



# governmentattic.org

*"Rummaging in the government's attic"*

Description of document: Overseas Private Investment Corporation (OPIC)  
correspondence to/from the Office of Management and  
Budget (OMB) and Congressional offices, Committee  
Offices or Subcommittee Offices, 2016-2017

Requested date: 25-May-2017

Release date: 09-May-2018

Posted date: 20-May-2019

Source of document: FOIA Request  
FOIA Director (LA)  
Overseas Private Investment Corporation  
1100 New York Avenue, NW  
Washington, DC 20527  
Email: [foia@opic.gov](mailto:foia@opic.gov)

The governmentattic.org web site ("the site") is noncommercial and free to the public. The site and materials made available on the site, such as this file, are for reference only. The governmentattic.org web site and its principals have made every effort to make this information as complete and as accurate as possible, however, there may be mistakes and omissions, both typographical and in content. The governmentattic.org web site and its principals shall have neither liability nor responsibility to any person or entity with respect to any loss or damage caused, or alleged to have been caused, directly or indirectly, by the information provided on the governmentattic.org web site or in this file. The public records published on the site were obtained from government agencies using proper legal channels. Each document is identified as to the source. Any concerns about the contents of the site should be directed to the agency originating the document in question. GovernmentAttic.org is not responsible for the contents of documents published on the website.



May 9, 2018

SENT VIA E-MAIL

**RE: Response for FOIA Request 2017-00036**

This letter is a final response to your Freedom of Information Act (“FOIA”) request dated May 25, 2017 and received on May 26, 2017. Your request has been assigned **FOIA Number 2017-00036**. Please reference this number in all correspondence concerning your request. You requested:

- 1. Email to or from the Office of Management and Budget between May 1, 2017 and the present.**
- 2. All letter correspondence to or from the Office of Management and Budget between May 1, 2017 and the present.**
- 3. All letter correspondence to or from Congressional offices or Committee Offices or Subcommittee Offices between May 1, 2017 and the present.**

This letter is a final response to your request. On April 25, 2018, OPIC provided you with a partial response on Item 3 of your request and notified you that it needed to consult with OMB before completing processing on the other two items. OPIC has now received a consultation response from OMB and is therefore completing its processing. This letter responds to Items 1 and 2 of your request and includes 201 pages of e-mails. Partial and full redactions have been made under FOIA Exemptions b(4), b(5) and b(6).

The FOIA contains nine exemptions which authorize an agency to withhold qualified information. Exemption b(4) protects: (1) trade secrets; and (2) commercial or financial information obtained from a person [that is] privileged or confidential.” 5 U.S.C. § 552(b)(4) (2012). A report that was provided to OPIC has been withheld under Exemption b(4). The report is not authorized for redistribution under the license through which it was purchased. You

may, however, purchase this report yourself and the title of the report is provided at the point of redaction.

The FOIA contains nine exemptions which authorize an agency to withhold qualified information. Exemption b(5) protects “inter-agency or intra-agency memorandums or letters which would not be available by law to a party other than an agency in litigation with the agency.” 5 U.S.C. § 552(b)(5) (2012). One type of exempt record is that protected by the “deliberative process privilege.” Records which are pre-decisional and deliberative in addition to inter or intra agency are protected. See Jordan v. Dep’t of Justice, 591 F.2d 753, 774 (D.C. Cir. 1978) (en banc); Vaughn v. Rosen, 523 F.2d 1136, 1143-44 (D.C. Cir. 1975). This privilege serves the important goals of: 1) encouraging open and frank discussions of policy within the government, 2) protecting against premature disclosure of policies before they are adopted, and 3) protecting against public confusion which might result from disclosure of the reasons and rationales that were not in fact ultimately the grounds for an agency’s action. See, e.g. Russell v. Dep’t of the Air Force, 682 F.2d 1045, 1048 (D.C. Cir. 1982); Costal States Gas Corp. v. Dep’t of Educ., 617 F.2d 854, 866 (D.C. Cir. 1980). OPIC has withheld drafts and discussion of drafts that were shared between OPIC and OMB as part of the deliberative process. Most of the documents which were withheld as drafts are included as an attachment in their final or near final stage. Withholding the drafts and their related discussion allows OPIC and OMB to frankly discuss the data and calculations and also protects against public confusion which may result from the release of complicated and often government accounting specific discussions.

Exemption b(6) of the FOIA protects information about individuals in “personnel and medical files and similar files” when the disclosure of such information “would constitute a clearly unwarranted invasion of personal privacy.” 5 U.S.C. § 552(b)(6). The exemption was meant to be interpreted broadly and is not tied to the label of the file containing the information. United States Department of State v. Washington Post Co., 456 U.S. 595 (1982). Exemption b(6) is therefore applied when the private interest in keeping personal information is greater than the public interest in disclosure. Dep’t of the Air Force v. Rose, 425 U.S. 352, 372 (1976). The only public interest relevant in a b(6) inquiry is the public interest in knowing what the government is up to. Dep’t of Defense v. Fed. Labor Rel’n Auth., 510 U.S. 487, 497 (1994). OPIC has withheld the direct contact information of individuals under Exemption b(6). This information is tied to a particular individual and allows direct access to that individual, but does not reveal any government action. Exemption b(6) has also been applied to life events, ie. births, weddings, vacations, etc.

As an “all other requesters,” you have been provided two hours of search and all review time at the agency’s expense. Fees for your request total less than \$25.00 and are therefore not charged.

This is a final agency response. You may contact me or the FOIA Public Liaison for any further assistance and to discuss any aspect of your request. Additionally, you may contact the Office of Government Information Services (OGIS) at the National Archives and Records Administration to inquire about FOIA dispute resolution services they offer. The contact information for OGIS is as follows:

Office of Government Information Services  
National Archives and Records Administration  
8601 Adelphi Road-OGIS  
College Park, MD 20740-6001  
Email: [ogis@nara.gov](mailto:ogis@nara.gov)  
Phone: 202-741-5770 | Toll Free: 877-684-6448 | Fax: 202-741-5769

If you are not satisfied with OPIC's response to this request, you may administratively appeal by addressing a written appeal to the following:

Deputy General Counsel  
Overseas Private Investment Corporation  
1100 New York Ave., N.W.—12th Floor  
Washington, D.C. 20527

Your appeal must be postmarked or electronically transmitted **within 90 days** of the date of this response to your request. Both the envelope and the letter should be marked "FREEDOM OF INFORMATION ACT APPEAL." The appeal should clearly identify the agency determination that is being appealed and include the request number. If you are not satisfied with the results of any such appeal, judicial review is available to you in the United States District Court for the judicial districts in which you reside or have your principal place of business, or in the District of Columbia.

Sincerely,

Nichole Skoyles

Digitally signed by Nichole Skoyles  
DN: cn=Nichole Skoyles, o=Overseas Private  
Investment Corporation, ou=Legal Affairs,  
email=nichole.skoyles@opic.gov, c=US  
Date: 2018.05.09 17:01:40 -0400

Nichole Skoyles  
Administrative Counsel  
Overseas Private Investment Corporation  
1100 New York Avenue, N.W.  
Washington, D.C. 20527  
202.408.6297 | [Nichole.Skoyles@opic.gov](mailto:Nichole.Skoyles@opic.gov)

**From:** [Ryan, Erika H. EOP/OMB](#)  
**To:** [Villabroza, Allan](#)  
**Cc:** [Kaufman, Stephanie](#)  
**Subject:** RE: Heads Up - PB18 CBO score and errata  
**Date:** Wednesday, June 07, 2017 10:12:58 AM

---

Hi,

I just left you a voicemail. (b) (5)

(b) (5)

**Erika Hamalainen Ryan**

IAD|OMB|EOP

(b) (5)

---

**From:** Villabroza, Allan [mailto:(b) (6)]  
**Sent:** Wednesday, June 7, 2017 9:29 AM  
**To:** Ryan, Erika H. EOP/OMB <(b) (6)>  
**Cc:** Kaufman, Stephanie <(b) (6)>  
**Subject:** Heads Up - PB18 CBO score and errata

Per vm – Winnie Chang (b) (5). We (b) (5)

(b) (5)

(b) (5)

(b) (5)

av

**Allan Villabroza**

Deputy VP - Financial and Portfolio Management

**OVERSEAS PRIVATE INVESTMENT CORPORATION**

*The U.S. Government's Development Finance Institution*

1100 New York Ave, NW | Washington DC 20527

(b) (6) (O) | (b) (6)

[www.opic.gov](http://www.opic.gov) | [facebook.com/opicgov](https://facebook.com/opicgov) | [twitter.com/opicgov](https://twitter.com/opicgov)

000001

**From:** [Ryan, Erika H. EOP/OMB](#)  
**To:** [Alford, Cameron](#)  
**Cc:** [Villabroza, Allan](#); [Kaufman, Stephanie](#); [Callear, Mildred](#)  
**Subject:** FW: Additional information for Agency Reform Plan submissions on June 30th  
**Date:** Wednesday, June 07, 2017 9:35:52 AM

---

Cameron,

Please see below OMB guidance that was shared with the President's Management Council regarding next steps on agency reform plans. Not all of the below guidance applies to OPIC as a non-CFO Act agency (e.g. the PowerPoint submission does not apply), however, I wanted to flag a few key items for your awareness as you plan OPIC's June 30th submission:

(b) (6)



**Erika Hamalainen Ryan**

IAD|OMB|EOP

(b) (6)

---

**From:** Springer, Linda M. EOP/OMB  
**Sent:** Tuesday, June 6, 2017 3:00 PM  
**Subject:** Additional information for Agency Reform Plan submissions on June 30th

PMC members and Agency Reform Plan SAOs,

As part of implementing OMB guidance [M-17-22](#), agencies will be taking critical steps in June and July to push forward their reform plan and workforce planning efforts. Following-up on the PMC meeting and our engagement with Agency Reform Plan SAOs, this email provides additional detail on the high-level Agency Reform Plan drafts that agencies will submit on June 30<sup>th</sup>.

**June 30<sup>th</sup> Agency Reform Plan requirements.** Specifically, per M-17-22 agencies will submit the following to OMB by June 30th:

1. Plan to Maximize Employee Performance
2. High-level Agency Reform Plan draft
3. Near-term Workforce Actions

These items will be collected through an online tool called MAX Community and MAX Collect. More information on the fields due by June 30<sup>th</sup> is now available on our internal MAX page in Appendix 11: <https://community.max.gov/x/coOiS>. We will follow-up with a specific link to the MAX Community and MAX Collect pages once available.

In addition, **by June 30<sup>th</sup>** CFO Act agencies will provide meeting materials (e.g. a PowerPoint presentation) for the reform plan meetings in July. Based on your feedback, we've developed an optional template for these July discussions (attached). While agencies have flexibility on how to present the information, the template that lays out the information agencies should be prepared to address – a summary of the draft agency strategic plan, workforce actions, and agency reforms under consideration. This template is attached and is also available on our [MAX page](#) as Appendix 10.

**Scheduling July meetings.** Lastly, we will begin scheduling the agency reform plan discussions between OMB and CFO Act agencies for the week of July 10<sup>th</sup> and 17<sup>th</sup> here at the Eisenhower Executive Office Building. The OMB RMOs will be reaching out to agency Deputy Secretary offices to schedule.

If you have any questions, please don't hesitate to reach out to me, Dustin, or your OMB RMO.

Best regards,

Linda Springer

**From:** [Bailey, Jessie W. EOP/OMB](#)  
**To:** [Villabroza, Allan](#); [Kaufman, Stephanie](#)  
**Subject:** Switch from CSC2 to CSC  
**Date:** Tuesday, June 06, 2017 9:44:46 AM

---

Allan / Stephanie,

(b) (5) [REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]



**From:** [Ryan, Erika H. EOP/OMB](#)  
**To:** [Shaughnessy, Christine \(DFPM/ODVT/FM-CTR\)](#); [Bailey, Jessie W. EOP/OMB](#); [Kaufman, Stephanie](#); [Lilac, Kristina E. EOP/OMB](#)  
**Cc:** [Jones, Jasper \(DFPM\)](#); [Villabroza, Allan](#)  
**Subject:** RE: OPIC Aggregation of Reestimate Results  
**Date:** Monday, June 05, 2017 10:37:11 AM

---

All,

These files will not open on my computer. Can you try resending them?

**Erika Hamalainen Ryan**

IAD|OMB|EOP

(b) (6)

---

**From:** Shaughnessy, Christine (DFPM/ODVT/FM-CTR) [mailto:(b) (6)]  
**Sent:** Tuesday, May 23, 2017 5:39 PM  
**To:** Bailey, Jessie W. EOP/OMB <(b) (6)> Kaufman, Stephanie <(b) (6)> Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Jones, Jasper (DFPM) <(b) (6)>  
**Subject:** Re: OPIC Aggregation of Reestimate Results

No problem, please see the individual CSC2 inputs and outputs attached.

---

**From:** Bailey, Jessie W. EOP/OMB <(b) (6)>  
**Sent:** Tuesday, May 23, 2017 5:24 PM  
**To:** Shaughnessy, Christine (DFPM/ODVT/FM-CTR); Kaufman, Stephanie; Lilac, Kristina E. EOP/OMB  
**Cc:** Jones, Jasper (DFPM)  
**Subject:** RE: OPIC Aggregation of Reestimate Results

Thanks. Could you send the individual inputs and outputs also?

---

**From:** Shaughnessy, Christine (DFPM/ODVT/FM-CTR) [mailto:(b) (6)]  
**Sent:** Tuesday, May 23, 2017 5:14 PM  
**To:** Bailey, Jessie W. EOP/OMB <(b) (6)> Kaufman, Stephanie <(b) (6)> Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Jones, Jasper (DFPM) <(b) (6)>  
**Subject:** Re: OPIC Aggregation of Reestimate Results

Good evening Jessie,

Attached you will find a sample RSummary and a workbook summarizing the aggregation discrepancy for a sample of four loans.

- (b) (5)

- (b) (5) [REDACTED]  
[REDACTED]  
[REDACTED]
- [REDACTED]
- [REDACTED]  
[REDACTED]
- [REDACTED]

(b) (5) [REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]

Please reach out with any additional clarifying questions.

Best,  
Christine

---

**From:** Bailey, Jessie W. EOP/OMB <(b) (6)>  
**Sent:** Tuesday, May 23, 2017 3:43 PM  
**To:** Kaufman, Stephanie; Lilac, Kristina E. EOP/OMB  
**Cc:** Jones, Jasper (DFPM); Shaughnessy, Christine (DFPM/ODVT/FM-CTR)  
**Subject:** RE: OPIC Aggregation of Reestimate Results

(b) (5) [REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]

---

**From:** Kaufman, Stephanie [[mailto:\(b\) \(6\)](#)]  
**Sent:** Monday, May 15, 2017 10:03 AM  
**To:** Bailey, Jessie W. EOP/OMB <(b) (6)> Lilac, Kristina E. EOP/OMB  
<(b) (6)>  
**Cc:** Jones, Jasper (DFPM) <(b) (6)> Shaughnessy, Christine (DFPM/ODVT/FM-CTR)  
<(b) (6)>  
**Subject:** OPIC Aggregation of Reestimate Results

Jessie and Kristina,

We would like to execute reestimates as soon as possible and to do so we need to submit an apportionment but we have a question that will affect how the apportionment is prepared.

Last November we sent the email below, to which we didn't receive a response. In it we attempted

to address an issue early on so that we could have an early acceptance from OMB on our proposed methodology.

**Issue:**

(b) (5) [REDACTED]

(b) (5) [REDACTED]

**Solution:**

(b) (5) [REDACTED]

(b) (5) [REDACTED]

(b) (5) [REDACTED]

Please flag any concerns or comments or signal agreement with the above as soon as possible.

Many thanks,  
Stephanie

**Stephanie Kaufman**  
Managing Director, Budget and Resource Planning  
**OVERSEAS PRIVATE INVESTMENT CORPORATION**  
*The U.S. Government's Development Finance Institution*

1100 New York Ave, NW | Washington DC 20527

(b) (6) (O) | + (b) (6) (M) | (b) (6)  
>[www.opic.gov](http://www.opic.gov)< | [facebook.com/opicgov](https://facebook.com/opicgov) | [twitter.com/opicgov](https://twitter.com/opicgov)



Come read our blog! Subscribe directly to the latest posts at >[www.opic.gov/blog](http://www.opic.gov/blog)<

---

**From:** Shaughnessy, Christine (DFPM/ODVT/FM-CTR)

**Sent:** Tuesday, November 15, 2016 6:01 PM

**To:** Hamalainen, Erika <(b) (6)> Bailey, Jessie W. EOP/OMB  
<(b) (6)>

**Cc:** Ellett, William <(b) (6)> Kaufman, Stephanie <(b) (6)>

**Subject:** OPIC Aggregation of Reestimate Results

Good evening Erika and Jessie,

Attached you will find a sample RSummary and a workbook summarizing the aggregation discrepancy for a sample of four loans.

- (b) (5)  
[Redacted]
- (b) (5)  
[Redacted]

(b) (5)  
[Redacted]

Please let us know if you have any questions.

Thank you,  
Christine

**From:** [FN-OMB-CSC2](#)  
**Cc:** [Bailey, Jessie W. EOP/OMB](#); [Chaudhary, Nida EOP/OMB](#); [Brant, Alex M. EOP/OMB](#); [Martinez Moore, Nicole M. EOP/OMB](#); [Rozental, Brian EOP/OMB](#)  
**Subject:** 2017 Annual Credit Training  
**Date:** Friday, June 02, 2017 3:36:50 PM

---

Dear Credit Colleagues,

We are pleased to announce that this year's Annual Credit Training is scheduled to take place on Wednesday, August 9<sup>th</sup> and Thursday, August 10<sup>th</sup> in Washington, DC. In the next few weeks, we will send an invitation to register for both in-person and online access. This year, we are planning to provide break-out sessions to allow participants to pick and choose their training needs based on their familiarity with Federal credit concepts. Additionally, we look forward to providing hands-on training to familiarize the credit community with new features of the Credit Subsidy Calculator.

Please note that this year's training will require participants to review materials and take a pre-training quiz as a prerequisite to attendance.

Staff who will not be able to attend, or wish to get a head start are encouraged to **review the training videos, quizzes and other materials already available** at <https://csc.max.gov/>

If you have any questions or concerns, **please contact Brian Rozental at** (b) (6)

We look forward to seeing you in August.

-The OMB Credit Crew

**From:** [Ryan, Erika H. EOP/OMB](#)  
**To:** [Alford, Cameron](#); [Callear, Mildred](#); [Kaufman, Stephanie](#); [Villabroza, Allan](#)  
**Subject:** RE: Agency Reform Plans M 17-22  
**Date:** Thursday, June 01, 2017 1:26:21 PM

---

Cameron,

As you probably know, there is a public comment portion to the Reorg EO. OMB is compiling them. The public comments from April 12-May 5 are all posted here: <https://community.max.gov/x/JBP-Sg>. If you look at the attachments to the page you can see the ones that mention OPIC.

Best,  
Erika

---

**From:** Alford, Cameron [mailto:(b) (6)]  
**Sent:** Wednesday, May 31, 2017 12:51 PM  
**To:** Ryan, Erika H. EOP/OMB <(b) (6)> Callear, Mildred  
<(b) (6)> Kaufman, Stephanie <(b) (6)> Villabroza, Allan  
<(b) (6)>  
**Subject:** RE: Agency Reform Plans M 17-22

Hi Erika-  
You can give them my name.

Cameron

**Cameron Alford**  
Acting Chief of Staff  
**OVERSEAS PRIVATE INVESTMENT CORPORATION**  
*The U.S. Government's Development Finance Institution*  
1100 New York Ave, NW | Washington, DC 20527 USA  
(b) (6) | (b) (6)  
>[www.opic.gov](http://www.opic.gov)< | [facebook.com/opicgov](https://facebook.com/opicgov) | [twitter.com/opicgov](https://twitter.com/opicgov)

---

**From:** Ryan, Erika H. EOP/OMB [mailto:(b) (6)]  
**Sent:** Wednesday, May 31, 2017 12:47 PM  
**To:** Alford, Cameron <(b) (6)> Callear, Mildred <(b) (6)>  
Kaufman, Stephanie <(b) (6)> Villabroza, Allan <(b) (6)>  
**Subject:** RE: Agency Reform Plans M 17-22

Hi all,

There will be OMB guidance for these plans that will come from our performance shop and they would like to have a specific OPIC POC that they can contact. Whom should I have them include on their distro?

**Erika Hamalainen Ryan**

000010

IAD|OMB|EOP

(b) (6)

---

**From:** Ryan, Erika H. EOP/OMB

**Sent:** Wednesday, May 31, 2017 9:31 AM

**To:** 'Alford, Cameron' <(b) (6)> Callear, Mildred <(b) (6)>  
Kaufman, Stephanie <(b) (6)> Villabroza, Allan <(b) (6)>

**Subject:** RE: Agency Reform Plans M 17-22

Great! I will let folks here know.

In the next week or two, I'll schedule a follow up discussion to see where you guys are on this.

Best,

**Erika Hamalainen Ryan**

IAD|OMB|EOP

(b) (6)

---

**From:** Alford, Cameron [[mailto:](#)(b) (6)]

**Sent:** Wednesday, May 31, 2017 9:24 AM

**To:** Ryan, Erika H. EOP/OMB <(b) (6)> Callear, Mildred  
<(b) (6)> Kaufman, Stephanie <(b) (6)> Villabroza, Allan  
<(b) (6)>

**Subject:** RE: Agency Reform Plans M 17-22

Hi Erika-

I hope all is well. I am confirming that OPIC intends to submit an Agency Reform Plan to OMB. We look forward to engaging you all on this and receiving the further guidance.

Cameron

**Cameron Alford**

Acting Chief of Staff

**OVERSEAS PRIVATE INVESTMENT CORPORATION**

*The U.S. Government's Development Finance Institution*

1100 New York Ave, NW | Washington, DC 20527 USA

(b) (6)

(b) (6)

>[www.opic.gov](#)< | [facebook.com/opicgov](#) | [twitter.com/opicgov](#)

---

**From:** Ryan, Erika H. EOP/OMB [[mailto:](#)(b) (6)]

**Sent:** Tuesday, May 30, 2017 4:08 PM

**To:** Alford, Cameron <(b) (6)> Callear, Mildred <(b) (6)>  
Kaufman, Stephanie <(b) (6)> Villabroza, Allan <(b) (6)>

**Subject:** Agency Reform Plans M 17-22

000011

Dear OPIC Colleagues,

(b) (6) and OPIC will once again be in my portfolio. I know I missed a very busy spring, and I would like to thank everyone in advance for helping me get back up to speed.

On that note, I'm writing to follow up on the guidance that OMB issued last month regarding the Reorganization Executive Order (available [here](#)). As you're aware, the guidance indicates that by June 30, 2017, agencies will provide OMB with: (1) a high-level draft of the Agency Reform Plan, (2) progress on near-term workforce reduction actions, and (3) a plan to maximize employee performance.

(b) (5)

(b) (5)

(b) (5)

(b) (5)

Best,



**Erika Hamalainen Ryan**

Examiner, International Affairs Division

Office of Management and Budget

Executive Office of the President

(b) (6) | NEOB 10025

**From:** [Ryan, Erika H. EOP/OMB](#)  
**To:** [Kaufman, Stephanie](#)  
**Subject:** (b) (5)  
**Date:** Thursday, June 01, 2017 12:46:20 PM  
**Attachments:** [image002.png](#)

---

Hi Stephanie,

See below. (b) (5)

Best,

Erika

---

**From:** Chase, James B. EOP/OMB  
**Sent:** Thursday, June 1, 2017 11:07 AM  
**To:** DL OMB ALL <(b) (6)>  
**Subject:** (b) (5)

(b) (5)



(b) (5)



(b) (5)



(b) (5)



**From:** [Lilac, Kristina E. EOP/OMB](#)  
**To:** [Allen, Todd \(OIP\)](#); (b) (6); [Bailey, Jessie W. EOP/OMB](#); [Carleton, Patrick \(OIP\)](#);  
(b) (6); [Cochran, Christopher \(OEA/IC\)](#); (b) (6); [Durazzo, Yvonne](#);  
(b) (6); (b) (6); (b) (6); [Kaufman, Stephanie](#);  
[Lilac, Kristina E. EOP/OMB](#); (b) (6); (b) (6); (b) (6); [Mac, Chi T.](#);  
[EOP/OMB](#); [MacHarg, Amy](#); (b) (6); (b) (6); (b) (6); (b) (6);  
(b) (6); (b) (6); (b) (6); (b) (6); (b) (6); (b) (6);  
(b) (6); (b) (6); [Hamalainen, Erika](#); [Saad, Fouad P. EOP/OMB](#); (b) (6);  
(b) (6); (b) (6); (b) (6); (b) (6); [Villabroza, Allan](#);  
(b) (6); (b) (6);  
**Cc:** [Hamalainen, Erika](#)  
**Subject:** ICRAS Quarterly Ratings  
**Date:** Thursday, June 01, 2017 9:15:35 AM

---

All,

The updated quarterly ratings have been uploaded on the MAX site. The implementation date is 6/1/2017. Thank you for your participation this quarter.

Also, (b) (6)  
(b) (6). It's been a pleasure working with all of you the last few months!

Best,  
Kristina

Kristina Lilac  
Office of Management and Budget, International Affairs Division  
(b) (6) | (b) (6)

**From:** Kaufman, Stephanie  
**To:** ["Ryan, Erika H. EOP/OMB"; Villabroza, Allan](#)  
**Subject:** RE: A few minutes late  
**Date:** Wednesday, May 31, 2017 9:57:00 AM

---

Okay. Please call me when you are here.

(b) (6)

-----Original Message-----

From: Ryan, Erika H. EOP/OMB [[mailto:](#)(b) (6)]  
Sent: Wednesday, May 31, 2017 9:52 AM  
To: Kaufman, Stephanie <(b) (6)> Villabroza, Allan <(b) (6)>  
Subject: A few minutes late

Hi,

I am running about five minutes late.

