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Description of document:	Department of Veterans Affairs (VA) Long Range Capital Plan 2024
Requested date:	28-November-2020
Release date:	04-August-2022
Posted date:	12-February-2024
Source of document:	Department of Veterans Affairs Freedom of Information Act Services (005R1C) 811 Vermont Avenue, NW Washington, DC 20420 Fax: 202-632-7581 Veteran Affairs FOIA Public Access (PAL) Website

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U.S. Department of Veterans Affairs

8/4/2022

This is in response to three Freedom of Information Act (FOIA) requests.

Request 1 was dated 11/28/2020 in which you asked for: "A copy of the most recent Department of Veterans Affairs Real Property "Asset Management Plan", which is provided annually to OMB and GSA by the Senior Real Property Officer at the Department of Veterans Affairs under Executive Order 13327." This request has been assigned a FOIA tracking number 21-01302-F. Please refer to it whenever communicating with VA about your request.

Request 2 was dated 8/17/2021 in which you asked for: "a copy of the most recent plan for installing solar panels for renewable energy at VA facilities." This request has been assigned a FOIA tracking number 21-08423-F. Please refer to it whenever communicating with VA about your request.

Request 3 was dated 8/17/2021 in which you asked for: "a copy of the three most recent FCA Deficiency Progress Reports. FCA is Facility Condition Assessments. The weekly FCA Deficiency Progress Report is the official source of FCA progress information for internal and external stakeholders - and is generated weekly." This request has been assigned a FOIA tracking number 21-08424-F. Please refer to it whenever communicating with VA about your request.

The Office of Asset Enterprise Management (OAEM) conducted a search of documents responsive to your request.

Regarding **Request 1**, I have attached the VA FY2024 Capital Plan that should have the information you requested.

Regarding **Request 2**, VA does not have any responsive documents that would fit the description of "plan for installing solar panels for renewable energy at VA facilities. However, the Capital Plan that I attached in response to request 1 does describe the projects VA plans to implement in the coming fiscal year, some of which are solar PV projects.

Regarding **Request 3**, I have attached the CAI Annual FCA Deficiency Report. I understand that you requested weekly reports, but our office does not receive those. It is possible that the Office of Construction and Facilities Management does receive

those. Given the vintage of this request I recommend a new FOIA request with that office if you still require weekly reports.

This concludes OAEM's response to your FOIA request.

Your request was processed by the undersigned. You may appeal the determination made in this response to:

General Counsel (024)
Department of Veterans Affairs
810 Vermont Avenue, N.W.
Washington, D.C. 20420

If you should choose to make an appeal, your appeal must be postmarked no later than sixty (60) calendar days after the date of the adverse determination. It must clearly identify the determination being appealed and must include any assigned request number.

The appeal should include:

1. The name of the FOIA Officer
2. The address of the component
3. The date of the component's determination, if any
4. The precise subject matter of the appeal

If you choose to appeal only a portion of the determination, you must specify which part of the determination you are appealing.

The appeal should include a copy of the request and VA's response, if any. The appeal should be marked "Freedom of Information Act Appeal".

Sincerely,

David Wagner

David Wagner
OAEM FOIA Officer

Attachments:

VA FY 2024 Capital Plan

CAI Annual FCA Deficiency Remaining Correction Cost Report

U.S. Department of Veterans Affairs
Long Range Capital Plan

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Executive Summary

The Department of Veterans Affairs' (VA Strategic Capital Investment Planning (SCIP) Process

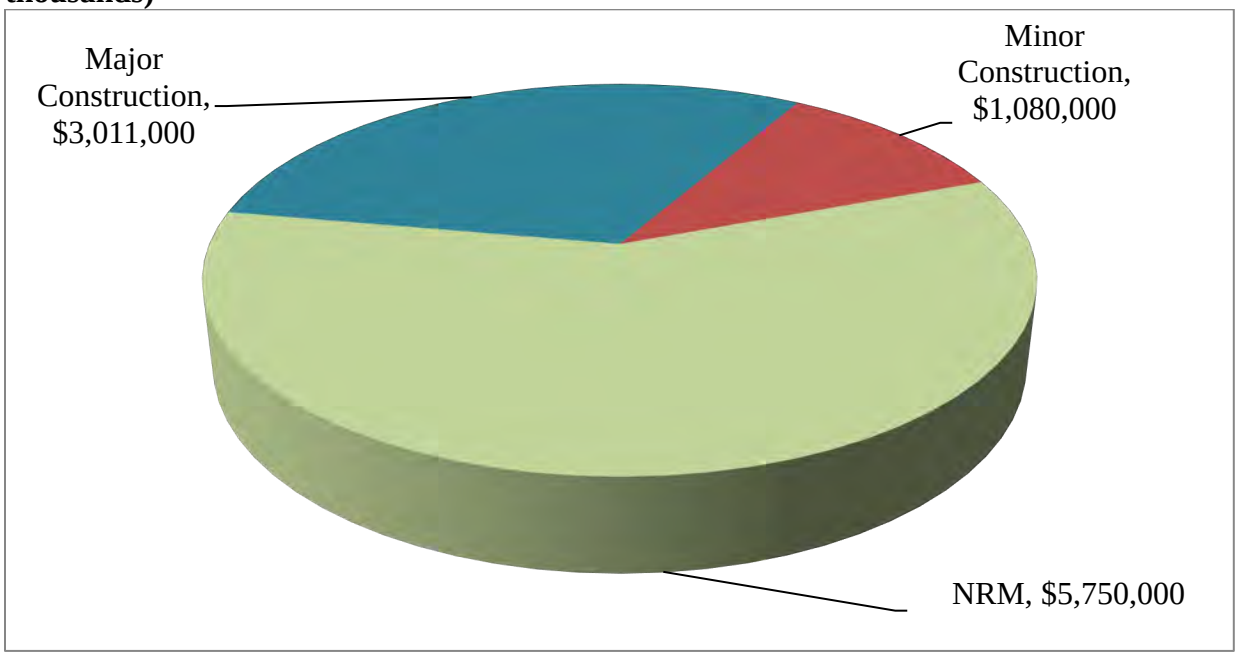
The SCIP process is an annual effort designed to capture the full extent of VA's capital needs and inform budget formulation. The SCIP process relies on gap analyses based on a 10-year planning horizon to identify critical performance gaps in safety, security, utilization, access, seismic safety, facility condition, space, parking and energy. Identified gaps drive the creation of a system-wide capital needs assessment that drills down to specific regional-, network-, and facility-level capital projects and the associated resources necessary to close those critical gaps**.**

The 2024 SCIP process identified 2,075 above-threshold capital projects needed to close critical gaps and meet strategic targets across VA. Based on current estimates, completion of all capital projects identified in the SCIP plan would require estimated resources of between $106 and $129 billion, including activation costs. These estimates are based on current market conditions and will be modified as projects move through the annual budget formulation process (from action plan to business case, etc). In a given fiscal year, the highest priority SCIP projects are submitted in the annual Budget request for funding consideration. These projects are prioritized based on their contribution to closing identified gaps and funded based on annual appropriation levels. The 2024 SCIP list funds the highest ranking SCIP projects that will address VA's modernization efforts by enhancing patient privacy, ensuring national cemeteries remain open, improving information technology infrastructure, and correcting critical facility condition deficiencies across the Department. These funds, as well as available prior year funds, will assist in ensuring Veterans are cared for in a safe environment.

The SCIP process is revisited each year to take into account changes in medical delivery, technology, Departmental and Congressional mandates and local or regional projections. Because prioritization is an annual process, VA is unable to predict which specific projects will be requested for funding beyond 2024. There may be some locations and facilities undergoing study, including ongoing environmental studies. Therefore, the potential future projects listed in the Long Range Capital Plan should not be construed as VA having made decisions to execute projects at these sites. The SCIP process and associated results have undergone a formal executive review process, developed by senior management and have been approved by the Secretary — thus ensuring that the plan is closely aligned with the Department's strategic goals and mission. The SCIP process and decision model were updated for the SCIP 2024 cycle to better meet the Secretary's goal of VA modernization, including increasing access to services to improve outcomes. Also, Veterans Health Administration (VHA) non-recurring maintenance (NRM) projects have their own SCIP criteria and model, which places emphasis on providing additional weight to local priorities and VHA-specific planning priorities.

VA 2024 Major, Minor and NRM Budget Request

Figure E-1: 2024 VA Major, Minor and NRM Budget Request (Dollars in thousands)



Total Budget Request is $9.8 billion

The 2024 VA capital budget request of $9.8 billion includes investments in a number of asset categories across several organizations and accounts. Table E-1 (below) provides a breakout of capital budget request by Administration and Staff Offices (SO). This includes the $600 million in discretionary resources anticipated for major construction from the Recurring Expenses Transformational Fund (RETF) and $1.93 billion in mandatory resources anticipated for major and minor construction from the *Improve VA healthcare facilities infrastructure* legislative proposal. For additional information on legislative proposal, see *Volume 1, Part 2 Legislative Summaries.*

Table E-1: 2024 VA Major, Minor and NRM Request with Anticipated RETF

($000)	VHA	NCA	VBA	SO	RETF	Leg. Proposal	Total
NRM*	$5,750,000	$0	$0	$0	$0	$0	**$5,750,000**
Major Const.	$759,000	$112,000	$0	$10,000	$600,000	$1,530,000	**$3,011,000**
Minor Const.	$334,150	$182,560	$62,070	$101,220	$0	$400,000	**$1,080,000**
Totals by Admin	**$6,843,150**	**$294,560**	**$62,070**	**$111,220**	**$600,000**	**$1,930,000**	**$9,841,000**

*Planned 2024 NRM obligations

Detailed information referenced throughout the chapters is included in the Appendix of this Volume.

SCIP also incorporates the use of non-capital solutions to meet gaps. Non-capital approaches include methods such as the use of tele-medicine, extended hours for the provision of services on site and purchasing care from private sources through contracts or on a fee-basis (care in the community). Incorporating such non-capital approaches can reduce the total amount of capital needed to increase access or add space. For example, tele-medicine technologies allow patients to receive care, diagnostic services or monitoring at home or in other convenient locations, reducing patient travel and the number of exam rooms needed, saving energy costs and better utilizing providers remotely. Another example is extending hours of service, reducing the need for capital at outpatient care sites experiencing high utilization rates or projecting increased demand.

