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Inter-American Foundation

An Independent Agency of the U.S. Government

FOIA IAF-2018-007

March 15, 2018

Via email

This letter is in response to your Freedom of Information Act (FOIA) email inquiry, received on March 1, 2018. In that email you submitted the following request:

I request a copy of the IAF monthly management reports (which aggregate activity reports from the various IAF offices) for each month during CY 2016 and CY 2017.

We have assigned your request as IAF-2018-007. Please reference this number on all future communications.

A search was completed and documents responsive to your request were found. We are releasing 101 pages in part due to 1 page being partially redacted under Exemption 5 of the FOIA.

Exemption 5 allows an agency to withhold “inter-agency or intra-agency memorandums or letters which would not be available by law to a party... in litigation with the agency.” 5 U.S.C. § 552(b)(5); see *Nat’l Labor Relations Bd. v. Sears Roebuck & Co.*, 421 U.S. 132, 149 (1975). Exemption 5 therefore incorporates the privileges that protect materials from discovery in litigation, including the deliberative process, attorney work-product and attorney client. We are withholding under Exemption 5 because the information qualifies to be withheld under the deliberative process privilege.

The deliberative process privilege protects the decision-making process of government agencies and encourages the “frank exchange of ideas on legal or policy matters.” *Mead Data Cent., Inc. v. United States Dep’t of the Air Force*, 566 F.2d 242, 256 (D.C. Cir. 1977).

The deliberative process privilege protects materials that are both predecisional and deliberative. The privilege covers records that “reflect the give-and-take of the consultative process” and may include “recommendations, draft documents, proposals, suggestions, and other subjective documents which reflect the personal opinions of the writer rather than the policy of the agency.” *Coastal States Gas Corp. v. United States Dep’t of Energy*, 617 F.2d 854, 866 (D.C. Cir. 1980).

Please note that you have the right to file an administrative appeal within 90 days of the date of this letter. By filing an appeal, you preserve your rights under the FOIA and give the IAF a chance to review and reconsider your request and the agency's decision.

If you would like to discuss our response before filing an appeal to attempt to resolve your dispute without going through the appeals process, you may contact our FOIA Public Liaison, Ms. Lesley Duncan for assistance at the below listed mailing address or at lduncan@iaf.gov or (202) 688-3047.

If you are unable to resolve your FOIA dispute through our FOIA Public Liaison, the Office of Government Information Services (OGIS), the Federal FOIA Ombudsman's office, offers mediation services to help resolve disputes between FOIA requesters and Federal agencies.

The contact information for OGIS is:

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Services National Archives and
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Regards,

Paul M. Zimmerman
General Counsel

**Management Report
January 2016**

FY16 v FY15 Financials

The following charts compare budget authority and obligations/expenditures through January for FY 2015 and FY 2016.

FY 2016	Budget Authority	Obligations/ Expenditures	Available Balance
Appropriated "A" (Program Support)	4,845,732	2,555,509	2,290,223
Appropriated "B" (Program Implementation)	17,118,526	3,014,159	14,104,367
SPTF	4,623,680	0	4,623,680
Total	26,587,938	5,569,668	21,018,270

FY 2015	Budget Authority	Obligations/ Expenditures	Available Balance
Appropriated "A" (Program Support)	5,821,419	3,527,775	2,293,644
Appropriated "B" (Program Implementation)	13,701,452	2,382,349	11,319,102
SPTF	6,053,353	0	6,053,353
Total	25,576,223	5,910,124	19,666,099

FY16 Grant Program

To date the IAF has obligated funds totaling \$718,123 for 4 new grants and 1 amendment. The following chart compares progress through January 31, 2016 with the same period in fiscal 2015.

	Number of Grants	Number of Amendments	Value of Grants	Value of Amendments	Total Funds
FY16	4	1	\$634,623	\$83,500	\$718,123
FY15	2	5	\$311,120	\$292,920	\$604,040

Congressional

The IAF's Annual Coffee and Chocolate Tasting on the Hill was postponed due to inclement weather in Washington, DC. The event has been rescheduled to February 23, 2016, invitations with the new date will be sent out shortly. This year's event will feature producers from Mexico (Finca Triunfo Verde), Guatemala (FECCEG) and Bolivia (El Ceibo), and will include a short program.

Other Matters

JASS MesoAmerica (JASS) has significantly expanded its scope of activities to include training and support for IAF partners throughout the Americas. Part of a rapidly growing global network of support for grassroots women leaders and human rights defenders, JASS focuses its efforts on women leaders from indigenous communities in Mesoamerica. In November, JASS hosted a hemispheric workshop in Guatemala with participants from IAF partners in Colombia, the Dominican Republic, Ecuador, El Salvador, Guatemala, Mexico and Nicaragua. In the coming year, JASS and

the IAF will co-sponsor additional outreach activities in the region as well as linked events in Washington to share JASS's unusually effective methodology with other development practitioners.

The IAF's Priscila Silva attended the hemispheric workshop in November. Read her blog on the event here: [Indigenous Women Find Their Voice](#).

Evaluation

On January 20, Bob sent an email to the board and advisory council announcing the completion of the Giving Evidence report on the IAF's reporting and evaluation process. The case study is part of a Giving Evidence series called "Frankly Speaking." Ms. Fiennes will post on several blogs over the next few weeks in order to disseminate widely her findings and the full report. The IAF expects to post her blog and the full report on the website the first week of February.

Management Report February 2016

FY16 v FY15 Financials

The following charts compare budget authority and obligations/expenditures through February for FY 2015 and FY 2016.

FY 2016	Budget Authority	Obligations/ Expenditures	Available Balance
Appropriated "A" (Program Support)	4,851,347	3,764,929	1,086,418
Appropriated "B" (Program Implementation)	17,118,526	3,872,844	13,245,683
SPTF	4,623,680	0	4,623,680
Total	26,593,553	7,637,773	18,955,780

FY 2015	Budget Authority	Obligations/ Expenditures	Available Balance
Appropriated "A" (Program Support)	5,821,419	4,862,793	958,627
Appropriated "B" (Program Implementation)	13,701,452	3,341,389	10,360,063
SPTF	6,053,353	0	6,053,353
Total	25,576,223	8,204,181	17,372,042

FY16 Grant Program

To date the IAF has obligated funds totaling \$944,793 for 4 new grants and 4 amendments. The following chart compares progress through February 26, 2016 with the same period in fiscal 2015.

	Number of Grants	Number of Amendments	Value of Grants	Value of Amendments	Total Funds
FY16	4	4	\$634,623	\$310,170	\$944,793
FY15	3	8	\$602,220	\$485,029	\$1,087,249

The IAF president approved the following 1 grant since the last reporting period (text in blue is a hyperlink to a longer description on the IAF website for those grants that have also been countersigned by the grantee and funds obligated).

Corporación Consorcio para el Desarrollo Comunitario in Colombia, \$35,000 over one year; counterpart committed: \$16,513

Consortio will help develop an approach that enables 50 grassroots organizations to contribute toward the peace process in their communities and will work with the organizations to adjust the approach as necessary via a series of workshops. The project will benefit 140 Colombians directly and 8,500 indirectly.

Congressional

The Inter-American Foundation's fourth Annual Coffee and Chocolate Tasting on the Hill was held Tuesday, February 23, 2016 in the foyer of the Rayburn House Office Building. Former Bolivian grantee partner, El Ceibo, and current grantee partners Federación Comercializadora de Café Especial de Guatemala (FECCEG) of Quetzaltenango, Guatemala and Finca Triunfo Verde (FTV) of Chiapas, Mexico were featured at the event. Approximately 100 people attended, including Representative McGovern and buyers from coffee shops or roasting companies.

IAF grantee partners participated directly in the event for the first time this year. FECCEG was represented by Juan Francisco Gonzalez, manager, Nidia Gomez, marketing and development coordinator, and Wilfredo Lopez, coffee-cupping laboratory staff member whose parents are member farmers. Fundación Triunfo Verde was represented by Hugo Lares, technical coordinator, and "Cora" Perez, member farmer. Carmen Segales of Diestro LLC, which distributes El Ceibo Chocolate, headed the table for El Ceibo. The event included a short Q & A session and a coffee-cupping demonstration by FECCEG.

Thank you to Board Member, Juan Carlos Iturregui who joined at the event.

Mid-Year Fellows Conference

Graduate Fellows' Mid-Year Conference. Our current cohort of sixteen graduate Fellows met in Mexico City from February 23 to 26 for our annual Mid-Year Conference. Also present were the six members of our Academic Review Committee -- distinguished scholar/practitioners with long trajectories in grassroots development -- and IAF staff Bob Kaplan, Steve Cox, Priscila Silva and Seth Jesse. This year's conference was particularly notable for the enhanced applicability of our Fellows' doctoral research to the program interests of the Foundation -- likely a consequence of the orientation meeting we convened last October with this cohort, in which they had a chance to learn about our program strategies and meet Foundation staff.

Other Meetings

On February 5, the IAF hosted a meeting of the **Working Group on Building Broader Communities** in Washington, DC. The Working Group represents a growing effort to build relationships among US and Latin American community foundations, diaspora

organizations in the US, and related institutions. Over 25 representatives from Mexico and US met to plan concrete actions to help community foundations on both sides of the border build strong working partnerships. Part of our ongoing collaboration with the C.S. Mott Foundation, the Mexican community foundation alliance Comunalia, and new partner CFLeads, the meeting resulted in concrete plans to undertake applied work in Minneapolis, Cleveland, El Paso, and Monterrey.

Honduras Gathering of Central American Youth Partners. In an effort to learn more about how to address issues affecting young people in the Northern Triangle countries of El Salvador, Guatemala, and Honduras, the IAF convened a meeting in Tela, Honduras from February 9 to 12, bringing together 30 leaders from ten partner organizations working with youths in these three countries. Conceived and organized by Foundation Representative, Jose Toasa and in-country liaisons Norman Sagastume, Luis Cortes and Rolando Gutierrez, the meeting exceeded expectations in providing an opportunity for these ten grantee partners to share lessons learned and begin to plan together concerted actions to address the issues that compel so many young people from the Triangle to leave their communities. We also took advantage of the meeting to hold a structured consultation to receive input from these partners on the design of our partner engagement platform. Also attending were IAF staff Megan Fletcher, Amanda Fagerblom, and Steve Cox.

Bob Kaplan and Juanita Roca (IAF foundation representative for Colombia and Chile) joined over 300 participants in **RedEAmerica's eighth international forum**, which took place in Medellín, Colombia on February 25th. Multiple panels explored aspects of this year's topic: how corporations can work effectively with community organizations and the public sector to strengthen citizenship and inclusive democratic institutions. Kaplan participated on the closing panel with a former Medellín mayor and governor of Antioquia, the president of Venezuela's largest corporate foundation, and a community leader from an IAF and RedEAmerica grantee partner.

**Management Report
March 2016**

FY16 v FY15 Financials

The following charts compare budget authority and obligations/expenditures through March for FY 2015 and FY 2016. For April, the "A" Fund will be apportioned an additional \$600,000 to increase budget authority to \$5.4M and fully fund program support activities through June 30, 2016.

FY 2016	Budget Authority	Obligations/ Expenditures	Available Balance
Appropriated "A" (Program Support)	4,851,347	4,612,741	238,606
Appropriated "B" (Program Implementation)	17,118,526	5,936,642	11,181,884
SPTF	4,601,041	0	4,601,041
Total	26,570,914	10,549,383	16,021,531

FY 2015	Budget Authority	Obligations/ Expenditures	Available Balance
Appropriated "A" (Program Support)	5,873,647	5,423,736	449,911
Appropriated "B" (Program Implementation)	13,729,187	4,047,654	9,681,532
SPTF	6,053,353	0	6,053,353
Total	25,656,186	9,471,390	16,184,796

FY16 Grant Program

To date the IAF has obligated funds totaling \$1,559,262 for 7 new grants and 7 amendments. The following chart compares progress through March 31, 2016 with the same period in fiscal 2015.

	Number of Grants	Number of Amendments	Value of Grants	Value of Amendments	Total Funds
FY16	7	7	\$769,523	\$789,739	\$1,559,262
FY15	4	12	\$652,005	\$781,549	\$1,433,554

The IAF president approved the following 3 grants since the last reporting period (text in blue is a hyperlink to a longer description on the IAF website for those grants that have also been countersigned by the grantee and funds obligated).

[Corporación Consorcio para el Desarrollo Comunitario](#) in Colombia, \$35,000 over one year; counterpart committed: \$16,513

Consortio will help develop an approach that enables 50 grassroots organizations to contribute toward the peace process in their communities and will work with the organizations to adjust the approach as necessary via a series of workshops. The project will benefit 140 Colombians directly and 8,500 indirectly.

[Unité de Lutte pour la Santé](#) in Haiti, \$50,000 over two years; counterpart committed: \$76,230

ULS will work to reduce infant and maternal mortality by increasing the outreach of its public health campaigns, improving living conditions through microcredit, training traditional birth attendants (TBAs), and providing primary care in six communities: Calvaire Jouissant, Lorier, Cormier, Celicour, Haud Marchand et Janvier, in the Bande du Nord. The project will benefit 6,000 residents directly and 15,000 indirectly.

[Organización Campesina Regional de Concepción](#) in Paraguay, \$49,900 over 18 months; counterpart committed: \$66,160

OCRC will develop and implement a long-term organizational plan to strengthen its capacity as a grassroots organization by serving as a training center to meet the needs of its members. The project will also help members develop advocacy skills and build more effective relationships to gather support for community-led sustainable local development initiatives from departmental and municipal governments and other public entities. OCRC will provide technical assistance to member families on improving soil fertility and adopting agroecological practices to improve their food security. It will also provide vocational training for youth in motorcycle repair and maintenance. Approximately 450 people will benefit directly and 1350 will benefit indirectly from the project.

IAF board trip to Ecuador

Chairman Arriola, Mrs. Arriola, and members Jack Vaughn and Juan Carlos Iturregui travelled with Bob, Marcy, and Miriam to Ecuador from February 29 - March 4. They visited and met with a number of grantee partners in Quito, Cayambe and Guayaquil (see attached “Ecuador board trip 2016” for a brief report with pictures).

Congressional

The IAF’s FY 2017 Congressional Budget Justification was released to the U.S. Congress on March 09, 2016. You may read the full report or download the PDF directly from the IAF website, [here](#).

On March 9, Alma Temaj of IAF grantee partner MBYL in Guatemala met with staff of Representative Norma Torres (D-CA), the first Guatemalan-American member of the U.S. Congress.

On March 10, professional staff advisors to Chairman Jeff Duncan (R-SC) and Albio Sires (D-NJ) of the Western Hemisphere subcommittee on a Congressional Delegation to South America visited a table display of products made by grantee partner Estacion A in Paraguay and met with the IAF's in-country liaisons.

On March 11, Representative Henry Cuellar (D-TX) and the wives of Chairman Rogers and Representative Steve Womack (R-AR) of the Appropriations Committee, and committee staff, visited the Buenos Aires boutique, Matriarca, which sells hand-woven textiles, apparel and crafts by IAF grantee partner Fundacion Gran Chaco and former grantee partner WARMI. IAF's in-liaisons there gave the group a brief presentation on the IAF's work in Argentina.

On March 29, Jason Wheelock of the Senate Appropriations subcommittee on the State Department and Foreign Operations met with representatives of five current and recent grantee partners in El Salvador (INSAMI, Guazapa Tours, RAIS, FUNDESYRAM, and ProBusqueda) and the IAF's in-country liaison.

IAF Statutory Amendment

The interagency process to review the IAF's proposed statutory amendment to give the agency the authority to establish a subsidiary corporation has been completed. The draft amendment, approved by the IAF board in April 2015, was approved with just a few minor modifications. The IAF may work with Congress to enact the amendment once the board approves the revised draft.

Other Matters

On March 8, 2016, on the occasion of International Women's Day, our colleague Alma Gloria Temaj Morales, project coordinator of IAF grantee partner Mujb'ab'l Yol, participated in the panel session "Voices from the Field" at the OAS roundtable event, "Breaking Barriers to Justice: Ending Violence against Women in the Americas." For the event program, click [here](#).

Management Report April 2016

FY16 v FY15 Financials

The following charts compare budget authority and total actuals—including commitments, obligations, and expenditures--through April for FY 2015 and FY 2016.

FY 2016	Budget Authority	Total Actuals	Available Balance
Appropriated "A" (Program Support)	5,751,219	4,629,772	1,121,446
Appropriated "B" (Program Implementation)	17,160,749	7,085,099	10,075,650
SPTF	4,651,973	0	4,651,973
Total	27,563,940	11,714,871	15,849,069

FY 2015	Budget Authority	Total Actuals	Available Balance
Appropriated "A" (Program Support)	8,101,838	5,900,361	2,201,476
Appropriated "B" (Program Implementation)	13,729,187	5,608,473	8,120,714
SPTF	6,053,353	0	6,053,353
Total	27,884,377	11,508,834	16,375,542

FY16 Grant Program

To date the IAF has obligated funds totaling \$2,114,862 for 8 new grants. The following chart compares progress through April 29, 2016 with the same period in fiscal 2015.

	Number of Grants	Number of Amendments	Value of Grants	Value of Amendments	Total Funds
FY16	8	10	\$977,323	\$1,137,539	\$2,114,862
FY15	5	18	\$795,860	\$1,173,649	\$1,969,509

The IAF president approved the following two grant(s) since the last reporting period (text in blue is a hyperlink to a longer description on the IAF website for those grants that have also been countersigned by the grantee and funds obligated).

Centro de Educação e Organização Popular in Brazil, \$207,800 over 3 years; counterpart committed: \$157,650

CEOP will work with two rural communities in the semiarid region of Paraíba to improve agricultural production. The goal is to train farmers, especially women and youths, in

agroecological techniques for the management of their family plots, with special focus on improving soil fertility and planting native trees species. Project activities will contribute to diversification of production, food security and income generation. This project will benefit 100 residents directly and 2,000 indirectly."

Centro de Estudios y Educación Popular Germinal in Paraguay, \$265,500 over 3 years; counterpart committed: \$291,060

CEEPG will provide technical assistance and training to members of the Unión Nacional de Centros de Estudiantes del Paraguay – Unepy, a national network of high school student councils, and to Asociación UNEPY, an association representing former members of the network. The support will aim to develop the organizational, fundraising and technical capabilities of these organizations so that they may become better advocates for educational and student rights. Young Paraguayans will gain practical knowledge and experience in democratic processes, catalyzing a culture of participation that will stimulate increased participation in elections and public policy. Approximately 1,200 young people will benefit directly and 50,000 more indirectly. "

Congressional

IAF held three meetings on April 20th for congressional staffers with former grantee partner COSURCA of Cauca, Colombia to talk about its experience with sustainable illicit crop substitution with coffee and about what communities in that region anticipate for a postaccord process of building peace. Congressional offices that participated in the meetings include Rep. Tony Cardenas and Rep. Carlos Curbelo (who co-chair a new congressional caucus focused on trade with Latin America), the Western Hemisphere Subcommittee of the House Foreign Affairs Committee, and the Senate Appropriations Committee.

Other Matters

On April 12, the IAF hosted a meeting of principals of the Global Fund for Community Foundations (GFCF), followed in the same day by a meeting of the donors associated with the Global Alliance for Community Philanthropy (GACP). The GFCF meeting focused on a communications strategy and branding exercise for the Fund, which supports community-driven philanthropic organizations around the world by convening exchanges, training activities, and supporting small grant funds. This year, the IAF will enter into a collaborative agreement with the GFCF to support their work in Latin America and the Caribbean. The Global Alliance is a donors' working group involving the Ford Foundation, the Rockefeller Brothers Fund, the C.S. Mott Foundation, the European Foundation Centre, the Aga Khan Foundation, USAID, and the IAF. IAF participants included Robert Kaplan, Marcy Kelley, Stephen Cox, Juanita Roca, and Gabriela Boyer.

On April 30, Emilia Rodriguez-Stein retired after fifteen years of dedicated service to the IAF. As Director of Evaluation, Emilia has managed a team of 15 contracted data verifier / evaluators throughout the region as well as two evaluation staff in Washington. Together, they have overseen the management of our Grassroots Development Framework, the IAF's widely recognized approach to measuring results, generating invaluable information for our interactions with Congress and OMB. Emilia and her team have also brought to fruition a series of ex-post assessments, evaluating the lasting impact of projects five years after their formal conclusion. We wish Emilia a happy and rewarding retirement, well-earned after her years of hard work for the Foundation.

Management Report May 2016

FY16 v FY15 Financials

The following charts compare budget authority and total actuals—including commitments, obligations, and expenditures--through May for FY 2015 and FY 2016.

FY 2016	Budget Authority	Total Actuals	Available Balance
Appropriated "A" (Program Support)	5,751,219	4,828,541	922,678
Appropriated "B" (Program Implementation)	17,174,259	8,265,171	8,909,088
SPTF	5,480,181	286,270	5,193,911
Total	28,405,659	13,379,982	15,025,677

FY 2015	Budget Authority	Total Actuals	Available Balance
Appropriated "A" (Program Support)	8,103,333	6,297,628	1,805,705
Appropriated "B" (Program Implementation)	13,754,449	6,469,280	7,285,169
SPTF	6,053,353	0	6,053,353
Total	27,911,135	12,766,907	15,144,227

FY16 Grant Program

To date the IAF has obligated funds totaling \$3,506,868 for 13 new grants and 16 supplemental funds amendments. The following chart compares progress through May 30, 2016 with the same period in fiscal 2015.

	Number of Grants	Number of Amendments	Value of Grants	Value of Amendments	Total Funds
FY16	13	16	\$1,752,843	\$1,754,025	\$3,506,868
FY15	6	23	\$987,035	\$1,828,524	\$2,815,559

The IAF president approved the following seven new grants since the last reporting period (text in blue is a [hyperlink](#) to a longer description on the IAF website for those grants that have also been countersigned by the grantee and funds obligated).

[Asociación Comité de Familiares de Migrantes Fallecidos y Desaparecidos de El Salvador](#) in El Salvador, \$50,000 over one year; counterpart committed: \$33,275

COFAMIDE will assess the socio-economic situation of family members of deceased and missing migrants, support their business initiatives and improve its institutional capacity. Work includes a participatory assessment, seed funding and training for entrepreneurs, and outreach to draw attention to the risks of migrating and to the range of needs of migrants' family members. Some 120 members of COFAMIDE and their relatives will benefit directly and another 480 Salvadorans indirectly.

[Asociación Civil Fondo Región Colonia](#) in Uruguay, \$200,100 over two years; counterpart committed: \$263,300

FRC, Uruguay's first community foundation, will provide grants for development projects in the Colonia Department, promote a culture of philanthropy, encourage community participation and organize exchanges among local organizations. The grantee will also coordinate with the public and private sectors to mobilize local, national and international resources. This project will benefit 3,000 people directly and 15,000 indirectly.

[Asociación para el Desarrollo de Chinameca](#) in El Salvador, \$40,800 over two years; counterpart committed: \$49,460

ASDECHI will provide training on agroecological practices for small-scale farmers in the municipality of Chinameca, El Salvador. Project activities will center on families, with an emphasis on the participation of young people, who will learn how to reduce the use of agrochemicals to improve the quality of their production and increase its yield. This project will benefit 950 Salvadorians directly and 1,700 more indirectly.

Cooperativa Integral de Comercialización Carmelita in Guatemala, \$186,450 over three years; counterpart committed: \$229,810

CARMELITA will develop its ecotourism business to enhance earning potential for its members and improve sustainable business practices. Over a three-year period, CARMELITA's members will invest in infrastructure, training, exchanges and equipment, and will engage government officials to ensure compliance with local tourism regulations. The grant will benefit about 80 individuals directly and another 380 individuals indirectly.