Erika Hamalainen Ryan  
IAD|OMB|EOP  
(b) (6)

**From:** [Alford, Cameron](#)  
**To:** [Hamalainen, Erika](#)  
**Cc:** [Kaufman, Stephanie](#); [Callear, Mildred](#); [Villabroza, Allan](#)  
**Subject:** RE: Agency Reform Plans M 17-22  
**Date:** Tuesday, May 30, 2017 4:13:00 PM

---

Erika-

Welcome back! Believe it or not, I have a sticky note on my computer to confirm OMB thinking on an ARP given our position in the budget. This is extremely helpful. Let me confer with others here and we'll come back to you soonest.

Again, welcome back.

Cameron

**Cameron Alford**  
Acting Chief of Staff  
**OVERSEAS PRIVATE INVESTMENT CORPORATION**  
*The U.S. Government's Development Finance Institution*  
1100 New York Ave, NW | Washington, DC 20527 USA  
(b) (6) | (b) (6)  
[www.opic.gov](http://www.opic.gov) | [facebook.com/opicgov](https://facebook.com/opicgov) | [twitter.com/opicgov](https://twitter.com/opicgov)

---

**From:** Ryan, Erika H. EOP/OMB [mailto:(b) (6)]  
**Sent:** Tuesday, May 30, 2017 4:08 PM  
**To:** Alford, Cameron <(b) (6)> Callear, Mildred <(b) (6)>  
Kaufman, Stephanie <(b) (6)> Villabroza, Allan <(b) (6)>  
**Subject:** Agency Reform Plans M 17-22

Dear OPIC Colleagues,

(b) (6), and OPIC will once again be in my portfolio. I know I missed a very busy spring, and I would like to thank everyone in advance for helping me get back up to speed.

On that note, I'm writing to follow up on the guidance that OMB issued last month regarding the Reorganization Executive Order (available [here](#)). As you're aware, the guidance indicates that by June 30, 2017, agencies will provide OMB with: (1) a high-level draft of the Agency Reform Plan, (2) progress on near-term workforce reduction actions, and (3) a plan to maximize employee performance.

(b) (5)  
(b) (5)

(b) (5)

(b) (5)



(b) (5) [Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
(b) (5) [Redacted]  
[Redacted]

(b) (5) [Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
(b) (5) [Redacted]

(b) (5) [Redacted]  
[Redacted]  
[Redacted]  
(b) (5) [Redacted]

Best,

**Erika Hamalainen Ryan**  
Examiner, International Affairs Division  
Office of Management and Budget  
Executive Office of the President  
(b) (6) [Redacted] | NEOB 10025

**From:** [McAllister, Shelly A. EOP/OMB](#)  
**To:** [McAllister, Shelly A. EOP/OMB](#)  
**Subject:** BOAC: unexpended balances report  
**Date:** Wednesday, May 24, 2017 4:51:17 PM

---

BOAC Members:

(b) (5)

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

**From:** [McAllister, Shelly A. EOP/OMB](#)  
**To:** [McAllister, Shelly A. EOP/OMB](#)  
**Subject:** BOAC: 2017 Circular A-11 - Call for Agency comments  
**Date:** Wednesday, May 24, 2017 3:41:37 PM

---

BOAC Members:

We are beginning the annual update of OMB Circular No. A-11 (Preparation, Submission, and Execution of the Budget). The revision will cover the guidance on budget formulation, execution, strategic and performance plans, and capital assets.

Please provide any recommendations for inclusion in the annual update no later than **Friday, June 2, 2017**. The proposals should include concise, specific descriptions of any suggested changes and the reasons for them. Note that this year's Circular will have a condensed timeframe for updates.

To submit your proposals, please use the 2017 Circular A-11 Revision Proposals community page at:

<https://community.max.gov/x/dAaaSw>

We plan to issue the revised Circular in late July and intend to work closely with you as we develop the issues and revise the Circular.

Thanks for your help.

Art Stigile  
Chief, Budget Concepts Branch  
Budget Review Division  
Office of Management and Budget

image001.png duplicative of the image in the body of the e-mail which has been withheld under exemption b(5).  
Amendment 1 to S-OES-13-IAA-0021 Executed referred to the Department of State for direct response to requester.

**From:** Kaufman, Stephanie  
**To:** ["Lilac, Kristina E. EOP/OMB"](#)  
**Cc:** [Lam, Philip \(SF/SF\)](#)  
**Subject:** RE: Non-Credit Account Apportionment Footnote A1  
**Date:** Wednesday, May 24, 2017 3:29:00 PM  
**Attachments:** [Amendment 1 to S-OES-13-IAA-0021 Executed.pdf](#)  
[image001.png](#)

---

Kristina,

(b) (5)

A large rectangular area of the email body is completely redacted with a solid black box.

Stephanie

(b) (5)

A very large rectangular area of the email body is completely redacted with a solid black box, covering the majority of the page content.

Stephanie

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:[\(b\) \(6\)](#)]  
**Sent:** Wednesday, May 24, 2017 2:08 PM

000024

**To:** Kaufman, Stephanie <(b) (6)>  
**Cc:** Lam, Philip (SFI/SF) <(b) (6)>  
**Subject:** RE: Non-Credit Account Apportionment Footnote A1

Thanks, Stephanie. (b) (5)

(b) (5)

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Wednesday, May 24, 2017 1:24 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Lam, Philip (SFI/SF) <(b) (6)>  
**Subject:** RE: Non-Credit Account Apportionment Footnote A1

Please see my responses below.

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Wednesday, May 24, 2017 11:59 AM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** Non-Credit Account Apportionment Footnote A1

Hi Stephanie,

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

Thanks,  
Kristina

**From:** [Lilac, Kristina E. EOP/OMB](#)  
**To:** [Kaufman, Stephanie](#)  
**Subject:** RE: Non-Credit Account Apportionment Footnote A1  
**Date:** Wednesday, May 24, 2017 1:28:53 PM

---

Thank you. I'll go back to Fouad with this information and try to get him to get back to me as soon as possible.

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Wednesday, May 24, 2017 1:24 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Lam, Philip (SFI/SF) <(b) (6)>  
**Subject:** RE: Non-Credit Account Apportionment Footnote A1

Please see my responses below.

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Wednesday, May 24, 2017 11:59 AM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** Non-Credit Account Apportionment Footnote A1

Hi Stephanie,

(b) (5)  
[Redacted text block]

[Redacted text block]

(b) (5)  
[Redacted text block]

[Redacted text block]

[Redacted text block]

(b) (5)  
[Redacted text block]

(b) (5)  
[Redacted text block]

(b) (5)  
[Redacted]  
(b) (5)  
[Redacted]

Thanks,  
Kristina

**From:** Kaufman, Stephanie  
**To:** (b) (6)  
**Subject:** Leahy letter  
**Date:** Tuesday, May 23, 2017 6:38:00 PM

---

Kristina,

(b) (5)

(b) (5)

Just wondering what's your take on this?

SK



From: [Lilac, Kristina E. EOP/OMB](#)  
To: [Kaufman, Stephanie](#)  
Subject: RE: Please change amount on line 6016 on non-credit account apportionment to \$1,389,857. Thank you.  
Date: Tuesday, May 23, 2017 4:49:57 PM  
Attachments: [image001.png](#)

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Tuesday, May 23, 2017 1:07 PM  
**To:** Lilac, Kristina E EOP/OMB <(b) (6)>  
**Subject:** Please change amount on line 6016 on (b) (5) Thank you

000029

**From:** [Lilac, Kristina E. EOP/OMB](#)  
**To:** [Kaufman, Stephanie](#)  
**Subject:** RE: Presidential Sequestration Order for Fiscal Year 2018  
**Date:** Tuesday, May 23, 2017 4:41:03 PM

---

It's the mandatory Joint Committee sequestration that occurs annually and is required to be released with the Budget, so no impact for OPIC.

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Tuesday, May 23, 2017 1:33 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** FW: Presidential Sequestration Order for Fiscal Year 2018

What do you know about this?

---

**From:** Alford, Cameron  
**Sent:** Tuesday, May 23, 2017 1:12 PM  
**To:** Villabroza, Allan <(b) (6)> Kaufman, Stephanie <(b) (6)>  
**Subject:** Presidential Sequestration Order for Fiscal Year 2018

Impact?

**Cameron Alford**  
Acting Chief of Staff  
**OVERSEAS PRIVATE INVESTMENT CORPORATION**  
*The U.S. Government's Development Finance Institution*  
1100 New York Ave, NW | Washington, DC 20527 USA  
(b) (6) | (b) (6)  
[www.opic.gov](http://www.opic.gov) | [facebook.com/opicgov](https://facebook.com/opicgov) | [twitter.com/opicgov](https://twitter.com/opicgov)

THE WHITE HOUSE  
Office of the Press Secretary

---

FOR IMMEDIATE RELEASE  
May 23, 2017

SEQUESTRATION ORDER FOR FISCAL YEAR 2018  
PURSUANT TO SECTION 251A OF THE BALANCED BUDGET  
AND EMERGENCY DEFICIT CONTROL ACT, AS AMENDED

By the authority vested in me as President by the laws of the United States of America, and in accordance with section 251A of the Balanced Budget and Emergency Deficit Control Act (the "Act"), as amended, 2 U.S.C. 901a, I hereby order that, on October 1, 2017, direct spending budgetary resources for fiscal year 2018 in each non-exempt budget account be reduced by the amount calculated by the Office of Management and Budget in its report to the Congress of May 23, 2017.

All sequestrations shall be made in strict accordance with the requirements of section 251A of the Act and the specifications of the Office of Management and Budget's report of May 23, 2017, prepared pursuant to section 251A(9) of the Act.

DONALD J. TRUMP

000030

THE WHITE HOUSE,  
May 23, 2017.

###

**From:** [Lilac, Kristina E. EOP/OMB](#)  
**To:** [Villabroza, Allan](#)  
**Cc:** [Bailey, Jessie W. EOP/OMB](#); [Kaufman, Stephanie](#); [Hamalainen, Erika](#)  
**Subject:** RE: Scheduling Erika - May 31?  
**Date:** Tuesday, May 23, 2017 4:25:55 PM

---

Hi Allan,

I'm happy to block off some time for you all and Erika to catch up and get on the same page, (b) (5). We (b) (5). But, we can certainly set up some time to discuss the reestimate, apportionments, and M 17-22.

Does 10-12 work?

Thanks,  
Kristina

---

**From:** Villabroza, Allan [mailto:(b) (6)]  
**Sent:** Tuesday, May 23, 2017 3:47 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Bailey, Jessie W. EOP/OMB <(b) (6)> Kaufman, Stephanie <(b) (6)> Kaufman, Stephanie <(b) (6)>  
**Subject:** Scheduling Erika - May 31?

Could you guys block out two hours with Erika on Weds May 31? At our offices? We are flexible as to time on the 31st.

We would like to discuss:

(b) (5)  
(b) (5)  
(b) (5)

Time Permitting

(b) (5)  
(b) (5)

av

**From:** Kaufman, Stephanie  
**To:** "[Lilac, Kristina E. EOP/OMB](#)"  
**Subject:** RE: Non-Credit Account Apportionment  
**Date:** Monday, May 22, 2017 4:47:00 PM

---

That's fine. I have no problem with that.

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Monday, May 22, 2017 4:47 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: Non-Credit Account Apportionment

I'm very sympathetic to that! BRD has just been very strict with apportionment guidance this year, given how late we are in the fiscal year for just getting full-year appropriations.

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Monday, May 22, 2017 4:46 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** RE: Non-Credit Account Apportionment

Okay. I was just trying to be consistent with our financial reporting systems. ☺

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Monday, May 22, 2017 4:44 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: Non-Credit Account Apportionment

Okay, thanks. The guidance from BRD is (b) (5)  
(b) (5).

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Monday, May 22, 2017 4:43 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** RE: Non-Credit Account Apportionment

(b) (5)

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Monday, May 22, 2017 4:40 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** Non-Credit Account Apportionment

Question: (b) (5)

(b) (5) [Redacted]

(b) (5) [Redacted]

[Redacted]

[Redacted]

(b) (5) [Redacted]

(b) (5) [Redacted]

**From:** [Kaufman, Stephanie](#)  
**To:** [Lilac, Kristina E. EOP/OMB](#)  
**Subject:** Accepted: Call on OPIC Reestimates

---

**From:** [Lilac, Kristina E. EOP/OMB](#)  
**To:** [Kaufman, Stephanie](#)  
**Cc:** [Villabroza, Allan](#); [Callear, Mildred](#); [Alford, Cameron](#); [Jagadesan, Dev](#); [Roberts, Karen](#); [Saad, Fouad P. EOP/OMB](#)  
**Subject:** RE: CBJ draft for OMB review  
**Date:** Monday, May 22, 2017 3:03:20 PM  
**Attachments:** [20170522 CBJ draft net of OMB comments-1 OMB.docx](#)

---

Hi Stephanie,

Thanks very much. We just have two minor edits in the attached: (b) (5)

(b) (5)

With that, OMB officially clears, so consider this the green light to print.

Thanks,  
Kristina

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Monday, May 22, 2017 2:08 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Villabroza, Allan <(b) (6)> Callear, Mildred <(b) (6)>  
Alford, Cameron <(b) (6)> Jagadesan, Dev <(b) (6)> Roberts,  
Karen <(b) (6)> Saad, Fouad P. EOP/OMB <(b) (6)>  
**Subject:** RE: CBJ draft for OMB review

Kristina,

Attached is the revised CBJ.

Please let us know if we have green light to print.

Thank you.

Stephanie

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Friday, May 19, 2017 6:03 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Cc:** Villabroza, Allan <(b) (6)> Callear, Mildred <(b) (6)>  
Alford, Cameron <(b) (6)> Jagadesan, Dev <(b) (6)> Roberts,  
Karen <(b) (6)> Saad, Fouad P. EOP/OMB <(b) (6)>  
**Subject:** RE: CBJ draft for OMB review

Hi Stephanie,



Per our discussion just now, (b) (5) . (b) (5)  
(b) (5)  
(b) (5)  
(b) (5)  
(b) (5).

We're happy to discuss on Monday should you have any questions. Please let me know when you have an updated draft for us to review.

Thanks,  
Kristina

---

**From:** Kaufman, Stephanie [[mailto:](#)(b) (6)]  
**Sent:** Thursday, May 18, 2017 1:34 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Villabroza, Allan <(b) (6)> Callear, Mildred <(b) (6)>  
Alford, Cameron <(b) (6)> Jagadesan, Dev <(b) (6)> Roberts,  
Karen <(b) (6)>  
**Subject:** CBJ draft for OMB review

Kristina,

Attached please find OPIC's submittal of our CBJ for your review.

Happy to discuss whenever you want.

Thank you.

Stephanie

**From:** [Lilac, Kristina E. EOP/OMB](#)  
**To:** [Kaufman, Stephanie](#)  
**Subject:** RE: CBJ draft for OMB review  
**Date:** Monday, May 22, 2017 2:53:36 PM

---

Great, thanks. (b) (5)

(b) (5)

I'll reply all to your original email.

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Monday, May 22, 2017 2:18 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** RE: CBJ draft for OMB review

(b) (5)

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Monday, May 22, 2017 2:13 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: CBJ draft for OMB review

Thanks, will take a look now, but do you by chance have a tracked version, or at least a high-level summary of what edits you took and didn't take?

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Monday, May 22, 2017 2:08 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Villabroza, Allan <(b) (6)> Callear, Mildred <(b) (6)>  
Alford, Cameron <(b) (6)> Jagadesan, Dev <(b) (6)> Roberts, Karen <(b) (6)> Saad, Fouad P. EOP/OMB <(b) (6)>  
**Subject:** RE: CBJ draft for OMB review

Kristina,

Attached is the revised CBJ.

Please let us know if we have green light to print.

Thank you.

Stephanie

---

**From:** Lilac, Kristina E. EOP/OMB [[mailto:](#)(b) (6)]  
**Sent:** Friday, May 19, 2017 6:03 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Cc:** Villabroza, Allan <(b) (6)> Callear, Mildred <(b) (6)>  
Alford, Cameron <(b) (6)> Jagadesan, Dev <(b) (6)> Roberts,  
Karen <(b) (6)> Saad, Fouad P. EOP/OMB <(b) (6)>  
**Subject:** RE: CBJ draft for OMB review

Hi Stephanie,

Per our discussion just now, (b) (5)

(b) (5)

We're happy to discuss on Monday should you have any questions. Please let me know when you have an updated draft for us to review.

Thanks,  
Kristina

---

**From:** Kaufman, Stephanie [[mailto:](#)(b) (6)]  
**Sent:** Thursday, May 18, 2017 1:34 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Villabroza, Allan <(b) (6)> Callear, Mildred <(b) (6)>  
Alford, Cameron <(b) (6)> Jagadesan, Dev <(b) (6)> Roberts,  
Karen <(b) (6)>  
**Subject:** CBJ draft for OMB review

Kristina,

Attached please find OPIC's submittal of our CBJ for your review.

Happy to discuss whenever you want.

Thank you.

Stephanie

**From:** Kaufman, Stephanie  
**To:** ["Lilac, Kristina E. EOP/OMB"; "Bailey, Jessie W. EOP/OMB"](#)  
**Subject:** RE: Call on OPIC Reestimates  
**Date:** Monday, May 22, 2017 2:22:00 PM

---

Let's use this number.

Conference Line: [800-977-8002](tel:800-977-8002) / (b) (6)

---

**From:** Kaufman, Stephanie  
**Sent:** Monday, May 22, 2017 2:03 PM  
**To:** 'Lilac, Kristina E. EOP/OMB' <(b) (6)> 'Bailey, Jessie W. EOP/OMB' <(b) (6)>  
**Subject:** RE: Call on OPIC Reestimates

I will send you a different number to call... Or will set up a call in number.

-----Original Appointment-----

**From:** Lilac, Kristina E. EOP/OMB [[mailto:\(b\) \(6\)](#)]  
**Sent:** Friday, May 19, 2017 5:51 PM  
**To:** Lilac, Kristina E. EOP/OMB; Bailey, Jessie W. EOP/OMB; Kaufman, Stephanie  
**Subject:** Call on OPIC Reestimates  
**When:** Tuesday, May 23, 2017 3:00 PM-3:30 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** Stephanie will call Kristina (b) (6)

<< Message: RE: OPIC Aggregation of Reestimate Results >>

**From:** [Kaufman, Stephanie](#)  
**To:** [Lilac, Kristina E. EOP/OMB](#)  
**Subject:** Meeting Forward Notification: Call on OPIC Reestimates

---

Your meeting was forwarded

Kaufman, Stephanie  
<[mailto:/o=ExchangeLabs/ou=Exchange%20Administrative%20Group%20\(FYDIBOHF23SPDLT\)/cn=Recipients/cn=966670ecfa4b4745a9de8d88aa0a60c8-Kaufman,%20St](mailto:/o=ExchangeLabs/ou=Exchange%20Administrative%20Group%20(FYDIBOHF23SPDLT)/cn=Recipients/cn=966670ecfa4b4745a9de8d88aa0a60c8-Kaufman,%20St)> has forwarded your meeting request to additional people

Meeting

Call on OPIC Reestimates

Meeting Time

Tuesday, May 23, 2017 3:00 PM - Tuesday, May 23, 2017 3:30 PM

Recipients

Kayla Andriate <[\(b\) \(6\)](mailto:(b) (6))>, Jaclyn Elliot <[\(b\) \(6\)](mailto:(b) (6))>

All times listed are in the following time zone: (UTC-05:00) Eastern Time (US & Canada)

---

Attachment withheld in full under Exemption b(5), 9 pages.

**From:** Kaufman, Stephanie  
**To:** ["Lilac, Kristina E. EOP/OMB"](#)  
**Cc:** [Villabroza, Allan](#); [Callear, Mildred](#); [Alford, Cameron](#); [Jagadesan, Dev](#); [Roberts, Karen](#); [Saad, Fouad P. EOP/OMB](#)  
**Subject:** RE: CBJ draft for OMB review  
**Date:** Monday, May 22, 2017 2:08:00 PM  
**Attachments:** [20170522 CBJ draft net of OMB comments-1.docx](#)

---

Kristina,

Attached is the revised CBJ.

Please let us know if we have green light to print.

Thank you.

Stephanie

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Friday, May 19, 2017 6:03 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Cc:** Villabroza, Allan <(b) (6)> Callear, Mildred <(b) (6)>  
Alford, Cameron <(b) (6)> Jagadesan, Dev <(b) (6)> Roberts,  
Karen <(b) (6)> Saad, Fouad P. EOP/OMB <(b) (6)>  
**Subject:** RE: CBJ draft for OMB review

Hi Stephanie,

Per our discussion just now, (b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

We're happy to discuss on Monday should you have any questions. Please let me know when you have an updated draft for us to review.

Thanks,  
Kristina

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Thursday, May 18, 2017 1:34 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Villabroza, Allan <(b) (6)> Callear, Mildred <(b) (6)>  
Alford, Cameron <(b) (6)> Jagadesan, Dev <(b) (6)> Roberts,  
Karen <(b) (6)>  
**Subject:** CBJ draft for OMB review

000042

Kristina,

Attached please find OPIC's submittal of our CBJ for your review.

Happy to discuss whenever you want.

Thank you.

Stephanie

**From:** [Kaufman, Stephanie](#)  
**To:** [Lilac, Kristina E. EOP/OMB](#)  
**Subject:** Meeting Forward Notification: Call on OPIC Reestimates

---

Your meeting was forwarded

Kaufman, Stephanie  
<[mailto:/o=ExchangeLabs/ou=Exchange%20Administrative%20Group%20\(FYDIBOHF23SPDLT\)/cn=Recipients/cn=966670ecfa4b4745a9de8d88aa0a60c8-Kaufman,%20St](mailto:/o=ExchangeLabs/ou=Exchange%20Administrative%20Group%20(FYDIBOHF23SPDLT)/cn=Recipients/cn=966670ecfa4b4745a9de8d88aa0a60c8-Kaufman,%20St)> has forwarded your meeting request to additional people

Meeting

Call on OPIC Reestimates

Meeting Time

Tuesday, May 23, 2017 3:00 PM - Tuesday, May 23, 2017 3:30 PM

Recipients

Christine Shaughnessy <[mailto:/o=ExchangeLabs/ou=Exchange%20Administrative%20Group%20\(FYDIBOHF23SPDLT\)/cn=Recipients/cn=881518cab8214e328f9686512945af7e-Ellett,%20Wil](mailto:/o=ExchangeLabs/ou=Exchange%20Administrative%20Group%20(FYDIBOHF23SPDLT)/cn=Recipients/cn=881518cab8214e328f9686512945af7e-Ellett,%20Wil)> ,Ellett, William  
<[mailto:/o=ExchangeLabs/ou=Exchange%20Administrative%20Group%20\(FYDIBOHF23SPDLT\)/cn=Recipients/cn=aea04e28b3af4e7fac7b0503036ecd39-O'Connor,%20C](mailto:/o=ExchangeLabs/ou=Exchange%20Administrative%20Group%20(FYDIBOHF23SPDLT)/cn=Recipients/cn=aea04e28b3af4e7fac7b0503036ecd39-O'Connor,%20C)> ,Villabroza, Allan  
<[mailto:/o=ExchangeLabs/ou=Exchange%20Administrative%20Group%20\(FYDIBOHF23SPDLT\)/cn=Recipients/cn=e345bbad2f014e9db0d822a38bc10307-Villabroza](mailto:/o=ExchangeLabs/ou=Exchange%20Administrative%20Group%20(FYDIBOHF23SPDLT)/cn=Recipients/cn=e345bbad2f014e9db0d822a38bc10307-Villabroza)>

All times listed are in the following time zone: (UTC-05:00) Eastern Time (US & Canada)

\_\_\_\_\_



**From:** [Kaufman, Stephanie](#)  
**To:** [Lilac, Kristina E. EOP/OMB](#)  
**Subject:** Accepted: Call on OPIC Reestimates

---

**From:** [OMB Correspondence to Agencies](#) on behalf of [White, Arnette C. EOP/OMB](#)  
**To:** (b) (6)  
**Subject:** M-17-25 Reporting Guidance for Executive Order on Strengthening the Cybersecurity of Federal Networks and Critical Infrastructure  
**Date:** Friday, May 19, 2017 6:12:58 PM

---

On May 11, 2017, the President signed the Executive Order on [Strengthening the Cybersecurity of Federal Networks and Critical Infrastructure](#), which outlines a number of actions to enhance cybersecurity across Federal agencies and critical infrastructure partners.

-

To view this memo, please click

<https://www.whitehouse.gov/sites/whitehouse.gov/files/omb/memoranda/2017/M-17-25.pdf>

This email list is maintained by Arnette White at the Office of Management and Budget (OMB). If you should be removed or need someone added, please send a request to

(b) (6)

**From:** [Lilac, Kristina E. EOP/OMB](#)  
**To:** [Kaufman, Stephanie](#)  
**Cc:** [Villabroza, Allan](#); [Callear, Mildred](#); [Alford, Cameron](#); [Jagadesan, Dev](#); [Roberts, Karen](#); [Saad, Fouad P. EOP/OMB](#)  
**Subject:** RE: CBJ draft for OMB review  
**Date:** Friday, May 19, 2017 6:04:21 PM  
**Attachments:** [20170518 CBJ draft for OMB review OMB.DOCX](#)

---

Hi Stephanie,

Per our discussion just now, (b) (5)

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

We're happy to discuss on Monday should you have any questions. Please let me know when you have an updated draft for us to review.

Thanks,  
Kristina

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Thursday, May 18, 2017 1:34 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Villabroza, Allan <(b) (6)> Callear, Mildred <(b) (6)>  
Alford, Cameron <(b) (6)> Jagadesan, Dev <(b) (6)> Roberts, Karen <(b) (6)>  
**Subject:** CBJ draft for OMB review

Kristina,

Attached please find OPIC's submittal of our CBJ for your review.

Happy to discuss whenever you want.

Thank you.

Stephanie

**From:** Kaufman, Stephanie  
**To:** "[Lilac, Kristina E. EOP/OMB](#)"  
**Subject:** RE: CBJ draft for OMB review  
**Date:** Friday, May 19, 2017 4:54:00 PM

---

We are able to print it in-house. So Monday is fine.