VA may also utilize care in the community in lieu of facility construction, renovation/expansion, or leasing in certain circumstances to address access needs and space gaps or to reduce the local footprint. This approach is useful where the demand for a particular service is low.

The National Cemetery Administration (NCA) established information kiosks at cemeteries and the Veterans Benefits Administration (VBA), NCA and SOs use telework agreements when appropriate to reduce the need for space. VBA and the Office of Information and Technology have reconfigured their offices by using smaller cubicle sizes to fit more people into the same space. VBA has also incorporated paperless technology to reduce the space needed for file storage.

Link to Real Property Capital Planning

The SCIP process addresses the requirements set forth in the Office of Management and Budget (OMB) Memorandum M-20-03, Implementation of Agency-wide Real Property Capital Planning and OMB Memorandum M-21-25, Integrating Planning for A Safe Increased Return of Federal Employees and Contractors to Physical Workplaces with Post-Reentry Personnel Policies and Work Environment. Compliance with these memorandums ensures there is a clear process for prioritizing capital needs and integrating those needs into a cohesive plan that supports budget formulation. The SCIP process is built upon identifying mission requirements for real property needs (gaps) and linkage to the Department's strategic plan. It includes all lines of business (VHA, VBA, NCA and SOs) and all capital and real property programs: major construction, minor construction, leasing, and NRM programs. As part of the SCIP process, all prioritized projects are required to complete an alternative analysis where required by Title 38.

The Assistant Secretary for Management, who serves as the Chief Financial Officer (CFO), provides strategic and operational leadership in budget, financial management and asset management efforts for VA programs and operations. The Office of Asset Enterprise Management (OAEM), a component of the Office of Management, works collaboratively with all areas of the Department to ensure capital investments are based on sound business practices and principles and meet Veterans' health care, benefits and burial needs. The Executive Director of OAEM also serves as the Department's Senior Real Property Officer (SRPO) and manages real property prioritization and funding through the SCIP process. The SRPO serves as capital asset manager for the entire Department. The SRPO reports to Assistant Secretary for Management and CFO, further building the link between real property planning and budget formulation.

SCIP — Legislative and Executive Requirements

The SCIP complies with the OMB *Capital Programming Guide* and supports the annual budget request for capital investments. In addition, the plan meets the following Congressional and Executive requirements:

- Public Law 108-422 and accompanying report language instructed the Department to provide a long-term and short-term disposal plan to the Congress.
- Public Law 109-58, The Energy Policy Act of 2005, contains numerous energy and water requirements.
- Public Law 110-140, The Energy Independence and Security Act of 2007, contains numerous requirements related to the reduction of energy and water consumption and the use of alternative fuels.
- Senate Report 111-226 requiring the Department to submit all findings associated the Strategic Capital Investment Planning Process.
- Public Law 114-223, section 258 directs that VA budget justification documents include the funding requested for the budget year and the "4 fiscal years succeeding the budget year". This known as the Five-Year Development Plan.
- Public Law 114-318, Federal Property Management Reform Act (FPMRA).
- OMB Memorandum M-20-03 directs VA to implement an agency-wide real property capital plan in accordance with the FPMRA, 40 U.S.C. § 621.
- OMB Memorandum M-21-25 directs VA to integrate specific planning requirement post-COVID-19 for a safe increased return of federal employees and contractors to physical workplaces with post-reentry personnel policies and work environment.
- OMB Memorandum M-22-14 directs VA to resume annual planning processes by developing and submitting capital plans to OMB and the Federal Real Property Council (FPRC) and includes specific guidance to implement requirements contained in OMB Memorandums M-20-03 and M-21-25.

Chapter 6.2
Strategic Capital Investment Planning Process Overview

Introduction

The Department of Veterans Affairs (VA) developed an integrated comprehensive planning process based on addressing defined gaps to prioritize capital projects needed across all Administrations for a 10-year time period. This process, called Strategic Capital Investment Planning (SCIP), is designed to focus all capital investments on addressing VA's most critical infrastructure needs and service gaps, based on clearly defined standards and ongoing assessments. The SCIP process also informs the annual budget formulation process. Specifically, SCIP provides:

- A future-oriented identification of capital needs within a long range planning horizon (10 years) focused on reducing gaps, increasing efficiencies and providing better services to Veterans (long range action plan);

- Four lists of potential projects to fill service gaps for the budget year: two Department-wide prioritized lists of construction and major lease projects (budget year business cases (BCs)); one prioritized list of Veterans Health Administration (VHA) non-recurring maintenance (NRM) projects; and one Department-wide SCIP-approved list of minor lease projects that are not required to be scored or prioritized;

- A Department-wide list of potential future year projects to fill service gaps for the remaining 9 years of the long range action plan;

- A data-driven, rational and defensible method to support VA's annual capital budget request (project/BC prioritization); and

- Increased involvement of stakeholders.

Through the SCIP process, the long range action plans submitted and developed by VHA, each Veteran Integrated Service Network (VISN), the National Cemetery Administration (NCA), the Veterans Benefits Administration (VBA) and the Staff Offices (SO), including the Office of Information and Technology (OIT), are consolidated into a Department-level assessment of needs to ensure the delivery of services in a Veteran-centric, forward-looking and results-driven manner. The SCIP process is aligned with VA's four fundamental principles contained in the 2022-2028 VA Strategic Plan—access, advocacy, outcomes and excellence.

- VA will consistently communicate with our customers and partners to assess and maximize performance, evaluate needs and build long-term relationships and trust;

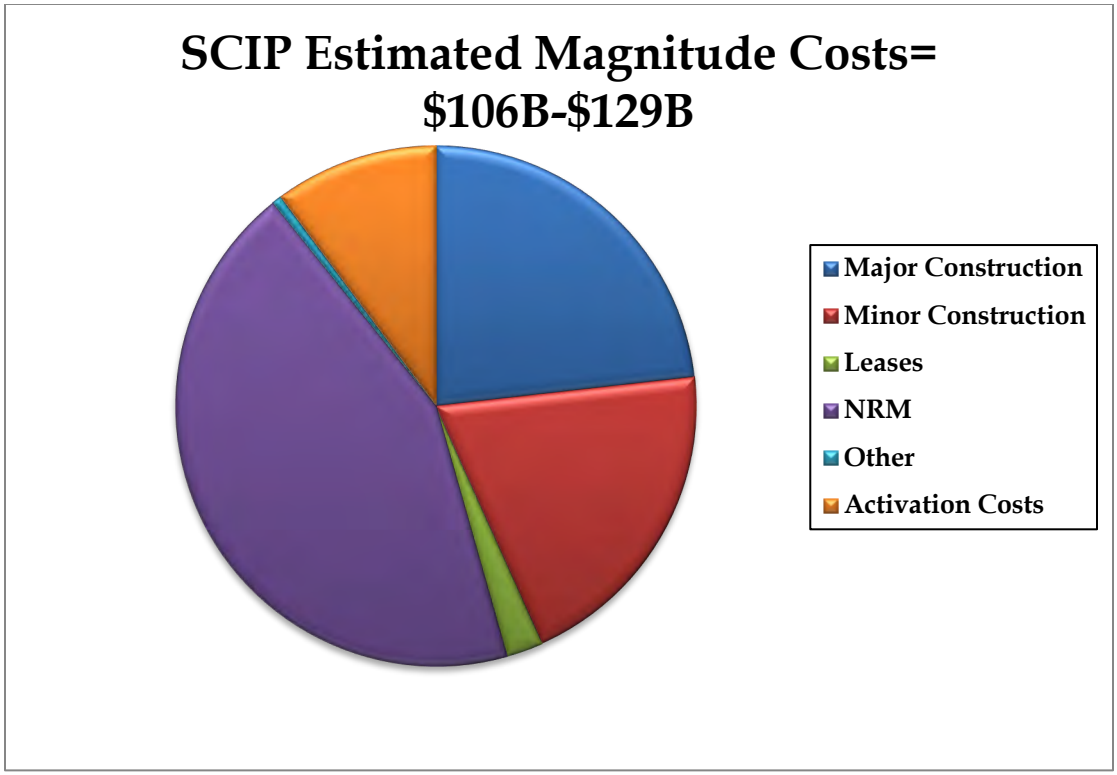
- VA will deliver timely, accessible and high-quality benefits, care and services to meet the unique needs of Veterans and all those we serve;

- VA will build and maintain trust with Veterans, their families, caregivers and survivors—as well as our employees and partners—through proven stewardship, transparency and accountability; and

- VA will strive toward excellence in all business operations—including governance, systems, data and management—to improve experiences, satisfaction rates, accountability and security for Veterans.

The 2024 Long Range Action Plan consists of 2,075 projects, with a combined cost estimate between $106 and $129 billion, including activation costs. This increase above the 2023 Long Range Action Plan total cost is primarily driven by higher construction and location index cost factors driven by rising industry costs and general inflation. SCIP 2024 project cost estimating guidance was updated with these realized higher cost factors. The chart below provides a view of that magnitude cost range broken out by capital program.

Figure 2-1: SCIP Estimated Magnitude Costs by Capital Investment Type



SCIP Process

For 2024, the efforts from 2023 were continued in order to reduce administrative workload on facility staff in support of the Department's efforts to focus resources on high-priority COVID-19 pandemic response activities while continuing to provide capital requirements to inform the Department's 2024 budget request. The following process changes remained from 2023:

- The BC form was reduced for minor construction projects. This reduction allowed for more streamlined collection of data necessary for project prioritization, with no impact to the process outcome, and still allowed requirement validation to occur; and

- BC requirements were removed for minor lease projects. Minor lease projects were still required to submit lease details to capture any gap closure.

