    | 2                   |  |  |  |  |  |  |  |  |
| Fremont Canyon                           | Great Plains      |                     |  |  |  |  |  |  |  |  |
| Glen Canvon                              | Upper Colorado    | 2                   |  |  |  |  |  |  |  |  |
| Glendo                                   | Great Plains      | 1                   |  |  |  |  |  |  |  |  |
| Grand Coulee                             | Pacific Northwest | 1                   |  |  |  |  |  |  |  |  |
| Green Mountain                           | Great Plains      | 2                   |  |  |  |  |  |  |  |  |
| Groop Springs                            | Decific Northwoot | 2                   |  |  |  |  |  |  |  |  |
| Gleen Spings                             | Croot Dioino      |                     |  |  |  |  |  |  |  |  |
| Guernsey                                 | Great Plains      |                     |  |  |  |  |  |  |  |  |
|  | Great Plains      | 3                   |  |  |  |  |  |  |  |  |
|  | Lower Colorado    | <u> </u>            |  |  |  |  |  |  |  |  |
|  | Mid Decific       | 2                   |  |  |  |  |  |  |  |  |
| Judge Francis Carr                       | Mid-Pacific       | 3                   |  |  |  |  |  |  |  |  |
| Keswick                                  | Wild-Pacific      | 1                   |  |  |  |  |  |  |  |  |
| Kortes                                   | Great Plains      | 1                   |  |  |  |  |  |  |  |  |
| Lower Wolina                             | Opper Colorado    | 3                   |  |  |  |  |  |  |  |  |
| Marys Lake                               | Great Plains      | 2                   |  |  |  |  |  |  |  |  |
| McPhee                                   | Upper Colorado    | 2                   |  |  |  |  |  |  |  |  |
| Minidoka                                 | Pacific Northwest | 1                   |  |  |  |  |  |  |  |  |
| Morrow Point                             | Upper Colorado    | 2                   |  |  |  |  |  |  |  |  |
| Mount Elbert                             | Great Plains      | 3                   |  |  |  |  |  |  |  |  |
| New Melones                              | Mid-Pacific       | 1                   |  |  |  |  |  |  |  |  |
| Nimbus                                   | Mid-Pacific       | 1                   |  |  |  |  |  |  |  |  |
| O'Neill                                  | Mid-Pacific       | 1                   |  |  |  |  |  |  |  |  |
| Palisades                                | Pacific Northwest | 1                   |  |  |  |  |  |  |  |  |
| Parker                                   | Lower Colorado    | 1                   |  |  |  |  |  |  |  |  |
| Pilot Butte                              | Great Plains      | 2                   |  |  |  |  |  |  |  |  |
| Pole Hill                                | Great Plains      | 2                   |  |  |  |  |  |  |  |  |
| Roza                                     | Pacific Northwest | 3                   |  |  |  |  |  |  |  |  |
| San Luis                                 | Mid-Pacific       | 1                   |  |  |  |  |  |  |  |  |
| Seminoe                                  | Great Plains      | 1                   |  |  |  |  |  |  |  |  |
| Shasta                                   | Mid-Pacific       | 1                   |  |  |  |  |  |  |  |  |
| Shoshone                                 | Great Plains      | 3                   |  |  |  |  |  |  |  |  |
| Spirit Mountain                          | Great Plains      | 3                   |  |  |  |  |  |  |  |  |
| Spring Creek                             | Mid-Pacific       | 1                   |  |  |  |  |  |  |  |  |
| Stampede                                 | Mid-Pacific       | 2                   |  |  |  |  |  |  |  |  |
| Towaoc                                   | Upper Colorado    | 3                   |  |  |  |  |  |  |  |  |
| Trinity                                  | Mid-Pacific       | 1                   |  |  |  |  |  |  |  |  |
| Upper Molina                             | Upper Colorado    | 3                   |  |  |  |  |  |  |  |  |
| Yellowtail                               | Great Plains      | 1                   |  |  |  |  |  |  |  |  |
|  |                   |                     |  |  |  |  |  |  |  |  |

### Table 8-2. Individual Plant Data Ratings

This page left blank intentionally.

## Chapter 9 Summary of Results

The results from the energy model include the economic calculations, the incremental generation from the existing units due to capacity increases or efficiency gains, and the avoided generation loss from outages. These results are used to determine the GHG offsets. The results for the capacity addition opportunities, additional generation and GHG offsets are shown by region for each of the plants and the top potential capacity increase opportunities are discussed in this chapter.

### **Capacity Additions**

A brief review of the steps in the determination of capacity addition results is summarized as follows:

- Based on the plant nameplate capacity, determine the 10%, 20%, 30%, 40%, and 50% capacity additions in MW
- From the capacity additions in MW, determine the corresponding hydraulic capacity increases in cubic feet per second (cfs)
- For each of the hydraulic capacity increases, determine the incremental energy with PLEESM (Chapter 3 of this report)
- Determine the energy benefits from the energy values (\$/MWh) as presented in Chapter 5 and the average monthly incremental energy (MWh)
- From the incremental energy increases, determine the capacity factor
- Determine the incremental capacity value (\$/kW-yr) from the capacity factor and Figure 5-5
- Determine the capacity benefits from the incremental capacity value (\$/kW-yr)and the capacity additions (kW)
- Develop the total costs as presented in Chapter 6 of this report
- Using the economic parameters and methodology presented in Chapter 4, determine the present values of the total costs and the total benefits (energy plus capacity)
- Determine the NPV, which is the present value of benefits minus present value of costs; and the BCR, which is the present value of benefits minus the present value of costs.

• From the five capacity addition increments, select the capacity addition with the maximum BCR and the one with the maximum NPV, which can result in the selection of two different capacity increments.

It must be emphasized that selecting a capacity addition with the maximum NPV or BCR is not necessarily an indication of economic viability. Only capacity additions with benefit to cost ratios greater than 1.00 and positive net present values provide indications of economic feasibility.

For plants that have zero or negligible incremental energy associated with the capacity additions, the BCR values will maximize at the largest (50%) capacity addition because the cost per installed kilowatt decreases with size (Fig. 6-1) and the capacity benefit per installed kilowatt is constant when the capacity factor is zero (Fig. 5-5). For example, Grand Coulee has its maximum BCR of 0.27 at the 50% capacity increase of 3,247.5 MW, which should not be interpreted to mean that the recommended capacity addition is over 3,000 MW. The bottom line message for Grand Coulee (and other plants with similar results) would be that no capacity addition shows economic feasibility based on the methodologies employed in this report.

The capacity addition results are shown by region in Tables 9-1 through 9-5 for each of the five Reclamation regions and are summarized below. The plants are ranked in each region based on the maximum BCR from the five capacity addition increments included in the analysis. For each plant, the existing installed capacity, maximum BCR and NPV, the capacity increase increment associated with the maximum BCR and NPV are shown in the table. The capacity increase and the incremental capacity factor associated with the maximum BCR are also shown.

#### **Mid-Pacific Region**

Of the 11 plants in the Mid-Pacific region, the only plant with have both BCRs equal to or greater than one and positive NPVs is Nimbus (Table 9-1). The maximum BCR for Nimbus of 1.39 occurs at a capacity increase of 20% over the existing installed capacity, which corresponds to a 2.7 MW capacity increase at Nimbus is 26% indicating that the potential incremental generation is about a quarter of the generation that could be obtained if the additional capacity was run continuously at full output. Since the remaining plants in the Mid-Pacific region have BCRs less than 1.0 and negative NPVs, capacity additions at these plants would not be economically beneficial.

A Lease of Power Privilege Agreement for the Lewiston Hydroelectric Project (Agreement) was signed in June 2009 between Reclamation and the Trinity Public Utilities District (TPUD). The Agreement calls for complete replacement of the existing 350 kW hydroelectric unit with a new unit capable of generating up to 2,000 kW. The TPUD generation share from the new unit would be all generation in excess of that for the 350 kW unit if it operated at a

90.1% capacity factor. Because the Lewiston capacity addition will be (or has been) determined by TPUD within the limits of the Agreement, it would not be productive to include Lewiston in the current studies. Therefore, no results are presented for Lewiston.

|                   |   | -    | <u> </u>             |  |      |                |                |      |         |  |
|-------------------|---|------|----------------------|--|------|----------------|----------------|------|---------|--|
| Rank <sup>1</sup> | Plant Existing Maximum Maximum<br>Installed BCR NPV Capacit<br>Capacity Increase Increase |      | Capacity<br>Increase | Incremental Incremental<br>Generation from Capacity<br>Capacity Addition <sup>2</sup> Factor |      | Maximum<br>BCR | Maximum<br>NPV |      |         |  |
|                   |   | (MW) |                      |  | (MW) | (MWh/yr)       |                |      | (\$M)   |  |
| 1                 | Nimbus  | 13.5 | 20%                  | 50%  | 2.7  | 6,104          | 26%            | 1.39 | \$5.8   |  |
| 2                 | Folsom  | 207  | 30%                  | 20%  | 62   | 32,607         | 6.0%           | 0.97 | -\$2.3  |  |
| 3                 | Shasta  | 714  | 30%                  | 10%  | 214  | 73,426         | 3.9%           | 0.86 | -\$23.8 |  |
| 4                 | Stampede  | 3.65 | 30%                  | 10%  | 1.1  | 1,669          | 17%            | 0.85 | -\$0.3  |  |
| 5                 | Keswick   | 117  | 40%                  | 10%  | 47   | 26,278         | 6.4%           | 0.66 | -\$10.1 |  |
| 6                 | Trinity   | 140  | 20%                  | 10%  | 28   | 17,625         | 7.2%           | 0.57 | -\$13.7 |  |
| 7                 | Judge Francis Carr  | 154  | 10%                  | 10%  | 15   | 4,476          | 3.3%           | 0.45 | -\$17.0 |  |
| 8                 | Spring Creek  | 180  | 20%                  | 10%  | 36   | 12,180         | 3.9%           | 0.21 | -\$28.0 |  |
| 9                 | San Luis <sup>3</sup>   | 424  | 50%                  | 10%  | 212  | 5,289          | 0.3%           | 0.16 | -\$61.7 |  |
| 10                | New Melones   | 382  | 50%                  | 10%  | 191  | 7,830          | 0.5%           | 0.16 | -\$56.9 |  |
| 11                | O'Neill   | 25   | 10%                  | 10%  | 2.5  | 251            | 1.1%           | 0.12 | -\$6.5  |  |

Table 9-1. Capacity Addition Results - Mid-Pacific Region

Notes

<sup>1</sup> Plants are ranked based on the capacity addition increment with the highest BCR for each plant .

<sup>2</sup> Incremental generation shown is for the capacity addition with the highest BCR.

<sup>3</sup> Installed capacity of 424 MW for San Luis includes the Federal and CA shares. The Federal share is 202 MW.

BCR - Benefit to Cost Ratio NPV - Net Present Value

#### **Upper Colorado Region**

Of the 12 plants in the Upper Colorado region, two plants, Deer Creek and Crystal, both have BCRs equal to or greater than one and positive NPVs (Table 9-2). The maximum BCR for Deer Creek of 1.04 occurs at a capacity increase of 10% over the existing installed capacity, which corresponds to a 495 kW capacity increase. The incremental capacity factor for the 495 kW capacity increase at Deer Creek is 24%. The maximum BCR for Crystal of 1.00 occurs at a capacity increase of 30% over the existing installed capacity which corresponds to a 9.5 MW capacity increase. The incremental capacity installed capacity factor for the 9.5 MW capacity increase at Crystal is 13%. The remaining plants in the Upper Colorado region have BCRs less than or equal to one and negative NPVs, or no NPV in the case of McPhee; thus, capacity additions at these plants would not be economically beneficial.

| Rank <sup>1</sup> | Plant          | Existing<br>Installed<br>Capacity<br>(MW) | Maximum<br>BCR<br>Percent<br>Increase | Maximum<br>NPV<br>Percent<br>Increase | Capacity<br>Increase | Incremental<br>Generation from<br>Capacity Addition <sup>2</sup><br>(MWh/vr) | Incremental<br>Capacity<br>Factor | Maximum<br>BCR | Maximum<br>NPV<br>(\$M) |
|-------------------|----------------|---|---------------------------------------|---------------------------------------|----------------------|--|-----------------------------------|----------------|-------------------------|
| 1                 | Deer Creek     | 5.0                                       | 10%                                   | 20%                                   | 0.5                  | 1,023  | 24%                               | 1.04           | \$0.1                   |
| 2                 | Crystal        | 32  | 30%                                   | 30%                                   | 9.5                  | 10,950   | 13%                               | 1.00           | \$0.1                   |
| 3                 | McPhee         | 1.3                                       | 10%                                   | 10%                                   | 0.1                  | 413  | 37%                               | 1.00           | \$0.0                   |
| 4                 | Fontenelle     | 10  | 50%                                   | 10%                                   | 5.0                  | 4,774  | 11%                               | 0.57           | -\$1.9                  |
| 5                 | Glen Canyon    | 1,320                                     | 30%                                   | 10%                                   | 396                  | 71,082   | 2.0%                              | 0.51           | -\$103                  |
| 6                 | Towaoc         | 11  | 10%                                   | 10%                                   | 1.1                  | 1,120  | 11%                               | 0.41           | -\$2.3                  |
| 7                 | Flaming Gorge  | 152                                       | 50%                                   | 10%                                   | 76                   | 13,495   | 2.0%                              | 0.35           | -\$20.2                 |
| 8                 | Blue Mesa      | 86  | 40%                                   | 10%                                   | 35                   | 3,219  | 1.1%                              | 0.23           | -\$15.4                 |
| 9                 | Morrow Point   | 173                                       | 50%                                   | 10%                                   | 87                   | 10,279   | 1.4%                              | 0.20           | -\$28.4                 |
| 10                | Elephant Butte | 28  | 10%                                   | 10%                                   | 2.8                  | 357  | 1.5%                              | 0.15           | -\$6.8                  |
| 11                | Lower Molina   | 4.9                                       | 50%                                   | 10%                                   | 2.4                  | 133  | 0.6%                              | 0.10           | -\$1.8                  |
| 12                | Upper Molina   | 8.6                                       | 50%                                   | 10%                                   | 4.3                  | 8  | 0%                                | 0.08           | -\$3.0                  |

Table 9-2. Capacity Addition Results - Upper Colorado Region

Notes

<sup>1</sup> Plants are ranked based on the capacity addition increment with the highest BCR for each plant .

<sup>2</sup> Incremental generation shown is for the capacity addition with the highest BCR.

BCR - Benefit to Cost Ratio

NPV - Net Present Value

#### **Great Plains Region**

Of the 21 plants in the Great Plains region, three plants, Shoshone, Canyon Ferry, and Guernsey, have both BCRs equal to or greater than one and positive NPVs (Table 9-3). The maximum BCR for Shoshone of 3.50 occurs at a capacity increase of 50% over the existing installed capacity, which corresponds to a 1.5 MW capacity increase. The incremental capacity factor for the 1.5 MW capacity increase at Shoshone is 94%. However, the simulated generation for Shoshone was in the range of 20 - 25% higher than the actual recorded generation, which indicates a moderate degree of uncertainty in the results for this plant.

The maximum BCR for Canyon Ferry of 1.53 occurs at a capacity increase of 10% over the existing installed capacity which corresponds to a 5.0 MW capacity increase and an incremental capacity factor of 40%. The maximum BCR for Guernsey of 1.52 occurs at a capacity increase of 50% over the existing installed capacity which corresponds to a 3.2 MW capacity increase and an incremental capacity factor at Guernsey of 32%. The remaining plants in the Great Plains region have BCRs less than one and negative NPVs; thus, capacity additions at these plants would not be economically beneficial.

| Rank <sup>1</sup> | Plant                 | Existing<br>Installed<br>Capacity | Maximum<br>BCR<br>Percent<br>Increase | Maximum<br>NPV<br>Percent<br>Increase | Capacity<br>Increase | Incremental<br>Generation from<br>Capacity Addition <sup>2</sup> | Incremental<br>Capacity<br>Factor | Maximum<br>BCR | Maximum<br>NPV |
|-------------------|-----------------------|-----------------------------------|---------------------------------------|---------------------------------------|----------------------|--|-----------------------------------|----------------|----------------|
|                   |                       | (MW)                              |                                       |                                       | (MW)                 | (MWh/yr)   |                                   |                | (\$M)          |
| 1                 | Shoshone              | 3.0                               | 50%                                   | 50%                                   | 1.5                  | 12,347   | 94%                               | 3.50           | \$12.2         |
| 2                 | Canyon Ferry          | 50                                | 10%                                   | 40%                                   | 5.0                  | 17,576   | 40%                               | 1.53           | \$13.4         |
| 3                 | Guernsey              | 6.4                               | 50%                                   | 50%                                   | 3.2                  | 8,887  | 32%                               | 1.52           | \$4.6          |
| 4                 | Pilot Butte           | 1.6                               | 50%                                   | 50%                                   | 0.8                  | 1,800  | 26%                               | 0.96           | -\$0.1         |
| 5                 | Buffalo Bill          | 18                                | 10%                                   | 10%                                   | 1.8                  | 3,985  | 25%                               | 0.81           | -\$1.1         |
| 6                 | Glendo                | 38                                | 20%                                   | 10%                                   | 7.6                  | 8,726  | 13%                               | 0.73           | -\$2.8         |
| 7                 | Fremont Canyon        | 67                                | 10%                                   | 10%                                   | 6.7                  | 9,238  | 16%                               | 0.62           | -\$6.0         |
| 8                 | Boysen                | 15                                | 40%                                   | 10%                                   | 6.0                  | 5,322  | 10%                               | 0.56           | -\$2.2         |
| 9                 | Kortes                | 36                                | 50%                                   | 10%                                   | 18                   | 4,594  | 2.9%                              | 0.33           | -\$6.9         |
| 10                | Big Thompson          | 4.5                               | 10%                                   | 10%                                   | 0.5                  | 494  | 13%                               | 0.30           | -\$1.3         |
| 11                | Alcova                | 41                                | 20%                                   | 10%                                   | 8.3                  | 2,003  | 2.8%                              | 0.27           | -\$8.0         |
| 12                | Seminoe               | 52                                | 30%                                   | 10%                                   | 16                   | 5,592  | 4.1%                              | 0.27           | -\$9.9         |
| 13                | Yellowtail            | 250                               | 30%                                   | 10%                                   | 75                   | 8,526  | 1.3%                              | 0.27           | -\$34.8        |
| 14                | Green Mountain        | 26                                | 50%                                   | 10%                                   | 13                   | 2,065  | 1.8%                              | 0.23           | -\$6.0         |
| 15                | Mount Elbert          | 200                               | 50%                                   | 10%                                   | 100                  | 3,965  | 0.5%                              | 0.14           | -\$34.4        |
| 16                | Flatiron <sup>3</sup> | 94.5                              | 50%                                   | 10%                                   | 41                   | 4,153  | 1.2%                              | 0.12           | -\$17.0        |
| 17                | Estes                 | 45                                | 50%                                   | 10%                                   | 23                   | 1,854  | 0.9%                              | 0.11           | -\$10.7        |
| 18                | Pole Hill             | 38                                | 50%                                   | 10%                                   | 19                   | 3,173  | 1.9%                              | 0.10           | -\$9.5         |
| 19                | Heart Mountain        | 5.0                               | 50%                                   | 10%                                   | 2.5                  | 481  | 2.2%                              | 0.09           | -\$1.9         |
| 20                | Marys Lake            | 8.1                               | 50%                                   | 10%                                   | 4.1                  | 687  | 1.9%                              | 0.08           | -\$2.8         |
| 21                | Spirit Mountain       | 4.5                               | 50%                                   | 10%                                   | 2.3                  | 220  | 1.1%                              | 0.07           | -\$1.8         |
| Notes             |                       |                                   |                                       |                                       |                      | •  |                                   |                |                |

 Table 9-3. Capacity Addition Results - Great Plains Region

<sup>1</sup> Plants are ranked based on the capacity addition increment with the highest BCR for each plant .

<sup>2</sup> Incremental generation shown is for the capacity addition with the highest BCR.

<sup>3</sup> Installed capacity at Flatiron is 94.5 MW. Only Units 1 and 2 (81.3 MW) were included in the modeling.

BCR - Benefit to Cost Ratio

NPV - Net Present Value

#### **Pacific Northwest Region**

Of the ten plants in the Pacific Northwest region, four plants, Black Canyon, Boise Diversion, Palisades, and Minidoka, have both BCRs equal to or greater than one and positive NPVs (Table 9-4). The maximum BCR for Black Canyon of 2.52 occurs at a capacity increase of 50% over the existing installed capacity, which corresponds to a 5.1 MW capacity increase and an incremental capacity factor of 43%. The maximum BCR for Boise Diversion of 2.48 occurs at a capacity increase of 40% over the existing installed capacity, which corresponds to a 1.4 MW capacity increase and an incremental capacity factor at Boise Diversion of 52%. The simulated generation for Boise Diversion was in the range of 20 - 25% higher than the actual recorded generation, which indicates a moderate degree of uncertainty in the results for this plant.

The maximum BCR for Palisades of 2.28 occurs at a capacity increase of 20% over the existing installed capacity which corresponds to a 35 MW capacity increase. The incremental capacity factor for the 35 MW capacity increase at Palisades is 24%. The maximum BCR for Minidoka of 1.21 occurs at a capacity increase of 10% over the existing installed capacity which corresponds to a 2.8 MW capacity increase. The incremental capacity factor for the 2.8 MW capacity increase at Minidoka is 13%. The remaining plants in the Pacific Northwest region have BCRs less than one and negative NPVs; thus, capacity additions at these plants would not be economically beneficial.

| Rank <sup>1</sup> | Plant           | Existing<br>Installed<br>Capacity | Maximum<br>BCR<br>Percent<br>Increase | Maximum<br>NPV<br>Percent<br>Increase | Capacity<br>Increase | Incremental<br>Generation from<br>Capacity Addition <sup>2</sup> | Incremental<br>Capacity<br>Factor | Maximum<br>BCR | Maximum<br>NPV |
|-------------------|-----------------|-----------------------------------|---------------------------------------|---------------------------------------|----------------------|--|-----------------------------------|----------------|----------------|
| 1                 | Black Canyon    | 10                                | 50%                                   | 50%                                   | 5.1                  | 19,026   | 43%                               | 2.52           | \$19.6         |
| 2                 | Boise Diversion | 3.5                               | 40%                                   | 50%                                   | 1.4                  | 6,231  | 52%                               | 2.48           | \$7.8          |
| 3                 | Palisades       | 177                               | 20%                                   | 50%                                   | 35                   | 72,778   | 24%                               | 2.28           | \$123          |
| 4                 | Minidoka        | 28                                | 10%                                   | 20%                                   | 2.8                  | 3,098  | 13%                               | 1.21           | \$2.6          |
| 5                 | Anderson Ranch  | 40                                | 50%                                   | 10%                                   | 20                   | 19,805   | 11%                               | 0.91           | -\$3.2         |
| 6                 | Chandler        | 12                                | 10%                                   | 10%                                   | 1.2                  | 594  | 5.6%                              | 0.32           | -\$2.8         |
| 7                 | Grand Coulee    | 6,495                             | 50%                                   | 10%                                   | 3,248                | 141  | 0.0%                              | 0.27           | -\$510         |
| 8                 | Hungry Horse    | 428                               | 50%                                   | 10%                                   | 214                  | 19,275   | 1.0%                              | 0.19           | -\$59.9        |
| 9                 | Green Springs   | 17                                | 50%                                   | 10%                                   | 8.6                  | 0.0  | 0.0%                              | 0.09           | -\$5.1         |
| 10                | Roza            | 13                                | 50%                                   | 10%                                   | 6.5                  | 1,062  | 1.9%                              | 0.08           | -\$4.1         |

Table 9-4. Capacity Addition Results - Pacific Northwest Region

Notes

<sup>1</sup> Plants are ranked based on the capacity addition increment with the highest BCR for each plant .

<sup>2</sup> Incremental generation shown is for the capacity addition with the highest BCR.

BCR - Benefit to Cost Ratio

NPV - Net Present Value

#### Lower Colorado Region

None of the plants in the Lower Colorado regionhave both BCRs equal to or greater than one and positive NPVs (Table 9-5). Therefore, capacity additions at the plants in the Lower Colorado region would not be economically beneficial.

| Table 9-5, Capacit | v Addition | <b>Results - Lower</b> | Colorado Region |
|--------------------|------------|------------------------|-----------------|
|                    |            |                        | ooloruuo nogion |

| Rank <sup>1</sup> | Plant  | Existing<br>Installed<br>Capacity | Maximum<br>BCR<br>Percent<br>Increase | Maximum<br>NPV<br>Percent<br>Increase | Capacity<br>Increase | Incremental<br>Generation from<br>Capacity Addition <sup>2</sup> | Incremental<br>Capacity<br>Factor | Maximum<br>BCR | Maximum<br>NPV |
|-------------------|--------|-----------------------------------|---------------------------------------|---------------------------------------|----------------------|--|-----------------------------------|----------------|----------------|
|                   |        | (MW)                              |                                       |                                       | (MW)                 | (MWh/yr)   |                                   |                | (\$M)          |
| 1                 | Davis  | 255                               | 10%                                   | 10%                                   | 26                   | 15,784   | 7.1%                              | 0.76           | -\$11.1        |
| 3                 | Parker | 120                               | 20%                                   | 10%                                   | 24                   | 15,049   | 7.2%                              | 0.76           | -\$7.1         |
| 2                 | Hoover | 2,079                             | 50%                                   | 10%                                   | 1,039                | 0  | 0%                                | 0.22           | -\$212         |

Notes

<sup>1</sup> Plants are ranked based on the capacity addition increment with the highest BCR for each plant .

<sup>2</sup> Incremental generation shown is for the capacity addition with the highest BCR.

BCR - Benefit to Cost Ratio NPV - Net Present Value

## Summary of Capacity Addition Results

Of the 58 plants included in the assessment, ten plants have both BCRs equal to or greater than one and positive NPVs. These ten opportunities for capacity additions based on BCRs are summarized in Table 9-6. Three of these plants are located in the Great Plains region, four plants are located in the Pacific Northwest region, two plants are located in the Upper Colorado region, and one plant is located in the Mid-Pacific region. The plant with the highest BCR of 3.50 is Shoshone in the Great Plains region. Shoshone also has the highest incremental capacity factor of 94%. The plant with the largest potential

capacity increase of 35 MW is Palisades in the Pacific Northwest region which ranked fourth overall based on BCR.

| Rank <sup>1</sup> | Plant           | Region            | Existing<br>Installed<br>Capacity<br>(MW) | Maximum<br>BCR<br>Percent<br>Increase | Maximum<br>NPV<br>Percent<br>Increase | Maximum<br>BCR Capacity<br>Increase<br>(MW) | Incremental<br>Generation<br>from Capacity<br>Addition <sup>2</sup><br>(MWb/yr) | Incremental<br>Capacity<br>Factor | Maximum<br>BCR | Maximum<br>NPV |
|-------------------|-----------------|-------------------|---|---------------------------------------|---------------------------------------|---|---|-----------------------------------|----------------|----------------|
| 1                 | Shoshone        | Great Plains      | 3.0                                       | 50%                                   | 50%                                   | 1.5   | 12,347  | 94%                               | 3.50           | \$12.2         |
| 2                 | Black Canyon    | Pacific Northwest | 10  | 50%                                   | 50%                                   | 5.1   | 19,026  | 43%                               | 2.52           | \$19.6         |
| 3                 | Boise Diversion | Pacific Northwest | 3.5                                       | 40%                                   | 50%                                   | 1.4   | 6,231   | 52%                               | 2.48           | \$7.8          |
| 4                 | Palisades       | Pacific Northwest | 177                                       | 20%                                   | 50%                                   | 35  | 72,778  | 24%                               | 2.28           | \$123          |
| 5                 | Canyon Ferry    | Great Plains      | 50  | 10%                                   | 40%                                   | 5.0   | 17,576  | 40%                               | 1.53           | \$13.4         |
| 6                 | Guernsey        | Great Plains      | 6.4                                       | 50%                                   | 50%                                   | 3.2   | 8,887   | 32%                               | 1.52           | \$4.6          |
| 7                 | Nimbus          | Mid-Pacific       | 13.5                                      | 20%                                   | 50%                                   | 2.7   | 6,104   | 26%                               | 1.39           | \$5.8          |
| 8                 | Minidoka        | Pacific Northwest | 28  | 10%                                   | 20%                                   | 2.8   | 3,098   | 13%                               | 1.21           | \$2.6          |
| 9                 | Deer Creek      | Upper Colorado    | 5.0                                       | 10%                                   | 20%                                   | 0.5   | 1,023   | 24%                               | 1.04           | \$0.1          |
| 10                | Crystal         | Upper Colorado    | 31.5                                      | 30%                                   | 30%                                   | 9.5   | 10,950  | 13%                               | 1.00           | \$0.1          |
| Notes             |                 |                   |   |                                       |                                       |   |   |                                   |                |                |

#### Table 9-6. Summary - Capacity Addition Opportunities Ranked by BCR

<sup>1</sup> Plants are ranked based on the capacity addition increment with the highest BCR for each plant .

<sup>2</sup> Incremental generation shown is for the capacity addition with the highest BCR.

BCR - Benefit to Cost Ratio

NPV - Net Present Value

The opportunities for capacity additions based on NPV are shown in Table 9-7. The same ten plants that represented the top opportunities for capacity additions based on BCR are the plants with the top opportunities for capacity additions based on NPV, but with a shift in the ranking order. Palisades has the highest NPV for a capacity addition of \$123 million which corresponds to a 50% increase over the existing installed capacity and an actual increase of 88 MW. However, the incremental capacity factor for the 88 MW capacity increase at Palisades is only 17%. At an 88 MW capacity increase, Palisades has the largest capacity increase potential of all the plants with a positive NPV. The plant with the highest incremental capacity factor based on NPV of 94% is Shoshone with a capacity increase 50% greater than its existing capacity, or 1.5 MW, which is unchanged from the BCR rankings.

| Table 9-7. Summar | y - Capacity | y Addition | <b>Opportunities</b> | Ranked b | y NPV |
|-------------------|--------------|------------|----------------------|----------|-------|
|-------------------|--------------|------------|----------------------|----------|-------|

| Rank <sup>1</sup> | Plant           | Region            | Existing<br>Installed<br>Capacity | Maximum<br>BCR<br>Percent<br>Increase | Maximum<br>NPV<br>Percent<br>Increase | Maximum<br>NPV Capacity<br>Increase | Incremental<br>Generation<br>from Capacity<br>Addition <sup>2</sup> | Incremental<br>Capacity<br>Factor | Maximum<br>BCR | Maximum<br>NPV |
|-------------------|-----------------|-------------------|-----------------------------------|---------------------------------------|---------------------------------------|-------------------------------------|---|-----------------------------------|----------------|----------------|
| 1                 | Palisades       | Pacific Northwest | 177                               | 20%                                   | 50%                                   | 88                                  | 129.245   | 17%                               | 2.28           | \$123          |
| 2                 | Black Canyon    | Pacific Northwest | 10                                | 50%                                   | 50%                                   | 5.1                                 | 19,026  | 43%                               | 2.52           | \$19.6         |
| 3                 | Canyon Ferry    | Great Plains      | 50                                | 10%                                   | 40%                                   | 20                                  | 35,538  | 20%                               | 1.53           | \$13.4         |
| 4                 | Shoshone        | Great Plains      | 3.0                               | 50%                                   | 50%                                   | 1.5                                 | 12,347  | 94%                               | 3.50           | \$12.2         |
| 5                 | Boise Diversion | Pacific Northwest | 3.5                               | 40%                                   | 50%                                   | 1.7                                 | 7,234   | 48%                               | 2.48           | \$7.8          |
| 6                 | Nimbus          | Mid-Pacific       | 14                                | 20%                                   | 50%                                   | 6.8                                 | 11,041  | 19%                               | 1.39           | \$5.8          |
| 7                 | Guernsey        | Great Plains      | 6.4                               | 50%                                   | 50%                                   | 3.2                                 | 8,887   | 32%                               | 1.52           | \$4.6          |
| 8                 | Minidoka        | Pacific Northwest | 27.7                              | 10%                                   | 20%                                   | 5.5                                 | 6,595   | 14%                               | 1.21           | \$2.6          |
| 9                 | Deer Creek      | Upper Colorado    | 5.0                               | 10%                                   | 20%                                   | 1.0                                 | 1,816   | 21%                               | 1.04           | \$0.1          |
| 10                | Crystal         | Upper Colorado    | 32                                | 30%                                   | 30%                                   | 9.5                                 | 10,950  | 13%                               | 1.00           | \$0.1          |

Notes

<sup>1</sup> Plants are ranked based on the capacity addition increment with the highest NPV for each plant .