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Friday, May 19, 2017 10:02 AM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: CBJ draft for OMB review

Okay, thanks. I started looking at it yesterday afternoon (b) (5). I should hopefully wrap up my review shortly and get it to Fouad, but he's usually jammed. I can definitely tell him this needs to be a today thing, though, but keep me posted.

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Friday, May 19, 2017 9:59 AM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** RE: CBJ draft for OMB review

Depends on Fouad's comments and how much revision will be required.

(b) (5)  
(b) (5)  
(b) (5) If they can turn it around in 24 hours then Monday might be okay. I will let you know what I find out.

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Friday, May 19, 2017 9:50 AM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: CBJ draft for OMB review

Hi Stephanie,

Thanks very much for sending. I'd ideally like Fouad to take a look at this as well, (b) (5), but what's your deadline for getting to the printer? (Just trying to figure out if you need it back by COB today, or if Monday is workable.)

Thanks,  
Kristina

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Thursday, May 18, 2017 1:34 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>

**Cc:** Villabroza, Allan <(b) (6)> Callear, Mildred <(b) (6)>  
Alford, Cameron <(b) (6)> Jagadesan, Dev <(b) (6)> Roberts,  
Karen <(b) (6)>

**Subject:** CBJ draft for OMB review

Kristina,

Attached please find OPIC's submittal of our CBJ for your review.

Happy to discuss whenever you want.

Thank you.

Stephanie

**From:** (b) (6)  
**To:** Kaufman, Stephanie; Ellett, William; O'Connor, Christopher; Waldeck, Nicole; Babin, Marilou; Campbell, Carey; Jones, Jasper (DFPM); Jessica.d.(b) (6) Villabroza, Allan; (b) (6)  
**Subject:** OPIC apportionment requests [Apportionment sent to OMB from (b) (6)]  
**Date:** Friday, May 19, 2017 2:37:17 PM  
**Attachments:** [20170517 Reestimate&Apportionment FAI Adj Differences.xlsx](#)  
[20170519 Non-credit account with notes.xlsx](#)  
[20170519 71- 4074X DL Financing Account.xlsx](#)  
[20170519 NIS 71-0100 X Account.xlsx](#)  
[20170519 71- 4075X GL Financing Account SK.xlsx](#)  
[20170519 71-0100 17-19 Program account.xlsx](#)  
[20170519 71-4184 Non-credit account.xlsx](#)

---

## Message from Sender:

Kristina,

Attached please find OPIC's apportionment requests.

I've also attached a file that shows how the numbers in the non-credit account were derived and a file with details on the amounts in the apportionments for reestimates.

Please let me know if you have any questions.

Thank you.

Stephanie

## Message From System Administrator:

This email generated from the OMB's web-based apportionment system was sent to members of the Overseas Private Investment Corporation Team team. The subject line includes the email address of the person sending this email. Your agency (if you are an agency staffer) or examining division (if you are an OMB staffer) decided that you should receive these kinds of emails. If you believe that you received this email in error, please contact your agency apportionment administrators. You can search for them here:

<https://max.gov/maxportal/sa/findAgencyAdminForm.do>

Apportionment file(s) (and attachments) attached.

Attachment withheld in full, 15 pages.

**From:** [Kaufman, Stephanie](#)  
**To:** (b) (6)  
**Cc:** [Villabroza, Allan](#); [Callear, Mildred](#); [Alford, Cameron](#); [Jagadesan, Dev](#); [Roberts, Karen](#)  
**Subject:** CBJ draft for OMB review  
**Date:** Thursday, May 18, 2017 1:34:06 PM  
**Attachments:** [20170518 CBJ draft for OMB review.docx](#)

---

Kristina,

Attached please find OPIC's submittal of our CBJ for your review.

Happy to discuss whenever you want.

Thank you.

Stephanie

**From:** Lilac, Kristina E. EOP/OMB  
**To:** Villabroza, Allan  
**Cc:** Carleton, Patrick (OIP); Kaufman, Stephanie; Hamalainen, Erika; Mac, Chi T. EOP/OMB; Bailey, Jessie W. EOP/OMB  
**Subject:** RE: Moody's Sovereign Default Study - Sovereigns distinct from Non-Sovereigns  
**Date:** Thursday, May 18, 2017 10:38:35 AM  
**Attachments:** Moodys--Sovereign Default and Recovery Rates 1983-2015 -- 30 June 2016.pdf

---

Hi Allan,

Thanks for reaching out. I've looped in (b) (6). We can discuss internally and circle back (b) (6) is back and has the opportunity to engage on this.

Thanks,  
Kristina

---

**From:** Villabroza, Allan [mailto:(b) (6)]  
**Sent:** Thursday, May 18, 2017 9:33 AM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Carleton, Patrick (OIP) <(b) (6)>; Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: Moody's Sovereign Default Study - Sovereigns distinct from Non-Sovereigns

Kristina - I wanted to attend today's ICRAS meeting but I won't be able to. Rather than take up time at the ICRAS meeting, I wanted to flag something for OMB.

(b) (5)  
(b) (5)  
(b) (5)  
(b) (5)

(b) (5)  
(b) (5)  
(b) (5)  
(b) (5)  
(b) (5)

Thanks,

av

-----Original Message-----

**From:** Villabroza, Allan  
**Sent:** Wednesday, February 04, 2015 4:06 PM  
**To:** Hamalainen, Erika <(b) (6)>  
**Subject:** FW: Moody's Sovereign Default Study - Sovereigns distinct from Non-Sovereigns  
**Importance:** Low

This issue may be worth bringing up at the ICRAS meeting. (b) (5)  
(b) (5)

av

-----Original Message-----

**From:** Villabroza, Allan  
**Sent:** Friday, June 20, 2014 12:03 PM  
**To:** 'Hamalainen, Erika'  
**Subject:** FW: Moody's Sovereign Default Study - Sovereigns distinct from Non-Sovereigns



-----Original Message-----

From: Villabroza, Allan

Sent: Thursday, August 15, 2013 4:31 PM

To: William Metzger

Cc: Kaufman, Stephanie I.

Subject: FW: Moody's Sovereign Default Study - Sovereigns distinct from Non-Sovereigns

Will –

(b) (5)

|

|

|

|

|

I should note that the links below are for the 2012 study, the 2013 study was released on 6/12/13 (link<<https://www.moody.com/Pages/Sovereign-Default-Research.aspx>>) but the study is not accessible to me (it may be to you). I anticipate that similar findings hold as there haven't been further sovereign defaults in the year since.

Please let me know if you or Chi have any questions,

av

Allan Villabroza

VP & CFO

Overseas Private Investment Corporation

The U.S. Government's Development Finance Institution

1100 New York Ave, NW | Washington DC 20527

(b) (6) (O) | (b) (6)

>[www.opic.gov](http://www.opic.gov)<<http://www.opic.gov>> | facebook.com/opicgov<<http://www.facebook.com/opicgov>> |  
twitter.com/opicgov<<https://twitter.com/opicgov>>

From: Villabroza, Allan

Sent: Thursday, August 16, 2012 6:48 PM

To: Falkenheim, Michael C.; Sinkfield, Rhonda M.

Cc: Kaufman, Stephanie I.

Subject: RE: Moody's Sovereign Default Study - Sovereigns distinct from Non-Sovereigns

(b) (5)

000053

( [REDACTED]  
(b) [REDACTED]  
) [REDACTED]  
( [REDACTED]  
5 [REDACTED]  
) [REDACTED]  
[REDACTED]  
[REDACTED]  
  
( [REDACTED]  
(b) [REDACTED]  
) [REDACTED]  
( [REDACTED]  
5 [REDACTED]  
) [REDACTED]  
(b) (5) [REDACTED]

Thanks for humoring me with these questions,

av

>[http://www.moodys.com/research/Moodys-releases-2012-sovereign-default-study--PR\\_251946](http://www.moodys.com/research/Moodys-releases-2012-sovereign-default-study--PR_251946)<

Announcement:

Moody's releases 2012 sovereign default study

Global Credit Research - 30 Jul 2012

New York, July 30, 2012 -- Despite the stressful environment since the onset of the global financial crisis, the pace of sovereign defaults has remained moderate, says Moody's Investors Service in its eighth annual sovereign bond default study.

The report, "Sovereign Default and Recovery Rates, 1983-2012H1," highlights that from the over 110 Moody's-rated sovereigns, Greece was the only one to default since the start of 2011. Jamaica defaulted in 2010, there were no rated sovereign defaults in 2009, and Ecuador defaulted in late 2008. Since 1983, all defaulters were among the 25% lowest-rated sovereign issuers.

The global financial crisis has, however, continued to put pressure on sovereign creditworthiness, increasing the share of sovereign issuers in the lower tier of investment grade, says the Moody's study. Nevertheless, the share of issuers rated Aa and above is still substantially larger for sovereign issuers than for corporate issuers.

A comparison between sovereign and corporate default rates by the rating agency shows that sovereign default rates have generally been, on average, modestly lower than those for corporates overall and by like rating symbol. However, the differences are not likely significant as the overall size of the sovereign sample is small. Further, over the 1983-2012H1 period of study, sovereign ratings have exhibited greater stability than their corporate counterparts.

The study presents an analysis of all sovereign defaults since 1983 and compares and contrasts sovereigns and corporates with regard to default, migration, and recovery rates as well as ratings accuracy measures.

Allan Villabroza

VP & CFO

Overseas Private Investment Corporation

The U.S. Government's Development Finance Institution

1100 New York Ave, NW | Washington DC 20527

(b) (6) (O) | (b) (6) [\(b\) \(6\)](mailto:(b) (6))

>[www.opic.gov](http://www.opic.gov)<<http://www.opic.gov>> | [facebook.com/opicgov](https://www.facebook.com/opicgov)<[http://www.facebook.com/opicgov](https://www.facebook.com/opicgov)> |

[twitter.com/opicgov](https://twitter.com/opicgov)<<https://twitter.com/opicgov>>

From: Falkenheim, Michael C. [[\(b\) \(6\)](mailto:(b) (6))]

Sent: Thursday, August 16, 2012 5:24 PM

To: Villabroza, Allan; Sinkfield, Rhonda M.

Cc: Kaufman, Stephanie I.

Subject: Re: Moody's Sovereign Default Study - Sovereigns distinct from Non-Sovereigns

(b) (5)

(b) (5)

From: Villabroza, Allan [mailto:(b) (6)]  
Sent: Thursday, August 16, 2012 04:04 PM  
To: Falkenheim, Michael C.; Sinkfield, Rhonda M.  
Cc: Kaufman, Stephanie I. <(b) (6)> [mailto:(b) (6)]  
Subject: Moody's Sovereign Default Study - Sovereigns distinct from Non-Sovereigns

(b) (5)

(b) (5)

I recognize that this is a substantial change in methodology; but as an analytical matter it bears examination.

Thanks,

av

2012 paper, see page 13

<<Moody's sovereign default and recovery rates 1983-2012H1 report 8-16-2012.pdf>>

2011 version available at:

>[http://www.naic.org/documents/committees\\_e\\_capad\\_vos\\_c1\\_factor\\_review\\_sg\\_related\\_docs\\_moodys\\_sovereign\\_default.pdf#page=12](http://www.naic.org/documents/committees_e_capad_vos_c1_factor_review_sg_related_docs_moodys_sovereign_default.pdf#page=12)

Allan Villabroza

VP & CFO

Overseas Private Investment Corporation

The U.S. Government's Development Finance Institution

1100 New York Ave, NW | Washington DC 20527

(b) (6) (O) | (b) (6) [mailto:(b) (6)]  
>[www.opic.gov](http://www.opic.gov)<<http://www.opic.gov/>> | [facebook.com/opicgov](https://www.facebook.com/opicgov)<<http://www.facebook.com/opicgov>> |  
[twitter.com/opicgov](https://twitter.com/opicgov)<<https://twitter.com/opicgov>>

**From:** [Enterprise Risk Management in Gov \(OMB A-123 and Beyond\)](#)  
**To:** [Kaufman, Stephanie](#)  
**Subject:** Next Thursday: Enterprise Risk Mgmt (OMB A-123) Compliance & Beyond  
**Date:** Wednesday, May 17, 2017 12:37:23 PM

---

**Seven Confirmed Gov  
Speakers - Experienced  
Government Experts in  
Enterprise Risk Management  
& Internal Controls**

**Dr. Karen Hardy**  
Deputy Chief Risk Officer  
Department of Commerce  
Former risk management  
policy senior advisor to the  
Office of Management and  
Budget (OMB)

---

**Ken Phelan**  
Chief Risk Officer (CRO)  
Department of the Treasury

---

**Rex Booth**  
Deputy Chief Information  
Security Officer  
PBGC

---

**Alexis Wales**  
Deputy Chief of  
Cybersecurity Performance  
Management  
DHS

---

**Javier Lopez, MSA**  
Director  
Division of Management  
Assurance  
Office of the Assistant Secretary  
for  
Preparedness and Response  
HHS

---

**Larry Koskinen**  
Chief Risk Officer  
HUD

***May 25th - Seats Available***

**Please Forward to All Agency  
Executives, Managers and Staff  
Who are Responsible for  
Implementing or Managing OMB  
Circular A-123 - Enterprise Risk  
Management**

**Enterprise Risk  
Management (ERM) in  
Government Training  
Workshop II - OMB  
Circular A-123: Beyond  
Compliance  
May 25, 2017**

**Willard InterContinental  
Hotel  
Washington, D.C.**

**Government Employees Only  
Press is Not Permitted**

**Sponsored by:**  
**Potomac Forum, Ltd**  
Providing High Quality Training to Government Since  
1982

**Information or Registration:**  
**[www.potomacforum.org](http://www.potomacforum.org)**

---  
Nicole Puri  
Risk Management Officer  
PBGC

**Enterprise Risk Management (ERM) in Government  
Training Workshop II  
- OMB Circular A-123: Beyond Compliance -**

***What federal executive, managers, and front line practitioners  
need to know to incorporate the updated OMB Circular A-123  
requirements that define management's responsibility for  
internal control with an emphasis on integrating enterprise risk  
management (ERM) in FY 2017 and beyond***

**Thursday, May 25, 2017**  
The Willard InterContinental Hotel  
Washington, D.C.

**Sponsored by:**  
**Potomac Forum, Ltd**  
Providing High Quality Training to Government Since 1982

**Information or Registration:**  
**[www.potomacforum.org](http://www.potomacforum.org)**

**Overview:**

With the updated OMB Circular No. A-123 being issued nearly a year ago, this training is an advanced level internal control workshop focusing on what agencies and departments have done in relation to the requirements that defines management's responsibility for internal control with an emphasis on integrating enterprise risk management (ERM) and what they plan to do going forward.

This workshop is designed for the executive, manager, or front-line practitioner who is responsible for sustaining an effective internal controls program and who is charged in implementing the updated requirements of OMB A-123, including elements of ERM.

Participants will learn how to efficiently and effectively strengthen an internal control program while complying with the new requirements of OMB A-123, GAO Green Book, GAO Fraud Risk Assessment, and ERM.

Participants will also gain an understanding of the evolution of internal controls, learn about emerging trends and best practices, and gain an understanding of a practical approach to assessing internal controls using a Governance, Risk, and Compliance methodology.

The Workshop will present very practical information about the federal government's requirements for not only internal control programs, but mission related programs and will offer insight on integration, risk assessment, testing, and reporting.

The focus of this workshop will be on efficiently meeting the updated internal control and risk management requirements in an efficient and effective way.

### **Practical Information - Not Theory**

#### **What You Will Learn:**

- **Information that will help you continue to implement the updated requirements of OMB Circular A-123**
- **What the 2017 risk profile deadline means and how to continue your ERM focus beyond 2017**
- **How the Green Book fits into the new A-123 requirements**
- **Risk Management - how much is enough?**
- **GAO Fraud Guide - discussion on this requirement and how it fits into internal control reviews**
- **Presentations by experts with extensive, practical experience in DoD and civilian agencies**

#### **Who Should Attend:**

**This workshop is limited to government employees only to permit candid discussion**

- **Financial management professionals**
- **Internal controls and Risk Management Executives, Managers and team members**
- **Program management professionals with responsibilities in Managing Risk**
- **Auditors**
- **Risk Management and Internal controls steering committee members**
- **Inspectors General and Staff**
- **Chief Financial Officers and Staff**
- **Chief Information Officers and Staff**
- **Chief Procurement and Acquisition Officers and Staff**
- **Risk Management Staff**
- **Chief Human Capital Officers, HR Managers and Staff**
- **Managers, Directors and Senior Officials who have fiduciary/financial and/or risk management responsibilities**

#### **Format:**

Presentations by experts on A-123, FMFIA, FISMA, FFMIA and Green Book.  
Discussions led by experienced government and public accounting experts.

**Please Note: This Training Workshop is only available to  
Government Employees  
to permit candid discussions.**

**Potomac Forum Workshops are 100% Educational  
Programs and  
NOT SALES OR MARKETING EVENTS**

**Call: (703) 683-1613  
or email: [info@PotomacForum](mailto:info@PotomacForum)**

**Registration:  
[www.PotomacForum.org](http://www.PotomacForum.org)**

**"Learn Together" Reduced Registration for  
Teams of 2 or More Students from the Same Office**

**CEUs Awarded**

**This workshop is for government employees only to permit candid  
discussion.**

**Press and industry are not permitted.**

**"Learn Together" Team  
Reduced Registration Fees**

**Previous Enterprise Risk Management and Internal Controls Training  
Workshops were Rated as  
"Excellent" by Workshop Attendees and  
Several Were "Sell Outs"**

**"Send-A-Team" Registration Fees**

**This Training is for Government Only  
No Press to Promote Candid Discussion**

**Registration and Information:**

**[www.potomacforum.org](http://www.potomacforum.org)**

**Call : (703) 683-1613**

**(b) (6)**

**Sponsored by:**

[Potomac Forum, Ltd.](#)

*Providing High Quality Training to the Government Since 1982*

Potomac Forum, Ltd. is a proud Corporate Partner of  
[The Association of Government Accountants](#)



**Please do not Unsubscribe from this  
"Enterprise Risk Management Training Workshop" Email List  
Potomac Forum educational programs address major government  
management initiatives.  
While this Workshop may not be of interest to you, other Potomac Forum  
programs may be of great interest and value to you and your organization.  
If you do Unsubscribe, you will be removed from the  
"Enterprise Risk Management Training Workshop" Email List.  
Thank You.**

This email was sent to: (b) (6)

Go [here](#) to leave this mailing list or [modify](#) your email profile.  
We respect your right to privacy. [View](#) our policy.



This email was sent by: **Potomac Forum, Ltd.**  
400 North Washington Street , Alexandria , Virginia, 22314 , USA



**From:** [Lilac, Kristina E. EOP/OMB](#)  
**To:** [Kaufman, Stephanie](#)  
**Subject:** RE: CBJ Status Update?  
**Date:** Wednesday, May 17, 2017 11:28:48 AM

---

Then consider tomorrow a hard deadline! I'll let you decide if you want your hard deadline to be noon or COB.☺

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Wednesday, May 17, 2017 11:24 AM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** Re: CBJ Status Update?

If you give me a hard deadline that will help.

---

**From:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Sent:** Wednesday, May 17, 2017 11:20 AM  
**To:** Kaufman, Stephanie  
**Subject:** RE: CBJ Status Update?

Great, so hopefully to me by tomorrow or Friday?

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Wednesday, May 17, 2017 11:19 AM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** Re: CBJ Status Update?

Just got the last edits from VPs. Now to COS and CEO.

---

**From:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Sent:** Wednesday, May 17, 2017 11:17 AM  
**To:** Kaufman, Stephanie  
**Subject:** CBJ Status Update?

Hi Stephanie,

Can you please let me know when you expect to have a draft of your CBJ ready for review?

Thanks!  
Kristina

Kristina Lilac  
Office of Management and Budget, International Affairs Division

000061

(b) (6)

(b) (6)

**From:** [Lilac, Kristina E. EOP/OMB](#)  
**To:** [William Marsteller](#); [Patt, Emily-Anne](#); [Allen, Todd \(OIP\)](#); (b) (6); [Bailey, Jessie W. EOP/OMB](#); [Carleton, Patrick \(OIP\)](#); (b) (6); [Cochran, Christopher \(OEA/IC\)](#); [Ignacio Diaz](#); [Durazzo, Yvonne](#); (b) (6); (b) (6); [Hurley, John \(Treasury.gov\)](#); [Kaufman, Stephanie](#); [Nicolas Lizop](#); [John Lowry](#); [Lung, Yi \(E3/DC\)](#); [Mac, Chi T. EOP/OMB](#); [MacHarg, Amy](#); [Kalesha Malloy](#); (b) (6); [Margaret Miller](#); [Michael Monderer](#); [Naughton, Katherine \(E3/DC\)](#); (b) (6); (b) (6); [Pak, Karen K \(E3/DC\)](#); [Rosier, Kevin J](#); [Hamalainen, Erika](#); [Saad, Fouad P. EOP/OMB](#); (b) (6); (b) (6); [Villabroza, Allan](#); [Webster, Jessica M](#); [Manli Zhang](#)  
**Subject:** RE: Agenda for May 18 Quarterly ICRAS Meeting  
**Date:** Wednesday, May 17, 2017 11:27:37 AM

---

Bill,

(b) (5)

Thanks,  
Kristina

---

**From:** William Marsteller [mailto:(b) (6)]  
**Sent:** Wednesday, May 17, 2017 11:22 AM  
**To:** [Patt, Emily-Anne](#) <(b) (6)> [Lilac, Kristina E. EOP/OMB](#) <(b) (6)> [Bailey, Jessie W. EOP/OMB](#) <(b) (6)> [Ignacio Diaz](#) <(b) (6)> [Hurley, John \(Treasury.gov\)](#) <(b) (6)> [Stephanie Kaufman \(OPIC\)](#) <(b) (6)> [John Lowry](#) <(b) (6)> [Mac, Chi T. EOP/OMB](#) <(b) (6)> [Kalesha Malloy](#) <(b) (6)> [Margaret Miller](#) <(b) (6)> [Michael Monderer](#) <(b) (6)> [Naughton, Katherine \(E3/DC\)](#) <(b) (6)> [Pak, Karen K \(E3/DC\)](#) <(b) (6)> [Rosier, Kevin J](#) <(b) (6)> [Ryan, Erika H. EOP/OMB](#) <(b) (6)> [Saad, Fouad P. EOP/OMB](#) <(b) (6)> [Webster, Jessica M](#) <(b) (6)> [Manli Zhang](#) <(b) (6)>  
**Subject:** RE: Agenda for May 18 Quarterly ICRAS Meeting

Kristina,

Given this, is it necessary for Ignacio to attend the meeting?

Bill

**From:** Patt, Emily-Anne [[mailto:](#)(b) (6)]  
**Sent:** Wednesday, May 17, 2017 10:08 AM  
**To:** Lilac, Kristina E. EOP/OMB; (b) (6) (b) (6) Bailey, Jessie W.  
EOP/OMB; (b) (6) (b) (6) (b) (6) Ignacio Diaz;  
(b) (6) (b) (6) (b) (6) Hurley, John  
(Treasury.gov); Stephanie Kaufman (OPIC); Nicolas Lizop; John Lowry; Lung, Yi (E3/DC); Mac, Chi T.  
EOP/OMB; (b) (6) Kalesha Malloy; William Marsteller; (b) (6) Margaret  
Miller; Michael Monderer; Naughton, Katherine (E3/DC); (b) (6)  
(b) (6) Pak, Karen K (E3/DC); Rosier, Kevin J; Ryan, Erika H. EOP/OMB; Saad,  
Fouad P. EOP/OMB; (b) (6) (b) (6)  
(b) (6) (b) (6) (b) (6) Webster, Jessica M;  
Manli Zhang  
**Subject:** RE: Agenda for May 18 Quarterly ICRAS Meeting

Kristina,

I just posted this on MAX as well, (b) (5)  
(b) (5). If others would like to discuss it tomorrow, we are more than happy to do  
so, but we are no longer requesting it to be an agenda item.

Thanks much. See you all tomorrow,  
Emily-Anne

Emily-Anne Patt  
Senior Financial Economist  
Office of Monetary Affairs  
U.S. Department of State  
(b) (6)  
(b) (6)

Official - SBU  
UNCLASSIFIED

---

**From:** Lilac, Kristina E. EOP/OMB [[mailto:](#)(b) (6)]  
**Sent:** Thursday, May 11, 2017 1:35 PM  
**To:** (b) (6) (b) (6) Bailey, Jessie W. EOP/OMB;  
(b) (6) (b) (6) (b) (6) (b) (6)  
(b) (6) (b) (6) (b) (6) Hurley, John  
(Treasury.gov); Stephanie Kaufman (OPIC); Lilac, Kristina E. EOP/OMB; (b) (6)  
(b) (6) Lung, Yi (E3/DC); Mac, Chi T. EOP/OMB; (b) (6)  
(b) (6) (b) (6) Meale, David; (b) (6)  
(b) (6) (b) (6) Naughton, Katherine (E3/DC);  
(b) (6) (b) (6) Pak, Karen K (E3/DC); Patt, Emily-Anne;  
Rosier, Kevin J; Ryan, Erika H. EOP/OMB; Saad, Fouad P. EOP/OMB; (b) (6)  
(b) (6) (b) (6) (b) (6)  
(b) (6) Webster, Jessica M; (b) (6)  
**Subject:** Agenda for May 18 Quarterly ICRAS Meeting

All,

This is a reminder that the quarterly ICRAS meeting will be held next **Thursday, May 18<sup>th</sup> from 1:00-3:00pm in the WHCC Lincoln Room**. Based on the comments received, we will discuss the following countries:

(b) (5)

If your agency plans to raise any other issues, please let me know as soon as possible so that I can add them to the agenda accordingly.

Also, at the request of a couple of participants, there will be a limited number of conference lines available for those who are unable to attend in person:

Participant Dial-In: (202) 395-6392

Participant Code: (b) (2)

I look forward to seeing you next Thursday.

Best,  
Kristina

Kristina Lilac  
Office of Management and Budget, International Affairs Division  
(b) (6) | (b) (6)

**From:** [Kaufman, Stephanie](#)  
**To:** [Lilac, Kristina E. EOP/OMB](#)  
**Subject:** Re: CBJ Status Update?  
**Date:** Wednesday, May 17, 2017 11:23:25 AM

---

That is my desire.