[Asociación Coordinación Regional de Cooperativas Integrales](#) in Guatemala, \$210,460 over three years; counterpart committed: \$193,740

CORCI will invest in the production of vegetables aimed at export markets (sweet peas, broccoli, carrots and others) in order to boost its members' income. CORCI staff will receive training to strengthen the association's operational capacity, increase the rate of participation for women and develop a business plan. About 240 beneficiaries will benefit directly and approximately another 1,000 will do so indirectly.

Corporación Caribe Afirmativo in Colombia, \$332,040 over three years; counterpart committed: \$254,905

Caribe Afirmativo will raise awareness about the struggles of the LGBTI community in the Caribbean region, offer art therapy to individuals who have been victimized and advocate for their rights. The grant will benefit 300 LGBTI Colombians directly and 520 persons indirectly.

Corporación de Profesionales Construyendo Ciudadanía in Colombia, \$50,000 over 18 months; counterpart committed: \$14,692

CPCC will engage with youth groups, and other young Monterinos, between the ages of 17-28, to develop their organizational capabilities and grow into leadership roles. It will provide training and technical support aimed at increasing young people's knowledge of their rights and increasing their representation among decision-makers in their community. The grant will directly benefit 700 young people and 2,000 other community members indirectly.

Congressional

On May 24, Kaplan and external and government affairs director Manuel Nuñez met with Representative Norma J. Torres (D-CA). She currently chairs the Central America Caucus, a newly formed bipartisan group of 32 Members of Congress focused on enhancing understanding of Central America and providing a forum for members and staff to discuss U.S. policy toward the region. Representative Torres included IAF in her top five priority appropriations request letters for FY17. She immigrated to the United States from Guatemala at age 5.

IAF Grassroots Development Fellowship Program

The Inter-American Foundation's Grassroots Development Fellowships program supports doctoral dissertation research conducted in Latin America and the Caribbean. The 16 fellows selected for the 2016-2017 cycle represent seven nationalities and 14 universities. They will be conducting research in 11 countries on topics related to social and economic inclusion and citizenship; violence, migration and human rights; natural resources governance; and rights. The fellows are listed below with their nationality, university and topic indicating the country of their research:

- **Abufhele Milad, Valentina** (Chile) The New School, *Rethinking poverty and agency at the grassroots: persistence of informal settlements in Chile's democracy 1990 - 2015*
- **Baiocchi, Maria** (Argentina) University of Pittsburgh, *'Neither Maids, nor Servants: Workers': Changing Labor Laws and Domestic Workers' Empowerment in Argentina*
- **Balaguera Cuervo, Martha** (Colombia) University of Massachusetts, Amherst, *'We are all migrants:' citizenship in transit, and the perils and promises of crossing Mexico*
- **Brownson, Katherine** (USA) University of Georgia, Athens, *From incentives to impact: An evaluation of the socioecological impacts of Payment for Ecosystem Services programs in the Bellbird Biological Corridor, Costa Rica*
- **Chan, Isabella** (USA) The University of South Florida, *Voices in the Violence: An Ethnographic Exploration of Intimate Partner Violence among Indigenous Women in the Rural Peruvian Andes*
- **Delgado, Juan** (Colombia) University of California, Los Angeles, *Recognizing Blackness, The Emergence of Ethno-Racial Categories of Afrodescendent Populations in Mexico*
- **Dest, Anthony** (USA) University of Texas at Austin, *Without Consent: The Politics and Conditions of Interethnic Solidarity in Colombia*
- **Kelly-Richards, Sarah** (USA) University of Arizona, *Conflicts Unresolved: An Ethnographic and Legal Study of Hydropower Governance in Chile*
- **Kvietok Dueñas, Frances** (USA) University of Pennsylvania, *Youth, language policy and Quechua maintenance in the urban Peruvian Andes*
- **Pedraza Vargas, Oscar** (Colombia) City University of New York, Graduate Center *Measuring of Death In Gold: Transnational negotiations and the creation of value of human rights cases in Colombia (and Costa Rica)*
- **Perera, Daniel** (Guatemala) The University of Texas at Austin, *The Business of Poverty: Philanthrocapitalism, Development & the Politics of Transparency in Neoliberal Guatemala*
- **Sauls, Laura** (USA) Clark University, *Constructing Territory: regional coalitions, natural resource governance, and the quest for grassroots development alternatives in Central America (El Salvador, Honduras, and Nicaragua)*

- **Tapia, Angela** (Peru) The University of Texas at Austin, *Living Polleras in the Altiplano (Peru and Bolivia): Alternative Ontology in Shaping Agency, Sexuality and Aesthetics*
- **Vera Adrianzen, Fiorella** (Peru) University of New Mexico, Albuquerque, *Reparative Justice at the Micro-level in Post-conflict Peru: What are the Effects of Reparations on Individuals and Communities?*
- **Weaver, Julie** (USA) Harvard University, *Conceptions of Citizenship: Explaining Engagement in Local-Level Political Accountability in Peru*
- **Welch, Dustin** (USA) University of Washington, Seattle, *NGOs, Ghost Grids and Rural Energy Governance: Comparative Case Studies from Cajamarca, Peru*

Other Matters

The IAF has negotiated an amendment to its current lease of office space in the National Place building that will extend the lease term for five years (from April 2017 to April 2022), reduce our rent slightly, and refresh our space. Good news!

Unfortunately, based on a recent clarification on how the Antideficiency Act and the federal recording statute affect agencies with independent leasing authority, the IAF must obligate funds for the full amount due over the five-year period, at a cost of \$3.47 million. This will reduce funds available for our development grants program in FY16, which we may be able to offset with resources to be transferred to the IAF for the United States' Strategy for Central America or by dipping into current-year collections from the Social Progress Trust Fund

Obligating funds for the full amount of the lease this year means that we will not need to obligate any funds for rent during the remainder of the lease period. We have begun consultations with staff in the Office of Management and Budget about how we could avoid this situation in the future.

**Management Report
June 2016**

FY16 v FY15 Financials

The following charts compare budget authority and total actuals—including commitments, obligations, and expenditures--through June for FY 2015 and FY 2016.

FY 2016	Budget Authority	Obligations/Expenditures	Available Balance
Appropriated "A" (Program Support)	7,564,668	5,047,355	2,517,313
Appropriated "B" (Program Implementation)	15,674,788	9,627,524	6,047,264
SPTF	5,480,181	563,520	4,916,661
Total	28,719,636	15,238,399	13,481,237

FY 2015	Budget Authority	Obligations/Expenditures	Available Balance
Appropriated "A" (Program Support)	6,014,557	4,281,243	1,733,314
Appropriated "B" (Program Implementation)	17,160,874	10,329,507	6,831,367
SPTF	6,053,353	0	6,053,353
Total	29,228,784	14,610,750	14,618,033

FY16 Grant Program

To date the IAF has obligated funds totaling \$5,073,088 for 21 new grants and 19 amendments. The following chart compares progress through June 30, 2016 with the same period in fiscal 2015.

	Number of Grants	Number of Amendments	Value of Grants	Value of Amendments	Total Funds
FY16	21	19	\$3,027,083	\$2,046,005	\$5,073,088
FY15	9	28	\$1,353,816	\$2,400,049	\$3,753,865

The IAF president approved the following six grants since the last reporting period (text in blue is a hyperlink to a longer description on the IAF website for those grants that have also been countersigned by the grantee and funds obligated).

[Estudios Rurales y Asesoría Campesina, A.C.](#) in Mexico, \$197,750 over two years; counterpart committed: \$204,050

ERAC will engage grassroots organizations in the states of Oaxaca, Michoacán, Guerrero and Tlaxcala to implement sustainable forest management techniques adapted to local conditions; consolidate community forest enterprises (CFE); and create a network that shares best practices and advocates for regulations and norms that reflect regional contexts. ERAC will provide technical assistance, training, materials and subgrants to promote sustainable forest management in each region and strengthen CFEs. Some 200 residents of six forest communities will benefit from activities directly and another 10,000 indirectly.

[Cangrejal Tours, S. De R. L.](#) in Honduras, \$50,000 over one year; counterpart committed: \$33,604

Cangrejal Tours will develop its organizational capacity to protect environmental resources through ecotourism by raising awareness amongst tourists and communities of civic awareness of environmental issues by raising civic awareness amongst tourists and communities about environmental issues such as the importance to not pollute local habitats. It will improve services and marketing directed at tourists, resulting in better incomes for local youths. Approximately 195 youths will benefit from project activities directly and another 1,020 residents of Las Mangas and its surrounding communities in the department of Atlántida will benefit indirectly.

[Unión de Productores Orgánicos Beneficio Majomut Sociedad de Producción Rural de Responsabilidad Limitada](#) in Mexico, \$223,913 over four years; counterpart committed: \$1,336,827

MAJOMUT will undertake activities to improve the quality of coffee production, increase sales of micro-lot coffee in international specialty markets, boost sales of roasted coffee in the domestic market and address coffee rust. The goal will be to double incomes for its 984 members, restoring these to the level that existed prior to the coffee crisis of 2012-2013, which was caused by the coffee rust fungus.

[La Unión de Cajas Rurales del Occidente de Honduras](#) in Honduras, \$50,000 over two years; counterpart committed: \$56,000

UCROH an umbrella organization of rural credit unions, cajas rurales, will provide loans and training in effective management to ensure the long-term sustainability of these

cooperatives. It will also increase its membership in four municipalities in the department of Intibucá. Approximately 300 people will benefit directly and another 900 indirectly.

[Global Fund for Community Foundations in Latin America](#), \$185,000 over two years; counterpart committed: \$159,500

GFCF will engage community foundations and social funds from Latin America and the Caribbean, including existent IAF grantees, to develop a network that promotes community philanthropy. About 1,000 men and women will directly participate and benefit from project activities.

Cooperativa de Trabajo Ltda. in Latin America, \$309,050 over three years; counterpart committed: \$894,840

COOPSOL will work with beekeepers from Argentina, Bolivia, and Paraguay to launch a network of organic honey producers in the Gran Chaco Americano. The network will develop its own capacity, and that of its constituent organizations, to market honey in niche organic markets. COOPSOL will also bring beekeepers from throughout Latin America to the 4th World Symposium for Organic Honey, where they'll discuss ways of working together and share best practices with colleagues from around the world. Approximately 500 people will benefit directly from these activities and 1,000 more will benefit indirectly.

IAF Statutory Amendment

The IAF submitted the draft amendment to the President of the Senate and Speaker of the House on June 23. IAF staff are working with staff of our authorizing committees in the House and Senate to introduce the amendment into the legislative process for consideration this year.

US Strategy for Central American

On June 8, Kaplan participated in an inter-agency meeting chaired by the White House staff. The State Department and USAID have defined a process for considering transfers from accounts they manage to other agencies. Proposals are to be received by July 25th with decisions to be taken around September.

Congressional

On June 27 the House Appropriations Committee passed a bill for FY 2017 appropriations for the State Department, Foreign Operations and Related Programs including an appropriation of \$22.5 million for the IAF. This is above the president's request of \$22.2 million and the same as the IAF's appropriation in FY 2016.

In Sec. 7045, on the United States Strategy for Engagement in Central America, the bill authorizes a transfer of funds from the Development Assistance account to IAF. Like last year's bill, it does not specify a certain amount.

Other Matters:

The IAF and Sertull Foundation in Mexico have agreed to collaborate in supporting a project with a Mexican indigenous coffee cooperative, Majomut (see grants listing above). Sertull has transferred US\$78,000 to be used to fund a portion of the IAF's grant to Majomut. Together, the IAF and Sertull are contributing \$223,913 over four years; Majomut has committed \$1,336,827 in counterpart funding.

**Management Report
July 2016**

FY16 v FY15 Financials

The following charts compare budget authority and total actuals—including commitments, obligations, and expenditures--through July for FY 2016 compared with the same period in FY 2015.

FY 2016	Budget Authority	Obligations/ Expenditures	Available Balance
Appropriated "A" (Program Support)	7,564,668	6,705,945	858,723
Appropriated "B" (Program Implementation)	15,674,788	13,125,879	2,548,908
SPTF	5,480,181	1,451,240	4,028,941
Total	28,719,636	21,283,064	7,436,572

FY 2015	Budget Authority	Obligations/ Expenditures	Available Balance
Appropriated "A" (Program Support)	6,046,860	4,541,239	1,505,621
Appropriated "B" (Program Implementation)	17,188,145	12,661,285	4,526,860
SPTF	6,110,283	0	6,110,283
Total	29,345,287	17,202,523	12,142,764

FY16 Grant Program

To date the IAF has obligated funds totaling \$7,538,864 for 35 new grants and 25 supplemental funds amendments. The following chart compares progress through July 29, 2016 with the same period in fiscal 2015.

	Number of Grants	Number of Amendments	Value of Grants	Value of Amendments	Total Funds
FY16	35	25	\$4,931,834	\$2,607,030	\$7,538,864
FY15	12	33	\$1,899,021	\$3,096,621	\$4,995,642

The IAF president approved the following 14 grants since the last reporting period (text in blue is a hyperlink to a longer description on the IAF website for those grants that have also been countersigned by the grantee and funds obligated).

[Asociación de Comunidades Forestales de Petén](#) in Guatemala, \$260,900 over three years; counterpart committed: \$315,350

ACOFOP will obtain the proper permits to sustainably harvest renewable resources from the Mayan Biosphere Reserve, develop a strategy to secure authorization to develop environmentally responsible economic activities in other protected areas and strengthen a network of community residents that will document how they benefit from these activities. Some 500 people will benefit directly and 7,800 indirectly from these grant activities.

[Asociación Centro Jurídico Popular in Nicaragua](#), \$226,430 over three years; counterpart committed: \$250,200

CJP will provide 915 young Nicaraguans, from rural communities in five municipalities of Matagalpa, training in citizenship, conflict resolution, communication and advocacy. It will also encourage at-risk youths to launch or strengthen existing small businesses by providing loans and technical assistance. The Grant will benefit another 3,120 people indirectly.

[Asociación de Mujeres Estelí Xilonem](#) in Nicaragua, \$50,000 over one year; counterpart committed: \$56,244

AMEX will work with 12 rural communities in the municipality of San Nicolás and urban neighborhoods in the adjoining municipality of Estelí to conduct a needs assessment evaluation. AMEX will draft a complementary development plan based on the findings, ensuring that diverse viewpoints are included by coordinating with local grassroots organizations and targeting marginalized populations such as LGBTI residents, sex workers and tobacco farmers, a group that has reported violations of labor laws to AMEX and other advocacy organizations in this region. The plan will also identify potential sources of income generation and training needs of these communities. For this project, AMEX will engage some 272 residents of the affected communities directly, and an additional 1,068 will benefit indirectly from these activities.

Fundación Ambiental Dapaviva in Colombia, \$50,000 over two years; counterpart committed: \$30,295

Dapaviva will carry out educational activities with school children, residents, businesses and public institutions around the Reserva Forestal Protectora Nacional Cerro Dapa Carisucio, to teach them about the local ecosystems and conservation strategies such as recycling and composting, with the objective of encouraging the protection of the environment. Dapaviva will also train a group of young Colombians to be park rangers,

and will explore opportunities for registering private lands as nature reserves. The project will work with 1,500 residents of Dapa, Yumbillo, La Buitrera and La Olga, Valle del Cauca, and will indirectly benefit an additional 3,250.

[Asociación Barrillense de Agricultores](#) in Guatemala, \$375,700 over three years; counterpart committed: \$623,275

ASOBAGRI will provide training and technical assistance to improve the association's coffee production, introduce new crops, launch a coffee shop and provide working capital for a brand of fair trade coffee started by local youths. Grant activities will prioritize the participation of women and youth and benefit 1,238 people directly, 7,428 indirectly.

Fundación para el Desarrollo Socioeconómico y Restauración Ambiental in El Salvador, \$301,600 over three years; counterpart committed: \$243,800

FUNDESYRAM will engage Náhuatl Pipil residents from four communities in Nahuizalco, department of Sonsonate, to increase incomes and improve living conditions by organizing farmers and introducing agroecological practices, vegetable gardens and small animal production. It will also train farmers in marketing skills and develop marketplaces to sell their production. Some 720 individuals, mainly indigenous women and youths, will benefit directly and 2,000 more indirectly.

[Coral Centro de Rehabilitación de Audición y Lenguaje, A.C.](#) in Mexico, \$50,000 over one year; counterpart committed: \$147,915

CORAL will empower community-based groups that represent Deaf Oaxacans and their families by encouraging the adoption of a human rights approach for disability advocacy in rural and urban communities of the Costa, Istmo, Sierra Sur and Valles Centrales. Activities will include training and technical assistance to develop the capabilities of the grassroots groups; training community members to provide auditory technician services; and raising awareness on prevention and early detection of deafness. The grant will benefit 7,000 Oaxacans directly and 10,000 indirectly.

Fundación Grupo de Acción y Apoyo a Personas Trans, in Colombia, \$45,205, over two years; counterpart committed: \$32,565

GAAT will convene Bogota's transgender community to collect information on five basic rights: education, employment, freedom of movement, health and housing. GAAT will use the information it collects from the meetings to raise awareness about violations of these rights and advocate for this community. The project will reach 650 transgender Colombians, their family members and allies, and representatives of public sector institutions, non-governmental organizations and universities. It will indirectly impact another 2,000 people.

Na' Lu'um Cacao Institute in Belize, \$49,680 over one year and six months; counterpart committed: \$55,030

NLCI, a grassroots organization, will provide training on agroecological practices to cacao farmers in the districts of Stan Creek, Cayo and Toledo, Belize. Grant activities are aimed at increasing yields, improving crop quality, promoting food security and encouraging collective sales. This grant will benefit about 300 people directly and 1,500 indirectly.

[Instituto de Acción Social Juan XXIII](#) in Nicaragua, \$151,448 over two years and six months; counterpart committed: \$2,811,199

Juan 23 will use its loan guarantee fund (Fideicomiso para el Desarrollo Inmobiliario) in coordination with Banco de la Producción, S.A (BANPRO) to finance the construction of 68 homes for poor urban working families and for 12 rural families. Its creative use of the fund should leverage sufficient resources for its housing program to become self-sufficient within a few years. The project will benefit about 460 persons directly and 100 indirectly.

Asociación Centro de Derecho Ambiental y de los Recursos Naturales in Costa Rica, \$200,000 over three years; counterpart committed: \$203,100

CEDARENA, in coordination with the Frente Nacional de Sectores Afectados por la Producción Piñera (FRENASSAP), will support 12 communities to monitor their water supply, develop and implement a community health surveys, and host public-private dialogues on environmental sustainability. About 200 persons from Pococí, Siquirres and Guácimo will participate in the activities and approximately 100,000 persons will benefit indirectly.

Cooperativa de Producción y Servicios Especiales de los Productores de Camélidos Andinos in Peru, \$363,910 over three years; counterpart committed: \$769,160

COOPECAN will raise living standards and incomes for approximately 600 smallholder alpaca farmers by improving their herds and increasing the quality and quantity of their wool fiber. COOPECAN will also strengthen its organization by training adult members for leadership positions and preparing youths in their communities for the eventual generational change. Project activities will be carried out in Ayacucho and Cusco and will indirectly benefit an additional 5,400 people.

Ashanti Perú Red Peruana de Jóvenes Afrodescendientes in Peru, \$38,000 over three years; counterpart committed: \$21,400

Ashanti Peru, in partnership with Asociación Negra de Defensa y Promoción de los Derechos Humanos (ASONEDH), will develop the capabilities of 60 young

Afro-Peruvians to advocate for inclusive public policies. It will also carry out activities aimed at strengthening the cultural identity of an additional 750 youths from poor districts of Lima and forming networks aimed at sustaining the project's goals and objectives.

Congressional

Both the House and Senate Appropriations Committees passed their respective FY17 state and foreign operations appropriation bills. The House marked the IAF at \$22.5 million plus a transfer for the US Strategy for Central America (the committee report mentions "up to \$15 million"). The Senate also marked the IAF at \$22.5 million plus a transfer for the US strategy for Central America (IAF is named in the bill, but not in the committee report).

The "[Secure the Northern Triangle Act](#)" was introduced on July 14 by Representatives Zoe Lofgren (D-CA) and Eliot Engel (D-NY), with about a dozen co-sponsors. The act includes a call for "not less than \$15,000,000 of any amount made available to the secretary of state and the administrator of the United States Agency for International Development...shall be transferred to the Inter-American Foundation to address the root causes of child migration from the Northern Triangle." This is a companion bill to one introduced last month by Senator Harry Reid (D-NV) with no mention of a transfer to the IAF).

The IAF is organizing a delegation of congressional staff to Guatemala and Honduras on August 9 - 17. The delegation will visit sites of IAF-supported, community-led projects in rural and urban neighborhoods that address root causes of migration, including challenges to security, economic opportunities and transparent governance. The delegation will interact with youth and other participants in these programs, meet with civil society leaders and the US embassies in-country, and have the opportunity to learn how the IAF's approach is complementary to other US and other investments.

The IAF Public-Private Partnership act, that would allow the establishment of a subsidiary entity, is still pending legislative action in the House of Representatives.

Transfer from FY16 appropriations for Central America

On July 21, the IAF submitted a proposal for a \$15 million transfer from FY16 appropriations for Central America. The IAF's proposal will be reviewed by an interagency panel from State, USAID, and a few other participants in the inter-agency policy committee. In our case, USAID will ultimately make the decision since the transfer would come from the Development Assistance account rather than the Economic Support Fund account. We may get some follow-up questions over the next month, and

we hope for a decision in September. Funds would need to be obligated by September 30, 2017.

Outreach

Bob Kaplan and RedEAmerica executive director Margareth Florez met with the CEOs and regional head of [LafargeHolcim](#) in Rio de Janeiro on July 14. The purpose of the meeting was to discuss opportunities to extend and complement the relationship we already have with four LafargeHolcim institutes. Specifically, we would like to explore how the enterprise itself can go beyond its institutes' corporate social responsibility donations and bring its core business operations to bear to support thriving communities.

On July 21, Kaplan and Manny Nunez met with [Mari Carmen Aponte](#), acting assistant secretary of state for western hemisphere affairs. We provided a general overview of the IAF's work across the hemisphere, talked about collaboration on Central America and how we've previously collaborated on social protection networks and social inclusion, and briefly about possible future work in Cuba.

Kaplan, Nunez and Marcy Kelley met on July 27 with [Marcela Escobari](#), the newly appointed assistant administrator for Latin America at USAID. This was an opportunity to introduce Escobari to the IAF's work and discuss how the two agencies are complementary, including in the context of the US strategy for Central America. We highlighted: (1) our direct engagement with Latin American grassroots organizations and the fact that we often maintain the relationship long after the IAF grant has ended; (2) our intensive attention to strengthening the capabilities of our grassroots partners who may subsequently be able to implement USAID's programs; (3) the value of our grassroots network to support peer learning and collaboration; (4) our relative speed and flexibility to take decisions and begin work on the ground.

Other Matters

In July the IAF welcomed five new foundation representatives!

