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Description of document:	Chief Financial Officers Council (CFO) Meeting minutes, 2016-2017
Requested date:	01-June-2017
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Source of document:	FOIA Request U.S. General Services Administration FOIA Requester Service Center (H1F) 1800 F Street, NW, Room 7308 Washington, DC 20405-0001 Fax: 202-501-2727

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August 21, 2017

This is in response to your U.S. General Services Administration (GSA) Freedom of Information Act (FOIA) request (GSA-2017-001102), dated June 1, 2017 in which you requested the following:

"A copy of the listing of committees and subcommittees administered under the Chief Financial Officers Council (CFO Council). A copy of the meeting minutes and agendas for the meetings of the CFO Council during 2016 and 2017 to date."

Enclosed please find the documents responsive to your request. GSA has enclosed CFO Council Agendas from 2016 to 2017. However, the Council does not keep meeting minutes and does not have committees or subcommittees.

Based on the above information, this constitutes partial denial of your request. As such, you may administratively submit your appeal online via (<https://foiaonline.regulations.gov/foia/action/public/home>) or by writing to U.S. General Services Administration at the address shown below. Your appeal must be postmarked or electronically transmitted within 120 days of the date of the response to your request.

U.S. General Services Administration  
FOIA Requester Service Center (H1F)  
1800 F St. NW, Room 7308  
Washington, DC 20405

Your appeal must be in writing and should contain a brief statement of the reasons why the withheld information should be released. Enclose a copy of your initial request and this partial denial. Both the appeal letter and envelope should be marked prominently, "Freedom of Information Act Appeal."

This completes our action on this FOIA request. Should you have any further questions concerning this matter, please contact Ms. Mary K. Reding, Supervisory Program Manager at 202-236-4056 or by email at [mary.reding@gsa.gov](mailto:mary.reding@gsa.gov). You may also contact the GSA FOIA Public Liaison, Ms. Audrey Brooks, at 202-205-5912 or by email at [audrey.brooks@gsa.gov](mailto:audrey.brooks@gsa.gov) for any additional assistance and to discuss any aspect of your FOIA request. Additionally, you may contact the Office of Government Information Services (OGIS) at the National Archives and Records Administration to inquire about the FOIA mediation services they offer. The contact information for OGIS is as follows: Office of Government Information Services, National Archives and Records Administration, 8601 Adelphi Road-OGIS, College Park, Maryland 20740-6001, or by e-mail at [ogis@nara.gov](mailto:ogis@nara.gov) or by telephone at 202-741-5770 or our toll free number free 1-877-684-6448 or facsimile at 202-741-5769.

Sincerely,

*Travis S. Lewis*

FOIA Program Manager

Enclosure



**Chief Financial Officers Council Meeting**  
**Tuesday, July 18, 2017**  
**2:00-4:00 pm**  
**GSA 1800 F Street, NW, Room 1459 & 1460**

- |           |   |                     |
|-----------|---|---------------------|
| <b>1.</b> | <b>Welcome</b><br><i>Mark Reger, Deputy Controller</i>  | <b>2:00-2:05 pm</b> |
| <b>2.</b> | <b>Government Reform</b><br><b>Agency Reform Plans and Cross-Cutting Reforms</b><br><i>MaryEllen Wiggins, OMB</i><br><br><b>FM Burden Reduction</b><br><i>Josie Beets, CFOC</i>   | <b>2:05-2:45 pm</b> |
| <b>3.</b> | <b>Open Floor</b>   | <b>2:45-3:00 pm</b> |
| <b>4.</b> | <b>DATA Act Analytics</b><br><i>Christina Ho, Treasury</i><br><i>Justin Marsico, Treasury</i>   | <b>3:00-3:25 pm</b> |
| <b>5.</b> | <b>Community Updates</b> <ul style="list-style-type: none"><li>● <b>Technology Business Model</b></li><li>● <b>DATA Act Audit Collaboration</b></li><li>● <b>FM FIBF</b></li><li>● <b>Financial Management Leadership Opportunities</b></li></ul> | <b>3:25-3:55 pm</b> |
| <b>6.</b> | <b>Closing</b>  | <b>3:55-4:00 pm</b> |