---

**From:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Sent:** Wednesday, May 17, 2017 11:20 AM  
**To:** Kaufman, Stephanie  
**Subject:** RE: CBJ Status Update?

Great, so hopefully to me by tomorrow or Friday?

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Wednesday, May 17, 2017 11:19 AM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** Re: CBJ Status Update?

Just got the last edits from VPs. Now to COS and CEO.

---

**From:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Sent:** Wednesday, May 17, 2017 11:17 AM  
**To:** Kaufman, Stephanie  
**Subject:** CBJ Status Update?

Hi Stephanie,

Can you please let me know when you expect to have a draft of your CBJ ready for review?

Thanks!  
Kristina

Kristina Lilac  
Office of Management and Budget, International Affairs Division  
(b) (6) | (b) (6)

**From:** [Bailey, Jessie W. EOP/OMB](#)  
**To:** [Kaufman, Stephanie](#); [Lilac, Kristina E. EOP/OMB](#)  
**Cc:** [Jones, Jasper \(DFPM\)](#); [Shaughnessy, Christine \(DFPM/ODVT/FM-CTR\)](#)  
**Subject:** RE: OPIC Aggregation of Reestimate Results  
**Date:** Tuesday, May 16, 2017 5:05:54 PM

---

Just to make sure I understand – (b) (5)

[Redacted]

[Redacted]

[Redacted]

[Redacted]

(b) (5)

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Monday, May 15, 2017 10:03 AM  
**To:** Bailey, Jessie W. EOP/OMB <(b) (6)> Lilac, Kristina E. EOP/OMB  
<(b) (6)>  
**Cc:** Jones, Jasper (DFPM) <(b) (6)> Shaughnessy, Christine (DFPM/ODVT/FM-CTR)  
<(b) (6)>  
**Subject:** OPIC Aggregation of Reestimate Results

Jessie and Kristina,

(b) (5)

[Redacted]

[Redacted]

(b) (5)

[Redacted]

(b) (5)

[Redacted]

[Redacted]

**Issue:**

(b) (5)

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

(b) (5)

[Redacted]

[Redacted]

[Redacted]

(b) (5)  
[Redacted]  
[Redacted]  
[Redacted]

**Solution:**

(b) (5)  
[Redacted]  
[Redacted]

(b) (5)  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]

(b) (5)  
[Redacted]

(b) (5)  
[Redacted]  
[Redacted]  
[Redacted]

(b) (5)  
[Redacted]

Please flag any concerns or comments or signal agreement with the above as soon as possible.

Many thanks,  
Stephanie

**Stephanie Kaufman**  
Managing Director, Budget and Resource Planning  
**OVERSEAS PRIVATE INVESTMENT CORPORATION**  
*The U.S. Government's Development Finance Institution*  
1100 New York Ave, NW | Washington DC 20527  
(b) (6) (O) | + (b) (6) (M) | (b) (6)  
[www.opic.gov](http://www.opic.gov) | [facebook.com/opicgov](https://facebook.com/opicgov) | [twitter.com/opicgov](https://twitter.com/opicgov)



Come read our blog! Subscribe directly to the latest posts at [www.opic.gov/blog](http://www.opic.gov/blog)



**From:** Shaughnessy, Christine (DFPM/ODVT/FM-CTR)

**Sent:** Tuesday, November 15, 2016 6:01 PM

**To:** Hamalainen, Erika <(b) (6)> Bailey, Jessie W. EOP/OMB  
<(b) (6)>

**Cc:** Ellett, William <(b) (6)> Kaufman, Stephanie <(b) (6)>

**Subject:** OPIC Aggregation of Reestimate Results

Good evening Erika and Jessie,

Attached you will find a sample RSummary and a workbook summarizing the aggregation discrepancy for a sample of four loans.

- (b) (5)  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
(b) (5)

(b) (5)  
[Redacted]  
[Redacted]  
[Redacted]

Please let us know if you have any questions.

Thank you,  
Christine

**From:** Kaufman, Stephanie  
**To:** ["Bailey, Jessie W. EOP/OMB"; \(b\) \(6\)](#)  
**Cc:** [Jones, Jasper \(DFPM\); Shaughnessy, Christine \(DFPM/ODVT/FM-CTR\)](#)  
**Subject:** OPIC Aggregation of Reestimate Results  
**Date:** Monday, May 15, 2017 10:02:00 AM  
**Attachments:** [Reestimate&Apportionment FAI Adj Differences.xlsx](#)

---

Jessie and Kristina,

(b) (5)  
[Redacted]

(b) (5)  
[Redacted]  
[Redacted].

**Issue:**

(b) (5)  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]

(b) (5)  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
(b) (5)  
[Redacted]

**Solution:**

(b) (5)  
[Redacted]  
[Redacted]

(b) (5)  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
(b) (5)  
[Redacted]).

(b) (5)  
[Redacted]  
(b) (5)  
[Redacted]

(b) (5)  
(b) (5).

Please flag any concerns or comments or signal agreement with the above as soon as possible.

Many thanks,  
Stephanie

**Stephanie Kaufman**  
Managing Director, Budget and Resource Planning  
**OVERSEAS PRIVATE INVESTMENT CORPORATION**  
*The U.S. Government's Development Finance Institution*  
1100 New York Ave, NW | Washington DC 20527  
(b) (6) (O) | + (b) (6) (M) | (b) (6)  
[www.opic.gov](http://www.opic.gov) | [facebook.com/opicgov](https://facebook.com/opicgov) | [twitter.com/opicgov](https://twitter.com/opicgov)



Come read our blog! Subscribe directly to the latest posts at [www.opic.gov/blog](http://www.opic.gov/blog)

---

**From:** Shaughnessy, Christine (DFPM/ODVT/FM-CTR)  
**Sent:** Tuesday, November 15, 2016 6:01 PM  
**To:** Hamalainen, Erika <(b) (6)> Bailey, Jessie W. EOP/OMB  
<(b) (6)>  
**Cc:** Ellett, William <(b) (6)> Kaufman, Stephanie <(b) (6)>  
**Subject:** OPIC Aggregation of Reestimate Results

Good evening Erika and Jessie,

(b) (5)  
(b) (5)

- (b) (5)  
(b) (5)  
(b) (5)  
(b) (5)  
(b) (5)  
(b) (5)  
(b) (5)  
(b) (5)
- (b) (5)  
(b) (5)

(b) (5)

(b) (5)

Please let us know if you have any questions.

Thank you,  
Christine

**From:** [Lilac, Kristina E. EOP/OMB](#)  
**To:** [Kaufman, Stephanie](#)  
**Subject:** RE: FY17 Apportionments Timeline?  
**Date:** Friday, May 12, 2017 1:36:32 PM

---

I'm attempting to, but I keep getting pulled into other drills, so unfortunately, not really.

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Friday, May 12, 2017 1:33 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** RE: FY17 Apportionments Timeline?

Are you watching CSIS discussion?

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Friday, May 12, 2017 1:05 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: FY17 Apportionments Timeline?

Ah, well now, that makes a lot more sense! Oh, (b) (5)

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Friday, May 12, 2017 12:59 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** RE: FY17 Apportionments Timeline?

Sorry – (b) (5). That's what we call them here

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Friday, May 12, 2017 12:34 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: FY17 Apportionments Timeline?

(b) (5)  
(b) (5)

(b) (5)  
(b) (5)

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Friday, May 12, 2017 12:08 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** RE: FY17 Apportionments Timeline?

Kristina,

(b) (5) . 😊

FYI – (b) (5)

(b) (5)

(b) (5) ?

Thank you,

Stephanie

---

**From:** Lilac, Kristina E. EOP/OMB [[mailto:\(b\) \(6\)](#)]

**Sent:** Friday, May 12, 2017 11:25 AM

**To:** Kaufman, Stephanie <(b) (6)>

**Subject:** FY17 Apportionments Timeline?

Hi Stephanie,

(b) (5)

(b) (5)

Thanks,

Kristina

Kristina Lilac

Office of Management and Budget, International Affairs Division

(b) (6) | (b) (6)

**From:** Kaufman, Stephanie  
**To:** "[Lilac, Kristina E. EOP/OMB](#)"  
**Subject:** RE: FY17 Apportionments Timeline?  
**Date:** Friday, May 12, 2017 1:08:00 PM

---

Sorry for the confusion. (b) (5)

(b) (5)

---

**From:** Lilac, Kristina E. EOP/OMB [[mailto:\(b\) \(6\)](#)]  
**Sent:** Friday, May 12, 2017 1:05 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: FY17 Apportionments Timeline?

Ah, well now, that makes a lot more sense! Oh, (b) (5)

---

**From:** Kaufman, Stephanie [[mailto:\(b\) \(6\)](#)]  
**Sent:** Friday, May 12, 2017 12:59 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** RE: FY17 Apportionments Timeline?

Sorry – (b) (5). That's what we call them here

---

**From:** Lilac, Kristina E. EOP/OMB [[mailto:\(b\) \(6\)](#)]  
**Sent:** Friday, May 12, 2017 12:34 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: FY17 Apportionments Timeline?

(b) (5)

(b) (5)

---

**From:** Kaufman, Stephanie [[mailto:\(b\) \(6\)](#)]  
**Sent:** Friday, May 12, 2017 12:08 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** RE: FY17 Apportionments Timeline?

Kristina,

(b) (5)



FYI – (b) (5)

(b) (5) [REDACTED]  
[REDACTED]  
(b) (5) [REDACTED].  
(b) (5) [REDACTED] ?

Thank you,

Stephanie

---

**From:** Lilac, Kristina E. EOP/OMB [[mailto:\(b\) \(6\)](#)]

**Sent:** Friday, May 12, 2017 11:25 AM

**To:** Kaufman, Stephanie <(b) (6)>

**Subject:** FY17 Apportionments Timeline?

Hi Stephanie,

(b) (5) [REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
(b) (5) [REDACTED]:

(b) (5) [REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]

Thanks,  
Kristina

Kristina Lilac  
Office of Management and Budget, International Affairs Division  
(b) (6) | (b) (6)



**From:** Kaufman, Stephanie  
**To:** ["Lilac, Kristina E. EOP/OMB"](#)  
**Subject:** RE: OPIC PY CY.XLSX  
**Date:** Thursday, May 11, 2017 1:22:00 PM

---

Okay. That's what I thought.....

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Thursday, May 11, 2017 1:20 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: OPIC PY CY.XLSX

(b) (5)

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Thursday, May 11, 2017 1:18 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** OPIC PY CY.XLSX

Kristina,

(b) (5)

?

Stephanie

Attachment withheld in full under exemption b(5), 1 page.

**From:** Kaufman, Stephanie  
**To:** (b) (6)  
**Subject:** OPIC PY CY.XLSX  
**Date:** Thursday, May 11, 2017 1:18:00 PM  
**Attachments:** [OPIC PY CY.XLSX](#)

---

Kristina,

(b) (5) ?

Stephanie

**From:** Kaufman, Stephanie  
**To:** ["Lilac, Kristina E. EOP/OMB"; Villabroza, Allan](#)  
**Subject:** RE: 2018 Budget transmittal is May 22  
**Date:** Thursday, May 11, 2017 11:31:00 AM

---

Yes. I got the email from Shelley.

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Thursday, May 11, 2017 11:27 AM  
**To:** Villabroza, Allan <(b) (6)> Kaufman, Stephanie  
<(b) (6)>  
**Subject:** RE: 2018 Budget transmittal is May 22

FYI, (b) (5) .

---

**From:** Lilac, Kristina E. EOP/OMB  
**Sent:** Friday, April 28, 2017 9:03 AM  
**To:** 'Villabroza, Allan' <(b) (6)> 'Kaufman, Stephanie'  
<(b) (6)>  
**Subject:** 2018 Budget transmittal is May 22

Hi Allan and Stephanie,

OMB leadership just announced that the 2018 Budget will be released on May 22. (b) (6)  
(b) (6), but I'll keep  
you posted if the timing for either changes.

Thanks,  
Kristina

Kristina Lilac  
Office of Management and Budget, International Affairs Division  
(b) (6) | (b) (6)

**From:** [McAllister, Shelly A. EOP/OMB](#)  
**To:** [McAllister, Shelly A. EOP/OMB](#)  
**Subject:** BOAC: budget release date change  
**Date:** Thursday, May 11, 2017 11:26:04 AM

---

BOAC Members:

The 2018 Budget release date has been changed from Monday the 22<sup>nd</sup> to Tuesday the 23<sup>rd</sup>.

One attachment withheld in full under b(5), 1 page.

**From:** [Lilac, Kristina E. EOP/OMB](#)  
**To:** [Kaufman, Stephanie](#)  
**Subject:** RE: Major Savings Volume  
**Date:** Thursday, May 11, 2017 10:37:38 AM  
**Attachments:** [OPIC MSV FY 2018 \(2\).docx](#)

---

FYI, (b) (5)

(b) (5)

(b) (5)

. Current version attached.

---

**From:** Lilac, Kristina E. EOP/OMB  
**Sent:** Monday, May 8, 2017 9:35 AM  
**To:** 'Kaufman, Stephanie' <(b) (6)>  
**Subject:** RE: Major Savings Volume

The current version of this is attached. (b) (5)

(b) (5)

By chance, could you send me OPIC's response on my question about Congressional support this morning? Thanks!

---

**From:** Kaufman, Stephanie [[mailto:](#)(b) (6)]  
**Sent:** Friday, May 5, 2017 5:47 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** Re: Major Savings Volume

Can you please send the final version?

Sent from my iPhone

On May 5, 2017, at 4:57 PM, Lilac, Kristina E. EOP/OMB <(b) (6)> wrote:

Edits made. (b) (5)

---

**From:** Kaufman, Stephanie [[mailto:](#)(b) (6)]  
**Sent:** Friday, May 5, 2017 4:37 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** Re: Major Savings Volume

Okay. Please change make those changes. (b) (5)

(b) (5)

---

**From:** Lilac, Kristina E. EOP/OMB <(b) (6)>

000081

**Sent:** Friday, May 5, 2017 4:29 PM  
**To:** Kaufman, Stephanie  
**Cc:** Villabroza, Allan; Callear, Mildred  
**Subject:** RE: Major Savings Volume

Hi Stephanie,

Thanks for the quick review:

- (b) [REDACTED]
- (b) [REDACTED]
- (b) [REDACTED]
- (b) [REDACTED]
- (b) [REDACTED]
2. (b) [REDACTED]
- [REDACTED]
- [REDACTED]
- (b) [REDACTED].

Thanks,  
Kristina

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Friday, May 5, 2017 4:15 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Villabroza, Allan <(b) (6)> Callear, Mildred <(b) (6)>  
**Subject:** Re: Major Savings Volume

Kristina,

Two comments on the attached.

1. (b) [REDACTED]
- [REDACTED]
- [REDACTED].
2. (b) [REDACTED]
- [REDACTED].

---

**From:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Sent:** Friday, May 5, 2017 2:14:06 PM  
**To:** Kaufman, Stephanie  
**Cc:** Villabroza, Allan; Callear, Mildred

**Subject:** RE: Major Savings Volume

Hi Stephanie,

Please see attached for the latest version of this document, with edits in tracked changes. (b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

Thanks,  
Kristina

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Friday, May 5, 2017 12:37 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Villabroza, Allan <(b) (6)> Callear, Mildred <(b) (6)>  
**Subject:** Re: Major Savings Volume

Kristina,

(b) (5)

Note: (b) (5)

(b) (5)

(b) (5)

SK

---

**From:** Kaufman, Stephanie  
**Sent:** Friday, May 5, 2017 12:25:57 PM  
**To:** Lilac, Kristina E. EOP/OMB  
**Cc:** Villabroza, Allan; Callear, Mildred  
**Subject:** Re: Major Savings Volume

Great. I look forward to seeing the results of your efforts. (b) (5)

(b) (5) ?

---

**From:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Sent:** Friday, May 5, 2017 11:41:06 AM  
**To:** Kaufman, Stephanie  
**Cc:** Villabroza, Allan; Callear, Mildred  
**Subject:** RE: Major Savings Volume

Stephanie,

Thanks very much for your comments. (b) (5)

(b) (5)

(b) (5). I'll share another version of the text with you this afternoon.

Thanks,  
Kristina

---

**From:** Kaufman, Stephanie [[mailto:\(b\) \(6\)](#)]  
**Sent:** Thursday, May 4, 2017 6:26 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Villabroza, Allan <(b) (6)> Callear, Mildred <(b) (6)>  
**Subject:** RE: Major Savings Volume

Kristina,

A few comments from OPIC.

1. (b) (5)



(b) (5) [Redacted]  
[Redacted]  
[Redacted]  
[Redacted]

(b) (5) [Redacted]

2. (b) (5) [Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]

(b) (5) [Redacted]

3. (b) (5) [Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]

4. (b) (5) [Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]

(b) (5) [Redacted]

Stephanie

---

**From:** Lilac, Kristina E. EOP/OMB [[mailto:](#)(b) (6)]

**Sent:** Thursday, May 04, 2017 1:18 PM

**To:** Kaufman, Stephanie <(b) (6)>

**Subject:** Major Savings Volume

Stephanie,

(b) (5) [Redacted]  
[Redacted]  
[Redacted]  
[Redacted]

(b) (5) [Redacted]

(b) (5)

please let me know by COB today.

Thanks,  
Kristina

Kristina Lilac  
Office of Management and Budget, International Affairs Division  
(b) (6) | (b) (6)

**From:** [Lilac, Kristina E. EOP/OMB](#)  
**To:** [Kaufman, Stephanie](#)  
**Subject:** RE: OPIC PY CY.XLSX  
**Date:** Tuesday, May 09, 2017 7:02:17 PM

---

Perfect, thanks much!!

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Tuesday, May 9, 2017 7:01 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** OPIC PY CY.XLSX

I thought I better do it before I forgot.....

This matches my file.

**From:** Kaufman, Stephanie  
**To:** (b) (6)  
**Subject:** OPIC PY CY.XLSX  
**Date:** Tuesday, May 09, 2017 7:01:00 PM  
**Attachments:** [OPIC PY CY.XLSX](#)

---

I thought I better do it before I forgot.....

This matches my file.

**From:** Kaufman, Stephanie  
**To:** ["Lilac, Kristina E. EOP/OMB"](#)  
**Subject:** RE: 20170509 reconciling MAX to Erika's spreadsheet.xlsx  
**Date:** Tuesday, May 09, 2017 6:52:00 PM

---

Sorry, I'm tired.

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Tuesday, May 09, 2017 6:50 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: 20170509 reconciling MAX to Erika's spreadsheet.xlsx

Sorry, (b) (5)

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Tuesday, May 9, 2017 6:43 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** RE: 20170509 reconciling MAX to Erika's spreadsheet.xlsx

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Tuesday, May 09, 2017 6:30 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: 20170509 reconciling MAX to Erika's spreadsheet.xlsx

Thanks again for all of the help on this. (b) (5)

(b) (5)

(b) (5)

(b) (5)



---

**From:** Kaufman, Stephanie [[mailto:](#)(b) (6)]

**Sent:** Tuesday, May 9, 2017 5:40 PM

**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>

**Subject:** 20170509 reconciling MAX to Erika's spreadsheet.xlsx

(b) (5)



**From:** Kaufman, Stephanie  
**To:** ["Lilac, Kristina E. EOP/OMB"](#)  
**Subject:** RE: 20170509 reconciling MAX to Erika's spreadsheet.xlsx  
**Date:** Tuesday, May 09, 2017 6:45:00 PM

---

I filled them out in the body of the email after all. See previous message.

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Tuesday, May 09, 2017 6:41 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: 20170509 reconciling MAX to Erika's spreadsheet.xlsx

Sure, attached. Thanks!

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Tuesday, May 9, 2017 6:35 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** RE: 20170509 reconciling MAX to Erika's spreadsheet.xlsx

Do you mind sending it to me in excel?

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Tuesday, May 09, 2017 6:30 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: 20170509 reconciling MAX to Erika's spreadsheet.xlsx

Thanks again for all of the help on this. (b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)



---

**From:** Kaufman, Stephanie [[mailto:](#)(b) (6)]

**Sent:** Tuesday, May 9, 2017 5:40 PM

**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>

**Subject:** 20170509 reconciling MAX to Erika's spreadsheet.xlsx

(b) (5)





**From:** [Lilac, Kristina E. EOP/OMB](#)  
**To:** [Kaufman, Stephanie](#)  
**Subject:** RE: 20170509 reconciling MAX to Erika's spreadsheet.xlsx  
**Date:** Tuesday, May 09, 2017 6:44:20 PM  
**Attachments:** [OPIC PY CY.XLSX](#)

---

Sure, attached. Thanks!

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Tuesday, May 9, 2017 6:35 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** RE: 20170509 reconciling MAX to Erika's spreadsheet.xlsx

Do you mind sending it to me in excel?

---

**From:** Lilac, Kristina E. EOP/OMB [[mailto:\(b\) \(6\)](#)]  
**Sent:** Tuesday, May 09, 2017 6:30 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: 20170509 reconciling MAX to Erika's spreadsheet.xlsx

Thanks again for all of the help on this. (b) (5)

(b) (5)

(b) (5)

**From:** Kaufman, Stephanie [[mailto:](#)(b) (6)]

**Sent:** Tuesday, May 9, 2017 5:40 PM

**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>

**Subject:** 20170509 reconciling MAX to Erika's spreadsheet.xlsx

(b) (5)

**From:** Kaufman, Stephanie  
**To:** ["Lilac, Kristina E. EOP/OMB"](#)  
**Subject:** RE: FY 2017 CBJ Guidance  
**Date:** Tuesday, May 09, 2017 5:45:00 PM

---

Okay. (b) (5)

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Tuesday, May 09, 2017 4:24 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** FY 2017 CBJ Guidance

Stephanie,

FYI if it's helpful: (b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5).

Please let me know if you have any questions.

Thanks,  
Kristina

Kristina Lilac  
Office of Management and Budget, International Affairs Division  
(b) (6) | (b) (6)

Attachment withheld in full under b(5), 1 page

**From:** Kaufman, Stephanie  
**To:** (b) (6)  
**Subject:** 20170509 reconciling MAX to Erika"s spreadsheet.xlsx  
**Date:** Tuesday, May 09, 2017 5:40:00 PM  
**Attachments:** [20170509 reconciling MAX to Erika"s spreadsheet.xlsx](#)

---

(b) (5)

**From:** Kaufman, Stephanie  
**To:** ["Lilac, Kristina E. EOP/OMB"](#)  
**Subject:** RE: 20170509 reconciling MAX to Erika's spreadsheet.xlsx  
**Date:** Tuesday, May 09, 2017 4:08:00 PM

---

(b) (5)

[REDACTED]

[REDACTED]

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Tuesday, May 09, 2017 3:39 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: 20170509 reconciling MAX to Erika's spreadsheet.xlsx

Thanks. (b) (5)

[REDACTED]

[REDACTED]

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Tuesday, May 9, 2017 2:51 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** 20170509 reconciling MAX to Erika's spreadsheet.xlsx

Here you go.

Basically (b) (5)

[REDACTED]

This matches MAX.

**From:** Kaufman, Stephanie  
**To:** ["Lilac, Kristina E. EOP/OMB"](#)  
**Subject:** RE: 20170509 reconciling MAX to Erika's spreadsheet.xlsx  
**Date:** Tuesday, May 09, 2017 4:06:00 PM

---

(b) (5)

(b) (5)

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Tuesday, May 09, 2017 3:53 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: 20170509 reconciling MAX to Erika's spreadsheet.xlsx

I can chat after 4:15 or so, (b) (5)

(b) (5)

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Tuesday, May 9, 2017 3:52 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** RE: 20170509 reconciling MAX to Erika's spreadsheet.xlsx

(b) (5)

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Tuesday, May 09, 2017 3:43 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: 20170509 reconciling MAX to Erika's spreadsheet.xlsx

Also (b) (5)

---

**From:** Lilac, Kristina E. EOP/OMB  
**Sent:** Tuesday, May 9, 2017 3:39 PM  
**To:** 'Kaufman, Stephanie' <(b) (6)>  
**Subject:** RE: 20170509 reconciling MAX to Erika's spreadsheet.xlsx

Thanks. (b) (5)

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Tuesday, May 9, 2017 2:51 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** 20170509 reconciling MAX to Erika's spreadsheet.xlsx

Here you go.

Basically --- (b) (5)

. This matches MAX.

Attachment withheld in full under b(5), 1 page.

**From:** Kaufman, Stephanie  
**To:** (b) (6)  
**Subject:** 20170509 reconciling MAX to Erika's spreadsheet.xlsx  
**Date:** Tuesday, May 09, 2017 2:50:00 PM  
**Attachments:** [20170509 reconciling MAX to Erika's spreadsheet.xlsx](#)

---

Here you go.

Basically --- (b) (5)  
This matches MAX.



image001.png duplicative of the image in the body of the e-mail which has been withheld under exemption b(5).

**From:** Kaufman, Stephanie  
**To:** "Lilac, Kristina E. EOP/OMB"  
**Subject:** RE: OPIC PY and CY Numbers  
**Date:** Tuesday, May 09, 2017 1:58:00 PM  
**Attachments:** [image001.png](#)

---

Yes.

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]

**Sent:** Tuesday, May 09, 2017 1:29 PM

**To:** Kaufman, Stephanie <(b) (6)>

**Subject:** RE: OPIC PY and CY Numbers

Okay, thanks. (b) (5)

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]

**Sent:** Tuesday, May 9, 2017 1:27 PM

**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>

**Subject:** RE: OPIC PY and CY Numbers

I just started to look at it but have a meeting in 4 minutes. I will pick up on it when I return.

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]

**Sent:** Tuesday, May 09, 2017 1:24 PM

**To:** Kaufman, Stephanie <(b) (6)>

**Subject:** RE: OPIC PY and CY Numbers

That's helpful, thank you!

(b) (5)

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]

**Sent:** Tuesday, May 9, 2017 1:20 PM

**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>

**Subject:** RE: OPIC PY and CY Numbers

Q: (b) (5)

A: (b) (5)

Q: Why?

A: (b) (5)

Q: Why?