Ginger Deason (Panama, Ecuador). Ginger recently completed field work in Oaxaca for a PhD in Parks, Recreation and Tourism from NC State. Previously, she worked at Heifer International, managing projects in North Carolina and the northeast. She worked at the NC Museum of Natural Sciences as a curator of special populations, developing and delivering natural science outreach programs to special needs communities across NC. Ginger also worked for the Peace Corps in various capacities—as PC headquarters overseas staff training coordinator and as a specialist for agriculture and environment; as a technical trainer in Guatemala and Ecuador; and as a forestry Peace Corps volunteer in Guatemala. Ginger has a master's degree in natural resources from NC State and a BA degree in Spanish and Latin American studies from Auburn University. She studied abroad in Mexico.

Mary DeLorey (Honduras). Mary, an expert on migration, youth and Central America, is currently an independent consultant with Open Society Foundations, Washington Office on Latin America, the US Jesuit Conference Advocacy Office and International Catholic Migration Commission, working on unaccompanied minors and on workforce development programming for at-risk youth and small-scale farmers in the Northern Triangle and Mexico. Previously, she spent almost 16 years with Catholic Relief Services in Latin America and the Caribbean on evidence-based public policy on priority sectors (agriculture, water and forced labor) as well as labor rights in agricultural supply chains. Much of her work was in Mexico, Colombia, Bolivia, Ecuador and Cambodia. She also worked in peace building and provided operational, fundraising and representational support to Catholic Relief Services. During 12 years, Mary worked on migration and trafficking issues (with an emphasis on forced displacement in Colombia and substantial experience in El Salvador). She spent four years in Puno, Peru as a community organizer with the Maryknolls. While in graduate school, Mary worked for Catholic Charities and coordinated health services and patient advocacy for low income, immigrant patients. She has two degrees from University of Maryland -- one in sociology and another in social work.

Margaret Francis (Argentina, Paraguay). Before joining IAF, Margaret worked for The Nature Conservancy, based in Gainesville, as a project manager for a major initiative spanning eight US states and two Canadian provinces focused on forests, aquatic connectivity, agriculture, coasts, fisheries and climate change. Prior to that she worked for The Nature Conservancy in Washington and served as a liaison with the Amazon Program, where she had spent three years in Para (one as a Fulbright where she analyzed the socioeconomic and ecological impacts of an industrial logging project on the traditional communities of the Tapajos National Forest). Margaret also served as a disaster management specialist with the US Forest Service and as an emergency response program coordinator for Catholic Relief Services supporting hurricane rehabilitation efforts in Honduras, Nicaragua, El Salvador and Guatemala. She was a Peace Corps volunteer in Honduras. Mary has a master's in environmental management from Yale. While in graduate school she spent four months in Para, Brazil, was a research assistant for international forest certification schemes and coordinated field work in Panama and Costa Rica for an applied forest conservation and management course. She also has a BA in Spanish and international studies from Miami University (Ohio).

Rosemarie Moreken (El Salvador). Rosemarie is well known to IAF as she has been a part of our team since 1997. As a reminder, prior to joining IAF Rosemarie worked with the Overseas Education Fund (OEF) in Costa Rica, was a Peace Corps volunteer in Guatemala and worked with CARE where she covered emergency and development work in the Sudan, Iraq, and Mozambique. Rosemarie received a B.A. from Carleton College and master's in international affairs from Columbia University.

Sarah Stewart (Honduras). Sarah joins us from National Audubon Society managing a \$2.6m regional grant from the IDB/MIF on bird-based tourism in the Bahamas, Belize, Guatemala and Paraguay. Previously she worked at Department of Housing and Urban Development on a specialized program for neighborhood stabilization (temporary program) in the northeast and Puerto Rico. She oversaw five cooperative agreements totaling \$15.5 million. Sarah was a Peace Corps response volunteer in Panama, spent two years as a Peace Corps volunteer in Guatemala (she is fluent in Maya Q'eqchi) and a third year in Honduras. Additionally, she spent two and a half years in Peru as a regional planner and has rusty Quechua skills. She was a Fulbright in Venezuela where she focused on ecotourism. She has an undergraduate degree from Middlebury in Spanish, a master's degree from UT Austin in Latin American Studies and another master's degree from Clark University in international development and social change.

Juan Carlos Iturregui designated as Vice-Chair of the IAF board of directors

Congratulations to Juan Carlos Iturregui on the designation as Vice-Chair!

On July 29, President Obama designated Juan Carlos Iturregui to serve as Vice-Chair of the IAF's board of directors. Read the IAF's public announcement [here](#).

Management Report August 2016

FY16 v FY15 Financials

The following charts compare budget authority and total actuals—including commitments, obligations, and expenditures--through August for FY 2016 compared with the same period in FY 2015.

FY 2016	Budget Authority	Obligations/ Expenditures	Available Balance
Appropriated "A" (Program Support)	7,500,556	7,016,345	484,211
Appropriated "B" (Program Implementation)	16,171,733	15,395,223	776,510
SPTF	5,489,131	2,428,597	3,060,534
Total	29,161,419	24,840,165	4,321,255

FY 2015	Budget Authority	Obligations/ Expenditures	Available Balance
Appropriated "A" (Program Support)	6,060,834	4,768,254	1,292,581
Appropriated "B" (Program Implementation)	17,882,338	17,121,332	761,006
SPTF	6,158,383	1,141,162	5,017,221
Total	30,101,555	23,030,747	7,070,808

FY16 Grant Program

To date the IAF has obligated funds totaling \$8,631,454 for 41 new grants and 29 supplemental funds amendments. The following chart compares progress with the same period in fiscal 2015. Because we fully funded the five-year lease in FY16, IAF has obligated just a portion of the amount required for the full period of some multi-year grants. The funding gap totals \$1,088,052, which we expect to obligate in FY 17.

	Number of Grants	Number of Amendments	Value of Grants	Value of Amendments	Total Funds
FY16	41	29	\$5,796,229	\$2,835,225	\$8,631,454
FY15	39	44	\$6,092,998	\$4,040,438	\$10,133,436

The IAF president approved the following 7 grants since the last reporting period (text in blue is a hyperlink to a longer description on the IAF website for those grants that have also been countersigned by the grantee and funds obligated).

[Fundación Plurales](#) in Argentina, Paraguay and Bolivia, \$342,150 over three years; counterpart committed: \$533,350

Plurales will strengthen the Colectivo de Mujeres del Chaco Americano (Colectivo), an umbrella organization representing more than 100 women's grassroots groups in the Gran Chaco Americano. Members of the Colectivo will receive training in administrative skills and management, as well as on topics related to advocacy and gender violence. They will also learn how to build relationships with civil society, private industry and the public sector to promote women's rights. Plurales and Colectivo will provide small grants for selected grassroots organizations, empowering these to address community issues and experience project management. Colectivo will work with its members on communication skills and develop procedures aimed at improving their participation in the network's decision-making. The project will benefit at least 1,500 people and 25,000 more indirectly.

[Asociación Negra de Defensa y Promoción de los Derechos Humanos](#) in Peru, \$175,000 over three years; counterpart committed: \$57,720

ASONEDH will strengthen the capacity of 60 young Afro-Peruvians to participate more fully in their communities and advocate for inclusive public policies. It will also strengthen the cultural identity of an additional 750 youths from poor districts of Lima and will assist in the formation of youth and educational networks aimed at sustaining the project's goals and objectives.

[Asociación de Mujeres Indígenas “La Chagra de la Vida”](#) in Colombia, \$140,700 over three years; counterpart committed: \$193,565

Asomi will work with its members and the members of five indigenous communities, representing the Inga, Kamentsá, Siona, Kofán and Koreguaje ethnicities, to draw upon proven traditional practices to improve livelihoods, protect their way of life and the natural environment. Asomi will increase the diversity and productivity of chagras, or sustainable farms, revitalize traditional knowledge and practices, and increase exchanges and cooperation among its members and directly benefit 475 persons and 1350 indirectly.

[Asociación Jóvenes en Movimiento](#) in Honduras, \$200,000 over three years; counterpart committed: \$117,500

AJEM will provide training and access to loans, organize exchanges, and work to advance LGBTI rights in Honduras. Some 200 individuals from Tegucigalpa and Comayagüela will benefit directly and 300 indirectly.

[Red Maya, Cimujer](#) in Guatemala, \$46,430 over 18 months; counterpart committed: \$17,800

REDMAYA, a grassroots organization comprised of 32 young indigenous women leaders from Guatemala's Huehuetenango, will learn about management and fundraising, as well as topics related to citizenship and democracy, and social audits, a practice that allows Guatemalan citizens to use existing laws and regulations to ensure that development

initiatives are implemented following due process. In doing so, REDMAYA will strengthen its relationships with civil society and local governments to promote the rights of women and youth and to reestablish a municipal office on women. Grant activities will benefit 450 people directly and some 10,000 indirectly.

[Associação dos Moradores, Agricultores e Apicultores da Lapinha](#) in Brazil, \$224,960 over three years, counterpart committed: \$286,540

Associação dos Moradores, Agricultores e Apicultores da Lapinha (Amalapinha) will improve agroforestry, expand processing and marketing and develop community tourism as means for income generation and environmental conservation in Morro do Pilar, Minas Gerais, Brazil. This project will benefit 150 people directly and 500 indirectly.

[Centro Especializado de Atención a la Mujer](#) in Nicaragua, \$262,380 over three years, counterpart committed: \$274,726

CEAMUJER will provide leadership training, investment capital, technical assistance and legal services in 20 rural communities in the department of Matagalpa to increase the resident's income generating capacity, promote land titling, encourage gender equality and reduce domestic violence. The project will reach approximately 1,200 men and women directly and another 4,800 indirectly.

Congressional Staff Delegation to Guatemala and Honduras

The IAF led a congressional staff delegation to Guatemala and Honduras from August 9 - 17 to look at how the IAF is investing in addressing the root causes of migration from the Northern Triangle region of Central America. The bi-partisan delegation included a total of eight participants: four Republican staffers, three Democrat staffers and an analyst at the Congressional Research Service.



- Brandon Batch, Sr. Legislative Assistant to Rep. Michael McCaul (R-TX)
- Gabriella (Gaby) Boffelli, Legislative Director to Rep. Ileana Ros-Lehtinen (R-FL)
- Clay Boggs, Legislative Assistant to Rep. Norma Torres (D-CA)
- Katherine Pereira, Legislative Assistant to Rep. Tony Cardenas (D-CA)
- Andrew Renteria, Legislative Assistant to Rep. David Valadao (R-CA)
- Camilla Vogt, Legislative Assistant to Rep. Jared Polis (D-CO)
- Courtney Webb, Legislative Assistant to Rep. Jaime Herrera Beutler (R-WA)
- Maureen Taft-Morales, Latin American Analyst, Congressional Research Service

IAF staff participants were Megan Fletcher with Steve Cox and Jose Toasa in Guatemala and with Marcy Kelley and Carolina Cardona in Honduras.

The delegation visited grantee partners focusing on youth, women, and indigenous communities, the improvement of production of coffee, crops, processed foods and crafts, enterprise development, leadership skills, and citizen's rights and responsibilities. In Guatemala, they also met with Attorney General of Guatemala, Thelma Aldana, Commissioner Ivan Velasquez of the International Commission Against Impunity in Guatemala (CICIG), Ambassador Todd Robinson and members of the Embassy's Political, Economic and International Narcotics and Law Enforcement teams, and two prominent lawyers for indigenous and human rights. In Honduras, the delegation met with Consejo Cívico de Organizaciones Populares e Indígenas de Honduras (COPINH), the indigenous and environmental advocacy organization that was led by the late Berta Caceres and which is not an IAF grantee partner. They also met with Embassy staff at the Ambassador's residence, prominent civil society members Omar Rivera of Asociación para una Sociedad más Justa (Transparency International's local chapter in Honduras) and Rolando Bu, formerly of two IAF grantee partners.

IAF Working Group for Fundraising

On August 19, Bob Kaplan, Manuel Nuñez, and Lauren Woodham (the IAF's new donor engagement coordinator) convened a working group of four members of the IAF's board and advisory council to help us refine our donor engagement efforts and produce a full development strategy to discuss at the November 14 board and advisory council meeting in Washington, DC. The working group will meet in September to review strategy frameworks for each target audience, recommended prioritization, and draft donor lists of foundations and corporations.

The working group is comprised of Juan Carlos Iturregui, Lou Viada, Amb. Alexander Watson, and Jim Polsfut.

Management Report September 2016

FY16 v FY15 Financials

The following charts compare budget authority and total actuals—including commitments, obligations, and expenditures--through September for FY 2016 compared with the same period in FY 2015.

FY 2016	Budget Authority	Obligations/ Expenditures	Available Balance
Appropriated "A" (Program Support)	7,484,823	7,187,652	297,171
Appropriated "B" (Program Implementation)	16,330,577	16,291,437	39,140
SPTF	5,489,131	5,423,673	65,458
Total	29,304,531	28,902,762	401,769

FY 2015	Budget Authority	Obligations/ Expenditures	Available Balance
Appropriated "A" (Program Support)	5,849,151	5,326,201	522,950
Appropriated "B" (Program Implementation)	18,237,491	18,147,849	89,641
SPTF	6,158,383	5,966,988	191,395
Total	30,245,025	29,441,038	803,987

FY17 appropriations

The U.S. Congress approved a continuing resolution on September 28, 2016 providing appropriations for FY17 through December 9, 2016 at the same annual level as FY16.

FY16 Grant Program

To date the IAF has obligated funds totaling \$11,930,945 for 50 new grants and 46 supplemental funds amendments. The following chart compares progress with the same period in fiscal 2015. Because we fully funded the five-year lease in FY16, IAF has obligated just a portion of the amount required for the full period of some multi-year grants. The funding gap totals \$2,483,325 which we expect to obligate in FY 17.

	Number of Grants	Number of Amendments	Value of Grants	Value of Amendments	Total Funds
FY16	50	46	\$6,956,905	\$4,974,040	\$11,930,945
FY15	63	50	\$10,767,905	\$4,907,794	\$15,675,699

The IAF president approved the following eight grants since the last reporting period (text in blue is a hyperlink to a longer description on the IAF website for those grants that have also been countersigned by the grantee and funds obligated).

[Asociación Cincahuite para el Desarrollo Integral de las Comunidades del Sector Puerto Parada-Bahía de Jiquilisco](#) in El Salvador, \$121,490 over three years; counterpart committed: \$212,980

CINCAHUIITE will engage fishers and their families in Puerto Parada, Usulután to implement a natural resource management plan. The grant activities include a certificate training program for local residents on climate change; repopulating fish in Jiquilisco Bay through locally-managed artificial reefs; securing direct market access for fishing cooperatives; and peer-to-peer exchanges. Grant activities will benefit 135 people directly and 450 people indirectly.

[Asociación Intercomunal de Comunidades Unidas para el Desarrollo Económico y Social del Bajo Lempa](#) in El Salvador, \$274,605 over three years; counterpart committed: \$275,305

ACUDESBAL will collaborate with three grassroots organizations to develop their resilience to climate change, improve agricultural production for food security while enhancing income-generating opportunities for smallholder farmers, women and young adults. The grant includes training, technical assistance and materials for residents on risk mitigation, sustainable agriculture and vocations; livestock, vegetables, grains, and shrimp; and peer-to-peer exchanges. ACUDESBAL anticipates that the grant will improve livelihoods and incorporate women and young adults into community life – especially those forced to seek work far from home due to lack of opportunities. Some 290 residents of 29 communities will benefit from activities directly and another 800 indirectly.

[Fundación Chorotega](#) in Honduras, \$125,780 over three years; counterpart committed: \$125,780

FUNDACHOR will build the capacity of five groups of predominately female shrimp producers to increase their incomes by offering training, technical assistance, materials, and exchanges, and assessing the creation of a shrimp producers' association. The grant will benefit 140 producers directly and another 500 individuals indirectly in Namasigue, in the department of Choluteca.

[The Instituto de Formación Femenina Integral](#) in Bolivia, \$248,750 over three years; counterpart committed: \$192,054

IFFI will build the leadership and organizational capacity of the Plataforma de Mujeres por la Ciudadanía y la Equidad of Cochabamba (PMCE), a network of 100 women's organizations located in the Greater Metropolitan Area of Cochabamba to promote

women's rights and set PMCE on a path towards institutional autonomy. Approximately 1,780 women will benefit directly and 111,350 people will benefit indirectly.

[ProDiálogo](#) [Prevención y Resolución de Conflictos](#) in Peru, \$158,000 over two years; counterpart committed: \$141,250

ProDiálogo will empower members of four youth organizations to use urban art, dialogue and collaboration to address problems of violence and security in four poor districts of metropolitan Lima. To this end, ProDiálogo will provide training and technical assistance that will benefit 90 youths directly and an additional 8,000 indirectly.

[Sociedad y Discapacidad](#) in Peru, \$201,500 over two years; counterpart committed: \$148,900

SODIS will develop a pilot program to test assisted decision-making services for Peruvians with psychiatric and intellectual disabilities. These services should enable these citizens to live independently, exercise their legal rights and access other services. SODIS will provide training and technical assistance, document the research and disseminate the results. The project will directly benefit 150 persons and an additional 8,000 persons indirectly.

[Sociedad Mexicana Pro Derechos de la Mujer](#) in Mexico, \$216,706 over two years; counterpart committed: \$624,271

Semillas will work with Fondo de Acción Solidaria, Asociación Civil (FASOL), an environmental fund that supports community organizations, to provide financial and technical support to Mexican grassroots organizations through its Gender and Environment Program. Semillas, in partnership with FASOL, will manage a grant fund and award subgrants to grassroots organizations involved in women's rights and the environment. Over the course of the grant, Semillas will broaden its base of financial support for the Gender and Environment Program. The project aims to improve conditions of environmental sustainability to facilitate the achievement of gender equality. The grant will directly benefit 3,500 individuals in at least ten states throughout Mexico. The project activities will indirectly impact 17,500 family and community members.

[Centro de Estudos e Promoção da Agricultura de Grupo](#) in Brazil, \$366,000 over three years; counterpart committed \$366,500

CEPAGRO will work in close collaboration with other IAF grantee partners throughout Latin America to develop a collaborative network among farmers to share training opportunities and best practices on agroecology. This project will benefit directly 1,000 people and another 40,000 indirectly.

Congressional

On September 22 IAF hosted Ana Centeno from Guatemalan grantee partner Asociación de Comunidades Forestales de Petén (ACOFOP). The IAF organized and accompanied her to meetings with congressional staff from Norma Torres (D-CA) and Beto O'Rourke's (D-TX) offices. ACOFOP is a grassroots umbrella organization whose mission is to promote socioeconomic development in communities of the Petén through the sustainable management of natural resources in the Maya Biosphere Reserve. Its membership includes 7,800 residents from five municipalities who organized into 23 community organizations.

Donor Engagement Strategy

On September 29 the donor engagement working group met to review a draft of the updated IAF donor strategy plan. The working group consists of Luis A. Viada, Juan Carlos Iturregui, Ambassador Alexander Watson, Jim Polsfut, Bob Kaplan, Lauren Woodham and Manny Nunez. A final version of the plan will be discussed at the November Board and Advisory Council meeting.

Other Matters

RedColaborar. On September 27, Amanda Fagerblom, network services specialist and Steve Cox, managing director for networks and strategic initiatives joined IAF partners from LINGOs at the Global Learning Forum in Seattle to present on *RedColaborar*, our rapidly evolving partner engagement platform. Approximately 35 representatives from other international development NGOs participated in a lively interactive session discussing the challenges and opportunities of developing this electronic platform for peer-to-peer learning and collective action.

Central America Donors Forum. Marcy Kelley, managing director for grants and portfolio management, and Lauren Woodham, donor engagement coordinator attended the 2016 Central America Donors Forum in Antigua, Guatemala from September 28 through September 30. The Central America Donors Forum brings together leaders in business, philanthropy and government working to reduce poverty and increase philanthropy in the region. The event is by invitation only.

Roundtable discussion on Central America. On September 29, Bob Kaplan participated in an invitation-only roundtable at the Swiss embassy on "Creating Economic Opportunities for Vulnerable Populations in Central America." Other participants included representatives of USAID, the Inter-American Development Bank, the World Bank, Swisscontact (a Swiss NGO implementing agency for development programs), a few micro-finance and micro-insurance organizations, and a few private foundations. This was a useful off-the-record exchange on issues and opportunities for social and economic development in Central America.

Management Report October 2016

FY16 v FY15 Financials

The following charts compare budget authority and total actuals—including commitments, obligations, disbursements, and expenditures—through October for FY 2017 compared with the same period in FY 2016. Of note, the budget authority apportioned for both periods is through December 9 for FY 2017, and December 11 for FY 2016, per the terms of the Continuing Resolutions (CR) for each respective year.

	Budget Authority	Obligations/ Expenditures	Available Balance
FY 2017			
Appropriated "A" (Program Support)	1,509,125	691,115	818,010
Appropriated "B" (Program Implementation)	3,076,296	478,376	2,597,920
SPTF	3,616,904	0	3,616,904
Total	8,202,325	1,169,491	7,032,834

	Budget Authority	Obligations/ Expenditures	Available Balance
FY 2016			
Appropriated "A" (Program Support)	2,062,350	975,617	1,086,733
Appropriated "B" (Program Implementation)	2,986,778	711,638	2,275,140
SPTF	4,598,448	0	4,598,448
Total	9,647,575	1,687,255	7,960,321

FY17 Grant Program

The IAF has not obligated funds for new grants or supplemental funds amendments in FY 2017 and the IAF president has not approved any grants since the last reporting period.

2016 New Fellows' Orientation

On October 19-20, the IAF held the second annual orientation workshop for our newest cohort of fellows. We began this last year with the 2015-16 cohort of 16 new doctoral fellows, in an effort to integrate the fellowship program more effectively with the rest of our program. This year's new cohort had a chance to develop relationships with each other and with Foundation staff, to learn more about the Foundation's mission and its portfolio in the countries in which they're working, and to meet with alumni from former cohorts and learn tips about what to expect in the field and how to think about coming back to the U.S. to write up their research and enter job markets.

Comunalia

On October 12-13, IAF staff Gabriela Boyer and Steve Cox attended a two-day meeting in Ciudad Juarez to meet with representatives of some of the 20 Mexican community foundations who are members of Comunalia, the Mexican national association of community foundations. This meeting culminated a year-long process of analysis and reflection about the status of and prospects for the Mexican community foundation sector; participants discussed reports from three different analytical teams looking at the results of our multi-year investment in this sector, a diagnostico of Comunalia's current situation, and an analysis of the evolving legal and regulatory environment for philanthropy in Mexico. Our co-investment partners from the C.S. Mott Foundation was also present (Mott has granted \$600,000 in recent years to the IAF in support of our joint work in this area). On day two, the participants met with representatives of US community foundations for a visit of projects in Cd. Juarez and a joint dinner. The following day, Mexican and US participants spent a day at the El Paso Community Foundation in a planning meeting of the IAF-initiated Working Group on Building Broader Communities in the Americas (see related piece).

A Hidden City: Photography Exhibition (Washington, DC)

The Inter-American Foundation is co-sponsoring an event with the Embassy of Argentina as part of FotoWeek DC 2016. The embassy will host a photography exhibition from November 14 until December 2 that will feature the work of former grantee partner, PH15. On November 14, there will be a panel discussion with Foundation Representative, Gaby Boyer, the PH15 directors and a PH15 participant to learn about the organization's positive impact on young people and their community. Followed by the opening reception from 6:00pm - 8:00pm. We welcome everyone to participate in this event if they are in the region. See event flyer [here](#).

Fundraising campaign for Haiti

In response to the tragedy in Haiti caused by Hurricane Matthew the IAF issued a plea for funding support to help communities across the country rebuild ([click here to see announcement](#)). As of October 31, 2016, the IAF had received \$5,300 in donations directed to Haiti which included a generous contribution of \$5,000 from Dentons, LLP facilitated by IAF Board vice-chair Juan Carlos Iturregui.