**Chief Financial Officers Council Meeting**  
**Tuesday, June 20, 2017**  
**2:00-4:00 pm**  
**GSA 1800 F Street, NW, Room 1461**

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|-----------|---|---------------------|
| <b>1.</b> | <b>Welcome</b><br><i>Mark Reger, Deputy Controller</i>  | <b>2:00-2:05 pm</b> |
| <b>2.</b> | <b>Government Reform</b><br><b>Burden Reduction</b><br><i>Brian Nichols, OMB</i><br><b>Shared Services</b><br><i>Beth Angerman, USSM</i>  | <b>2:05-2:50 pm</b> |
| <b>3.</b> | <b>CFOC Open Floor</b>  | <b>2:50-3:00 pm</b> |
| <b>4.</b> | <b>DATA Act Data: Analysis of Government-wide IT Obligations</b><br><i>Christina Ho, Treasury</i><br><i>Justin Marsico, Treasury</i>  | <b>3:00-3:20 pm</b> |
| <b>5.</b> | <b>Community Updates</b><br><b>DATA Act Audit Collaboration</b><br><i>Sheila Conley, HHS</i><br><b>FM FIBF Executive Steering Committee</b><br><i>Jeff Bobich, DHS</i><br><b>COFAR &amp; Grants Training</b><br><i>Victoria Collin, OMB</i><br><b>IRS Tax on International Contracts</b><br><i>Brian Nichols, OMB</i> | <b>3:20-3:55 pm</b> |
| <b>6.</b> | <b>Closing</b>  | <b>3:55-4:00 pm</b> |



**Chief Financial Officers Council Meeting**  
**Tuesday, May 16, 2017**  
**2:00-4:00 pm**  
**GSA 1800 F Street, NW, Room 1459**

<b>Welcome</b> <i>Mark Reger, Deputy Controller</i>	<b>2:00-2:05 pm</b>
<b>Overview of Senior Executive Tools</b> <i>Bill Valdez, Senior Executives Association</i>	<b>2:05-2:20 pm</b>
<b>Government Reform Plan Agency Discussion</b> <i>Asma Mirza, OMB</i>	<b>2:20-3:00 pm</b>
<b>Technology Business Management Model Guidance</b> <i>Maureen Wylie, NRC</i>	<b>3:00-3:20 pm</b>
<b>DATA Act/USAspending.gov Rollout</b> <i>Christina Ho, Treasury</i> <i>Renata Maziarz, Treasury</i>	<b>3:20-3:40 pm</b>
<b>Community Updates</b> <ul style="list-style-type: none"><li>● JFMIP Conference <i>Josie Beets, CFOOC</i></li><li>● Shared Services <i>Jeff Bobich, DHS</i></li><li>● DATA Act Audit Collaboration <i>Sheila Conley, HHS</i></li><li>● COFAR Update <i>Victoria Collin, OFFM, OMB</i></li></ul>	<b>3:40-3:55 pm</b>
<b>Closing</b>	<b>3:55-4:00 pm</b>



**Chief Financial Officers Council Meeting  
Tuesday, April 18, 2017  
3:00-5:00 pm  
GSA 1800 F Street, NW, Room 1460 & 1461**

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|-----------|---|---------------------|
| <b>1.</b> | <b>Welcome</b><br><i>Mark Reger, Deputy Controller</i>  | <b>3:00-3:05 pm</b> |
| <b>2.</b> | <b>Executive Order on Reorganizing the Executive Branch</b><br><i>Asma Mirza, OMB</i>   | <b>3:05-3:35 pm</b> |
| <b>3.</b> | <b>Reporting Burden</b><br><i>Brian Nichols, OMB</i>  | <b>3:35-4:15 pm</b> |
| <b>4.</b> | <b>Community Updates</b> <ul style="list-style-type: none"><li>● JFMIP Conference<br/><i>Josie Beets, CFOC</i></li><li>● DATA Act Implementation<br/><i>Sheila Conley, HHS</i></li><li>● Financial Management System Requirements<br/><i>Jeff Bobich, DHS</i></li></ul> | <b>4:15-4:55 pm</b> |
| <b>5.</b> | <b>Closing</b>  | <b>4:55-5:00 pm</b> |