<sup>2</sup> Incremental generation shown is for the capacity addition with the highest BCR.

BCR - Benefit to Cost Ratio

NPV - Net Present Value

### **Efficiency Gains**

Additional generation from efficiency improvements can be gained in two ways. These are by rehabilitating the turbine to improve its condition such that it operates similar to a new turbine of the original vintage in its original condition, or by replacing an older turbine runner and appurtenant parts with new components of modern design. The incremental generation from efficiency improvements shown in the results tables is the potential additional generation based on both the generation gain from the efficiency deterioration of the existing turbine due to its age and the generation gain from replacing the existing turbine with a new, modern turbine design. Turbines that have been replaced within the past 15 years were assumed to have been replaced with a modern design at that time and thus would not achieve the 1.5% efficiency increase. The age of the turbine was used to determine the efficiency deterioration up to a maximum of 5%, but this particular study did not consider the actual condition of the turbine in estimating performance degradation. The condition will be incorporated in the upcoming Asset Investment Planning (AIP) program and the potential additional generation from turbine upgrades will be refined in the AIP tool.

Where results in the tables show incremental generation increases from efficiency improvements of less than about 2%, it is an indication that improvements have been made in recent years. Where efficiency gains of at least 3% can be made, this represents a potential opportunity.

Costs and economic benefits were not assigned to the efficiency gains in this study. A cost/benefit analysis was not performed for potential efficiency gains because this more detailed level of analysis is performed in the AIP program.

The efficiency gain results are shown by region in Tables 9-8 through 9-12 for each of the five Reclamation regions and summarized below. The plants are ranked in each region based on the maximum BCR from the five capacity addition increments included in the analysis. For each plant, the existing installed capacity, the average annual existing generation from the energy model simulation and the potential incremental are shown in the table. The generation percent increase over the simulated average annual existing generation is also shown. The energy model simulated existing generation was used because it provides a more uniform long-term average for generation from the current existing installed capacity among the 58 plants than recorded generation, which has been subject shifts from upgrades at various points in time for the 58 plants.

#### **Mid-Pacific Region**

The plant with the highest potential incremental generation increase from efficiency improvements in the Mid-Pacific region is Spring Creek with a gain of 36,681 MWh/yr (Table 9-8). The additional generation at Spring Creek corresponds to a 6.2% increase over its existing annual generation. The plants

with the highest percent increases in generation over their existing annual generation are Nimbus, San Luis, and O'Neill with potential increases of 4,671 MWh/yr, 20,490 MWh/yr, and 371 MWh/yr, respectively. The generation increases for each of these plants corresponds to a 6.7% increase over their existing annual generation. The Judge Francis Carr plant shows a zero efficiency improvement because the turbine replacement in-service date was within the past two years.

| Table e el Ellieleney | Call Roodito          | inia i acine region                   |                                   |                         |
|-----------------------|-----------------------|---------------------------------------|-----------------------------------|-------------------------|
| Plant                 | Installed<br>Capacity | Annual Average<br>Existing Generation | Incremental Ger<br>Efficiency Imp | neration from rovements |
|                       | (MW)                  | (MWh/yr)                              | (MWh/yr)                          | (%)                     |
| Nimbus                | 13.5                  | 69,746                                | 4,671                             | 6.7                     |
| Folsom                | 207                   | 627,943                               | 14,127                            | 2.2                     |
| Shasta                | 714                   | 2,181,077                             | 22,831                            | 1.0                     |
| Stampede              | 3.65                  | 12,915                                | 761                               | 5.9                     |
| Keswick               | 117                   | 461,014                               | 25,762                            | 5.6                     |
| Trinity               | 140                   | 517,251                               | 31,209                            | 6.0                     |
| Judge Francis Carr    | 154                   | 486,896                               | 0                                 | 0.0                     |
| Spring Creek          | 180                   | 590,037                               | 36,681                            | 6.2                     |
| San Luis <sup>1</sup> | 424                   | 304,679                               | 20,490                            | 6.7                     |
| New Melones           | 382                   | 470,677                               | 29,916                            | 6.4                     |
| O'Neill               | 25                    | 5,503                                 | 371                               | 6.7                     |
| <b>N I I</b>          |                       |                                       |                                   |                         |

Table 9-8. Efficiency Gain Results - Mid-Pacific Region

Notes

<sup>1</sup> Installed capacity of 424 MW for San Luis includes the Federal and CA shares. The Federal share is 202 MW.

#### **Upper Colorado Region**

The plant with the highest potential incremental generation increase from efficiency improvements in the Upper Colorado region is Glen Canyon with a gain of 38,055 MWh/yr (Table 9-9). The additional generation at Glen Canyon corresponds to a 0.8% increase over its existing annual generation. The plant with the highest percent increase in generation over its existing annual generation is Fontenelle with a potential increase of 6.7% which corresponds to an additional 3,722 MWh/yr. Deer Creek and Crystal, the two plants with BCRs greater than one in the Upper Colorado region, have potential generation increases from efficiency improvements of 391 MWh/yr and 3,386 MWh/yr, respectively,

| Plant          | Installed<br>Capacity | Annual Average<br>Existing<br>Generation | Incremental Generation fro<br>Efficiency Improvements |     |
|----------------|-----------------------|--|---|-----|
|                | (MW)                  | (MWh/yr)                                 | (MWh/yr)  | (%) |
| Deer Creek     | 5.0                   | 26,968                                   | 391   | 1.4 |
| Crystal        | 32                    | 187,173                                  | 3,386   | 1.8 |
| McPhee         | 1.3                   | 5,679                                    | 301   | 5.3 |
| Fontenelle     | 10                    | 55,444                                   | 3,722   | 6.7 |
| Glen Canyon    | 1,320                 | 4,982,479                                | 38,055  | 0.8 |
| Towaoc         | 11                    | 19,381                                   | 1,014   | 5.2 |
| Flaming Gorge  | 152                   | 509,422                                  | 3,891   | 0.8 |
| Blue Mesa      | 86                    | 265,164                                  | 8,673   | 3.3 |
| Morrow Point   | 173                   | 363,625                                  | 19,421  | 5.3 |
| Elephant Butte | 28                    | 116,635                                  | 2,374   | 2.0 |
| Lower Molina   | 4.9                   | 19,003                                   | 250   | 1.3 |
| Upper Molina   | 8.6                   | 32,284                                   | 150   | 0.5 |

 Table 9-9. Efficiency Gain Results - Upper Colorado Region

#### **Great Plains Region**

The plant with the highest potential incremental generation increase from efficiency improvements in the Great Plains region is Canyon Ferry with a gain of 25,391 MWh/yr (Table 9-10). The additional generation at Canyon Ferry corresponds to a 6.7% increase over its existing annual generation. The other plants with generation increases corresponding to 6.7% over their existing annual generation, the highest potential percent increase in generation from efficiency improvements, are Big Thompson, Boysen, Estes, Heart Mountain, Marys Lake, and Pilot Butte, which have potential generation increases ranging from 269 MWh/yr at Pilot Butte to 7,232 MWh/yr at Estes. In addition to Canyon Ferry, the other plants with BCRs greater than one in the Great Plains region were Shoshone and Guernsey which have potential increases in generation from efficiency improvements of 1,374 MWh/yr and 934 MWh/yr, respectively, that correspond to 5.4% and 4.6% increases over their existing annual generation, respectively.

| Plant                 | Installed<br>Capacity | Annual Average<br>Existing Generation | Incremental Ger<br>Efficiency Imp | neration from<br>rovements |
|-----------------------|-----------------------|---------------------------------------|-----------------------------------|----------------------------|
|                       | (MW)                  | (MWh/yr)                              | (MWh/yr)                          | (%)                        |
| Shoshone              | 3.0                   | 25,487                                | 1,374                             | 5.4                        |
| Canyon Ferry          | 50                    | 380,509                               | 25,391                            | 6.7                        |
| Guernsey              | 6.4                   | 20,194                                | 934                               | 4.6                        |
| Pilot Butte           | 1.6                   | 4,013                                 | 269                               | 6.7                        |
| Buffalo Bill          | 18                    | 74,174                                | 4,268                             | 5.8                        |
| Glendo                | 38                    | 65,902                                | 4,130                             | 6.3                        |
| Fremont Canyon        | 67                    | 247,405                               | 14,075                            | 5.7                        |
| Boysen                | 15                    | 71,996                                | 4,825                             | 6.7                        |
| Kortes                | 36                    | 147,781                               | 1,943                             | 1.3                        |
| Big Thompson          | 4.5                   | 12,248                                | 824                               | 6.7                        |
| Alcova                | 41                    | 118,203                               | 2,406                             | 2.0                        |
| Seminoe               | 52                    | 141,940                               | 8,288                             | 5.8                        |
| Yellowtail            | 250                   | 818,027                               | 21,612                            | 2.6                        |
| Green Mountain        | 26                    | 64,728                                | 2,037                             | 3.1                        |
| Mount Elbert          | 200                   | 226,803                               | 14,379                            | 6.3                        |
| Flatiron <sup>1</sup> | 94.5                  | 241,042                               | 14,436                            | 6.0                        |
| Estes                 | 45                    | 107,555                               | 7,232                             | 6.7                        |
| Pole Hill             | 38                    | 184,741                               | 10,906                            | 5.9                        |
| Heart Mountain        | 5.0                   | 21,782                                | 1,465                             | 6.7                        |
| Marys Lake            | 8.1                   | 40,514                                | 2,713                             | 6.7                        |
| Spirit Mountain       | 4.5                   | 12,570                                | 652                               | 5.2                        |

| Table 9-10. | Efficiency | / Gain | Results -  | Great | Plains   | Region    |
|-------------|------------|--------|------------|-------|----------|-----------|
|             | LINCICIUS  | Jain   | itesuits - | Oreat | 1 101113 | I C GIUII |

Notes

<sup>1</sup> Installed capacity at Flatiron is 94.5 MW. Only Units 1 and 2 (81.3 MW) were included in the modeling.

#### **Pacific Northwest Region**

The plant with the highest potential incremental generation increase from efficiency improvements in the Pacific Northwest region is Grand Coulee with a gain of 101,669 MWh/yr (Table 9-11). The additional generation at Grand Coulee is only a 0.5% increase over its existing annual generation. The magnitude of the incremental generation is likely due to the fact that there are 33 units at the plant and not that the units have undergone significant efficiency deterioration due to age. The plant with the highest percent increase in generation over its existing annual generation is Anderson Ranch with a potential increase of 6.2% which corresponds to an additional 9,215 MWh/yr. The plants with BCRs greater than one in the Pacific Northwest region, Black Canyon, Boise Diversion, Palisades, and Minidoka, have potential increases in generation from efficiency improvements of 2,211 MWh/yr, 104 MWh/yr, 22,716 MWh/yr, and 2,403 MWh/yr, respectively. These increases in generation represent 3.3%, 0.7%, 3.2%, and 1.7% increases over their existing annual generation, respectively.

| Plant           | Installed<br>Capacity | Annual Average<br>Existing<br>Generation | Incremental Generation from<br>Efficiency Improvements |     |
|-----------------|-----------------------|--|--|-----|
|                 | (IVIVV)               | (MVV h/yr)                               | (MVVh/yr)  | (%) |
| Black Canyon    | 10                    | 67,078                                   | 2,211  | 3.3 |
| Boise Diversion | 3.5                   | 15,247                                   | 104  | 0.7 |
| Palisades       | 177                   | 706,936                                  | 22,716   | 3.2 |
| Minidoka        | 28                    | 137,585                                  | 2,403  | 1.7 |
| Anderson Ranch  | 40                    | 148,136                                  | 9,215  | 6.2 |
| Chandler        | 12                    | 60,349                                   | 461  | 0.8 |
| Grand Coulee    | 6,495                 | 21,850,471                               | 101,669  | 0.5 |
| Hungry Horse    | 428                   | 930,345                                  | 49,272   | 5.3 |
| Green Springs   | 17                    | 63,822                                   | 1,686  | 2.6 |
| Roza            | 13                    | 61,990                                   | 3,753  | 6.1 |

Table 9-11. Efficiency Gain Results - Pacific Northwest Region

#### Lower Colorado Region

The plant with the highest potential incremental generation increase from efficiency improvements in the Lower Colorado region is Hoover with a gain or 107,275 MWh/yr (Table 9-12). The additional generation at Hoover corresponds to a 2.0% increase over its existing annual generation. Like Grand Coulee, the magnitude of the incremental generation is likely due to the fact that there are 19 units at the plant and not that the units have undergone significant efficiency deterioration due to age. The other two plants in the Lower Colorado region, Davis and Parker, have potential incremental generation increases of 26,471 MWh/yr and 7,445 MWh/yr, respectively, which correspond to relatively small increases over their existing annual generation of 2.0% and 1.3%, respectively.

| Plant  | Installed<br>Capacity | Annual Average<br>Existing<br>Generation | Incremental Ger<br>Efficiency Imp | neration from<br>rovements |
|--------|-----------------------|--|-----------------------------------|----------------------------|
|        | (MW)                  | (MWh/yr)                                 | (MWh/yr)                          | (%)                        |
| Davis  | 255                   | 1,300,376                                | 26,471                            | 2.0                        |
| Parker | 120                   | 566,182                                  | 7,445                             | 1.3                        |
| Hoover | 2,079                 | 5,269,763                                | 107,275                           | 2.0                        |

 Table 9-12. Efficiency Gain Results - Lower Colorado Region

#### **Summary of Efficiency Gains Results**

Significant potential for annual generation increases from efficiency improves exist at the Reclamation plants based on this screening level assessment. As was previously described, the efficiency improvements are based on a standardized efficiency degradation curve that considers the age of the units and assumes replacement with a modern turbine design. A total of 36 plants could potentially increase their annual generation by greater than 3%. The plants are ranked based on the percent increase in generation over the simulated annual generation (Table 9-13). The plant with largest potential generation increase from efficiency gains is Hungry Horse in the Pacific Northwest. Several of the plants in the Mid-Pacific Region also have potential gains from efficiency related opportunities. The plant with the largest potential percent increase over its existing annual generation is O'Neill in the Mid-Pacific region.

| Rank <sup>1</sup> | Plant                 | Region            | Installed<br>Capacity<br>(MW) | Annual Average<br>Existing<br>Generation<br>(MWh/yr) | Incremental Ge<br>Efficiency Im<br>(MWh/yr) | eneration from<br>provements<br>(%) |
|-------------------|-----------------------|-------------------|-------------------------------|--|---|-------------------------------------|
| 1                 | O'Neill               | Mid-Pacific       | 25                            | 5,503  | 371   | 6.7                                 |
| 2                 | Big Thompson          | Great Plains      | 4.5                           | 12,248   | 824   | 6.7                                 |
| 3                 | Heart Mountain        | Great Plains      | 5.0                           | 21,782   | 1,465                                       | 6.7                                 |
| 4                 | San Luis <sup>2</sup> | Mid-Pacific       | 424                           | 304,679  | 20,490                                      | 6.7                                 |
| 5                 | Estes                 | Great Plains      | 45                            | 107,555  | 7,232                                       | 6.7                                 |
| 6                 | Fontenelle            | Upper Colorado    | 10                            | 55,444   | 3,722                                       | 6.7                                 |
| 7                 | Boysen                | Great Plains      | 15                            | 71,996   | 4,825                                       | 6.7                                 |
| 8                 | Pilot Butte           | Great Plains      | 1.6                           | 4,013  | 269   | 6.7                                 |
| 9                 | Nimbus                | Mid-Pacific       | 13.5                          | 69,746   | 4,671                                       | 6.7                                 |
| 10                | Marys Lake            | Great Plains      | 8.1                           | 40,514   | 2,713                                       | 6.7                                 |
| 11                | Canyon Ferry          | Great Plains      | 50                            | 380,509  | 25,391                                      | 6.7                                 |
| 12                | New Melones           | Mid-Pacific       | 382                           | 470,677  | 29,916                                      | 6.4                                 |
| 13                | Mount Elbert          | Great Plains      | 200                           | 226,803  | 14,379                                      | 6.3                                 |
| 14                | Glendo                | Great Plains      | 38                            | 65,902   | 4,130                                       | 6.3                                 |
| 15                | Anderson Ranch        | Pacific Northwest | 40                            | 148,136  | 9,215                                       | 6.2                                 |
| 16                | Spring Creek          | Mid-Pacific       | 180                           | 590,037  | 36,681                                      | 6.2                                 |
| 17                | Roza                  | Pacific Northwest | 13                            | 61,990   | 3,753                                       | 6.1                                 |
| 18                | Trinity               | Mid-Pacific       | 140                           | 517,251  | 31,209                                      | 6.0                                 |
| 19                | Flatiron <sup>3</sup> | Great Plains      | 94.5                          | 241,042  | 14,436                                      | 6.0                                 |
| 20                | Pole Hill             | Great Plains      | 38                            | 184,741  | 10,906                                      | 5.9                                 |
| 21                | Stampede              | Mid-Pacific       | 3.65                          | 12,915   | 761   | 5.9                                 |
| 22                | Seminoe               | Great Plains      | 52                            | 141,940  | 8,288                                       | 5.8                                 |
| 23                | Buffalo Bill          | Great Plains      | 18                            | 74,174   | 4,268                                       | 5.8                                 |
| 24                | Fremont Canyon        | Great Plains      | 67                            | 247,405  | 14,075                                      | 5.7                                 |
| 25                | Keswick               | Mid-Pacific       | 117                           | 461,014  | 25,762                                      | 5.6                                 |
| 26                | Shoshone              | Great Plains      | 3.0                           | 25,487   | 1,374                                       | 5.4                                 |
| 27                | Morrow Point          | Upper Colorado    | 173                           | 363,625  | 19,421                                      | 5.3                                 |
| 28                | Hungry Horse          | Pacific Northwest | 428                           | 930,345  | 49,272                                      | 5.3                                 |
| 29                | McPhee                | Upper Colorado    | 1.3                           | 5,679  | 301   | 5.3                                 |
| 30                | Towaoc                | Upper Colorado    | 11                            | 19,381   | 1,014                                       | 5.2                                 |
| 31                | Spirit Mountain       | Great Plains      | 4.5                           | 12,570   | 652   | 5.2                                 |
| 32                | Guernsey              | Great Plains      | 6.4                           | 20,194   | 934   | 4.6                                 |
| 33                | Black Canyon          | Pacific Northwest | 10.2                          | 67,078   | 2,211                                       | 3.3                                 |
| 34                | Blue Mesa             | Upper Colorado    | 86.4                          | 265,164  | 8,673                                       | 3.3                                 |
| 35                | Palisades             | Pacific Northwest | 176.6                         | 706,936  | 22,716                                      | 3.2                                 |
| 36                | Green Mountain        | Great Plains      | 26.0                          | 64,728   | 2,037                                       | 3.1                                 |

Table 9-13. Summary - Efficiency Gain Opportunities >3%

<sup>1</sup> Plants are ranked based on the percent of additional generation from efficiency improvements over their existing annual (simulated) generation.

<sup>2</sup> Installed capacity of 424 MW for San Luis includes the Federal and CA shares. The Federal share is 202 MW.

<sup>3</sup> Installed capacity at Flatiron is 94.5 MW. Only Units 1 and 2 (81.3 MW) were included in the modeling.

### **Greenhouse Gas Reduction Opportunities**

Three potential opportunities for GHG reduction have been determined in this assessment. These reduction opportunities, or offsets, are from efficiency improvements, capacity additions, and avoided outage losses, Since GHG offsets are directly related to generation, the incremental generation, or avoided lost generation for outages, and the GHG offsets are shown in the results tables. The GHG offsets are summarized by region in Tables 9-14 through 9-18 for each of the five Reclamation regions and the plants are ranked within each region based on the maximum BCR from the five capacity addition increments included in the analysis. Economic benefits were not assigned to greenhouse gas offsets in this study. GHG offsets were not assigned dollar values because there is currently a great deal of uncertainty regarding their future valuation. The energy and economics model does include an input placeholder for potential valuation of GHG offsets in future studies. Individual state Green Energy incentives are generally not applicable to Federal projects and also contain restrictions on incremental capacity size and run-of-river operation that would preclude application to the capacity addition alternatives considered in this report.

The GHG offsets for efficiency improvements are based on generation increases from an upgrade to a new, modern turbine, which corresponds to 1.5% efficiency increase for plants that have not been rehabilitated in the last 15 years, and the increase in generation from rehabilitating a turbine to its original condition from its current state where the efficiency deterioration is a function of the age. The additional generation and GHG offsets shown for capacity additions correspond to the capacity addition increment with the highest BCR. The GHG offsets from an avoided outage of a unit on an annual basis are shown for the generation potentially lost from the final logical unit. For the majority of plants, the largest opportunity for GHG offsets is from an avoided outage of a unit, which supports investment in Reclamation's assets to minimize risk of failure based on the potential risk of generation lost and GHG emissions.

#### **Mid-Pacific Region**

The GHG offsets and associated generation for each of the 11 plants in the Mid-Pacific region are presented in Table 9-14.

| Plant              | GHG Offsets from Incremental<br>Generation from Efficiency<br>Improvements |             | GHG Offsets fr<br>Generation f<br>Capacity | rom Incremental<br>rom Hydraulic<br>Increases <sup>1</sup> | GHG Offsets from Avoided<br>Energy Losses <sup>2</sup> |             |
|--------------------|--|-------------|--|--|--|-------------|
|                    |  | metric tons |  | metric tons  |  | metric tons |
|                    | (MWh/yr)   | CO2e/yr     | (MWh/yr)                                   | CO2e/yr  | (MWh/yr)   | CO2e/yr     |
| Nimbus             | 4,671  | 1,890       | 6,104                                      | 2,068  | 21,275   | 8,607       |
| Folsom             | 14,127   | 6,611       | 32,607                                     | 11,034   | 59,560   | 27,871      |
| Shasta             | 22,831   | 10,684      | 73,426                                     | 24,380   | 64,233   | 30,058      |
| Stampede           | 761  | 308         | 1,669                                      | 514  | 7,983  | 3,230       |
| Keswick            | 25,762   | 11,239      | 26,278                                     | 9,419  | 44,802   | 19,545      |
| Trinity            | 31,209   | 14,604      | 17,625                                     | 8,038  | 106,815  | 49,984      |
| Judge Francis Carr | 0  | 0           | 4,476                                      | 2,095  | 129,142  | 60,431      |
| Spring Creek       | 36,681   | 17,165      | 12,180                                     | 5,662  | 88,337   | 41,337      |
| San Luis           | 20,490   | 8,289       | 5,289                                      | 2,140  | 326  | 132         |
| New Melones        | 29,916   | 13,999      | 7,830                                      | 3,664  | 4,568  | 2,138       |
| O'Neill            | 371  | 173         | 251  | 117  | 306  | 143         |

#### Table 9-14. GHG Reduction Results - Mid-Pacific Region

Notes

<sup>1</sup> Incremental GHG offsets are based on the hydraulic capacity increase increment with the highest BCR.

<sup>2</sup> GHG offsets from avoided energy losses are based on a generic split between on-peak and off-peak hours depending on whether the plant is operated as a peaking, base load or intermediate plant.

GHG - Greenhouse Gas

The largest potential GHG offsets shown in Table 9-14 come from efficiency improvements for three of the plants, New Melones, O'Neill, and San Luis. The largest opportunity for GHG offsets for the remaining plants comes from a year-long avoided outage of the final logical unit. Overall, the largest GHG offset opportunity results from a year-long avoided outage of the final logical unit at Judge Francis Carr which would equate to a generation loss of 129,142 MWh/yr and 60,431 metric tons of  $CO_2e/yr$  from an alternate generation source in the region.

#### **Upper Colorado Region**

The GHG offsets and associated generation for each of the 12 plants in the Upper Colorado region are presented in Table 9-15. The largest potential GHG offsets come from efficiency an installed capacity increase for only one plant in the region, Glen Canyon. For the rest of the plants, the largest opportunity for GHG offsets comes from a year-long avoided outage of the final logical unit. Overall, the largest GHG offset opportunity results from a year-long avoided outage of the final logical unit at Crystal which would result in 187,173 MWh/yr of additional generation and 150,177 metric tons of CO<sub>2</sub>e/yr offset from generation of other energy sources in the region.

| Plant          | GHG Offsets from Incremental<br>Generation from Efficiency<br>Improvements |             | GHG Offsets f<br>Generation f<br>Capacity | rom Incremental<br>rom Hydraulic<br>Increases <sup>1</sup> | GHG Offsets from Avoided<br>Energy Losses <sup>2</sup> |             |
|----------------|--|-------------|---|--|--|-------------|
|                |  | metric tons |   | metric tons  |  | metric tons |
|                | (MWh/yr)   | CO2e/yr     | (MWh/yr)                                  | CO2e/yr  | (MWh/yr)   | CO2e/yr     |
| Deer Creek     | 391  | 304         | 1,023                                     | 796  | 9,380  | 7,304       |
| Crystal        | 3,386  | 2,716       | 10,950                                    | 6,308  | 187,173  | 150,177     |
| McPhee         | 301  | 227         | 413                                       | 312  | 5,771  | 4,357       |
| Fontenelle     | 3,722  | 2,987       | 4,774                                     | 2,605  | 56,394   | 45,248      |
| Glen Canyon    | 38,055   | 29,631      | 71,082                                    | 39,686   | 46,093   | 35,890      |
| Towaoc         | 1,014  | 814         | 1,120                                     | 899  | 19,704   | 15,809      |
| Flaming Gorge  | 3,891  | 3,030       | 13,495                                    | 7,302  | 41,896   | 32,622      |
| Blue Mesa      | 8,673  | 6,547       | 3,219                                     | 1,929  | 24,308   | 18,351      |
| Morrow Point   | 19,421   | 14,662      | 10,279                                    | 7,052  | 20,681   | 15,613      |
| Elephant Butte | 2,374  | 1,905       | 357                                       | 287  | 10,535   | 8,452       |
| Lower Molina   | 250  | 195         | 133                                       | 64   | 19,003   | 14,797      |
| Upper Molina   | 150  | 117         | 8   | 6  | 32,284   | 25,137      |
| Notes          |  |             |   |  |  |             |

#### Table 9-15. GHG Reduction Results - Upper Colorado Region

<sup>1</sup> Incremental GHG offsets are based on the hydraulic capacity increase increment with the highest BCR.

<sup>2</sup> GHG offsets from avoided energy losses are based on a generic split between on-peak and off-peak hours depending on whether the plant is operated as a peaking, base load or intermediate plant.

GHG - Greenhouse Gas

The GHG offsets and associated generation for each of the 21 plants in the Great Plains region are presented in Table 9-16. The largest potential GHG offsets come from efficiency improvements at five plants in the region, Estes, Flatiron, Mount Elbert, Seminoe, and Yellowtail. The largest opportunity for GHG offsets for the remaining plants comes from a year-long avoided outage of the final logical unit. Overall, the largest GHG offset opportunity results from a year-long avoided outage of the final logical unit at Pole Hill which would equate to a generation loss of 187,914 MWh/yr and 98,135 metric tons of  $CO_2e/yr$  from an alternate generation source in the region.

| Plant                 | GHG Offsets fr<br>Generation fr<br>Improv | om Incremental<br>rom Efficiency<br>ements | GHG Offsets f<br>Generation f<br>Capacity | GHG Offsets from Incremental<br>Generation from Hydraulic<br>Capacity Increases <sup>1</sup> |          | GHG Offsets from Avoided<br>Energy Losses <sup>2</sup> |  |
|-----------------------|---|--|---|--|----------|--|--|
|                       |   | metric tons                                |   | metric tons  |          | metric tons  |  |
|                       | (MWh/yr)                                  | CO2e/yr                                    | (MWh/yr)                                  | CO2e/yr  | (MWh/yr) | CO2e/yr  |  |
| Shoshone              | 1,374                                     | 734  | 12,347                                    | 4,055  | 25,922   | 13,514   |  |
| Canyon Ferry          | 25,391                                    | 12,742                                     | 17,576                                    | 8,820  | 72,993   | 36,630   |  |
| Guernsey              | 934                                       | 489  | 8,887                                     | 2,580  | 9,928    | 4,624  |  |
| Pilot Butte           | 269                                       | 133  | 1,800                                     | 518  | 1,947    | 926  |  |
| Buffalo Bill          | 4,268                                     | 2,277                                      | 3,985                                     | 2,077  | 15,231   | 7,941  |  |
| Glendo                | 4,130                                     | 2,146                                      | 8,726                                     | 3,126  | 27,946   | 13,020   |  |
| Fremont Canyon        | 14,075                                    | 7,588                                      | 9,238                                     | 4,960  | 64,793   | 34,789   |  |
| Boysen                | 4,825                                     | 2,583                                      | 5,322                                     | 2,176  | 16,163   | 8,423  |  |
| Kortes                | 1,943                                     | 1,124                                      | 4,594                                     | 1,625  | 13,075   | 6,845  |  |
| Big Thompson          | 824                                       | 432  | 494                                       | 237  | 12,460   | 5,979  |  |
| Alcova                | 2,406                                     | 1,392                                      | 2,003                                     | 944  | 23,517   | 12,583   |  |
| Seminoe               | 8,288                                     | 4,451                                      | 5,592                                     | 2,486  | 7,507    | 3,978  |  |
| Yellowtail            | 21,612                                    | 12,502                                     | 8,526                                     | 3,370  | 21,586   | 11,498   |  |
| Green Mountain        | 2,037                                     | 1,100                                      | 2,065                                     | 725  | 6,331    | 3,243  |  |
| Mount Elbert          | 14,379                                    | 8,434                                      | 3,965                                     | 2,410  | 0        | 0  |  |
| Flatiron <sup>3</sup> | 14,436                                    | 7,762                                      | 4,153                                     | 2,207  | 625      | 332  |  |
| Estes                 | 7,232                                     | 3,909                                      | 1,854                                     | 1,005  | 0        | 0  |  |
| Pole Hill             | 10,906                                    | 5,538                                      | 3,173                                     | 1,657  | 187,914  | 98,135   |  |
| Heart Mountain        | 1,465                                     | 778  | 481                                       | 227  | 22,158   | 11,150   |  |
| Marys Lake            | 2,713                                     | 1,389                                      | 687                                       | 372  | 41,201   | 22,326   |  |
| Spirit Mountain       | 652                                       | 321  | 220                                       | 105  | 12,790   | 6,090  |  |

#### Table 9-16. GHG Reduction Results - Great Plains Region

Notes

<sup>1</sup> Incremental GHG offsets are based on the hydraulic capacity increase increment with the highest BCR.

<sup>2</sup> GHG offsets from avoided energy losses are based on a generic split between on-peak and off-peak hours depending on whether the plant is operated as a peaking, base load or intermediate plant.

<sup>3</sup> Only Units 1 and 2 (81.3 MW) at Flatiron were included in the modeling.