The 2024 SCIP process provides three prioritized lists: major and minor construction; major lease; and VHA NRM projects for budget year funding consideration. It also provides a list of minor lease projects that were submitted in approved action plans and did not require a full BC submission to be scored. Minor lease projects are approved to be awarded in the budget year based on funding availability and programmatic needs and priorities. Thresholds for lease projects for the 2024 SCIP process were established prior to the passage of the Sergeant First Class Heath Robinson Honoring our Promise to Address Comprehensive Toxics (PACT) Act of 2022, which amended the threshold for Congressional authorization. The four SCIP lists are found in *Volume 4, Chapter 5: Strategic Capital Investment Planning Process Project Lists,* tables 5-1, 5-2, 5-3 and 5-4, respectively. Diagrams of the decision criteria models for construction, lease and NRM projects can be found in figures 2-3, 2-4 and 2-5 of this chapter. The decision criteria definitions for construction, lease and NRM projects can be found in appendices A, B and C, respectively.

The ultimate goal of the SCIP process is to identify necessary capital projects to close Departmental infrastructure needs and service gaps to support the delivery of benefits and services to Veterans. The main components of the SCIP process, which are described in more detail beginning on page 6.2-6, are:

1. **Gap Analysis:** An analysis is conducted for service gaps identified at the Department and facility levels. Gap data is reported in the action plan for each facility and rolled up to the appropriate VISN, Memorial Service Network (MSN), region or area level, where possible.

2. **Strategic Capital Assessment (SCA):** A narrative is developed at the VISN, MSN, region and area levels to describe the strategic approach to closing gaps over the long range SCIP planning horizon and ensure all proposed capital investments are aligned with future Veteran needs.

3. **Long Range Action Plan (or action plan):** This detailed plan of specific new (not funded or partially funded) investments is developed by each facility and includes individual capital projects and lump sum resource requirements to reduce gaps over a 10-year planning horizon.

4. **Budget Formulation (includes project prioritization):** The Department's annual President's Budget submission for capital projects is informed by the results of the current year's SCIP process and the requirements of on-going projects funded and approved in prior years.

Each Administration and VHA VISN was provided with corporate-level gap data, which is the basis on which they developed a SCA that outlines an action plan to correct identified gaps within a 10-year planning horizon. Action plans contain project-specific capital investments required to correct identified gaps and meet established targets. The 2024 action plan contained 2,075 projects. All action plans were reviewed and approved by the SCIP Board, which is comprised of leadership-level officials from Administrations and SOs, as well as subject matter expert groups. Once action plans were validated through the VA governance process, 2024 BC applications were prepared for all major construction, minor construction and major lease projects above established dollar thresholds. Approximately 160 BCs were reviewed and scored by the SCIP Panel, whose members support the SCIP Board. The outcomes of this year's scoring process are the two Department-wide prioritized lists:

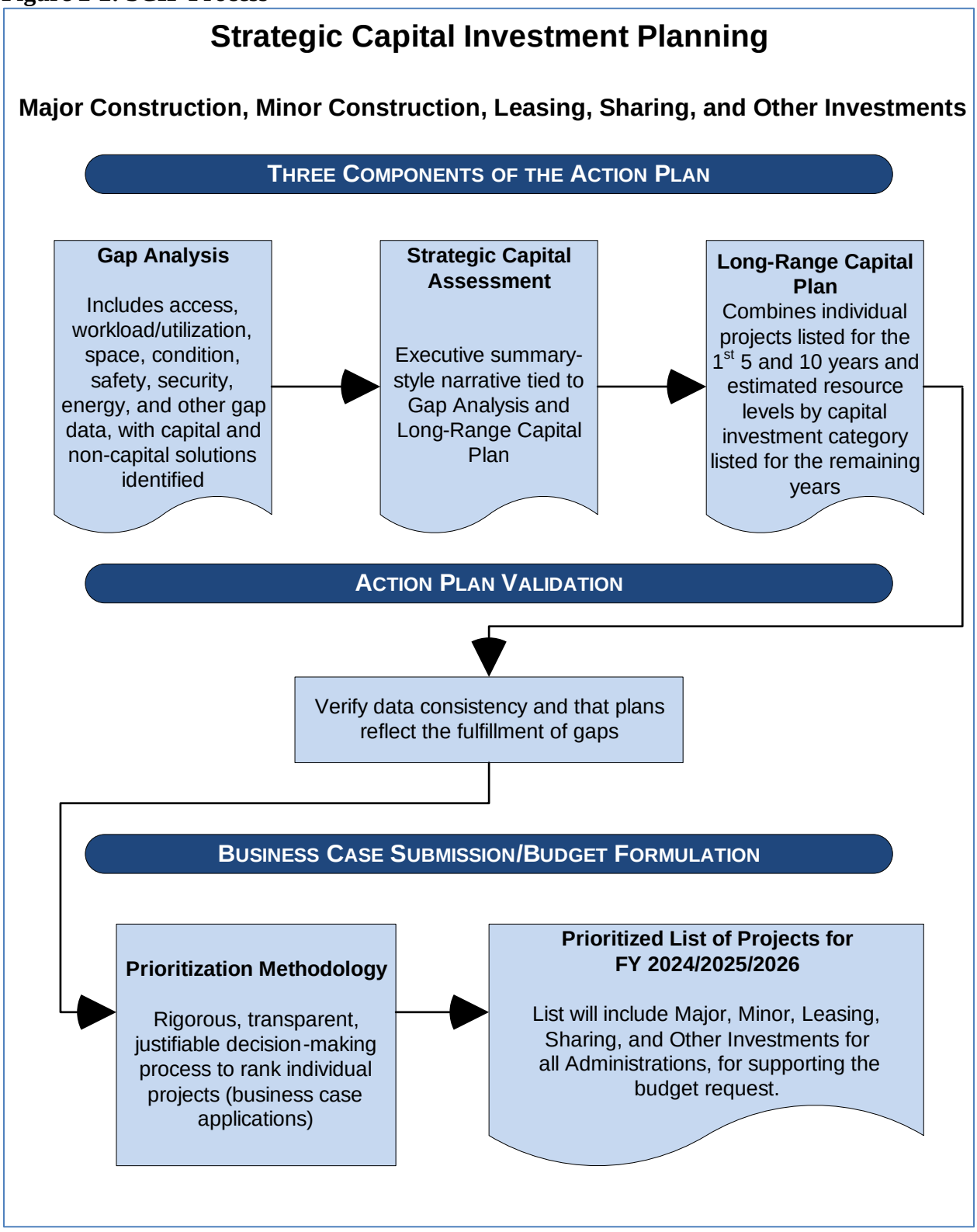
- 2024 Construction SCIP list, consists of 138 scored projects
- 2024 Major lease SCIP list, consists of 22 scored projects

The construction and major lease SCIP lists were approved through the VA governance process and can be found in their entirety in *Volume 4, Chapter 5: Strategic Capital Investment Planning Process Project Lists*. Two sub-sets of the 2024 Construction SCIP list are also provided in this chapter. Table 2-2 lists only the newly scored major and minor construction projects included in VA's 2024 capital budget request. Table 2-3 provides a listing of only the newly scored 2024 major construction projects that could be added to the five year development plan (FYDP), which is provided in table 2-4.

In addition, a prioritized list of VHA's NRM projects was created based on SCIP-approved action plan projects that are the VISN's top-priority needs in 2024. The VISN-prioritized NRM lists were combined and projects were reprioritized based on their VISN priority rank, facility condition assessment data and planning priorities to create a national NRM priority list for inclusion in the 2024 Long Range Capital Plan. The 2024 VHA NRM SCIP List can be found in Table 5-4 in *Volume 4, Chapter 5: Strategic Capital Investment Planning Process Project Lists*.

The flow chart in figure 2-2 illustrates the SCIP process from the development of action plans to the submission of this year's budget request.

Figure 2-2: SCIP Process



1) GAP ANALYSIS

SCIP Gaps

In order to achieve the Department's strategic goals, VA must fully understand Veterans' unmet needs and the continuing changes in Veteran demographics, medical and information technology, health care and Veteran benefits and services delivery. In the development of the SCIP process, projects supporting VA's four fundamental principles, —access, advocacy, outcomes and excellence, were identified by VA leadership, as requirements for capital investment across VA's portfolio. These priorities provided a framework upon which VA defined the following main deficiency categories (or gaps):

- **Access Gap:** Defined as the ability of Veterans to obtain needed services. This gap applies only to NCA (access to a burial option) and VBA (access by virtual means).

- **Utilization Gap:** For VHA, defined as the difference between most recent available workload (2021) and projected 2030 demand for outpatient clinic stops and inpatient bed days of care. For NCA, defined as the difference between the number and type of gravesites currently available and the projected 2036 demand for those types of gravesites.

- **Space Gap:** Defined as the difference between current space inventory plus in-process projects and projected 2030 space need. A positive gap indicates a need for additional space. A negative gap indicates excess space in need of disposal.

- **Condition Gap:** Defined as the cost estimate to correct all currently-identified deficiencies in buildings and infrastructure, including seismic corrections in existing buildings.

- **Sustainability Gaps:** Sustainability gaps are based on compliance with Federal and Departmental sustainability goals requiring Federal agencies to reduce energy and water consumption, rapidly move towards carbon pollution-free electricity, facility electrification and decarbonization, increase the percentage of applicable buildings meeting sustainability guidelines and reduce greenhouse gas emissions.

- **Functional Gaps:** Functional gaps are measures of capability for operational sufficiency that are directly applicable to each administration. VHA functional gaps are medical/surgical bed privacy, patient-aligned care team (PACT), sterile processing department (SPD), substandard operating rooms and parking at medical centers. NCA functional gaps are National Shrine Commitment and earliest depletion date. VBA functional gaps are Click 2 benefit rooms, counselor offices, duress alarms, hearing rooms and public/ non-public separation.

- **Other Gaps:** Includes correcting safety and security issues; information technology deficiencies; and complying with SPD, operating room, inpatient privacy, benefits delivery standards for privacy and security, maintaining the National Shrine Commitment to cemeteries and parking standards.

Each year at the beginning of the SCIP process, each Administration (NCA, VBA, OIT and SOs) and each VHA VISN is provided gap data from corporate databases that demonstrate the difference (or gap) between current or baseline state (including infrastructure being constructed or in the process of being acquired) and future projected need and compares them to corporate targets for closing these gaps. These service gaps form the basis for each project entered into the Long Range Action Plan.