**Chief Financial Officers Council Meeting**  
**Tuesday, March 21, 2017**  
**3:00-5:00 pm**  
**GSA 1800 F Street, NW, Room 1425**

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|-----------|---|---------------------|
| <b>1.</b> | <b>Welcome</b><br><i>Mark Reger, Deputy Controller</i>  | <b>3:00-3:10 pm</b> |
| <b>2.</b> | <b>OMB Briefing</b><br><i>Linda Springer, OMB</i>   | <b>3:10-3:40 pm</b> |
| <b>3.</b> | <b>USSM Strategic Plan</b><br><i>Beth Angerman, USSM</i><br><i>Stacy Marcott, CFO (Acting) DHS</i><br><i>Gerard Badorrek, CFO, GSA</i>      | <b>3:40-4:00 pm</b> |
| <b>4.</b> | <b>Workforce Reshaping Support:<br/>Human Capital Framework Implementation</b><br><i>Dustin Brown, Acting Deputy Director of Management</i> | <b>4:00-4:30 pm</b> |
| <b>5.</b> | <b>Burden Reduction Project</b><br><i>Mark Reger, Deputy Controller</i>   | <b>4:30-4:45 pm</b> |
| <b>6.</b> | <b>Executive Council Updates</b><br><i>Mary Reding, CFOC</i>  | <b>4:45-4:55 pm</b> |
| <b>7.</b> | <b>Closing</b>  | <b>4:55-5:00 pm</b> |





**Chief Financial Officers Council Meeting**  
**Thursday, January 12, 2017**  
**8:30-10:00 am**  
**GSA 1800 F Street, NW, Room 1420**

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|-----------|---|----------------------|
| <b>1.</b> | <b>Welcome</b><br><i>Mark Reger, Deputy Controller</i><br><i>Jon Holladay, Chief Financial Officer, USDA</i>                        | <b>8:30-8:45 am</b>  |
| <b>2.</b> | <b>FM Federal Integrated Business Framework (FIBF)</b><br><b>Use Cases, Product Control Board</b><br><i>Adam Goldberg, Treasury</i> | <b>8:45-9:15 am</b>  |
| <b>3.</b> | <b>Open Floor</b>   | <b>9:15-9:25 am</b>  |
| <b>4.</b> | <b>CFO Council Project Update and Look Forward</b><br><i>Mary Reding, CFOC</i>  | <b>9:25-9:30 am</b>  |
| <b>5.</b> | <b>Agency Transition Director's Council &amp; Discussion</b><br><i>Asma Mirza, OMB</i>  | <b>9:30-9:55 am</b>  |
| <b>6.</b> | <b>Closing</b>  | <b>9:55-10:00 am</b> |



**Chief Financial Officers Council Meeting**  
**Wednesday, December 7, 2016**  
**1:00-3:00 pm**  
**GSA 1800 F Street, NW, Room 6044**

- |           |   |                     |
|-----------|---|---------------------|
| <b>1.</b> | <b>Welcome</b><br><i>Dave Mader, Controller</i><br><i>Jon Holladay, Chief Financial Officer, USDA</i>         | <b>1:00-1:05 pm</b> |
| <b>2.</b> | <b>USSM Shared Services Governance Board Update</b><br><i>Chip Fulghum, DHS</i><br><i>Beth Angerman, USSM</i> | <b>1:05-1:35 pm</b> |
| <b>3.</b> | <b>Shared Services Benchmarking Results</b><br><i>Trey Bradley, GSA</i>                                       | <b>1:35-2:05 pm</b> |
| <b>4.</b> | <b>Status of 2016 Consolidated Audit</b><br><i>Regina Kearney, OMB</i><br><i>Scott Bell, Treasury</i>         | <b>2:05-2:25 pm</b> |
| <b>5.</b> | <b>GAO Improper Payment Update</b><br><i>Sheila Conley, HHS</i><br><i>Mark Reger, OMB</i>                     | <b>2:25-2:45 pm</b> |
| <b>6.</b> | <b>CFO Council Open Floor</b><br><i>Summary of November CIO/CFO Meeting</i><br><i>CFO Functions Survey</i>    | <b>2:45-2:55 pm</b> |
| <b>7.</b> | <b>Closing</b>  | <b>2:55-3:00 pm</b> |