GHG - Greenhouse Gas

#### **Pacific Northwest Region**

The GHG offsets and associated generation for each of the ten plants in the Pacific Northwest region are presented in Table 9-17. The largest potential GHG offsets come from efficiency improvements at two plants in the region, Grand Coulee and Hungry Horse. The largest potential GHG offsets come from capacity additions for one plant in the Pacific Northwest, Boise Diversion. The largest opportunity for GHG offsets for the remaining plants comes from a year-long avoided outage of the final logical unit. Overall, the largest GHG offset opportunity results from a year-long avoided outage of the final logical unit at Palisades which would equate to a generation loss of 112,976 MWh/yr and 61,024 metric tons of CO<sub>2</sub>e/yr from an alternate generation source in the region.

| Plant           | GHG Offsets from Incremental<br>Generation from Efficiency<br>Improvements |             | GHG Offsets fr<br>Generation f<br>Capacity | rom Incremental<br>rom Hydraulic<br>Increases <sup>1</sup> | GHG Offsets from Avoided<br>Energy Losses <sup>2</sup> |             |
|-----------------|--|-------------|--|--|--|-------------|
|                 |  | metric tons |  | metric tons  |  | metric tons |
|                 | (MWh/yr)   | CO2e/yr     | (MWh/yr)                                   | CO2e/yr  | (MWh/yr)   | CO2e/yr     |
| Black Canyon    | 2,211  | 1,194       | 19,026                                     | 6,815  | 28,133   | 15,196      |
| Boise Diversion | 104  | 60          | 6,231                                      | 2,778  | 4,738  | 2,741       |
| Palisades       | 22,716   | 12,270      | 72,778                                     | 34,565   | 112,976  | 61,024      |
| Minidoka        | 2,403  | 1,298       | 3,098                                      | 1,673  | 34,500   | 18,635      |
| Anderson Ranch  | 9,215  | 4,978       | 19,805                                     | 6,039  | 47,816   | 25,828      |
| Chandler        | 461  | 249         | 594  | 321  | 22,232   | 12,008      |
| Grand Coulee    | 101,669  | 54,916      | 141  | 76   | 8,431  | 4,554       |
| Hungry Horse    | 49,272   | 28,502      | 19,275                                     | 10,963   | 12,551   | 7,260       |
| Green Springs   | 1,686  | 911         | 0  | 0  | 63,822   | 34,473      |
| Roza            | 3,753  | 2,027       | 1,062                                      | 574  | 63,053   | 34,058      |

#### Table 9-17. GHG Reduction Results - Pacific Northwest Region

Notes

<sup>1</sup> Incremental GHG offsets are based on the hydraulic capacity increase increment with the highest BCR.

<sup>2</sup> GHG offsets from avoided energy losses are based on a generic split between on-peak and off-peak hours depending on whether the plant is operated as a peaking, base load or intermediate plant.

GHG - Greenhouse Gas

#### Lower Colorado Region

The GHG offsets and associated generation for each of the three plants in the Lower Colorado region are presented in Table 9-18. The largest potential GHG offsets come from efficiency improvements for Hoover, while the largest opportunity for GHG offsets at Davis and Parker come from a year-long avoided outage of the final logical unit. Overall, the largest GHG offset opportunity results from efficiency improvements at Hoover which would result in 107,275 MWh/yr of additional generation and 60,488 metric tons of  $CO_2e/yr$  offset from generation of other energy sources in the region.

| Plant  | GHG Offsets from Incremental<br>Generation from Efficiency<br>Improvements |                        | GHG Offsets fr<br>Generation f<br>Capacity I | rom Incremental<br>rom Hydraulic<br>ncreases <sup>1</sup> | GHG Offsets from Avoided<br>Energy Losses <sup>2</sup> |                        |
|--------|--|------------------------|--|---|--|------------------------|
|        | (MWh/yr)   | metric tons<br>CO2e/yr | (MWh/yr)                                     | metric tons<br>CO2e/yr                                    | (MWh/yr)   | metric tons<br>CO2e/yr |
| Davis  | 26,471   | 14,926                 | 15,784                                       | 8,900   | 47,473   | 26,768                 |
| Parker | 7,445  | 4,198                  | 15,049                                       | 7,093   | 30,107   | 16,976                 |
| Hoover | 107,275  | 60,488                 | 0  | 0   | 69   | 39                     |

#### Table 9-18. GHG Reduction Results - Lower Colorado Region

Notes

<sup>1</sup> Incremental GHG offsets are based on the hydraulic capacity increase increment with the highest BCR.

<sup>2</sup> GHG offsets from avoided energy losses are based on a generic split between on-peak and off-peak hours depending on whether the plant is operated as a peaking, base load or intermediate plant.

GHG - Greenhouse Gas

#### **Summary of Greenhouse Gas Reduction Opportunities Results**

The potential GHG reduction opportunities and associated generation increases for each of the five Reclamation regions is summarized in Table 9-19. The largest potential GHG offsets and the largest annual generation increases from efficiency improvements is in the Pacific Northwest region. The largest potential GHG offsets and associated generation increases from capacity additions is in the Mid-Pacific region. The largest opportunity for GHG offsets from avoided outages lasting a year is in the Upper Colorado region. However the largest opportunity for avoided energy loss from outages lasting a year is in Great Plains Region. The difference in regions for GHG offsets and avoided energy loss opportunities associated with avoided outages can be explained by the regional mix of GHG emission sources that contribute to the GHG emission rates. Overall, the largest GHG offset opportunity results from a year-long avoided outage of the final logical unit for 4 of the 5 regions; the exception being Lower Colorado which has the largest GHG offset opportunity attributed to efficiency improvements. The results for the Lower Colorado region are primarily driven by Hoover which is the majority of the capacity in that region.

|                   | GHG Offsets f | om Incremental            | GHG Offsets f | rom Incremental                          |  |             |
|-------------------|---------------|---------------------------|---------------|--|--|-------------|
| Region            | Generation f  | rom Efficiency<br>vements | Generation f  | from Hydraulic<br>Increases <sup>1</sup> | GHG Offsets from Avoided<br>Energy Losses <sup>2</sup> |             |
| -                 |               | metric tons               |               | metric tons                              |  | metric tons |
|                   | (MWh/yr)      | CO2e/yr                   | (MWh/yr)      | CO2e/yr                                  | (MWh/yr)   | CO2e/yr     |
| Mid Pacific       | 186,818       | 84,961                    | 187,735       | 69,129                                   | 527,348  | 243,476     |
| Upper Colorado    | 81,627        | 63,134                    | 116,853       | 67,246                                   | 473,221  | 373,756     |
| Lower Colorado    | 141,191       | 79,612                    | 30,833        | 15,993                                   | 77,649   | 43,783      |
| Pacific Northwest | 193,491       | 106,405                   | 142,011       | 63,803                                   | 398,253  | 215,777     |
| Great Plains      | 144,159       | 77,825                    | 105,692       | 45,683                                   | 584,088  | 302,024     |
| Notes             | -             | -                         |               |  |  |             |

#### Table 9-19. Cumulative GHG Reduction Results by Region

<sup>1</sup> Incremental GHG offsets are based on the summation of the hydraulic capacity increase increment for each plant with the highest BCR. <sup>2</sup> GHG offsets from avoided energy losses are based on a generic split between on-peak and off-peak hours depending on whether the plant is operated as a peaking, base load or intermediate plant.

GHG - Greenhouse Gas

This page left blank intentionally.

## Chapter 10 Conclusions

Based on the results of this planning-level study, the following conclusions can be made:

- 1. There is no indication of economically feasible capacity additions at over 80% of the existing Reclamation hydropower plants. This is generally a confirmation of an indication that excluded the existing Reclamation plants from a 2007 Federal study of potential hydropower development at Federal facilities. Most of the original plants that showed promise for capacity additions have been studied and capacity additions already completed in a power uprating program initiated by Reclamation in 1978.
- 2. Results show economically feasible potential capacity additions at 10 of the 58 plants. The 10 plants that show initial promise for capacity additions are mostly among the smallest of the 58 plants. Based on the highest benefit to cost ratio, the Shoshone plant is the highest ranked for capacity addition. Based on maximum net present value, the Palisades plant is the highest ranked. These 10 plants would be candidates for more detailed feasibility studies of capacity addition.
- 3. Selecting the capacity addition at each of the 10 plants that has the highest benefit to cost ratio would result in a total capacity addition of about 67 megawatts across the Reclamation power system. The 67 megawatt capacity addition would represent less than one-half of one percent of the existing total nameplate capacity of the 58 plants. If maximum net present value was the criterion for selecting the capacity addition, the economic capacity addition would rise to about 143 megawatts, still less than one percent of the existing total nameplate capacity. The Palisades plant alone has over 50% of the potentially economically feasible capacity addition.
- 4. There is substantial potential for generation increases from efficiency gains and substantial offsets of greenhouse gasses from fossil fuel-fired generation. Costs and benefits were not assigned to the efficiency gains or greenhouse gas offsets in this study.

This page left blank intentionally.

## Chapter 11 References

Electric Power Research Institute (EPRI), 2007. Assessment of Waterpower Potential and Development Needs, report 1014762.

Hall, D.G., and K.S. Reeves, 2006. *A Study of United States Hydroelectric Plant Ownership*, Idaho National Laboratory, Idaho Falls, ID, report INL/Ext-06-11519.

Intergovernmental Panel on Climate Change (IPCC), 2007a. *Climate Change* 2007: *The Physical Science Basis*. Contribution of Working Group I to the Fourth Assessment Report of the Intergovernmental Panel on Climate Change [Solomon, S., D. Qin, M. Manning, Z. Chen, M. Marquis, K.B. Averyt, M. Tignor and H.L. Miller (eds.)]. Cambridge University Press, Cambridge, United Kingdom and New York, NY, USA. 996 pp.

Intergovernmental Panel on Climate Change (IPCC), 2007b. *Climate Change* 2007: *Mitigation of Climate Change*. Contribution of Working Group III to the Fourth Assessment Report of the Intergovernmental Panel on Climate Change [Metz., B., O. Davidson, P. Bosch, R. Dave, L. Meyer (eds.)]. Cambridge University Press, Cambridge, United Kingdom and New York, NY, USA. 851 pp.

Energy Information Administration (EIA), 2010a. *Annual Energy Outlook* 2010, with Projections to 2035, Department of Energy, April.

Energy Information Administration (EIA), 2010b. "2016 Levelized Cost of New Generation Resources from the Annual Energy Outlook 2010".

Energy Information Administration (EIA), 2010c. "Short-Term Energy Outlook", Table 7c – U.S. Regional Electricity Prices, accessed at: http://www.eia.doe.gov/emeu/steo/pub/xls/STEO\_m.xls

Federal Register, February 23, 2010. "Change in Discount Rate for Water Resources Planning", DOCID: fr23fe10-106, Federal Register Volume 75, Number 35.

Hall, Douglas G., Richard T. Hunt, Kelly S. Reeves, and Greg R. Carroll, 2003. *Estimation of Economic Parameters of U.S. Hydropower Resources*. Idaho National Engineering and Environmental Laboratory. Prepared for the U.S. Department of Energy, Contract DE-AC07-99ID13727.

Office of Management and Budget (OMB), December 8, 2009. "2010 Discount Rates for OMB Circular No. A-94", memorandum from Peter R. Orszag, Director.

U.S. Army Corps of Engineers (USACE), December 31, 1985. *Hydropower*, EM-1110-2-1701.

U.S. Army Corps of Engineers (USACE), March 31, 2010. *Civil Works Construction Cost Index System*, EM-1110-2-1304.

U.S. Bureau of Reclamation (Reclamation), 2010. "Construction Cost Trends", Web site http://www.usbr.gov/pmts/estimate/cost\_trend.html, accessed on August 12, 2010.

U.S. Department of the Interior, U.S. Army Corps of Engineers, and U.S. Department of Energy, May 2007. *Potential Hydroelectric Development at Existing Federal Facilities*, for Section 1834 of the Energy Policy Act of 2005.

U.S. Environmental Protection Agency (USEPA), 2008. *The Emission & Generation Resource Integrated Database for 2007* – (eGRID2007) Technical Support Document. Office of Atmospheric Programs. September.

## Chapter 12 List of Preparers

#### MWH AMERICAS, INC.

Nancy Walker – Project Manager; Climate Change/Sustainable Development; B.S. Geology, California State University; M.S. Geology, University of Reno, Mackay School of Mines

**John Haapala, P.E.** – Energy model prototype, economics, and report author; Hydrologic/Hydraulic Engineer; B.S. and M.S., Civil Engineering, University of Washington.

**Jill Gray** – Energy model development, initial and final energy model runs, and report author; Professional Environmental Scientist; B.S. Environmental Science and Economics, Rensselaer Polytechnic Institute.

**Patrick Hartel, P.E.** – Energy and capacity value development, and report reviewer; Hydroelectric Systems Planning Specialist; B.S., Civil Engineering, Bradley University; M.S., Civil Engineering, Colorado State University.

**Stanley Hayes, P.E.** – Unit efficiencies and report reviewer; Vice-President; B.S. Mechanical Engineering, University of Illinois.

**Eric Wooden** – Energy model data preparation and initial runs; Mechanical Engineer; B.S. Mechanical Engineering, University of Missouri, Rolla.

#### **RECLAMATION AND USACE**

MWH wishes to acknowledge the constructive comments and coordination efforts from Michael Pulskamp of Reclamation and Michael Berger of the USACE Hydroelectric Design Center. We also wish to acknowledge the efforts of Reclamation personnel in each Region to respond to our extensive data requests in a timely manner. This page left blank intentionally.

# APPENDIX A

Capacity Addition Detailed Economic Results This page left blank intentionally.

| Alcova                          |                                     |   |   |  |  |   |   |   |  |   |                     |
|---------------------------------|-------------------------------------|---|---|--|--|---|---|---|--|---|---------------------|
| Percent<br>Capacity<br>Increase | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br><u>(MWh/yr)</u> | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction 8<br>Mitigation<br>Total Cost<br><u>(\$M)</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$/kW)</u> | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |
| 10%                             | 4.1                                 | 1,162   | 3%  | \$7.5  | \$1,823  | \$10.9                                  | \$1.3                                       | \$1.6   | \$2.9                                      | -\$8.0                                      | 0.26                |
| 20%                             | 8.3                                 | 2,003   | 3%  | \$13.3   | \$1,605  | \$18.9                                  | \$2.2                                       | \$3.0   | \$5.2                                      | -\$13.7                                     | 0.27                |
| 30%                             | 12.4                                | 2,647   | 2%  | \$18.5   | \$1,491  | \$26.2                                  | \$2.9                                       | \$4.3   | \$7.2                                      | -\$19.0                                     | 0.27                |
| 40%                             | 16.6                                | 3,186   | 2%  | \$23.4   | \$1,416  | \$33.0                                  | \$3.5                                       | \$5.5   | \$8.9                                      | -\$24.1                                     | 0.27                |
| 50%                             | 20.7                                | 3,662   | 2%  | \$28.2   | \$1,361  | \$39.5                                  | \$4.0                                       | \$6.6   | \$10.6                                     | -\$28.9                                     | 0.27                |







|                                 | Anderson Ranch                      |  |   |   |   |   |   |   |  |   |                     |  |  |
|---------------------------------|-------------------------------------|--|---|---|---|---|---|---|--|---|---------------------|--|--|
| Percent<br>Capacity<br>Increase | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br>(MWh/yr) | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction 8<br>Mitigation<br>Total Cost<br>(\$M) | Construction &<br>Mitigation<br>Total Cost<br>(\$/kW) | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |  |  |
| 10%                             | 4.0                                 | 3,701  | 11%   | \$7.3   | \$1,835   | \$10.6                                  | \$4.1                                       | \$3.3   | \$7.4                                      | -\$3.2                                      | 0.70                |  |  |
| 20%                             | 8.0                                 | 6,108  | 9%  | \$12.9  | \$1,615   | \$18.4                                  | \$6.8                                       | \$5.8   | \$12.5                                     | -\$5.9                                      | 0.68                |  |  |
| 30%                             | 12.0                                | 8,595  | 8%  | \$18.0  | \$1,500   | \$25.5                                  | \$9.5                                       | \$8.3   | \$17.8                                     | -\$7.7                                      | 0.70                |  |  |
| 40%                             | 16.0                                | 14,201                                       | 10%   | \$22.8  | \$1,425   | \$32.1                                  | \$15.7                                      | \$12.9  | \$28.6                                     | -\$3.5                                      | 0.89                |  |  |
| 50%                             | 20.0                                | 17,220                                       | 10%   | \$27.4  | \$1,369   | \$38.4                                  | \$19.0                                      | \$15.8  | \$34.8                                     | -\$3.6                                      | 0.91                |  |  |

#### Summary of Capacity Increase Benefits and Costs Anderson Ranch





| Big Inompson         |                  |                        |                      |                              |                              |                |                   |                   |                   |                   |              |  |
|----------------------|------------------|------------------------|----------------------|------------------------------|------------------------------|----------------|-------------------|-------------------|-------------------|-------------------|--------------|--|
| Percent              | Capacity         | Average<br>Incremental | Total<br>Incremental | Construction &<br>Mitigation | Construction &<br>Mitigation | PV of<br>Total | PV of<br>Energy   | PV of<br>Capacity | PV of<br>Total    | NPV of<br>Total   | D/0          |  |
| Capacity<br>Increase | Increase<br>(MW) | Energy<br>(MWh/yr)     | Factor               | iotal Cost<br>(\$M)          | <u>(\$/kW)</u>               | <u>(\$M)</u>   | Benefits<br>(\$M) | Benefits<br>(\$M) | Benefits<br>(\$M) | Benefits<br>(\$M) | B/C<br>Ratio |  |
| 10%                  | 0.5              | 283                    | 7%                   | \$1.3                        | \$2,797                      | \$1.9          | \$0.3             | \$0.3             | \$0.6             | -\$1.3            | 0.30         |  |
| 20%                  | 0.9              | 409                    | 5%                   | \$2.2                        | \$2,438                      | \$3.2          | \$0.4             | \$0.5             | \$0.9             | -\$2.4            | 0.27         |  |
| 30%                  | 1.4              | 493                    | 4%                   | \$3.0                        | \$2,254                      | \$4.5          | \$0.5             | \$0.6             | \$1.1             | -\$3.4            | 0.24         |  |
| 40%                  | 1.8              | 545                    | 3%                   | \$3.8                        | \$2,133                      | \$5.6          | \$0.5             | \$0.7             | \$1.3             | -\$4.4            | 0.23         |  |
| 50%                  | 2.3              | 571                    | 3%                   | \$4.6                        | \$2,044                      | \$6.7          | \$0.6             | \$0.8             | \$1.4             | -\$5.3            | 0.21         |  |

#### Summary of Capacity Increase Benefits and Costs Big Thompson





#### Summary of Capacity Increase Benefits and Costs Black Canyon

| Baraant              | Consoity         | Average            | Total                     | Construction &      | Construction &        | PV of          | PV of             | PV of             | PV of             | NPV of            |                     |
|----------------------|------------------|--------------------|---------------------------|---------------------|-----------------------|----------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| Capacity<br>Increase | Increase<br>(MW) | Energy<br>(MWh/yr) | Capacity<br><u>Factor</u> | Total Cost<br>(\$M) | Total Cost<br>(\$/kW) | Costs<br>(\$M) | Benefits<br>(\$M) | Benefits<br>(\$M) | Benefits<br>(\$M) | Benefits<br>(\$M) | B/C<br><u>Ratio</u> |
| 10%                  | 1.0              | 4,022              | 45%                       | \$2.4               | \$2,379               | \$3.6          | \$4.4             | \$2.3             | \$6.8             | \$3.2             | 1.89                |
| 20%                  | 2.0              | 8,529              | 48%                       | \$4.2               | \$2,082               | \$6.2          | \$9.4             | \$4.8             | \$14.2            | \$8.0             | 2.29                |
| 30%                  | 3.1              | 12,616             | 47%                       | \$5.9               | \$1,929               | \$8.6          | \$13.9            | \$7.1             | \$21.0            | \$12.5            | 2.46                |
| 40%                  | 4.1              | 16,027             | 45%                       | \$7.5               | \$1,828               | \$10.8         | \$17.7            | \$9.3             | \$27.0            | \$16.2            | 2.51                |
| 50%                  | 5.1              | 19,026             | 43%                       | \$8.9               | \$1,754               | \$12.9         | \$21.0            | \$11.4            | \$32.4            | \$19.6            | 2.52                |



| Blue Mesa                       |                                     |   |   |  |  |   |   |   |  |   |                     |
|---------------------------------|-------------------------------------|---|---|--|--|---|---|---|--|---|---------------------|
| Percent<br>Capacity<br>Increase | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br><u>(MWh/yr)</u> | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$M)</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$/kW)</u> | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |
| 10%                             | 8.6                                 | 1,188   | 2%  | \$13.8   | \$1,592  | \$19.6                                  | \$1.7                                       | \$2.5   | \$4.2                                      | -\$15.4                                     | 0.21                |
| 20%                             | 17.3                                | 2,073   | 1%  | \$24.3   | \$1,405  | \$34.1                                  | \$2.9                                       | \$4.9   | \$7.8                                      | -\$26.4                                     | 0.23                |
| 30%                             | 25.9                                | 2,735   | 1%  | \$33.9   | \$1,307  | \$47.3                                  | \$3.9                                       | \$7.0   | \$10.9                                     | -\$36.4                                     | 0.23                |
| 40%                             | 34.6                                | 3,286   | 1%  | \$43.0   | \$1,243  | \$59.6                                  | \$4.6                                       | \$9.1   | \$13.8                                     | -\$45.8                                     | 0.23                |
| 50%                             | 43.2                                | 3,739   | 1%  | \$51.6   | \$1,195  | \$71.3                                  | \$5.3                                       | \$11.2  | \$16.5                                     | -\$54.8                                     | 0.23                |

#### Summary of Capacity Increase Benefits and Costs Blue Mesa




# Summary of Capacity Increase Benefits and Costs Boise Diversion

|                      |                  | Average            | Total              | Construction &      | Construction &        | PV of          | PV of             | PV of             | PV of             | NPV of            |              |
|----------------------|------------------|--------------------|--------------------|---------------------|-----------------------|----------------|-------------------|-------------------|-------------------|-------------------|--------------|
| Percent              | Capacity         | Incremental        | Incremental        | Mitigation          | Mitigation            | Total          | Energy            | Capacity          | Total             | Total             |              |
| Capacity<br>Increase | Increase<br>(MW) | Energy<br>(MWh/vr) | Capacity<br>Factor | Total Cost<br>(\$M) | Total Cost<br>(\$/kW) | Costs<br>(\$M) | Benefits<br>(\$M) | Benefits<br>(\$M) | Benefits<br>(\$M) | Benefits<br>(\$M) | B/C<br>Ratio |
| 10%                  | 0.3              | 1,825              | 60%                | \$1.0               | \$2,951               | \$1.5          | \$2.3             | \$0.9             | \$3.2             | \$1.7             | 2.09         |
| 20%                  | 0.7              | 3,527              | 58%                | \$1.8               | \$2,569               | \$2.6          | \$4.4             | \$1.7             | \$6.2             | \$3.5             | 2.35         |
| 30%                  | 1.0              | 5,062              | 56%                | \$2.5               | \$2,373               | \$3.6          | \$6.3             | \$2.6             | \$8.9             | \$5.3             | 2.46         |
| 40%                  | 1.4              | 6,327              | 52%                | \$3.1               | \$2,244               | \$4.6          | \$7.9             | \$3.3             | \$11.3            | \$6.7             | 2.48         |
| 50%                  | 1.7              | 7,330              | 49%                | \$3.7               | \$2,150               | \$5.4          | \$9.2             | \$4.1             | \$13.2            | \$7.8             | 2.44         |



| Boysen                          |                                     |   |   |  |  |   |   |   |  |   |                     |  |
|---------------------------------|-------------------------------------|---|---|--|--|---|---|---|--|---|---------------------|--|
| Percent<br>Capacity<br>Increase | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br><u>(MWh/yr)</u> | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$M)</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$/kW)</u> | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |  |
| 10%                             | 1.5                                 | 1,366   | 10%   | \$3.3  | \$2,208  | \$4.9                                   | \$1.4                                       | \$1.2   | \$2.6                                      | -\$2.2                                      | 0.54                |  |
| 20%                             | 3.0                                 | 2,360   | 9%  | \$5.8  | \$1,936  | \$8.4                                   | \$2.4                                       | \$2.2   | \$4.6                                      | -\$3.8                                      | 0.55                |  |
| 30%                             | 4.5                                 | 3,267   | 8%  | \$8.1  | \$1,795  | \$11.6                                  | \$3.4                                       | \$3.1   | \$6.5                                      | -\$5.1                                      | 0.56                |  |
| 40%                             | 6.0                                 | 4,097   | 8%  | \$10.2   | \$1,702  | \$14.6                                  | \$4.2                                       | \$4.0   | \$8.2                                      | -\$6.4                                      | 0.56                |  |
| 50%                             | 7.5                                 | 4,776   | 7%  | \$12.3   | \$1,634  | \$17.5                                  | \$4.9                                       | \$4.8   | \$9.7                                      | -\$7.8                                      | 0.55                |  |

# Summary of Capacity Increase Benefits and Costs





|                      | Capacity         | Average                   | Total                     | Construction &             | <b>Construction &amp;</b>    | PV of                 | PV of                    | PV of                    | PV of             | NPV of            |                     |  |  |
|----------------------|------------------|---------------------------|---------------------------|----------------------------|------------------------------|-----------------------|--------------------------|--------------------------|-------------------|-------------------|---------------------|--|--|
| Percent              | Capacity         | Incremental               | Incremental               | Mitigation                 | Mitigation                   | Total                 | Energy                   | Capacity                 | Total             | Total             |                     |  |  |
| Capacity<br>Increase | Increase<br>(MW) | Energy<br><u>(MWh/yr)</u> | Capacity<br><u>Factor</u> | Total Cost<br><u>(\$M)</u> | Total Cost<br><u>(\$/kW)</u> | Costs<br><u>(\$M)</u> | Benefits<br><u>(\$M)</u> | Benefits<br><u>(\$M)</u> | Benefits<br>(\$M) | Benefits<br>(\$M) | B/C<br><u>Ratio</u> |  |  |
| 10%                  | 1.8              | 2,452                     | 16%                       | \$3.8                      | \$2,133                      | \$5.6                 | \$2.5                    | \$2.0                    | \$4.6             | -\$1.1            | 0.81                |  |  |
| 20%                  | 3.6              | 3,920                     | 12%                       | \$6.7                      | \$1,871                      | \$9.7                 | \$4.0                    | \$3.4                    | \$7.4             | -\$2.3            | 0.76                |  |  |
| 30%                  | 5.4              | 5,174                     | 11%                       | \$9.4                      | \$1,736                      | \$13.5                | \$5.3                    | \$4.6                    | \$10.0            | -\$3.5            | 0.74                |  |  |
| 40%                  | 7.2              | 6,392                     | 10%                       | \$11.9                     | \$1,646                      | \$16.9                | \$6.6                    | \$5.8                    | \$12.4            | -\$4.5            | 0.73                |  |  |
| 50%                  | 9.0              | 7,579                     | 10%                       | \$14.2                     | \$1,581                      | \$20.3                | \$7.8                    | \$7.0                    | \$14.8            | -\$5.5            | 0.73                |  |  |

# Summary of Capacity Increase Benefits and Costs Buffalo Bill



# Summary of Capacity Increase Benefits and Costs Canyon Ferry

| Percent<br>Capacity<br>Increase | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br><u>(MWh/yr)</u> | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$M)</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$/kW)</u> | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |
|---------------------------------|-------------------------------------|---|---|--|--|---|---|---|--|---|---------------------|
| 10%                             | 5.0                                 | 11,211  | 26%   | \$8.8  | \$1,760  | \$12.7                                  | \$10.7                                      | \$8.7   | \$19.4                                     | \$6.7                                       | 1.53                |
| 20%                             | 10.0                                | 18,956  | 22%   | \$15.5   | \$1,551  | \$22.0                                  | \$18.1                                      | \$15.0  | \$33.1                                     | \$11.0                                      | 1.50                |
| 30%                             | 15.0                                | 24,524  | 19%   | \$21.6   | \$1,441  | \$30.5                                  | \$23.4                                      | \$19.8  | \$43.2                                     | \$12.7                                      | 1.42                |
| 40%                             | 20.0                                | 29,173  | 17%   | \$27.4   | \$1,369  | \$38.4                                  | \$27.9                                      | \$23.9  | \$51.8                                     | \$13.4                                      | 1.35                |
| 50%                             | 25.0                                | 32,781  | 15%   | \$32.9   | \$1,316  | \$45.9                                  | \$31.3                                      | \$27.4  | \$58.7                                     | \$12.8                                      | 1.28                |



| Chandler             |                  |                    |                           |                             |                       |                |                   |                   |                   |                   |                     |  |
|----------------------|------------------|--------------------|---------------------------|-----------------------------|-----------------------|----------------|-------------------|-------------------|-------------------|-------------------|---------------------|--|
| Porcont              | Capacity         | Average            | Total                     | Construction &              | Construction &        | PV of          | PV of             | PV of             | PV of             | NPV of            |                     |  |
| Capacity<br>Increase | Increase<br>(MW) | Energy<br>(MWh/yr) | Capacity<br><u>Factor</u> | Total Cost<br>( <u>\$M)</u> | Total Cost<br>(\$/kW) | Costs<br>(\$M) | Benefits<br>(\$M) | Benefits<br>(\$M) | Benefits<br>(\$M) | Benefits<br>(\$M) | B/C<br><u>Ratio</u> |  |
| 10%                  | 1.2              | 594                | 6%                        | \$2.8                       | \$2,305               | \$4.1          | \$0.7             | \$0.6             | \$1.3             | -\$2.8            | 0.32                |  |
| 20%                  | 2.4              | 606                | 3%                        | \$4.8                       | \$2,019               | \$7.1          | \$0.7             | \$0.9             | \$1.6             | -\$5.5            | 0.22                |  |
| 30%                  | 3.6              | 606                | 2%                        | \$6.7                       | \$1,871               | \$9.7          | \$0.7             | \$1.1             | \$1.8             | -\$7.9            | 0.18                |  |
| 40%                  | 4.8              | 606                | 1%                        | \$8.5                       | \$1,774               | \$12.3         | \$0.7             | \$1.4             | \$2.0             | -\$10.2           | 0.17                |  |
| 50%                  | 6.0              | 606                | 1%                        | \$10.2                      | \$1,702               | \$14.6         | \$0.7             | \$1.6             | \$2.3             | -\$12.4           | 0.16                |  |

# Summary of Capacity Increase Benefits and Costs





|                      | Crystal          |                           |                           |                            |                              |                       |                          |                          |                          |                   |                     |  |
|----------------------|------------------|---------------------------|---------------------------|----------------------------|------------------------------|-----------------------|--------------------------|--------------------------|--------------------------|-------------------|---------------------|--|
|                      |                  | Average                   | Total                     | <b>Construction &amp;</b>  | <b>Construction &amp;</b>    | PV of                 | PV of                    | PV of                    | PV of                    | NPV of            |                     |  |
| Percent              | Capacity         | Incremental               | Incremental               | Mitigation                 | Mitigation                   | Total                 | Energy                   | Capacity                 | Total                    | Total             |                     |  |
| Capacity<br>Increase | Increase<br>(MW) | Energy<br><u>(MWh/yr)</u> | Capacity<br><u>Factor</u> | Total Cost<br><u>(\$M)</u> | Total Cost<br><u>(\$/kW)</u> | Costs<br><u>(\$M)</u> | Benefits<br><u>(\$M)</u> | Benefits<br><u>(\$M)</u> | Benefits<br><u>(\$M)</u> | Benefits<br>(\$M) | B/C<br><u>Ratio</u> |  |
| 10%                  | 3.2              | 4,306                     | 16%                       | \$6.0                      | \$1,918                      | \$8.8                 | \$4.6                    | \$3.6                    | \$8.2                    | -\$0.6            | 0.94                |  |
| 20%                  | 6.3              | 7,862                     | 14%                       | \$10.6                     | \$1,687                      | \$15.2                | \$8.5                    | \$6.6                    | \$15.1                   | -\$0.1            | 0.99                |  |
| 30%                  | 9.5              | 10,950                    | 13%                       | \$14.8                     | \$1,567                      | \$21.1                | \$11.8                   | \$9.4                    | \$21.2                   | \$0.1             | 1.00                |  |
| 40%                  | 12.6             | 13,378                    | 12%                       | \$18.7                     | \$1,487                      | \$26.5                | \$14.4                   | \$11.7                   | \$26.1                   | -\$0.4            | 0.98                |  |
| 50%                  | 15.8             | 15,466                    | 11%                       | \$22.5                     | \$1,429                      | \$31.7                | \$16.6                   | \$13.7                   | \$30.4                   | -\$1.3            | 0.96                |  |