Use of Non-Capital Solutions

SCIP also incorporates the use of non-capital solutions to meet gaps. Non-capital approaches include methods such as the use of tele-medicine, extended hours for the provision of services on site and purchasing care from private sources through contracts or on a fee-basis (care in the community). Incorporating such non-capital approaches can reduce the total amount of capital needed to increase access or add space. For example, tele-medicine technologies allow patients to receive care, diagnostic services or monitoring at home or in other convenient locations, reducing patient travel and the number of exam rooms needed, saving energy costs and better utilizing providers remotely. Another example is extending hours of service, reducing the need for capital at outpatient care sites experiencing high utilization rates or projecting increased demand.

VA may also utilize care in the community in lieu of facility construction, renovation/expansion or leasing in certain circumstances to address access needs and space gaps or to reduce the local footprint. This approach is useful where the demand for a particular service is low.

NCA has established information kiosks at cemeteries and VBA, NCA and SO use telework agreements when appropriate to reduce the need for space. VBA and OIT have reconfigured their offices by using smaller cubicle sizes to fit more people into the same space. VBA has also incorporated paperless technology to reduce the space needed for file storage.

Capital Asset Inventory

The SCIP process takes into account the existing portfolio of capital assets, as well as those that are in the process of being built and compares them with future needs. VA has a vast holding of diverse capital assets consisting of Government (VA) owned buildings and real estate, VA-leased buildings, enhanced-use leases and sharing agreements pertaining to capital assets. Assets include hospitals, clinics, cemeteries and office buildings. The number and composition of assets in the VA portfolio is constantly changing in response to VA's needs and priorities. The following table summarizes VA's recent capital holdings**.**

Table 2-1: VA Capital Asset Inventory

	VA Capital Asset Inventory - Data as of 01-31-2023						
	Owned Assets					Leased Assets	
	Buildings	Historic Buildings	Building Square Feet	Vacant Square Feet	Land Acres	Operational Leases	Lease Square Feet
VHA	5,635	2,028	152,606,474	4,488,330	16,011	1,714	22,145,840
VBA	14	0	735,322	0	31	171	3,988,281
NCA	616	140	1,339,182	55,085	23,061	7	23,841
Staff	11	1	1,811,322	0	193	98	2,899,596
VA Totals	**6,276**	**2,169**	**156,492,300**	**4,543,415**	**39,296**	**1,990**	**29,057,558**
Data Source: VA Capital Asset Inventory System							

2) STRATEGIC CAPITAL ASSESSMENT

This is a narrative produced by the Administrations and SOs describing infrastructure deficiencies and service gaps within the organization and the strategic approach behind closing gaps over the long range SCIP planning horizon while ensuring all investments are aligned with future Veteran needs. This strategic narrative includes: planning assumptions; constraints; historic building issues; broad range plans to improve security and emergency preparedness; and the approach for meeting energy standards. Strategic capital assessments are developed at the VISN, MSN, region or area level.

3) LONG RANGE ACTION PLAN

The Long Range Action Plan includes 2,075 capital projects that would be necessary to close all currently identified gaps within a 10-year planning horizon. Individual projects for major construction, minor construction, NRM and leasing are entered into the action plan. Construction and NRM project cost estimates include acquisition costs only and will likely change as projects move through the investment process and as project requirements become more refined. For example, estimates are fine-tuned from action plan to BC to President's budget (project prospectus for major construction and major lease) to final design, construction documents and project award.

Lease costs are represented as the first year's annual unserviced rent plus any associated build out costs. The lease costs do not include future annual rent payments. This is because specific terms of the individual leases are not known at this stage of the planning process, particularly for leases planned for future years in the long range plan. Total estimated costs for leases are preliminary planning costs and are considered to be the mean cost plus or minus 10%.

All capital investments in the action plan should support the Department's Strategic goals to consistently provide Veterans easy access, greater choice and clear information to make informed decisions; highly reliable and integrated care and support and excellent customer service; and modernized systems. Also, in support of the VA MISSION Act of 2018, strategic principles and guidance were utilized to encourage use of capital and non-capital solutions for expanding access and developing a high performing network, while being good financial stewards. However, some capital solutions were required to meet VA's planning priorities and were submitted in the Long Range Action Plan.

4) BUDGET FORMULATION (INCLUDES PROJECT PRIORITIZATION)

All SCIP projects prioritized and approved through SCIP demonstrate the Department's highest capital priorities and inform the budget request. The approval for lease and NRM (including NRM energy management) projects is contingent on results of final funding allocations, contracting timelines, feasibility studies (for NRM energy management projects) and Congressional authorization (major medical construction projects) or resolution (major medical facility leases). Therefore, the budget formulation process described in this section pertains only to VA's construction programs. Formulation of the construction budget request is comprised of three components: newly prioritized budget year projects; ongoing projects from prior years; and construction programs line items (major construction only). These three components are discussed in more detail, on the following page.

a) Newly Prioritized Budget Year Construction Projects

Only newly scored and prioritized major construction projects from NCA and minor construction projects from all Administrations and SOs contained in the budget year of the SCIP cycle or first year of the Long Range Action Plan, inform the major construction and minor construction budget requests. Projects in the budget year plus one through nine are considered potential future year needs and are not included in the funding request for the budget year. BCs are developed only for the budget year projects in the action plan that are over established dollar thresholds and contain the necessary project specific justifications that are used for scoring each project. The scoring process results in an integrated, Department-wide, prioritized list (known as the construction SCIP List) of new unfunded capital projects used to formulate a portion of the total construction program's budget requests. Approximately 138 major and minor construction projects that submitted BCs, from across the department, were reviewed, scored and prioritized for the 2024 SCIP cycle.

Project Prioritization

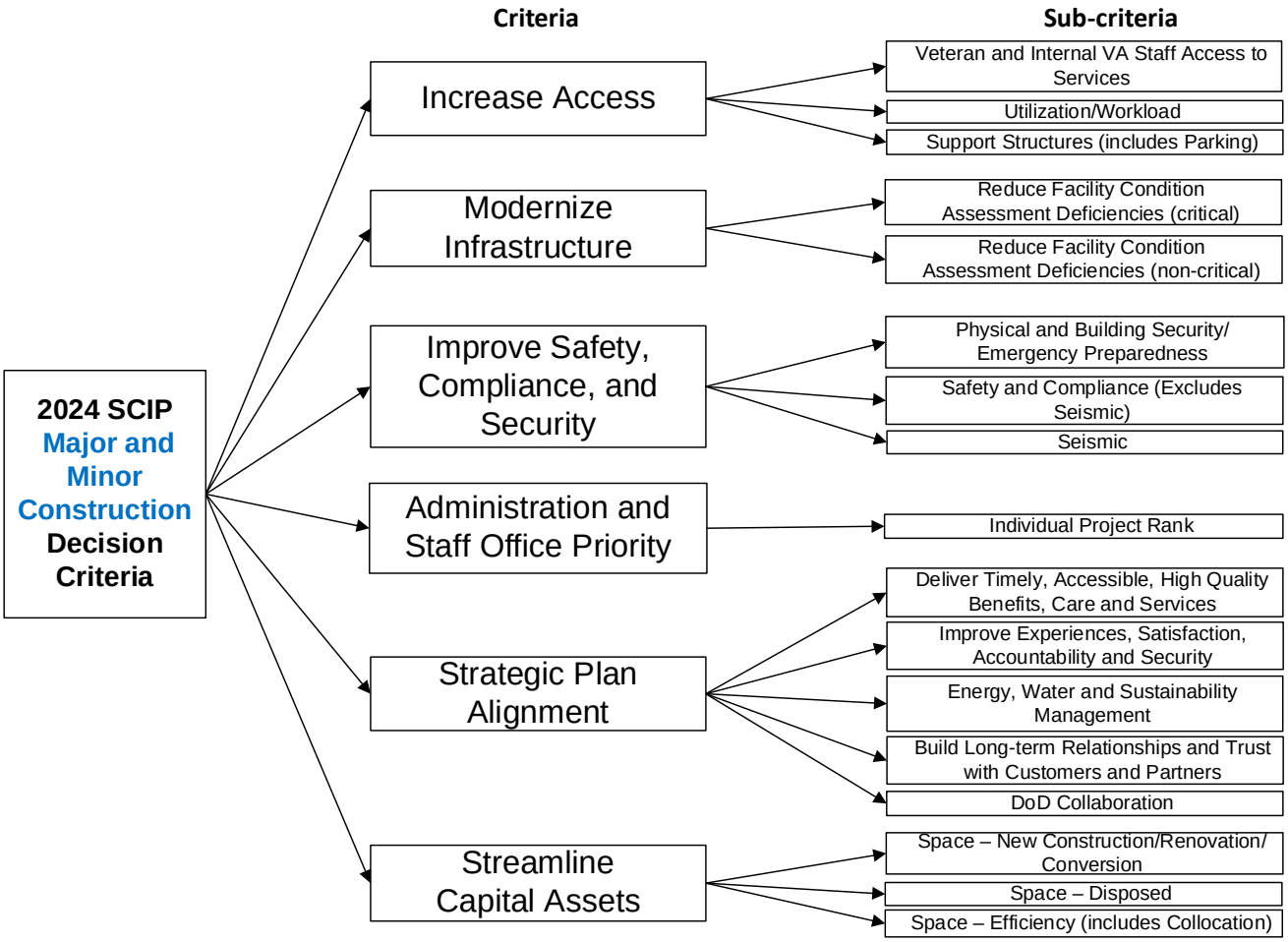
A multi-attribute decision methodology — the analytic hierarchy process — was used to develop the decision criteria and priority weights and to score SCIP projects. This methodology facilitates complex decision making by allowing multiple evaluators to consider a number of diverse criteria when making a decision. The decision criteria and priority weights were developed based on the recommendations of the SCIP Board and approved through the VA governance process. The three decision criteria models provided on the following pages in figures 2-3, 2-4 and 2-5 were used to prioritize construction projects, major lease projects and VHA NRM projects, respectively. Criteria definitions for each model can be found in *Volume 4, Chapter 8: Appendices* A, B and C, respectively.