**Chief Financial Officers Council Meeting  
Tuesday, October 18, 2016**

**3:00-5:00 pm**

**Pension Benefit Guaranty Corporation, 1200 K Street NW  
Conference Room**

- 1. Welcome** **3:00-3:05 pm**  
*Dave Mader, Controller*  
*Jon Holladay, Chief Financial Officer, USDA*
- 2. CFO Council Initiative/Priorities Through Presidential Transition**  
*Mark Reger, Deputy Controller, OMB* **3:05-3:25 pm**
- 3. Other Function Benchmarking Analysis - CHCO Findings** **3:25-3:45 pm**  
*Trey Bradley, GSA*
- 4. CEAR Update - AGA** **3:45-3:55 pm**  
*Ann Ebberts, CEO, Association of Government Accountants*
- 5. Enterprise Risk Management Implementation** **3:55-4:25 pm**  
*Dan Kaneshiro, OFFM, OMB*  
*Adam Lipton, OPPM, OMB*  
*W. Todd Grams, President, Association for Federal Enterprise Risk Management*  
*Ann Ebberts, CEO, Association of Government Accountants*
- 6. Financial Management Human Capital - University Panel** **4:25-4:55 pm**  
*Patricia Delaney, UMUC*  
*Paul Posner and Judy England, GMU*  
*Ifran Bora, Rutgers*
- 7. Closing** **4:55-5:00 pm**



**Chief Financial Officers Council Meeting**  
**Thursday, September 29, 2016**  
**9:00-11:00 am**

**General Services Administration, 1800 F Street NW Conference Center**

- 1. Welcome** **9:00-9:10 am**  
*Dave Mader, Controller*  
*Jon Holladay, Chief Financial Officer, USDA*
- 2. Presidential Transition Update** **9:10-9:25 am**  
*Lee Lofthus, DOJ*
- 3. Federal Integrated Business Framework** **9:25-9:55 am**  
*John Hill, FIT, Treasury*  
*Beth Angerman, USSM*  
*Karen Lee, OMB*
- 4. Technology Business Management** **9:55-10:05 am**  
*Margie Graves, OMB*
- 5. DATA Act** **10:05-10:25 am**  
*Karen Lee, OMB*  
*Christina Ho, Treasury*
- 6. Project Updates** **10:25-10:55 am**  
**Fraud Detection, Prevention, and Response**  
*Regina Kearney, OMB*  
**Program Alignment**  
*Karen Lee, OMB*  
**Data Standards Committee Representative**  
*Karen Lee, OMB*  
**Direct Hire Authority**  
*Mary Reding, CFO Council*
- 7. Closing** **10:55-11:00 am**



**Chief Financial Officers Council Meeting**  
**Thursday, July 14, 2016**  
**3:00-5:00 pm**  
**US Access Board**  
**1331 F Street, NW, Suite 800**  
**Conference Room**

- 1. Welcome** **3:00-3:05 pm**  
*Dave Mader, Controller*  
*Jon Holladay, Chief Financial Officer, USDA*
- 2. Federal OCIO Briefing** **3:05-3:45 pm**  
  
**Transformation Task Force Initiative**  
*Margie Graves, Office of the Federal CIO, OMB*  
  
**IT Modernization Fund**  
*Margie Graves, Office of the Federal CIO, OMB*  
*Andrew Abrams, OMB*
- 3. DHS Internal Controls and Tracking** **3:45-4:05 pm**  
*Stacy Marcott, DCFO, DHS*
- 4. HRLoB Federal Human Capital Transformation** **4:05-4:20 pm**  
*Dave Vargas, Associate CIO Strategy and Policy, OPM*  
*Michael Torres, Program Manager, Human Capital Transformation, OPM*
- 5. ERM Playbook and A-123** **4:20-4:55 pm**  
*Mike Wetklow, DCFO, NSF*  
*Ken Phelan, Chief Risk Officer, Treasury*
- 6. Closing** **4:55-5:00 pm**