# Summary of Capacity Increase Benefits and Costs





Percent

Capacity

Increase

(MW)

#### Summary of Capacity Increase Benefits and Costs Davis Average Total **Construction & Construction &** PV of PV of PV of PV of Incremental Incremental Mitigation Mitigation Total Capacity Total Energy Capacity **Total Cost Total Cost Benefits** Benefits Increase Energy Capacity Costs **Benefits** (MWh/yr) Factor (\$M) (\$/kW) (\$M) (\$M) (\$M) (\$M)

| 10% | 25.5  | 15,784 | 7% | \$33.4  | \$1,311 | \$46.7  | \$19.6 | \$15.9 | \$35.5 | -\$11.1 |
|-----|-------|--------|----|---------|---------|---------|--------|--------|--------|---------|
| 20% | 51.0  | 24,770 | 6% | \$59.2  | \$1,161 | \$81.5  | \$30.8 | \$27.1 | \$57.9 | -\$23.6 |
| 30% | 76.5  | 30,034 | 4% | \$82.8  | \$1,082 | \$113.0 | \$37.3 | \$35.8 | \$73.2 | -\$39.8 |
| 40% | 102.0 | 34,096 | 4% | \$105.1 | \$1,030 | \$142.5 | \$42.4 | \$43.7 | \$86.1 | -\$56.4 |
| 50% | 127.5 | 36,470 | 3% | \$126.5 | \$992   | \$170.7 | \$45.4 | \$50.4 | \$95.7 | -\$74.9 |



NPV of

Total

**Benefits** 

(\$M)

B/C

Ratio 0.76

0.71

0.65

0.60

0.56

| Deer Creek                      |                                     |  |   |  |  |   |   |   |  |   |                     |  |
|---------------------------------|-------------------------------------|--|---|--|--|---|---|---|--|---|---------------------|--|
| Percent<br>Capacity<br>Increase | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br>( <u>MWh/yr)</u> | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$M)</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$/kW)</u> | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |  |
| 10%                             | 0.5                                 | 1,120  | 26%   | \$1.4  | \$2,744  | \$2.0                                   | \$1.2                                       | \$0.9   | \$2.1                                      | \$0.1                                       | 1.04                |  |
| 20%                             | 1.0                                 | 1,913  | 22%   | \$2.4  | \$2,393  | \$3.5                                   | \$2.1                                       | \$1.5   | \$3.6                                      | \$0.1                                       | 1.03                |  |
| 30%                             | 1.5                                 | 2,507  | 19%   | \$3.3  | \$2,213  | \$4.8                                   | \$2.8                                       | \$2.0   | \$4.8                                      | \$0.0                                       | 0.99                |  |
| 40%                             | 2.0                                 | 2,981  | 17%   | \$4.1  | \$2,094  | \$6.1                                   | \$3.3                                       | \$2.4   | \$5.7                                      | -\$0.3                                      | 0.95                |  |
| 50%                             | 2.5                                 | 3,372  | 16%   | \$5.0  | \$2,008  | \$7.2                                   | \$3.7                                       | \$2.8   | \$6.5                                      | -\$0.7                                      | 0.90                |  |

# Summary of Capacity Increase Benefits and Costs Deer Creek





| Percent<br>Capacity | Capacity<br>Increase | Average<br>Incremental<br>Energy | Total<br>Incremental<br>Capacity | Construction &<br>Mitigation<br>Total Cost | Construction &<br>Mitigation<br>Total Cost | PV of<br>Total<br>Costs | PV of<br>Energy<br>Benefits | PV of<br>Capacity<br>Benefits | PV of<br>Total<br>Benefits | NPV of<br>Total<br>Benefits | B/C<br>Batio |  |  |
|---------------------|----------------------|----------------------------------|----------------------------------|--|--|-------------------------|-----------------------------|-------------------------------|----------------------------|-----------------------------|--------------|--|--|
| increase            | <u>( IVI VV )</u>    | <u>(IVI VV 11/ yr )</u>          | Factor                           | <u>(əivi)</u>                              | <u>(\$/KVV)</u>                            | <u>(əivi)</u>           | <u>(əivi)</u>               | <u>())</u>                    | <u>( קועו )</u>            | <u>(⊅IVI)</u>               | Rallo        |  |  |
| 10%                 | 2.8                  | 357                              | 1%                               | \$5.5                                      | \$1,962                                    | \$8.0                   | \$0.4                       | \$0.8                         | \$1.2                      | -\$6.8                      | 0.15         |  |  |
| 20%                 | 5.6                  | 363                              | 1%                               | \$9.6                                      | \$1,725                                    | \$13.8                  | \$0.4                       | \$1.4                         | \$1.8                      | -\$12.1                     | 0.13         |  |  |
| 30%                 | 8.4                  | 363                              | 0%                               | \$13.4                                     | \$1,601                                    | \$19.1                  | \$0.4                       | \$1.9                         | \$2.3                      | -\$16.8                     | 0.12         |  |  |
| 40%                 | 11.2                 | 363                              | 0%                               | \$17.0                                     | \$1,520                                    | \$24.1                  | \$0.4                       | \$2.5                         | \$2.9                      | -\$21.2                     | 0.12         |  |  |
| 50%                 | 14.0                 | 363                              | 0%                               | \$20.4                                     | \$1,460                                    | \$28.8                  | \$0.4                       | \$3.0                         | \$3.4                      | -\$25.4                     | 0.12         |  |  |

# Summary of Capacity Increase Benefits and Costs Elephant Butte



Assessment of Potential Capacity Increases at Existing Hydropower Plants

Summary of Capacity Increase Benefits and Costs

Estes

| Percent<br>Capacity<br><u>Increase</u> | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br><u>(MWh/yr)</u> | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$M)</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$/kW)</u> | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |
|--|-------------------------------------|---|---|--|--|---|---|---|--|---|---------------------|
| 10%                                    | 4.5                                 | 0   | 0%  | \$8.1  | \$1,795  | \$11.6                                  | \$0.0                                       | \$0.9   | \$0.9                                      | -\$10.7                                     | 0.08                |
| 20%                                    | 9.0                                 | 0   | 0%  | \$14.2   | \$1,581  | \$20.3                                  | \$0.0                                       | \$1.8   | \$1.8                                      | -\$18.5                                     | 0.09                |
| 30%                                    | 13.5                                | 0   | 0%  | \$19.8   | \$1,469  | \$28.0                                  | \$0.0                                       | \$2.7   | \$2.7                                      | -\$25.3                                     | 0.10                |
| 40%                                    | 18.0                                | 0   | 0%  | \$25.1   | \$1,395  | \$35.3                                  | \$0.0                                       | \$3.6   | \$3.6                                      | -\$31.7                                     | 0.10                |
| 50%                                    | 22.5                                | 0   | 0%  | \$30.2   | \$1,341  | \$42.2                                  | \$0.0                                       | \$4.5   | \$4.5                                      | -\$37.7                                     | 0.11                |





Assessment of Potential Capacity Increases at Existing Hydropower Plants

| Percent<br>Capacity<br>Increase | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br><u>(MWh/yr)</u> | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$M)</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$/kW)</u> | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |
|---------------------------------|-------------------------------------|---|---|--|--|---|---|---|--|---|---------------------|
| 10%                             | 15.2                                | 4,211   | 3%  | \$21.8   | \$1,438  | \$30.8                                  | \$4.7                                       | \$5.9   | \$10.6                                     | -\$20.2                                     | 0.34                |
| 20%                             | 30.4                                | 6,881   | 3%  | \$38.6   | \$1,271  | \$53.7                                  | \$7.6                                       | \$10.8  | \$18.4                                     | -\$35.3                                     | 0.34                |
| 30%                             | 45.6                                | 9,378   | 2%  | \$54.0   | \$1,184  | \$74.4                                  | \$10.4                                      | \$15.5  | \$25.9                                     | -\$48.6                                     | 0.35                |
| 40%                             | 60.8                                | 11,526  | 2%  | \$68.5   | \$1,126  | \$93.8                                  | \$12.7                                      | \$20.0  | \$32.8                                     | -\$61.1                                     | 0.35                |
| 50%                             | 76.0                                | 13,495  | 2%  | \$82.3   | \$1,084  | \$112.3                                 | \$14.9                                      | \$24.4  | \$39.3                                     | -\$73.0                                     | 0.35                |

Summary of Capacity Increase Benefits and Costs



🌐 мwн

Assessment of Potential Capacity Increases at Existing Hydropower Plants

Flatiron NPV of Average Total **Construction & Construction &** PV of PV of PV of PV of Percent Incremental Incremental Total Capacity Total Total Capacity Mitigation Mitigation Energy B/C Capacity Increase Energy Capacity **Total Cost Total Cost** Costs Benefits **Benefits Benefits Benefits** Increase (MW) (MWh/yr) (\$M) (\$/kW) (\$M) (\$M) <u>(\$M)</u> Ratio Factor (\$M) (\$M) \$1,610 10% 8.1 0 0% \$13.1 \$18.7 \$0.0 \$1.6 \$1.6 -\$17.0 0.09 20% 16.3 0 0% \$23.1 \$1,421 \$32.5 \$0.0 \$3.2 \$3.2 -\$29.3 0.10 30% 24.4 0 0% \$32.2 \$1,322 \$45.0 \$0.0 \$4.9 \$4.9 -\$40.1 0.11 40% 32.5 0% \$40.8 \$56.7 \$0.0 \$6.5 -\$50.2 0.11 0 \$1,256 \$6.5 \$1,208 50% 40.6 0 0% \$49.1 \$67.9 \$0.0 \$8.1 \$8.1 -\$59.7 0.12



Assessment of Potential Capacity Increases at Existing Hydropower Plants

Summary of Capacity Increase Benefits and Costs Folsom NPV of Average Total **Construction & Construction &** PV of PV of PV of PV of Percent Incremental Incremental Total Capacity Total Total Capacity Mitigation Mitigation Energy B/C Capacity Increase Energy Capacity **Total Cost Total Cost** Costs Benefits **Benefits Benefits Benefits** Increase (MWh/yr) (\$M) (\$/kW) (\$M) <u>(\$M)</u> Ratio (MW) Factor (\$M) (\$M) <u>(\$M)</u> 10% 20.7 12,591 7% \$28.2 \$1,361 \$39.5 \$22.5 \$12.7 \$35.3 -\$4.2 0.89 20% 41.4 23,579 7% \$49.8 \$1,204 \$68.9 \$42.2 \$24.4 \$66.6 -\$2.3 0.97 30% 62.1 32,607 6% \$69.7 \$1,122 \$95.5 \$58.4 \$34.7 \$93.1 -\$2.4 0.97 40% 82.8 40,555 6% \$88.4 \$120.4 \$72.6 \$44.3 \$116.8 -\$3.6 0.97 \$1,068 47,195 50% 103.5 5% \$144.2 \$84.5 \$52.9 \$137.4 -\$6.8 0.95 \$106.4 \$1,028



🌐 мwн

Assessment of Potential Capacity Increases at Existing Hydropower Plants

Fontenelle NPV of Average Total **Construction & Construction &** PV of PV of PV of PV of Percent Incremental Incremental Total Capacity Total Total Capacity Mitigation Mitigation Energy B/C Capacity Increase Energy Capacity **Total Cost Total Cost** Costs Benefits **Benefits Benefits Benefits** Increase (MW) (MWh/yr) (\$M) (\$/kW) (\$M) (\$M) <u>(\$M)</u> Ratio Factor (\$M) (\$M) \$2,388 10% 1.0 884 10% \$2.4 \$3.5 \$0.8 \$0.8 \$1.6 -\$1.9 0.47 20% 2.0 1,595 9% \$4.2 \$2,090 \$6.1 \$1.5 \$3.0 -\$3.1 0.49 \$1.5 30% 3.0 2,296 9% \$5.8 \$1,936 \$8.4 \$2.2 \$2.2 \$4.4 -\$4.1 0.52 40% 4.0 3,050 9% \$10.6 \$2.9 \$2.9 \$5.8 -\$4.8 0.55 \$7.3 \$1,835 3,824 \$1,760 50% 5.0 9% \$8.8 \$12.7 \$3.7 \$3.6 \$7.3 -\$5.4 0.57

Summary of Capacity Increase Benefits and Costs





Assessment of Potential Capacity Increases at Existing Hydropower Plants

|                                 | Fremont Canyon                      |   |   |  |  |   |   |   |  |   |                     |  |  |
|---------------------------------|-------------------------------------|---|---|--|--|---|---|---|--|---|---------------------|--|--|
| Percent<br>Capacity<br>Increase | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br><u>(MWh/yr)</u> | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$M)</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$/kW)</u> | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |  |  |
| 10%                             | 6.7                                 | 4,831   | 8%  | \$11.1   | \$1,669  | \$16.0                                  | \$5.3                                       | \$4.6   | \$9.9                                      | -\$6.0                                      | 0.62                |  |  |
| 20%                             | 13.4                                | 8,128   | 7%  | \$19.7   | \$1,472  | \$27.8                                  | \$8.9                                       | \$8.2   | \$17.1                                     | -\$10.7                                     | 0.62                |  |  |
| 30%                             | 20.0                                | 10,512  | 6%  | \$27.4   | \$1,369  | \$38.5                                  | \$11.5                                      | \$11.2  | \$22.7                                     | -\$15.8                                     | 0.59                |  |  |
| 40%                             | 26.7                                | 12,231  | 5%  | \$34.7   | \$1,300  | \$48.4                                  | \$13.4                                      | \$13.7  | \$27.1                                     | -\$21.4                                     | 0.56                |  |  |
| 50%                             | 33.4                                | 13,583  | 5%  | \$41.8   | \$1,250  | \$58.0                                  | \$14.8                                      | \$16.0  | \$30.8                                     | -\$27.2                                     | 0.53                |  |  |

-B/C Ratio

Summary of Capacity Increase Benefits and Costs





Assessment of Potential Capacity Increases at Existing Hydropower Plants

|                                 |                                     | Glen Canyon   |   |  |  |   |   |   |  |   |                     |  |  |  |  |
|---------------------------------|-------------------------------------|---|---|--|--|---|---|---|--|---|---------------------|--|--|--|--|
| Percent<br>Capacity<br>Increase | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br><u>(MWh/yr)</u> | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$M)</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$/kW)</u> | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |  |  |  |  |
| 10%                             | 132.0                               | 23,719  | 2%  | \$130.2  | \$986  | \$175.5                                 | \$29.5                                      | \$42.6  | \$72.1                                     | -\$103.4                                    | 0.41                |  |  |  |  |
| 20%                             | 264.0                               | 50,969  | 2%  | \$231.7  | \$878  | \$307.7                                 | \$63.4                                      | \$87.5  | \$150.9                                    | -\$156.7                                    | 0.49                |  |  |  |  |
| 30%                             | 396.0                               | 71,082  | 2%  | \$324.9  | \$820  | \$427.6                                 | \$88.4                                      | \$127.6                                       | \$216.0                                    | -\$211.5                                    | 0.51                |  |  |  |  |
| 40%                             | 528.0                               | 86,174  | 2%  | \$413.2  | \$783  | \$540.3                                 | \$107.2                                     | \$164.3                                       | \$271.5                                    | -\$268.8                                    | 0.50                |  |  |  |  |
| 50%                             | 660.0                               | 94,012  | 2%  | \$498.0  | \$755  | \$647.9                                 | \$116.9                                     | \$196.0                                       | \$312.9                                    | -\$334.9                                    | 0.48                |  |  |  |  |





Assessment of Potential Capacity Increases at Existing Hydropower Plants

Glendo NPV of Average Total **Construction & Construction &** PV of PV of PV of PV of Percent Incremental Incremental Total Capacity Total Total Capacity Mitigation Mitigation Energy B/C Capacity Increase Energy Capacity **Total Cost Total Cost** Costs Benefits **Benefits Benefits Benefits** Increase (MWh/yr) (\$M) (\$/kW) (\$M) <u>(\$M)</u> Ratio (MW) Factor (\$M) (\$M) <u>(\$M)</u> 10% 3.8 4,425 13% \$7.0 \$1,852 \$10.2 \$3.6 \$3.8 \$7.4 -\$2.8 0.73 20% 7.6 7,585 11% \$12.4 \$1,630 \$17.7 \$6.2 \$6.7 \$12.9 -\$4.8 0.73 30% 11.4 9,144 9% \$17.3 \$1,514 \$24.5 \$7.5 \$8.5 \$16.0 -\$8.5 0.65 40% 15.2 \$21.9 \$30.8 \$10.0 -\$12.5 0.59 10,169 8% \$1,438 \$8.3 \$18.3 50% 19.0 11,105 7% \$26.2 \$36.8 \$9.1 \$11.4 \$20.5 -\$16.4 0.56 \$1,382





Assessment of Potential Capacity Increases at Existing Hydropower Plants

| Grand Coulee                    |                                     |   |   |  |  |   |   |   |  |   |                     |  |  |
|---------------------------------|-------------------------------------|---|---|--|--|---|---|---|--|---|---------------------|--|--|
| Percent<br>Capacity<br>Increase | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br><u>(MWh/yr)</u> | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$M)</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$/kW)</u> | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |  |  |
| 10%                             | 649.5                               | 141   | 0%  | \$491.4  | \$757  | \$639.5                                 | \$0.2                                       | \$129.8                                       | \$129.9                                    | -\$509.5                                    | 0.20                |  |  |
| 20%                             | 1,299.0                             | 141   | 0%  | \$878.8  | \$676  | \$1,125.5                               | \$0.2                                       | \$259.4                                       | \$259.6                                    | -\$865.9                                    | 0.23                |  |  |
| 30%                             | 1,948.5                             | 141   | 0%  | \$1,236.0  | \$634  | \$1,568.0                               | \$0.2                                       | \$389.1                                       | \$389.2                                    | -\$1,178.8                                  | 0.25                |  |  |
| 40%                             | 2,598.0                             | 141   | 0%  | \$1,575.1  | \$606  | \$1,984.7                               | \$0.2                                       | \$518.7                                       | \$518.9                                    | -\$1,465.8                                  | 0.26                |  |  |
| 50%                             | 3,247.5                             | 141   | 0%  | \$1,901.5  | \$586  | \$2,383.3                               | \$0.2                                       | \$648.4                                       | \$648.5                                    | -\$1,734.8                                  | 0.27                |  |  |

Summary of Capacity Increase Benefits and Costs





Assessment of Potential Capacity Increases at Existing Hydropower Plants

Summary of Capacity Increase Benefits and Costs **Green Mountain** NPV of Average Total **Construction & Construction &** PV of PV of PV of PV of Percent Incremental Incremental Total Capacity Total Total Capacity Mitigation Mitigation Energy B/C Capacity Increase Energy Capacity **Total Cost Total Cost** Costs Benefits **Benefits Benefits Benefits** Increase (MW) (MWh/yr) (\$M) (\$/kW) (\$M) (\$M) <u>(\$M)</u> Ratio Factor (\$M) (\$M) \$1,989 10% 2.6 540 2% \$5.2 \$7.5 \$0.6 \$0.9 \$1.5 -\$6.0 0.20 20% 5.2 1,003 2% \$9.1 \$1,748 \$13.1 \$1.7 \$2.8 -\$10.2 0.22 \$1.1 30% 7.8 1,415 2% \$12.7 \$1,622 \$18.1 \$1.6 \$2.5 \$4.1 -\$14.0 0.23 40% 10.4 2% \$22.7 -\$17.5 0.23 1,762 \$16.0 \$1,540 \$2.0 \$3.3 \$5.3 2,065 50% 13.0 2% \$27.2 \$2.3 \$4.0 \$6.3 -\$20.9 0.23 \$19.2 \$1,479





Assessment of Potential Capacity Increases at Existing Hydropower Plants

|                                 | Green Springs                       |   |   |  |  |   |   |   |  |   |                     |  |  |  |
|---------------------------------|-------------------------------------|---|---|--|--|---|---|---|--|---|---------------------|--|--|--|
| Percent<br>Capacity<br>Increase | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br><u>(MWh/yr)</u> | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$M)</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$/kW)</u> | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |  |  |  |
| 10%                             | 1.7                                 | 0   | 0%  | \$3.7  | \$2,149  | \$5.4                                   | \$0.0                                       | \$0.3   | \$0.3                                      | -\$5.1                                      | 0.06                |  |  |  |
| 20%                             | 3.5                                 | 0   | 0%  | \$6.5  | \$1,885  | \$9.4                                   | \$0.0                                       | \$0.7   | \$0.7                                      | -\$8.8                                      | 0.07                |  |  |  |
| 30%                             | 5.2                                 | 0   | 0%  | \$9.1  | \$1,748  | \$13.0                                  | \$0.0                                       | \$1.0   | \$1.0                                      | -\$12.0                                     | 0.08                |  |  |  |
| 40%                             | 6.9                                 | 0   | 0%  | \$11.5   | \$1,658  | \$16.4                                  | \$0.0                                       | \$1.4   | \$1.4                                      | -\$15.0                                     | 0.08                |  |  |  |
| 50%                             | 8.6                                 | 0   | 0%  | \$13.8   | \$1,592  | \$19.6                                  | \$0.0                                       | \$1.7   | \$1.7                                      | -\$17.9                                     | 0.09                |  |  |  |

Summary of Capacity Increase Benefits and Costs



🌐 мwн

Assessment of Potential Capacity Increases at Existing Hydropower Plants

Summary of Capacity Increase Benefits and Costs

Guernsey

| Percent<br>Capacity<br><u>Increase</u> | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br><u>(MWh/yr)</u> | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$M)</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$/kW)</u> | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |
|--|-------------------------------------|---|---|--|--|---|---|---|--|---|---------------------|
| 10%                                    | 0.6                                 | 1,830   | 33%   | \$1.7  | \$2,607  | \$2.5                                   | \$1.5                                       | \$1.3   | \$2.8                                      | \$0.3                                       | 1.13                |
| 20%                                    | 1.3                                 | 3,599   | 32%   | \$2.9  | \$2,277  | \$4.3                                   | \$2.9                                       | \$2.6   | \$5.5                                      | \$1.3                                       | 1.29                |
| 30%                                    | 1.9                                 | 5,325   | 32%   | \$4.0  | \$2,107  | \$5.9                                   | \$4.3                                       | \$3.9   | \$8.2                                      | \$2.3                                       | 1.39                |
| 40%                                    | 2.6                                 | 7,011   | 31%   | \$5.1  | \$1,995  | \$7.4                                   | \$5.7                                       | \$5.2   | \$10.9                                     | \$3.5                                       | 1.47                |
| 50%                                    | 3.2                                 | 8,673   | 31%   | \$6.1  | \$1,913  | \$8.9                                   | \$7.1                                       | \$6.4   | \$13.5                                     | \$4.6                                       | 1.52                |



Assessment of Potential Capacity Increases at Existing Hydropower Plants

Summary of Capacity Increase Benefits and Costs **Heart Mountain** NPV of Average Total **Construction & Construction &** PV of PV of PV of PV of Percent Incremental Incremental Total Capacity Total Total Capacity Mitigation Mitigation Energy B/C Capacity Increase Energy Capacity **Total Cost Total Cost** Costs Benefits **Benefits Benefits Benefits** Increase (MW) (MWh/yr) (\$M) (\$/kW) (\$M) (\$M) <u>(\$M)</u> Ratio Factor (\$M) (\$M) \$2,739 10% 0.5 40 1% \$1.4 \$2.0 \$0.0 \$0.1 \$0.2 -\$1.9 0.08 20% 1.0 58 1% \$2.4 \$2,388 \$3.5 \$0.2 \$0.3 -\$3.2 0.08 \$0.1 30% 1.5 75 1% \$3.3 \$2,208 \$4.9 \$0.1 \$0.4 \$0.4 -\$4.4 0.09 40% 2.0 90 1% \$4.2 \$2,090 \$6.1 \$0.1 \$0.5 -\$5.6 0.09 \$0.5 2.5 \$2,004 50% 105 0% \$5.0 \$7.3 \$0.1 \$0.6 \$0.7 -\$6.6 0.09





Assessment of Potential Capacity Increases at Existing Hydropower Plants

Summary of Capacity Increase Benefits and Costs

Hoover

| Percent<br>Capacity<br><u>Increase</u> | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br><u>(MWh/yr)</u> | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$M)</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$/kW)</u> | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |
|--|-------------------------------------|---|---|--|--|---|---|---|--|---|---------------------|
| 10%                                    | 207.9                               | 0   | 0%  | \$189.9  | \$913  | \$253.5                                 | \$0.0                                       | \$41.5  | \$41.5                                     | -\$212.0                                    | 0.16                |
| 20%                                    | 415.8                               | 0   | 0%  | \$338.4  | \$814  | \$444.8                                 | \$0.0                                       | \$83.0  | \$83.0                                     | -\$361.8                                    | 0.19                |
| 30%                                    | 623.6                               | 0   | 0%  | \$474.9  | \$762  | \$618.6                                 | \$0.0                                       | \$124.5                                       | \$124.5                                    | -\$494.2                                    | 0.20                |
| 40%                                    | 831.5                               | 0   | 0%  | \$604.3  | \$727  | \$782.0                                 | \$0.0                                       | \$166.0                                       | \$166.0                                    | -\$616.0                                    | 0.21                |
| 50%                                    | 1,039.4                             | 0   | 0%  | \$728.7  | \$701  | \$938.2                                 | \$0.0                                       | \$207.5                                       | \$207.5                                    | -\$730.7                                    | 0.22                |





Assessment of Potential Capacity Increases at Existing Hydropower Plants

|                                 | Hungry Horse                        |   |   |  |  |   |   |   |  |   |                     |  |  |  |
|---------------------------------|-------------------------------------|---|---|--|--|---|---|---|--|---|---------------------|--|--|--|
| Percent<br>Capacity<br>Increase | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br><u>(MWh/yr)</u> | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$M)</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$/kW)</u> | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |  |  |  |
| 10%                             | 42.8                                | 1,198   | 0%  | \$51.2   | \$1,197  | \$70.7                                  | \$1.5                                       | \$9.4   | \$10.9                                     | -\$59.9                                     | 0.15                |  |  |  |
| 20%                             | 85.6                                | 2,103   | 0%  | \$90.9   | \$1,062  | \$123.7                                 | \$2.6                                       | \$18.5  | \$21.2                                     | -\$102.5                                    | 0.17                |  |  |  |
| 30%                             | 128.4                               | 2,850   | 0%  | \$127.2  | \$991  | \$171.6                                 | \$3.6                                       | \$27.6  | \$31.2                                     | -\$140.5                                    | 0.18                |  |  |  |
| 40%                             | 171.2                               | 3,173   | 0%  | \$161.5  | \$944  | \$216.6                                 | \$4.0                                       | \$36.3  | \$40.3                                     | -\$176.3                                    | 0.19                |  |  |  |
| 50%                             | 214.0                               | 3,173   | 0%  | \$194.5  | \$909  | \$259.5                                 | \$4.0                                       | \$44.9  | \$48.9                                     | -\$210.6                                    | 0.19                |  |  |  |

Summary of Capacity Increase Benefits and Costs

---B/C Ratio \$300.0 0.20 0.18 \$200.0 0.16 Benefit to Cost (B/C) Ratio Willions of Dollars \$0.0 \$0.0 \$100.0 0.14 0.12 0.10 250.0 - 0.08 50.0 100.0 150.0 200.0 0.0 0.06 0.04 -\$200.0 0.02 -\$300.0 0.00



Assessment of Potential Capacity Increases at Existing Hydropower Plants

|                                 | Judge Francis Carr                  |   |   |  |  |   |   |   |  |   |                     |  |  |  |
|---------------------------------|-------------------------------------|---|---|--|--|---|---|---|--|---|---------------------|--|--|--|
| Percent<br>Capacity<br>Increase | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br><u>(MWh/yr)</u> | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction<br>Mitigation<br>Total Cost<br><u>(\$M)</u> | & Construction &<br>Mitigation<br>Total Cost<br><u>(\$/kW)</u> | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |  |  |  |
| 10%                             | 15.4                                | 4,476   | 3%  | \$22.1   | \$1,434  | \$31.2                                  | \$8.0                                       | \$6.1   | \$14.2                                     | -\$17.0                                     | 0.45                |  |  |  |
| 20%                             | 30.9                                | 5,028   | 2%  | \$39.1   | \$1,268  | \$54.4                                  | \$9.0                                       | \$9.6   | \$18.6                                     | -\$35.8                                     | 0.34                |  |  |  |
| 30%                             | 46.3                                | 5,054   | 1%  | \$54.7   | \$1,181  | \$75.4                                  | \$9.0                                       | \$12.7  | \$21.7                                     | -\$53.6                                     | 0.29                |  |  |  |
| 40%                             | 61.8                                | 5,054   | 1%  | \$69.4   | \$1,123  | \$95.1                                  | \$9.0                                       | \$15.8  | \$24.8                                     | -\$70.2                                     | 0.26                |  |  |  |
| 50%                             | 77.2                                | 5,054   | 1%  | \$83.4   | \$1,081  | \$113.8                                 | \$9.0                                       | \$18.9  | \$27.9                                     | -\$85.9                                     | 0.25                |  |  |  |



Assessment of Potential Capacity Increases at Existing Hydropower Plants

**Keswick** NPV of Average Total **Construction & Construction &** PV of PV of PV of PV of Percent Incremental Incremental Total Capacity Total Total Capacity Mitigation Mitigation Energy B/C Capacity Increase Energy Capacity **Total Cost Total Cost** Costs Benefits **Benefits Benefits Benefits** Increase (MWh/yr) (\$M) (\$/kW) (\$M) <u>(\$M)</u> Ratio (MW) Factor (\$M) (\$M) <u>(\$M)</u> 10% 11.7 5,517 5% \$17.6 \$1,507 \$25.0 \$8.8 \$6.1 \$14.9 -\$10.1 0.60 20% 23.4 10,308 5% \$31.2 \$1,331 \$43.5 \$16.4 \$11.7 \$28.2 -\$15.4 0.65 30% 35.1 14,427 5% \$43.5 \$1,239 \$60.3 \$23.0 \$16.9 \$39.9 -\$20.4 0.66 40% \$76.0 \$28.8 \$21.7 \$50.4 -\$25.6 0.66 46.8 18,040 4% \$55.2 \$1,179 21,245 50% 58.5 4% \$66.3 \$91.0 \$33.9 \$26.2 \$60.1 -\$30.9 0.66 \$1,134