A: (b) (5)

(b) (5)

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]

**Sent:** Tuesday, May 09, 2017 1:09 PM

**To:** Kaufman, Stephanie <(b) (6)>

**Subject:** RE: OPIC PY and CY Numbers

Also, (b) (5)

---

**From:** Lilac, Kristina E. EOP/OMB

**Sent:** Tuesday, May 9, 2017 12:11 PM

**To:** 'Kaufman, Stephanie' <(b) (6)>

**Subject:** OPIC PY and CY Numbers

Hi Stephanie,

Per our brief discussion just now, (b) (5)

Also, (b) (5)

Thanks,  
Kristina

MAX Report:

000101

(b) (5)



Erika's Tracker

(b) (5)



**From:** Kaufman, Stephanie  
**To:** ["Lilac, Kristina E. EOP/OMB"](#)  
**Subject:** RE: OPIC NIS 2009 Cohort  
**Date:** Tuesday, May 09, 2017 1:10:00 PM

---

(b) (5)

[Redacted]

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Tuesday, May 09, 2017 12:13 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** OPIC NIS 2009 Cohort  
**Importance:** Low

Hi Stephanie,

(b) (5)

[Redacted]

Thanks,  
Kristina

---

**From:** Rozental, Brian EOP/OMB  
**Sent:** Tuesday, May 9, 2017 11:59 AM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** Quick Question

(b) (5)

[Redacted]

(b) (5)

[Redacted]

A) (b) (5)

[Redacted]

B) (b) (5)

[Redacted]

Best,

Brian Rozental  
Policy Analyst - Budget Analysis Branch  
Office of Management and Budget

Office: (b) (6)

Mobile: (b) (6)

**From:** [OMB Correspondence to Agencies](#) on behalf of [White, Arnette C. EOP/OMB](#)  
**To:** (b) (6)  
**Subject:** M-17-24 Guidance for Section 2 of Executive Order 13783, Titled "Promoting Energy Independence and Economic Growth"  
**Date:** Monday, May 08, 2017 4:38:15 PM

---

This memorandum provides guidance regarding Section 2 of Executive Order (EO) 13783, titled "Promoting Energy Independence and Economic Growth," published on March 28, 2017.

To view this memo, please click

<https://www.whitehouse.gov/sites/whitehouse.gov/files/omb/memoranda/2017/M-17-24.pdf>

This email list is maintained by Arnette White at the Office of Management and Budget (OMB). If you should be removed or need someone added, please send a request to

(b) (6)

**From:** Kaufman, Stephanie  
**To:** ["Lilac, Kristina E. EOP/OMB"](#)  
**Subject:** RE: Major Savings Volume  
**Date:** Monday, May 08, 2017 9:44:00 AM

---

(b) (5)

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Monday, May 08, 2017 9:35 AM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: Major Savings Volume

The current version of this is attached. (b) (5)

(b) (5)

By chance, (b) (5)

(b) (5)

Thanks!

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Friday, May 5, 2017 5:47 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** Re: Major Savings Volume

Can you please send the final version?

Sent from my iPhone

On May 5, 2017, at 4:57 PM, Lilac, Kristina E. EOP/OMB <(b) (6)> wrote:

Edits made. (b) (5)

(b) (5)

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Friday, May 5, 2017 4:37 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** Re: Major Savings Volume

Okay. Please change make those changes. (b) (5)

(b) (5)

---

**From:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Sent:** Friday, May 5, 2017 4:29 PM  
**To:** Kaufman, Stephanie

**Cc:** Villabroza, Allan; Callear, Mildred  
**Subject:** RE: Major Savings Volume

Hi Stephanie,

Thanks for the quick review:

1. (b) (5) [REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]
2. (b) (5) [REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]

Thanks,  
Kristina

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Friday, May 5, 2017 4:15 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Villabroza, Allan <(b) (6)> Callear, Mildred <(b) (6)>  
**Subject:** Re: Major Savings Volume

Kristina,

Two comments on the attached.

1. (b) (5) [REDACTED]  
[REDACTED]  
[REDACTED]
2. (b) (5) [REDACTED]  
[REDACTED]

---

**From:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Sent:** Friday, May 5, 2017 2:14:06 PM  
**To:** Kaufman, Stephanie  
**Cc:** Villabroza, Allan; Callear, Mildred  
**Subject:** RE: Major Savings Volume

Hi Stephanie,

Please see attached for the latest version of this document, with edits in tracked changes. (b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

Thanks,  
Kristina

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Friday, May 5, 2017 12:37 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Villabroza, Allan <(b) (6)> Callear, Mildred <(b) (6)>  
**Subject:** Re: Major Savings Volume

Kristina,

(b) (5)

Note: (b) (5)

(b) (5)

SK

---

**From:** Kaufman, Stephanie  
**Sent:** Friday, May 5, 2017 12:25:57 PM  
**To:** Lilac, Kristina E. EOP/OMB  
**Cc:** Villabroza, Allan; Callear, Mildred  
**Subject:** Re: Major Savings Volume

Great. I look forward to seeing the results of your efforts. (b) (5)

(b) (5) ?

---

**From:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Sent:** Friday, May 5, 2017 11:41:06 AM  
**To:** Kaufman, Stephanie  
**Cc:** Villabroza, Allan; Callear, Mildred  
**Subject:** RE: Major Savings Volume

Stephanie,

Thanks very much for your comments. (b) (5)

Thanks,  
Kristina

---

**From:** Kaufman, Stephanie [[mailto:](#) (b) (6)]  
**Sent:** Thursday, May 4, 2017 6:26 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Villabroza, Allan <(b) (6)> Callear, Mildred <(b) (6)>  
**Subject:** RE: Major Savings Volume

Kristina,

A few comments from OPIC.

1. (b) (5)



- (b) (5)
2. (b) (5)
3. (b) (5)
4. (b) (5)

Stephanie

---

**From:** Lilac, Kristina E. EOP/OMB [[mailto:](#)(b) (6)]

**Sent:** Thursday, May 04, 2017 1:18 PM

**To:** Kaufman, Stephanie <(b) (6)>

**Subject:** Major Savings Volume

Stephanie,

(b) (5)

(b) (5)

(b) (5)

please let me know by COB today.

Thanks,  
Kristina

Kristina Lilac  
Office of Management and Budget, International Affairs Division  
(b) (6) | (b) (6)

Attachment withheld in full under b(5), 1 page.

**From:** [Lilac, Kristina E. EOP/OMB](#)  
**To:** [Kaufman, Stephanie](#)  
**Subject:** RE: Major Savings Volume  
**Date:** Monday, May 08, 2017 9:36:42 AM  
**Attachments:** [OPIC MSV FY 2018 v3.docx](#)

---

The current version of this is attached. (b) (5)

(b) (5)

(b) (5)

(b) (5) Thanks!

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Friday, May 5, 2017 5:47 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** Re: Major Savings Volume

Can you please send the final version?

Sent from my iPhone

On May 5, 2017, at 4:57 PM, Lilac, Kristina E. EOP/OMB <(b) (6)> wrote:

Edits made. (b) (5)

(b) (5)

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Friday, May 5, 2017 4:37 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** Re: Major Savings Volume

Okay. Please change make those changes. (b) (5)

(b) (5)

---

**From:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Sent:** Friday, May 5, 2017 4:29 PM  
**To:** Kaufman, Stephanie  
**Cc:** Villabroza, Allan; Callear, Mildred  
**Subject:** RE: Major Savings Volume

Hi Stephanie,

Thanks for the quick review:

000111

1. (b) (5) [redacted]  
[redacted]  
[redacted]  
(b) (5) [redacted]  
(b) (5) [redacted].
2. (b) (5) [redacted]  
[redacted]  
[redacted]  
(b) (5) [redacted].

Thanks,  
Kristina

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Friday, May 5, 2017 4:15 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Villabroza, Allan <(b) (6)> Callear, Mildred <(b) (6)>  
**Subject:** Re: Major Savings Volume

Kristina,

Two comments on the attached.

1. (b) (5) [redacted]  
[redacted]  
(b) (5) [redacted].
2. (b) (5) [redacted]  
[redacted].

---

**From:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Sent:** Friday, May 5, 2017 2:14:06 PM  
**To:** Kaufman, Stephanie  
**Cc:** Villabroza, Allan; Callear, Mildred  
**Subject:** RE: Major Savings Volume

Hi Stephanie,

Please see attached for the latest version of this document, (b) (5) [redacted]  
[redacted]  
[redacted]  
[redacted]  
[redacted]

(b) (5)

(b) (5)

As for some of your other points, (b) (5)

(b) (5)

Thanks,  
Kristina

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Friday, May 5, 2017 12:37 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Villabroza, Allan <(b) (6)> Callear, Mildred <(b) (6)>  
**Subject:** Re: Major Savings Volume

Kristina,

(b) (5)

Note: (b) (5)

SK

**From:** Kaufman, Stephanie  
**Sent:** Friday, May 5, 2017 12:25:57 PM  
**To:** Lilac, Kristina E. EOP/OMB  
**Cc:** Villabroza, Allan; Callear, Mildred  
**Subject:** Re: Major Savings Volume

Great. I look forward to seeing the results of your efforts. (b) (5)

(b) (5) ?

---

**From:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Sent:** Friday, May 5, 2017 11:41:06 AM  
**To:** Kaufman, Stephanie  
**Cc:** Villabroza, Allan; Callear, Mildred  
**Subject:** RE: Major Savings Volume

Stephanie,

Thanks very much for your comments. (b) (5)

(b) (5)

Thanks,  
Kristina

---

**From:** Kaufman, Stephanie [[mailto:](#) (b) (6)]  
**Sent:** Thursday, May 4, 2017 6:26 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Villabroza, Allan <(b) (6)> Callear, Mildred <(b) (6)>  
**Subject:** RE: Major Savings Volume

Kristina,

A few comments from OPIC.

1. (b) (5)  
(b) (5)  
(b) (5)  
(b) (5)  
(b) (5)  
(b) (5)
2. (b) (5)  
(b) (5)  
(b) (5)  
(b) (5)

(b) (5)  
[Redacted text block]

3. (b) (5)  
[Redacted text block]

4. (b) (5)  
[Redacted text block]

Stephanie

---

**From:** Lilac, Kristina E. EOP/OMB [[mailto:](#)(b) (6)]

**Sent:** Thursday, May 04, 2017 1:18 PM

**To:** Kaufman, Stephanie <(b) (6)>

**Subject:** Major Savings Volume

Stephanie,

(b) (5)  
[Redacted text block]

(b) (5)  
[Redacted text block]  
[Redacted text block] please let me know by COB today.

Thanks,  
Kristina

Kristina Lilac  
Office of Management and Budget, International Affairs Division  
(b) (6) | (b) (6)





000117

Thanks  
K. at rna

K. st. res. L. inc

Office of Management and Budget    International Affairs Division

(b) https://na01.safelinks.prfact.com/outlook.ccm?Microsoft.Exchange%20-%20Microsoft%20ad%20-%20

[illegible]

**From:** [Kaufman, Stephanie](#)  
**To:** [Kristina Lilac](#)  
**Subject:** MSV text  
**Date:** Friday, May 05, 2017 4:20:17 PM

---

Does this language help?

(b) (5)

A large rectangular area of the document is completely redacted with black ink, covering several lines of text.

**Stephanie Kaufman**

Managing Director, Budget and Resource Planning

**OVERSEAS PRIVATE INVESTMENT CORPORATION**

*The U.S. Government's Development Finance Institution*

1100 New York Ave, NW | Washington DC 20527

(b) (6) (O) | + (b) (6) (M) | (b) (6)

[www.opic.gov](http://www.opic.gov) | [facebook.com/opicgov](https://facebook.com/opicgov) | [twitter.com/opicgov](https://twitter.com/opicgov)

**From:** [Kaufman, Stephanie](#)  
**To:** [Lilac, Kristina E. EOP/OMB](#)  
**Cc:** [Villabroza, Allan](#); [Callear, Mildred](#)  
**Subject:** Re: Major Savings Volume  
**Date:** Friday, May 05, 2017 4:15:22 PM  
**Attachments:** [OPIC MSV FY 2018 OPIC comments.docx](#)

---

Kristina,

Two comments on the attached.

1. (b) (5) [REDACTED]  
[REDACTED]  
[REDACTED].

2. (b) (5) [REDACTED]  
[REDACTED]

---

**From:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Sent:** Friday, May 5, 2017 2:14:06 PM  
**To:** Kaufman, Stephanie  
**Cc:** Villabroza, Allan; Callear, Mildred  
**Subject:** RE: Major Savings Volume

Hi Stephanie,

(b) (5) [REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]

(b) (5) [REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]

(b) (5) [REDACTED].

(b) (5) [REDACTED]  
[REDACTED]  
[REDACTED].

(b) (5) [REDACTED]  
[REDACTED]

(b) (5) [REDACTED]

Thanks,  
Kristina

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Friday, May 5, 2017 12:37 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Villabroza, Allan <(b) (6)> Callear, Mildred <(b) (6)>  
**Subject:** Re: Major Savings Volume

Kristina,

(b) (5)  
(b) (5)

Note: (b) (5)  
(b) (5)  
(b) (5)  
(b) (5)

SK

---

**From:** Kaufman, Stephanie  
**Sent:** Friday, May 5, 2017 12:25:57 PM  
**To:** Lilac, Kristina E. EOP/OMB  
**Cc:** Villabroza, Allan; Callear, Mildred  
**Subject:** Re: Major Savings Volume

Great. I look forward to seeing the results of your efforts. (b) (5)  
(b) (5) ?

---

**From:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Sent:** Friday, May 5, 2017 11:41:06 AM  
**To:** Kaufman, Stephanie  
**Cc:** Villabroza, Allan; Callear, Mildred  
**Subject:** RE: Major Savings Volume

Stephanie,

Thanks very much for your comments. (b) (5)  
(b) (5)  
(b) (5)

Thanks,  
Kristina

---

**From:** Kaufman, Stephanie [[mailto:](#)(b) (6)]  
**Sent:** Thursday, May 4, 2017 6:26 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Villabroza, Allan <(b) (6)> Callear, Mildred <(b) (6)>  
**Subject:** RE: Major Savings Volume

Kristina,

A few comments from OPIC.

1. (b) (5)  
[Redacted]
2. (b) (5)  
[Redacted]
3. (b) (5)  
[Redacted]
4. (b) (5)  
[Redacted]

Stephanie

---

**From:** Lilac, Kristina E. EOP/OMB [[mailto:](#)(b) (6)]  
**Sent:** Thursday, May 04, 2017 1:18 PM

**To:** Kaufman, Stephanie <(b) (6)>

**Subject:** Major Savings Volume

Stephanie,

The FY18 Budget will include a volume with details on each of the major program eliminations and reductions proposed in the FY18 Budget. (b) (5)

(b) (5)

Thanks,  
Kristina

Kristina Lilac  
Office of Management and Budget, International Affairs Division  
(b) (6) | (b) (6)

**From:** [McAllister, Shelly A. EOP/OMB](#)  
**To:** [McAllister, Shelly A. EOP/OMB](#)  
**Subject:** BOAC: Homeland Security Database  
**Date:** Friday, May 05, 2017 4:10:05 PM

---

BOAC Members:

See below.

---

**From:** August, Lisa L. EOP/OMB  
**Sent:** Friday, May 5, 2017 2:48 PM  
**Subject:** Homeland Security Database

Colleagues,

You are receiving this email because you are a member of your agency's user group for the Max Community exercise described in BDR 17-06 *Homeland Security Funding and Activities*.

(b) (5) [REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]

Please accept my gratitude for all the hard work you put into populating the Homeland Security Database this year. We did manage to complete OMB review of the data, so we have a complete record for FY 2018, should it ever be needed. Please let me know if you have any questions.

Thank you,

Lisa August

(b) (6) [REDACTED]



**From:** [Kinneen, Kelly A. EOP/OMB](#)  
**To:** [Kinneen, Kelly A. EOP/OMB](#)  
**Subject:** RE: Update on FY17 Appropriations  
**Date:** Friday, May 05, 2017 2:40:27 PM

---

All,

To close the loop: the President has signed the FY17 Omnibus.

Thanks again for your service and continued work on behalf of the American people.

Kelly

-----Original Message-----

From: Kinneen, Kelly A. EOP/OMB  
Sent: Thursday, April 27, 2017 10:37 AM  
To: (b) (6) <(b) (6)>  
Subject: Update on FY17 Appropriations

Dear colleagues,

As you may know, a one-week CR was posted to the House Rules website late last night. The bill makes funds available through May 5th. (b) (5)  
(b) (5)

We will keep you apprised of developments next week. (b) (5)  
(b) (5).

Best regards,

Kelly

**From:** [Lilac, Kristina E. EOP/OMB](#)  
**To:** [Kaufman, Stephanie](#)  
**Cc:** [Villabroza, Allan](#); [Callear, Mildred](#)  
**Subject:** RE: Major Savings Volume  
**Date:** Friday, May 05, 2017 2:17:26 PM  
**Attachments:** [OPIC MSV FY 2018 v2.docx](#)

---

Hi Stephanie,

Please see attached for the latest version of this document, with edits in tracked changes. (b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

Thanks,  
Kristina

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Friday, May 5, 2017 12:37 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Villabroza, Allan <(b) (6)> Callear, Mildred <(b) (6)>  
**Subject:** Re: Major Savings Volume

Kristina,

(b) (5)

Note: (b) (5)

(b) (5)

SK

---

**From:** Kaufman, Stephanie  
**Sent:** Friday, May 5, 2017 12:25:57 PM  
**To:** Lilac, Kristina E. EOP/OMB  
**Cc:** Villabroza, Allan; Callear, Mildred  
**Subject:** Re: Major Savings Volume

Great. I look forward to seeing the results of your efforts. (b) (5)

(b) (5)

---

**From:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Sent:** Friday, May 5, 2017 11:41:06 AM  
**To:** Kaufman, Stephanie  
**Cc:** Villabroza, Allan; Callear, Mildred  
**Subject:** RE: Major Savings Volume

Stephanie,

Thanks very much for your comments. (b) (5)

Thanks,  
Kristina

---

**From:** Kaufman, Stephanie [[mailto:](#)](b) (6)  
**Sent:** Thursday, May 4, 2017 6:26 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Villabroza, Allan <(b) (6)> Callear, Mildred <(b) (6)>  
**Subject:** RE: Major Savings Volume

Kristina,

A few comments from OPIC.

1. (b) (5)

2. (b) (5)  
[Redacted]
3. (b) (5)  
[Redacted]
4. (b) (5)  
[Redacted]

Stephanie

---

**From:** Lilac, Kristina E. EOP/OMB [[mailto:\(b\) \(6\)](#)]

**Sent:** Thursday, May 04, 2017 1:18 PM

**To:** Kaufman, Stephanie <(b) (6)>

**Subject:** Major Savings Volume

Stephanie,

(b) (5)  
[Redacted]

(b) (5)  
[Redacted]

Thanks,  
Kristina

Kristina Lilac  
Office of Management and Budget, International Affairs Division  
(b) (6) | (b) (6)

**From:** [Lilac, Kristina E. EOP/OMB](#)  
**To:** [Kaufman, Stephanie](#)  
**Cc:** [Villabroza, Allan](#); [Callear, Mildred](#)  
**Subject:** RE: Major Savings Volume  
**Date:** Friday, May 05, 2017 12:34:31 PM

---

(b) (5)

[Redacted]

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Friday, May 5, 2017 12:26 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Villabroza, Allan <(b) (6)> Callear, Mildred <(b) (6)>  
**Subject:** Re: Major Savings Volume

Great. I look forward to seeing the results of your efforts. (b) (5)

[Redacted]

---

**From:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Sent:** Friday, May 5, 2017 11:41:06 AM  
**To:** Kaufman, Stephanie  
**Cc:** Villabroza, Allan; Callear, Mildred  
**Subject:** RE: Major Savings Volume

Stephanie,

Thanks very much for your comments. (b) (5)

[Redacted]

---

Thanks,  
Kristina

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Thursday, May 4, 2017 6:26 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Villabroza, Allan <(b) (6)> Callear, Mildred <(b) (6)>  
**Subject:** RE: Major Savings Volume

Kristina,

A few comments from OPIC.

1. (b) (5)

[Redacted]

- (b) (5)
- (b) (5)
2. (b) (5)
- (b) (5)
- (b) (5)
- (b) (5)
- (b) (5)
- (b) (5)
- (b) (5)
- (b) (5)
3. (b) (5)
- (b) (5)
- (b) (5)
- (b) (5)
- (b) (5)
- (b) (5)
4. (b) (5)
- (b) (5)
- (b) (5)
- (b) (5)
- (b) (5)

Stephanie

---

**From:** Lilac, Kristina E. EOP/OMB [[mailto:\(b\) \(6\)](#)]

**Sent:** Thursday, May 04, 2017 1:18 PM

**To:** Kaufman, Stephanie <(b) (6)>

**Subject:** Major Savings Volume

Stephanie,

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

Thanks,  
Kristina

Kristina Lilac

Office of Management and Budget, International Affairs Division

(b) (6)

(b) (6)

**From:** [Lilac, Kristina E. EOP/OMB](#)  
**To:** [Kaufman, Stephanie](#)  
**Subject:** (b) (5)  
**Date:** Thursday, May 04, 2017 5:56:14 PM

---

Another question for you: (b) (5)

Thanks!



**From:** Kaufman, Stephanie  
**To:** ["Johnson, Thornette R"](#)  
**Cc:** (b) (6) (b) (6)  
**Subject:** RE: REMINDER: FY2018 OPIC CBJ Narrative  
**Date:** Thursday, May 04, 2017 5:19:00 PM  
**Attachments:** [Overseas Private Investment Corporation 2018 CBJ for State - Final.docx](#)

---

Thornette,

Attached please find OPIC's contribution to State's CBJ.

Sorry for the delay.

**Stephanie Kaufman**

Managing Director, Budget and Resource Planning

**OVERSEAS PRIVATE INVESTMENT CORPORATION**

*The U.S. Government's Development Finance Institution*

1100 New York Ave, NW | Washington DC 20527

(b) (6) (O) | + (b) (6) (M) | (b) (6)

[www.opic.gov](http://www.opic.gov) | [facebook.com/opicgov](https://facebook.com/opicgov) | [twitter.com/opicgov](https://twitter.com/opicgov)



Come read our blog! Subscribe directly to the latest posts at [www.opic.gov/blog](http://www.opic.gov/blog)

---

**From:** Johnson, Thornette R [mailto:(b) (6)]  
**Sent:** Tuesday, April 25, 2017 2:28 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** REMINDER: FY2018 OPIC CBJ Narrative

Hi Ms. Kaufman,

Just a reminder your narrative is due to us by COB on May 1. If you see a problem meeting this deadline, please let us know as soon as possible

Thank you,

Thornette

**Official - Transitory**

**UNCLASSIFIED**

**UNCLASSIFIED**

**From:** [Lilac, Kristina E. EOP/OMB](#)  
**To:** [Kaufman, Stephanie](#)  
**Subject:** RE: CBJ Guidance and State Narrative  
**Date:** Thursday, May 04, 2017 5:12:42 PM

---

Go ahead and send the clean version of this to State (and please copy me). Thanks!

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Thursday, May 4, 2017 3:53 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** RE: CBJ Guidance and State Narrative

[See my edits.](#)

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Thursday, May 04, 2017 1:39 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** CBJ Guidance and State Narrative

Stephanie,

With apologies for the delay, I wanted to provide additional guidance on what OMB expects for the FY 2018 CBJs. (b) (5)

(b) (5)

- (b) (5)

Please let me know if any of the attached edits creates a major issue. Please copy me when you transmit the final version to State.

(b) (5)

(b) (5) [REDACTED] :

1) (b) (5) [REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]).

2) (b) (5) [REDACTED]  
[REDACTED] and

3) (b) (5) [REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]).

Please let me know if you have any questions.

Thanks,  
Kristina

Kristina Lilac  
Office of Management and Budget, International Affairs Division  
(b) (6) [REDACTED] | (b) (6) [REDACTED]

**From:** Kaufman, Stephanie  
**To:** ["Lilac, Kristina E. EOP/OMB"](#)  
**Subject:** RE: Major Savings Volume  
**Date:** Thursday, May 04, 2017 4:47:00 PM

---

(b) (5)

[Redacted]

(b) (5)

[Redacted]

We will get you more formal comments – these are just my immediate reactions.

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Thursday, May 04, 2017 4:33 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: Major Savings Volume

(b) (5)

[Redacted]

(b) (5)

[Redacted]

(b) (5)

[Redacted]

(b) (5)

[Redacted]

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Thursday, May 4, 2017 3:14 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** RE: Major Savings Volume

(b) (5)

[Redacted]

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Thursday, May 04, 2017 1:18 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** Major Savings Volume

Stephanie,

The FY18 Budget will include a volume with details on each of the major program eliminations and reductions proposed in the FY18 Budget. (b) (5)

(b) (5)

Thanks,

Kristina

Kristina Lilac

Office of Management and Budget, International Affairs Division

(b) (6) | (b) (6)

**From:** Kaufman, Stephanie  
**To:** ["Lilac, Kristina E. EOP/OMB"](#)  
**Subject:** RE: Major Savings Volume  
**Date:** Thursday, May 04, 2017 4:35:00 PM

---

(b) (5)

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]

**Sent:** Thursday, May 04, 2017 4:33 PM

**To:** Kaufman, Stephanie <(b) (6)>

**Subject:** RE: Major Savings Volume

I get that, but that's why we had a footnote in the table. (b) (5)

(b) (5)

(b) (5)

I'll let you know what's possible.

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]

**Sent:** Thursday, May 4, 2017 3:14 PM

**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>

**Subject:** RE: Major Savings Volume

(b) (5)

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]

**Sent:** Thursday, May 04, 2017 1:18 PM

**To:** Kaufman, Stephanie <(b) (6)>

**Subject:** Major Savings Volume

Stephanie,

The FY18 Budget will include a volume with details on each of the major program eliminations and reductions proposed in the FY18 Budget. (b) (5)

(b) (5)

,  
please let me know by COB today.