BCs for construction and major lease projects were evaluated by SCIP Panel members who scored projects on how well they addressed questions and demonstrated their contribution to the goals and missions of each sub-criterion, including reducing the gaps defined on page 6.2-6. Decision software was used to apply the criteria weights to the Panel scores and generate two lists of priority-ranked investments — construction SCIP list and major lease SCIP list, which can be found in *Volume 4, Chapter 5: Strategic Capital Investment Planning Process Project Lists.*

VHA NRM projects were scored and prioritized on a separate decision model that allows greater focus on local VHA VISN priorities. The VHA NRM projects list was created based on SCIP approved action plan projects that are the VISN's top priority needs for 2024 and can also be found in *Volume 4, Chapter 5: Strategic Capital Investment Planning Process Project Lists*.

The 2024 construction SCIP list projects submitted for funding consideration were evaluated based on the decision criteria shown in figure 2-3. The standardized construction BC contained 15 questions related to the sub-criteria that make up the six major decision criteria and address a mix of objective and subjective areas.

Figure 2-3: 2024 SCIP Construction BC Decision Criteria Model



The list on the following page is an excerpt from the full 2024 construction SCIP list in *Volume 4, Chapter 5: Strategic Capital Investment Planning Process Project Lists* and only includes the newly scored projects for which construction funds are requested.

Table 2-2: 2024 SCIP Potential Construction Projects (Sorted by Priority)

Full SCIP List Priority #	VISN/Admin	City/ Cemetery	ST	2024 SCIP Potential Construction Projects Projects Considered for 2024 Funding Project Name - Short Description	Total Score	Cons. Prog.	Total Est. Project Cost ($000)	2024 Request ($000)
1	NCA	Tahoma	WA	Gravesite Expansion (includes pre-placed crypts (PPC), traditional (Trad), in-ground cremains (IGC), Niches (N) and memorial plaques)[1]	0.815	Major	$78,200	$78,200
3	NCA	Fort Jackson	SC	Gravesite Expansion (includes PPC, IGC, N and condition repairs)	0.647	Minor	$11,830	$1,183
5	NCA	Fort Custer	MI	Gravesite Expansion (includes PPC, IGC and N)	0.626	Minor	$16,330	$1,633
6	NCA	Florence	SC	Gravesite Expansion (includes PPC, IGC, N, condition repairs and repair/replace Administration/Maintenance Building)	0.616	Minor	$7,350	$7,350
7	NCA	Black Hills	SD	Gravesite Expansion (includes PPC, IGC, N, emergency generator, site work, and condition repairs)	0.609	Minor	$10,720	$1,072
8	NCA	Washington Crossing	PA	Gravesite Expansion (includes PPC, N, Building 2101 renovation and condition repairs)	0.597	Minor	$17,210	$1,721
11	NCA	Fort Gibson	OK	Gravesite Expansion (includes N, condition repairs and parking renovations)	0.553	Minor	$1,960	$1,960
12	NCA	Fort Bliss	TX	Gravesite Expansion (includes PPC and IGC)	0.535	Minor	$10,940	$1,094
15	15	Wichita	KS	Expand and Renovate Buildings 59 and 60 for Inpatient Mental Health and Occupational Therapy/Physical Therapy	0.504	Minor	$15,990	$1,599
16	20	Seattle	WA	Construct Outpatient Services Building	0.501	Minor	$16,000	$1,600
17	9	Murfreesboro	TN	Renovate Community Living Center-Hospice Unit	0.481	Minor	$15,956	$1,596
18	NCA	Dayton	OH	Gravesite Expansion (includes PPC, Trad, IGC, N and memorial wall)	0.480	Minor	$16,340	$1,634
19	16	Little Rock	AR	Expand Diagnostics Space	0.478	Minor	$15,484	$1,548
20	19	Salt Lake City	UT	Expand Cardiology and Administrative Support	0.451	Minor	$14,078	$1,408
21	NCA	Sitka	AK	Renovate Administration/Maintenance Building	0.451	Minor	$2,150	$2,150
22	22	Loma Linda	CA	Construct Residential Rehabilitation Treatment Program (RRTP)	0.446	Minor	$16,000	$1,600
23	NCA	Camp Nelson	KY	Restore Historic Wall and Rostrum and Renovate Building 2101 Vacant Lodge	0.444	Minor	$7,690	$7,690
24	21	Fresno	CA	Expand and Renovate Laboratory, Building 1, 2nd Floor	0.441	Minor	$15,605	$1,561

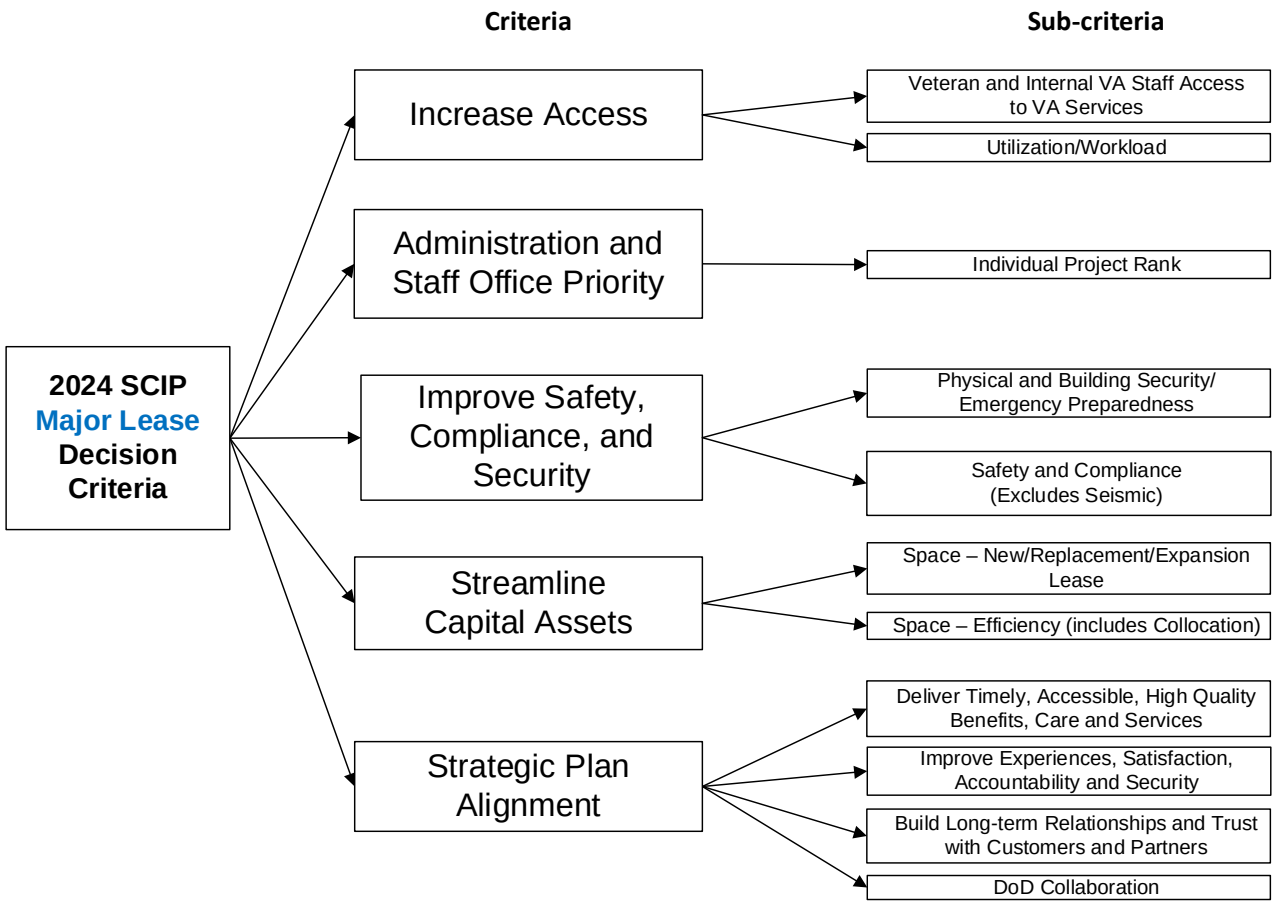
Full SCIP List Priority #	VISN/Admin	City/ Cemetery	ST	2024 SCIP Potential Construction Projects Projects Considered for 2024 Funding Project Name - Short Description	Total Score	Cons. Prog.	Total Est. Project Cost ($000)	2024 Request ($000)
25	12	Milwaukee	WI	Expand 111 Operating Room Department 2AS, Phase 1	0.430	Minor	$15,549	$1,555
26	NCA	Fayetteville	AR	Gravesite Expansion (includes IGC, N and condition repairs)	0.428	Minor	$2,880	$2,880
27	1	Providence	RI	Construct E-wing 5th Floor for Dental Clinic	0.426	Minor	$16,000	$1,600
28	6	Durham	NC	Expand Cancer Center Phase II	0.424	Minor	$16,000	$1,600
29	NCA	Golden Gate	CA	Upgrade Utilities, Perimeter Fence and Roads	0.413	Minor	$10,190	$10,190
30	15	Columbia	MO	Construct Community Living Center Phase 2	0.409	Minor	$15,899	$1,590
31	NCA	Beverly	NJ	Infrastructure and Site Improvements	0.400	Minor	$2,340	$2,340
32	NCA	Cheyenne National Cemetery	WY	Gravesite Expansion, Phase 2 (includes PPC and N)	0.392	Minor	$1,500	$1,500
33	5	Washington	DC	Expand Operating Room/Emergency Department	0.388	Minor	$15,675	$1,568
34	NCA	Willamette	OR	Site Improvements	0.382	Minor	$12,980	$1,298
35	NCA	Fort Mitchell	AL	Gravesite Expansion (includes irrigation system, committal shelter and retaining wall renovation)	0.379	Minor	$11,740	$11,740
36	19	Fort Harrison	MT	Construct Emergency Response Center Addition	0.373	Minor	$8,723	$872
37	15	Kansas City	MO	Construct Warehouse Addition	0.368	Minor	$16,313	$1,631
38	VBA	St. Petersburg	FL	Renovate and Realign Regional Office (RO)	0.365	Minor	$9,900	$9,900
40	22	Prescott	AZ	Construct Outpatient Rehabilitation Medicine and Spinal Cord Injury Facility	0.358	Minor	$14,647	$1,465
42	OIT	Philadelphia	PA	Replace Emergency Generator	0.350	Minor	$18,860	$18,860
43	NCA	Beaufort	SC	Condition Repairs	0.350	Minor	$3,310	$3,310
47	8	West Palm Beach	FL	Construct Blind Rehabilitation Unit	0.341	Minor	$15,995	$1,600
49	5	Beckley	WV	Construct Community Living Center, Phase 1	0.333	Minor	$13,916	$1,392
50	NCA	Alexandria	VA	Restore Historic Wall and Rostrum and Renovate Building 2101 Vacant Lodge	0.331	Minor	$1,570	$1,570
51	6	Asheville	NC	Expand Emergency Department	0.330	Minor	$15,973	$1,597
54	19	Salt Lake City	UT	Relocate and Expand Canteen	0.325	Minor	$10,430	$1,043
56	OIT	Austin	TX	Replace Chiller Plant 3	0.323	Minor	$3,500	$3,500