Assessment of Potential Capacity Increases at Existing Hydropower Plants

Kortes NPV of Average Total **Construction & Construction &** PV of PV of PV of PV of Percent Incremental Incremental Total Capacity Total Total Capacity Mitigation Mitigation Energy B/C Capacity Increase Energy Capacity **Total Cost Total Cost** Costs Benefits **Benefits Benefits Benefits** Increase (MWh/yr) (\$M) (\$/kW) (\$M) <u>(\$M)</u> Ratio (MW) Factor <u>(\$M)</u> (\$M) <u>(\$M)</u> \$1,871 10% 3.6 1,236 4% \$6.7 \$9.7 \$1.3 \$1.6 \$2.8 -\$6.9 0.29 20% 7.2 2,248 4% \$11.9 \$1,646 \$16.9 \$2.3 \$3.0 \$5.3 -\$11.6 0.31 30% 10.8 3,104 3% \$16.5 \$1,529 \$23.4 \$3.2 \$4.3 \$7.5 -\$15.9 0.32 40% 14.4 3% \$20.9 \$29.5 \$4.0 \$9.5 -\$20.0 0.32 3,864 \$1,452 \$5.5 4,594 50% 18.0 3% \$25.1 \$35.3 \$4.8 \$6.7 \$11.5 -\$23.8 0.33 \$1,395





Assessment of Potential Capacity Increases at Existing Hydropower Plants

Lower Molina PV of NPV of Average Total **Construction & Construction &** PV of PV of PV of Percent Incremental Incremental Total Capacity Total Total Capacity Mitigation Mitigation Energy B/C Capacity Increase Energy Capacity Total Cost **Total Cost** Costs Benefits **Benefits Benefits Benefits** Increase (MW) (MWh/yr) (\$M) (\$/kW) (\$M) (\$M) <u>(\$M)</u> Ratio Factor (\$M) <u>(\$M)</u> \$2,754 10% 0.5 31 1% \$1.3 \$2.0 \$0.0 \$0.1 \$0.2 -\$1.8 0.08 20% 1.0 57 1% \$2.3 \$2,402 \$3.4 \$0.1 \$0.2 \$0.3 -\$3.1 0.09 30% 1.5 83 1% \$3.2 \$2,220 \$4.8 \$0.1 \$0.3 \$0.5 -\$4.3 0.09 40% 1.9 1% \$2,102 \$6.0 \$0.1 \$0.6 -\$5.4 0.10 108 \$4.1 \$0.5 2.4 \$2,014 50% 133 1% \$4.9 \$7.1 \$0.2 \$0.6 \$0.7 -\$6.4 0.10

Summary of Capacity Increase Benefits and Costs



🌐 мwн

Assessment of Potential Capacity Increases at Existing Hydropower Plants

Marys Lake NPV of Average Total **Construction & Construction &** PV of PV of PV of PV of Percent Incremental Incremental Total Capacity Total Total Capacity Mitigation Mitigation Energy B/C Capacity Increase Energy Capacity Total Cost **Total Cost** Costs Benefits **Benefits Benefits Benefits** Increase (MW) (MWh/yr) (\$M) (\$/kW) (\$M) (\$M) <u>(\$M)</u> Ratio Factor (\$M) <u>(\$M)</u> \$2,489 10% 0.8 0 0% \$2.0 \$3.0 \$0.0 \$0.2 \$0.2 -\$2.8 0.05 20% 1.6 0 0% \$3.5 \$2,176 \$5.2 \$0.0 \$0.3 \$0.3 -\$4.8 0.06 30% 2.4 0 0% \$4.9 \$2,014 \$7.1 \$0.0 \$0.5 \$0.5 -\$6.6 0.07 40% 3.2 0% \$6.2 \$1,908 \$9.0 \$0.0 \$0.6 -\$8.3 0.07 0 \$0.6 4.1 50% 0 0% \$7.4 \$10.7 \$0.0 \$0.8 \$0.8 -\$9.9 0.08 \$1,831





Assessment of Potential Capacity Increases at Existing Hydropower Plants

Summary of Capacity Increase Benefits and Costs

McPhee

| Percent<br>Capacity<br><u>Increase</u> | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br><u>(MWh/yr)</u> | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$M)</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$/kW)</u> | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |
|--|-------------------------------------|---|---|--|--|---|---|---|--|---|---------------------|
| 10%                                    | 0.1                                 | 322   | 29%   | \$0.5  | \$3,627  | \$0.7                                   | \$0.5                                       | \$0.2   | \$0.7                                      | \$0.0                                       | 1.00                |
| 20%                                    | 0.3                                 | 539   | 24%   | \$0.8  | \$3,136  | \$1.2                                   | \$0.8                                       | \$0.4   | \$1.2                                      | \$0.0                                       | 0.98                |
| 30%                                    | 0.4                                 | 724   | 21%   | \$1.1  | \$2,887  | \$1.7                                   | \$1.0                                       | \$0.6   | \$1.6                                      | -\$0.1                                      | 0.96                |
| 40%                                    | 0.5                                 | 897   | 20%   | \$1.4  | \$2,724  | \$2.1                                   | \$1.3                                       | \$0.7   | \$2.0                                      | -\$0.1                                      | 0.95                |
| 50%                                    | 0.6                                 | 1,051   | 19%   | \$1.7  | \$2,606  | \$2.5                                   | \$1.5                                       | \$0.8   | \$2.3                                      | -\$0.2                                      | 0.94                |





Assessment of Potential Capacity Increases at Existing Hydropower Plants

|                                 |                                     |   | Minidoka  |  |  |   |   |   |  |   |                     |  |
|---------------------------------|-------------------------------------|---|---|--|--|---|---|---|--|---|---------------------|--|
| Percent<br>Capacity<br>Increase | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br><u>(MWh/yr)</u> | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$M)</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$/kW)</u> | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |  |
| 10%                             | 2.8                                 | 5,025   | 21%   | \$5.4  | \$1,965  | \$7.9                                   | \$5.6                                       | \$4.0   | \$9.5                                      | \$1.6                                       | 1.21                |  |
| 20%                             | 5.5                                 | 8,523   | 18%   | \$9.6  | \$1,727  | \$13.7                                  | \$9.4                                       | \$6.9   | \$16.4                                     | \$2.6                                       | 1.19                |  |
| 30%                             | 8.3                                 | 11,009  | 15%   | \$13.3   | \$1,604  | \$19.0                                  | \$12.2                                      | \$9.2   | \$21.4                                     | \$2.4                                       | 1.12                |  |
| 40%                             | 11.1                                | 13,040  | 13%   | \$16.9   | \$1,522  | \$23.9                                  | \$14.4                                      | \$11.1  | \$25.5                                     | \$1.6                                       | 1.07                |  |
| 50%                             | 13.9                                | 14,807  | 12%   | \$20.2   | \$1,462  | \$28.6                                  | \$16.4                                      | \$12.9  | \$29.3                                     | \$0.7                                       | 1.02                |  |





Assessment of Potential Capacity Increases at Existing Hydropower Plants

|                                 | Morrow Point                        |   |   |  |  |   |   |   |  |   |                     |  |  |  |
|---------------------------------|-------------------------------------|---|---|--|--|---|---|---|--|---|---------------------|--|--|--|
| Percent<br>Capacity<br>Increase | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br><u>(MWh/yr)</u> | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$M)</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$/kW)</u> | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |  |  |  |
| 10%                             | 17.3                                | 1,152   | 1%  | \$24.3   | \$1,404  | \$34.2                                  | \$1.6                                       | \$4.2   | \$5.9                                      | -\$28.4                                     | 0.17                |  |  |  |
| 20%                             | 34.7                                | 2,139   | 1%  | \$43.1   | \$1,242  | \$59.7                                  | \$3.0                                       | \$8.4   | \$11.4                                     | -\$48.3                                     | 0.19                |  |  |  |
| 30%                             | 52.0                                | 2,884   | 1%  | \$60.2   | \$1,157  | \$82.8                                  | \$4.1                                       | \$12.4  | \$16.4                                     | -\$66.3                                     | 0.20                |  |  |  |
| 40%                             | 69.3                                | 3,401   | 1%  | \$76.3   | \$1,101  | \$104.3                                 | \$4.8                                       | \$16.2  | \$21.0                                     | -\$83.4                                     | 0.20                |  |  |  |
| 50%                             | 86.7                                | 3,823   | 1%  | \$91.8   | \$1,059  | \$124.9                                 | \$5.4                                       | \$19.9  | \$25.3                                     | -\$99.6                                     | 0.20                |  |  |  |





Assessment of Potential Capacity Increases at Existing Hydropower Plants

Summary of Capacity Increase Benefits and Costs Mount Elbert NPV of Average Total **Construction & Construction &** PV of PV of PV of PV of Percent Incremental Incremental Total Capacity Total Total Capacity Mitigation Mitigation Energy B/C Capacity Increase Energy Capacity Total Cost **Total Cost** Costs Benefits **Benefits Benefits Benefits** Increase (MWh/yr) (\$M) (\$/kW) (\$M) <u>(\$M)</u> Ratio (MW) Factor (\$M) (\$M) <u>(\$M)</u> \$1,369 10% 20.0 0 0% \$27.4 \$38.4 \$0.0 \$4.0 \$4.0 -\$34.4 0.10 20% 40.0 0 0% \$48.5 \$1,211 \$67.0 \$0.0 \$8.0 \$8.0 -\$59.0 0.12 30% 60.0 0 0% \$67.7 \$1,129 \$92.9 \$0.0 \$12.0 \$12.0 -\$80.9 0.13 40% 80.0 0% \$85.9 \$16.0 -\$101.1 0.14 0 \$1,074 \$117.1 \$0.0 \$16.0 50% 100.0 0 0% \$140.2 \$0.0 \$20.0 \$20.0 -\$120.3 0.14 \$103.4 \$1,034



🌐 мwн

Assessment of Potential Capacity Increases at Existing Hydropower Plants

Summary of Capacity Increase Benefits and Costs New Melones

| Percent<br>Capacity<br><u>Increase</u> | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br><u>(MWh/yr)</u> | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$M)</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$/kW)</u> | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |
|--|-------------------------------------|---|---|--|--|---|---|---|--|---|---------------------|
| 10%                                    | 38.2                                | 0   | 0%  | \$46.6   | \$1,221  | \$64.6                                  | \$0.0                                       | \$7.6   | \$7.6                                      | -\$56.9                                     | 0.12                |
| 20%                                    | 76.4                                | 0   | 0%  | \$82.7   | \$1,083  | \$112.8                                 | \$0.0                                       | \$15.3  | \$15.3                                     | -\$97.6                                     | 0.14                |
| 30%                                    | 114.6                               | 0   | 0%  | \$115.8  | \$1,010  | \$156.6                                 | \$0.0                                       | \$22.9  | \$22.9                                     | -\$133.7                                    | 0.15                |
| 40%                                    | 152.8                               | 0   | 0%  | \$147.0  | \$962  | \$197.6                                 | \$0.0                                       | \$30.5  | \$30.5                                     | -\$167.1                                    | 0.15                |
| 50%                                    | 191.0                               | 0   | 0%  | \$176.9  | \$926  | \$236.7                                 | \$0.0                                       | \$38.1  | \$38.1                                     | -\$198.5                                    | 0.16                |





Assessment of Potential Capacity Increases at Existing Hydropower Plants

Nimbus NPV of Average Total **Construction & Construction &** PV of PV of PV of PV of Percent Incremental Incremental Total Capacity Total Total Capacity Mitigation Mitigation Energy B/C Capacity Increase Energy Capacity Total Cost **Total Cost** Costs Benefits **Benefits Benefits Benefits** Increase (MWh/yr) (\$M) (\$/kW) (\$M) <u>(\$M)</u> Ratio (MW) Factor <u>(\$M)</u> (\$M) <u>(\$M)</u> \$2,254 10% 1.4 2,664 23% \$3.0 \$4.5 \$3.7 \$2.1 \$5.8 \$1.3 1.30 20% 2.7 4,920 21% \$5.3 \$1,975 \$7.8 \$6.9 \$3.9 \$10.8 \$3.0 1.39 30% 4.1 6,734 19% \$7.4 \$1,831 \$10.7 \$9.4 \$5.4 \$14.8 \$4.1 1.39 40% 5.4 \$9.4 \$13.5 \$5.1 1.38 8,384 18% \$1,736 \$11.7 \$6.8 \$18.5 9,857 50% 6.8 17% \$11.2 \$16.1 \$13.8 \$8.1 \$21.9 \$5.8 1.36 \$1,666



Assessment of Potential Capacity Increases at Existing Hydropower Plants

ONeill NPV of Average Total **Construction & Construction &** PV of PV of PV of PV of Percent Incremental Incremental Total Capacity Total Total Capacity Mitigation Mitigation Energy B/C Capacity Increase Energy Capacity Total Cost **Total Cost** Costs Benefits **Benefits Benefits Benefits** Increase (MW) (MWh/yr) (\$M) (\$/kW) (\$M) (\$M) <u>(\$M)</u> Ratio Factor <u>(\$M)</u> <u>(\$M)</u> \$2,001 10% 2.5 155 1% \$5.0 \$7.3 \$0.3 \$0.6 \$0.9 -\$6.5 0.12 20% 5.0 158 0% \$8.9 \$1,758 \$12.7 \$1.1 \$1.4 -\$11.3 0.11 \$0.3 30% 7.6 158 0% \$12.3 \$1,632 \$17.6 \$0.3 \$1.6 \$1.9 -\$15.7 0.11 40% 10.1 0% \$22.2 \$2.4 -\$19.8 0.11 158 \$15.6 \$1,548 \$0.3 \$2.1 50% 12.6 158 0% \$26.5 \$0.3 \$2.6 \$2.9 -\$23.6 0.11 \$18.7 \$1,487

Summary of Capacity Increase Benefits and Costs



🌐 мwн
Assessment of Potential Capacity Increases at Existing Hydropower Plants

|                                 | Palisades                           |   |   |  |  |   |   |   |  |   |                     |  |  |  |
|---------------------------------|-------------------------------------|---|---|--|--|---|---|---|--|---|---------------------|--|--|--|
| Percent<br>Capacity<br>Increase | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br><u>(MWh/yr)</u> | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$M)</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$/kW)</u> | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |  |  |  |
| 10%                             | 17.7                                | 39,931  | 26%   | \$24.7   | \$1,400  | \$34.7                                  | \$44.1                                      | \$30.8  | \$75.0                                     | \$40.2                                      | 2.16                |  |  |  |
| 20%                             | 35.3                                | 73,362  | 24%   | \$43.7   | \$1,238  | \$60.6                                  | \$81.1                                      | \$57.2  | \$138.3                                    | \$77.7                                      | 2.28                |  |  |  |
| 30%                             | 53.0                                | 99,993  | 22%   | \$61.1   | \$1,153  | \$84.0                                  | \$110.5                                     | \$78.9  | \$189.5                                    | \$105.5                                     | 2.26                |  |  |  |
| 40%                             | 70.6                                | 118,090   | 19%   | \$77.5   | \$1,097  | \$105.9                                 | \$130.5                                     | \$94.8  | \$225.4                                    | \$119.4                                     | 2.13                |  |  |  |
| 50%                             | 88.3                                | 129,829   | 17%   | \$93.2   | \$1,056  | \$126.8                                 | \$143.5                                     | \$106.4                                       | \$249.9                                    | \$123.1                                     | 1.97                |  |  |  |





Assessment of Potential Capacity Increases at Existing Hydropower Plants

Summary of Capacity Increase Benefits and Costs

Parker

| Percent<br>Capacity<br><u>Increase</u> | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br><u>(MWh/yr)</u> | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction 8<br>Mitigation<br>Total Cost<br><u>(\$M)</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$/kW)</u> | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |
|--|-------------------------------------|---|---|--|--|---|---|---|--|---|---------------------|
| 10%                                    | 12.0                                | 8,289   | 8%  | \$18.0   | \$1,500  | \$25.5                                  | \$10.3                                      | \$8.1   | \$18.4                                     | -\$7.1                                      | 0.72                |
| 20%                                    | 24.0                                | 15,049  | 7%  | \$31.8   | \$1,325  | \$44.4                                  | \$18.7                                      | \$15.1  | \$33.8                                     | -\$10.6                                     | 0.76                |
| 30%                                    | 36.0                                | 19,454  | 6%  | \$44.4   | \$1,234  | \$61.6                                  | \$24.2                                      | \$20.5  | \$44.7                                     | -\$16.9                                     | 0.73                |
| 40%                                    | 48.0                                | 20,113  | 5%  | \$56.3   | \$1,173  | \$77.6                                  | \$25.0                                      | \$23.3  | \$48.3                                     | -\$29.2                                     | 0.62                |
| 50%                                    | 60.0                                | 19,365  | 4%  | \$67.7   | \$1,129  | \$92.9                                  | \$24.1                                      | \$25.2  | \$49.3                                     | -\$43.6                                     | 0.53                |



**Capacity Increase (MW)** 



Assessment of Potential Capacity Increases at Existing Hydropower Plants

**Pilot Butte** PV of NPV of Average Total **Construction & Construction &** PV of PV of PV of Percent Incremental Incremental Total Capacity Total Total Capacity Mitigation Mitigation Energy B/C Capacity Increase Energy Capacity **Total Cost Total Cost** Costs Benefits **Benefits Benefits Benefits** Increase (MW) (MWh/yr) (\$M) (\$/kW) (\$M) (\$M) <u>(\$M)</u> Ratio Factor (\$M) (\$M) \$3,460 10% 0.2 342 24% \$0.6 \$0.8 \$0.3 \$0.3 \$0.6 -\$0.3 0.67 20% 0.3 679 24% \$1.0 \$2,997 \$1.4 \$0.6 \$0.5 \$1.1 -\$0.3 0.77 30% 0.5 1,021 24% \$1.3 \$2,761 \$2.0 \$0.9 \$0.8 \$1.7 -\$0.3 0.84 40% 0.6 1,368 24% \$2,607 \$2.5 \$1.2 \$2.2 -\$0.2 0.90 \$1.7 \$1.1 1,732 \$2,495 50% 0.8 25% \$2.0 \$3.0 \$1.5 \$1.3 \$2.8 -\$0.1 0.96

Summary of Capacity Increase Benefits and Costs





Assessment of Potential Capacity Increases at Existing Hydropower Plants

Summary of Capacity Increase Benefits and Costs

| Percent<br>Capacity<br><u>Increase</u> | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br><u>(MWh/yr)</u> | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$M)</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$/kW)</u> | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |
|--|-------------------------------------|---|---|--|--|---|---|---|--|---|---------------------|
| 10%                                    | 3.8                                 | 0   | 0%  | \$7.1  | \$1,850  | \$10.2                                  | \$0.0                                       | \$0.8   | \$0.8                                      | -\$9.5                                      | 0.07                |
| 20%                                    | 7.6                                 | 0   | 0%  | \$12.5   | \$1,628  | \$17.8                                  | \$0.0                                       | \$1.5   | \$1.5                                      | -\$16.3                                     | 0.09                |
| 30%                                    | 11.5                                | 0   | 0%  | \$17.4   | \$1,513  | \$24.6                                  | \$0.0                                       | \$2.3   | \$2.3                                      | -\$22.3                                     | 0.09                |
| 40%                                    | 15.3                                | 0   | 0%  | \$22.0   | \$1,436  | \$31.0                                  | \$0.0                                       | \$3.1   | \$3.1                                      | -\$27.9                                     | 0.10                |
| 50%                                    | 19.1                                | 0   | 0%  | \$26.4   | \$1,380  | \$37.0                                  | \$0.0                                       | \$3.8   | \$3.8                                      | -\$33.2                                     | 0.10                |





Assessment of Potential Capacity Increases at Existing Hydropower Plants

Summary of Capacity Increase Benefits and Costs

Roza

| Percent<br>Capacity<br><u>Increase</u> | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br><u>(MWh/yr)</u> | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$M)</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$/kW)</u> | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |
|--|-------------------------------------|---|---|--|--|---|---|---|--|---|---------------------|
| 10%                                    | 1.3                                 | 0   | 0%  | \$2.9  | \$2,272  | \$4.3                                   | \$0.0                                       | \$0.3   | \$0.3                                      | -\$4.1                                      | 0.06                |
| 20%                                    | 2.6                                 | 0   | 0%  | \$5.2  | \$1,991  | \$7.5                                   | \$0.0                                       | \$0.5   | \$0.5                                      | -\$7.0                                      | 0.07                |
| 30%                                    | 3.9                                 | 0   | 0%  | \$7.2  | \$1,845  | \$10.3                                  | \$0.0                                       | \$0.8   | \$0.8                                      | -\$9.6                                      | 0.07                |
| 40%                                    | 5.2                                 | 0   | 0%  | \$9.1  | \$1,749  | \$13.0                                  | \$0.0                                       | \$1.0   | \$1.0                                      | -\$12.0                                     | 0.08                |
| 50%                                    | 6.5                                 | 0   | 0%  | \$10.9   | \$1,679  | \$15.6                                  | \$0.0                                       | \$1.3   | \$1.3                                      | -\$14.3                                     | 0.08                |





Assessment of Potential Capacity Increases at Existing Hydropower Plants

San Luis NPV of Average Total **Construction & Construction &** PV of PV of PV of PV of Percent Incremental Incremental Total Capacity Total Total Capacity Mitigation Mitigation Energy B/C Capacity Increase Energy Capacity Total Cost **Total Cost** Costs Benefits **Benefits Benefits Benefits** Increase (MWh/yr) (\$M) (\$/kW) (\$M) (\$M) Ratio (MW) Factor (\$M) (\$M) <u>(\$M)</u> \$1,199 10% 42.4 33 0% \$50.8 \$70.2 \$0.0 \$8.5 \$8.5 -\$61.7 0.12 20% 84.8 33 0% \$90.2 \$1,063 \$122.8 \$17.0 \$17.0 -\$105.8 0.14 \$0.0 30% 127.2 33 0% \$126.2 \$992 \$170.3 \$0.0 \$25.4 \$25.5 -\$144.9 0.15 40% 169.6 33 \$945 \$215.0 \$0.0 \$33.9 \$33.9 -\$181.0 0.16 0% \$160.3 212.0 50% 33 0% \$193.0 \$910 \$257.5 \$0.0 \$42.3 \$42.4 -\$215.2 0.16

Summary of Capacity Increase Benefits and Costs





Assessment of Potential Capacity Increases at Existing Hydropower Plants

Seminoe NPV of Average Total **Construction & Construction &** PV of PV of PV of PV of Percent Incremental Incremental Total Total Total Capacity Mitigation Mitigation Energy Capacity B/C Capacity Increase Energy Capacity **Total Cost Total Cost** Costs Benefits **Benefits Benefits Benefits** Increase (MWh/yr) (\$M) (\$/kW) (\$M) (\$M) <u>(\$M)</u> Ratio (MW) Factor <u>(\$M)</u> <u>(\$M)</u> \$1,749 10% 5.2 1,174 3% \$9.1 \$13.0 \$1.3 \$1.8 \$3.1 -\$9.9 0.24 20% 10.4 2,222 2% \$15.9 \$1,541 \$22.6 \$2.4 \$3.6 \$6.0 -\$16.7 0.26 30% 15.5 3,123 2% \$22.2 \$1,432 \$31.3 \$3.3 \$5.2 \$8.6 -\$22.8 0.27 40% 20.7 3,788 2% \$28.2 \$1,361 \$39.5 -\$28.7 0.27 \$4.0 \$6.7 \$10.8 4,224 50% 25.9 2% \$33.8 \$47.2 \$4.5 \$8.1 \$12.6 -\$34.7 0.27 \$1,308





Assessment of Potential Capacity Increases at Existing Hydropower Plants

Summary of Capacity Increase Benefits and Costs

Shasta

| Percent<br>Capacity<br><u>Increase</u> | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br><u>(MWh/yr)</u> | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$M)</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$/kW)</u> | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |
|--|-------------------------------------|---|---|--|--|---|---|---|--|---|---------------------|
| 10%                                    | 71.4                                | 27,813  | 4%  | \$78.2   | \$1,095  | \$106.8                                 | \$49.8                                      | \$33.3  | \$83.1                                     | -\$23.8                                     | 0.78                |
| 20%                                    | 142.8                               | 52,099  | 4%  | \$138.9  | \$973  | \$187.0                                 | \$93.3                                      | \$64.1  | \$157.4                                    | -\$29.7                                     | 0.84                |
| 30%                                    | 214.2                               | 73,426  | 4%  | \$194.6  | \$909  | \$259.7                                 | \$131.4                                     | \$93.0  | \$224.4                                    | -\$35.3                                     | 0.86                |
| 40%                                    | 285.6                               | 90,794  | 4%  | \$247.4  | \$866  | \$327.9                                 | \$162.5                                     | \$119.1                                       | \$281.6                                    | -\$46.3                                     | 0.86                |
| 50%                                    | 357.0                               | 103,991   | 3%  | \$298.0  | \$835  | \$393.0                                 | \$186.1                                     | \$142.4                                       | \$328.5                                    | -\$64.5                                     | 0.84                |





Assessment of Potential Capacity Increases at Existing Hydropower Plants

|                                 | Shoshone                            |   |   |  |  |   |   |   |  |   |                     |  |  |  |
|---------------------------------|-------------------------------------|---|---|--|--|---|---|---|--|---|---------------------|--|--|--|
| Percent<br>Capacity<br>Increase | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br><u>(MWh/yr)</u> | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$M)</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$/kW)</u> | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |  |  |  |
| 10%                             | 0.3                                 | 2,502   | 95%   | \$0.9  | \$3,037  | \$1.4                                   | \$2.6                                       | \$1.0   | \$3.6                                      | \$2.2                                       | 2.60                |  |  |  |
| 20%                             | 0.6                                 | 4,980   | 95%   | \$1.6  | \$2,641  | \$2.4                                   | \$5.1                                       | \$1.9   | \$7.1                                      | \$4.7                                       | 3.00                |  |  |  |
| 30%                             | 0.9                                 | 7,343   | 93%   | \$2.2  | \$2,438  | \$3.2                                   | \$7.6                                       | \$2.9   | \$10.5                                     | \$7.2                                       | 3.22                |  |  |  |
| 40%                             | 1.2                                 | 9,653   | 92%   | \$2.8  | \$2,305  | \$4.1                                   | \$10.0                                      | \$3.8   | \$13.8                                     | \$9.7                                       | 3.38                |  |  |  |
| 50%                             | 1.5                                 | 11,913  | 91%   | \$3.3  | \$2,208  | \$4.9                                   | \$12.3                                      | \$4.7   | \$17.0                                     | \$12.2                                      | 3.50                |  |  |  |



Assessment of Potential Capacity Increases at Existing Hydropower Plants

|                                 | Spirit Mountain                     |   |   |  |  |   |   |   |  |   |                     |  |  |  |
|---------------------------------|-------------------------------------|---|---|--|--|---|---|---|--|---|---------------------|--|--|--|
| Percent<br>Capacity<br>Increase | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br><u>(MWh/yr)</u> | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$M)</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$/kW)</u> | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |  |  |  |
| 10%                             | 0.5                                 | 0   | 0%  | \$1.3  | \$2,797  | \$1.9                                   | \$0.0                                       | \$0.1   | \$0.1                                      | -\$1.8                                      | 0.05                |  |  |  |
| 20%                             | 0.9                                 | 0   | 0%  | \$2.2  | \$2,438  | \$3.2                                   | \$0.0                                       | \$0.2   | \$0.2                                      | -\$3.1                                      | 0.06                |  |  |  |
| 30%                             | 1.4                                 | 0   | 0%  | \$3.0  | \$2,254  | \$4.5                                   | \$0.0                                       | \$0.3   | \$0.3                                      | -\$4.2                                      | 0.06                |  |  |  |
| 40%                             | 1.8                                 | 0   | 0%  | \$3.8  | \$2,133  | \$5.6                                   | \$0.0                                       | \$0.4   | \$0.4                                      | -\$5.3                                      | 0.06                |  |  |  |
| 50%                             | 2.3                                 | 0   | 0%  | \$4.6  | \$2,044  | \$6.7                                   | \$0.0                                       | \$0.4   | \$0.4                                      | -\$6.3                                      | 0.07                |  |  |  |

-B/C Ratio

Summary of Capacity Increase Benefits and Costs





Assessment of Potential Capacity Increases at Existing Hydropower Plants

|                                 | Spring Creek                        |   |   |  |  |   |   |   |  |   |                     |  |  |  |
|---------------------------------|-------------------------------------|---|---|--|--|---|---|---|--|---|---------------------|--|--|--|
| Percent<br>Capacity<br>Increase | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br><u>(MWh/yr)</u> | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$M)</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$/kW)</u> | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |  |  |  |
| 10%                             | 18.0                                | 1,499   | 1%  | \$25.1   | \$1,395  | \$35.3                                  | \$2.7                                       | \$4.6   | \$7.3                                      | -\$28.0                                     | 0.21                |  |  |  |
| 20%                             | 36.0                                | 2,260   | 1%  | \$44.4   | \$1,234  | \$61.6                                  | \$4.0                                       | \$8.7   | \$12.8                                     | -\$48.8                                     | 0.21                |  |  |  |
| 30%                             | 54.0                                | 2,783   | 1%  | \$62.1   | \$1,150  | \$85.3                                  | \$5.0                                       | \$12.7  | \$17.7                                     | -\$67.6                                     | 0.21                |  |  |  |
| 40%                             | 72.0                                | 3,173   | 1%  | \$78.8   | \$1,094  | \$107.6                                 | \$5.7                                       | \$16.5  | \$22.2                                     | -\$85.4                                     | 0.21                |  |  |  |
| 50%                             | 90.0                                | 3,450   | 0%  | \$94.7   | \$1,053  | \$128.8                                 | \$6.2                                       | \$20.3  | \$26.5                                     | -\$102.3                                    | 0.21                |  |  |  |

Summary of Capacity Increase Benefits and Costs



🌐 мwн

Assessment of Potential Capacity Increases at Existing Hydropower Plants

Stampede NPV of Average Total **Construction & Construction &** PV of PV of PV of PV of Percent Incremental Incremental Total Capacity Total Total Capacity Mitigation Mitigation Energy B/C Capacity Increase Energy Capacity **Total Cost Total Cost** Costs Benefits **Benefits Benefits Benefits** Increase (MW) (MWh/yr) (\$M) (\$/kW) (\$M) (\$M) <u>(\$M)</u> Ratio Factor (\$M) (\$M) \$2,918 10% 0.4 568 18% \$1.1 \$1.6 \$0.8 \$0.5 \$1.3 -\$0.3 0.79 20% 0.7 1,050 16% \$1.9 \$2,540 \$2.7 \$0.9 \$2.3 -\$0.4 0.85 \$1.5 30% 1.1 1,449 15% \$2.6 \$2,347 \$3.8 \$2.0 \$1.2 \$3.2 -\$0.6 0.85 40% 1.5 \$2,220 \$1.5 \$4.0 -\$0.7 0.85 1,801 14% \$3.2 \$4.8 \$2.5 1.8 50% 2,138 13% \$3.9 \$2,127 \$5.7 \$3.0 \$1.8 \$4.8 -\$0.9 0.85





Assessment of Potential Capacity Increases at Existing Hydropower Plants

Summary of Capacity Increase Benefits and Costs

Towaoc

| Percent<br>Capacity<br><u>Increase</u> | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br><u>(MWh/yr)</u> | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$M)</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$/kW)</u> | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |
|--|-------------------------------------|---|---|--|--|---|---|---|--|---|---------------------|
| 10%                                    | 1.1                                 | 797   | 8%  | \$2.7  | \$2,325  | \$3.9                                   | \$0.9                                       | \$0.8   | \$1.6                                      | -\$2.3                                      | 0.41                |
| 20%                                    | 2.3                                 | 1,300   | 6%  | \$4.7  | \$2,036  | \$6.8                                   | \$1.4                                       | \$1.3   | \$2.7                                      | -\$4.1                                      | 0.40                |
| 30%                                    | 3.4                                 | 1,715   | 6%  | \$6.5  | \$1,886  | \$9.4                                   | \$1.8                                       | \$1.9   | \$3.7                                      | -\$5.7                                      | 0.39                |
| 40%                                    | 4.6                                 | 1,922   | 5%  | \$8.2  | \$1,788  | \$11.8                                  | \$2.1                                       | \$2.2   | \$4.3                                      | -\$7.5                                      | 0.36                |
| 50%                                    | 5.7                                 | 1,925   | 4%  | \$9.9  | \$1,716  | \$14.2                                  | \$2.1                                       | \$2.5   | \$4.5                                      | -\$9.6                                      | 0.32                |