Thanks,  
Kristina

Kristina Lilac  
Office of Management and Budget, International Affairs Division  
(b) (6) | (b) (6)

**From:** [Lilac, Kristina E. EOP/OMB](#)  
**To:** [Kaufman, Stephanie](#)  
**Subject:** RE: CBJ Guidance and State Narrative  
**Date:** Thursday, May 04, 2017 4:22:56 PM

---

Let me check in with folks here since that's supposed to be boilerplate. (b) (5)

[REDACTED]

[REDACTED]

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Thursday, May 4, 2017 3:53 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** RE: CBJ Guidance and State Narrative

[See my edits.](#)

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Thursday, May 04, 2017 1:39 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** CBJ Guidance and State Narrative

Stephanie,

With apologies for the delay, I wanted to provide additional guidance on what OMB expects for the FY 2018 CBJs. (b) (5)

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

- (b) (5)

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

(b) (5)

[REDACTED]

(b) (5)

[REDACTED]



(b) (5) [Redacted]  
[Redacted]  
[Redacted]

1) (b) (5) [Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]

2) (b) (5) [Redacted]  
[Redacted] and

3) (b) (5) [Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]

Please let me know if you have any questions.

Thanks,  
Kristina

Kristina Lilac  
Office of Management and Budget, International Affairs Division  
(b) (6) | (b) (6)

One attachment withheld in full under Exemption b(5), 1 page.

**From:** Kaufman, Stephanie  
**To:** ["Lilac, Kristina E. EOP/OMB"](#)  
**Subject:** RE: CBJ Guidance and State Narrative  
**Date:** Thursday, May 04, 2017 3:52:00 PM  
**Attachments:** [Overseas Private Investment Corporation 2018 CBJ for State OMB with OPIC comments.docx](#)

---

[See my edits.](#)

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]

**Sent:** Thursday, May 04, 2017 1:39 PM

**To:** Kaufman, Stephanie <(b) (6)>

**Subject:** CBJ Guidance and State Narrative

Stephanie,

With apologies for the delay, I wanted to provide additional guidance on what OMB expects for the FY 2018 CBJs. (b) (5)

(b) (5)

(b) (5)

- (b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

1) (b) (5)

(b) (5)

2) (b) (5) [REDACTED]  
[REDACTED]; and

3) (b) (5) [REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]

Please let me know if you have any questions.

Thanks,  
Kristina

Kristina Lilac  
Office of Management and Budget, International Affairs Division  
(b) (6) | (b) (6)

**From:** Kaufman, Stephanie  
**To:** ["Lilac, Kristina E. EOP/OMB"](#)  
**Subject:** RE: CBJ Guidance and State Narrative  
**Date:** Thursday, May 04, 2017 3:50:00 PM

---

A few comments –

(b) (5)

I will see if I can make corrections that do not change the content and make it grammatically correct.

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]

**Sent:** Thursday, May 04, 2017 1:39 PM

**To:** Kaufman, Stephanie <(b) (6)>

**Subject:** CBJ Guidance and State Narrative

Stephanie,

With apologies for the delay, I wanted to provide additional guidance on what OMB expects for the FY 2018 CBJs. (b) (5)

(b) (5)

(b) (5)

- (b) (5)

(b) (5). Please copy me when you transmit the final version to State.

For the longer agency CBJs, which are required per OMB Circular A-11, please plan to submit a draft for OMB's review by May 10, so that we have sufficient time to review and so you are ready to transmit this to the Hill on May 22 when the Budget is released. As you draft these documents, OMB recommends including the following three categories of information:

1) (b) (5)

(b) (5) [Redacted]  
[Redacted]  
[Redacted]  
[Redacted]

2) (b) (5) [Redacted]  
[Redacted] and

3) (b) (5) [Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]

Please let me know if you have any questions.

Thanks,  
Kristina

Kristina Lilac  
Office of Management and Budget, International Affairs Division  
(b) (6) | (b) (6)

**From:** [Lilac, Kristina E. EOP/OMB](#)  
**To:** [Kaufman, Stephanie](#)  
**Subject:** CBJ Guidance and State Narrative  
**Date:** Thursday, May 04, 2017 1:40:48 PM  
**Attachments:** [Overseas Private Investment Corporation 2018 CBJ for State OMB.DOCX](#)

---

Stephanie,

With apologies for the delay, I wanted to provide additional guidance on what OMB expects for the FY 2018 CBJs. (b) (5)

[REDACTED]

- (b) (5) [REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED] ...

(b) (5) [REDACTED]. Please copy me when you transmit the final version to State.

For the longer agency CBJs, which are required per OMB Circular A-11, please plan to submit a draft for OMB's review by May 10, so that we have sufficient time to review and so you are ready to transmit this to the Hill on May 22 when the Budget is released. As you draft these documents, OMB recommends including the following three categories of information:

- 1) (b) (5) [REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]
- 2) (b) (5) [REDACTED]  
[REDACTED]; and
- 3) (b) (5) [REDACTED]  
[REDACTED]  
[REDACTED]

(b) (5)

Please let me know if you have any questions.

Thanks,

Kristina

Kristina Lilac

Office of Management and Budget, International Affairs Division

(b) (6)

(b) (6)

**From:** [Lilac, Kristina E. EOP/OMB](#)  
**To:** [Kaufman, Stephanie](#)  
**Subject:** Major Savings Volume  
**Date:** Thursday, May 04, 2017 1:22:26 PM  
**Attachments:** [OPIC MSV FY 2018.docx](#)

---

Stephanie,

The FY18 Budget will include a volume with details on each of the major program eliminations and reductions proposed in the FY18 Budget. (b) (5)

[REDACTED]

(b) (5)

[REDACTED]

[REDACTED]

Thanks,  
Kristina

Kristina Lilac  
Office of Management and Budget, International Affairs Division  
(b) (6) | (b) (6)



**From:** Kaufman, Stephanie  
**To:** "[Bailey, Jessie W. EOP/OMB](#)"  
**Cc:** [Lilac, Kristina E. EOP/OMB](#)  
**Subject:** RE: Reestimates.....  
**Date:** Thursday, May 04, 2017 12:27 00 PM

---

Okay. That's fine.

---

**From:** Bailey, Jessie W. EOP/OMB [[mailto:\(b\) \(6\)](#)]  
**Sent:** Thursday, May 04, 2017 12:13 PM  
**To:** Kaufman, Stephanie <[\(b\) \(6\)](#)>  
**Cc:** Lilac, Kristina E. EOP/OMB <[\(b\) \(6\)](#)>  
**Subject:** RE: Reestimates.....

We typically hold off until the budget is released (mid-May) unless there is a good reason.

---

**From:** Kaufman, Stephanie [[mailto:\(b\) \(6\)](#)]  
**Sent:** Thursday, May 4, 2017 12:10 PM  
**To:** Bailey, Jessie W. EOP/OMB <[\(b\) \(6\)](#)>  
**Cc:** Lilac, Kristina E. EOP/OMB <[\(b\) \(6\)](#)>  
**Subject:** RE: Reestimates.....

Jessie,

Are we okay to proceed with executing the reestimates? We will need to submit an apportionment but want to be sure that we are okay on the numbers.

Thank you.

Stephanie

---

**From:** Bailey, Jessie W. EOP/OMB [[mailto:\(b\) \(6\)](#)]  
**Sent:** Tuesday, May 02, 2017 3:26 PM  
**To:** Kaufman, Stephanie <[\(b\) \(6\)](#)>  
**Subject:** RE: Reestimates.....

[\(b\) \(5\)](#)

[\(b\) \(5\)](#)

<https://community.max.gov/x/pQjtSg>

---

**From:** Kaufman, Stephanie [[mailto:\(b\) \(6\)](#)]  
**Sent:** Tuesday, May 2, 2017 3:22 PM  
**To:** Bailey, Jessie W. EOP/OMB <[\(b\) \(6\)](#)>  
**Subject:** FW: Reestimates.....

Jessie,

[\(b\) \(5\)](#). Please advise.

Stephanie

---

**From:** Christine Shaughnessy [[mailto:\(b\) \(6\)](#)]  
**Sent:** Tuesday, May 02, 2017 2:14 PM  
**To:** Kaufman, Stephanie <[\(b\) \(6\)](#)>  
**Subject:** RE: Reestimates.....

[\(b\) \(5\)](#)

[\(b\) \(5\)](#)

---

**From:** Bailey, Jessie W. EOP/OMB [[mailto:\(b\) \(6\)](#)]  
**Sent:** Tuesday, May 02, 2017 12:49 PM  
**To:** Christine Shaughnessy <[\(b\) \(6\)](#)> Kaufman, Stephanie <[\(b\) \(6\)](#)> Lilac, Kristina E. EOP/OMB <[\(b\) \(6\)](#)>  
**Cc:** Scott Burroughs <[\(b\) \(6\)](#)>  
**Subject:** RE: Reestimates.....

Perfect!

---

**From:** Christine Shaughnessy [[mailto:\(b\) \(6\)](#)]  
**Sent:** Tuesday, May 2, 2017 12:48 PM

**To:** Bailey, Jessie W. EOP/OMB <(b) (6)> Kaufman, Stephanie <(b) (6)> Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Scott Burroughs <(b) (6)>  
**Subject:** RE: Reestimates.....

Hi Jessie,

(b) (5)

Best,  
Christine

---

**From:** Bailey, Jessie W. EOP/OMB [mailto:(b) (6)]  
**Sent:** Tuesday, May 02, 2017 12:38 PM  
**To:** Christine Shaughnessy <(b) (6)> Kaufman, Stephanie <(b) (6)> Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Scott Burroughs <(b) (6)>  
**Subject:** RE: Reestimates.....

Any idea when we can expect the changes to be in? (b) (5)

---

**From:** Bailey, Jessie W. EOP/OMB  
**Sent:** Monday, May 1, 2017 5:27 PM  
**To:** 'Christine Shaughnessy' <(b) (6)> Kaufman, Stephanie <(b) (6)> Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Scott Burroughs <(b) (6)>  
**Subject:** RE: Reestimates.....

You have. Please let me know if you need anything unlocked (b) (5)

---

**From:** Christine Shaughnessy [mailto:(b) (6)]  
**Sent:** Monday, May 1, 2017 5:17 PM  
**To:** Bailey, Jessie W. EOP/OMB <(b) (6)> Kaufman, Stephanie <(b) (6)> Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Scott Burroughs <(b) (6)>  
**Subject:** RE: Reestimates.....

Hi Jessie,

Thank you for the clarification on the issue. (b) (5)

(b) (5)

Thank you,  
Christine

---

**From:** Bailey, Jessie W. EOP/OMB [mailto:(b) (6)]  
**Sent:** Monday, May 01, 2017 4:36 PM  
**To:** Kaufman, Stephanie <(b) (6)> Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Christine Shaughnessy <(b) (6)>  
**Subject:** RE: Reestimates.....

(b) (5)

(b) (5) Happy to have a call if that will help.

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Monday, May 1, 2017 4:19 PM  
**To:** Bailey, Jessie W. EOP/OMB <(b) (6)> Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Christine Shaughnessy <(b) (6)>  
**Subject:** FW: Reestimates.....

Jessie,

Please see the message below from Christine Shaughnessy, who has been working on reestimates with OPIC for some time. If her answers below do not suffice, perhaps we can have a call to discuss.

Thank you.

Stephanie

**Stephanie Kaufman**

Managing Director, Budget and Resource Planning

**OVERSEAS PRIVATE INVESTMENT CORPORATION**

*The U.S. Government's Development Finance Institution*

1100 New York Ave, NW | Washington DC 20527

(b) (6) (O) | + (b) (6) (M) | (b) (6)  
[www.opic.gov](http://www.opic.gov) | [facebook.com/opicgov](https://facebook.com/opicgov) | [twitter.com/opicgov](https://twitter.com/opicgov)



Come read our blog! Subscribe directly to the latest posts at [www.opic.gov/blog](http://www.opic.gov/blog)

---

**From:** Christine Shaughnessy [[\(b\) \(6\)](mailto:(b) (6))]

**Sent:** Monday, May 01, 2017 4:13 PM

**To:** Kaufman, Stephanie <(b) (6)>

**Subject:** RE: Reestimates.....

Hi Stephanie,

Just left you a message but I thought I would elaborate via email a bit more. (b) (5)

(b) (5)

(b) (5) :

1) (b) (5)

(b) (5)

2) (b) (5)

(b) (5)

Please give me a call with any questions you may have or include me in a conversation with Jessie if necessary.

Best,  
Christine

---

**From:** Bailey, Jessie W. EOP/OMB [[\(b\) \(6\)](mailto:(b) (6))]

**Sent:** Monday, May 01, 2017 2:56 PM

**To:** Kaufman, Stephanie <(b) (6)> Lilac, Kristina E. EOP/OMB <(b) (6)>

**Subject:** RE: Loan Volume Discrepancies

Thanks Stephanie,

(b) (5)

(b) (5)



---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Monday, May 1, 2017 2:43 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)> Bailey, Jessie W. EOP/OMB <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

I entered the corrected data. (b) (5)

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Monday, May 01, 2017 10:48 AM  
**To:** Kaufman, Stephanie <(b) (6)> Bailey, Jessie W. EOP/OMB <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

Hi Stephanie,

(b) (5) Please let us know when you're done entering the correct data.

Thanks,  
Kristina

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Friday, April 28, 2017 10:28 AM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)> Bailey, Jessie W. EOP/OMB <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

I figured out the discrepancies.

This is what is in there now. (b) (5) (b) (5) (b) (5) (b) (5)  
(b) (5)

(b) (5)



---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Thursday, April 27, 2017 3:21 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

I get locked out of MAX tomorrow. (b) (5)

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Thursday, April 27, 2017 3:18 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

Sorry, I was looking on my cell phone and didn't see the whole picture. (b) (5) (b) (5) (b) (5)  
(b) (5)

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Thursday, April 27, 2017 3:11 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

(b) (5)

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Thursday, April 27, 2017 3:10 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** Re: Loan Volume Discrepancies

(b) (5) . (b) (5)

Get [Outlook for iOS](#)

---

**From:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Sent:** Thursday, April 27, 2017 2:00:37 PM  
**To:** Kaufman, Stephanie  
**Subject:** Loan Volume Discrepancies

(b) (5) (b) (5)  
(b) (5)

(b) (5)

---

Confidentiality Notice: The information contained in this e-mail and any attachments may be confidential or privileged under applicable law, or otherwise may be protected from disclosure to anyone other than the intended recipient(s). Any use, distribution, or copying of this e-mail, including any of its contents or attachments by any person other than the intended recipient, or for any purpose other than its intended use, is strictly prohibited. If you believe you have received this e-mail in error: permanently delete the e-mail and any attachments, and do not save, copy, disclose, or rely on any part of the information contained in this e-mail or its attachments. Please call (b) (6) if you have questions.

---

Confidentiality Notice: The information contained in this e-mail and any attachments may be confidential or privileged under applicable law, or otherwise may be protected from disclosure to anyone other than the intended recipient(s). Any use, distribution, or copying of this e-mail, including any of its contents or attachments by any person other than the intended recipient, or for any purpose other than its intended use, is strictly prohibited. If you believe you have received this e-mail in error: permanently delete the e-mail and any attachments, and do not save, copy, disclose, or rely on any part of the information contained in this e-mail or its attachments. Please call (b) (6) if you have questions.

---

Confidentiality Notice: The information contained in this e-mail and any attachments may be confidential or privileged under applicable law, or otherwise may be protected from disclosure to anyone other than the intended recipient(s). Any use, distribution, or copying of this e-mail, including any of its contents or attachments by any person other than the intended recipient, or for any purpose other than its intended use, is strictly prohibited. If you believe you have received this e-mail in error: permanently delete the e-mail and any attachments, and do not save, copy, disclose, or rely on any part of the information contained in this e-mail or its attachments. Please call (b) (6) if you have questions.

---

Confidentiality Notice: The information contained in this e-mail and any attachments may be confidential or privileged under applicable law, or otherwise may be protected from disclosure to anyone other than the intended recipient(s). Any use, distribution, or copying of this e-mail, including any of its contents or attachments by any person other than the intended recipient, or for any purpose other than its intended use, is strictly prohibited. If you believe you have received this e-mail in error: permanently delete the e-mail and any attachments, and do not save, copy, disclose, or rely on any part of the information contained in this e-mail or its attachments. Please call (b) (6) if you have questions.

**From:** [Kaufman, Stephanie](#)  
**To:** [Lilac, Kristina E. EOP/OMB](#)  
**Subject:** Re: Overseas Private Investment Corporation 2018 CBJ for State.docx  
**Date:** Wednesday, May 03, 2017 8:31:34 PM

---

Get [Outlook for iOS](#)

---

**From:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Sent:** Wednesday, May 3, 2017 5:59:44 PM  
**To:** Kaufman, Stephanie  
**Subject:** RE: Overseas Private Investment Corporation 2018 CBJ for State.docx

Not yet. (b) (5)

[REDACTED]

[REDACTED]

[REDACTED]

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Wednesday, May 3, 2017 3:59 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** FW: Overseas Private Investment Corporation 2018 CBJ for State.docx

[Can I send to State?](#)

---

**From:** Kaufman, Stephanie  
**Sent:** Tuesday, May 02, 2017 6:05 PM  
**To:** (b) (6)  
**Subject:** Overseas Private Investment Corporation 2018 CBJ for State.docx

Take two. Or three. I've lost count.

**From:** Kaufman, Stephanie  
**To:** (b) (6)  
**Subject:** FW: Overseas Private Investment Corporation 2018 CBJ for State.docx  
**Date:** Wednesday, May 03, 2017 3:58:00 PM  
**Attachments:** [Overseas Private Investment Corporation 2018 CBJ for State.docx](#)

---

Can I send to State?

---

**From:** Kaufman, Stephanie  
**Sent:** Tuesday, May 02, 2017 6:05 PM  
**To:** (b) (6)  
**Subject:** Overseas Private Investment Corporation 2018 CBJ for State.docx

Take two. Or three. I've lost count.

**From:** Kaufman, Stephanie  
**To:** "Saad, Fouad P. EOP/OMB"; Lilac, Kristina E. EOP/OMB  
**Subject:** RE: OPIC FTE estimate  
**Date:** Wednesday, May 03, 2017 12:53:00 PM

---

(b) (5) (b) (5)

---

**From:** Saad, Fouad P. EOP/OMB [mailto:(b) (6)]  
**Sent:** Wednesday, May 03, 2017 12:50 PM  
**To:** Kaufman, Stephanie <(b) (6)> Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** RE: OPIC FTE estimate

Thanks for flagging. (b) (5) (b) (5)  
(b) (5) (b) (5). Thanks.

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Wednesday, May 3, 2017 10:33 AM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Saad, Fouad P. EOP/OMB <(b) (6)>  
**Subject:** RE: OPIC FTE estimate

Minor point (b) (5)  
(b) (5) (b) (5)

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Tuesday, May 02, 2017 2:50 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Cc:** Saad, Fouad P. EOP/OMB <(b) (6)>  
**Subject:** RE: OPIC FTE estimate

Hi Stephanie,

Thank you very much for all of the discussion on OPIC's FTE levels. (b) (5)  
(b) (5)  
(b) (5)  
(b) (5)

(b) (5)  
(b) (5)

Thanks,  
Kristina

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Tuesday, May 2, 2017 11:29 AM  
**To:** Saad, Fouad P. EOP/OMB <(b) (6)>  
**Cc:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** RE: OPIC FTE estimate

---

**From:** Saad, Fouad P. EOP/OMB [mailto:(b) (6)]  
**Sent:** Tuesday, May 02, 2017 11:12 AM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Cc:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** RE: OPIC FTE estimate

Thanks. Can you send in Excel, please?

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Tuesday, May 2, 2017 10:52 AM  
**To:** Saad, Fouad P. EOP/OMB <(b) (6)> Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Villabroza, Allan <(b) (6)> Callear, Mildred <(b) (6)>  
**Subject:** OPIC FTE estimate

Dear Kristina and Fouad,

(b) (5)  
(b) (5)  
(b) (5)

(b) (5)  
(b) (5)  
(b) (5)



Thank you.

Stephanie

(b) (5)

**Stephanie Kaufman**

Managing Director, Budget and Resource Planning

**OVERSEAS PRIVATE INVESTMENT CORPORATION**

*The U.S. Government's Development Finance Institution*

1100 New York Ave, NW | Washington DC 20527

(b) (6) (O) | (b) (6) (M) | (b) (6)  
[www.opic.gov](http://www.opic.gov) | [facebook.com/opicgov](https://facebook.com/opicgov) | [twitter.com/opicgov](https://twitter.com/opicgov)



Come read our blog! Subscribe directly to the latest posts at [www.opic.gov/blog](http://www.opic.gov/blog)

**From:** Kaufman, Stephanie  
**To:** (b) (6)  
**Subject:** FW: CQ Chart: State-Foreign Operations Appropriations, Fiscal 2017: Where the Money Goes  
**Date:** Wednesday, May 03, 2017 10:04:00 AM

---

In case you haven't seen this....

## State-Foreign Operations Appropriations, Fiscal 2017: Where the Money Goes

More appropriations tables: [Agriculture](#) | [Commerce-Justice-Science](#) | [Defense](#) | [Energy-Water](#) | [Financial Services](#) | [Homeland Security](#) | [Interior-Environment](#) | [Labor-HHS-Education](#) | [Legislative Branch](#) | [Military Construction-VA](#) | [State-Foreign Operations](#) | [Transportation-HUD](#)

Figures are in thousands of dollars of new budget authority and include mandatory programs.

	<b>Fiscal 2016 Enacted</b>	<b>Fiscal 2017 President's request</b>	<b>Fiscal 2017 Appropriations</b>
Grand Total, This Bill	\$52,833,900	\$52,930,343	\$53,229,900
Appropriations	37,938,900	38,035,354	36,750,900
State Department and Related Agencies	\$11,187,376	\$11,800,551	\$11,218,224
Diplomatic and Consular Programs	5,622,913	6,539,932	6,147,254
Embassy Security	1,473,896	1,117,859	1,117,859
Contributions to International Organizations	1,344,458	1,290,891	1,262,966
Contributions for International Peacekeeping	666,574	806,930	552,904
Broadcasting Board of Governors	738,887	777,843	781,808
Educational and Cultural Exchange Programs	590,900	639,773	634,143
Other programs and commissions	749,748	627,323	721,290
Administration of Foreign Assistance	\$1,377,914	\$1,440,085	\$1,447,194
<b>USAID Operating Expenses</b>	<b>1,143,614</b>	<b>1,306,340</b>	<b>1,204,609</b>
USAID Capital Investment Fund	168,300	66,145	174,985
<b>USAID Inspector General</b>	<b>66,000</b>	<b>67,600</b>	<b>67,600</b>
Bilateral Economic Assistance	\$17,114,124	\$16,531,024	\$16,138,699
Global Health Programs	8,503,450	8,576,500	8,724,950
Economic Support Fund	1,896,315	2,408,454	1,041,761
Development Assistance	2,780,971	2,959,573	2,995,465
Migration and Refugee Assistance	931,886	922,597	912,802
<b>Millennium Challenge Corporation</b>	<b>901,000</b>	<b>1,000,000</b>	<b>905,000</b>
International Disaster Assistance	874,763	125,000	498,483
Peace Corps	410,000	410,000	410,000
Other programs	815,739	128,900	650,238

International Security Assistance	\$6,378,200	\$6,206,373	\$6,421,506
Foreign Military Financing	4,737,522	4,701,813	4,785,805
International Narcotics Control and Law Enforcement	894,821	813,773	889,664
Nonproliferation, anti-terrorism, demining and related programs	506,381	454,196	500,696
Peacekeeping operations	131,361	126,291	135,041
International Military Education and Training	108,115	110,300	110,300
Multilateral Assistance	\$2,619,249	\$2,617,921	\$2,109,577
World Bank Group	1,815,928	1,842,098	1,372,654
Other international financial institutions	464,321	442,923	397,923
Funds Appropriated to the President:			
International Organizations and Programs	339,000	332,900	339,000
Export and Investment Assistance	-\$737,963	-\$566,600	-\$590,300
Export-Import Bank	-\$527,750	-\$414,300	-\$414,300
Appropriations	112,250	115,700	115,700
Offsetting collections	-640,000	-530,000	-530,000
Overseas Private Investment Corporation	-\$270,213	-\$233,000	-\$251,000
Appropriations	62,787	88,000	70,000
Insurance Fees and Offsetting Collections	-353,000	-341,000	-341,000
Program Account	20,000	20,000	20,000
Trade and Development Agency	\$60,000	\$80,700	\$75,000
General Provisions, Including Rescissions	--	\$6,000	--
Overseas Contingency Operations (OCO)/Global War on Terrorism (GWOT)	\$14,895,000	\$14,894,989	\$16,485,000
Diplomatic and Consular Programs	2,561,808	2,132,249	2,410,386
Migration and Refugee Assistance	2,127,114	1,876,003	2,146,198
International Disaster Assistance	1,919,421	1,832,000	3,313,203
Other OCO/GWOT Programs	8,286,657	9,054,737	8,615,213
Other Matters	\$58,094	\$5,775,000	\$4,300,000

SOURCE: House and Senate Appropriations Committees

#### Brian Fauls

Director of Congressional Affairs

#### Overseas Private Investment Corporation

The U.S. Government's Development Finance Institution

1100 New York Ave, NW | Washington, DC 20527

(b) (6) | +(b) (6) (M) | (b) (6) | [www.opic.gov](http://www.opic.gov)

Facebook.com/opic.gov | twitter.com/opicgov

**From:** [Kaufman, Stephanie](#)  
**To:** [Lilac, Kristina E. EOP/OMB](#)  
**Subject:** Re: OPIC CBJ  
**Date:** Wednesday, May 03, 2017 9:16:50 AM

---

Ok

Get [Outlook for iOS](#)

---

**From:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Sent:** Wednesday, May 3, 2017 9:06:57 AM  
**To:** Kaufman, Stephanie  
**Subject:** RE: OPIC CBJ

Understandable, and sorry for the delay. (b) (5)

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Wednesday, May 3, 2017 9:03 AM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** OPIC CBJ

Can we talk about this sometime soon? (b) (5)

[REDACTED]

**From:** Kaufman, Stephanie  
**To:** "Bailey, Jessie W. EOP/OMB"  
**Subject:** RE: Reestimates.....  
**Date:** Tuesday, May 02, 2017 6:11:00 PM

---

Done.