Full SCIP List Priority #	VISN/Admin	City/ Cemetery	ST	2024 SCIP Potential Construction Projects Projects Considered for 2024 Funding Project Name - Short Description	Total Score	Cons. Prog.	Total Est. Project Cost ($000)	2024 Request ($000)
57	NCA	Calverton	NY	Restore Columbarium Plaza	0.318	Minor	$1,850	$1,850
64	4	Philadelphia	PA	Modify Front Entrance Building 1	0.276	Minor	$5,550	$555
66	2	Albany	NY	Construct Women's Health Center	0.273	Minor	$15,996	$1,600
67	16	Houston	TX	New Information Technology Building	0.272	Minor	$15,200	$1,520
68	23	Sioux Falls	SD	Construct Primary Care Addition, Phase 2	0.269	Minor	$13,520	$1,352
69	10	Marion	IN	Build Mental Health Outpatient Clinic	0.266	Minor	$15,986	$1,599
72	12	Hines	IL	Expand Emergency Department	0.262	Minor	$4,145	$415
74	OIT	Martinsburg	WV	Security Upgrades	0.257	Minor	$2,165	$2,165
75	4	Lebanon	PA	Construct Dementia Community Living Center	0.254	Minor	$15,996	$1,600
76	7	Columbia	SC	Construct New Medical Clinic	0.252	Minor	$15,879	$1,588
78	7	Columbia	SC	Construct Behavioral Health Center of Excellence	0.247	Minor	$15,986	$1,599
80	6	Hampton	VA	Construct Specialty Care (Dental) Building	0.240	Minor	$15,394	$1,539
81	7	Columbia	SC	Construct Prosthetic and Sensory Aid Center	0.238	Minor	$15,626	$1,563
82	23	Iowa City	IA	Expand Building 2, 3rd Floor	0.238	Minor	$5,450	$545
84	OIT	Austin	TX	Renovate Conditioned Warehouse, Phase 3	0.232	Minor	$5,289	$5,289
85	4	Coatesville	PA	Construct New Community Living Center, Phase 1	0.231	Minor	$16,000	$1,600
86	20	Spokane	WA	Renovate and Expand Urgent Care Clinic Building 1	0.230	Minor	$14,300	$1,430
87	16	Fayetteville	AR	Renovate and Expand Emergency Department	0.228	Minor	$15,000	$1,500
89	10	Cleveland	OH	Expand Annex	0.221	Minor	$15,855	$1,586
90	21	San Francisco	CA	Construct Hybrid Operating Suite	0.217	Minor	$15,874	$1,587
91	2	Montrose	NY	Construct Community Living Center, Phase A	0.215	Minor	$15,950	$1,595
92	12	Iron Mountain	MI	Construct Whole Health Center	0.211	Minor	$12,420	$1,242
93	1	Boston	MA	Construct Inpatient Pharmacy	0.210	Minor	$10,935	$1,094
96	23	Fargo	ND	Build Parking Ramp	0.201	Minor	$15,940	$1,594
97	22	Tucson	AZ	Construct Audiology and Specialty Care Building	0.191	Minor	$14,637	$1,464
100	99	Chelmsford	MA	Acquire Existing Building for Consolidated Mail Out Pharmacy	0.182	Minor	$15,531	$1,553
102	10	Cincinnati	OH	Construct Inpatient Tower 7th Floor	0.175	Minor	$15,726	$1,573

Full SCIP List Priority #	VISN/Admin	City/ Cemetery	ST	2024 SCIP Potential Construction Projects Projects Considered for 2024 Funding Project Name - Short Description	Total Score	Cons. Prog.	Total Est. Project Cost ($000)	2024 Request ($000)
106	Staff	Little Rock	AR	Create Law Enforcement Training Center Dormitory	0.173	Minor	$19,759	$19,759
110	8	Tampa	FL	Install Handicap Toilets near Garage	0.164	Minor	$240	$240
111	Staff	Washington	DC	Renovate 810 Vermont Avenue (VHA Floor 8)	0.163	Minor	$13,500	$13,500
112	8	Tampa	FL	Construct Morgue	0.162	Minor	$4,013	$401
114	9	Memphis	TN	Expand and Renovate Building 10 Engineering	0.158	Minor	$8,528	$853
119	Staff	Washington	DC	Renovate 810 Vermont Avenue (Apex Conference Rooms)	0.143	Minor	$1,575	$1,575
124	9	Memphis	TN	Expand West Lot Parking Garage	0.132	Minor	$9,107	$911
125	21	Las Vegas	NV	Expand Diagnostic Imaging Center	0.128	Minor	$15,935	$1,594
127	8	Orlando	FL	Expand Radiology and Oncology, Lake Nona	0.126	Minor	$15,991	$1,599

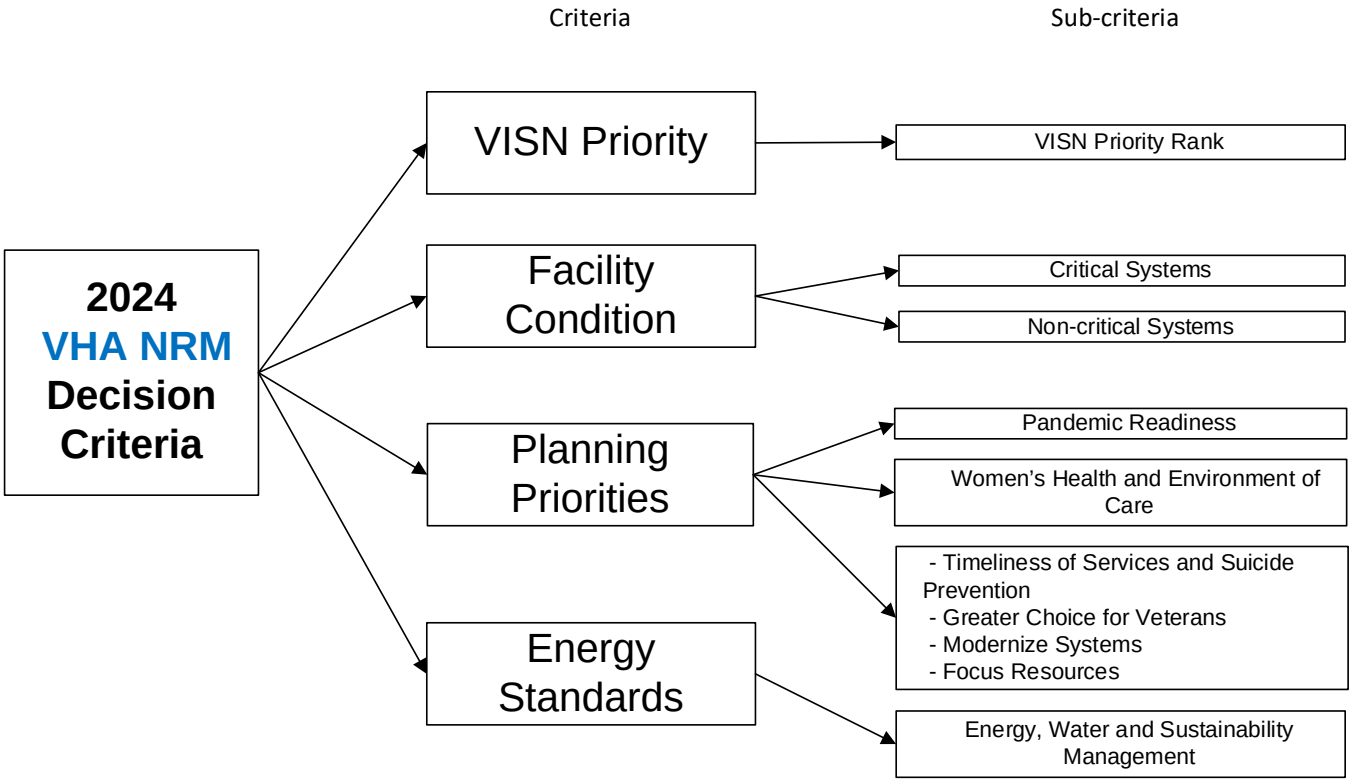
The 2024 major lease SCIP list projects submitted for funding consideration/approval were evaluated based on the decision criteria shown in Figure 2-4. The 2024 major lease SCIP list can be found in *Volume 4, Chapter 5: Strategic Capital Investment Planning Process Project Lists.* The standardized major lease BC contained 12 questions related to the sub-criteria that make up the five major decision criteria and address a mix of objective and subjective areas.