Colombia Youth Event

Between October 27 and 30, in Monteria, Colombia, several IAF staff and in-country contractors joined more than 50 representatives from 24 grassroots organizations and five business and community foundations in 11 countries in a conference on "Social Interventions on Youth and Violence in Latin America." Fundacion Surtigas from Colombia co-sponsored the event with the IAF.

Grantee partner, Taller Prodesal, facilitated the workshop and a packed agenda with multiple activities that encouraged participants to share experiences and initiatives in income generation, cultural activities, sports, advocacy, education, vocational training and other activities. The event showcased RedColaborar, which offers a virtual platform for future follow up and engagement for all participants.

Other Matters

Bob Kaplan announced his decision to resign from the Inter-American Foundation at the end of April 2017, by which time he will have served as president for 6 ½ years, among the longest tenures of any IAF president. By giving six months notice, he hopes to minimize the inevitable stress and disruption that accompanies any transition. Bob assured the team that he intends to remain fully engaged over the next six months in directing all of the agency's current initiatives and helping the board recruit his successor.

We have communicated news of this upcoming transition in successively wider circles, beginning with the board, staff and advisory council, then personal outreach by phone to about 20 close supporters in Congress, the State Department and the National Security Council. This was followed by a personal email from Bob to some 60-70 collaborators and a more formal announcement to 66 members of Congress. Finally, we issued a press release on November 1 ([click here to see the press release](#)).

Management Report November 2016

November board of directors and advisory council meetings

Many thanks to Ambassador Hector Morales and the Law Offices of Baker and McKenzie for hosting the annual meetings of the board and advisory council on Monday, November 14, as well as the reception on Sunday evening.

Five members of the board attended the meeting in person, and Roger Wallace joined via teleconference for part of it; they were joined by eight members of the advisory council. There was lively discussion throughout. The agenda included an overview of the implementation of the strategic plan, updates on the FY16 development grants program, IAF's response to Hurricane Matthew in Haiti, grassroots peacemaking in Colombia, and the Building Broader Communities in the Americas initiative. Additionally, there were presentations on the grantee partner engagement platform, RedColaborar and the donor engagement strategy. Board and advisory council members completed a fundraising self-assessment. For those who were unable to submit the assessment on November 14, please access and complete the form online at: [Fundraising self-assessment](#)

Ambassador Watson led a discussion on engaging the advisory council. The board of directors passed a resolution to amend the Advisory Council Charter, which had not been amended since 2007. General Counsel, Paul Zimmerman provided an overview of the changes to the charter. Later, the board met separately to discuss next steps for CEO recruitment.

Goal of 100% board and advisory council giving

As discussed, we have set as part of our donor engagement strategy a goal of 100 percent board and advisory council giving. **Many thanks to those who have already contributed!** If you have not done so yet, please [donate online](#) or send a check. All contributions are fully tax deductible.

USAID Transfer for IAF Support in Central America

USAID responded on November 29 regarding our request in July for \$15 million to increase the IAF's investment in El Salvador, Guatemala, Honduras and Nicaragua as part of the US Strategy for Central America. USAID has asked that we submit a revised proposal within for \$6 million for the three northern triangle countries. The revised proposal should also:

- Include an approach for consultation with USAID country missions to ensure strategic and programmatic alignment, avoid duplication and maximize impact.
- Ensure that the monitoring and evaluation plan is tied to the US Central America strategy results architecture and standardized indicators.

FY16 Grant Program

To date the IAF has obligated funds totaling \$788,275 for two new grants and two supplemental funds amendments. The following chart compares progress through November 30, 2016 with the same period in fiscal 2016.

	Number of Grants	Number of Amendments	Value of Grants	Value of Amendments	Split Funds	Total Funds
FY17	2	2	\$654,765	\$133,510	\$0	\$788,275
FY16	1	0	\$399,273	\$0	NA	\$399,273

The IAF president approved the following three grants since the last reporting period (text in blue is a hyperlink to a longer description on the IAF website for those grants that have also been countersigned by the grantee and funds obligated).

Corporación Proyectarte in Colombia, \$334,765 over three years; counterpart committed: \$356,616

Proyectarte will partner with local schools, social service organizations and grassroots groups to improve opportunities for 180 young people ages 11-20 living in vulnerable communities in northeast Medellin. Through arts and other methodologies, Proyectarte will help boost participants' confidence and leadership skills to advocate for their rights and build networks for advancing social, employment and leadership opportunities in their communities. The project will also reach 60 families of participating young people.

Grupo de Teatro Esquina Latina in Colombia, \$320,000 over two years; counterpart committed: \$511,472

TEL will carry out peace building activities with 11 grassroots theater groups in Cali, Valle del Cauca and the north of Cauca. TEL will also launch an online version of its community theater program called radioteatro that uses the internet to disseminate radio dramas more broadly. Participants will build their confidence and gain the skills to become agents of change in their communities. They will forge networks of local, departmental and national organizations to promote a culture of peace. The project will benefit 300 young people and other community members affected by the armed conflict and other forms of violence. It will indirectly reach about 37,600 additional residents, who will gain the opportunity to use theater to critically reflect on the history of the conflict and opportunities for reconciliation.

Centro Integral Misión de Amor in Honduras, \$50,000 over one year; counterpart committed: \$54,750

CIMA will work to improve the quality of life and integration of youth with disabilities

by improving their technical skills, raising public awareness through a campaign about the rights of people with disabilities and providing sign language training. The project will benefit 90 people and 260 indirectly in at least four municipalities, La Esperanza, Intibucá, Jesus de Otoro, and Yamaranguila, in the department of Intibucá, Honduras.

Outreach

As part of FotoWeekDC 2016, on November 14, the IAF hosted former grantee partner PH15 from Argentina for a photography exhibit and panel co-sponsored with the Embassy of Argentina. The exhibition runs from Nov 15, 2016 – Dec 2, 2016. More information on the event can be found here: [PH15 photo exhibit](#)

Congressional affairs

On November 10, the IAF hosted nine congressional staffers (5 Republican and 4 Democrat) and two former staffdel participants from the Congressional Research Service for a conversation with President Kaplan regarding the IAF's vision for its role in US development assistance in Latin America and the Caribbean. Staffers discussed the IAF's complementary value to other US assistance programs and options for taking greater advantage of the IAF's approach, based, in part, on their direct interactions with IAF grantee partners.

FY17 v FY16 Financials

The following charts compare budget authority and total actuals—including commitments, obligations, disbursements, and expenditures—through November for FY 2017 compared with the same period in FY 2016. Of note, the budget authority apportioned for both periods is through December 9th for FY 2017, and December 11th for FY 2016, per the terms of the Continuing Resolutions (CR) for each respective year.

FY 2017	Budget Authority	Obligations/ Expenditures	Available Balance
Appropriated "A" (Program Support)	1,509,125	994,291	514,834
Appropriated "B" (Program Implementation)	3,076,296	1,571,164	1,505,133
SPTF	3,616,904	99,400	3,517,504
Total	8,202,325	2,664,854	5,537,470

FY 2016	Budget Authority	Obligations/ Expenditures	Available Balance
Appropriated "A" (Program Support)	2,062,350	1,174,948	887,401
Appropriated "B" (Program Implementation)	2,997,802	1,449,273	1,548,529
SPTF	4,623,680	0	4,623,680
Total	9,683,831	2,624,221	7,059,611

FY 16 Financial Audit

The USAID Office of Inspector General completed an audit of IAF's financial statements for the year ending September 30, 2016. IAF received an Unmodified Opinion, which is the highest level of assurance that can be expressed. The unmodified opinion states that the financial statements present fairly, in all material respects.

Other Matters

2016 Annual Report

The IAF released its 2016 Annual Report in November. The full report is accessible online on our website: [2016 Annual Report](#)

2016 Annual Management Report (AMR)

The IAF has submitted its 2016 AMR to Congress. The full report is accessible online through our website: [2016 Annual Management Report](#)

Sign up for the IAF's newsletter

Please sign up to receive the IAF's electronic newsletter! It is easy! [Click here!](#)

Management Report December 2016

Board of directors and advisory council engagement

Managing Director Nunez and Donor Engagement Coordinator Lauren Woodham continued to hold and schedule conversations with board and advisory council members to discuss support of the IAF's donor engagement strategy.

Colombia community peacemaking initiative launch

Forty participants from 18 grantee partners attended the launch of the IAF's grassroots peace initiative that took place in Subachoque, about an hour from Bogotá, Colombia between November 29 and December 2. Participants travelled from 16 departments across Colombia to consider how best to come together to advance peace in the communities where they live and work. It was a diverse gathering – by race, ethnicity, gender, and age. The groups represented are also diverse. Some are cooperatives, associations or non-governmental organizations dedicated to improving rural livelihoods or local territorial development. Others are professional networks that promote the leadership of women or young people, or advocate for government transparency or LGBT rights. Many carry out their work in rural areas, while others are urban. Only one, a noted Colombian research center, has a primary focus on peace, though all have felt the effects of the country's 50-year armed conflict and the multiple violences that have unfortunately become part of the reality in so many communities. As our grantee partners shared details about the peace-building activities they intend to carry out in the coming year, the Colombian Congress was in the process of ratifying the peace accords. It was incredibly gratifying to learn of this development as a group, together in Subachoque, as it underlined the timeliness and relevance of our initiative.

Read more about the Colombia Peace Initiative with special projects from grantee partners [here](#) and a blog by three IAF staff who participated in Subachoque [here](#).

Global Summit on Community Philanthropy conference

Managing Directors Steve Cox and Marcy Kelley were joined by Gaby Boyer, Foundation Representative for Nicaragua and for community asset mobilization initiatives in Mexico, at the conference held in Johannesburg, South Africa December 1 - 2. Three hundred fifty participants from community-focused funding organizations in 60 countries participated. The IAF partner community was highly represented with 33 current and former grantee partners from 20 organizations representing Brazil, Costa Rica, Haiti, Mexico and Uruguay. This turnout (only six Latin American participants came to the last Global Summit) represents an important milestone in the Foundation's support for the development of local and national mechanisms to mobilize civil society and corporate support for grassroots initiatives in the region. Our support for the community foundation sector has been most prominent in Mexico, where we have partnered actively with the C.S. Mott Foundation to promote institutional and professional

development for a network of over 20 new community foundations. Mott has granted the IAF over \$750,000 in the last four years to support this collaboration, and Comunalia -- the national association of Mexican community foundations -- is now a much stronger actor and an example for efforts in other countries.

Transfer from USAID for Central America Strategy

The IAF submitted the revised proposal as requested by USAID. The revised proposal is for \$6 million for El Salvador, Guatemala, and Honduras (dropping Nicaragua), clarifies the IAF's approach for consultation with the USAID country missions, and ties the monitoring and evaluation plan to the US Central America strategy results architecture and standardized indicators.

IAF Strategic Plan for FY2018 - FY2022

Strategic planning consultant Brenda Smith conducted interviews with all IAF board members and a few advisory council members. Brenda will be working with the management team and staff of the IAF over the next few months to prepare a draft plan for the board's consideration and approval by June 2017.

IAF President and CEO Search

The IAF contracted executive search firm JDG Associates to assist the board in recruiting a President and CEO. JDG has interviewed IAF board chair Eddy Arriola and members of the management team and refined the draft vacancy announcement reviewed by the board in November. JDG advertised the position and has already been in contact with over 100 potential candidates. About 20 candidates have already expressed interest in advance of the January 23rd deadline. The firm will prepare a long list by the end of January, from which Eddy and the management team will select a short list. JDG will conduct an interview and reference check on each of the short listed candidates in February so that the board may decide who to call for interviews in March.

FY17 Grant Program

To date the IAF has obligated funds totaling \$1,542,91 for 11 new grants and five supplemental funds amendments. The following chart compares progress through December 31, 2016 with the same period in fiscal 2016.

	Number of Grants	Number of Amendments	Value of Grants	Value of Amendments	Split Funds	Total Funds
FY17	11	5	\$1,058,432	\$484,483	\$0	\$1,542,915
FY16	4	1	\$634,623	\$83,500	N/A	\$718,123

The IAF president approved the following 11 grants since the last reporting period (text in blue is a hyperlink to a longer description on the IAF website for those grants that have also been countersigned by the grantee and funds obligated).

[Konbit Fanm Kaskad-Dibrèy](#) in Haiti, \$35,000 over six months; counterpart committed: \$4,250

KOFAKAD will help its members who are victims of Hurricane Matthew by providing emergency assistance in the form of seeds and hygiene and school kits, supporting merchants to reestablish economic activities, and repairing the homes of the most vulnerable families. In addition, KOFAKAD will rebuild its training center and its grain mill. A total of 130 people will benefit directly and 625 indirectly in the third section communal of Torbeck.

[Fundación para el Etnodesarrollo de los Llanos Orientales](#) de Colombia in Colombia, \$50,000 over one year; counterpart committed: \$10,525

Etnollano is one of a cohort of IAF Grantees that will support peace-building efforts at the grassroots level. Etnollano will work with members of indigenous communities located in the municipalities of Puerto Carreño, Paz de Ariporo and Hato Corozal in the departments of Vichada and Casanare, to strengthen governance and the environmental sustainability of indigenous territories through visits to the communities, workshops, meetings with local government officials, and the production of audio-visual materials and publications. The project will reach 4,500 direct beneficiaries and 25,000 inhabitants of non-indigenous communities.

[Corporación Buen Ambiente](#) in Colombia, \$40,846 over one year; counterpart committed: \$13,057

Corambiente will convene organized farmers and high school students in six municipalities in the Páramo de Santurbán, department of Santander, to identify and disseminate ongoing peace-building activities in the region and increase their understanding of the peace accords. Corambiente will carry out workshops, community meetings, and exchanges, and produce and disseminate television programs. The project will directly benefit 420 persons and indirectly reach another 5,000 residents of Santander.

[Transparencia por Colombia](#) in Colombia, \$50,000 over one year; counterpart committed: \$12,483

Transparencia will convene grassroots organizations and local authorities in three municipalities in the department of Chocó to assess local communities' capacity to monitor activities of municipal and departmental development plans. Transparencia will carry out workshops and community meetings, and produce and disseminate a user-friendly tool for strengthening communities' oversight capacity. The project will directly benefit 80 persons and indirectly reach another 100 residents of the Chocó.

[Fundación Sumapaz](#) in Colombia, \$36,821 over one year; counterpart committed: \$10,386

Sumapaz will work with community-based organizations in northeast Medellin to create an urban peace agenda. Sumapaz expects that by using a participatory approach to construct a common agenda, grassroots organizations will be better prepared to build peace in their territory, negotiate with local officials and propose peace projects in their communities. Sumapaz will disseminate the peace agenda through a publicity campaign. The project will directly benefit 40 community leaders, 180 members of about 12 community-based organizations, and indirectly impact the residents of the four communities (comunas) of northeast Medellin.

Asociación para el Desarrollo Campesino in Colombia, \$50,000 over one year; counterpart committed: \$38,957

ADC will produce a nation-wide community radio campaign and host a national event, “Disoñando un Campo para la Paz” to highlight and promote the successes of farmer organizations and their work towards peace-building in the country at the community level, and provide a space to create alliances amongst farmer organizations and community media. The project will directly benefit 50 community radios and 30 farmer organizations and indirectly reach people living in 320 municipalities across Colombia across Colombia.

Empresa Cooperativa del Sur del Cauca in Colombia, \$50,000 over one year; counterpart committed: \$25,898

COSURCA is one of a cohort of IAF Grantees that will support peace-building efforts at the grassroots level. COSURCA will contribute to the historical memory of Colombia’s conflict and begin the process of healing. In order to accomplish this, it will carry out workshops, general assemblies and participatory research which will engage residents in the creation of three community museums. COSURCA will also facilitate communication among member organizations and update its institutional work plan to enhance peace in the region. The project will directly benefit 8,400 people, members of 18 member organizations.

Fundación Hijos de la Sierra Flor in Colombia, \$40,881 over one year; counterpart committed: \$9,079

Hijos de la Sierra Flor will work with indigenous and Afro-Colombian women’s groups in five municipalities of the Department of Sucre to create spaces for dialogue, exchanges and recreation in order to promote reconciliation, offer tools and methodologies for community peace-building initiatives and to recognize ancestral practices for conflict resolution and rebuilding trust. The project will benefit 195 women, members of grassroots organizations, directly, and will indirectly benefit 1,500 additional family members and residents of the five municipalities.

[Mouvman Peyizan 3yèmè Seksyon Kanperen](#) in Haiti, \$41,000 over six months; counterpart committed: \$10,000

MP3K will help its members, who were affected by Hurricane Matthew, by providing food, hygiene supplies and seeds and repairing its water purification system and the homes of the most

vulnerable families. A total of 8,350 people will benefit directly and 15,000 indirectly in the third section communal of Camp-Perrin.

[Association d'Aide des Techniciens pour les Personnes Handicapées](#) in Haiti, \$50,000 over one year; counterpart committed: \$19,704

AATPH will work to improve the quality of life and integration of people with disabilities by strengthening itself as an organization, enhancing its ability to deliver physical therapy, conducting community outreach campaigns, and providing training in sign language and human rights. The project will benefit 355 people with disabilities directly and 1,775 indirectly in 15 communities in and around Cap-Haitian.

[Associação dos Maricultores da Ilha Rasa](#) in Brazil, \$50,000 over two years; counterpart committed: \$108,190

AMAIR will work with local fishers in Ilha Rasa to reduce illegal extraction and promote replenishment of native oyster stocks in the bay of Guaraqueçaba in Paraná State. The project will also increase fishers' income and the sustainable management of estuarine resources. This project includes development of oyster cultivation areas and training in processing and marketing. This project will benefit 30 people directly and about 400 residents indirectly.

FY17 v FY16 Financials

The following charts compare total actuals—including commitments, obligations, disbursements, and expenditures—through December for Fiscal Year (FY) 2017 compared with the same period in FY 2016. Of note, the second Continuing Resolution (Public Law# 114-254) has been signed by the President extending FY17 funding through April 28, 2017 at \$12.9M: IAF's FY 2017 pro rata share of FY 2016's \$22.5 million appropriation.

FY 2017	*Budget Authority	Obligations/ Expenditures	Available Balance
Appropriated "A" (Program Support)	4,874,909	1,789,634	3,085,275
Appropriated "B" (Program Implementation)	8,325,104	1,997,845	6,327,259
SPTF	3,616,904	555,911	3,060,993
Total	16,816,917	4,343,390	12,473,527

FY 2016	*Budget Authority	Obligations/ Expenditures	Available Balance
Appropriated "A" (Program Support)	3,926,259	1,755,460	2,170,799
Appropriated "B" (Program Implementation)	3,351,681	2,123,121	1,228,559
SPTF	4,623,680	0	4,623,680
Total	11,901,619	3,878,581	8,023,038

*The Budget Authority for FY 2017 corresponds to the current continuing resolution through April 28, 2017, while the Budget Authority available for the IAF's operations at the end of December 2015 corresponded to a shorter continuing resolution that went through mid-January 2016.

Other Matters

The IAF received a Freedom of Information Act request for the materials it prepared for the new presidential administration. In accordance with established practice, the General Counsel reviewed the materials and found nothing requiring withholding or redaction, so the materials were released in whole to the requester. Pursuant to the new "release to one is release to all" policy, upon sending the IAF's Presidential Transition Briefing Book to a FOIA requester, we also posted it to our external website [here](#).

The IAF received \$150,000 from the C.S. Mott Foundation for the Building Broader Communities in the Americas joint initiative, which works to develop community philanthropy and encourages relationships among foundations in the United States, Canada and Latin America.

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Management Report January 2017

IAF President and CEO Search

Search firm JDG Associates presented documentation for 30 qualified candidates. Board chair Eddy Arriola and vice-chair Juan Carlos Iturregui will meet with the IAF management team in D.C. on Feb. 3 to select about 10 candidates from the list so that JDG can follow up by contacting references and preparing a dossier on each candidate prior to in-person interviews on March 9/10.

RedColaborar

IAF hosted a two-day meeting with partner LINGOs to analyze progress in developing our partner engagement platform RedColaborar. Together we updated the vision statement as follows: “Online community that uses a series of technology, templates, and content to enable networks to communicate, collaborate, and build social capital.”

We reviewed project management over the last year and made a few adjustments to tighten the testing and feedback loop. Over the next few months, we will deepen our community management strategy with three networks as beta testers. A new project management tool will document user feedback, platform updates, and responses to users in a transparent and organized way so that beta testers can be more tightly integrated into the development process.

Social Progress Trust Fund Reflows

The IAF has received reflows from SPTF loans and investments since the early 1970s, and this has been an important source of funding for our development grant program. Over the last few years, we have often noted that the SPTF is nearly depleted (with about \$11m left at the end of 2016), and the annual flow is slowing to a trickle over the next fifteen years. Two years ago, Bob began consultations with the IDB to explore whether the IDB could “buy us out” and collapse the SPTF reflows into just one or two disbursements to us. We have been mostly successful in this quest and the IDB has disbursed \$8.5m to us. That still leaves about \$2.1m to be repaid over the next fifteen years, which is more difficult to un-wind, but IDB staff are exploring options.

FY17 Grant Program

To date the IAF has obligated funds totaling \$2,882,409 for 26 new grants and 6 supplemental funds amendments. The following chart compares progress through January 31, 2017 with the same period in fiscal 2016.

	Number of Grants	Number of Amendments	Value of Grants	Value of Amendments	Total Funds
FY17	26	6	\$2,019,696	\$862,713	\$2,882,409
FY16	4	1	\$634,623	\$83,500	\$718,123

The IAF president approved the following nine grants since the last reporting period (text in blue is a hyperlink to a longer description on the IAF website for those grants that have also been countersigned by the grantee and funds obligated).

[Asociación Nuevo Amanecer de El Salvador](#) (ANADES) in El Salvador, \$300,977 over three years, counterpart committed: \$214,860

ANADES will train women and young people in San Julian and Cuisnahuat, to develop their leadership skills and employment prospects. The project will focus on training women in agroecology, savings and loan management, production management and value-added products to improve the participation and income for them and their families. ANADES expects to train 80 youth in positive roles for men and nursery maintenance. It will also develop its ANADES school model into an agroecology training facility. The grant will benefit 435 people directly and another 2,460 indirectly.

[Organisation pour la Promotion de l'Agroforesterie](#) (OPA) in Haiti, \$50,000 over one year; counterpart committed: \$26,950

OPA will train members of approximately 10 farmer associations in the first and third communal sections of Port-de-Paix in northwest Haiti in agroforestry systems and improved agricultural production. It will establish approximately 10 seed banks and strengthen the organizations' management. Farmers will run two tree nurseries and maintain about 40 demonstration plots. Approximately 220 farmers will benefit directly and another 2,200 farmers and their families will benefit indirectly.

[Associação de Cultura e Educação Ambiental](#) (SerrAcima) in Brazil, \$50,000 over two years; counterpart committed: \$49,000

SerrAcima will work with smallholder farmers, particularly women and young people, in the Paraíba River valley in São Paulo state to improve their living conditions and resilience to extreme weather. It will work with the farmers to implement agroecological practices and sell excess produce to local markets, school lunch programs, and tap into expanded markets in nearby tourist destinations. The project will directly benefit 320 people and 960 people indirectly.