**Chief Financial Officers Council Meeting**  
**Thursday, July 14, 2016**  
**3:00-5:00 pm**  
**US Access Board**  
**1331 F Street, NW, Suite 800**  
**Conference Room**

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|-----------|--|---------------------|
| <b>1.</b> | <b>Welcome</b><br><i>Dave Mader, Controller</i><br><i>Jon Holladay, Chief Financial Officer, USDA</i>  | <b>3:00-3:05 pm</b> |
| <b>2.</b> | <b>Federal OCIO Briefing</b><br><br><b>Transformation Task Force Initiative</b><br><i>Margie Graves, Office of the Federal CIO, OMB</i><br><br><b>IT Modernization Fund</b><br><i>Margie Graves, Office of the Federal CIO, OMB</i><br><i>Andrew Abrams, OMB</i> | <b>3:05-3:45 pm</b> |
| <b>3.</b> | <b>ERM Playbook and A-123</b><br><i>Mike Wetklow, DCFO, NSF</i><br><i>Ken Phelan, Chief Risk Officer, Treasury</i>   | <b>3:45-4:05 pm</b> |
| <b>5.</b> | <b>HRLoB Federal Human Capital Transformation</b><br><i>Dave Vargas, Associate CIO Strategy and Policy, OPM</i><br><i>Michael Torres, Program Manager, Human Capital Transformation, OPM</i>   | <b>4:05-4:20 pm</b> |
| <b>6.</b> | <b>DHS Internal Controls and Tracking</b><br><i>Stacy Marcott, DCFO, DHS</i>   | <b>4:20-4:55 pm</b> |
| <b>7.</b> | <b>Closing</b>   | <b>4:55-5:00 pm</b> |



**Chief Financial Officers Council Meeting**  
**Tuesday, April 19, 2016**  
**3:00-5:00 pm**  
**General Services Administration, 1800 F Street NW**

- 1. Welcome** **3:00-3:05 pm**  
*Mark Reger, Deputy Controller*  
*Jon Holladay, Chief Financial Officer, USDA*
- 2. IG Community's Oversight Requirements in the DATA Act** **3:05-3:30 pm**  
*Bob Taylor, Deputy Assistant Inspector General for Audit, Treasury*
- 3. CFO Open Floor** **3:30-3:40 pm**
- 4. Alignment of FM Activities Across GSA Regions & Functions** **3:40-4:00 pm**  
*Gerard Badorrek, CFO, GSA*
- 5. CFO Council Updates** **4:00-4:40 pm**
  - **Human Capital FM Career Roadmap**  
*Mark Reger, Deputy Controller*  
*Mary Reding, CFOC*
  - **Benchmarking 2017 Plan**  
*Mark Reger, Deputy Controller*  
*Melinda Morgan, Director, Finance Staff, DOJ*
  - **Federal Real Property Profile**  
*Bill Hamele, OMB*
  - **JFMIP Conference**  
*Josie Beets, CFOC*
- 6. DATA Act** **4:40-4:55 pm**  
*Karen Lee, OMB*  
*Christina Ho, Treasury*
- 7. Closing** **4:55-5:00 pm**



**Chief Financial Officers Council Meeting**  
**Tuesday, March 15, 2016**  
**2:00-4:00 pm**  
**General Services Administration**  
**1800 F Street NW**  
**Conference Center**