Assessment of Potential Capacity Increases at Existing Hydropower Plants

Summary of Capacity Increase Benefits and Costs

Trinity

| Percent<br>Capacity<br><u>Increase</u> | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br><u>(MWh/yr)</u> | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$M)</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$/kW)</u> | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |
|--|-------------------------------------|---|---|--|--|---|---|---|--|---|---------------------|
| 10%                                    | 14.0                                | 4,999   | 4%  | \$20.4   | \$1,459  | \$28.8                                  | \$8.9                                       | \$6.2   | \$15.2                                     | -\$13.7                                     | 0.53                |
| 20%                                    | 28.0                                | 9,229   | 4%  | \$36.1   | \$1,290  | \$50.3                                  | \$16.5                                      | \$11.9  | \$28.4                                     | -\$21.9                                     | 0.57                |
| 30%                                    | 42.0                                | 12,066  | 3%  | \$50.4   | \$1,201  | \$69.7                                  | \$21.6                                      | \$16.6  | \$38.2                                     | -\$31.5                                     | 0.55                |
| 40%                                    | 56.0                                | 14,002  | 3%  | \$64.0   | \$1,142  | \$87.8                                  | \$25.1                                      | \$20.8  | \$45.8                                     | -\$42.0                                     | 0.52                |
| 50%                                    | 70.0                                | 15,384  | 3%  | \$76.9   | \$1,099  | \$105.2                                 | \$27.5                                      | \$24.5  | \$52.0                                     | -\$53.1                                     | 0.49                |



Assessment of Potential Capacity Increases at Existing Hydropower Plants

|                                 | Upper Molina                        |   |   |  |  |   |   |   |  |   |                     |  |  |  |
|---------------------------------|-------------------------------------|---|---|--|--|---|---|---|--|---|---------------------|--|--|--|
| Percent<br>Capacity<br>Increase | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br><u>(MWh/yr)</u> | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$M)</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$/kW)</u> | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |  |  |  |
| 10%                             | 0.9                                 | 8   | 0%  | \$2.1  | \$2,458  | \$3.1                                   | \$0.0                                       | \$0.2   | \$0.2                                      | -\$3.0                                      | 0.06                |  |  |  |
| 20%                             | 1.7                                 | 8   | 0%  | \$3.7  | \$2,149  | \$5.4                                   | \$0.0                                       | \$0.4   | \$0.4                                      | -\$5.1                                      | 0.07                |  |  |  |
| 30%                             | 2.6                                 | 8   | 0%  | \$5.2  | \$1,990  | \$7.5                                   | \$0.0                                       | \$0.5   | \$0.5                                      | -\$7.0                                      | 0.07                |  |  |  |
| 40%                             | 3.5                                 | 8   | 0%  | \$6.5  | \$1,885  | \$9.4                                   | \$0.0                                       | \$0.7   | \$0.7                                      | -\$8.7                                      | 0.07                |  |  |  |
| 50%                             | 4.3                                 | 8   | 0%  | \$7.8  | \$1,809  | \$11.3                                  | \$0.0                                       | \$0.9   | \$0.9                                      | -\$10.4                                     | 0.08                |  |  |  |



Assessment of Potential Capacity Increases at Existing Hydropower Plants

|                                 | Yellowtail                          |   |   |  |  |   |   |   |  |   |                     |
|---------------------------------|-------------------------------------|---|---|--|--|---|---|---|--|---|---------------------|
| Percent<br>Capacity<br>Increase | Capacity<br>Increase<br><u>(MW)</u> | Average<br>Incremental<br>Energy<br><u>(MWh/yr)</u> | Total<br>Incremental<br>Capacity<br><u>Factor</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$M)</u> | Construction &<br>Mitigation<br>Total Cost<br><u>(\$/kW)</u> | PV of<br>Total<br>Costs<br><u>(\$M)</u> | PV of<br>Energy<br>Benefits<br><u>(\$M)</u> | PV of<br>Capacity<br>Benefits<br><u>(\$M)</u> | PV of<br>Total<br>Benefits<br><u>(\$M)</u> | NPV of<br>Total<br>Benefits<br><u>(\$M)</u> | B/C<br><u>Ratio</u> |
| 10%                             | 25.0                                | 3,458   | 2%  | \$32.9   | \$1,316  | \$45.9                                  | \$3.7                                       | \$7.4   | \$11.1                                     | -\$34.8                                     | 0.24                |
| 20%                             | 50.0                                | 6,327   | 1%  | \$58.3   | \$1,165  | \$80.2                                  | \$6.8                                       | \$14.3  | \$21.1                                     | -\$59.1                                     | 0.26                |
| 30%                             | 75.0                                | 8,526   | 1%  | \$81.5   | \$1,086  | \$111.2                                 | \$9.2                                       | \$20.8  | \$30.0                                     | -\$81.2                                     | 0.27                |
| 40%                             | 100.0                               | 10,049  | 1%  | \$103.4  | \$1,034  | \$140.2                                 | \$10.8                                      | \$26.8  | \$37.6                                     | -\$102.6                                    | 0.27                |
| 50%                             | 125.0                               | 11,286  | 1%  | \$124.4  | \$995  | \$167.9                                 | \$12.1                                      | \$32.7  | \$44.8                                     | -\$123.1                                    | 0.27                |



This page left blank intentionally.



U.S. Department of the Interior Bureau of Reclamation Denver, Colorado







# Bureau of Reclamation Renewable Energy Update

Fiscal Year 2016, Q1



U.S. Department of the Interior Bureau of Reclamation

## Contents

| Page |
|------|
|------|

| Executive Summary                                | 1 |
|--|---|
| Renewable Activities                             | 1 |
| Reclamation Renewable Energy Summary             | 2 |
| WaterSMART                                       | 4 |
| Great Plains (GP) Region Project Updates         | 6 |
| Lower Colorado (LC) Region Project Updates       | 7 |
| Mid-Pacific (MP) Region Project Updates          | 8 |
| Pacific Northwest (PN) Region Project Updates    | 8 |
| Upper Colorado (UC) Region Project Updates       | 9 |
| Appendix – Regional Renewable Energy Portfolios1 | 0 |

## **Executive Summary**

The Bureau of Reclamation Renewable Energy Update identifies federal and nonfederal renewable energy projects currently online or in development on Reclamation land, facilities, and water bodies and highlights current Reclamation renewable activities. The update provides Reclamation-wide and regional summaries, renewable energy portfolios, and project updates as well as a listing of WaterSMART Grant projects that feature a renewable energy component.

The quarterly update is a compilation of monthly updates submitted by regional offices, with input received from area offices. Reclamation personnel, including Daniel Vallejo, Rick Clayton, Robert Ross, Dale Lentz, and James Stauffer were instrumental in developing this document.

## **Renewable Activities**

### Advanced Hydropower Technology Development Projects

A 2010 Memorandum of Understanding (MOU) for Hydropower action item, the Departments of Energy and Interior awarded approximately \$17 million in 2011 to 16 projects in order to demonstrate innovative hydropower technologies. Two of the three projects sited on Reclamation infrastructure were brought online in 2015.

The Mile 45 project, developed by Earth by Design on the Reclamation North Unit Main Canal (Oregon), features low-head hydropower technology. The project was acquired by Apple in 2013 and was brought online May 15, 2015.

The Monroe Drop project, developed by Natel Energy also on the Reclamation North Unit Main Canal, demonstrates a modular Schneider Linear hydroEngine. The project was also acquired by Apple in 2014 and was brought online October 29, 2015.

The South Canal, Drop 2 project, developed by Percheron Power, in partnership with the Uncompany Valley Water Users Association on the Reclamation South Canal (Colorado) demonstrates an Archimedes hydrodynamic screw system. The project is in development and has received a Lease of Power Privilege (LOPP) Contract.

## **Reclamation Renewable Energy** Summary

| Online Hydropower<br>Facilities     |    | GP                |    | LC   |    | MP   |    | PN   |    | UC   |     | USBR  |  |
|-------------------------------------|----|-------------------|----|------|----|------|----|------|----|------|-----|-------|--|
|                                     |    | MW <sup>1</sup>   | #  | MW   | #  | MW   | #  | MW   | #  | MW   | #   | MW    |  |
| Reserved Facilities                 | 21 | 1004 <sup>2</sup> | 3  | 2454 | 10 | 1910 | 10 | 7537 | 9  | 1816 | 53  | 14721 |  |
| Transferred Facilities <sup>3</sup> | 0  | 0                 | 10 | 297  | 3  | 452  | 0  | 0    | 10 | 41   | 23  | 790   |  |
| Other Plants on USBR<br>Facilities  | 0  | 0                 | 7  | 85   | 0  | 0    | 0  | 0    | 0  | 0    | 7   | 85    |  |
| FERC Facilities <sup>4</sup>        | 7  | 29                | 0  | 0    | 13 | 60   | 27 | 326  | 5  | 50   | 52  | 465   |  |
| LOPP Facilities <sup>5</sup>        | 1  | 3                 | 0  | 0    | 1  | 1    | 0  | 0    | 9  | 38   | 11  | 42    |  |
| Total                               | 29 | 1036              | 20 | 2836 | 27 | 2423 | 37 | 7863 | 33 | 1945 | 146 | 16103 |  |

| In Development FERC                   |   | GP   |   | LC   |   | MP   |    | PN   |   | UC  |    | USBR |  |
|---------------------------------------|---|------|---|------|---|------|----|------|---|-----|----|------|--|
| Facilities                            | # | MW   | # | MW   | # | MW   | #  | MW   | # | MW  | #  | MW   |  |
| Licenses                              | 1 | 15   | 0 | 0    | 2 | 8    | 0  | 0    | 0 | 0   | 3  | 23   |  |
| Exemptions                            | 1 | 1    | 0 | 0    | 0 | 0    | 4  | 2    | 0 | 0   | 5  | 3    |  |
| Preliminary Permits (C) <sup>6</sup>  | 4 | 8    | 0 | 0    | 0 | 0    | 10 | 27   | 0 | 0   | 14 | 35   |  |
| Preliminary Permits (PS) <sup>7</sup> | 3 | 2132 | 4 | 3645 | 1 | 1250 | 1  | 1000 | 2 | 800 | 11 | 8827 |  |
| Total                                 | 9 | 2156 | 4 | 3645 | 3 | 1258 | 15 | 1029 | 2 | 800 | 33 | 8888 |  |

| In Development LOPP<br>Facilities |   | GP L |   | LC | C MP |     | PN |     | UC |     | USBR |     |
|-----------------------------------|---|------|---|----|------|-----|----|-----|----|-----|------|-----|
|                                   |   | MW   | # | MW | #    | MW  | #  | MW  | #  | MW  | #    | MW  |
| Contracts                         | 1 | 1    | 0 | 0  | 0    | 0   | 0  | 0   | 2  | 3   | 3    | 4   |
| Preliminary Leases                | 3 | 21   | 0 | 0  | 0    | 0   | 0  | 0   | 1  | 8   | 4    | 29  |
| Posted Solicitations              | 0 | 0    | 0 | 0  | 0    | 0   | 0  | 0   | 1  | 0.1 | 1    | 0.1 |
| Requests for Development (C)      | 3 | 3    | 2 | 3  | 2    | 0.4 | 0  | 0   | 2  | 13  | 9    | 19  |
| Requests for Development (PS)     | 0 | 0    | 0 | 0  | 0    | 0   | 1  | 400 | 0  | 0   | 1    | 400 |
| Total                             | 7 | 25   | 2 | 3  | 2    | 0.4 | 1  | 400 | 6  | 24  | 18   | 452 |

<sup>&</sup>lt;sup>1</sup> Megawatt (MW).

 $<sup>^{2}</sup>$  Flatiron (G1and G2) capacity has been revised.

<sup>&</sup>lt;sup>3</sup> Power from five of the 23 plants is marketed by the Western Area Power Administration (Western): Deer Creek, Towaoc, McPhee, O'Neill, and San Luis.

<sup>&</sup>lt;sup>4</sup> Non-federal hydropower facilities developed on Reclamation infrastructure, licensed by the Federal Energy Regulatory Commission (FERC).

<sup>&</sup>lt;sup>5</sup> Non-federal hydropower facilities developed on Reclamation infrastructure, authorized through a LOPP Contract. Reclamation holds title to the Grand Valley Powerplant LOPP.

<sup>&</sup>lt;sup>6</sup> Conventional hydropower facilities.

<sup>&</sup>lt;sup>7</sup> Pump storage hydropower facilities.

| In Progress Capital<br>Improvements | GP | LC | MP | PN | UC | USBR           |
|-------------------------------------|----|----|----|----|----|----------------|
| Generator Rewinds                   | 1  | 0  | 1  | 0  | 1  | 3 <sup>8</sup> |
| Turbine Replacements                | 0  | 0  | 1  | 2  | 0  | 3 <sup>9</sup> |
| Total                               | 1  | 0  | 2  | 2  | 1  | 6              |

| Online Solar Facilities                         | Region | State      | MW    |
|---|--------|------------|-------|
| Alamosa   | UC     | New Mexico | .01   |
| Grand Coulee Warehouse                          | PN     | Washington | .005  |
| Boulder City Regional Office Building           | LC     | Nevada     | .276  |
| Boulder City Regional Office Building (Parking) | LC     | Nevada     | .006  |
| Hoover Spillway House Renovation                | LC     | Nevada     | .048  |
| River Mountains                                 | LC     | Nevada     | 14    |
| Total   |        |            | 14.35 |

| In Development Solar Facilities | Region | State      | MW   |
|---------------------------------|--------|------------|------|
| First Solar                     | LC     | Nevada     | 50   |
| San Luis Facility               | MP     | California | 26   |
| Blythe Office                   | LC     | California | 0.02 |
| Total                           |        |            | 76   |

| In Development Wind Facilities | Region | State   | MW  |
|--------------------------------|--------|---------|-----|
| Mohave County Wind Farm        | LC     | Arizona | 500 |
| Total                          |        |         | 500 |

| Hydropower Pilot Projects  | Region | State      | MW  |
|--|--------|------------|-----|
| Hydrokinetic Installation on Roza Canal (Instream Energy)                              | PN     | Washington | .01 |
| Low-head Technology Installation on Monroe Drop <sup>10</sup>                          | PN     | Oregon     | .3  |
| Low-head Technology Installation on North Unit Irrigation Canal, Mile 45 <sup>11</sup> | PN     | Oregon     | 5   |
| Hydrodynamic Screw Technology Installation on South Canal, Drop 2 <sup>12</sup>        | UC     | Colorado   | 1   |
| Total  |        |            | 6   |

<sup>&</sup>lt;sup>8</sup> Rewinds are in progress at Yellowtail (G3), Folsom (G3), and Glen Canyon (G5). Rewind work was completed at Spring Creek (G2) October 2015.

<sup>&</sup>lt;sup>9</sup> Turbine replacements are in progress at Trinity (G1), Palisades (G2), and Minidoka (G9). A turbine replacement project was completed at Glen Canyon (G2) November 2015.

<sup>&</sup>lt;sup>10</sup> Monroe Drop began commercial operation October 2015 and is included in the Online FERC Facilities statistic.

<sup>&</sup>lt;sup>11</sup> Mile 45 began commercial operation May 2015 and is included in the Online FERC Facilities statistic. <sup>12</sup> South Canal, Drop 2 has a LOPP Contract and is included in the LOPP Contracts statistic.

## WaterSMART

Through WaterSMART Grants (formerly Challenge Grants), Reclamation provides 50/50 cost share funding to irrigation and water districts, tribes, states, and other entities with water or power delivery authority. Projects should seek to conserve and use water more efficiently, increase the use of renewable energy, protect endangered species, or facilitate water markets. Projects are selected through a competitive process and the focus is on projects that can be completed within 24 to 36 months that will help sustainable water supplies in the Western United States. For additional information see the <u>WaterSMART Web site</u>.

## WaterSMART Updates

The FY 2016 WaterSMART Water and Energy Efficiency Grant (WEEG) Funding Opportunity Announcement (FOA) was posted November 3, 2015. The closing date for applications is January 20, 2016.

## WaterSMART Summary

All active, FY 2011-2015 WaterSMART WEEG projects that feature a renewable energy component are listed in the table below. Full project summaries are available on the <u>WaterSMART Web site</u>.

|   | Fiscal<br>Year | Recipient and Project Title   | Renewable<br>Component<br>Status |
|---|----------------|---|----------------------------------|
| 1 | 2011           | Three Sisters Irrigation District<br>Main Canal Pipeline Penstock Hydro Project                             | Online (8/2014)                  |
| 2 | 2011           | Pershing County Water Conservation District<br>Humboldt River Automation Metering and Hydropower Project    | In development,<br>FERC License  |
| 3 | 2011           | Boise Project Board of Control<br>Hydroelectric Project   | Online (4/2013)                  |
| 4 | 2012           | Consolidated Irrigation Company<br>Improve Irrigation Efficiencies and Provide Sustainability               | Online (9/2015)                  |
| 5 | 2013           | Cub River Irrigation Company<br>Middle Ditch Water Conservation & Renewable Energy Piping Project           | In development                   |
| 6 | 2014           | Nevada Irrigation District<br>Hydroelectric Project   | In development                   |
| 7 | 2014           | Rosedale-Rio Bravo Water Storage District<br>Water Conservation, Energy Efficiency, and Solar Power Project | In development                   |
| 8 | 2014           | Uncompahgre Valley Water Users Association<br>Shavano Falls Hydropower Development                          | Online (5/2015)                  |

|    | Fiscal<br>Year | Recipient and Project Title   | Renewable<br>Component<br>Status |
|----|----------------|---|----------------------------------|
| 9  | 2014           | Oxford Reservoir and Irrigation Company<br>Innovative Energy Production and Irrigation Efficiencies   | In development                   |
| 10 | 2014           | Elephant Butte Irrigation District<br>Water-Habitat-Energy-Nexus  | In development                   |
| 11 | 2014           | Davis and Weber Counties Canal Company<br>Main Piping and Small Hydro Project   | In development                   |
| 12 | 2014           | Fremont Irrigation Company<br>Extension to Improve Irrigation Efficiency and Provide Sustainability   | In development                   |
| 13 | 2014           | Richmond Irrigation District<br>Upper High Creek Canal Enclosure and Hydropower Development Project   | In development                   |
| 14 | 2015           | Bella Vista Water District<br>Renewable Energy, Advanced Metering Infrastructure, and Water<br>Conservation Improvements  | In development                   |
| 15 | 2015           | Uncompahgre Valley Water Users Association<br>South Canal Drop 4 Hydropower Development   | Online (6/2015)                  |
| 16 | 2015           | Navajo Agricultural Product Industry<br>Create and Implement a Comprehensive Water Management Web-Based Tool<br>for Ordering and Delivering Irrigation Water  | In development                   |
| 17 | 2015           | Three Sisters Irrigation District<br>Main Canal Pipeline and Micro Hydro Generation Project   | In development                   |
| 18 | 2015           | Cameron County Irrigation District No. 6<br>Conversion of the Saldana Canal into Pipeline, Elimination of the Saldana<br>Pump by Construction of Aerial Crossing and Solar Powered Second Lift Pump | In development                   |
| 19 | 2015           | Santa Cruz Irrigation District No. 15<br>Shotcrete Lining of the N-Canal, Installation of a VFD at Pump-15, and Wind<br>Powered Alternative at Pump 15  | In development                   |
| 20 | 2015           | Davis and Weber Counties Canal Company<br>Canal Piping and Hydro Project  | In development                   |
| 21 | 2015           | Davis and Weber Counties Canal Company Secondary Water Irrigation<br>Metering and Hydro Project   | In development                   |
| 22 | 2015           | Marion Upper Ditch Company<br>Main Canal Pipeline and Micro Hydro Generation Project  | In development                   |

## Great Plains Renewable Energy Updates

## **FERC Projects**

| Project:          | Clark Canyon Dam             |
|-------------------|------------------------------|
| <b>Developer:</b> | Clark Canyon Hydro, LLC      |
| Status:           | Preliminary Permit (P-14677) |

On December 4, 2015, FERC filed the "Notice of Application Tendered for Filing with the Commission, Soliciting Additional Study Requests, Intent to Waive Parts of the Pre-Filing Three Stage Consultation Process, and Intent to Waive Scoping." Per the filing, the Clark Canyon Dam Environmental Assessment will be available for review by May 1, 2016.

Reclamation is currently conducting design review with Clark Canyon Hydro, LLC.

Concurrently, Senate Bill 1103, which, in part, reinstates the terminated Clark Canyon Dam FERC License (P-12429), was reported to the Senate Committee on Energy and Natural Resources on September 9, 2015.

## **LOPP Projects**

Project:Granby DamDeveloper:Northern Water Conservancy DistrictStatus:LOPP Contract

The powerhouse foundation, building structure, bifurcation, and penstock installation are complete. Equipment installation, including two horizontal turbine-generator units, will begin spring of 2016 and continue through June of 2016.

| Project:          | Pueblo Dam  |
|-------------------|---|
| <b>Developer:</b> | Southeastern Colorado Water Conservancy District, Colorado      |
| _                 | Springs Utilities, and Board of Water Works of Pueblo, Colorado |
| Status:           | Preliminary Lease   |

The draft Pueblo Dam LOPP Environmental Assessment was released for public comment December 22, 2015. Public comments are due January 15, 2016. The Assessment can be accessed on the <u>Eastern Colorado Area Office website</u>.

Project: Yellowtail Afterbay

| <b>Developer:</b> | Crow Tribe        |
|-------------------|-------------------|
| Status:           | Preliminary Lease |

Project Management Team meetings were held in November and December. The next meeting is scheduled for January 28, 2016.

Based on a 25% project design, National Environmental Policy Act (NEPA) compliance is expected to take eight months (assuming limited complications and environmental impacts). At this time, the Tribe has not identified a power customer or powerline route.

Western is currently evaluating what impacts (if any) the Yellowtail Afterbay project will pose on Reclamation Yellowtail facility operations. This evaluation will help inform Yellowtail Afterbay operating criteria, to be developed by Reclamation, Western, and the Tribe.

| Project:          | Helena Valley Pumping Plant       |
|-------------------|-----------------------------------|
| <b>Developer:</b> | Helena Valley Irrigation District |
| Status:           | Preliminary Lease                 |

The final Helena Valley Pumping Plant LOPP Environmental Assessment was published on December 11, 2015 and a Finding of No Significant Impact (FONSI) was signed by the Montana Area Office Manager on December 16, 2015. The Assessment and FONSI can be accessed on the Montana Area Office website.

A draft LOPP has been transmitted to the District for review.

## Lower Colorado Renewable Energy Updates

### **Solar Projects**

| Project:          | River Mountains                               |
|-------------------|---|
| <b>Developer:</b> | Southern Nevada Water Authority and SunEdison |
| Status:           | Online  |

The 14 MW array began generating power in January. Generation will help offset the Authority's River Mountains Water Treatment Facility energy demand.

## **Mid-Pacific Renewable Energy Updates**

### **Solar Projects**

| Project:          | San Luis Facility        |
|-------------------|--------------------------|
| <b>Developer:</b> | San Luis Renewables, LLC |
| Status:           | In Development           |

The draft San Luis Solar Project Environmental Assessment and FONSI were released for public comment on December 14, 2015. Public comments are due January 15, 2016. The Assessment and FONSI can be accessed on the <u>Mid Pacific Region website</u>.

Per the draft Assessment and FONSI, proposed project capacity is 26 MW.

## Pacific Northwest Renewable Energy Updates

### **FERC Projects**

| Project:          | Monroe Drop      |
|-------------------|------------------|
| <b>Developer:</b> | Apple            |
| Status:           | Online (P-14430) |

Monroe Drop began commercial operation on October 29, 2015.

Project received funding through the 2011 Advanced Hydropower Technology Development FOA. The FOA (jointly funded by Reclamation and the Department of Energy through the 2010 Hydropower MOU) awarded funding to demonstrate new hydropower technologies.

Located on the North Unit Main Canal (12.5 miles south of Madras, Oregon), the Monroe Drop project features a modular Schneider Linear hydroEngine, developed by Natel Energy.

## Upper Colorado Renewable Energy Updates

## **LOPP Projects**

| Project:          | South Canal (Drop 2)                       |
|-------------------|--|
| <b>Developer:</b> | Uncompangre Valley Water Users Association |
| Status:           | LOPP Contract                              |

The Lessee has requested written Reclamation approval to commence construction. Reclamation has evaluated and rejected the request, as not all construction authorization requirements (per the Lease Contract) have been satisfied. Project is currently on hold while the Lessee and Percheron Power secure additional funding.

| Project:          | South Canal (Drop 5)                       |
|-------------------|--|
| <b>Developer:</b> | Uncompangre Valley Water Users Association |
| Status:           | LOPP Contract                              |

The South Canal (Drop 5) LOPP Environmental Assessment and FONSI are complete and the LOPP Contract was executed on November 5, 2015. Construction was authorized on November 17, 2015 with expected completion in late spring 2016.

The Assessment and FONSI can be accessed on the <u>Upper Colorado</u> <u>Environmental Assessments website</u>.

| Project:          | San Juan-Chama Project                                |
|-------------------|---|
| <b>Developer:</b> | Albuquerque Bernalillo County Water Utility Authority |
| Status:           | Posted Solicitation                                   |

Currently, the Authority is coordinating project funding and logistics.

## Appendix – Regional Renewable Energy Portfolios

|          | Great Plains Renewable Portfolio |  |         |                  |  |                           |               |                            |  |                         |                          |             |
|----------|----------------------------------|--|---------|------------------|--|---------------------------|---------------|----------------------------|--|-------------------------|--------------------------|-------------|
| State    | Project Status                   | Project Name                           | FERC ID | Area Office      | Operating Entity   | Hydropower Type           | Capacity (kW) | Project<br>Initiation Date | Preliminary<br>Permit or<br>Lease Date | Exemption or<br>CE Date | License or<br>Lease Date | Online Date |
| RECLAM   | ATION OWNED A                    | ND OPERATED                            | 1       | 4                |  |                           |               |                            |  |                         |                          |             |
| WY       | Online                           | Alcova                                 |         | Wyoming          | USBR   | Conventional              | 41,400.00     |                            |  |                         |                          | 1955        |
| со       | Online                           | Big Thompson                           |         | Eastern Colorado | USBR   | Conventional              | 4,500.00      |                            |  |                         |                          | 1959        |
| WY       | Online                           | Boysen                                 |         | Wyoming          | USBR   | Conventional              | 15,000.00     |                            |  |                         |                          | 1952        |
| WY       | Online                           | Buffalo Bill                           |         | Wyoming          | USBR   | Conventional              | 18,000.00     |                            |  |                         |                          | 1992        |
| MT       | Online                           | Canyon Ferry                           |         | Montana          | USBR   | Conventional              | 50,001.00     |                            |  |                         |                          | 1953        |
| со       | Online                           | Estes                                  |         | Eastern Colorado | USBR   | Conventional              | 45,000.00     |                            |  |                         |                          | 1950        |
| со       | Online                           | Flatiron (Unit 1, 2, 3)                |         | Eastern Colorado | USBR   | Conventional/Pump Storage | 94,500.00     |                            |  |                         |                          | 1954        |
| WY       | Online                           | Fremont Canyon                         |         | Wyoming          | USBR   | Conventional              | 66,800.00     |                            |  |                         |                          | 1960        |
| WY       | Online                           | Glendo                                 |         | Wyoming          | USBR   | Conventional              | 38,000.00     |                            |  |                         |                          | 1959        |
| со       | Online                           | Green Mountain                         |         | Eastern Colorado | USBR   | Conventional              | 26,000.00     |                            |  |                         |                          | 1943        |
| WY       | Online                           | Guernsey                               |         | Wyoming          | USBR   | Conventional              | 6,400.00      |                            |  |                         |                          | 1928        |
| WY       | Online                           | Heart Mountain                         |         | Wyoming          | USBR   | Conventional              | 5,000.00      |                            |  |                         |                          | 1948        |
| WY       | Online                           | Kortes                                 |         | Wyoming          | USBR   | Conventional              | 36,000.00     |                            |  |                         |                          | 1950        |
| со       | Online                           | Marys Lake                             |         | Eastern Colorado | USBR   | Conventional              | 8,100.00      |                            |  |                         |                          | 1951        |
| со       | Online                           | Mt. Elbert PS                          |         | Eastern Colorado | USBR   | Pump Storage              | 200,000.00    |                            |  |                         |                          | 1981        |
| WY       | Online                           | Pilot Butte                            |         | Wyoming          | USBR   | Conventional              | 1,600.00      |                            |  |                         |                          | 1929        |
| CO       | Online                           | Pole Hill                              |         | Eastern Colorado | USBR   | Conventional              | 38,238.00     |                            |  |                         |                          | 1954        |
| WY       | Online                           | Seminoe                                |         | Wyoming          | USBR   | Conventional              | 51,750.00     |                            |  |                         |                          | 1939        |
| WY       | Online                           | Shoshone                               |         | Wyoming          | USBR   | Conventional              | 3,000.00      |                            |  |                         |                          | 1992        |
| WY       | Online                           | Spirit Mountain                        |         | Wyoming          | USBR   | Conventional              | 4,500.00      |                            |  |                         |                          | 1994        |
| MT       | Online                           | Yellowtail                             |         | Montana          | USBR   | Conventional              | 250,000.00    |                            |  |                         |                          | 1966        |
| FEDERAL  | ENERGY REGULA                    | TORY COMMISSION PR                     | OJECTS  |                  |  |                           |               |                            |  |                         |                          |             |
| WY       | Online                           | Garland Canal                          | 3031    | Wyoming          | Shoshone I.D.  | Conventional              | 2,610.00      |                            |  |                         | 10/9/1981                | 1980        |
| MT       | Online                           | Lower Turnbull Drop                    | 12597   | Montana          | Turnbull Hydro, LLC  | Conventional              | 7,700.00      | 6/21/2005                  |  |                         | 7/28/2006                | 6/22/2011   |
| ОК       | Online                           | McGee Creek Dam                        | 8492    | Oklahoma Texas   | McGee Creek Authority  | Conventional              | 175.00        | 7/26/1984                  | 3/14/1985                              |                         | 6/23/1986                | 1980        |
| со       | Online                           | Ruedi Dam                              | 3603    | Western Colorado | City of Aspen  | Conventional              | 3,200.00      |                            |  |                         | 9/8/1983                 | 1980        |
| со       | Online                           | Sugarloaf Dam                          | 3819    | Eastern Colorado | STS Hydropower Ltd.  | Conventional              | 2.800.00      |                            |  | -                       | 11/18/1982               | 1980        |
| MO       | Online                           | Tiber Dam                              | 3574    | Montana          | Tiber Montana LLC  | Conventional              | 7.500.00      |                            | 11/20/1990                             |                         | 6/2/1997                 | 6/14/2004   |
| MT       | Online                           | Upper Turnbull Drop                    | 12598   | Montana          | Turnbull Hydro, LLC  | Conventional              | 5,300.00      | 6/24/2005                  |  |                         | 7/28/2006                | 6/24/2011   |
| MT       | License                          | Gibson Dam                             | 12478   | Montana          | Gibson Dam Hydroelectric Company, LLC,   | Conventional              | 15.000.00     | 10/28/2003                 | 4/20/2004                              |                         | 1/12/2012                |             |
| MT       | Exemption                        | Mary Taylor Drop                       | 14294   | Montana          | Turnbull Hydro, LLC  | Conventional              | 890.00        | 9/23/2011                  |  | 6/28/2012               |                          |             |
| WY       | Preliminary                      | Deer Creek Drop                        | 14370   | Wyoming          | Willwood Irrigation District   | Conventional              | 780.00        | 3/6/2012                   | 9/19/2012                              | -, -, -                 |                          |             |
| NE       | Preliminary                      | Medicine Creek Dam                     | 13648   | Nebraska-Kansas  | Twin Valleys Public Power District   | Conventional              | 800.00        | 12/30/2009                 | 6/15/2010                              |                         |                          |             |
| WY       | Preliminary                      | Willwood Diversion Dam                 | 13423   | Wyoming          | Willwood Irrigation District   | Conventional              | 2,000.00      | 4/6/2009                   | 7/7/2009                               |                         |                          |             |
| MT       | Preliminary                      | Clark Canyon Dam                       | 14677   | Montana          | Clark Canyon Hydro, LLC  | Conventional              | 4,700.00      | 4/20/2015                  | 9/18/2015                              |                         |                          |             |
| WY       | Preliminary                      | Black Canyon Pumped<br>Storage Project | 14087   | Wyoming          | Black Canyon Hydro, LLC  | Pump Storage              | 700,000.00    | 1/25/2011                  | 7/15/2011                              |                         |                          |             |
| WY       | Preliminary                      | Medicine Bow Pumped                    | 13836   | Wyoming          | Medicine Bow Hydro, LLC  | Pump Storage              | 400,000.00    | 8/30/2010                  | 12/3/2010                              |                         |                          |             |
| мт       | Preliminary                      | Square Butte Pumped                    | 13349   | Montana          | Square Butte Hydro LLC   | Pump Storage              | 1,032,000.00  | 12/23/2008                 | 7/23/2012                              |                         |                          |             |
| LEASE OF | POWER PRIVILE                    | GE PROJECTS                            | -       |                  |  | L                         |               |                            |  |                         | 1                        | 1           |
| 0        | Online                           | Carter Lake Outlet                     |         | Eastern Colorado | Northern Water Conservancy District  | Conventional              | 2 600 00      | 5/7/2009                   | 11/24/2009                             |                         | 4/22/2011                | 5/18/2012   |
| 0        | Contract                         | Granby Dam                             | I P11-3 | Eastern Colorado | Northern Water Conservancy District  | Conventional              | 2,000.00      | 4/20/2011                  | 6/26/2012                              |                         | 3/31/2015                | 5/16/2012   |
| со       | Preliminary                      | Pueblo Dam                             | LP11-4  | Eastern Colorado | Southeastern Colorado Water Conservancy<br>District, Colorado Springs Utilities, and Board<br>of Water Works of Pueblo, Colorado | Conventional              | 7,010.00      | 4/20/2011                  | 2/27/2012                              |                         | 575172015                |             |
| мт       | Preliminary                      | Yellowtail Afterbay                    |         | Montana          | Crow Tribe   | Conventional              | 9 000 00      | 1/11/2012                  | 3/6/2015                               |                         |                          |             |
| MT       | Preliminary                      | Helena Valley Pumping                  |         | Montana          | Helena Valley Irrigation District  | Conventional              | 4,800.00      | 9/13/2013                  | 8/20/2015                              |                         |                          |             |
| МТ       | Request for<br>Development       | A Drop                                 |         | Montana          | Turnbull Hydro, LLC  | Conventional              | 1,000.00      | 6/1/2014                   |  |                         |                          |             |