Figure 2-4: 2024 SCIP Major Lease BC Decision Criteria Model



VHA NRM projects submitted in approved action plans were evaluated based on the decision criteria shown in figure 2-5. This list can be found in *Volume 4, Chapter 5: Strategic Capital Investment Planning Process Project Lists.*

Figure 2-5: 2024 SCIP NRM Decision Criteria Model



b) On-going Projects from Prior Years

Major and minor construction projects that are construction-ready and in active development make up a portion of each year's construction programs budget request. Ongoing minor construction projects are those that are also included in approved operating plans and/or included in previous VA capital plans as budget year planned projects. Major construction projects that are being actively developed and require additional funding to complete are included in table 2-4: 2024 Five Year Development Plan.

Five year development plan

The FYDP is VA's funding plan for major construction projects for the next five years. The FYDP complies with Public Law 114-223 (section 258) that directed VA budget justification documents to include the funding requested for the budget year and "the 4 fiscal years succeeding the budget year". The FYPD provides more rigor to the planning process to ensure that proposed major construction projects make the best case possible for why they should receive funding and that the requested funding is a valid estimate of the actual cost to complete the identified projects.

Projects included in the FYDP are high priority major construction projects on which VA has begun active planning in order to include in a current or future budget submission for design and/or construction funding. Major VHA projects are eligible for funding consideration once they have met the 35% design requirement. The 35% design requirement was implemented starting with the 2015 budget process to ensure more accurate budget and project cost estimates for major construction projects. The estimated total cost of a project is not locked in, and the project cannot request construction funds in a budget request until the 35% design requirement is met. NCA and projects using a design-build method of delivery do not have this requirement. These projects are selected for funding consideration based on their SCIP priority, their ability to award a contract in the budget year and the Department's best estimate of potential near-future major construction resources. The priority order for all VHA projects listed in the FYDP is locked; they do not have to recompete in SCIP, and would not need to submit a new SCIP BC application in 2025. The specific projects on the FYDP requested for future-year funding will not necessarily be determined solely by priority order but also by the number of available resources and ability to execute in the budget year.

Each year, newly scored major construction projects can be added to the FYDP. The 2024 SCIP list was used to identify additional major construction projects for the FYDP and future funding consideration. See Table 2-3, below for a list of the newly scored major construction projects. For 2024, one newly prioritized NCA gravesite project was chosen for inclusion on the FYDP and in the budget request at the Tahoma, Washington, cemetery. Typically, only NCA projects can be added to the FYDP and the budget request in the same year because they are not required to reach the 35% design milestone and will be procured using a design-build method. See *Volume 4, Chapter 2: Construction, Major Projects* for more detailed descriptions (prospectuses) of these projects. Future cemetery projects were added to the FYDP to ensure continued access to burial options for Veterans at those locations. Because gravesite expansion projects also prevent closure at existing National Cemeteries, they are paramount to supporting VA's ability to continue to offer burial services to Veterans in those locations that are in danger of closing without expansion. BCs for these future year projects will be submitted and prioritized in a future year. One newly prioritized VHA major construction project located in Indianapolis, Indiana, was added to the 2024 FYDP.

In addition, eleven on-going major construction projects currently on the FYDP and previously funded by other appropriations, require additional funding and authorizations to move forward with a subsequent phase have been added to the construction request. Ten of the eleven on-going major construction projects are for VHA and located in: San Juan, Puerto Rico; Portland, Oregon; American Lake, Washington; San Francisco, California; San Diego, California; Perry Point, Maryland; St. Louis, Missouri; El Paso, Texas; West Haven, Connecticut; and Dallas, Texas. NCA has one on-going major construction project located in St. Louis, Missouri (Jefferson Barracks). The prospectuses for these projects are in *Volume 4, Chapter 2: Construction, Major Projects*.

Table 2-3: New Major Construction Projects – Excerpt from 2024 Construction SCIP List

Full SCIP List Priority #	Major Only	VISN/Admin	City/ Cemetery	ST	2024 Construction Projects SCIP List Major Construction Projects Only Project Name - Short Description	Total Score
1	1	NCA	Tahoma	WA	Gravesite Expansion (includes pre-placed crypts (PPC), traditional (Trad), in-ground cremains (IGC), Niches (N) and memorial plaques)	0.815
2	2	10	Indianapolis	IN	Acquire Replacement Medical Center	0.761
4	3	8	San Juan	PR	Acquire Secondary Campus	0.630
9	4	4	Philadelphia	PA	Acquire Inpatient Bed Tower	0.566
10	5	1	Bedford	MA	Replace Existing Community Living Center (CLC) with Expanded CLC Campus, Associated Facilities and Support Infrastructure	0.553
13	6	4	Philadelphia	PA	Acquire Outpatient Services Building	0.528
14	7	4	Philadelphia	PA	Acquire Parking Garage	0.520
39	8	1	Providence	RI	Acquire Primary Care Building	0.364
41	9	1	Northampton	MA	Acquire Community Living Center	0.355
44	10	9	Louisville	KY	Acquire Community Living Center	0.346
45	11	19	Denver	CO	Acquire Health Care Center-Colorado Springs	0.343
46	12	7	Columbia	SC	Acquire Replacement Medical Center	0.342
48	13	10	Cleveland	OH	Acquire Health Care Center	0.337
62	14	20	Seattle	WA	Acquire Seattle VA Ventures Innovation Institute	0.285
70	15	22	San Diego	CA	Acquire Land and Renovate Surface Parking Lot	0.265
73	16	7	Charleston	SC	Expand Building DD for Dialysis and Outpatient Specialty Clinics	0.257
77	17	22	Tucson	AZ	Acquire Inpatient Bed Tower	0.250
95	18	8	Miami	FL	Acquire Research Building and Parking Garage	0.203
104	19	8	Orlando	FL	Expand Lake Nona Domiciliary	0.175

Table 2-4: 2024 Five Year Development Plan[1] (Dollars in Thousands)

City/ Cemetery	ST	Project Name - Short Description	TEC[2]	Funding thru 2023 Budget	2024	2025	2026	2027	2028	Remaining Need After 2028
San Juan[3,4]	PR	Seismic Corrections Building 1, New Admirative Building, Expansion of Outpatient Clinic and Parking Structure	370,370	307,000	41,370	0	0	0	0	0
Portland[3]	OR	Upgrade Buildings 100 and 101 for Seismic Retrofit and Renovation, Roadway and Site Improvements, New Specialty Care Facility, Demolition and Expansion of Parking Facilities	TBD	523,000	90,000	0	0	0	0	TBD
American Lake[3,5]	WA	Construction of New Specialty Care Building 201, Renovation of Building 19 and Expansion of Parking Facilities	155,600	110,600	45,000	0	0	0	0	0
San Francisco[3]	CA	New Research Facility, Parking Structure and Demolition	264,500	254,880	9,620	0	0	0	0	0
Palo Alto	CA	Centers for Polytrauma/Blind Rehabilitation, Ambulatory Care and Research	TBD	472,600	0	0	750,000	0	0	TBD
West Los Angeles	CA	Build New Critical Care Center	TBD	115,790	0	1,350,000	0	0	0	TBD
San Diego[3]	CA	Spinal Cord Injury and Seismic Building 11	311,700	262,100	49,600	0	0	0	0	0
Livermore	CA	Realignment and Closure	505,000	490,000	0	0	15,000	0	0	0
Perry Point[3]	MD	Replacement Community Living Center (CLC) and Parking	274,310	92,700	181,610	0	0	0	0	0
Roseburg	OR	Seismic Upgrade and Renovate Bldg 2 and Replace Bldg 1	TBD	0	0	511,400	0	0	0	TBD
Reno	NV	Replace Department of Veterans Affairs (VA) Sierra Nevada Health Care System (VASNHCS) Medical Center – including Land Acquisition	TBD	223,800	0	0	1,100,000	0	0	TBD
Fort Harrison[3]	MT	Seismic Upgrade and Specialty Care Improvements	TBD	88,600	0	199,000	0	312,300	0	TBD

City/ Cemetery	ST	Project Name - Short Description	TEC[2]	Funding thru 2023 Budget	2024	2025	2026	2027	2028	Remaining Need After 2028
St. Louis (JC)[6]	MO	Replace Bed Tower, Clinical Building Expansion, Consolidated Administrative Building and Warehouse, Utility Plant and Parking Garages	1,524,249	135,340	1,388,909	0	0	0	0	0
El Paso[3]	TX	Construct New Health Care Center and Utility Plant	759,200	700,000	59,200	0	0	0	0	0
West Haven	CT	New Surgical and Clinical Space Tower, Renovation of Buildings 1 and 2 and Demolition	502,409	0	153,128	0	349,281	0	0	0
Dallas	TX	Clinical Expansion for Mental Health, Expansion of Parking Facilities, and Land Acquisition	528,400	15,640	77,460	0	TBD	TBD	0	TBD
Tampa	FL	Construct and renovate Spinal Cord Injury and Polytrauma Transitional Rehab Program Beds Building 38	TBD	0	0	0	0	TBD	0	TBD
Gainesville	FL	Correct Non-compliant Surgical, Emergency, Pharmacy and Sterile Process	TBD	0	0	0	TBD	0	0	TBD
Charleston	SC	Bed Tower Replacement	TBD	0	0	0	0	0	TBD	TBD
Tampa	FL	Expand VA Medical Center Primary Care	TBD	0	0	0	0	0	TBD	TBD
St. Louis	MO	Jefferson Barracks National Cemetery Phase 1 Gravesite Expansion	72,800	44,000	28,800	0	0	0	0	0
Long Beach	CA	Spinal Cord Injury/Disease, Physical Medicine and Rehabilitation, and Prosthetics Center	TBD	0	0	0	0	TBD	0	TBD
St Cloud	MN	Mental Health Residential Rehabilitation Treatment Program Building	TBD	0	0	0	0	0	TBD	0
Asheville	NC	Community Living Center and Renovate Primary and Specialty Care Clinics	TBD	0	0	0	0	0	TBD	0
Tahoma	WA	Phase 3 Gravesite Development	78,200	0	78,200	0	0	0	0	0
Indianapolis	IN	Acquire Replacement Medical Center	TBD	0	0	0	TBD	TBD	0	TBD
Riverside	CA	Gravesite Expansion	84,200	0	0	84,200	0	0	0	0
Elwood	IL	Abraham Lincoln NC - Phase 4 Expansion and Cemetery Improvements	44,000	0	0	44,000	0	0	0	0