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|-----------|---|---------------------|
| <b>1.</b> | <b>Welcome</b><br><i>Dave Mader, Controller</i><br><i>Jon Holladay, Chief Financial Officer, USDA</i>   | <b>2:00-2:05 pm</b> |
| <b>2.</b> | <b>Treasury COBRA</b><br><i>Dorrice Roth, Deputy Chief Financial Officer, Treasury</i><br><i>Brock Walker, Financial Specialist, Treasury</i>                     | <b>2:05-2:20 pm</b> |
| <b>3.</b> | <b>GAO's Framework for Managing Fraud Risks in Federal Programs</b><br><i>Robert Dacey, Chief Accountant, GAO</i><br><i>Linda Miller, Assistant Director, GAO</i> | <b>2:20-3:10 pm</b> |
| <b>4.</b> | <b>Payment Integrity Study</b><br><i>Gordon Milbourn III, MITRE</i>   | <b>3:10-3:40 pm</b> |
| <b>5.</b> | <b>DATA Act</b><br><i>Christina Ho, Treasury</i>  | <b>3:40-3:55 pm</b> |
| <b>6.</b> | <b>Closing</b>  | <b>3:55-4:00 pm</b> |





## **CFO Council Planning Session Agenda**

**February 18th, 2016**

**GSA Conference Center**

**1800 F Street NW, Washington, DC**

**1:00 pm – 5:00 pm**

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|-------------|---|---|
| <b>I.</b>   | <b>CFO Council Welcome</b><br><i>Dave Mader, Controller</i><br><i>Jon Holladay, CFO, USDA</i>   | <b>1:00 - 1:30 pm</b>   |
| <b>II.</b>  | <b>Presidential Transition</b><br><i>Sheila Conley, Deputy CFO, HHS</i><br><i>Joe Kull, Director, PwC</i><br><i>John Kamensky, Senior Fellow, IBM Center for The Business of Government</i><br><i>Gail Lovelace, former Assistant Administrator and Chief Leadership Officer, General Services Administration</i>   | <b>1:30 - 3:00 pm</b>   |
| <b>III.</b> | <b>Break</b>  | <b>3:00-3:10 pm</b>   |
| <b>IV.</b>  | <b>Thought Leadership</b> <ul style="list-style-type: none"><li>● <b>Human Capital</b><br/><i>Mark Reger, Deputy Controller</i><br/><i>Francisco Solares, CFO Council</i></li><li>● <b>Use of Data in Evidence Based Decision Making</b><br/><i>Karen Lee, Branch Chief, OFFM, OMB</i><br/><i>Doug Glenn, DCFO, DOI</i><br/><i>Marty Rubenstein, CFO, NSF</i></li><li>● <b>Role of CFO Council in next administration</b><br/><i>CFO Council Staff: Mary Reding, John Rich, Josie Beets</i></li></ul> | <b>3:10 - 4:10 pm</b><br><br><b>4:10 - 4:45 pm</b><br><br><b>4:45 - 4:55 pm</b> |
| <b>V.</b>   | <b>Closing</b>  | <b>4:55 - 5:00 pm</b>   |



**Chief Financial Officers Council Meeting**  
**Tuesday, January 19, 2016**  
**2:00-4:00 pm**  
**General Services Administration**  
**1800 F Street NW**  
**Conference Center - 1460 & 1461**

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|-----------|---|---------------------|
| <b>1.</b> | <b>Welcome</b><br><i>Dave Mader, Controller</i><br><i>Jon Holladay, Chief Financial Officer, USDA</i>   | <b>2:00-2:05 pm</b> |
| <b>2.</b> | <b>DATA Act Schema v0.7 Overview</b><br><i>Christina Ho, Treasury</i>   | <b>2:05-3:05 pm</b> |
| <b>3.</b> | <b>Entity Standards and Future of GTAS</b><br><i>Matt Miller, Bureau of the Fiscal Service, Treasury</i><br><i>Jaime Saling, Bureau of the Fiscal Service, Treasury</i> | <b>3:05-3:30 pm</b> |
| <b>4.</b> | <b>Benchmarking</b><br><i>Dave Mader, Controller</i><br><i>Marisa Schmader, Bureau of the Fiscal Service, Treasury</i>  | <b>3:30-3:50 pm</b> |
| <b>5.</b> | <b>CFO Open Floor</b>   | <b>3:50-3:55 pm</b> |
| <b>6.</b> | <b>Closing</b>  | <b>3:55-4:00 pm</b> |
-