| Great Plains Renewable Portfolio |                            |              |         |             |                     |                 |               |                            |  |                         |                          |             |
|----------------------------------|----------------------------|--------------|---------|-------------|---------------------|-----------------|---------------|----------------------------|--|-------------------------|--------------------------|-------------|
| State                            | Project Status             | Project Name | FERC ID | Area Office | Operating Entity    | Hydropower Type | Capacity (kW) | Project<br>Initiation Date | Preliminary<br>Permit or<br>Lease Date | Exemption or<br>CE Date | License or<br>Lease Date | Online Date |
| MT                               | Request for<br>Development | Johnson Drop |         | Montana     | Turnbull Hydro, LLC | Conventional    | 700.00        | 6/1/2014                   |  |                         |                          |             |
| мт                               | Request for<br>Development | Woods Drop   |         | Montana     | Turnbull Hydro, LLC | Conventional    | 900.00        | 6/1/2014                   |  |                         |                          |             |

|                | Lower Colorado Renewable Portfolio       |  |         |                 |  |                           |               |                            |  |                         |                          |             |  |
|----------------|--|--|---------|-----------------|--|---------------------------|---------------|----------------------------|--|-------------------------|--------------------------|-------------|--|
| State          | Project Status                           | Project Name                                       | FERC ID | Area Office     | Operating Entity                                       | Hydropower Type           | Capacity (kW) | Project<br>Initiation Date | Preliminary<br>Permit or<br>Lease Date | Exemption or<br>CE Date | License or<br>Lease Date | Online Date |  |
| RECLAMA        | TION OWNED AI                            | ND OPERATED  | I       |                 | <u> </u>   | ļ                         | ļ             | 4                          |  |                         |                          |             |  |
| AZ             | Online                                   | Davis  |         | Yuma            | USBR   | Conventional              | 255,000.00    |                            |  |                         |                          | 1951        |  |
| AZ/NV          | Online                                   | Hoover   |         | Lower Colorado  | USBR   | Conventional              | 2,078,800.00  |                            |  |                         |                          | 1936        |  |
| AZ             | Online                                   | Parker   |         | Yuma            | USBR   | Conventional              | 120,000.00    |                            |  |                         |                          | 1943        |  |
| <b>RECLAMA</b> | LECLAMATION OWNED AND OPERATED BY OTHERS |  |         |                 |  |                           |               |                            |  |                         |                          |             |  |
| AZ             | Online                                   | Arizona Falls Powerplant                           |         | Phoenix         | Salt River Valley Water User's Association             | Conventional              | 750.00        |                            |  |                         |                          | 1902        |  |
| AZ             | Online                                   | Cross Cut Powerplant                               |         | Phoenix         | Salt River Valley Water User's Association             | Conventional              | 3,000.00      |                            |  |                         |                          | 1914        |  |
| AZ             | Online                                   | Horse Mesa Powerplant                              |         | Phoenix         | Salt River Valley Water User's Association             | Conventional/Pump Storage | 129,000.00    |                            |  |                         |                          | 1927        |  |
| AZ             | Online                                   | Mormon Flat Powerplant                             |         | Phoenix         | Salt River Valley Water User's Association             | Conventional/Pump Storage | 60,000.00     |                            |  |                         |                          | 1926        |  |
| AZ             | Online                                   | New Waddell<br>Pump/Generating Plant               |         | Phoenix         | Central Arizona Water Conservation District            | Pump Storage              | 45,000.00     |                            |  |                         |                          | 1993        |  |
| CA             | Online                                   | Senator Wash<br>Pump/Generating Plant              |         | Yuma            | Imperial Irrigation District                           | Pump Storage              | 7,200.00      |                            |  |                         |                          | 1966        |  |
| AZ             | Online                                   | Siphon Drop Powerplant                             |         | Yuma            | Yuma County Water User's Association                   | Conventional              | 4,600.00      |                            |  |                         |                          | 1926        |  |
| AZ             | Online                                   | South Consolidated<br>Powerplant                   |         | Phoenix         | Salt River Valley Water User's Association             | Conventional              | 1,400.00      |                            |  |                         |                          | 1912        |  |
| AZ             | Online                                   | Stewart Mountain<br>Powerplant                     |         | Phoenix         | Salt River Valley Water User's Association             | Conventional              | 10,400.00     |                            |  |                         |                          | 1930        |  |
| AZ             | Online                                   | Theodore Roosevelt<br>Powerplant                   |         | Phoenix         | Salt River Valley Water User's Association             | Conventional              | 36,020.00     |                            |  |                         |                          | 1973        |  |
| OTHER PL/      | ANTS ON RECLA                            | MATION FACILITIES                                  |         |                 |  |                           |               |                            |  |                         |                          |             |  |
| AZ             | Online                                   | C.C. Craigin Dam and<br>Powerplant                 | 2304    | Phoenix         | Salt River Project                                     | Conventional              | 3,000.00      |                            |  |                         |                          | 1965        |  |
| AZ             | Online                                   | Drop Five Powerplant                               |         | Yuma            | Imperial Irrigation District                           | Conventional              | 4,000.00      |                            |  |                         |                          | 1982        |  |
| AZ             | Online                                   | Drop Four Powerplant                               |         | Yuma            | Imperial Irrigation District                           | Conventional              | 19,600.00     |                            |  |                         |                          | 1941        |  |
| AZ             | Online                                   | Drop One Powerplant                                |         | Yuma            | Imperial Irrigation District                           | Conventional              | 6,000.00      |                            |  |                         |                          | 1984        |  |
| AZ             | Online                                   | Drop Three Powerplant                              |         | Yuma            | Imperial Irrigation District                           | Conventional              | 9,800.00      |                            |  |                         |                          | 1941        |  |
| AZ             | Online                                   | Drop Two Powerplant                                |         | Yuma            | Imperial Irrigation District                           | Conventional              | 10,000.00     |                            |  |                         |                          | 1953        |  |
| AZ             | Online                                   | Pilot Knob Powerplant                              |         | Yuma            | Imperial Irrigation District                           | Conventional              | 33,000.00     |                            |  |                         |                          | 1961        |  |
| FEDERAL E      | NERGY REGULA                             | TORY COMMISSION PRO                                | DJECTS  |                 |  | I                         | 1             | 1                          | 1                                      | 1                       |                          |             |  |
| NV             | Preliminary                              | Blue Diamond Pumped<br>Storage Project             | 14344   | Regional Office | The International Consortium of Energy<br>Managers     | Pump Storage              | 450,000.00    | 1/6/2012                   | 7/11/2012                              |                         |                          |             |  |
| NV             | Preliminary                              | Eldorado Pumped Storage<br>Project                 | 13861   | Regional Office | Eldorado Pumped Storage, LLC                           | Pump Storage              | 400,000.00    | 10/13/2010                 | 2/3/2012                               |                         |                          |             |  |
| AZ             | Preliminary                              | Longview Pumped Storage<br>Project                 | 14341   | Regional Office | Longview Energy Exchange, LLC                          | Pump Storage              | 2,000,000.00  | 1/3/2012                   | 5/4/2012                               |                         |                          |             |  |
| AZ             | Preliminary                              | Verde Pumped Storage<br>Project                    | 14061   | Phoenix         | Arizona Independent Power                              | Pump Storage              | 795,000.00    | 1/12/2011                  | 8/15/2011                              |                         |                          |             |  |
| LEASE OF       | POWER PRIVILE                            | GE PROJECTS  | 1       | ſ               | I.   | a                         | 1             | 1                          | 1                                      |                         | r                        |             |  |
| AZ             | Request for<br>Development               | Laguna Dam   |         | Yuma            |  | Conventional              | 2,200.00      | 1/28/2013                  |  |                         |                          |             |  |
| AZ             | Request for<br>Development               | Santa Rosa Canal                                   |         | Phoenix         | Maricopa-Stanfield Irrigation and Drainage<br>District | Conventional              | 375.00        | 9/4/2012                   |  |                         |                          |             |  |
| SOLAR PR       | DJECTS                                   |  |         |                 |  |                           |               |                            |  |                         |                          |             |  |
| NV             | Online                                   | Boulder City Regional<br>Office Building           |         | Regional Office | Boulder City Regional Office Building                  |                           | 276.36        |                            |  |                         |                          |             |  |
| NV             | Online                                   | Boulder City Regional<br>Office Building (parking) |         | Regional Office | Boulder City Regional Office Building                  |                           | 5.97          |                            |  |                         |                          |             |  |
| NV             | Online                                   | Hoover Spillway House<br>Renovation                |         | Regional Office | Boulder City Regional Office Building                  |                           | 48.00         |                            |  |                         |                          | Aug-13      |  |
| NV             | Online                                   | River Mountains                                    |         | Regional Office | Southern Nevada Water Authority and<br>SunEdison       |                           | 14,000.00     |                            |  |                         |                          | Jan-16      |  |

|               | Lower Colorado Renewable Portfolio |                                     |         |                 |                              |                 |               |                            |  |                         |                          |             |  |
|---------------|------------------------------------|-------------------------------------|---------|-----------------|------------------------------|-----------------|---------------|----------------------------|--|-------------------------|--------------------------|-------------|--|
| State         | Project Status                     | Project Name                        | FERC ID | Area Office     | Operating Entity             | Hydropower Type | Capacity (kW) | Project<br>Initiation Date | Preliminary<br>Permit or<br>Lease Date | Exemption or<br>CE Date | License or<br>Lease Date | Online Date |  |
| NV            | In Development                     | First Solar                         |         | Regional Office | First Solar Development, LLC |                 | 50,000.00     | Jun-14                     |  |                         |                          |             |  |
| CA            | In Development                     | Blythe Office Solar<br>Installation |         | Regional Office | USBR                         |                 | 19.00         |                            |  |                         |                          |             |  |
| WIND PROJECTS |                                    |                                     |         |                 |                              |                 |               |                            |  |                         |                          |             |  |
| AZ            | In Development                     | Mohave County Wind Farm             |         | Regional Office | BP Wind Energy North America |                 | 500,000.00    |                            |  |                         |                          |             |  |

|           | Mid-Pacific Renewable Portfolio |   |         |                             |  |                 |               |                            |  |                         |                          |             |  |
|-----------|---------------------------------|---|---------|-----------------------------|--|-----------------|---------------|----------------------------|--|-------------------------|--------------------------|-------------|--|
| State     | Project Status                  | Project Name  | FERC ID | Area Office                 | Operating Entity                             | Hydropower Type | Capacity (kW) | Project<br>Initiation Date | Preliminary<br>Permit or<br>Lease Date | Exemption or<br>CE Date | License or<br>Lease Date | Online Date |  |
| RECLAMA   | TION OWNED AI                   | ND OPERATED   |         | 1                           |  | l.              | 1             |                            |  |                         |                          |             |  |
| CA        | Online                          | Folsom  |         | Central California          | USBR   | Conventional    | 207,000.00    |                            |  |                         |                          | 1955        |  |
| CA        | Online                          | Judge Francis Carr                                  |         | Northern California         | USBR   | Conventional    | 154,400.00    |                            |  |                         |                          | 1963        |  |
| CA        | Online                          | Keswick   |         | Northern California         | USBR   | Conventional    | 117,000.00    |                            |  |                         |                          | 1950        |  |
| CA        | Online                          | Lewiston  |         | Northern California         | USBR   | Conventional    | 350.00        |                            |  |                         |                          | 1964        |  |
| CA        | Online                          | New Melones   |         | Central California          | USBR   | Conventional    | 380,000.00    |                            |  |                         |                          | 1979        |  |
| CA        | Online                          | Nimbus  |         | Central California          | USBR   | Conventional    | 13,500.00     |                            |  |                         |                          | 1955        |  |
| СА        | Online                          | Shasta  |         | Northern California         | USBR   | Conventional    | 714,000.00    |                            |  |                         |                          | 1944        |  |
| СА        | Online                          | Spring Creek  |         | Northern California         | USBR   | Conventional    | 180,000.00    |                            |  |                         |                          | 1964        |  |
| CA        | Online                          | Stampede  |         | Lahontan Basin              | USBR   | Conventional    | 3,650.00      |                            |  |                         |                          | 1988        |  |
| СА        | Online                          | Trinity   |         | Northern California         | USBR   | Conventional    | 140,000.00    |                            |  |                         |                          | 1964        |  |
| RECLAMA   | TION OWNED AI                   | ND OPERATED BY OTHER                                | RS      |                             |  |                 |               |                            |  |                         |                          |             |  |
| СА        | Online                          | San Luis/Gianelli Pumping-<br>Generating Plant      |         | South Central<br>California | California Department of Water Resources     | Pump Storage    | 424,000.00    |                            |  |                         |                          | 1968        |  |
| NV        | Online                          | Lahontan Powerplant                                 |         | Lahontan Basin              | Truckee-Carson Irrigation District           | Conventional    | 2,400.00      |                            |  |                         |                          | 1911        |  |
| C۵        | Online                          | O'Neill Pumping-                                    |         | South Central               | San Luis Delta-Mendota Water Authority       | Pump Storage    | 25 200 00     |                            |  |                         |                          | 1967        |  |
|           | onnic                           | Generating Plant                                    |         | California                  | San Eais Deita Mendota Water Autionty        | i unip storage  | 25,200.00     |                            |  |                         |                          | 1507        |  |
| FEDERAL E |                                 | TORY COMMISSION PRO                                 | DIECTS  | Klasseth Desig              | Contrible Downey (DonifiCong)                | Commentional    | 2,200,00      | 1                          |  | 1                       | 1                        |             |  |
| UK        | Unline                          | East Side   | 2082    | South Central               | Scottish Power (Pacificorp)                  | Conventional    | 3,200.00      |                            |  |                         |                          |             |  |
| CA        | Online                          | Friant Fishwater Release                            | 11068   | California                  | Orange County Irrigation District            | Conventional    | 510.00        |                            |  |                         | 5/16/1991                |             |  |
| CA        | Online                          | Friant Power  | 2892    | California                  | Friant Power Authority                       | Conventional    | 27,360.00     |                            |  |                         | 9/30/1982                | 1991        |  |
| CA        | Online                          | High Line Canal                                     | 7252    | Northern California         | Santa Clara                                  | Conventional    | 530.00        |                            |  |                         | 7/17/1984                |             |  |
| CA        | Online                          | Madera Canal  | 5765    | South Central<br>California | Madera-Chowchilla Water & Power<br>Authority | Conventional    | 440.00        | 11/16/1981                 | 4/27/1982                              |                         | 9/8/1983                 |             |  |
| СА        | Online                          | Madera Canal Water<br>Power STA 1174+84             | 2958    | South Central<br>California | Madera-Chowchilla Water & Power<br>Authority | Conventional    | 563.00        | 11/23/1981                 |  |                         | 6/8/1982                 |             |  |
| CA        | Online                          | Madera Canal Water<br>Power STA 1923+10             | 2958    | South Central<br>California | Madera-Chowchilla Water & Power<br>Authority | Conventional    | 916.00        | 11/23/1981                 |  |                         | 6/8/1982                 |             |  |
| СА        | Online                          | Madera Canal Water                                  | 2958    | South Central               | Madera-Chowchilla Water & Power              | Conventional    | 2,125.00      | 11/23/1981                 |  |                         | 6/8/1982                 |             |  |
| CA        | Online                          | Monticello  | 2780    | Central California          | Solano I.D.                                  | Conventional    | 11,500.00     |                            |  |                         | 1/29/1981                | Jun-83      |  |
| NV        | Online                          | New Lahontan  | 7828    | Lahontan Basin              | Truckee-Carson I.D.                          | Conventional    | 4,000.00      |                            |  |                         | 12/26/1985               | 6/12/1989   |  |
| CA        | Online                          | Stony Gorge Hydroelectric                           | 3193    | Northern California         | Santa Clara, City of                         | Conventional    | 4,900.00      |                            |  |                         | 8/31/1982                | Apr-86      |  |
| OR        | Online                          | West Side   | 2082    | Klamath Basin               | Scottish Power (PacifiCorp)                  | Conventional    | 600.00        |                            |  |                         |                          |             |  |
| CA        | Online                          | Whiskey Dam Power<br>Project                        | 2888    | Northern California         | City of Redding                              | Conventional    | 3,530.00      | 2/17/1982                  |  |                         | 3/10/1983                | 1986        |  |
| CA        | License                         | Friant Fishwater Release                            | 11068   | South Central<br>California | Orange County Irrigation District            | Conventional    | 7,000.00      |                            |  |                         | 5/16/1991                |             |  |
| CA        | License                         | Humboldt River<br>Hydropower Project (Rye<br>Patch) | 14327   | Lahontan Basin              | Pershing County Water Conservation District  | Conventional    | 750.00        | 1/22/2011                  |  |                         | 1/31/2014                |             |  |
| OR        | Preliminary                     | Bryant Mountain (Pumped<br>Storage)                 | 13680   | Klamath Basin               | Bryant Mountain LLC                          | Pump Storage    | 1,250,000.00  | 3/1/2010                   | 9/24/2010                              |                         |                          |             |  |
| LEASE OF  | POWER PRIVILE                   | GE PROJECTS   | ·       | <u>.</u>                    | <u> </u>                                     |                 |               | ·                          | I                                      |                         |                          |             |  |
| OR        | Online                          | Klamath Canal Drop C                                |         | Klamath Basin               | Klamath Irrigation District                  | Conventional    | 900.00        | 2/8/2011                   |  |                         | 11/8/2011                | 5/3/2012    |  |

| Mid-Pacific Renewable Portfolio |                            |                       |         |                             |                                    |                 |               |                            |  |                         |                          |             |
|---------------------------------|----------------------------|-----------------------|---------|-----------------------------|------------------------------------|-----------------|---------------|----------------------------|--|-------------------------|--------------------------|-------------|
| State                           | Project Status             | Project Name          | FERC ID | Area Office                 | Operating Entity                   | Hydropower Type | Capacity (kW) | Project<br>Initiation Date | Preliminary<br>Permit or<br>Lease Date | Exemption or<br>CE Date | License or<br>Lease Date | Online Date |
| CA                              | Request for<br>Development | A-C3 (Panicker Drop)  |         | Lahontan Basin              | Truckee Carson Irrigation District | Conventional    | 125.00        | 2014                       |  |                         |                          |             |
| CA                              | Request for<br>Development | V-C2 (Lewis Wasteway) |         | Lahontan Basin              | Truckee Carson Irrigation District | Conventional    | 250.00        | 2014                       |  |                         |                          |             |
| SOLAR PROJECTS                  |                            |                       |         |                             |                                    |                 |               |                            |  |                         |                          |             |
| CA                              | In Development             | San Luis Facility     |         | South Central<br>California | San Luis Renewables, LLC           |                 | 26,000.00     | 8/5/2011                   |  |                         |                          |             |
|           | Pacific Northwest Renewable Portfolio |                                  |         |                   |   |                           |               |                            |  |                         |                          |             |  |  |
|-----------|---------------------------------------|----------------------------------|---------|-------------------|---|---------------------------|---------------|----------------------------|--|-------------------------|--------------------------|-------------|--|--|
| State     | Project Status                        | Project Name                     | FERC ID | Area Office       | Operating Entity                                | Hydropower Type           | Capacity (kW) | Project<br>Initiation Date | Preliminary<br>Permit or<br>Lease Date | Exemption or<br>CE Date | License or<br>Lease Date | Online Date |  |  |
| RECLAMA   | TION OWNED AI                         | ND OPERATED                      |         | 1                 |   | J                         | 1             | 1                          |  | 1                       | 1                        |             |  |  |
| ID        | Online                                | Anderson Ranch                   |         | Snake River       | USBR  | Conventional              | 40,000.00     |                            |  |                         |                          | 1950        |  |  |
| ID        | Online                                | Black Canyon                     |         | Snake River       | USBR  | Conventional              | 10,200.00     |                            |  |                         |                          | 1925        |  |  |
| ID        | Online                                | Boise River Diversion            |         | Snake River       | USBR  | Conventional              | 3,450.00      |                            |  |                         |                          | 1912        |  |  |
| WA        | Online                                | Chandler                         |         | Columbia Cascades | USBR  | Conventional              | 12,000.00     |                            |  |                         |                          | 1956        |  |  |
| WA        | Online                                | Grand Coulee                     |         | Columbia Cascades | USBR  | Conventional/Pump Storage | 6,809,000.00  |                            |  |                         |                          | 1941        |  |  |
| OR        | Online                                | Green Springs                    |         | Columbia Cascades | USBR  | Conventional              | 17,290.00     |                            |  |                         |                          | 1960        |  |  |
| МТ        | Online                                | Hungry Horse                     |         | Columbia Cascades | USBR  | Conventional              | 428,000.00    |                            |  |                         |                          | 1952        |  |  |
| ID        | Online                                | Minidoka                         |         | Snake River       | USBR  | Conventional              | 27,700.00     |                            |  |                         |                          | 1942        |  |  |
| ID        | Online                                | Palisades                        |         | Snake River       | USBR  | Conventional              | 176,564.00    |                            |  |                         |                          | 1957        |  |  |
| WA        | Online                                | Roza                             |         | Columbia Cascades | USBR  | Conventional              | 12,937.00     |                            |  |                         |                          | 1958        |  |  |
| FEDERAL E | NERGY REGULA                          | TORY COMMISSION PRO              | DJECTS  |                   |   |                           |               | 1                          |  |                         | 1                        |             |  |  |
| ID        | Online                                | American Falls                   | 2736    | Snake River       | Idaho Power Co                                  | Conventional              | 92,400.00     |                            |  |                         | 3/31/1975                | 1975        |  |  |
| ID        | Online                                | ARROWROCK DAM                    | 4656    | Snake River       | Big Bend Irrigation District, et. al.           | Conventional              | 15,000.00     |                            | 8/15/1983                              |                         | 3/27/1989                | Mar-10      |  |  |
| ID        | Online                                | CASCADE                          | 2848    | Snake River       | Idaho Power Co.                                 | Conventional              | 12,420.00     |                            |  |                         | 2/17/1981                | 3/4/1985    |  |  |
| WA        | Online                                | COWICHE                          | 7337    | Columbia Cascades | Yakima-Tieton ID                                | Conventional              | 1,470.00      |                            |  |                         | 7/6/1984                 | 1986        |  |  |
| ID        | Online                                | Dietrich Drop                    | 8909    | Snake River       | Big Wood Canal Company                          | Conventional              | 4,770.00      | 3/7/1985                   |  |                         | 5/22/1987                | 1989        |  |  |
| WA        | Online                                | ELTOPIA BRANCH CANAL             | 3842    | Columbia Cascades | East, Quincy, & South, Columbia Basin ID's      | Conventional              | 2,200.00      |                            |  |                         | 12/9/1981                | 1982        |  |  |
| WA        | Online                                | ESQUATZEL POWER                  | 12638   | Columbia Cascades | Green Energy Today LLC                          | Conventional              | 900.00        | 1/4/2006                   |  | 6/6/2008                |                          | Apr-12      |  |  |
| ID        | Online                                | FARGO DROP NO. 1                 | 5042    | Snake River       | Boise Project Board of Control                  | Conventional              | 1,100.00      |                            |  | 10/23/1981              |                          | Jun-13      |  |  |
| ID        | Online                                | FELT HYDRO                       | 5089    | Snake River       | Fall River Rural Cooperative                    | Conventional              | 7,450.00      |                            |  |                         | 9/9/1983                 | 1985        |  |  |
| ID        | Online                                | ISLAND PARK                      | 2973    | Snake River       | Fall River Rural Electric                       | Conventional              | 4,800.00      |                            | 7/8/1983                               |                         | 10/19/1988               | 1982        |  |  |
| ID        | Online                                | Little Wood Reservoir            | 7427    | Snake River       | Little Wood Irrigation District                 | Conventional              | 3,000.00      |                            |  | 4/13/1984               |                          | 1989        |  |  |
| ID        | Online                                | LOW LINE NO. 8 ARENA<br>DROP     | 5056    | Snake River       | Boise Project Board of Control                  | Conventional              | 385.00        | 6/10/1981                  |  | 10/23/1981              |                          | Apr-12      |  |  |
| WA        | Online                                | MAIN CANAL HEADWORKS             | 2849    | Columbia Cascades | East, Quincy, & South, Columbia Basin I.D.'s    | Conventional              | 26,000.00     |                            |  |                         | 11/16/1981               | 1987        |  |  |
| ID        | Online                                | Mile 28                          | 10552   | Snake River       | Contractor's Power Group                        | Conventional              | 1,500.00      | 12/2/1987                  | 9/15/1988                              |                         | 8/12/1992                | 1996        |  |  |
| OR        | Online                                | MITCHELL BUTTE LATERAL           | 5357    | Snake River       | Owyhee ID et. al.                               | Conventional              | 1,880.00      |                            | 2/26/1982                              |                         | 12/14/1984               | 1990        |  |  |
| ID        | Online                                | Mora Drop Hydro                  | 3403    | Snake River       | Boise Kuna Irrigation District et. Al           | Conventional              | 1,900.00      |                            |  | 12/18/1980              |                          | 9/15/2006   |  |  |
| WA        | Online                                | ORCHARD AVENUE                   | 7338    | Columbia Cascades | Yakima-Tieton ID                                | Conventional              | 1,441.00      |                            |  |                         | 7/6/1984                 | 1986        |  |  |
| OR        | Online                                | OWYHEE DAM                       | 4354    | Snake River       | Gem I.D., Owyhee I.D., & Ridgeview I.D          | Conventional              | 4,340.00      |                            |  |                         | 5/9/1984                 | 1985        |  |  |
| OR        | Online                                | OWYHEE TUNNEL NO. 1              | 4359    | Snake River       | Gem ID et. al.                                  | Conventional              | 8,120.00      |                            |  |                         | 2/28/1986                | 6/1/1983    |  |  |
| WA        | Online                                | POTHOLES EAST CANAL              | 3843    | Snake River       | East, Quincy, & South, Columbia Basin ID's      | Conventional              | 2,400.00      |                            |  |                         | 12/9/1981                | 1982        |  |  |
| WA        | Online                                | POTHOLES EAST CANAL<br>HEADWORKS | 2840    | Columbia Cascades | Grand Coulee Project Hydroelectric<br>Authority | Conventional              | 6,500.00      |                            |  |                         | 9/21/1982                | 1991        |  |  |
| WA        | Online                                | QUINCY CHUTE                     | 2937    | Columbia Cascades | East, Quincy, & South, Columbia Basin I.D.'s    | Conventional              | 9,367.00      |                            |  |                         | 8/20/1982                | 1983        |  |  |
| WA        | Online                                | RUSSEL D SMITH PEC 22.7          | 2926    | Columbia Cascades | East, Quincy, & South, Columbia Basin I.D.'s    | Conventional              | 6,100.00      |                            |  |                         | 3/27/1980                | 1982        |  |  |
| WA        | Online                                | SUMMER FALLS                     | 3295    | Columbia Cascades | East, Quincy, & South, Columbia Basin I.D.'s    | Conventional              | 92,000.00     |                            |  |                         | 8/14/1981                | 1983        |  |  |
| WA        | Online                                | TIETON DAM                       | 3701    | Columbia Cascades | Yakima-Tieton Irrigation District               | Conventional              | 13,600.00     |                            |  |                         | 6/27/1991                | 2007        |  |  |
| OR        | Online                                | 45-Mile                          | 13817   | Columbia Cascades | Apple, Inc.                                     | Conventional              | 5,000.00      | 7/16/2010                  |  | 12/17/2010              |                          | 5/13/2015   |  |  |