[Community Foundations Leading Change](#) (CFLeads) in Latin America, \$174,000 over 18 months; counterpart committed: \$216,000

CFLeads will work closely with the IAF, the C.S. Mott Foundation and a growing

number of other community foundations, home town associations and other partners to support an evolving transnational collaboration called Building Broader Communities in the Americas. CFLeads will provide substantive, logistical, and organizational support to this effort to support community-led philanthropy in the Americas by building a vibrant transnational community of practice that recognizes the changing nature of communities in a globalizing world. Grant activities will serve 100 direct beneficiaries from participating institutions and 10,000 indirect beneficiaries in the communities served by these institutions.

[Corporación Caribe Afirmativo](#) (Caribe Afirmativo) in Colombia, \$20,500 over 12 months; counterpart committed: \$8,578

Caribe Afirmativo is one of a cohort of IAF grantee partners that will support peace-building efforts at the grassroots level. Caribe Afirmativo will strengthen the skills of lesbian, gay, bisexual and transgender (LGBT) leaders and organizations in seven municipalities of Colombia's Caribbean region to better advocate for a gender focus in the peace-building process. The project will directly benefit at least 70 leaders of LGBT organizations and indirectly benefit an additional 12 organizations and public officials—approximately 1,000 people—in Colombia's Caribbean region.

[Junta de Acción Comunal de Cumbarco](#) (JAC Cumbarco) in Colombia, \$21,730 over 12 months; counterpart committed: \$8,382

JAC Cumbarco will promote a culture of citizenship and peace by offering training and convening public discussions in Cumbarco, municipality of Sevilla, Valle del Cauca, among families, schools and the community. The project will reach 170 students and their families, teachers and members of grassroots organizations, and indirectly impact an additional 340 residents of Cumbarco.

[Corporación Socio-Ecológica para el Futuro de Bolívar](#) (Ecofuturo) in Colombia, \$25,454 over 12 months; counterpart committed: \$6,077

Ecofuturo is one of a cohort of IAF Grantees that will support peace-building efforts at the grassroots level. Ecofuturo has identified women's livelihoods and work on rights as an essential element of peace-building. Ecofuturo will create spaces for women living in the rural municipality of Bolívar to reaffirm their own value as peace builders, recognize and strengthen their contributions to the rural economy, learn about their rights and obligations and avail themselves of public programs created for their benefit. The project will directly benefit 30 rural women who live in the areas around the municipality of Bolívar and indirectly benefit an additional 90 family members.

[Fundación Mujer y Futuro](#) (FMF) in Colombia, \$18,020 over 12 months; counterpart committed: \$6,985

FMF will contribute to peace-building in the city of Bucaramanga. FMF will use a

hands-on methodology to train 30 women leaders in how to promote a culture of peace from a gender perspective, which recognizes the differential role of women as peace builders and as victims of the conflict. The project will directly benefit 30 women leaders of community organizations and local action committees (juntas de acción local) and indirectly reach an additional 600 people.

[Fundación Natura](#) (Natura) in Colombia, \$50,000 over 12 months; counterpart committed: \$32,101

Natura will work with members of five regional indigenous organizations to strengthen governance and the environmental sustainability of indigenous territories through the creation of a development and peace strategy for the department of Vaupés in the Colombian Amazon. Activities will include local and regional workshops, meetings with local government officials, and the production of audio-visual materials and publications. The project will reach 300 direct beneficiaries and 5,000 inhabitants of 54 indigenous communities.

FY17 v FY16 Financials

The following charts compare total actuals—including commitments, obligations, disbursements, and expenditures—through January for FY 2017 compared with the same period in FY 2016. Of note, the second Continuing Resolution (Public Law# 114-254) has been signed by the President extending FY17 funding through April 28, 2017 at \$12.9M: IAF's FY 2017 pro rata share of FY 2016's \$22.5 million appropriation.

FY 2017	*Budget Authority	Obligations/ Expenditures	Available Balance
Appropriated "A" (Program Support)	4,881,956	2,219,017	2,662,938
Appropriated "B" (Program Implementation)	8,328,432	3,305,570	5,022,862
SPTF	3,690,780	2,369,584	1,321,196
Total	16,901,169	7,894,171	9,006,997

FY 2016	*Budget Authority	Obligations/ Expenditures	Available Balance
Appropriated "A" (Program Support)	7,445,732	2,553,357	4,892,375
Appropriated "B" (Program Implementation)	15,718,526	3,020,751	12,697,775
SPTF	4,623,680	0	4,623,680
Total	27,787,938	5,574,108	22,213,830

**The Budget Authority for FY 2017 corresponds to the current continuing resolution through April 28, 2017, while the Budget Authority available for IAF's operations at the end of January 2016 represents a full year's apportionment through September 30, 2016.*

Other Matters

The 2016 Grassroots Journal, *Building Resilience to Environmental Challenges*, has been published. The online version can be viewed with our new online reading tool or downloaded [here](#). Print copies are available upon request.

The IAF received a check for \$200,000 from the C.S. Mott Foundation for the first part of the second phase of the seven-year Mexican Community Foundation Development project, which works to support grassroots initiatives and strengthen Comunalia (a network of Mexican community foundation) and its members.

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Management Report February 2017

CEO Candidate Search

Board chair Eddy Arriola and vice-chair Juan Carlos Iturregui met with the IAF management team on February 3 to review a long list of excellent candidates presented by search firm JDG Associates. The board will interview eight candidates on March 9-10 in Washington, DC.

2017 Board Trip to Colombia

Four board and advisory council members (Arriola, Iturregui, Vaughn and Krause) visited Colombia from February 20 - 24 to review the IAF's program and priorities in the country. They met in Bogotá with officials from the U.S. embassy and USAID, the business sector, academic and civil society participants in the peace process, and IAF grantee partners. They then traveled to the Cauca Valley to visit two communities supported by IAF grants. Both communities are in areas that would have been problematic to visit a few years ago because of the armed conflict. The delegation also met in Cali with a grantee partner that supports community theater. A more detailed report with pictures will come shortly. Many thanks to the IAF's excellent Colombia team for preparing such a timely and informative visit.

FY17 Grant Program

To date the IAF has obligated funds totaling \$3,960,398 for 28 new grants and 14 supplemental funds amendments. The following chart compares progress through February 28, 2017 with the same period in fiscal 2016.

	Number of Grants	Number of Amendments	Value of Grants	Value of Amendments	Total Funds
FY17	28	14	\$2,119,696	\$1,840,702	\$3,960,398
FY16	4	4	\$634,623	\$310,170	\$944,793

The IAF president approved the following two grants since the last reporting period (text in blue is a hyperlink to a longer description on the IAF website for those grants that have also been countersigned by the grantee and funds obligated).

[Fundación Gaia Amazonas \(GAIA\) in Colombia](#), \$50,000 over 12 months; counterpart committed: \$28,333

GAIA is one of a cohort of IAF grantee partners that will support peace-building efforts at the grassroots level. GAIA will work with three organizations, which represent 40

local indigenous communities, located in the department of Vaupes, to prepare them to actively participate in peace-building activities through workshops and meetings with government officials. The project will reach 2,385 community members.

Asociación Centro de Investigación y Promoción para América Central de Derechos Humanos (CIPAC) in Costa Rica, \$50,000 over 12 months; counterpart committed: \$119,033

CIPAC, working with older adult volunteers and other organizations across the country, will validate a newly developed training guide and materials, conduct Training-of-Trainers (TOT) activities, and conduct various workshops on improving awareness of the needs of older LGBTI adults in Costa Rica. It will also develop and implement an advocacy plan to put the specific needs of older LGBTI adults on the agendas of community groups that work with this population. This project will directly benefit approximately 290 people and at least 1,000 LGBTI Costa Ricans will benefit indirectly through improved understanding of older adult sexual orientation and needs.

USAID transfer update

As requested by USAID, the IAF submitted a revised proposal in December for an inter-agency transfer of \$6 million to fund IAF programs in El Salvador, Guatemala, and Honduras as part of the U.S. Strategy for Central America. USAID accepted the proposal and drafted a congressional notification memo outlining the transfer. The IAF cleared the memo on February 9, and USAID is now in the process of obtaining internal approvals in order to send the memo to the IAF for countersignature and subsequent submission to Congress. No specifics on the timing of the submission have been given; the original target date was February 10.

FY17 v FY16 Financials

The following charts compare total actuals—including commitments, obligations, disbursements, and expenditures—through February for FY 2017 compared with the same period in FY 2016. Of note, the second Continuing Resolution (Public Law# 114-254) has been signed by the President extending FY17 funding through April 28, 2017 at \$12.9M: IAF's FY 2017 pro rata share of FY 2016's \$22.5 million appropriation.

FY 2017	*Budget Authority	Total Actuals	Available Balance
Appropriated "A" (Program Support)	4,886,648	2,804,490	2,082,157
Appropriated "B" (Program Implementation)	8,328,459	4,069,791	4,258,668
SPTF	3,690,780	3,434,703	256,077
Total	16,905,887	10,308,985	6,596,903

FY 2016	*Budget Authority	Total Actuals	Available Balance
Appropriated "A" (Program Support)	7,451,347	3,764,929	3,686,418
Appropriated "B" (Program Implementation)	15,718,526	3,872,844	11,845,683
SPTF	4,626,273	0	4,626,273
Total	27,796,146	7,637,773	20,158,373

**The Budget Authority for FY 2017 corresponds to the current continuing resolution through April 28, 2017, while the Budget Authority available for IAF's operations at the end of February 2016 represents a full year's apportionment through September 30, 2016,*

Mid-Year Fellows Conference

From February 14 to 17, the IAF fellowship program held its annual mid-year conference in Queretaro, Mexico. An IAF team including Robert Kaplan, Steve Cox, Kristie Jacobs, Seth Jesse and Azucena Diaz accompanied our current cohort of 16 doctoral fellows, six members of our academic review committee and a logistical coordinator from the Institute for International Education. This is an important touchstone for our fellows during their year of field research, when they share summaries of what they're accomplishing, network with other fellows, and receive invaluable feedback from the academic review committee advisors, all of whom are distinguished academics and practitioners.

During the last few years, the IAF has been making a concerted effort to integrate our fellowship program with other lines of IAF effort. This cohort is the second to have also participated in an October orientation meeting, where they meet their cohort and become acquainted with the rest of the foundation's program and mission. Consequently, we were pleased to notice this year a greatly expanded level of engagement of IAF fellows with our program staff and grantee partners in several countries, and a much closer alignment of fellows' research efforts with priorities shared with our staff and partners. This year, we also drew upon our fellows and academic review committee members for help in clarifying and communicating the importance of this program in the larger effort to develop professional capacities in the field of grassroots development.

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Management Report March 2017

President and CEO selection. The board interviewed a short list of excellent candidates in Washington, DC on March 9 and 10, checked references the following week, and offered the job to Paloma Adams-Allen. Paloma accepted the offer and will start at the IAF on Monday, April 24. Paloma comes to the IAF from Winrock International, and before that she served as USAID's deputy assistant administrator for Latin America and the Caribbean. We will issue a press release and post Paloma's updated bio on the IAF's website soon, but in the meantime you can find her on the Winrock website [here](#).

Next board meeting. The next meeting of the board of directors will take place on April 24 at the IAF. Board members please confirm your participation with Karen Vargas who will help with travel arrangements. Advisory council members are also welcome if they will be in town that day. Please let Karen know if you will attend.

Farewell party. There will be a farewell party in honor of Bob Kaplan's six and a half years as President and CEO on April 24 at 5:00 p.m at Old Ebbitt Grill. Invitations will go out by April 10.

FY 2018 - 2022 Strategic Plan

The management team continued to advance in drafting the IAF's FY 2018 - 2022 strategic plan for discussion with the board on April 24. On March 1, strategic planning consultant Brenda Smith facilitated a half day meeting with all IAF staff to discuss the draft plan. Staff were fully engaged and provided many significant suggestions. The management team considered the suggestions and has re-drafted the plan, which will be shared with staff next week together with a point-by-point response to comments received in the half day meeting. We will distribute the draft to the board in the next two weeks in order to discuss it in the April 24 board meeting.

FY17 Grant Program

To date the IAF has obligated funds totaling \$5,264,425 for 32 new grants and 18 supplemental funds amendments. The following chart compares progress through March 31 with the same period in fiscal 2016.

	Number of Grants	Number of Amendments	Value of Grants	Value of Amendments	Total Funds
FY17	32	18	\$2,922,991	\$2,341,434	\$5,264,425
FY16	7	7	\$769,523	\$789,739	\$1,559,262

The IAF president approved the following four grants since the last reporting period (text in blue is a hyperlink to a longer description on the IAF website for those grants that have also been countersigned by the grantee and funds obligated).

[Asociación Solidaridad \(SOLIDARIDAD\)](#) in Honduras, \$208,100 over three years; counterpart committed: \$94,910

SOLIDARIDAD will promote the expansion of agroecology farming systems with families in 12 communities of Opatoro municipality in the department of La Paz using a Finca Humana (Human Farm) approach. SOLIDARIDAD will provide training and technical assistance to diversify and improve agricultural production toward food security and establish solidarity groups and a solidarity council to improve mutual assistance, shared learning and decision-making. The project will directly benefit 270 people and 600 indirectly.

[Centro de Enseñanza Aprendizaje de Agricultura Sostenible El Socorro \(CEASO\)](#), in Honduras, \$208,815 over three years; counterpart committed: \$172,275

Centro de Enseñanza Aprendizaje de Agricultura Sostenible El Socorro (CEASO) will empower families in approximately 12 communities located in and near the buffer zone of the Montecillos Biological Reserve. The project will establish a more reliable food supply through training in agroforestry and agroecological production using the Finca Humana (Human Farm) approach. CEASO will also help to restore natural ecosystems through the establishment of community and individual tree nurseries, benefitting 1,100 people directly and another 9,000 indirectly.

[Union des Paysans 3ème Section Vieille-Hatte \(UP3SV\)](#), in Haiti, \$34,650 over one year; counterpart committed: \$4,915

UP3SV will assist families in rebuilding their communities after Hurricane Matthew. It will provide seeds and goats and will strengthen its operations by repairing its headquarters. A total of 100 people will benefit directly and 300 indirectly in the third section communal of Jean-Rabel, in the Northwest Department of Haiti.

The Centro de Desarrollo Humano (CDH), in Honduras, \$351,730 over 3 years; counterpart committed: \$196,704

CDH will strengthen and expand networks of youth organizations for active civic participation and leadership in the prevention of social violence and promotion of the fundamental rights of youth. Grant activities include training young people on leadership and organizational development, and monitoring and promotion of public policy. CDH will also establish local youth-managed centers providing recreational, artistic and economic opportunities. The project will be carried out in six municipalities in southern Honduras and in Tegucigalpa, directly benefiting 1,200 young people and over 5,000 indirectly.

RedEAmérica - IAF memorandum of understanding

The IAF signed a new memorandum of understanding with RedEAmérica during the annual meeting held this year in Córdoba, Argentina. The memorandum was drafted taking into account findings and recommendations from a joint review of accomplishments over the last five years. The memorandum highlights collaboration to help companies explore ways to support grassroots development as part of their regular business operations rather than solely through corporate social investment accounts.

Congressional affairs

Nine members (four republicans and five democrats) signed a letter addressed to the Chairman and Ranking Member of the Subcommittee on State, Foreign Operations, and Related Programs urging that the FY18 appropriations bill fund the IAF at the FY16 level of \$22.5m plus transfer of an additional \$15m for the US Strategy for Central America.

The IAF was mentioned at the March 27th House Foreign Affairs Committee hearing by Representative Dan Donovan (R-CA) questioning elimination of the IAF. The Representative asked: "Waste, lack of metrics and results, a slow and burdensome bureaucracy, lack of transparency and duplication are major concerns about foreign assistance which the proposed budget cuts claim to address, in part through the elimination of agencies. Yet, some of our leanest, most efficient agencies -- such as the Inter-American Foundation and the US African Development Foundation -- that systematically evaluate, yield clear results, assess their long-term impact, leverage outside resources and reach a level of need where others cannot -- are on the chopping block for elimination or to be subsumed by a larger agency like USAID. In looking to prioritize, shouldn't we first protect what works? Why would we sacrifice or fold in some of our most cost-effective models -- like those just mentioned that encourage competition and local ownership -- while keeping intact the agencies that have exhibited some of the gravest examples of waste, intractable inefficiencies and weak results?"

Central America transfer from USAID

The IAF has been informed that USAID has formally notified Congress of its intent to transfer to the IAF \$6 million of its FY16 appropriation in the development assistance account as part of the U.S. Strategy for Central America. We have been asked to brief House committee members jointly with USAID staff and are hopeful that the transfer may take place in the next few weeks.

SPTF reflows from Inter-American Development Bank

Reflows from Social Progress Trust Fund (SPTF) loans and participations have been an important source of funding for the IAF's grant program since the early 1970s, providing an average of about \$8m per year. By the end of 2016, there were only about \$11m left in the SPTF, and those funds were projected to be disbursed to the IAF in a trickle over the

next 15 years. We announced in January that the trustee of the SPTF, Inter-American Development Bank (IDB) agreed to reverse \$8.5m of the SPTF's participations in IDB loans and disburse them to us in cash in early 2017. Those funds are now deposited in the IAF's bank account.

Kaplan and finance and budget officer Chris Wood met with the chief financial officer of the IDB to discuss options for disposition of the SPTF's remaining assets. These are tied up in three SPTF loans to two sovereign governments -- two to Bolivia and one to El Salvador -- with an outstanding balance of \$2,117,114 and projected interest payments totalling \$118,856. One of the loans to Bolivia matures this year; the loan to El Salvador matures in 2021; and the second loan to Bolivia matures in 2028.

Unfortunately, the IDB is not willing to purchase these assets from the U.S. government, so the only way for the IAF to receive these funds earlier would be for someone else to buy them (not likely) or for the countries themselves to pre-pay the loans. We discussed a few options for negotiating pre-payment with the governments of Bolivia and El Salvador, but these do not seem promising given the very low cost of the loans.

FY17 v FY16 Financials

The following charts compare budget authority and total actuals—including commitments, obligations, disbursements, and expenditures—through March for FY 2017 compared with the same period in FY 2016. Of note, the second Continuing Resolution (Public Law# 114-254) extended FY17 funding through April 28, 2017 at \$12.9M: IAF's FY 2017 pro rata share of FY 2016's \$22.5 million appropriation.

FY 2017	*Budget Authority	Total Actuals	Available Balance
Appropriated "A" (Program Support)	4,886,648	3,405,491	1,481,157
Appropriated "B" (Program Implementation)	8,328,459	5,340,727	2,987,732
SPTF	3,649,495	3,640,098	9,397
Total	16,864,602	12,386,315	4,478,287

FY 2016	*Budget Authority	Total Actuals	Available Balance
Appropriated "A" (Program Support)	7,451,219	4,623,656	2,827,563
Appropriated "B" (Program Implementation)	15,760,749	5,986,542	9,774,207
SPTF	4,651,973	0	4,651,973
Total	27,863,940	10,610,198	17,253,742

**The Budget Authority for FY 2017 corresponds to the current continuing resolution through April 28, 2017, while the Budget Authority available for IAF's operations at the end of March 2016 represents a full year's apportionment through September 30, 2016,*

Other matters

On March 6-7, IAF staff Jenny Petrow and Amanda Fagerblom and 26 representatives of IAF grantee partners from Central America, Mexico and the Caribbean attended the Tech2Empower workshop co-sponsored by the IAF and WAKE International in Antigua, Guatemala. WAKE links volunteers with expertise in technology from companies like Google, Mozilla and YouTube with women's rights organizations to provide training and technical assistance to amplify their impact. The Guatemala workshop brought 11 tech advisers and also included participation and co-funding from the Global Fund for Women. On March 8, IAF Grantee MOLOJ organized a site visit that included a panel on women's political participation at the Guatemalan Congress and a conversation with Nobel prize winner Rigoberta Menchu.

The IAF hosted 19 local liaison and data verifier contractors for programmatic meetings in Washington, DC from March 28 - March 31. The contractors represent the best of the IAF in country and provide invaluable support services to our grantee partners. The schedule is full of peer to peer learning, information sharing, thinking creatively about new initiatives and some more mundane administrative business. Thanks to advisory council member Charles Krause for hosting the group at his gallery in an after-hours social gathering.

The Grassroots Development Journal in Spanish is now available in print edition. Access the [online version here](#) and contact Manny Nuñez to request printed copies.

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Management Report April 2017

Welcome to Paloma Adams-Allen, the IAF's new president and CEO, whose first day as IAF staff was Wednesday, April 26!

Farewell to Bob Kaplan, whose last day at the IAF was Friday, April 28. Bon voyage!

April 24 Meeting of the Board of Directors

The board met at the IAF's office in Washington, DC. Principal topics discussed were: (1) the IAF's financial situation; (2) readiness to use the pending \$6 million transfer from USAID for the US Strategy for Engagement in Central America; (3) the board trip to Colombia in late February; (4) the IAF's draft strategic plan for FY18-FY22; and (5) updating membership on the advisory council. Draft summary minutes will be distributed in the next few weeks. Thanks to Paloma for participating in the meeting before officially joining the IAF staff.

FY17 Grant Program

To date the IAF has obligated funds totaling \$6,447,989 for 37 new grants and 19 supplemental funds amendments. The following chart compares progress through April 28, 2017 with the same period in fiscal 2016.

	Number of Grants	Number of Amendments	Value of Grants	Value of Amendments	Split Funds*	Total Funds
FY17	37	19	\$3,639,577	\$2,733,412	\$75,000	\$6,447,989
FY16	8	10	\$977,323	\$1,137,539	NA	\$2,114,862

* Because the IAF fully funded the five-year lease in FY16, the IAF obligated in FY16 just a portion of the amount required for the full period of some multi-year grants. The funding gap totals \$1,088,052, which we expect to obligate in FY17.

The IAF president approved the following five grants since the last reporting period (text in blue is a hyperlink to a longer description on the IAF website for those grants that have also been countersigned by the grantee and funds obligated).

[Fanm Deside](#) (Fanm Deside), in Haiti, \$321,440 over 3 years; counterpart committed: \$67,945

Fanm Deside will assist 30 affiliated women's groups to build networks to raise awareness on human rights in Haiti's southeastern department. Fanm Deside will educate other residents (both men and women) on gender issues, especially in isolated communities, and further build relationships with community leaders and local officials in defense of women's rights. It will also pilot a vocational training program for women in traditionally male-dominated trades such as plumbing or masonry. The project will directly benefit about 2,700 individuals and indirectly benefit 5,900 people.

[Groupe d'Appui au Développement du Sud](#) (GADES), in Haiti, \$226,375 over three years; counterpart committed: \$62,725

GADES will open a bakery in order to generate income for its program activities and employ vulnerable women. Working with 30 local women's grassroots organizations, GADES will train 150 local officials on rights of survivors of violence. Women will receive training on gender equity, organizational development and income generation. Through various media and activities, GADES and the women's groups will sensitize other residents of the Sud department on gender issues, continue to build relationships with community leaders and local officials in defense of women's rights and provide legal counseling and medical assistance to survivors of violence. The project will directly benefit about 2,300 people and indirectly benefit 12,000 in the Sud department.

[Movimiento 24 de Diciembre](#) (M24D), in Uruguay, \$46,000 over one year; counterpart committed: \$40,680

M24D will strengthen community organization in five areas vulnerable to flood and sewage overflow in the city of Paysandú. These low-income neighborhoods will develop strategic planning and enhance their management capacity in order to improve their participation in the dialogues about access to decent housing, neighborhood improvements and a healthy environment. The project will benefit 280 people directly and another 6,000 indirectly.