(b) (5) (b) (5)  
(b) (5) . Now I do. So I apologize for how late this is.

Stephanie

---

**From:** Bailey, Jessie W. EOP/OMB [mailto:(b) (6)]  
**Sent:** Tuesday, May 02, 2017 3:26 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: Reestimates.....

(b) (5)  
(b) (5) – at some point I would appreciate any feedback you have:  
<https://community.max.gov/x/pQjtSg>

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Tuesday, May 2, 2017 3:22 PM  
**To:** Bailey, Jessie W. EOP/OMB <(b) (6)>  
**Subject:** FW: Reestimates.....

Jessie,

(b) (5) . Please advise.

Stephanie

---

**From:** Christine Shaughnessy [mailto:(b) (6)]  
**Sent:** Tuesday, May 02, 2017 2:14 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: Reestimates.....

(b) (5) (b) (5)  
(b) (5)

---

**From:** Bailey, Jessie W. EOP/OMB [mailto:(b) (6)]  
**Sent:** Tuesday, May 02, 2017 12:49 PM  
**To:** Christine Shaughnessy <(b) (6)> Kaufman, Stephanie <(b) (6)> Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Scott Burroughs <(b) (6)>  
**Subject:** RE: Reestimates.....

Perfect!

---

**From:** Christine Shaughnessy [mailto:(b) (6)]  
**Sent:** Tuesday, May 2, 2017 12:48 PM  
**To:** Bailey, Jessie W. EOP/OMB <(b) (6)> Kaufman, Stephanie <(b) (6)> Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Scott Burroughs <(b) (6)>  
**Subject:** RE: Reestimates.....

Hi Jessie,

(b) (5)

Best,  
Christine

---

**From:** Bailey, Jessie W. EOP/OMB [mailto:(b) (6)]  
**Sent:** Tuesday, May 02, 2017 12:38 PM  
**To:** Christine Shaughnessy <(b) (6)> Kaufman, Stephanie <(b) (6)> Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Scott Burroughs <(b) (6)>

000161

**Subject:** RE: Reestimates.....

Any idea when we can expect the changes to be in? (b) (5)

---

**From:** Bailey, Jessie W. EOP/OMB

**Sent:** Monday, May 1, 2017 5:27 PM

**To:** 'Christine Shaughnessy' <(b) (6)> Kaufman, Stephanie <(b) (6)> Lilac, Kristina E. EOP/OMB

<(b) (6)>

**Cc:** Scott Burroughs <(b) (6)>

**Subject:** RE: Reestimates.....

You have. Please let me know if you need anything unlocked (b) (5)

---

**From:** Christine Shaughnessy [mailto:(b) (6)]

**Sent:** Monday, May 1, 2017 5:17 PM

**To:** Bailey, Jessie W. EOP/OMB <(b) (6)> Kaufman, Stephanie <(b) (6)> Lilac, Kristina E. EOP/OMB

<(b) (6)>

**Cc:** Scott Burroughs <(b) (6)>

**Subject:** RE: Reestimates.....

Hi Jessie,

Thank you for the clarification on the issue. (b) (5)

(b) (5)  
(b) (5)  
(b) (5)  
(b) (5) Please let me know if I have interpreted your request correctly.

Thank you,  
Christine

---

**From:** Bailey, Jessie W. EOP/OMB [mailto:(b) (6)]

**Sent:** Monday, May 01, 2017 4:36 PM

**To:** Kaufman, Stephanie <(b) (6)> Lilac, Kristina E. EOP/OMB <(b) (6)>

**Cc:** Christine Shaughnessy <(b) (6)>

**Subject:** RE: Reestimates.....

(b) (5)  
(b) (5)  
(b) (5)  
(b) (5) Happy to have a call if that will help.

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]

**Sent:** Monday, May 1, 2017 4:19 PM

**To:** Bailey, Jessie W. EOP/OMB <(b) (6)> Lilac, Kristina E. EOP/OMB <(b) (6)>

**Cc:** Christine Shaughnessy <(b) (6)>

**Subject:** FW: Reestimates.....

Jessie,

(b) (5) If her answers below do not suffice, perhaps we can have a call to discuss.

Thank you.

Stephanie

**Stephanie Kaufman**

Managing Director, Budget and Resource Planning

OVERSEAS PRIVATE INVESTMENT CORPORATION

The U.S. Government's Development Finance Institution

1100 New York Ave, NW | Washington DC 20527

(b) (6) (O) | (b) (6) (M) | (b) (6)

[www.opic.gov](http://www.opic.gov) | [facebook.com/opicgov](https://facebook.com/opicgov) | [twitter.com/opicgov](https://twitter.com/opicgov)



Come read our blog! Subscribe directly to the latest posts at [www.opic.gov/blog](http://www.opic.gov/blog)

---

**From:** Christine Shaughnessy [[mailto:\(b\) \(6\)](#)]

**Sent:** Monday, May 01, 2017 4:13 PM

**To:** Kaufman, Stephanie <(b) (6)>

**Subject:** RE: Reestimates.....

Hi Stephanie,

Just left you a message but I thought I would elaborate via email a bit more: (b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

2) (b) (5)

(b) (5)

(b) (5)

Please give me a call with any questions you may have or include me in a conversation with Jessie if necessary.

Best,  
Christine

---

**From:** Bailey, Jessie W. EOP/OMB [[mailto:\(b\) \(6\)](#)]

**Sent:** Monday, May 01, 2017 2:56 PM

**To:** Kaufman, Stephanie <(b) (6)> Lilac, Kristina E. EOP/OMB <(b) (6)>

**Subject:** RE: Loan Volume Discrepancies

Thanks Stephanie,

(b) (5)

(b) (5)



---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Monday, May 1, 2017 2:43 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)> Bailey, Jessie W. EOP/OMB <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

I entered the corrected data. (b) (5)

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Monday, May 01, 2017 10:48 AM  
**To:** Kaufman, Stephanie <(b) (6)> Bailey, Jessie W. EOP/OMB <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

Hi Stephanie,

(b) (5) (b) (5)

Thanks,  
Kristina

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Friday, April 28, 2017 10:28 AM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)> Bailey, Jessie W. EOP/OMB <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

(b) (5)

This is what is in there now. (b) (5) (b) (5) (b) (5) . I know you have better things to do.

(b) (5)



---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Thursday, April 27, 2017 3:21 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies



I get locked out of MAX tomorrow. (b) (5)

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Thursday, April 27, 2017 3:18 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

(b) (5) When do you get locked out?

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Thursday, April 27, 2017 3:11 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

For CY?

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Thursday, April 27, 2017 3:10 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** Re: Loan Volume Discrepancies

(b) (5)

Get [Outlook for iOS](#)

---

**From:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Sent:** Thursday, April 27, 2017 2:00:37 PM  
**To:** Kaufman, Stephanie  
**Subject:** Loan Volume Discrepancies

One more issue to flag (sorry): (b) (5) (b) (5)  
(b) (5)

(b) (5)

---

Confidentiality Notice: The information contained in this e-mail and any attachments may be confidential or privileged under applicable law, or otherwise may be protected from disclosure to anyone other than the intended recipient(s). Any use, distribution, or copying of this e-mail, including any of its contents or attachments by any person other than the intended recipient, or for any purpose other than its intended use, is strictly prohibited. If you believe you have received this e-mail in error: permanently delete the e-mail and any attachments, and do not save, copy, disclose, or rely on any part of the information contained in this e-mail or its attachments. Please call (b) (6) if you have questions.

---

Confidentiality Notice: The information contained in this e-mail and any attachments may be confidential or privileged under applicable law, or otherwise may be protected from disclosure to anyone other than the intended recipient(s). Any use, distribution, or copying of this e-mail, including any of its contents or attachments by any person other than the intended recipient, or for any purpose other than its intended use, is strictly prohibited. If you believe you have received this e-mail in error: permanently delete the e-mail and any attachments, and do not save, copy, disclose, or rely on any part of the information contained in this e-mail or its attachments. Please call (b) (6) if you have questions.

---

Confidentiality Notice: The information contained in this e-mail and any attachments may be confidential or privileged under applicable law, or otherwise may be protected from disclosure to anyone other than the intended recipient(s). Any use, distribution, or copying of this e-mail, including any of its contents or attachments by any person other than the intended recipient, or for any purpose other than its intended use, is strictly prohibited. If you believe you have received this e-mail in error: permanently delete the e-mail and any attachments, and do not save, copy, disclose, or rely on any part of the information contained in this e-mail or its attachments. Please call (b) (6) if you have questions.

---

Confidentiality Notice: The information contained in this e-mail and any attachments may be confidential or privileged under applicable law, or otherwise may be protected from disclosure to anyone other than the intended recipient(s). Any use, distribution, or copying of this e-mail, including any of its contents or attachments by any person other than the intended recipient, or for any purpose other than its intended use, is strictly prohibited. If you believe you have received this e-mail in error: permanently delete the e-mail and any attachments, and do not save, copy, disclose, or rely on any part of the information contained in this e-mail or its attachments. Please call (b) (6) if you have questions.

Attachment withheld in full under exemption b(5). 1 page.

**From:** Kaufman, Stephanie  
**To:** (b) (6)  
**Subject:** Overseas Private Investment Corporation 2018 CBJ for State.docx  
**Date:** Tuesday, May 02, 2017 6:04:00 PM  
**Attachments:** [Overseas Private Investment Corporation 2018 CBJ for State.docx](#)

---

Take two. Or three. I've lost count.

**From:** Kaufman, Stephanie  
**To:** "Bailey, Jessie W. EOP/OMB"  
**Subject:** RE: Reestimates.....  
**Date:** Tuesday, May 02, 2017 5:17:00 PM

---

Okay. I didn't know if I had to upload them. (b) (5)

---

**From:** Bailey, Jessie W. EOP/OMB [mailto:(b) (6)]  
**Sent:** Tuesday, May 02, 2017 3:26 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: Reestimates.....

As in how to enter them into the CSR? (b) (5).

(b) (5) – at some point I would appreciate any feedback you have:  
<https://community.max.gov/x/pQjtSg>

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Tuesday, May 2, 2017 3:22 PM  
**To:** Bailey, Jessie W. EOP/OMB <(b) (6)>  
**Subject:** FW: Reestimates.....

Jessie,

(b) (5) Please advise.

Stephanie

---

**From:** Christine Shaughnessy [mailto:(b) (6)]  
**Sent:** Tuesday, May 02, 2017 2:14 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: Reestimates.....

(b) (5)

---

**From:** Bailey, Jessie W. EOP/OMB [mailto:(b) (6)]  
**Sent:** Tuesday, May 02, 2017 12:49 PM  
**To:** Christine Shaughnessy <(b) (6)> Kaufman, Stephanie <(b) (6)> Lilac, Kristina E. EOP/OMB  
<(b) (6)>  
**Cc:** Scott Burroughs <(b) (6)>  
**Subject:** RE: Reestimates.....

Perfect!

---

**From:** Christine Shaughnessy [mailto:(b) (6)]  
**Sent:** Tuesday, May 2, 2017 12:48 PM  
**To:** Bailey, Jessie W. EOP/OMB <(b) (6)> Kaufman, Stephanie <(b) (6)> Lilac, Kristina E. EOP/OMB  
<(b) (6)>  
**Cc:** Scott Burroughs <(b) (6)>  
**Subject:** RE: Reestimates.....

Hi Jessie,

(b) (5)

Best,  
Christine

---

**From:** Bailey, Jessie W. EOP/OMB [mailto:(b) (6)]  
**Sent:** Tuesday, May 02, 2017 12:38 PM  
**To:** Christine Shaughnessy <(b) (6)> Kaufman, Stephanie <(b) (6)> Lilac, Kristina E. EOP/OMB  
<(b) (6)>  
**Cc:** Scott Burroughs <(b) (6)>  
**Subject:** RE: Reestimates.....

Any idea when we can expect the changes to be in? (b) (5)

---

**From:** Bailey, Jessie W. EOP/OMB

**Sent:** Monday, May 1, 2017 5:27 PM  
**To:** 'Christine Shaughnessy' <(b) (6)> Kaufman, Stephanie <(b) (6)> Lilac, Kristina E. EOP/OMB  
<(b) (6)>  
**Cc:** Scott Burroughs <(b) (6)>  
**Subject:** RE: Reestimates.....

You have. Please let me know if you need anything unlocked (b) (5)

---

**From:** Christine Shaughnessy [mailto:(b) (6)]  
**Sent:** Monday, May 1, 2017 5:17 PM  
**To:** Bailey, Jessie W. EOP/OMB <(b) (6)> Kaufman, Stephanie <(b) (6)> Lilac, Kristina E. EOP/OMB  
<(b) (6)>  
**Cc:** Scott Burroughs <(b) (6)>  
**Subject:** RE: Reestimates.....

Hi Jessie,

(b) (5)  
(b) (5)  
(b) (5)  
(b) (5). Please let me know if I have interpreted your request correctly.

Thank you,  
Christine

---

**From:** Bailey, Jessie W. EOP/OMB [mailto:(b) (6)]  
**Sent:** Monday, May 01, 2017 4:36 PM  
**To:** Kaufman, Stephanie <(b) (6)> Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Christine Shaughnessy <(b) (6)>  
**Subject:** RE: Reestimates.....

(b) (5)  
(b) (5)  
(b) (5) Happy to have a call if that will help.

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Monday, May 1, 2017 4:19 PM  
**To:** Bailey, Jessie W. EOP/OMB <(b) (6)> Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Christine Shaughnessy <(b) (6)>  
**Subject:** FW: Reestimates.....

Jessie,

(b) (5) If her answers below do not suffice, perhaps we can have a call to discuss.

Thank you.

Stephanie

**Stephanie Kaufman**  
Managing Director, Budget and Resource Planning  
**OVERSEAS PRIVATE INVESTMENT CORPORATION**  
*The U.S. Government's Development Finance Institution*  
1100 New York Ave, NW | Washington DC 20527  
(b) (6) (O) | (b) (6) (M) | (b) (6)  
[www.opic.gov](http://www.opic.gov) | [facebook.com/opicgov](https://facebook.com/opicgov) | [twitter.com/opicgov](https://twitter.com/opicgov)



Come read our blog! Subscribe directly to the latest posts at [www.opic.gov/blog](http://www.opic.gov/blog)

---

**From:** Christine Shaughnessy [mailto:(b) (6)]

**Sent:** Monday, May 01, 2017 4:13 PM

**To:** Kaufman, Stephanie <(b) (6)>

**Subject:** RE: Reestimates.....

Hi Stephanie,

Just left you a message but I thought I would elaborate via email a bit more: (b) (5)

(b) (5)

(b) (5) :

- 1) (b) (5)

(b) (5)

- 2) (b) (5)

(b) (5)

Please give me a call with any questions you may have or include me in a conversation with Jessie if necessary.

Best,  
Christine

---

**From:** Bailey, Jessie W. EOP/OMB [mailto:(b) (6)]

**Sent:** Monday, May 01, 2017 2:56 PM

**To:** Kaufman, Stephanie <(b) (6)> Lilac, Kristina E. EOP/OMB <(b) (6)>

**Subject:** RE: Loan Volume Discrepancies

Thanks Stephanie,

(b) (5)

(b) (5)

(b) (5)

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Monday, May 1, 2017 2:43 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)> Bailey, Jessie W. EOP/OMB <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

I entered the corrected data. (b) (5)

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Monday, May 01, 2017 10:48 AM  
**To:** Kaufman, Stephanie <(b) (6)> Bailey, Jessie W. EOP/OMB <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

Hi Stephanie,

(b) (5) (b) (5)

Thanks,  
Kristina

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Friday, April 28, 2017 10:28 AM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)> Bailey, Jessie W. EOP/OMB <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

I figured out the discrepancies.

This is what is in there now. (b) (5) (b) (5) (b) (5). I know you have better things to do.

(b) (5)

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Thursday, April 27, 2017 3:21 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

I get locked out of MAX tomorrow. (b) (5)

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Thursday, April 27, 2017 3:18 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

(b) (5) (b) (5) (b) (5) (b) (5)  
(b) (5)

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Thursday, April 27, 2017 3:11 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

For CY?

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Thursday, April 27, 2017 3:10 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** Re: Loan Volume Discrepancies

(b) (5) (b) (5)

Get [Outlook for iOS](#)

---

**From:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Sent:** Thursday, April 27, 2017 2:00:37 PM  
**To:** Kaufman, Stephanie  
**Subject:** Loan Volume Discrepancies

One more issue to flag (sorry): (b) (5) Can you take a look and let me know what all we need to fix?

(b) (5)



---

Confidentiality Notice: The information contained in this e-mail and any attachments may be confidential or privileged under applicable law, or otherwise may be protected from disclosure to anyone other than the intended recipient(s). Any use, distribution, or copying of this e-mail, including any of its contents or attachments by any person other than the intended recipient, or for any purpose other than its intended use, is strictly prohibited. If you believe you have received this e-mail in error: permanently delete the e-mail and any attachments, and do not save, copy, disclose, or rely on any part of the information contained in this e-mail or its attachments. Please call (b) (6) if you have questions.

---

Confidentiality Notice: The information contained in this e-mail and any attachments may be confidential or privileged under applicable law, or otherwise may be protected from disclosure to anyone other than the intended recipient(s). Any use, distribution, or copying of this e-mail, including any of its contents or attachments by any person other than the intended recipient, or for any purpose other than its intended use, is strictly prohibited. If you believe you have received this e-mail in error: permanently delete the e-mail and any attachments, and do not save, copy, disclose, or rely on any part of the information contained in this e-mail or its attachments. Please call (b) (6) if you have questions.

---

Confidentiality Notice: The information contained in this e-mail and any attachments may be confidential or privileged under applicable law, or otherwise may be protected from disclosure to anyone other than the intended recipient(s). Any use, distribution, or copying of this e-mail, including any of its contents or attachments by any person other than the intended recipient, or for any purpose other than its intended use, is strictly prohibited. If you believe you have received this e-mail in error: permanently delete the e-mail and any attachments, and do not save, copy, disclose, or rely on any part of the information contained in this e-mail or its attachments. Please call (b) (6) if you have questions.

---

Confidentiality Notice: The information contained in this e-mail and any attachments may be confidential or privileged under applicable law, or otherwise may be protected from disclosure to anyone other than the intended recipient(s). Any use, distribution, or copying of this e-mail, including any of its contents or attachments by any person other than the intended recipient, or for any purpose other than its intended use, is strictly prohibited. If you believe you have received this e-mail in error: permanently delete the e-mail and any attachments, and do not save, copy, disclose, or rely on any part of the information contained in this e-mail or its attachments. Please call (b) (6) if you have questions.

**From:** [Lilac, Kristina E. EOP/OMB](#)  
**To:** [Kaufman, Stephanie](#)  
**Subject:** RE: OPIC Narrative for State CBJ?  
**Date:** Tuesday, May 02, 2017 4:35:22 PM

---

(b) (5)

Can you update the  
chart and send back to me?

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Tuesday, May 2, 2017 4:22 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** RE: OPIC Narrative for State CBJ?

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Tuesday, May 02, 2017 3:51 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: OPIC Narrative for State CBJ?

---

Great. Send to me first, please. (b) (5) Thanks!

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Tuesday, May 2, 2017 3:49 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** RE: OPIC Narrative for State CBJ?

---

Sounds perfect. Thank you. (b) (5). Or should I send  
to State and cc you?

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Tuesday, May 02, 2017 3:40 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: OPIC Narrative for State CBJ?

---

Hi Stephanie,

(b) (5)



(b) (5)  
(b) (5) :

(b) (5)  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]

Thanks,  
Kristina

---

**From:** Kaufman, Stephanie [[mailto:](#)(b) (6)]  
**Sent:** Monday, May 1, 2017 11:10 AM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** RE: OPIC Narrative for State CBJ?

Kristina,

(b) (5)  
[REDACTED]

(b) (5)  
[REDACTED]

Thank you.

Stephanie

---

**From:** Lilac, Kristina E. EOP/OMB [[mailto:](#)(b) (6)]  
**Sent:** Friday, April 28, 2017 4:24 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** OPIC Narrative for State CBJ?

Hi Stephanie,

(b) (5)  
[REDACTED]

Thanks,  
Kristina

Kristina Lilac  
Office of Management and Budget, International Affairs Division  
(b) (6) | (b) (6)



**From:** Kaufman, Stephanie  
**To:** ["Lilac, Kristina E. EOP/OMB"](#)  
**Subject:** RE: Back-Up Tables for Schedule Y Financing Accounts?  
**Date:** Tuesday, May 02, 2017 4:25:00 PM  
**Attachments:** [Baseline - 20170405 Net Financing Disbursements with Cancellations \(003\).xlsx](#)  
[Policy - 20170405 Net Financing Disbursements with Cancellations.xlsx](#)

---

Here are the back-up files. I had to make some tweaks in MAX, but in general, these files should be good. I did confirm the methodology with BRD and they confirmed that we did the calculations correctly.

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Tuesday, May 02, 2017 3:40 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: Back-Up Tables for Schedule Y Financing Accounts?

Hi Stephanie,

Just checking in on this request again.

Thanks!  
Kristina

---

**From:** Lilac, Kristina E. EOP/OMB  
**Sent:** Friday, April 28, 2017 3:15 PM  
**To:** 'Kaufman, Stephanie' <(b) (6)>  
**Subject:** Back-Up Tables for Schedule Y Financing Accounts?

Hi Stephanie,

When you have a chance, could you share your back-up tables behind the amounts entered for net financing disbursements in Schedule Y of the financing accounts?

Thanks,  
Kristina

Kristina Lilac  
Office of Management and Budget, International Affairs Division  
(b) (6) | (b) (6)

Attachment withheld in full under exemption b(5), 1 page.

**From:** Kaufman, Stephanie  
**To:** ["Lilac, Kristina E. EOP/OMB"](#)  
**Subject:** RE: OPIC Narrative for State CBJ?  
**Date:** Tuesday, May 02, 2017 4:21:00 PM  
**Attachments:** [Overseas Private Investment Corporation 2018 CBJ for State.docx](#)

---

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]

**Sent:** Tuesday, May 02, 2017 3:51 PM

**To:** Kaufman, Stephanie <(b) (6)>

**Subject:** RE: OPIC Narrative for State CBJ?

Great. Send to me first, please. (b) (5)

Thanks!

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]

**Sent:** Tuesday, May 2, 2017 3:49 PM

**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>

**Subject:** RE: OPIC Narrative for State CBJ?

Sounds perfect. Thank you. (b) (5)

. Or should I send to State and cc you?

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]

**Sent:** Tuesday, May 02, 2017 3:40 PM

**To:** Kaufman, Stephanie <(b) (6)>

**Subject:** RE: OPIC Narrative for State CBJ?

Hi Stephanie,

(b) (5)

[Redacted]

[Redacted]

Thanks,

000176

Kristina

---

**From:** Kaufman, Stephanie [[mailto:](#)(b) (6)]  
**Sent:** Monday, May 1, 2017 11:10 AM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** RE: OPIC Narrative for State CBJ?

Kristina,

(b) (5)

Thank you.

Stephanie

---

**From:** Lilac, Kristina E. EOP/OMB [[mailto:](#)(b) (6)]  
**Sent:** Friday, April 28, 2017 4:24 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** OPIC Narrative for State CBJ?

Hi Stephanie,

(b) (5)

Thanks,  
Kristina

Kristina Lilac  
Office of Management and Budget, International Affairs Division  
(b) (6) | (b) (6)

**From:** Kaufman, Stephanie  
**To:** "[Lilac, Kristina E. EOP/OMB](#)"  
**Cc:** [Saad, Fouad P. EOP/OMB](#)  
**Subject:** RE: OPIC FTE estimate  
**Date:** Tuesday, May 02, 2017 3 53:00 PM

---

Thank you. No further comments from OPIC.

---

**From:** Lilac, Kristina E. EOP/OMB [[mailto:\(b\) \(6\)](#)]  
**Sent:** Tuesday, May 02, 2017 2:50 PM  
**To:** Kaufman, Stephanie <[\(b\) \(6\)](#)>  
**Cc:** Saad, Fouad P. EOP/OMB <[\(b\) \(6\)](#)>  
**Subject:** RE: OPIC FTE estimate

Hi Stephanie,

Thank you very much for all of the discussion on OPIC's FTE levels. [\(b\) \(5\)](#)

[\(b\) \(5\)](#)

[\(b\) \(5\)](#)

[\(b\) \(5\)](#)

[\(b\) \(5\)](#)

Thanks,  
Kristina

---

**From:** Kaufman, Stephanie [[mailto:\(b\) \(6\)](#)]  
**Sent:** Tuesday, May 2, 2017 11:29 AM  
**To:** Saad, Fouad P. EOP/OMB <[\(b\) \(6\)](#)>  
**Cc:** Lilac, Kristina E. EOP/OMB <[\(b\) \(6\)](#)>  
**Subject:** RE: OPIC FTE estimate

---

**From:** Saad, Fouad P. EOP/OMB [[mailto:\(b\) \(6\)](#)]  
**Sent:** Tuesday, May 02, 2017 11:12 AM  
**To:** Kaufman, Stephanie <[\(b\) \(6\)](#)>  
**Cc:** Lilac, Kristina E. EOP/OMB <[\(b\) \(6\)](#)>  
**Subject:** RE: OPIC FTE estimate

Thanks. Can you send in Excel, please?

---

**From:** Kaufman, Stephanie [[mailto:\(b\) \(6\)](#)]  
**Sent:** Tuesday, May 2, 2017 10:52 AM  
**To:** Saad, Fouad P. EOP/OMB <[\(b\) \(6\)](#)> Lilac, Kristina E. EOP/OMB <[\(b\) \(6\)](#)>  
**Cc:** Villabroza, Allan <[\(b\) \(6\)](#)> Callear, Mildred <[\(b\) \(6\)](#)>  
**Subject:** OPIC FTE estimate

Dear Kristina and Fouad,

[\(b\) \(5\)](#)

[\(b\) \(5\)](#)

[\(b\) \(5\)](#)

Thank you.