|           | Pacific Northwest Renewable Portfolio |  |         |                   |   |               |               |                            |  |                         |                          |             |  |  |  |
|-----------|---------------------------------------|--|---------|-------------------|---|---------------|---------------|----------------------------|--|-------------------------|--------------------------|-------------|--|--|--|
| State     | Project Status                        | Project Name                                   | FERC ID | Area Office       | Area Office Operating Entity                                    |               | Capacity (kW) | Project<br>Initiation Date | Preliminary<br>Permit or<br>Lease Date | Exemption or<br>CE Date | License or<br>Lease Date | Online Date |  |  |  |
| OR        | Online                                | Monroe Drop                                    | 14430   | Columbia Cascades | Apple, Inc.   | Conventional  | 300.00        | 7/2/2012                   | 3/28/2013                              | 2/18/2015               |                          | 10/29/2015  |  |  |  |
| ID        | Exemption                             | FARGO DROP NO. 2                               | 5040    | Snake River       | Boise Project Board of Control                                  | Conventional  | 175.00        |                            |  | 10/23/1981              |                          |             |  |  |  |
| ID        | Exemption                             | MAIN CANAL NO. 10                              | 5041    | Snake River       | East, Quincy, & South, Columbia Basin I.D.'s                    | Conventional  | 500.00        |                            |  | 10/23/1981              |                          |             |  |  |  |
| ID        | Exemption                             | MAIN CANAL NO. 6                               | 5038    | Snake River       | East, Quincy, & South, Columbia Basin I.D.'s                    | Conventional  | 1,055.00      |                            |  | 10/23/1981              |                          |             |  |  |  |
| ID        | Exemption                             | WALDVOGEL BLUFF                                | 5043    | Snake River       | Boise Project Board of Control                                  | Conventional  | 300.00        | 6/30/1981                  |  | 12/23/1981              |                          |             |  |  |  |
| WA        | Preliminary                           | 16.4 Wasteway                                  | 14349   | Columbia Cascades | Grand Coulee Project Hydroelectric<br>Authority                 | Conventional  | 1,750.00      | 7/29/2011                  | 3/26/2013                              |                         |                          |             |  |  |  |
| WA        | Preliminary                           | 46A Wasteway                                   | 14351   | Columbia Cascades | umbia Cascades Authority Col                                    |               | 1,600.00      | 7/29/2011                  | 3/26/2013                              |                         |                          |             |  |  |  |
| ID        | Preliminary                           | Mason Dam Hydro                                | 12686   | Snake River       | ke River Baker County Co  |               | 3,400.00      | 4/25/2006                  | 5/26/2010                              |                         |                          |             |  |  |  |
| WA        | Preliminary                           | McKay Dam                                      | 14546   | Columbia Cascades | Houtama Hydropower, LLC   | Conventional  | 2,300.00      | 8/13/2013                  | 2/6/2014                               |                         |                          |             |  |  |  |
| WA        | Preliminary                           | PEC 1973 Drop                                  | 14316   | Columbia Cascades | Iumbia Cascades Grand Coulee Project Hydroelectric Authority Co |               | 2,200.00      | 11/8/2011                  | 3/26/2013                              |                         |                          |             |  |  |  |
| WA        | Preliminary                           | Pinto Dam                                      | 14380   | Columbia Cascades | Grand Coulee Project Hydroelectric<br>Authority                 | Conventional  | 3,400.00      | 4/4/2012                   | 10/10/2012                             |                         |                          |             |  |  |  |
| WA        | Preliminary                           | Scooteney Inlet Drop                           | 14318   | Columbia Cascades | Grand Coulee Project Hydroelectric<br>Authority                 | Conventional  | 1,700.00      | 5/31/2011                  | 3/26/2013                              |                         |                          |             |  |  |  |
| OR        | Preliminary                           | Unity Dam by Warm<br>Springs Hydro             | 14576   | Snake River       | Warm Springs Hydro, LLC   | Conventional  | 800.00        | 1/13/2014                  | 6/16/2014                              |                         |                          |             |  |  |  |
| ID        | Preliminary                           | Warm Springs Dam                               | 13570   | Snake River       | Ted Sorenson  | Conventional  | 2,700.00      | 8/12/2009                  | 2/22/2010                              |                         |                          |             |  |  |  |
| WA        | Preliminary                           | Wickiup Dam Hydro                              | 12965   | Columbia Cascades | Symbiotics  | Conventional  | 7,150.00      | 8/17/2007                  | 5/15/2008                              |                         |                          |             |  |  |  |
| WA        | Preliminary                           | Banks Lake Pumped<br>Storage Project           | 14329   | Columbia Cascades | Grand Coulee Project Hydroelectric<br>Authority                 | Pump Storage  | 1,000,000.00  | 11/30/2011                 | 8/22/2013                              |                         |                          |             |  |  |  |
| LEASE OF  | POWER PRIVILE                         | GE PROJECTS                                    |         |                   |   |               |               |                            |  |                         |                          |             |  |  |  |
| ID        | Request for<br>Development            | Cat Creek Energy Pump<br>Storage Facility      |         | Snake River       | Cat Creek Energy, LLC   | Pump Storage  | 400,000.00    | 11/5/2014                  |  |                         |                          |             |  |  |  |
| SOLAR PR  | OJECTS                                |  |         |                   |   |               |               |                            |  |                         |                          |             |  |  |  |
| WA        | Online                                | Grand Coulee Solar                             |         | Columbia Cascades | Grand Coulee  |               | 4.70          |                            |  |                         |                          | Oct-12      |  |  |  |
| PILOT PRO | DJECTS                                | ·  |         |                   |   |               |               |                            |  |                         |                          |             |  |  |  |
| WA        | Testing                               | Instream Energy Roza<br>Division Hydrokinetics |         | Columbia Cascades | Instream Energy   | Hydrokinetics | 10.00         |                            |  |                         |                          | Aug-13      |  |  |  |

|                                | Upper Colorado Renewable Portfolio |  |              |                                 |   |  |               |                            |  |                         |                          |             |  |  |
|--------------------------------|------------------------------------|--|--------------|---------------------------------|---|--|---------------|----------------------------|--|-------------------------|--------------------------|-------------|--|--|
| State                          | Project Status                     | Project Name                                 | FERC ID      | Area Office                     | Operating Entity Hydropower Type  |  | Capacity (kW) | Project<br>Initiation Date | Preliminary<br>Permit or<br>Lease Date | Exemption or<br>CE Date | License or<br>Lease Date | Online Date |  |  |
| RECLAMATION OWNED AND OPERATED |                                    |  |              |                                 | L   | 1  |               |                            | Icase Bate                             |                         |                          |             |  |  |
| со                             | Online                             | Blue Mesa                                    |              | Western Colorado                | USBR  | Conventional                             | 86,400.00     |                            |  |                         |                          | 1967        |  |  |
| со                             | Online                             | Crystal                                      |              | Western Colorado                | USBR  | Conventional                             | 31,500.00     |                            |  |                         |                          | 1978        |  |  |
| NM                             | Online                             | Elephant Butte                               |              | Albuquerque                     | USBR  | Conventional                             | 27,945.00     |                            |  |                         |                          | 1940        |  |  |
| UT                             | Online                             | Flaming Gorge                                |              | Provo                           | USBR  | Conventional                             | 151,500.00    |                            |  |                         |                          | 1963        |  |  |
| WY                             | Online                             | Fontenelle                                   |              | Provo                           | USBR  | Conventional                             | 10,000.00     |                            |  |                         |                          | 1968        |  |  |
| AZ                             | Online                             | Glen Canyon                                  |              | Western Colorado                | USBR  | Conventional                             | 1,320,000.00  |                            |  |                         |                          | 1965        |  |  |
| со                             | Online                             | Lower Molina                                 |              | Western Colorado                | USBR  | Conventional                             | 5,589.00      |                            |  |                         |                          | 1962        |  |  |
| со                             | Online                             | Morrow Point                                 |              | Western Colorado                | USBR  | Conventional                             | 173,334.00    |                            |  |                         |                          | 1971        |  |  |
| со                             | Online                             | Upper Molina                                 |              | Western Colorado                | USBR  | Conventional                             | 9,936.00      |                            |  |                         |                          | 1962        |  |  |
| RECLAMA                        | ATION OWNED A                      | ND OPERATED BY OTHER                         | RS           |                                 | <u>I</u>  | l.                                       | - <b>I</b>    |                            | 1                                      |                         | 1                        |             |  |  |
| UT                             | Online                             | Causey Powerplant                            |              | Provo                           | Weber Basin Water Conservancy District  | Conventional                             | 1,900.00      |                            |  |                         |                          | 1999        |  |  |
| UT                             | Online                             | Deer Creek Powerplant                        |              | Provo                           | Provo River Water Users Association   | Conventional                             | 4,950.00      |                            |  |                         |                          | 1958        |  |  |
| UT                             | Online                             | Gateway Powerplant                           |              | Provo                           | Weber Basin Water Conservancy District  | Conventional                             | 4,275.00      |                            |  |                         |                          | 1958        |  |  |
| UT                             | Online                             | Lower Spanish Fork<br>Powerplant             |              | Provo                           | Strawberry Water User's Association   | Conventional 250.00                      |               |                            |  |                         | 1937                     |             |  |  |
| со                             | Online                             | McPhee Powerplant                            |              | Western Colorado                | Dolores Water Conservancy District  | Conventional 1,283.00                    |               |                            |  |                         | 1992                     |             |  |  |
| UT                             | Online                             | Olmsted Powerplant                           |              | Provo                           | Purchased from PacifiCorp in 1990   | Conventional 10,300.00                   |               |                            |  |                         | 1904                     |             |  |  |
| UT                             | Online                             | Payson Powerplant                            |              | Provo                           | Strawberry Water User's Association   | Conventional                             | 400.00        |                            |  |                         |                          | 1941        |  |  |
| со                             | Online                             | Towaoc Powerplant                            |              | Western Colorado                | Dolores Water Conservancy District  | Conventional                             | 11,495.00     |                            |  |                         |                          | 1994        |  |  |
| UT                             | Online                             | Upper Spanish Fork                           |              | Provo                           | Strawberry Water User's Association   | Conventional                             | 3,900.00      |                            |  |                         |                          | 1909        |  |  |
| UT                             | Online                             | Wanship Powerplant                           |              | Provo                           | Weber Basin Water Conservancy District  | Conventional                             | 1,900.00      |                            |  |                         |                          | 1958        |  |  |
| FEDERAL                        | ENERGY REGULA                      | TORY COMMISSION PRO                          | DJECTS       | l                               |   | T  |               | 1                          | I                                      | 1                       | I                        | 1           |  |  |
| UT                             | Online                             | Echo Dam                                     | 3755         | Provo                           | City of Bountiful   | Conventional                             | 4,500.00      |                            | 11/30/1981                             |                         | 12/7/1984                | 1987        |  |  |
| NM<br>CO                       | Online                             | El Vado Dam<br>Navaio Dam                    | 5226<br>4720 | Albuquerque<br>Western Colorado | County of Los Alamos<br>City of Farmington                                    | Conventional                             | 30,000,00     |                            | 1/4/1982                               |                         | 10/31/1985               | 7/1/1988    |  |  |
|                                | •                                  |  |              |                                 |   |  | 50,000.00     |                            |  |                         | 10, 10, 1000             | 2/1/1500    |  |  |
| UT                             | Online                             | Pineview Dam                                 | 4597         | Provo                           | Weber-Box Elder Conservancy District  | Conventional                             | 1,800.00      |                            |  |                         | 3/16/1984                | 1991        |  |  |
| со                             | Online                             | Vallecito Dam                                | 3174         | Western Colorado                | Ptarmigan Resources & Energy, Inc.  | Conventional                             | 5,880.00      |                            |  |                         | 10/5/1983                | 5/1/1989    |  |  |
| UT                             | Preliminary                        | Lake Powel Hurricane Cliffs<br>Pumping Plant | 12966        | Regional Office                 | State of Utah   | Pump Storage                             | 300,000.00    | 8/21/2007                  | 5/20/2011                              |                         |                          |             |  |  |
| со                             | Preliminary                        | Plateau Creek Pumped<br>Storage              | 14426        | Western Colorado                | Dolores Water Conservancy District  | Pump Storage                             | 500,000.00    | 5/10/2012                  | 10/1/2012                              |                         |                          |             |  |  |
| LEASE OF                       | POWER PRIVILE                      | GE PROJECTS                                  |              |                                 |   | ·  |               |                            |  |                         |                          |             |  |  |
| со                             | Online                             | Grand Valley Project                         |              | Western Colorado                | Grand Valley Water Users Assoc., Orchard<br>Mesa Irrigation Dist., PSCO       | Conventional                             | 3,000.00      |                            |  |                         | 1933                     | 1938        |  |  |
| со                             | Online                             | Jackson Gulch Dam                            |              | Western Colorado                | Mancos Water Conservancy Dist.  | Conventional 260.00                      |               |                            |  | 1995                    | 1995                     |             |  |  |
| UT                             | Online                             | Jordanelle Dam                               |              | Provo                           | Central Utah Water Conservancy Dist., Heber<br>Light and Power                | ., Heber Conventional 13,000.00 7/2/1999 |               |                            | 2008                                   | 7/1/2008                |                          |             |  |  |
| со                             | Online                             | Lemon Dam                                    |              | Western Colorado                | Florida Water Conservancy District  | rcy District Conventional 120.00         |               |                            | 1988                                   | 9/1/1988                |                          |             |  |  |
| со                             | Online                             | South Canal (Drop 1)                         |              | Western Colorado                | Uncompangre Valley Water Users and the<br>Delta-Montrose Electric Association | Conventional                             | 4,000.00      | 8/26/2009                  |  |                         | 3/16/2012                | 6/3/2013    |  |  |
| со                             | Online                             | South Canal (Drop 3)                         |              | Western Colorado                | Uncompany Valley Water Users and the<br>Delta-Montrose Electric Association   | le Conventional 3,500.00 8/26/2009       |               |                            |  | 3/16/2012               | 8/1/2013                 |             |  |  |

|          | Upper Colorado Renewable Portfolio |  |            |  |  |                    |               |                            |  |                         |                          |             |  |  |  |
|----------|------------------------------------|--|------------|--|--|--------------------|---------------|----------------------------|--|-------------------------|--------------------------|-------------|--|--|--|
| State    | Project Status                     | Project Name                           | FERC ID    | Area Office                                      | Operating Entity   | Hydropower Type    | Capacity (kW) | Project<br>Initiation Date | Preliminary<br>Permit or<br>Lease Date | Exemption or<br>CE Date | License or<br>Lease Date | Online Date |  |  |  |
| со       | Online                             | Ridgway Dam                            |            | Western Colorado                                 | Tri-County Water Conservancy District  | Conventional       | 7,000.00      | 6/2/2010                   |  |                         | 2/6/2012                 | 4/3/2014    |  |  |  |
| со       | Online                             | Shavano Falls                          |            | Western Colorado                                 | Uncompahgre Valley Water Users<br>Association  | Conventional       | 2,800.00      | 8/21/2013                  | 1/27/2014                              |                         | 6/18/2014                | 6/24/2015   |  |  |  |
| со       | Online                             | South Canal (Drop 4)                   |            | Western Colorado                                 | Uncompahgre Valley Water Users<br>Association  | Conventional       | 4,800.00      | 8/21/2013                  | 5/14/2014                              |                         | 9/8/2014                 | 6/24/2015   |  |  |  |
| со       | Contract                           | South Canal (Drop 5)                   |            | Western Colorado                                 | Uncompahgre Valley Water Users<br>Association  | Conventional       | 2,400.00      | 3/3/2015                   | 6/18/2015                              |                         | 11/5/2015                |             |  |  |  |
| UT       | Preliminary                        | Spanish Fork Flow Control<br>Structure | LP11-2     | Provo  | Central Utah Water Conservancy District,<br>Strawberry Water users Association, and<br>South Utah Valley Electric Service District | Conventional       | 8,000.00      | 5/11/2011                  | 3/9/2012                               |                         |                          |             |  |  |  |
| NM       | Posted<br>Solicitation             | San Juan Chama Project                 | LP12-1-000 | Albuquerque                                      | Albuquerque Bernalillo County Water Utility<br>Authority   | Conventional       | 100.00        | 7/6/2012                   |  |                         |                          |             |  |  |  |
| со       | Request for<br>Development         | Rifle Gap Dam                          |            | Western Colorado                                 |  | Conventional       | 341.00        | 4/1/2013                   |  |                         |                          |             |  |  |  |
| UT       | Request for<br>Development         | Diamond Fork                           |            | Central Utah<br>Project Completion<br>Act Office | Central Utah Water Conservancy District  | Conventional       | 12,214.00     | Nov-14                     |  |                         |                          |             |  |  |  |
| PILOT PR | OJECTS                             |  |            |  | •  |                    | ·             |                            |  |                         |                          | •           |  |  |  |
| со       | Contract                           | South Canal (Drop 2)                   |            | Western Colorado                                 | Percheron Power, LLC, Uncompany Valley<br>Water Users Association  | Hydrodynamic Screw | 987.00        | 5/27/2014                  | 7/29/2014                              | 9/17/2014               | 12/17/2014               |             |  |  |  |

## Generation Gains 1999-Present revised 3-21-2016

| Turbine replace | ments (efficiency gains) and r | rewinds (c | capacity gains) completed at Recla | amation reserved facilities 1999 - present |                       |                                    |   |                                  |   |   |
|-----------------|--------------------------------|------------|------------------------------------|--|-----------------------|------------------------------------|---|----------------------------------|---|---|
| Competed 12/2   | /2014 Revised 3/21/2016        |            |                                    |  |                       |                                    |   |                                  |   |   |
| NOTE: Data is c | onsidered provisional and is s | ubject to  | revision.                          |  |                       |                                    |   |                                  |   |   |
|                 |                                |            |                                    |  |                       |                                    |   |                                  |   |   |
| Region          | Facility                       | Unit       | Year turbine replacement completed | Estimated PEAK efficiency gain*            | Year rewind completed | Rewind capacity gain (kW)          | Unit capacity (includes<br>rewind, if completed) (kW) | Efficiency gain kW<br>equivalent | Historical annual generation (before upgrade, 10 year<br>average) (kWh) | Expected increase in annual kWh due to efficiency gain, given<br>historical annual generation |
| PN              | Grand Coulee                   | 3          | 2001                               | 3.72%                                      |                       |                                    | 125,000.00  | 4,650.00                         | 564,255,400.00  | 20,990,300.88   |
| GP              | Yellowtail                     | 3          | 2001                               | 3.16%                                      | Feb-16                | 9,375.00                           | 62,500.00   | 1,975.00                         | 251,091,100.00  | 7,934,478.76  |
| GP              | Yellowtail                     | 4          | 2001                               | 3.16%                                      | Rewind Scheduled      | 9,375.00                           | 62,500.00   | 1,975.00                         | 229,411,600.00  | 7,249,406.56  |
| PN              | Grand Coulee                   | 12         | 2003                               | 4.50%                                      |                       |                                    | 125,000.00  | 5,625.00                         | 522,280,700.00  | 23,502,631.50   |
| MP              | Shasta                         | 4          | 2003                               | 3.90%                                      | 2003                  | 17,000.00                          | 142,000.00  | 5,538.00                         | 353,250,620.00  | 13,776,774.18   |
| PN              | Grand Coulee                   | 1          | 2004                               | 3.72%                                      |                       |                                    | 125,000.00  | 4,650.00                         | 576,537,200.00  | 21,447,183.84   |
| PN              | Grand Coulee                   | 7          | 2004                               | 3.35%                                      |                       |                                    | 125,000.00  | 4,187.50                         | 382,608,900.00  | 12,817,398.15   |
| PN              | Grand Coulee                   | 11         | 2004                               | 4.50%                                      |                       |                                    | 125,000.00  | 5,625.00                         | 543,513,900.00  | 24,458,125.50   |
| MP              | Shasta                         | 5          | 2004                               | 3.90%                                      | 2000, 2005            | 41,000.00 (2000), 17,000.00 (2005) | 142,000.00  | 5,538.00                         | 420,613,500.00  | 16,403,926.50   |
| PN              | Grand Coulee                   | 17         | 2005                               | 4.50%                                      |                       |                                    | 125,000.00  | 5,625.00                         | 622,675,050.00  | 28,020,377.25   |
| LC              | Parker                         | 3          | 2005                               | 4.86%                                      |                       |                                    | 30,000.00   | 1,458.00                         | 145,895,997.00  | 7,090,545.45  |
| MP              | Shasta                         | 3          | 2005                               | 3.90%                                      | 2000, 2005            | 41,000.00 (2000), 17,000.00 (2005) | 142,000.00  | 5,538.00                         | 421,834,500.00  | 16,451,545.50   |
| UC              | Flaming Gorge                  | 3          | 2006                               | 5.92%                                      |                       |                                    | 50,500.00   | 2,989.60                         | 165,872,422.00  | 9,819,647.38  |
| PN              | Grand Coulee                   | 2          | 2006                               | 3.72%                                      |                       |                                    | 125,000.00  | 4,650.00                         | 594,458,400.00  | 22,113,852.48   |
| PN              | Grand Coulee                   | 16         | 2006                               | 4.50%                                      |                       |                                    | 125,000.00  | 5,625.00                         | 563,154,200.00  | 25,341,939.00   |
| MP              | Shasta                         | S2         | 2006                               | 3.90%                                      |                       |                                    | 2,000.00  | 78.00                            | 1,992,520.00  | 77,708.28   |
| UC              | Flaming Gorge                  | 2          | 2007                               | 5.92%                                      |                       |                                    | 50,500.00   | 2,989.60                         | 159,148,122.00  | 9,421,568.82  |
| UC              | Glen Canyon                    | 8          | 2007                               | 3.37%                                      |                       |                                    | 165,000.00  | 5,560.50                         | 392,393,800.00  | 13,223,671.06   |
| PN              | Grand Coulee                   | 6          | 2007                               | 3.72%                                      |                       |                                    | 125,000.00  | 4,650.00                         | 487,485,600.00  | 18,134,464.32   |
| MP              | Shasta                         | 1          | 2007                               | 3.90%                                      | 2007                  | 17,000.00                          | 142,000.00  | 5,538.00                         | 387,992,100.00  | 15,131,691.90   |
| UC              | Flaming Gorge                  | 1          | 2008                               | 5.92%                                      |                       |                                    | 50,500.00   | 2,989.60                         | 131,960,556.00  | 7,812,064.92  |
| PN              | Grand Coulee                   | 9          | 2008                               | 3.35%                                      |                       |                                    | 125,000.00  | 4,187.50                         | 402,066,900.00  | 13,469,241.15   |
| PN              | Grand Coulee                   | 14         | 2008                               | 4.50%                                      |                       |                                    | 125,000.00  | 5,625.00                         | 599,680,900.00  | 26,985,640.50   |
| PN              | Grand Coulee                   | 15         | 2008                               | 4.50%                                      |                       |                                    | 125,000.00  | 5,625.00                         | 595,591,200.00  | 26,801,604.00   |
| LC              | Parker                         | 1          | 2008                               | 4.86%                                      |                       |                                    | 30,000.00   | 1,458.00                         | 107,171,649.00  | 5,208,542.14  |
| MP              | Shasta                         | 2          | 2008                               | 3.90%                                      | 2008                  | 17,000.00                          | 142,000.00  | 5,538.00                         | 468,679,500.00  | 18,278,500.50   |
| PN              | Grand Coulee                   | 4          | 2009                               | 3.72%                                      |                       |                                    | 125,000.00  | 4,650.00                         | 294,230,700.00  | 10,945,382.04   |
| PN              | Grand Coulee                   | 5          | 2009                               | 3.72%                                      |                       |                                    | 125,000.00  | 4,650.00                         | 396,670,800.00  | 14,756,153.76   |
| PN              | Grand Coulee                   | 10         | 2009                               | 4.50%                                      |                       |                                    | 125,000.00  | 5,625.00                         | 519,804,500.00  | 23,391,202.50   |
| LC              | Hoover                         | N4         | 2009                               | 2.00%                                      |                       |                                    | 130,000.00  | 2,600.00                         | 305,551,900.00  | 6,111,038.00  |
| LC              | Parker                         | 2          | 2009                               | 4.86%                                      |                       |                                    | 30,000.00   | 1,458.00                         | 139,367,070.00  | 6,773,239.60  |
| UC              | Glen Canyon                    | 6          | 2010                               | 3.37%                                      |                       |                                    | 125,000.00  | 4,212.50                         | 658,459,100.00  | 22,190,071.67   |
| PN              | Grand Coulee                   | 8          | 2010                               | 3.35%                                      |                       |                                    | 125,000.00  | 4,187.50                         | 416,142,100.00  | 13,940,760.35   |
| PN              | Grand Coulee                   | 13         | 2010                               | 4.50%                                      |                       |                                    | 125,000.00  | 5,625.00                         | 536,669,900.00  | 24,150,145.50   |
| LC              | Hoover                         | A6         | 2010                               | 2.00%                                      |                       |                                    | 130,000.00  | 2,600.00                         | 444,892,200.00  | 8,897,844.00  |
| LC              | Parker                         | 4          | 2010                               | 4.86%                                      |                       |                                    | 30,000.00   | 1,458.00                         | 101,716,858.10  | 4,943,439.30  |
| MP              | Folsom                         | 2          | 2011                               | 2.37%                                      |                       |                                    | 69,000.00   | 1,635.30                         | 189,827,300.00  | 4,498,907.01  |
| UC              | Glen Canyon                    | 7          | 2011                               | 3.37%                                      |                       |                                    | 165,000.00  | 5,560.50                         | 359,775,506.00  | 12,124,434.55   |
| PN              | Grand Coulee                   | 18         | 2011                               | 4.50%                                      |                       |                                    | 125,000.00  | 5,625.00                         | 605,374,330.00  | 27,241,844.85   |
| LC              | Hoover                         | N3         | 2011                               | 2.00%                                      |                       |                                    | 130,000.00  | 2,600.00                         | 363,158,000.00  | 7,263,160.00  |
| MP              | Judge Francis Carr             | 1          | 2011                               | 3.94%                                      |                       |                                    | 77,200.00   | 3,041.68                         | 200,695,000.00  | 7,907,383.00  |
| GP              | Fremont Canyon                 | 1          | 2012                               | 1.07%                                      |                       |                                    | 33,400.00   | 357.38                           | 99,616,400.00   | 1,065,895.48  |
| GP              | Fremont Canyon                 | 2          | 2012                               | 1.07%                                      |                       |                                    | 33,400.00   | 357.38                           | 101,404,300.00  | 1,085,026.01  |
| UC              | Glen Canyon                    | 1          | 2012                               | 3.37%                                      |                       |                                    | 165,000.00  | 5,560.50                         | 342,364,017.00  | 11,537,667.37   |
| UC              | Glen Canyon                    | 5          | 2012                               | 3.37%                                      |                       |                                    | 165,000.00  | 5,560.50                         | 553,688,300.00  | 18,659,295.71   |
|                 | Hoover<br>Judge Francis Carr   | 8/1        | 2012                               | 2.75%                                      |                       |                                    | 130,000.00  | 3,575.00                         | 114,143,500.00  | 3,138,946.25  |
| MD              | Folcom                         | 1          | 2012                               | 3.94%                                      |                       |                                    | //,200.00   | 3,041.68                         | 192,687,400.00  | /,591,883.56  |
|                 | Glen Canvon                    | 4          | 2015                               | 3 37%                                      |                       |                                    | 165,000.00  | 1,035.30                         | 1/3,095,830.00<br>676 186 208 00  | 4,102,3/1.1/<br>22 787 /78 2/   |
|                 |                                |            | 2015                               | 5.5770                                     |                       |                                    | 105,000.00  | 5,500.50                         | 070,180,298.00  | 22,787,478.24   |

## Generation Gains 1999-Present revised 3-21-2016

| Region          | Facility                         | Unit          | Year turbine replacement completed | Estimated PEAK efficiency gain* | Year rewind completed | Rewind capacity gain (kW) | Unit capacity (includes rewind, if completed) (kW) | Efficiency gain kW<br>equivalent | Historical annual generation (before upgrade, 10 year<br>average) (kWh) | Expected increase in annual kWh due to efficiency gain, given<br>historical annual generation |
|-----------------|----------------------------------|---------------|------------------------------------|---------------------------------|-----------------------|---------------------------|--|----------------------------------|---|---|
| PN              | Palisades                        | 1             | 2013                               | 3.00%                           |                       |                           | 44,141.00  | 1,324.23                         | 119,482,100.00  | 3,584,463.00  |
| UC              | Glen Canyon                      | 3             | 2014                               | 3.37%                           |                       |                           | 165,000.00   | 5,560.50                         | 593,352,199.00  | 19,995,969.11   |
| LC              | Hoover                           | A1            | 2014                               | 3.00%                           |                       |                           | 130,000.00   | 3,900.00                         | 73,344,600.00   | 2,200,338.00  |
| LC              | Hoover                           | A8            | 2014                               | 3.00%                           |                       |                           | 61,500.00  | 1,845.00                         | 47,508,900.00   | 1,425,267.00  |
| PN              | Palisades                        | 4             | 2014                               | 4.00%                           |                       |                           | 44,141.00  | 1,765.64                         | 171,152,800.00  | 6,846,112.00  |
| LC              | Hoover                           | N6            | 2015                               | 3.00%                           |                       |                           | 130,000.00   | 3,900.00                         | 417,877,800.00  | 12,536,334.00   |
| PN              | Palisades                        | 3             | 2015                               | 4.86%                           |                       |                           | 44,141.00  | 2,145.25                         | 152,887,500.00  | 7,430,332.50  |
| UC              | Glen Canyon                      | 2             | Nov-15                             | 3.37%                           |                       |                           | 165,000.00   | 5,560.50                         | 505,575,202.00  | 17,037,884.31   |
| MP              | Folsom                           | 3             | Ongoing Turbine Replacement        | 2.37%                           |                       |                           | 69,000.00  | 1,635.30                         | 213,883,600.00  | 5,069,041.32  |
| PN              | Minidoka                         | 9             | Ongoing Turbine Replacement        | TBD                             |                       |                           |  |                                  |   |   |
| PN              | Palisades                        | 2             | Ongoing Turbine Replacement        | 4.00%                           |                       |                           | 44,141.00  | 1,765.64                         | 152,954,500.00  | 6,118,180.00  |
| MP              | Trinity                          | 1             | Ongoing Turbine Replacement        | TBD                             |                       |                           | 70,000.00  |                                  | 228,127,460.00  |   |
| LC              | Hoover                           | A0            | Scheduled Turbine Replacement      | 3.00%                           |                       |                           | 2,400.00   | 72.00                            | 8,147,731.00  | 244,431.93  |
| LC              | Hoover                           | N0            | Scheduled Turbine Replacement      | 3.00%                           |                       |                           | 2,400.00   | 72.00                            | 8,944,610.00  | 268,338.30  |
| LC              | Hoover                           | N5            | Scheduled Turbine Replacement      | 3.00%                           |                       |                           | 130,000.00   | 3,900.00                         | 181,392,200.00  | 5,441,766.00  |
| MP              | Trinity                          | 2             | Scheduled Turbine Replacement      | TBD                             |                       |                           | 70,000.00  |                                  | 176,475,850.00  |   |
| GP              | Alcova                           | 1             |                                    |                                 | 2002                  | 2,700.00                  | 20,700.00  | -                                | 60,365,400.00   | -   |
| GP              | Alcova                           | 2             |                                    |                                 | 2001                  | 2,700.00                  | 20,700.00  | -                                | 55,632,300.00   | -   |
| PN              | Boise River Diversion            | 1             |                                    |                                 | 2004                  | 650.00                    | 1,150.00   | =                                | 0.00  | -   |
| PN              | Boise River Diversion            | 2             |                                    |                                 | 2004                  | 650.00                    | 1,150.00   | E                                | 0.00  | -   |
| PN              | Boise River Diversion            | 3             |                                    |                                 | 2004                  | 650.00                    | 1,150.00   | -                                | 0.00  | -   |
| UC              | Crystal                          | 1             |                                    |                                 | 2004                  | 3,500.00                  | 31,500.00  | -                                | 179,659,000.00  | -   |
| UC              | Lower Molina                     | 1             |                                    |                                 | 2013                  | 730.00                    | 5,589.00   | E                                | 15,589,677.00   | -   |
| UC              | Upper Molina                     | 1             |                                    |                                 | 2013                  | 1,300.00                  | 9,936.00   | Ξ                                | 26,470,249.00   | -   |
| GP              | Yellowtail                       | 1             |                                    |                                 | Rewind Scheduled      | 9,375.00                  | 62,500.00  | =                                | 193,621,800.00  | -   |
| GP              | Yellowtail                       | 2             |                                    |                                 | Rewind Scheduled      | 9,375.00                  | 62,500.00  | -                                | 161,230,100.00  | -   |
| *Note: Performa | nce testing has a 0.75-1.0 perce | ent uncertain | <br>;y                             |                                 |                       |                           |  |                                  |   |   |