[Cooperativa de Producción Agroindustrial Hibiscus Responsabilidad Limitada](#) (Hibiscus) in Nicaragua, \$50,000 over one year; counterpart committed: \$50,591

Hibiscus will work with 12 rural communities in Granada and Carazo to address severe drought and improve food security. The organization borrows part of its name from the hibiscus flower, a profitable annual crop resistant to drought - and in this case a viable alternative to the problems these communities face. It owns an industrial processing plant located in Nandaime where it processes the hibiscus flower into juice concentrate, dried leaves and tropical fruit wines and juices. IAF support will allow Hibiscus to strengthen affected communities' abilities to overcome severe drought affecting their traditional crops such as beans, corn, and basic grains by cultivating the red flower, and to better market products made from the plant. Activities will also include building participants' organizational and planning skills, as well as increasing knowledge on business management, governance, loan fund management and fundraising. Hibiscus will engage some 200 residents of participating communities directly, and an additional 1,800 people will benefit indirectly from these activities.

Asociación de Jóvenes Pro Arte de Armenia (JOPROAR) in El Salvador, \$72,711 over one year; counterpart committed: \$48,505

JOPROAR will train 100 young people in four urban neighborhoods in Armenia to develop their leadership and civic engagement skills. JOPROAR will train the 130 youth in leadership, community engagement, violence prevention and improving job skills. JOPROAR will work with new community committees to decide on public spaces to rehabilitate. A youth-led

organization, JOPROAR will improve its communications and management skills. The grant will benefit 250 people directly and another 3,700 indirectly.

FY17 v FY16 Financials

The following charts compare budget authority and total actuals—including commitments, obligations, disbursements, and expenditures—through April for FY 2017 compared with the same period in FY 2016. Of note, the second Continuing Resolution (Public Law# 114-254) extended FY17 funding through April 28, 2017 at \$12.9M: IAF's FY 2017 pro rata share of FY 2016's \$22.5 million appropriation.

FY 2017	*Budget Authority	Total Actuals	Available Balance
Appropriated "A" (Program Support)	4,887,097	3,623,476	1,263,621
Appropriated "B" (Program Implementation)	8,328,459	6,219,896	2,108,563
SPTF	4,688,445	4,333,452	354,993
Total	\$17,904,002	\$14,176,824	\$3,727,178

FY 2016	*Budget Authority	Total Actuals	Available Balance
Appropriated "A" (Program Support)	7,451,219	4,629,772	2,821,446
Appropriated "B" (Program Implementation)	15,760,749	7,085,099	8,675,650
SPTF	4,677,205	0	4,677,205
Total	\$27,889,172	\$11,714,871	\$16,174,301

**The Budget Authority for FY 2017 corresponds to the current continuing resolution through April 28, 2017, while the Budget Authority available for IAF's operations at the end of April 2016 represents a full year's apportionment through September 30, 2016.*

Congress is currently in the process of considering a final FY 2017 spending package to fund government through September 30, 2017. We hope to know more about the IAF's FY 2017 funding levels by the end of next week (5/5/17).

Staff continue to work with OMB and Congressional staff in preparation for Congress's work on drafting FY18 appropriations bills.

The IAF submitted its FY16 Annual Performance Report to OMB and will send it on shortly to Congress.

Congressional Affairs

Several board members have been in contact with Members of Congress and their staff over the last two weeks. Paloma will also be having meetings on the Hill to introduce herself as the foundation's new president and CEO.

FY16 Transfer from USAID

Following USAID's submission to Congress of the Congressional Notification of the intended transfer of \$6 million to the IAF, the IAF and USAID received a request for written answers to a series of questions concerning how the funds would be expended. The IAF submitted its responses to USAID, which will incorporate them into a single response from both agencies to be submitted to Congress shortly.

ECOVIDA Conference

Every two years Ecovida convenes 3,000 smallholder farmers and grassroots organizations to strengthen their network and discuss lessons and experiences regarding sustainable cultivation. The agricultural network met for its tenth gathering from April 21 - 23 in Brazil. The IAF sponsored the attendance of 41 grantee partner organizations, a total of 53 individuals from Central American and South American countries in addition to our foundation representatives, local liaisons and other staff. This year's conference focused on participatory certification and consumer-producer linkages.

IAF grantee partners met for a two-day meeting following the conference to discuss best practices in engaging markets to support sustainable agricultural practices and engaging women and youth in agriculture and leadership to promote and support greater social inclusion. The two day meeting also includes an update on RedColaborar and a demonstration of new prototype features developed around their feedback.

IAF - Mott Foundation Relationship

On April 20th and 21st, Marcy Kelley and Gabriela Boyer attended the Global Alliance for Community Philanthropy (GACP) meeting hosted by the C.S. Mott Foundation in Flint, Michigan. They were accompanied by other GACP members including Aga Khan Foundation, Rockefeller Brothers Fund, Ford Foundation, USAID, and the Global Fund for Community Foundations. Together, they developed the lessons learned from the Global Summit on Community Philanthropy held in Johannesburg, South Africa in early December, 2016 as well as the common work plan for moving ahead the theme of community philanthropy.

The group met with the Flint Community Foundation and the CEO of the Flint United Way for their perspective on the water crisis and the philanthropic response. At dinner, they were accompanied by Bill White, Chairman of the Board of the C.S. Mott Foundation, and his son, Ridgway White, the CEO.

Management Report May 2017

2018 - 2022 Strategic Plan

On May 22 the IAF Board of Directors met to consider the draft FY2018 - 2022 Strategic Plan, which incorporated feedback from IAF staff, the management team, and board members. Following a brief discussion, the board voted to approve the Plan, which is attached for your reference. It will be submitted to OMB on June 2; OMB has until June 30 to provide feedback.

Congressional Affairs

The Office of External and Government Affairs (EGA) prioritized introductory meetings with key congressional offices (personal or committee) for new IAF President Paloma Adams-Allen. In total the IAF team met with 17 congressional offices. Of those:

- 10 were with Republican offices and seven with Democratic offices
- Five were with Senate offices and 12 were with House offices
- 10 were with members who serve on the Subcommittee on State, Foreign Operations, and Related Programs (four in the House and four in the Senate)
- One meeting was with IAF Board Vice Chair Juan Carlos Iturregui

The IAF continued to respond to questions from the House Appropriations Subcommittee on State, Foreign Operations, and Related Programs on the mechanics of the FY16 \$6 million transfer in Central America funds from USAID. A staffer from the subcommittee will also visit IAF grantee partner, La Federación Comercializadora de Café Especial de Guatemala (FECCEG), during the current congressional recess.

The IAF provided requested project information to a witness from Washington Office on Latin America (WOLA) who testified before the Senate Appropriations Subcommittee on State, Foreign Operations, and Related Programs on U.S. assistance to Central America.

Manuel Nunez, managing director of the EGA office and Megan Fletcher, congressional liaison, spoke with the editor of “Latin America Goes Global,” Chris Sabatini, for an article he is writing on the value of the IAF. Sabatini plans to publish the piece in early June.

Budget Matters

FY16. The agency’s FY 2016 Annual Performance Report (APR), which was reviewed by the Board during its November 2016 meeting, was cleared by OMB and notification of its availability sent to Congress, per Government Performance and Results Act (GPRA) requirements.

FY17. The Consolidated Appropriations Act, 2017, was passed and signed into law on May 5, 2017. It includes \$22.5 million of FY17/18 funds for the IAF and recommends that up to \$15 million of Development Assistance funds be transferred to IAF from USAID/State in support of the US Strategy for Engagement in Central America.

FY18. On May 23, 2017, OMB released the President's FY18 Budget, which proposes to eliminate the Inter-American Foundation and includes \$4.6 million in funds to pay severance and other shutdown-related costs. See attached excerpt. Because it has been proposed for elimination, IAF has sought a waiver from the requirement to submit an agency reform plan due to OMB (Plan otherwise due June 30).

FY17 vs. FY16 Financials

The following charts compare budget authority and total actuals — including commitments, obligations, disbursements, and expenditures — through May for FY 2017 compared with the same period in FY 2016.

FY 2017	Budget Authority	Obligations/ Expenditures	Available Balance
Appropriated "A" (Program Support)	6,675,609	4,154,722	2,520,887
Appropriated "B" (Program Implementation)	16,131,260	8,361,135	7,770,125
SPTF*	3,686,098	3,686,098	0
Total	26,492,968	16,201,955	10,291,013

FY 2016	Budget Authority	Obligations/ Expenditures	Available Balance
Appropriated "A" (Program Support)	7,451,219	4,828,182	2,623,036
Appropriated "B" (Program Implementation)	15,774,259	8,414,721	7,359,538
SPTF	4,677,205	327,070	4,350,135
Total	27,902,682	13,569,973	14,332,709

**After receiving its full \$22.5M FY17 appropriation on May 5, 2017, the IAF elected to reallocate an additional \$1.0M in SPTF from FY17 to FY18 to maximize grant-making capacity and financial flexibility in future FYs.*

FY17 Grant Program

To date the IAF has obligated funds totaling \$7,246,429 for 41 new grants and 21 supplemental funds amendments. The following chart compares progress through May 30, 2017 with the same period in fiscal 2016. The number of funding actions to date are more than double those completed at this point last year.

	Number of Grants	Number of Amendments	Value of Grants	Value of Amendments	Split Funds	Total Funds
FY17	41	21	\$4,084,237	\$3,087,192	\$75,000	\$7,246,429
FY16	13	16	\$1,752,843	\$1,754,025	NA	\$3,506,868

The IAF president approved the following seven grants since the last reporting period (Text in blue is a hyperlink to a longer description on the IAF website for those grants that have also been countersigned by the grantee and funds obligated.)

[**Corporación Sistema de Comunicación para la Paz \(SIPAZ\)**](#) in Colombia, \$50,000 over one year; counterpart committed: \$48,149

SIPAZ will support 10 IAF grantees participating in the Colombia peace-building initiative to produce a nation-wide community radio campaign called “Sí de una.” The campaign will highlight and promote the peace-building activities carried out by these participating grantees including activities such as promoting conflict resolution amongst young adults and linking income generation to maintaining peace. SIPAZ will carry out assessments, conduct training and provide technical assistance to strengthen participating organizations’ communication strategies. The project will directly benefit 250 persons and 3,600 indirectly.

[**Batsil Antstik, A.C. \(BATSIL ANTSETIK\)**](#) in Mexico, \$50,000 over one year; counterpart committed: \$110,460

Batsil Antsetik, an indigenous women’s organization in Chiapas, will collaborate with indigenous women artisans from eight groups in the regions of Los Altos and Los Bosques, Chiapas, to improve their earnings, craft production skills and self-esteem and to foster cultural pride. These communities are home to an impressive textile tradition passed from parents to children. Grant activities include training workshops, quality improvement and design innovation, direct market access, learning exchanges, and organizational strengthening. The grant will benefit 80 Maya-Tsotsil indigenous women directly and 400 people indirectly.

Asociación Grupo de Trabajo Redes (AGTR) in Peru, \$240,600 over three years; counterpart committed: \$203,860

AGTR will empower female domestic workers throughout the country to negotiate better

contracts and obtain better paying jobs and will help them strengthen their vocational and interpersonal skills, reinforce their knowledge about their labor rights and obligations, establish a support network and provide them with job search assistance. It will also raise awareness of the rights of domestic workers and disseminate information on best hiring practices to employers and the public at large. The grant will benefit 3,600 women directly and 44,650 persons indirectly.

Asociación Peruana Mujer y Familia (APMF) in Peru, \$233,000 over two years; counterpart committed: \$109,200

APMF will work with local grassroots organizations and empower citizens and public officials to find community-led solutions to prevent gender-based violence. It will also seek to secure women's access to basic protections, care and remedy against their aggressors. It will conduct campaigns, mobilize the community, develop strategic local alliances and prevention campaigns, carry out advocacy and design a monitoring and evaluation system to gauge effectiveness of its activities. The grant will benefit 22,315 women directly and 20,000 persons indirectly in the district of San Juan de Lurigancho.

Fórum para o Desenvolvimento da Zona Leste (FDZL) in Brazil, \$195,976 over two years; counterpart committed: \$293,053

FDZL will work with 10 recycling cooperatives in the city of São Paulo to promote their inclusion in an online business platform created by a network of recycling companies to facilitate the purchase of recycled material. FDZL will also improve the cooperatives' management and marketing skills. The project will directly benefit about 95 cooperative members and an additional 500 residents indirectly.

Associação das Bordadeiras de Nazária (ASBON) in Brazil, \$118,200 over three years; counterpart committed: \$132,800

ASBON will work on the outskirts of Teresina, state of Piauí, Brazil to train victims of domestic violence, single mothers, female heads of households and low-income women in vocational skills. The project will also focus on strengthening organizational capacity in business management, marketing and gender equality in labor relations. This project will benefit about 200 women directly and another 2,000 family members indirectly.

Centro Internacional de Capacitación en Cafecultura y Desarrollo Sustentable, A.C. (CICADES) in Mexico, \$230,980 over three years; counterpart committed: \$432,895, with co-funding from Fundación Sertull.

CICADES will work with farmers of the Integradora de Cafés de Especialidad de las Altas Montañas (INCAFESAM) in Oaxaca, Puebla and Veracruz to strengthen their competitiveness and sustainability. Project activities will help improve organic coffee production, processing, and sales for specialty export markets, as well as satisfy domestic demand for roasted coffee. Farmers will use organic fertilizers and learn about techniques

to produce high quality fungus-resistant coffee plants. This project will also promote INCAFESAM's organizational growth and encourage youth participation through training and opportunities in sales and coffee cupping. The grant will benefit 490 people directly and 2,000 indirectly.

IAF Grassroots Development Fellowship Program

The IAF's Grassroots Development Fellowships program supports doctoral dissertation research in Latin America and the Caribbean. The 15 fellows selected for the 2017-2018 cycle represent six nationalities and 13 universities. They will conduct research in nine countries on topics related to natural resource governance; gender dynamics and oil extraction; returned migrants; indigenous markets and economic growth; and human rights activism. The fellows are listed below:

- **Alban, Dayuma** (Ecuador) University of North Carolina, Chapel Hill, *Gender Dynamics and Oil Extraction in the Ecuadorian Amazon*
- **Baudoin Farah, Claudia** (Bolivia) University of Florida, *Indigenous autonomies and natural resource governance in the Isiboro Sécure Indigenous Territory and National Park (TIPNIS) – Bolivia*
- **de Oliveira, Flavia** (Brazil) University of California, Santa Cruz, *Resilience legacies in traditional institutional arrangements underlying forest conservation in Southern Brazil*
- **Denham, Diana** (USA) Portland State University, *Indigenous Markets in Mexico's 'Supermarket Revolution'*
- **Estrella, Amarilys** (USA/Dominican Republic) New York University, *Translating Blackness: Grassroots Human Rights Activism against Racism in the Dominican Republic*
- **Frank-Vitale, Amelia** (USA) University of Michigan, *Saber Vivir: Deportation, Migration, and 'Knowing How to Live' in Honduras*
- **Galeana Rodriguez, Fernando** (Mexico) Cornell University, *Precarious Rights: Recognition, Empowerment, and Abandonment in the Honduran Mosquitia*
- **Gilbert, Jessica** (USA) Texas A&M University *Community governance of livestock grazing resources in the Huascarán National Biosphere, Peru.*
- **Gonzalez Malabet, Maria** (Colombia) University of South Florida, *The Progressive Transformation of Medellín- Colombia: A Successful Case of Women's Political Agency*
- **Grefa Andi, Fredy** (Ecuador) University of North Carolina, Chapel Hill, *Powers of memory and perceptions on Napo Runa's value on nature and its implications on Payment for Ecosystem Services - The Socio Bosque in the Northern Ecuadorian Amazon.*
- **Hasemann, Jose** (USA/Honduras) University of Connecticut, *Mosquitoes, Place, and Self: Local Responses to Prevention Programs For the Mosquito Vectors that Transmits Zika, Dengue, and Chikungunya in Tegucigalpa, Honduras and Brownsville, Texas*

- **Hoyos Gomez, Diana** (Colombia) University of Pittsburgh, *Campesino communities and the State: reshaping relationships in the context of transition to 'post-conflict' in Montes de Maria, Colombia*
- **Odell, Scott** (USA) Clark University, *Bridge over Troubled Water: Assessing hydrosocial relations among communities, mining companies, and policymakers in Chile*
- **Parisano, Christopher** (USA) City University of New York, *Between Waste and Huacas: The Formalization of Recycler Associations and Cultural Patrimony in Lima, Peru*
- **Ruiz, Hector** (Colombia) University of Pittsburgh, *Risky Fatherhood: HIV-Positive Heterosexual Men, Machismo, and New Masculinities in Colombia*

Management Report

June 2017

Communications

Attached for your review is an opinion piece published in World Politics Review by public policy thought leader, Chris Sabatini, titled “Trump Wants To Ax the Smartest U.S. Investment in Latin America.”

Budget Matters

FY19. Last week agencies were given guidance and top-line budget numbers from OMB for FY19; no guidance was provided to IAF and other agencies slated for elimination.

FY18. Continuing the IAF president’s introductory meetings with members and staff of the key oversight committees, Paloma Adams-Allen and Manuel Nuñez met with senior Senate majority and minority appropriations staff. They fielded questions about the IAF’s geographic reach, beneficiary/grantee profile, the grant-making process, and the value and impact of the Foundation’s investments.

Following Secretary Tillerson’s recent Congressional hearings, the State Department received a Question For the Record (QFR) from Senator Robert Menendez (Senate Foreign Relations Committee) in which he noted the IAF’s more than four decades of effective anti-poverty programming in Latin America and the Caribbean, the agency’s efforts to address root causes of migration in the Northern Triangle of Central America, and inquired whether the administration would revisit its decision. Asked to clear on the department’s response, the IAF used the opportunity to reiterate that, per our earlier communication with OMB, the agency does not agree that it should be eliminated, nor that it duplicates the efforts of other federal programs or the non-profit and private sectors, or that it advances only a niche mission.

FY17. The IAF’s FY17 Operating Plan was submitted to the relevant congressional committees.

FY16. The House Appropriations subcommittee for State and Foreign Operations (HACFO) has lifted its hold on the Central American transfer notification to Congress. The pending transfer of funds is still clearing a final hurdle at USAID, but IAF has obligation and expenditure plans ready to activate.

The IAF’s FY16 Annual Performance Report is now available on the IAF website ([click here](#)). The relevant congressional offices have been notified.

Congressional Affairs

The IAF sent invitations to select congressional staff to participate in August 2017

delegations to review IAF projects in Colombia and Central America (Guatemala/El Salvador). To date, seven staff have confirmed for Colombia and two for Central America.

In advance of the upcoming staff delegations, the IAF president visited migration-related youth empowerment, citizen security, enterprise development, and civil society strengthening projects in Guatemala, June 5-8. She will do a similar monitoring visit to Colombia July 9-13 to review the agency's portfolio of peace projects.

FY16 vs. FY17 Financials

The following charts compare budget authority and total actuals — including commitments, obligations, disbursements, and expenditures — through June for FY 2017 compared with the same period in FY 2016.

FY 2017	Budget Authority	Obligations/ Expenditures	Available Balance
Appropriated "A" (Program Support)	6,697,490	5,152,136	1,545,355
Appropriated "B" (Program Implementation)	16,232,826	12,253,195	3,979,631
SPTF	3,876,482	3,686,098	190,384
Total	26,806,799	21,091,429	5,715,370

FY 2016	Budget Authority	Obligations/ Expenditures	Available Balance
Appropriated "A" (Program Support)	7,464,668	5,096,657	2,368,010
Appropriated "B" (Program Implementation)	15,774,788	9,627,505	6,147,283
SPTF	5,480,181	563,520	4,916,661
Total	28,719,636	15,287,682	13,431,954

FY17 Grant Program

The number of funding actions completed to date are **more than double** those completed at this point last year. To date, the IAF has obligated funds totaling \$10,708,731 for 55 new grants and 23 supplemental funds amendments. The following chart compares progress through June 30, 2017 with the same period in fiscal 2016.

	Number of Grants	Number of Amendments	Value of Grants	Value of Amendments	Split Funds	Total Funds
FY17	55	23	\$7,202,763	\$3,087,193	\$418,775	\$10,708,731
FY16	21	19	\$3,027,083	\$2,046,005	N/A	\$5,073,088

The IAF president approved the following ten grants since the last reporting period (Text in blue is a hyperlink to a longer description on the IAF website for those grants that have also been countersigned by the grantee and funds obligated.)

[**Asociación Cultural para el Desarrollo Integral \(ACDI\)**](#) in Argentina, \$292,750 over two years and six months; counterpart committed: \$524,950

ACDI will support a network of 19 producer organizations to access new markets for their organic, artisanal and socially responsible products. The work includes: creation of a business plan, development of marketing and sales channels through means like an online platform and promotional events, strengthening the management capacity of the network's organizations, and technical assistance to the organizations to meet market supply and demand. The grant will benefit around 1,500 people directly and 9,780 indirectly.

Programa de Reconstrucción Rural (PRR) in Honduras, \$304,000 over three years; counterpart committed: \$222,840

PRR will promote the expansion of agroecological farming systems, strengthen local farmer-led agricultural research committees (or CIAL for their acronym in Spanish), and link associations of producers with local and regional markets. The project is intended to strengthen farmer-led local and regional associations of CIALs to produce and sell improved native seed varieties favorable to challenging environmental conditions. The project will benefit 400 individuals directly and 2,400 indirectly.

Asociación Nacional para el Fomento de la Agricultura Ecológica (ANAFAE) in Honduras, \$278,000 over three years; counterpart committed: \$126,585

ANAFAE will work with 15 of its partner organizations and national coordination office to improve members' knowledge, skills, and abilities to promote sustainable and ecologically sound agriculture methods (agroecology) in the drought-prone southern and western regions of Honduras. Project activities focus on technical assistance and other peer-learning methods like training of trainers, on topics that include expanding ANAFAE member organizations' transparency and accountability capacity, as well as strengthening overall coordination among the groups. ANAFAE will also seek to expand communications activities to raise awareness of successful outcomes and promising practices in agroecology with the public and policy makers, and potentially contribute to increased resource mobilization for both individual members and the association as a whole. The project will directly benefit approximately 100 community trainers and

technical staff in ANAFAE's member organizations in the southern and central western regions of the country, and indirectly benefit 10,000 farmers in the communities they serve.

Asociación de Forestería Comunitaria de Guatemala Ut'z Che' (UTZCHE), \$289,070 over three years, counterpart committed: \$167,605

UTZCHE a network of 40 grassroots organizations working on agroecology and natural resource management across Guatemala, will strengthen the technical capacities of 15 of its member organizations in the western highlands and encourage sustainable natural resource management. UTZCHE will carry out field training sessions in which farmers learn about topics related to the risks of continuously growing one type of agriculture product in the same space, as well as challenges resulting from overusing pesticides. Instead they will promote the advantages of crop diversification, and recognize farmers competitions for the most diversified and well-kept farms. Additionally, UTZCHE will work with other Guatemalan IAF partners and with local governments to obtain ongoing further support. Grant activities will benefit approximately 500 people directly and 30,000 indirectly.