Stephanie

[\(b\) \(5\)](#)

(b) (5)



**Stephanie Kaufman**

Managing Director, Budget and Resource Planning

**OVERSEAS PRIVATE INVESTMENT CORPORATION**

*The U.S. Government's Development Finance Institution*

1100 New York Ave, NW | Washington DC 20527

(b) (6) (C) | (b) (6) (M) | (b) (6)  
[www.opic.gov](http://www.opic.gov) | [facebook.com/opicgov](https://facebook.com/opicgov) | [twitter.com/opicgov](https://twitter.com/opicgov)



Come read our blog! Subscribe directly to the latest posts at [www.opic.gov/blog](http://www.opic.gov/blog)

**From:** Kaufman, Stephanie  
**To:** "[Bailey, Jessie W. EOP/OMB](#)"  
**Subject:** FW: Reestimates.....  
**Date:** Tuesday, May 02, 2017 3:21:00 PM  
**Attachments:** [20170502 Wghtld Avg Reestimate Subsidy Rates.xlsx](#)

---

Jessie,

(b) (5). Please advise.

Stephanie

---

**From:** Christine Shaughnessy [mailto:(b) (5)]  
**Sent:** Tuesday, May 02, 2017 2:14 PM  
**To:** Kaufman, Stephanie <(b) (5)>  
**Subject:** RE: Reestimates.....

(b) (5)

---

**From:** Bailey, Jessie W. EOP/OMB [mailto:(b) (5)]  
**Sent:** Tuesday, May 02, 2017 12:49 PM  
**To:** Christine Shaughnessy <(b) (5)> Kaufman, Stephanie <(b) (5)> Lilac, Kristina E. EOP/OMB <(b) (5)>  
**Cc:** Scott Burroughs <(b) (5)>  
**Subject:** RE: Reestimates.....

Perfect!

---

**From:** Christine Shaughnessy [mailto:(b) (5)]  
**Sent:** Tuesday, May 2, 2017 12:48 PM  
**To:** Bailey, Jessie W. EOP/OMB <(b) (5)> Kaufman, Stephanie <(b) (5)> Lilac, Kristina E. EOP/OMB <(b) (5)>  
**Cc:** Scott Burroughs <(b) (5)>  
**Subject:** RE: Reestimates.....

Hi Jessie,

(b) (5)

Best,  
Christine

---

**From:** Bailey, Jessie W. EOP/OMB [mailto:(b) (5)]  
**Sent:** Tuesday, May 02, 2017 12:38 PM  
**To:** Christine Shaughnessy <(b) (5)> Kaufman, Stephanie <(b) (5)> Lilac, Kristina E. EOP/OMB <(b) (5)>  
**Cc:** Scott Burroughs <(b) (5)>  
**Subject:** RE: Reestimates.....

Any idea when we can expect the changes to be in? (b) (5)

---

**From:** Bailey, Jessie W. EOP/OMB  
**Sent:** Monday, May 1, 2017 5:27 PM  
**To:** 'Christine Shaughnessy' <(b) (5)> Kaufman, Stephanie <(b) (5)> Lilac, Kristina E. EOP/OMB <(b) (5)>  
**Cc:** Scott Burroughs <(b) (5)>  
**Subject:** RE: Reestimates.....

You have. Please let me know if you need anything unlocked (b) (5)

---

**From:** Christine Shaughnessy [mailto:(b) (5)]  
**Sent:** Monday, May 1, 2017 5:17 PM  
**To:** Bailey, Jessie W. EOP/OMB <(b) (5)> Kaufman, Stephanie <(b) (5)> Lilac, Kristina E. EOP/OMB <(b) (5)>  
**Cc:** Scott Burroughs <(b) (5)>  
**Subject:** RE: Reestimates.....

Hi Jessie,



Thank you for the clarification on the issue. (b) (5)

Thank you,  
Christine

---

**From:** Bailey, Jessie W. EOP/OMB [mailto:\(b\) \(6\)](#)

**Sent:** Monday, May 01, 2017 4:36 PM

**To:** Kaufman, Stephanie <(b) (6)> Lilac, Kristina E. EOP/OMB <(b) (6)>

**Cc:** Christine Shaughnessy <(b) (6)>

**Subject:** RE: Reestimates.....

(b) (5)

---

**From:** Kaufman, Stephanie [mailto:\(b\) \(6\)](#)

**Sent:** Monday, May 1, 2017 4:19 PM

**To:** Bailey, Jessie W. EOP/OMB <(b) (6)> Lilac, Kristina E. EOP/OMB <(b) (6)>

**Cc:** Christine Shaughnessy <(b) (6)>

**Subject:** FW: Reestimates.....

Jessie,

(b) (5)

Thank you.

Stephanie

**Stephanie Kaufman**

Managing Director, Budget and Resource Planning

OVERSEAS PRIVATE INVESTMENT CORPORATION

The U.S. Government's Development Finance Institution

1100 New York Ave, NW | Washington DC 20527

(b) (6) (O) | (b) (6) (M) | (b) (6)

[www.opic.gov](http://www.opic.gov) | [facebook.com/opicgov](https://facebook.com/opicgov) | [twitter.com/opicgov](https://twitter.com/opicgov)



Come read our blog! Subscribe directly to the latest posts at [www.opic.gov/blog](http://www.opic.gov/blog)

---

**From:** Christine Shaughnessy [mailto:\(b\) \(6\)](#)

**Sent:** Monday, May 01, 2017 4:13 PM

**To:** Kaufman, Stephanie <(b) (6)>

**Subject:** RE: Reestimates.....

Hi Stephanie,

Just left you a message but I thought I would elaborate via email a bit more. (b) (5)

(b) (5)

Please give me a call with any questions you may have or include me in a conversation with Jessie if necessary.

Best,  
Christine

---

**From:** Bailey, Jessie W. EOP/OMB [[mailto:](#)(b) (6)]

**Sent:** Monday, May 01, 2017 2:56 PM

**To:** Kaufman, Stephanie <(b) (6)> Lilac, Kristina E. EOP/OMB <(b) (6)>

**Subject:** RE: Loan Volume Discrepancies

Thanks Stephanie,

(b) (5)

(b) (5)

---

**From:** Kaufman, Stephanie [[mailto:](#)(b) (6)]

**Sent:** Monday, May 1, 2017 2:43 PM

**To:** Lilac, Kristina E. EOP/OMB <(b) (6)> Bailey, Jessie W. EOP/OMB <(b) (6)>

**Subject:** RE: Loan Volume Discrepancies

I entered the corrected data. (b) (5).

---

**From:** Lilac, Kristina E. EOP/OMB [[mailto:](#)(b) (6)]

**Sent:** Monday, May 01, 2017 10:48 AM

**To:** Kaufman, Stephanie <(b) (6)> Bailey, Jessie W. EOP/OMB <(b) (6)>

**Subject:** RE: Loan Volume Discrepancies

Hi Stephanie,

(b) (5). Please let us know when you're done entering the correct data.

Thanks,  
Kristina

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Friday, April 28, 2017 10:28 AM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)> Bailey, Jessie W. EOP/OMB <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

I figured out the discrepancies.

This is what is in there now. (b) (5)

(b) (5)

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Thursday, April 27, 2017 3:21 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

I get locked out of MAX tomorrow. (b) (5)

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Thursday, April 27, 2017 3:18 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

Sorry, I was looking on my cell phone and didn't see the whole picture. (b) (5)

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Thursday, April 27, 2017 3:11 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

(b) (5)

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Thursday, April 27, 2017 3:10 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** Re: Loan Volume Discrepancies

(b) (5)

Get [Outlook for iOS](#)

---

**From:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Sent:** Thursday, April 27, 2017 2:00:37 PM  
**To:** Kaufman, Stephanie  
**Subject:** Loan Volume Discrepancies

(b) (5)

(b) (5)

(b) (5)

---

Confidentiality Notice: The information contained in this e-mail and any attachments may be confidential or privileged under applicable law, or otherwise may be protected from disclosure to anyone other than the intended recipient(s). Any use, distribution, or copying of this e-mail, including any of its contents or attachments by any person other than the intended recipient, or for any purpose other than its intended use, is strictly prohibited. If you believe you have received this e-mail in error: permanently delete the e-mail and any attachments, and do not save, copy, disclose, or rely on any part of the information contained in this e-mail or its attachments. Please call (b) (6) if you have questions.

---

Confidentiality Notice: The information contained in this e-mail and any attachments may be confidential or privileged under applicable law, or otherwise may be protected from disclosure to anyone other than the intended recipient(s). Any use, distribution, or copying of this e-mail, including any of its contents or attachments by any person other than the intended recipient, or for any purpose other than its intended use, is strictly prohibited. If you believe you have received this e-mail in error: permanently delete the e-mail and any attachments, and do not save, copy, disclose, or rely on any part of the information contained in this e-mail or its attachments. Please call (b) (6) if you have questions.

---

Confidentiality Notice: The information contained in this e-mail and any attachments may be confidential or privileged under applicable law, or otherwise may be protected from disclosure to anyone other than the intended recipient(s). Any use, distribution, or copying of this e-mail, including any of its contents or attachments by any person other than the intended recipient, or for any purpose other than its intended use, is strictly prohibited. If you believe you have received this e-mail in error: permanently delete the e-mail and any attachments, and do not save, copy, disclose, or rely on any part of the information contained in this e-mail or its attachments. Please call (b) (6) if you have questions.

---

Confidentiality Notice: The information contained in this e-mail and any attachments may be confidential or privileged under applicable law, or otherwise may be protected from disclosure to anyone other than the intended recipient(s). Any use, distribution, or copying of this e-mail, including any of its contents or attachments by any person other than the intended recipient, or for any purpose other than its intended use, is strictly prohibited. If you believe you have received this e-mail in error: permanently delete the e-mail and any attachments, and do not save, copy, disclose, or rely on any part of the information contained in this e-mail or its attachments. Please call (b) (6) if you have questions.

**From:** [Lilac\\_Kristina\\_F\\_EOP/OMB](#)  
**To:** [Kaufman\\_Stephanie](#)  
**Cc:** [Saad\\_Fouad\\_P\\_EOP/OMB](#)  
**Subject:** RE: OPIC FTE estimate  
**Date:** Tuesday, May 02, 2017 2 53:04 PM  
**Attachments:** [OPIC Staffing requirements under wind-down scenario \(2017-05-02\) omb.xlsx](#)

Hi Stephanie,

Thank you very much for all of the discussion on OPIC's FTE levels. (b) (5)

Thanks,  
Kristina

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Tuesday, May 2, 2017 11:29 AM  
**To:** Saad, Fouad P. EOP/OMB <(b) (6)>  
**Cc:** Lilac, Kristina E. EOP/OMB (b) (6)  
**Subject:** RE: OPIC FTE estimate

**From:** Saad, Fouad P. EOP/OMB [\[mailto:FOUAD.SAAD@EOP-OMB.EOP-NOIS.GOV\]](#) (b) (6)  
**Sent:** Tuesday, May 02, 2017 11:12 AM  
**To:** Kaufman, Stephanie <[REDACTED]> (b) (6)  
**Cc:** Lilac, Kristina E. EOP/OMB [REDACTED] (b) (6)  
**Subject:** RE: OPIC FTE estimate

Thanks. Can you send in Excel, please?

**From:** Kaufman, Stephanie <[mailto:\[REDACTED\]](#)>  
**Sent:** Tuesday, May 2, 2017 10:52 AM  
**To:** Saad, Fouad P. EOP/OMB <[\[REDACTED\]](#)> Lilac, Kristina E. EOP/OMB <[\[REDACTED\]](#)>  
**Cc:** Villabroza, Allan <[\[REDACTED\]](#)> Callear, Mildred <[\[REDACTED\]](#)>  
**Subject:** OPIC FTE estimate

Dear Kristina and Fouad,

(b) (5)

Thank you.

Stephanie

(b) (5)

(b) (5)

**Stephanie Kaufman**

Managing Director, Budget and Resource Planning

**OVERSEAS PRIVATE INVESTMENT CORPORATION**

*The U.S. Government's Development Finance Institution*

1100 New York Ave, NW | Washington DC 20527

(b) (6) (O) | (b) (6) (M) | (b) (6)  
[www.opic.gov](http://www.opic.gov) | [facebook.com/opicgov](https://facebook.com/opicgov) | [twitter.com/opicgov](https://twitter.com/opicgov)



Come read our blog! Subscribe directly to the latest posts at [www.opic.gov/blog](http://www.opic.gov/blog)

**From:** Kaufman, Stephanie  
**To:** ["Lilac, Kristina E. EOP/OMB"](#)  
**Subject:** RE: Appropriations Language  
**Date:** Tuesday, May 02, 2017 11:43:00 AM

---

(b) (5)

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Tuesday, May 02, 2017 11:40 AM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** Appropriations Language

Hi Stephanie,

(b) (5)

---

---

---

The final version is viewable in MAX. Let me know if that causes any major concern.

Thanks,  
Kristina

Kristina Lilac  
Office of Management and Budget, International Affairs Division  
(b) (6) | (b) (6)

**From:** Kaufman, Stephanie  
**To:** ["Saad, Fouad P. EOP/OMB"](#)  
**Cc:** [Lilac, Kristina E. EOP/OMB](#)  
**Subject:** RE: OPIC FTE estimate  
**Date:** Tuesday, May 02, 2017 11:28 00 AM  
**Attachments:** [20180502 Staffing requirements under wind-down scenario.xlsx](#)

---

**From:** Saad, Fouad P. EOP/OMB [mailto:(b) (6)]  
**Sent:** Tuesday, May 02, 2017 11:12 AM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Cc:** Lilac, Kristina E. EOP/OMB (b) (6)  
**Subject:** RE: OPIC FTE estimate

Thanks. Can you send in Excel, please?

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Tuesday, May 2, 2017 10:52 AM  
**To:** Saad, Fouad P. EOP/OMB <(b) (6)> Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Cc:** Villabroza, Allan <(b) (6)> Callear, Mildred <(b) (6)>  
**Subject:** OPIC FTE estimate

Dear Kristina and Fouad,

(b) (5)

(b) (5)

(b) (5)

Thank you.

Stephanie

(b) (5)

**Stephanie Kaufman**  
Managing Director, Budget and Resource Planning  
**OVERSEAS PRIVATE INVESTMENT CORPORATION**  
*The U.S. Government's Development Finance Institution*  
1100 New York Ave, NW | Washington DC 20527  
(b) (6) (O) | (b) (6) (M) | (b) (6)  
[www.opic.gov](http://www.opic.gov) | [facebook.com/opicgov](https://facebook.com/opicgov) | [twitter.com/opicgov](https://twitter.com/opicgov)





Come read our blog! Subscribe directly to the latest posts at [www.opic.gov/blog](http://www.opic.gov/blog)

Attachment withheld in full under b(5), 1 page.

**From:** Kaufman, Stephanie  
**To:** [Fouad P. Saad - Economic Affairs Branch, Office of Management and Budget \[OMB\], Executive Office of the President \[EOP\]](#) (b) (6) (b) (6)  
**Subject:** 20170501 estimated FTE requirements.pdf  
**Date:** Monday, May 01, 2017 6:01:00 PM  
**Attachments:** [20170501 estimated FTE requirements.pdf](#)

---

**From:** Kaufman, Stephanie  
**To:** "Bailey, Jessie W. EOP/OMB"; (b) (6)  
**Cc:** Christine Shaughnessy  
**Subject:** FW: Reestimates.....  
**Date:** Monday, May 01, 2017 4:19:00 PM  
**Attachments:** RE\_Rsummary files (NIS DI NIS IG FUND DI FUND IG NHSG.msg)

---

Jessie,

(b) (5) . If her answers below do not suffice, perhaps we can have a call to discuss.

Thank you.

Stephanie

**Stephanie Kaufman**

Managing Director, Budget and Resource Planning

**OVERSEAS PRIVATE INVESTMENT CORPORATION**

*The U.S. Government's Development Finance Institution*

1100 New York Ave, NW | Washington DC 20527

(b) (6) (O) | + (b) (6) (M) | (b) (6)

[www.opic.gov](http://www.opic.gov) | [facebook.com/opicgov](https://facebook.com/opicgov) | [twitter.com/opicgov](https://twitter.com/opicgov)



Come read our blog! Subscribe directly to the latest posts at [www.opic.gov/blog](http://www.opic.gov/blog)

---

**From:** Christine Shaughnessy [mailto:(b) (6)]

**Sent:** Monday, May 01, 2017 4:13 PM

**To:** Kaufman, Stephanie <(b) (6)>

**Subject:** RE: Reestimates.....

Hi Stephanie,

Just left you a message but I thought I would elaborate via email a bit more. (b) (5)

(b) (5)

(b) (5)

Please give me a call with any questions you may have or include me in a conversation with Jessie if necessary.

Best,  
Christine

---

**From:** Bailey, Jessie W. EOP/OMB [mailto:(b) (6)]

**Sent:** Monday, May 01, 2017 2:56 PM

**To:** Kaufman, Stephanie <(b) (6)> Lilac, Kristina E. EOP/OMB <(b) (6)>

**Subject:** RE: Loan Volume Discrepancies

Thanks Stephanie,

(b) (5)

(b) (5)

(b) (5)

---

**From:** Kaufman, Stephanie [[mailto:\(b\) \(6\)](#)]  
**Sent:** Monday, May 1, 2017 2:43 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)> Bailey, Jessie W. EOP/OMB <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

I entered the corrected data. (b) (5)

---

**From:** Lilac, Kristina E. EOP/OMB [[mailto:\(b\) \(6\)](#)]  
**Sent:** Monday, May 01, 2017 10:48 AM  
**To:** Kaufman, Stephanie <(b) (6)> Bailey, Jessie W. EOP/OMB <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

Hi Stephanie,

(b) (5)

Thanks,  
Kristina

---

**From:** Kaufman, Stephanie [[mailto:\(b\) \(6\)](#)]  
**Sent:** Friday, April 28, 2017 10:28 AM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)> Bailey, Jessie W. EOP/OMB <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

(b) (5)

This is what is in there now. (b) (5) . I know you have better things to do.

(b) (5)

---

**From:** Lilac, Kristina E. EOP/OMB [[mailto:\(b\) \(6\)](#)]

**Sent:** Thursday, April 27, 2017 3:21 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

I get locked out of MAX tomorrow. (b) (5)

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Thursday, April 27, 2017 3:18 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

(b) (5). We didn't update the CSR data. When do you get locked out?

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Thursday, April 27, 2017 3:11 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

For CY?

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Thursday, April 27, 2017 3:10 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** Re: Loan Volume Discrepancies

(b) (5)

Get [Outlook for iOS](#)

---

**From:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Sent:** Thursday, April 27, 2017 2:00:37 PM  
**To:** Kaufman, Stephanie  
**Subject:** Loan Volume Discrepancies

One more issue to flag (sorry): (b) (5)

(b) (5)

---

Confidentiality Notice: The information contained in this e-mail and any attachments may be confidential or privileged under applicable law, or otherwise may be protected from disclosure to anyone other than the intended recipient(s). Any use, distribution, or copying of this e-mail, including any of its contents or attachments by any person other than the intended recipient, or for any purpose other than its intended use, is strictly prohibited. If you believe you have received this e-mail in error: permanently delete the e-mail and any attachments, and do not save, copy, disclose, or rely on any part of the information contained in this e-mail or its attachments. Please call (b) (6) if you have questions.

To be honest, I haven't gone back to the reestimates files since we last exchanged emails on this. Let me see where this stands.

(b) (5) [REDACTED]

(b) (5)

(b) (5)

000194

(b) (5)

This is what is in there now. (b) (5). I know you have better things to do.

(b) (5)

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]

**Sent:** Thursday, April 27, 2017 3:21 PM

**To:** Kaufman, Stephanie <(b) (6)>

**Subject:** RE: Loan Volume Discrepancies

I get locked out of MAX tomorrow. (b) (5)

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]

**Sent:** Thursday, April 27, 2017 3:18 PM

**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>

**Subject:** RE: Loan Volume Discrepancies

(b) (5)  
locked out?

When do you get

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]

**Sent:** Thursday, April 27, 2017 3:11 PM

**To:** Kaufman, Stephanie <(b) (6)>

**Subject:** RE: Loan Volume Discrepancies

For CY?

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]

**Sent:** Thursday, April 27, 2017 3:10 PM

**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>

**Subject:** Re: Loan Volume Discrepancies

(b) (5)

Get [Outlook for iOS](#)

---

**From:** Lilac, Kristina E. EOP/OMB <(b) (6)>

**Sent:** Thursday, April 27, 2017 2:00:37 PM

**To:** Kaufman, Stephanie

**Subject:** Loan Volume Discrepancies

One more issue to flag (sorry): (b) (5)

(b) (5)

**From:** [FN-OMB-Appportionment](#)  
**To:** [FN-OMB-Appportionment](#)  
**Subject:** Apportionment system email problems last week  
**Date:** Monday, May 01, 2017 2:46:37 PM  
**Attachments:** [Apportionment email system problems with links.xlsx](#)

---

Hi folks,

Last week, a number of users did not receive emails sent by OMB's apportionment system. The problem was caused by an interaction between the software that scans our emails for viruses and the apportionment excel files. The situation has been resolved.

This email is a notification that you may have been affected. You should have received an email but you may not have.

An Excel file is attached with links to all files that were sent last week. To find the files you should have received and the times they were sent, change the filter at the top left to show your name. To download a file, paste the link from the "File Link" column into your web browser.

Please note that all data was properly recorded in the apportionment database. If you sent a request to OMB, any reports you run will reflect that fact. If OMB sent approved apportionments back, the approved data and the file were also written to the database. Remember also that you can download files at any time using the "Download Requests already processed" link in the [apportionment system](#) navigation tree.

We apologize for the inconvenience, and are working on ways to handle future situations like this.

Thanks.



**From:** Kaufman, Stephanie  
**To:** "[Lilac, Kristina E. EOP/OMB](#)"  
**Subject:** RE: OPIC Authorization  
**Date:** Monday, May 01, 2017 2:23:00 PM

---

Yes, where (a) is insurance, (b) is guarantees, and (c) is direct loans.

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Monday, May 01, 2017 2:14 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: OPIC Authorization

Per our conversation just now, here's the language in the FY 2017 omnibus:

Section 7061 (b) AUTHORITY.—Notwithstanding section 235(a)(2) 20 of the Foreign Assistance Act of 1961, the authority of 21 subsections (a) through (c) of section 234 of such Act 22 shall remain in effect until September 30, 2017.

---

**From:** Lilac, Kristina E. EOP/OMB  
**Sent:** Monday, May 1, 2017 2:09 PM  
**To:** 'Kaufman, Stephanie' <(b) (6)>  
**Subject:** OPIC Authorization

Hi Stephanie,

Per our discussion, could you please let me know what authorization language OPIC requires in a full year appropriations bill? If you could also confirm that the FY 2017 omnibus that was posted last night gives OPIC that authority, that would be great:

<https://rules.house.gov/sites/republicans.rules.house.gov/files/115/OMNI/DIVISION%20J%20-%20STATEFOPs%20SOM%20OCR%20FY17.pdf>

I'm working on a very quick turnaround, so I'd appreciate a response as soon as possible.

Thanks much,  
Kristina

Kristina Lilac  
Office of Management and Budget, International Affairs Division  
(b) (6) | (b) (6)

**From:** [Lilac, Kristina E. EOP/OMB](#)  
**To:** [Kaufman, Stephanie](#)  
**Subject:** RE: Got your voicemail  
**Date:** Monday, May 01, 2017 11:22:37 AM

---

Thanks. Do you have any kind of supporting analysis behind it that would show the personnel breakdown by division? I think Fouad is going to want to see that when I go back to him with this number.

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Monday, May 1, 2017 10:57 AM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** RE: Got your voicemail

On FTE, Mildred met with senior leadership this morning. (b) (5)

(b) (5)

(b) (5)

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Monday, May 01, 2017 10:03 AM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** Got your voicemail

We're crashing on analysis of the omnibus (quick deadline), but I'll call you as soon as I've met that deadline.

**From:** Kaufman, Stephanie  
**To:** "Lilac, Kristina E. EOP/OMB"; Bailey, Jessie W. EOP/OMB  
**Subject:** RE: Loan Volume Discrepancies  
**Date:** Monday, May 01, 2017 10:53:00 AM

---

Thank you.

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Monday, May 01, 2017 10:48 AM  
**To:** Kaufman, Stephanie <(b) (6)> Bailey, Jessie W. EOP/OMB <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

Hi Stephanie,

(b) (5)

Thanks,  
Kristina

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Friday, April 28, 2017 10:28 AM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)> Bailey, Jessie W. EOP/OMB <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

(b) (5)

This is what is in there now. (b) (5). I know you have better things to do.

(b) (5)

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Thursday, April 27, 2017 3:21 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

I get locked out of MAX tomorrow. (b) (5)

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Thursday, April 27, 2017 3:18 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

(b) (5). When do you get locked out?

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Thursday, April 27, 2017 3:11 PM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** RE: Loan Volume Discrepancies

For CY?

---

**From:** Kaufman, Stephanie [mailto:(b) (6)]  
**Sent:** Thursday, April 27, 2017 3:10 PM  
**To:** Lilac, Kristina E. EOP/OMB <(b) (6)>  
**Subject:** Re: Loan Volume Discrepancies

(b) (5)

Get [Outlook for iOS](#)

---

**From:** Lilac, Kristina E. EOP/OMB <(b) (6)>

**Sent:** Thursday, April 27, 2017 2:00:37 PM

**To:** Kaufman, Stephanie

**Subject:** Loan Volume Discrepancies

One more issue to flag (sorry): (b) (5)

(b) (5)

**From:** Kaufman, Stephanie  
**To:** ["Lilac, Kristina E. EOP/OMB"](#)  
**Subject:** RE: Got your voicemail  
**Date:** Monday, May 01, 2017 10:16:00 AM

---

Ok.

---

**From:** Lilac, Kristina E. EOP/OMB [mailto:(b) (6)]  
**Sent:** Monday, May 01, 2017 10:03 AM  
**To:** Kaufman, Stephanie <(b) (6)>  
**Subject:** Got your voicemail

We're crashing on analysis of the omnibus (quick deadline), but I'll call you as soon as I've met that deadline.