Fundación Taller de Iniciativas en Estudios Rurales y Reforma Agraria (TIERRA) in Bolivia, \$274,500 over three years; counterpart committed: \$606,583

TIERRA will adapt and pilot a participatory decision making model in two municipalities in Bolivia's high plains region. The model will seek ways for communities to engage with their municipal authorities in promoting public policies and programs based on their priorities. It will improve communities' access to information on land use, land tenancy, agricultural census and other data. TIERRA will then raise awareness about how to use the information to strengthen its members' participation in municipal economic commissions and other public forums. Rural producers that are empowered to participate in shared decision making spaces will be able to advocate more effectively for greater investment in local productive and agricultural development projects. About 800 people will benefit directly, and 22,000 indirectly.

Instituto de Investigación y Práctica Social y Cultural A.C. (IIPSOCULTA) in Mexico, \$240,400 over two years; counterpart committed: \$215,400

IIPSOCULTA will engage families in the Mexican states of Guerrero, Mexico, Puebla and Tlaxcala to improve livelihoods through the implementation of grassroots development projects that include diaspora investment. The project includes community-led action plans and financing for economic and cultural initiatives through diaspora investment in grassroots development. The grant includes assistance to strengthen IIPSOCULTA's organizational capacity. The grant will benefit 200 men and women directly and more than 500 family members indirectly.

Organización No Gubernamental de Desarrollo Movimiento de Integración y Liberación Homosexual (Movilh) in Chile, \$212,030 over two years and six months; counterpart committed: \$306,625

Movilh will increase awareness and promote the rights of the LGBTI population in the regions of Los Lagos, Valparaíso, Bio Bio, and Maule, by offering training and technical assistance on existing laws and judicial measures pertaining to the LGBTI population, human rights, and strategies for advising victims of discrimination and other offenses; promoting exchange visits and collaboration between incipient grassroots organizations; and offering financial support for organizational strengthening. The project will directly reach 380 people and another 1,000 indirectly.

Cooperativa de Servicios Múltiples Ríos de Agua Viva 21 de junio R.L. (RAV) in Nicaragua, \$190,000 over three years; counterpart committed: \$784,725

RAV will work with about 22 communities of the municipality of Rancho Grande, Matagalpa, to increase cacao and coffee yields using sustainable and ecologically-sound agriculture (or agroecological) practices. It will provide training and technical assistance to achieve an internationally recognized sustainable farming certification, help farmers increase their sales by improving quality and expanding export markets, and work with cooperatives to establish more processing mills and demonstration plots. To improve its effectiveness, RAV will strengthen the skills of its managerial, technical and administrative teams. The project will benefit 450 farmers and 1,800 family members indirectly.

Entidad Socio Cultural Alto Paraguaiete in Paraguay (ESCAP) in Paraguay, \$181,050 over three years; counterpart committed: \$258,470

ESCAP will work with families in Natalio and Yatytay in Itapúa department of southeast Paraguay to improve their food security and income through organic gardens and enhanced dairy cattle, poultry and honey production. Farmers will diversify their production and improve market access through training and upgrades to facilities. Project activities will also strengthen the organization's management skills to help it function more efficiently and effectively. ESCAP will collaborate with a regional alliance of organizations to organize training workshops focused on increasing its members' fundraising and networking skills and improving overall operations. The grant will benefit 96 families directly and another 1,300 indirectly.

Magueyal, Sujeto y Comunidad, A.C. (Magueyal) in Mexico, \$50,000 over one year and three months; counterpart committed: \$48,850

Magueyal will collaborate with Hñahñu indigenous farmers to improve the livelihoods of their families in seven communities in Cardonal, Hidalgo. Magueyal will mobilize community members to implement action plans and processes for increased organic farming methods. The project will also help Magueyal improve its organizational and

management skills. The grant will benefit about 400 people directly and 800 people indirectly.

Other Matters

GPRA requirements. Per Government Performance and Results Act (GPRA) requirements, in early June the IAF submitted the Board-approved FY 2018 - 2022 Strategic Plan to the Office of Management and Budget for their review. OMB responded that no other agency slated for elimination had presented Strategic Plans.

Management Report July 2017

Budget Matters

On July 19, the House of Representatives Appropriations Committee passed the State Foreign Operations and Related Programs bill with an appropriation level of \$11.25 million for the IAF for FY18. The bill also contains authority for the IAF to receive a transfer to help implement the U.S. Strategy for Engagement in Central America, and the bill report "recommends" that the IAF receive "up to \$10 million" from the Development Assistance (DA) account for the Strategy. A proposed amendment to fund the IAF at the FY17 level of \$22.5 million was presented by members in the majority, but it was not brought forward for a vote by the full Committee. The action on the budget now moves to the Senate, which is not expected to finalize its mark up until sometime in September.

As of July 28, 2017, a transfer of \$6 million from USAID to the IAF was finalized. The funds, from the FY 2016 DA account for the Empowering Community Prosperity and Resilience activity of the U.S. Strategy in Central America, have posted to the IAF's account in Treasury and are ready for immediate use by the IAF and its grantee partners. The funds are two-year monies to be obligated by September 30, 2017 (i.e., the end of this Fiscal Year).

Congressional Affairs

IAF President Paloma Adams-Allen continued to do introductory meetings with the agency's oversight committees. In July, she met with staffers from three offices: one House, two Senate; two Republican, and one Democrat. All meetings were with offices of members who serve on either the House or Senate State Foreign Operations and Related Programs Subcommittees of the Appropriations Committees.

The IAF participated on a panel sponsored by the House Central America Caucus titled: *U.S. Assistance to Central America - Ensuring Aid Effectiveness*. Megan Fletcher represented the IAF and shared key principles, examples and lessons from the IAF's experience providing effective development assistance addressing root causes of migration in Central America. Other panelists were Jonathan Brooks (managing director, Millennium Challenge Corporation), Jill Marie Gerschutz-Bell (senior policy and legislative specialist, Catholic Relief Services), and Linda Adami-Patel from the IDB.

From July 9 to 13, in advance of the upcoming staff delegations, the IAF president reviewed youth empowerment, citizen security, enterprise development, and civil society strengthening projects in Colombia, all of which are related to the IAF's peace-building initiative. The trip was also an opportunity to learn more about IAF's partnership with the Inter-American Network of Corporate Foundations and Actions for Grassroots Development (RedEAmérica). A similar visit to review the agency's portfolio of youth and migration projects in El Salvador is scheduled to take place from July 30 through August 3.

FY16 vs. FY17 Financials

The following charts compare budget authority and total actuals — including commitments, obligations, disbursements, and expenditures — through July for FY 2017 compared with the same period in FY 2016.

FY 2017	Budget Authority	Obligations/Expenditures	Available Balance
Appropriated "A" (Program Support)	6,719,818	5,450,654	1,269,165
Appropriated "B" (Program Implementation)	16,267,948	15,043,099	1,224,849
SPTF	3,814,898	3,814,898	0
Total	26,802,665	24,308,651	2,494,014

FY 2016	Budget Authority	Obligations/Expenditures	Available Balance
Appropriated "A" (Program Support)	7,464,668	6,797,345	667,322
Appropriated "B" (Program Implementation)	15,774,788	13,332,525	2,442,262
SPTF	5,480,181	1,436,820	4,043,361
Total	28,719,636	21,566,691	7,152,946

FY2017 Grant Program

To date the IAF has obligated funds totaling \$12,739,192 for 63 new grants and 27 supplemental funds amendments. The following chart compares progress through July 27, 2017 with the same period in FY 2016.

	Number of Grants	Number of Amendments	Value of Grants	Value of Amendments	Split Funds	Total Funds
FY17	63	27	\$8,629,343	\$3,551,373	\$558,476	\$12,739,192
FY16	35	25	\$4,931,834	\$2,607,030	NA	\$7,538,864

The IAF president approved the following 17 grants since the last reporting period. The seven titles that are hyperlinked to their full descriptions on the IAF website have also been countersigned by the grantee partner and funds obligated.

[Asociación de Desarrollo Pespireense \(ADEPES\)](#) in Honduras, IAF grant: \$398,570 over three years; counterpart committed: \$205,290

The project is the result of networking efforts among IAF youth grantee partners¹ in Central America initiated in 2016. The three organizations implementing this project are successful and creative IAF grantee partners seeking to establish comprehensive development alternatives for youth in communities affected by high rates of migration, in which their educational, employment and social options are limited. The collaborative effort contributes to shared learning among the grantees, with ADEPES and ADETRIUNF incorporating scholarship programs into their overall approach and expanding relationships with the private sector for greater sustainability, areas in which OYE has excelled. For its part, OYE will benefit from the experience of ADEPES and ADETRIUNF in entrepreneurial training and support of youth microenterprises. All three of the organizations have solid leadership training programs and civic engagement experience, which they will synthesize for the development of a joint curriculum. This grant is part of a broader IAF initiative focused on supporting economic prosperity, democracy, and governance consistent with the U.S. Strategy for Engagement in Central America.

[Associação Quilombola Do Povoado Patioba \(AQUIPP\)](#) in Brazil, \$50,000 over one year and six months; counterpart committed: \$68,723

AQUIPP will provide training to young people on cultural identity and Afro-Brazilian heritage. Project activities will include a series of Afro-Brazilian cultural heritage workshops and the setup of a computer lab with internet access to support digital inclusion. The project seeks to improve the professional skills of young people as they enter the job market and will benefit 200 Quilombola youths directly and 1,000 indirectly.

[Associação Rede Rio São Bartolomeu de Mútua Cooperação \(Rede Bartô\)](#) in Brazil, \$289,765 over three years; counterpart committed: \$289,760

Rede Bartô will work with 13 rural associations in six communities to improve agricultural production and processing capacity, develop markets, and contribute to the conservation of natural resources in São Bartolomeu River watershed, Federal District, Brazil. This project will benefit 480 people directly and 1,200 people indirectly.

[Asociación para el Desarrollo Integral Comunitario \(ADICO\)](#) in Panama, \$47,490 over two years; counterpart committed: \$16,640

¹ Asociación de Desarrollo Triunfeña (ADETRIUNF) and Organización para el Empoderamiento de la Juventud (OYE), both are IAF grantee partners from Honduras.

ADICO will work with smallholder farming families in and around Cerro Pelado, Veraguas, Panama to strengthen their organization and increase community engagement. It will also promote ecologically sound methods for cultivating coffee, bananas, tubers, rice, and diverse vegetables for family consumption and to sell in local and regional markets to improve household incomes. The project will directly benefit 160 individuals and indirectly benefit 188 more.

[Asociación de Mujeres Unidas Para el Desarrollo Sostenible \(ASMUDES\)](#) in Bolivia, \$328,725 over four years; counterpart committed: \$237,097

ASMUDES will work to increase income for five indigenous communities that reside in a nationally recognized protected area through the adoption of sustainable agroforestry practices and marketing of fruit and value-added products. The project will strengthen the organizational and marketing capacity of two producer associations to promote greater food security for its members and the consuming communities in the region. It will also strengthen women and youth leadership skills, promoting their participation as community leaders who are better able to engage and participate in decision making at the municipal level. Approximately 1,390 people will benefit directly with another 10,350 indirectly.

[Associação Comunitária do Sítio Lagoa da Coroa \(ACSLC-AL\)](#) in Brazil, \$50,000 over 18 months; counterpart committed: \$51,010

ACSLC-AL will improve the harvesting of fruits and introduce new processing techniques at a fruit dehydration facility in the community. Project activities will improve income, the financial autonomy of women, and local cultural identity. This project will benefit 50 women producers directly and 250 residents indirectly.

[Red + Posithiva de Quintana Roo A.C. \(Redposithiva\)](#) in Mexico, \$50,000 over one year; counterpart committed: \$55,465

Redposithiva will create and implement a pilot training program for young LGBT leaders in Quintana Roo and will raise awareness of the rights of the LGBT community in Mexico. Grant activities include visits to similar training programs, conducting surveys on the status of LGBT people in Quintana Roo, developing educational materials, and training young leaders who can train others. Trainings will address subjects such as human rights, Mexico's legal framework that guarantees rights, the LGBT movement in Mexico, stigma, diversity, discrimination, leadership, citizenship, alliance-building and acquisition of popular education techniques and tools. The grant will benefit about 120 LGBT young people.

The Asociación Latinoamericana de Educación Radiofónica (ALER) in Ecuador, Mexico, Guatemala, Peru and Bolivia, \$184,960 over two years; counterpart committed:

\$362,681

ALER will work with its member community radio stations in Mexico, Guatemala, Ecuador, Peru, and Bolivia to strengthen their network, train individual broadcasters, and develop programming to promote the use and survival of native languages in their communities. These activities will strengthen distance education on topics like literacy, first aid, nutrition, and leadership development. Program activities will benefit 104 indigenous and mestizo radio communicators directly and about 532 indirectly through training and program development. Millions of regular radio listeners will also benefit throughout the region through improved language and education programming.

Asociación Paraguay Orgánico (PY Orgánico) in Paraguay, \$50,000 over one year; counterpart committed: \$154,510

PY Orgánico will develop a strategic plan, conduct outreach activities and implement studies to increase its capacity to serve the members of its national network and to promote smallholder organic agriculture in Paraguay. PY Orgánico will also provide technical assistance to smallholder organic producers to help them improve production, marketing and sales of organic fruits and vegetables. Project activities will include training on sustainable organic agriculture techniques such as composting, natural pest control and other best practices that incorporate soil and water conservation. About 2,800 people will benefit directly and nearly 14,000 indirectly.

Asociación de Madres y Familiares Víctimas de Guerra Waslala (Asociación de Madres) in Nicaragua, \$49,750 over one year; counterpart committed: \$125,879

Asociación de Madres will work with about 27 rural communities in the municipality of Waslala in the North Caribbean Coast Autonomous Region to provide training, technical assistance, and loans for small business development, cacao collection and marketing to women and farmers. For example, the group will introduce scaled up production methods (i.e. turning cacao into homemade chocolate specialty products) so its members can gain better access to local, national and international markets and command better prices. The Asociación de Madres will strengthen its institutional capacities in governance and strategic planning. Asociación de Madres will engage some 200 residents of the communities and an additional 1,000 residents will benefit indirectly.

The Asociación Seres (SERES) in Guatemala, \$301,448 over three years; counterpart committed: \$56,500

SERES will organize local community and nonprofit groups, including another IAF grantee partner, and manage a comprehensive leadership, governance, educational, and economic opportunity program for young adults between the ages of 15 to 30 from Guatemala's western highlands. SERES will manage selected community organizations,

and through a steering committee, will implement a leadership and governance training program. Program activities will include providing 30 scholarships and 10 internships for young participants, as well as establishing and managing a subgrant fund to initiate 12 youth-led microenterprises. Grant activities will benefit 60 youth directly and about 300 more indirectly.

Associação Movimento Mecenaz da Vida (MMV) in Brazil, \$266,350 over 3 years; counterpart committed: \$393,500

MMV will work with smallholder farmers, indigenous and Quilombola (Afro-Brazilian) communities, and local consumers in the southern part of Bahia state, Brazil, to inspire a nascent regional agroecology network. The project will accomplish this through implementing a participatory certification system, promoting the creation of new agroecological markets, and improving local biodiversity conservation. This project will benefit 3,600 people directly and another 8,000 indirectly.

Caritas Brasileira Regional do Maranhão (CBMA) in Brazil, \$291,520 over three years; counterpart committed: \$337,000

CBMA will work directly with 20 indigenous and Afro-descendant small-holder farmer groups in 10 municipalities in the state of Maranhão, Brazil to strengthen a grassroots network — Rede Mandioca — to link producers with expanded markets. CBMA will achieve this through improved manioc root cultivation techniques and in the standards for processing manioc flour, establishment of new marketing channels at the state level and training in management to network members. This project will benefit 1,000 people directly and 4,000 families and 10,000 consumers indirectly.

Fondation Communautaire Haïtienne-Espwa (FCH-Espwa) in Haiti, \$50,000 over one year; counterpart committed: \$58,897

FCH-Espwa will support grassroots groups by improving itself as an organization and providing financial and technical support through its community development program. FCH-Espwa will manage a grant fund and award approximately six subgrants of up to \$14,000 each to grassroots organizations in the Jérémie and Moron municipalities of Grand'Anse. Project activities will benefit 1,110 people directly and another 8,000 indirectly.

Organisation des Paysans de Labiche (OPLA) in Haiti, \$223,000 over three years; counterpart committed: \$95,420

OPLA will organize project activities with three local farmer organizations. It will train its members and farmers on ecologically sound agricultural practices that will improve production, increase revenue, and ensure sustainable access to food supplies. OPLA will

work with farmers to establish a grain mill, two veterinary centers, and home gardens, and form or strengthen savings and loan organizations. The project will benefit about 1,500 farmers directly, and another 6,000 indirectly, in the Côtes-de-Fer district in Haiti's Sud-Est department.

Fundación Fútbol para el Desarrollo (FuDe) in Argentina, \$335,620 over two years and six months; counterpart committed: \$656,365

FuDe will work with a network of about 16 partner organizations to train 180 youth from around 10 countries in Latin America as mediators in fútbol callejero (street soccer). The training will target at-risk and marginalized youth and teach them employability skills such as leadership, teamwork, critical thinking, effective communication, negotiation, respect, discipline and drive for results. The training will occur via a virtual platform, in-person meetings, and exchanges. FuDe will also facilitate exchanges with IAF grantee partners and organizations in Nicaragua to instruct on how to use sports-based training programs using fútbol callejero to strengthen leadership among disadvantaged youth. The grant will benefit 4,800 people directly and another 16,800 indirectly.

La Asociación Pro Comunidades Turísticas de Honduras (LAPROCOTURH) in Honduras, \$288,280 over three years; counterpart committed: \$173,500

LAPROCOTURH will strengthen its network of 15 community-based tourism committee members located in or near protected areas on the north coast of Honduras.

LAPROCOTURH will create marketing alliances to increase visitation, provide training, technical assistance and access to credit to its members to improve small business revenue. It will also raise environmental awareness among communities where its members are located and about the benefits of protecting their natural resources. The project will directly benefit 500 people located in eight municipalities on the north coast and another 1,800 indirectly.

Other Matters

Leadership meeting for initiative on Building Broader Communities in the Americas (BBCA). On July 14, Steve Cox and Michael Layton represented the IAF at a meeting of the leadership of the BBKA, an effort to promote interaction, shared learning, and joint investment among community and diaspora foundations, and other business and civic associations throughout the hemisphere. The meeting, hosted by the Boston Foundation, included representatives from IAF, the Mott Foundation, CFLeads (our implementing partner), Spitfire (a communications firm), the University of Minnesota, and community foundations from southern Arizona, Boston, El Paso, Guadalajara, and Monterrey. The last four of these are all conducting mapping exercises (with BBKA co-investment) of business, civic, and financial organizations in their cities that might be enlisted in supporting transnational collaborations.

Meeting with Honduran Vice-Minister. On July 21, Maria del Carmen Nasser, vice minister of foreign relations for Honduras, visited the IAF office and met with Stephen Cox, Sarah Stewart and Mary DeLorey, foundation representatives for Honduras, and Megan Fletcher, congressional affairs specialist. Nasser was accompanied by Hector Corales and Marcelo Larach of the Honduran Embassy in Washington, and Violeta Sandino, representing a Honduran government scholarship program. The wide-ranging discussion covered the IAF mission and portfolio in Honduras, Nasser's efforts to coordinate foreign assistance to Honduras and engage corporate actors in public/private partnerships, and possibilities of coordinating support for scholarships for young people (a program tool with which the IAF is experimenting in our Northern Triangle portfolio). Follow-up actions include more substantive discussions of scholarships and coordination with RedEAmérica to explore more corporate sector engagement in Honduras.

Management Report

August 2017

Board Relations

A telephonic board meeting is scheduled for September 6, 2017 at 11 a.m. ET.

The annual combined meeting of the board of directors and the advisory council is scheduled to take place at the Offices of Baker and McKenzie on November 6. A reception will be held on the Sunday night before the meeting. Please be on the lookout for an email with additional details from Karen Vargas. We appreciate you confirming your participation.

Congressional Affairs

The IAF took advantage of congress' August recess to lead two week-long congressional staff delegations to Colombia and Central America (El Salvador and Guatemala).

The Colombia trip, which ran from August 9 through August 15, included a bipartisan seven member delegation. House and Senate staffers reviewed IAF's peace-building portfolio in Colombia, including community-run social enterprises in the Cauca region, youth programs in Monteria, corporate partnerships in Medellin, and civil society strengthening projects in Medellin. The group also engaged with embassy and USAID staff.

The El Salvador and Guatemala trip, ran from August 20 to August 27 and included an eight-member delegation, the majority of whom represented republican House and Senate offices. Staffers reviewed IAF's migration related youth development, economic opportunity, and civil society strengthening and governance projects in urban, peri-urban, and rural countries in the two Northern Triangle countries. They also interacted with civil society groups and representatives from the U.S. Embassies.

The IAF President will debrief with delegation members about their experience interacting with IAF's staff, grantees, and partners in the field in mid-September.

FY17 vs. FY16 Financials

The following charts compare budget authority and total actuals — including commitments, obligations, disbursements, and expenditures — through August for FY 2017 compared with the same period in FY 2016. This month's tables reflect the \$6.0 million transfer from USAID to the IAF to support community-level prosperity and governance activities under the U.S. Strategy in Central America.

FY 2017	Budget Authority	Total Actuals	Available Balance
Appropriated "A" (Program Support)	6,722,420	5,704,683	1,017,737
Appropriated "B" (Program Implementation)	16,371,808	14,323,465	2,048,343
Central America Transfer (1617)	6,000,000	4,336,917	1,663,083
SPTF	3,616,903	3,476,911	139,992
Total	32,711,131	27,841,977	4,869,155

FY 2016	Budget Authority	Total Actuals	Available Balance
Appropriated "A" (Program Support)	7,500,556	7,012,150	488,405
Appropriated "B" (Program Implementation)	16,317,679	15,392,020	925,660
SPTF	5,489,131	2,529,682	2,959,449
Total	29,307,366	24,933,852	4,373,514

FY17 Grant Program

To date the IAF has obligated funds totaling \$14,934,150 for 69 new grants and 31 supplemental funds amendments. The following chart compares progress through **August 31, 2017** with the same period in fiscal 2016.

	Number of Grants	Number of Amendments	Value of Grants	Value of Amendments	Split Funds	Total Funds
FY17	69	31	\$9,774,571	\$4,284,341	\$875,238	\$14,934,150
FY16	41	29	\$5,796,229	\$2,835,225	NA	\$8,631,454

The IAF president approved the following two grants since the last reporting period (Text in blue is a hyperlink to a longer description on the IAF website for those grants that have also been countersigned by the grantee and funds obligated.)

[Fundación en Acción Comunitaria de Honduras \(FUNACH\)](#) in Honduras, \$209,000 over three years; counterpart committed: \$169,535

FUNACH will work with farming families in eight communities in the department of Yoro to strengthen smallholder agricultural production, improve food security and boost household incomes in a region affected by seasonal irregular migration. Specifically,

FUNACH will provide technical assistance to help increase coffee and grain yields, protect community water sources, and enrich nutrition. The project will directly benefit 850 people.

[Asociación del Trifinio para el Desarrollo Sostenible \(ATRIDEST\)](#) in Honduras, \$246,750 over three years; counterpart committed: \$166,675

ATRIDEST will work with 140 farmers in 10 communities in the southwestern department of Ocotepeque to address food insecurity and lack of employment opportunities, particularly among youth. ATRIDEST will set up farm field schools to train farmers and young people in sustainable practices (including integrated pest management, drip irrigation and the use of organic inputs), as well as collaborate with community savings and loan organizations to support community members' market-driven initiatives. The project will directly benefit 400 farmers and another additional 6,300 community members indirectly.

Personnel

The recruitment for the Managing Director for External and Government Affairs recruitment yielded a pool of qualified applicants. The first round of interviews with the top five candidates is scheduled for the week after Labor Day. The IAF hopes to extend an offer by the end of September.

The vacancy announcements for a new position of Deputy Director for Grants and Portfolio Management will close on August 31, 2017.

This month, the IAF welcomed Anita Isaacs as Senior Program Specialist for migration. The one-year appointment will enable the IAF to analyze and strengthen its migration-related grants in the Northern Triangle of Central America.

Other

As of July 2017, the IAF is officially certified by the Office of Special Counsel as compliant with 5 U.S.C. §2302(c) regarding training on whistleblower protections. The certification is valid through July 2020. You can look up the agency certification status [here](#).

Management Report September 2017

Board Relations

On September 6, the board of directors held a telephonic meeting to review next steps for updating the membership of the advisory council and consider the appropriate role of the Board in IAF funding decisions. The IAF has sent letters to advisory council members whose terms have expired and the board is currently considering additional candidates for the 2017 to 2020 term.

As a reminder, the joint meeting of the board of directors and advisory council will take place in Washington, D.C. at the Offices of Baker and McKenzie on Monday, November 6. Please confirm your participation with Karen Vargas (KVargas@iaf.gov), who will assist you with travel arrangements.

Congressional Affairs

On September 15, IAF President/CEO Paloma Adams-Allen and Congressional Affairs Specialist Megan Fletcher met with staffers from nine House and Senate offices, as well as the Congressional Research Service, to get their feedback on the IAF grants they reviewed during the August staff delegations to Colombia, Guatemala, and El Salvador. The meeting was hosted by Ryan Evans of Senator Johnny Isakson's staff. The staffers described the experience as valuable, particularly because they saw and heard first hand: the challenges and opportunities the poor of Latin America and the Caribbean navigate daily; the IAF's distinct bottom-up/community-led development model; where the IAF's work fits in the U.S. Government's foreign assistance toolkit; and how it advances U.S. priorities and interest.

Budget Matters

FY17. The IAF finishes the fiscal year meeting its forecasted grant and financial targets. We will report the results of the FY17 performance metrics during the November Board meeting.

FY18. The U.S. Congress approved a three-month continuing resolution (CR) on September 8, 2017 providing \$4.2 million in FY18 appropriations for the IAF through December 8, 2017 at the same annualized level as FY17.

FY19. The IAF president and members of the budget team (Chief Operating Officer Lesley Duncan and Budget Analyst Christopher Wood) met with OMB International Affairs Division staff (Economic Affairs Branch Chief Fouad Saad and Regional Management Officer Mia Mitchell) to discuss the FY19 budget process and request, as well as the agency's response to an OMB proposal to consolidate all foreign assistance-related small grants activities (i.e the core of the IAF's work) into USAID.

FY16 vs. FY17 Financials

The following charts compare budget authority and total actuals — including commitments, obligations, disbursements, and expenditures — through September for FY 2017 with the same period in FY 2016.

FY 2017	Budget Authority	Total Actuals	*Available Balance
Appropriated "A" (Program Support)	6,513,966	5,932,980	580,986
Appropriated "B" (Program Implementation)	16,690,336	16,426,036	264,300
Central America	6,000,000	6,000,000	0
SPTF	3,300,942	3,300,942	0
Total	\$32,505,244	\$31,659,957	\$845,286

*\$729K of the available balance will be carry forward to FY 2018 as 1718 funds.

FY 2016	Budget Authority	Total Actuals	Available Balance
Appropriated "A" (Program Support)	7,501,574	7,200,314	301,260
Appropriated "B" (Program Implementation)	16,326,513	16,291,437	35,076
SPTF	5,423,673	5,423,673	0
Total	\$29,251,760	\$28,915,424	\$336,336

FY2017 Grant Program

To date, the IAF has obligated funds totaling \$17,043,609 for 83 new grants and 39 supplemental funds amendments. The following chart compares progress with the same period in fiscal 2016. The IAF has committed, but not yet obligated, an additional \$2,037,049 for funding actions that were partially funded in FY16 and FY17, which we expect to obligate in FY18.

	Number of Grants	Number of Amendments	Value of Grants	Value of Amendments	Split Funds	Total Funds
FY17	83	39	\$10,859,015	\$5,191,356	\$993,238	\$17,043,609
FY16	50	46	\$6,956,905	\$4,974,040	-	\$15,675,699

The IAF president approved the following eight grants since the last reporting period. (Text in blue is a hyperlink to a longer description on the IAF website for those grants that have also been countersigned by the grantee and funds obligated.)

[Asociación Intersectorial para el Desarrollo Económico y Progreso Social \(CIDEP\)](#) in El Salvador, \$277,764 over 24 months; counterpart committed: \$287,966

CIDEP works with young people in six departments in El Salvador -- Mejicanos, Ciudad Delgado, Cuscatancingo, Tecoluca, Zacatecoluca and Jiquilisco -- to prevent violence by offering youth in affected communities alternatives to lives of crime, including opportunities to improve their leadership, job, and life skills. Key outcomes of the project include young people creating their own groups to promote a culture of peace in their neighborhoods, and CIDEP building alliances between the public sector and civil society to help sustain local investment in community-level youth development. The grant will directly benefit 630 people and indirectly benefit another 4,750.

[Asociación Agropecuaria de Mujeres Produciendo en la Tierra R.L. \(AMSATI\)](#) in El Salvador, \$157,435 over 2 years; counterpart committed: \$76,052

Women in El Salvador face economic exclusion and domestic and gang-related violence, pressures that can drive them to look for better conditions elsewhere. AMSATI will facilitate greater economic independence among women from the municipalities of Izalco and San Francisco Menendez, by providing opportunities for them to gain leadership, networking, advocacy and business development skills. Aspiring women entrepreneurs will also have a chance to start their own agricultural enterprises -- with technical and financial support from AMSATI. In a bid to improve its ability to reach and support additional members, AMSATI will also develop a cohort of 60 trainers of trainers. The grant will directly benefit 100 women in the target municipalities and another 2,188 indirectly (across the country).

[Asociación para el Desarrollo Sostenible de El Salvador \(Popol Na\)](#) in El Salvador, \$150,519 over 2 years; counterpart committed: \$72,630

Popol Na will partner with the Nuevo Eden municipal environmental committee, as well as ACOPARO, another local agricultural cooperative, to train their local smallholder farmer members in sustainable agricultural production to improve food security, increase incomes, and create economic alternatives to irregular migration. Youth participating in the collaborating groups will have opportunities to serve as leaders, trainers, and end beneficiaries. The grant will directly benefit 60 persons and indirectly benefit an additional 300.

[Asociación de Desarrollo Comunitario Qanil \(QANIL\)](#) in Guatemala, \$43,300 over one year and six months; counterpart committed: \$17,500

QANIL seeks to improve the livelihoods of youth from the economically-depressed

departments of Huehuetenango, San Marcos, and Quetzaltenango by preparing them to engage decision makers and to expand the economic and leadership opportunities available to youth. QANIL will work with youth to develop and implement plans to engage the local government, the private sector, and civil society in partnerships that create jobs and facilitate greater youth involvement and leadership in community life. The association will also strengthen its own capacity and plan for sustainability beyond IAF support (by developing a strategic plan, obtaining legal status, and engaging in fundraising activities). Grant activities will directly benefit 60 youth and indirectly benefit another 240 youth.

[Asociación Lambda \(LAMBDA\)](#) in Guatemala, \$226,600 over 3 years; counterpart committed: \$126,535

Central American NGOs report that increasing numbers of LGBTI migrants are fleeing El Salvador, Guatemala, and Honduras in search of safer living conditions. Asociación Lambda (LAMBDA) will work with incipient grassroots groups from the Izabal, Jalapa, Quetzaltenango and San Marcos departments to provide alternatives for the affected population in their own communities. Specifically, the association will support their efforts to start new microenterprises, as well as to strengthen their management, governance, and advocacy capabilities. Grant activities will directly benefit 100 people and indirectly benefit approximately 500 people.

[Asociación Multidisciplinaria para el Desarrollo \(AMDES\)](#) in Nicaragua, \$202,311 over three years; counterpart committed: \$173,398

AMDES will train close to 900 people -- mostly youth -- in the Posoltega region in effective approaches to increasing civic engagement, strengthening leadership and community development capabilities, addressing gender-based violence, and encouraging entrepreneurship, particularly among youth and women, by improving access to loans and technical assistance. The association will also focus on strengthening women's networks to facilitate greater say in how public funds are allocated to community projects. The Grant will directly benefit 890 individuals and indirectly benefit another 3,560 individuals.

[Cáritas Arquidiocesana del Cusco \(Cáritas Cusco\)](#) in Peru, \$276,000 over 3 years; counterpart committed: \$250,960

Cáritas Cusco will support equitable and sustainable development in the Callata community by promoting the inclusion of women and youth in community decisions, increasing food security and family incomes through improved agricultural production, and preparing the community to access funds for local investments through the participatory budgeting process. Project activities will directly benefit approximately 200 persons and indirectly benefit another 870 persons.

[Asociación Sombra de Árbol \(ASdeA\)](#) in Paraguay, \$202,800 over 3 years; counterpart

committed: \$219,300


ASdeA will work with communities in the remote Paraguayan Chaco— a region characterized by extreme poverty, a harsh environment, a lack of state presence, and illicit economies — to improve their livelihoods and food security through smallholder agricultural practices and support their efforts to strengthen their cultural heritage. Approximately 2,175 people will directly benefit and another 10,100 will benefit indirectly.

Personnel

Barbara Aliño, will join the IAF in mid-October as the new director of external and governmental affairs. She has over twenty years of experience working for the Department of Homeland Security (DHS) and its component agencies in various policy, strategy, communications and management positions. Barbara spent several years working in Latin America assigned to U.S. Embassies in Mexico, Ecuador, and Venezuela and as a liaison to the Caribbean. Barbara, who began her career as a translator with the United Nations High Commissioner for Refugees, holds a Certificate in Legislative Affairs, Congress and National Security policy from the University of Georgetown, an undergraduate degree in International Relations from the Universidad Iberoamericana in Mexico, a certificate from the Sorbonne, and a Master of Arts degree in International Relations and International Business from the University of Miami. She was born and raised in Miami, Florida and is fluent in Spanish and French.

Other

The IAF currently works with groups in twenty countries in Latin America and the Caribbean. (b) (5)



Management Report October/ November 2017

Board Relations

Advisory Council Update. The IAF graduated members of the advisory council whose three year terms had expired, and extended invitations for new three-year terms expiring on October 2020. To date, six former members have agreed to serve new terms and three new candidates -- **George Muñoz, Chris Sabatini, and Matt Swift** -- agreed to join.

Meetings. The IAF's Board of Directors and the advisory council held their annual meeting on November 6. The meeting was followed by a reception with IAF stakeholders from the private, public, and NGO sectors.

A telephonic board meeting was held on November 28, 2017 to discuss the matter of the FY19 budget process.

Congressional Affairs

On October 15, Jose Toasa, the foundation representative for Guatemala, introduced House Foreign Affairs Committee (HFAC) staffers to IAF grantees addressing the effects of irregular migration in Guatemala City. Feedback from the staff delegation has been very positive.

On November 30, the IAF participated in a private briefing of House and Senate staffers by the interagency coordinating group on the Global Food Security Strategy, led by USAID's Bureau for Food Security, on the implementation of the strategy, as mandated in the 2016 Global Food Security Act.

Communications and External Affairs

Annual Report. The IAF released its 2017 Annual Report in November, copies of which are available upon request. It is also posted on our website: [2017 Annual Report](#).

Annual Management Report (AMR). The IAF submitted its 2017 AMR to Congress. It is also posted on our website: [2017 Annual Management Report](#).

IAF community philanthropy panel. The IAF was featured prominently at the Seattle International Foundation's annual Central America Donors Forum. Steve Cox led a session featuring grantee partners who are successfully unlocking private and other resources for grassroots development in their countries (David Perez Rulfo of Corporativa de Fundaciones/Mexico; Margareth Florez of RedEAmérica/Colombia; and Elmer Arias of Fundación para la Educación Social Económico y Cultural/El Salvador).

Giving Tuesday. The IAF took advantage of #GivingTuesday (November 28) to solicit additional support for earthquake recovery in Mexico. [Click here to view the online appeal.](#)

Interagency Affairs

In October, the foundation representatives for Honduras and Guatemala, Sarah Stewart and Jose Toasa, represented the IAF in USAID-led Feed the Future (FtF) strategy sessions and shared the foundation's approach to improving food security and expanding economic opportunity for smallholder farming communities. Sarah Stewart also took USAID's FtF interagency coordinator to the field to see IAF funded agriculture and nutrition projects in Honduras.

Budget Matters

FY17. The IAF formally requested a transfer from USAID of up to \$15 million in FY17 Development Assistance funds as provided for in the State, Foreign Operations and Related Programs section of the 2017 Consolidated Appropriations Act. Transferred funds will be put toward supporting the U.S. strategy in the Northern Triangle countries in Central America.

FY18. Public Law 115-56 (Continuing Resolution FY18) funds the government from October 1 through December 8. The IAF received a tranche of \$4.2 million an annualized rate based on the FY17 appropriation level.

FY19. On December 1, the IAF responded to OMB's FY19 passback narrative, which proposes folding IAF's small grants function into USAID.

Financials

The following charts compare budget authority and total actuals — including commitments, obligations, disbursements, and expenditures — through November 30 for FY18 compared with the same period in FY17. Of note, the budget authority apportioned for both periods is through December 8 for FY18, and December 9 for FY17, per the terms of the Continuing Resolutions (CR) for each respective year.

FY 2018	*Budget Authority	Total Actuals	Available Balance
Appropriated "A" (Program Support)	2,035,819	1,110,229	925,589
Appropriated "B" (Program Implementation)	3,448,174	1,859,275	1,588,899
SPTF	0	0	0
Total	5,483,992	2,969,505	2,514,488

*Please note Budget Authority in FY 2018 includes \$4.2M for the FY 2018 CR in addition to \$1.26M in FY 2017 carryforward.

FY 2017	*Budget Authority	Total Actuals	Available Balance
Appropriated "A" (Program Support)	1,509,125	999,291	509,834
Appropriated "B" (Program Implementation)	3,076,296	1,571,164	1,505,133
SPTF	3,300,942	99,400	3,201,542
Total	7,886,363	2,669,854	5,216,509

*Please note Budget Authority in FY 2017 includes \$4.4M for the FY 2017 CR in addition to \$632K in FY 2016 carryforward.

FY17 Audit. The USAID Office of Inspector General completed an audit of IAF's financial statements for the year ending September 30, 2017. IAF received an Unmodified Opinion, which is the highest level of assurance that can be expressed.

Grants and Portfolio Management

2017 Grassroots Development Fellows. On October 17 - 18, the IAF held its annual orientation workshop for our newest cohort of fellows. This year's orientation brought together 15 doctoral fellows from 13 universities, who will be conducting research in nine countries [Bolivia, Brazil, Chile, Colombia, Dominican Republic, Ecuador, Honduras, Mexico and Peru] on grassroots development topics.

Partnership to Support Post-Earthquake Recovery in Mexico. The IAF, Mott Foundation and Comunalia (organization representing Mexican community foundations) are standing up a new partnership designed to quickly mobilize the resources needed to support long term recovery in states most affected by the September 2017 earthquakes. The IAF has put \$100,000 toward the effort, which Mott has matched. Comunalia will manage the Partnership.

Other matters

Staff Engagement. On October 4, foundation staff celebrated the end of fiscal year 2017 with a dessert potluck, a scavenger hunt on the Capitol Mall, and cool-down ice cream cones compliments of IAF CEO Paloma Adams-Allen!

Management Report December 2017 / January 2018

Board Relations

Board of Directors Update. After 14 years on the IAF board, including as Board Chair from 2004 to 2009, Roger Wallace announced his resignation at the joint board/advisory council meeting in November. The Foundation is grateful for his years of service on the Board and is pleased to welcome him as a permanent member of the advisory council.

Annual Board Trip. The 2018 board trip to visit IAF grantee partners will take place in Guatemala from April 15-18. Please save the date and let us know if you plan to attend.

Congressional Affairs

Congress urges the IAF to direct additional resources to the Caribbean. In a January 5 letter to IAF President & CEO Paloma Adams-Allen, Congresswoman Ros-Lehtinen (R-FL) and Congressman Engel (D-NY) urged the IAF “to direct additional IAF resources to the Caribbean, particularly to efforts to make communities in the subregion more resilient in the face of future natural disasters.” The Foundation is currently working on a strategy to engage the Caribbean grassroots in disaster reduction.

Briefings. On January 18, IAF President/ CEO Paloma Adams-Allen led a briefing for the minority staff of the Senate Foreign Relations Committee (SFRC) on the IAF’s conservation and climate resilience portfolio. SFRC staff intend to travel during the upcoming recess and have expressed an interest in meeting grantees.

Upcoming:

- **Joint IAF/USADF Panel (11:00 am, Thursday Feb. 8, Senate Russell 385)** The IAF President will participate in the Caucus for Effective Foreign Assistance’s panel discussion, “Community-led Development: A Conversation with IAF and USADF.”
- **IAF 5th Annual Coffee and Chocolate Tasting Event (3:00 pm, Thursday, Feb. 8, Rayburn Foyer)** The event will feature grantee partners from Colombia, Mexico, Guatemala and Bolivia. [Click here to visit the event page and to RSVP.](#)

Budget Matters

FY18 Budget. Due to a lapse in FY18 appropriations, the U.S. government shut down briefly in January. Because the IAF is legally prohibited from incurring financial obligations during a lapse, employees were placed in furlough status effective one minute past midnight on January 19, 2018, until midnight January 22, when additional funding was provided under a Continuing Resolution. Retroactive compensation for furloughed Federal employees covering the period of the lapse was approved.

The current Continuing Resolution ([PL 115-120](#)) funds the government through February 8, 2018 at an annualized rate based on the FY17 appropriation level.

Central America Transfer. In January, the Latin America and Caribbean Bureau of USAID (USAID/LAC) indicated that it intended to transfer \$6 million in FY17/18 funds designated for the U.S. Strategy in Central America to the IAF. The process of transferring the funds is expected to take several months.

FY19. On December 1, the IAF responded to the Office of Management and Budget's (OMB) FY19 passback narrative, which proposed folding IAF's small grants function into USAID's LAC Bureau, and providing \$3.4 million for termination activities, effective October 1, 2018. The President is expected to release his FY19 budget to Congress on February 12.

FY18 vs. FY17 Financials

The following charts compare budget authority and total actuals—including commitments, obligations, disbursements, and expenditures—through January 31 for FY18 compared with the same period in FY17. Of note, the budget authority apportioned for both periods is through February 8 for FY 2018, and April 28 for FY 2017, per the terms of the Continuing Resolutions (CR) for each respective year.

FY 2018	Budget Authority	Total Actuals	Available Balance
Appropriated "A" (Program Support)	3,454,478	2,360,951	1,093,527
Appropriated "B" (Program Implementation)	5,861,130	3,089,898	2,771,232
SPTF	0	0	0
Total	9,315,608	5,450,849	3,864,759

*Please note Budget Authority in FY 2018 thru January includes \$8.0M for the FY 2018 CR in addition to \$1.3M in FY 2017 carryforward.

FY 2017	Budget Authority	Total Actuals	Available Balance
Appropriated "A" (Program Support)	4,881,956	2,679,049	2,202,907
Appropriated "B" (Program Implementation)	8,328,432	3,410,468	4,917,965
SPTF	3,300,942	2,369,584	931,358
Total	16,511,330	8,459,101	8,052,229

*Please note Budget Authority in FY 2017 thru January includes \$12.9M for the FY 2017 CR in addition to \$291K in FY 2016 carryforward.

FY2018 Grant Program

To date the IAF has obligated funds totaling \$717,515 for two new grants. The following chart compares progress through January 31, 2018 with the same period in fiscal 2017. The rate of grant making has been affected by four Continuing Resolutions, one government shutdown, and the implementation of the FY18 country priorities.

	Number of Grants	Number of Amendments	Value of Grants	Value of Amendments	Split Funds	Total Funds
FY18	2	1	\$280,800	\$133,555	\$436,715	\$851,070
FY17	26	6	\$2,019,696	\$862,713	-	\$2,882,409

The IAF president approved these grants since the last reporting period.

Universidad Campesina del Sur, A.C. (Unicam-Sur) in Mexico, \$230,800 over three years; counterpart committed: \$186,505

Unicam-Sur works with smallholder farmers in Morelos and Guerrero to create sustainable livelihoods in a region challenged by heightened levels of crime and violence and weak economic activity. Specifically, the organization will connect producers and consumers and facilitate direct market access for farmers and micro-businesses. The project is expected to benefit 500 people directly and 1,200 people indirectly. IAF's support for small business growth, local entrepreneurship and market development expands economic opportunity at the community-level and contributes to enhanced peace and security.

Fundo Socio-Ambiental Casa (CASA) in Brazil, \$50,000 over 12 months; counterpart committed \$60,800

CASA, a Brazilian organization with a successful record of providing financial resources to nascent and remote grassroots organizations via a socio-environmental fund, will partner with civil society organizations from Argentina, Bolivia, Colombia, Ecuador, Paraguay and Peru interested in replicating its funding model in order to channel greater resources to grassroots development in their countries. Up to 6,000 people are expected to benefit indirectly. The IAF is committed to identifying and testing innovative community-driven solutions like the CASA model across Latin America and the Caribbean.

Expansion of IAF-RedEAmérica partnership into Central America and the Caribbean. The IAF is entering a new phase of collaboration with RedEAmérica, our partnership with 80 corporate foundations in 13 LAC countries. The IAF has approved a \$133,555 grant to RedEAmérica, who will match the grant with \$232,179 in grantee resources, to expand the network into Central American and Caribbean to engage the business and philanthropic sectors in both subregions to invest in grassroots development.

The IAF is also advancing the following ongoing initiatives:

Partnership to Support Post-Earthquake Recovery in Mexico. Following the September 2017 earthquakes, the IAF and the C.S. Mott Foundation championed the creation of a Mexico Earthquake Recovery and Disaster Preparedness Fund, to channel funds from community foundations and others throughout the hemisphere to those Mexican community foundations working hard in affected areas. To date, we have assembled a pool of \$350,000 to match local Mexican contributions to the task of rebuilding earthquake-damaged communities after the immediate humanitarian response.

Phase Two of the IAF's Colombia Peace Initiative. In January, the Foundation launched phase two of the Colombia Peace initiative to incent and support—via the provision of small grants (under \$50,000) to community-level peacebuilding initiatives. We expect to make decisions on these awards in May. At that point, the IAF will also approach philanthropic and corporate partners interested in joining as co-funders. Phase one of the Peace Initiative (2016) enabled 18 grassroots organizations to become actively engaged in local and regional peace processes.

Other Matters

Government Accountability Office (GAO) Review. At the request of Congress, the GAO will be reviewing the implementation of the U.S. Strategy on Central America across the government, focusing on U.S. efforts to support reintegration of central american migrants. The GAO recently conducted an entrance briefing with the IAF and is expected to start reviewing our projects in mid-late February.

Personnel. Stephen Cox, who has been with the IAF for the past seven years, as Vice President for Programs and recently as the Managing Director for Networks and Strategic Initiatives, has announced his retirement from the Foundation. Steve's last day in the office will be February 28. The IAF will recruit two new directors -- Strategic Partnerships and Knowledge Management, Learning, Monitoring and Evaluation -- to fill in behind Steve.