City/ Cemetery	ST	Project Name - Short Description	TEC[2]	Funding thru 2023 Budget	2024	2025	2026	2027	2028	Remaining Need After 2028
Chattanooga	TN	Gravesite Expansion	60,000	0	0	0	60,000	0	0	0
Rittman	OH	Ohio Western Reserve NC - Phase 4 Expansion and Cemetery Improvements	45,000	0	0	0	45,000	0	0	0
Holly	MI	Great Lakes NC - Phase 3 Gravesite Expansion	50,000	0	0	0	50,000	0	0	0
Bridgeville	PA	NC of Alleghenies - Phase 4 Expansion and Cemetery Improvements	50,000	0	0	0	0	50,000	0	0
Bourne	MA	Massachusetts NC - Phase 5 Gravesite expansion	50,000	0	0	0	0	50,000	0	0
Morovis	PR	Gravesite Expansion at Morovis	45,000	0	0	0	0	0	45,000	0
Dallas	TX	Dallas NC - Phase 5 Gravesite Expansion	55,000	0	0	0	0	0	0	55,000
Total, Five Year Development Plan				**3,836,050**	**2,202,897**	**2,118,600**	**TBD**	**TBD**	**TBD**	**TBD**

[1]The specific projects on the FYDP that will be requested for the future-year funding will not necessarily be determined solely by priority order but also by the amount of available resources in the budget year.
[2] Total estimated cost (TEC) listed is a magnitude cost that may change as project is fully developed and funds are requested.
[3] 2024 funding is anticipated from the Recurring Expenses Transformational Fund.
[4]VA will be requesting $22 million reprogramming in 2023 to enable ongoing work towards the completion of the Halls of Heroes and Canteen. This is included in the current TEC and 2024 request.
[5] American Lake, Washington, Construction of New Specialty Care Building 201, the project description was updated in FY 2021 from Building 81 Seismic Corrections, Renovation of Building 81AC and 18 and Construction of New Specialty Care Building 201. Phase III Building 81 and 81AC was moved to the Seismic Corrections Program. One or both of these two building renovations (81 and 81AC) may be moved back into the major construction program in the future and an updated prospectus will be published to reflect the change.
[6]2024 funding is anticipated from the legislative proposal for mandatory major construction funding.

c) Major Construction Program Line Items

Costs for construction program line items for: advance planning and design funds; asbestos; hazardous waste; judgment fund; construction and facilities management staff; non-departmental Federal entity for project management support; land acquisition; and seismic corrections are also included in the annual construction programs budget request. Descriptions of these line items can be found in *Volume 4, Chapter 2: Construction, Major Projects*.

Applying the SCIP Process to the Construction Programs Budget

VA leadership (through the VA governance process) combines the three components discussed in the Budget Formulation section, starting on page 6.2-8 to formulate the construction programs budget request. Once the budget year's potential new construction projects are prioritized through SCIP, a decision must be made about which projects to include in the annual construction programs budget request. The construction programs budget request consists of the funding necessary to support: construction-ready major projects in the VA FYDP (table 2-4, above); completion of existing ongoing minor construction projects; major construction line items; and newly prioritized major construction projects (for planning and design of VHA and VBA projects and for construction of NCA projects) and minor construction projects from the 2024 SCIP list (*Volume 4, Chapter 5: Strategic Capital Investment Planning Process Project Lists,*).

Each year emphasis is placed on finding the right balance of funding to support new major construction projects from the FYDP, ongoing major construction FYDP projects, ongoing minor construction projects, major construction line items and new critical requirements from the SCIP list. This three-step process is outlined below.

Step One: Choose the specific ongoing major construction and ongoing minor construction projects, from previous years, including the FYDP to fund based on the ability to execute a contract award within the budget year

Step Two: Add an amount for major construction line items for each Administration and the SOs.

Step Three: Add newly prioritized construction projects, in priority order, until prescribed funding levels for each construction program are reached. This step can also include selecting one or more of the highest ranked new VHA major construction projects to be added to the FYDP.

Occasionally major construction projects may not be included in the funding request, resulting in projects selected out of priority order, due to a number of reasons. These include the need to acquire land, complete studies, dependence on a previous project phase, programmatic reasons (such as new program guidance or directives that would impact infrastructure decisions), expected resource levels or other reasons that would not allow a contract to be awarded in the budget year. It is important to also point out that the SCIP process is a management tool that assists senior VA officials in making their capital investment decisions; it is not a mechanism by which funding amounts are determined. SCIP identifies Department-wide needs/gaps and determines the relative criticality of projects for the budget year (the SCIP list) and long-range potential projects (future year needs), after a rigorous evaluation process using specific criteria (prioritization).

Leases

VA may utilize leasing in lieu of facility construction to address access needs and space gaps. Leasing enables VA to quickly respond to health care advances and adopt changing technology in order to provide state-of-the-art healthcare to Veterans. Leasing provides flexibility to help address the constant challenge to keep up with the ever changing pace of medical advancement. Leasing also provides flexibility to rapidly adjust to current and future demographic shifts and changing service demands. More specifically, leasing allows VA to scale real property assets to adapt to changes without committing the Department to long-term obligations.

VA's capital needs also change quickly with the evolution of medical technology and leasing provides a flexible alternative to construction. For example, under a lease, should the government no longer have a need for the asset due to the changing demographics of the Veteran population, the Government has no future responsibility after the expiration of the lease. Federal ownership means the government bears the responsibility of disposing of the owned asset. Disposal also requires additional outlays of funds, time and personnel resources; with leasing, these resources may be redirected toward serving our Veteran community.

In all leasing scenarios, Office of Management and Budget (OMB) Circular A-11 outlines the budgetary treatment of the lease. The criteria for determining lease treatment are in place to ensure that the lease makes financial sense for the government. A copy of this test is provided to VA's authorizing committees with each Congressional notification package for major lease awards, as required by Public Law 113-146 (the Veterans Choice Act). Another benefit of leasing is that the lessor bears the responsibility of maintaining the leased space. This degree of continuity is important because any potential concerns with the space can be quickly addressed and resolved by the lessor. Should the government no longer have a need for the leased space, the government can quickly dispose of the asset by simply returning the space to the lessor. This benefits Veterans by eliminating a strain on resources that could result from maintaining outdated assets, freeing funding to potentially provide additional facilities to increase access for Veterans.

To further illustrate the flexibility that leasing provides, between July 2014 (2014) and February 2023 (2023), General Services Administration (GSA) approved 2,642 lease delegation requests from VA. Of those, 1,271 (48%) involved existing contracts and 1,371 (52%) involved new contracts. Existing contracts involved minor within-scope modifications (expansions) or instances where the lease continued within its original scope (extensions and renewals). New contracts consisted of situations where either no lease had existed (new) or where an existing lease was replaced with a new lease (new/replacing, succeeding or superseding). One subset of new contracts consisted of instances where there was a new requirement to provide Veterans services in a specific service area, but no facility existed within the service area. In these cases, VA sought delegations to obtain 427 new leases and 100% of these new leases therefore resulted from a change in requirements, in this case a brand new requirement. The other subset of new contracts consisted of replacement contracts which were instances where an existing lease was replaced with, succeeded by or superseded by a new lease. In these cases, VA sought delegations to obtain 943 replacement contracts and 462 (49%) of these leases involved a change in requirements that necessitated either a new lease scope and/or a move to a new location. As a result, the flexibility provided by leasing in those instances where VA needed to move locations or change the scope of a leased facility is clearly demonstrated in the majority of the delegation requests that involved new contracts.

The 2024 SCIP lease projects are not included in the construction program's budget request because they are funded from individual Administration's and SO operating accounts. All leases are approved to be awarded in 2024 based on funding availability and programmatic needs and priorities The SCIP process created two lease lists named below that can be found in *Volume 4, Chapter 5: Strategic Capital Planning Process Project Lists*.

1. 2024 SCIP major lease list

2. 2024 SCIP-approved potential minor lease list

All leases were submitted for the 2024 SCIP process prior to the passage of the PACT Act which amended the threshold for Congressional authorization. In all cost and project tables, major leases have an annual unserviced rent of $1 million or more and minor leases have an annual unserviced rent of less than $1 million. In future budget submissions, consistent with changes based on the PACT Act, the new threshold will be identified via 40 U.S.C. § 3307(a), currently $3.613 million (subject to annual updates).

VHA NRM Projects

VHA uses its NRM projects to make additions, alterations and modifications to land, buildings, other structures, non-structural improvements of land and fixed equipment (when the equipment is acquired under contract and becomes permanently attached to or part of the building or structure); to maintain and modernize existing campus facilities, buildings and building systems; replace existing building system components; provide for adequate future functional building system capacity without constructing any new building square footage for functional program space; and/or provide for environmental remediation and abatement and building demolition.

The NRM program is the primary means of addressing VHA's most pressing infrastructure needs as identified by facility condition assessments. These assessments are performed at each facility every three years and highlight a building's most pressing and mission critical repair and maintenance needs. The three NRM project types are described below. NRM-Sustainment (NRM-Sus) and NRM-Infrastructure Modernization (NRM-IM) are included in the SCIP process.

<u>NRM-Sustainment (NRM-Sus)</u>:
NRM-Sus projects involve the provision of resources that will convert functional space to a different program function within existing buildings or spaces, without adding any new space. Each sustainment project must be equal to or less than, the amount set forth in in title 38, United States Code, section 8104 (currently $20 million). The total project cost includes all amounts and expenditures associated with design, impact, contingency and construction costs.

<u>NRM Infrastructure Modernization (NRM-IM)</u>:
NRM-IM projects involve the provision of resources to repair, modernize, replace, renovate and provide for new "building systems," and do not convert functional space to a different program function. Such projects have no project cost limitation; however, any work to be done beyond the underlying building system must be ancillary to the overall total project cost (not

exceed 25% of the total project cost). The overall total project cost includes all amounts and expenditures associated with design, impact, contingency and construction costs. The 2024 request supports continued implementation of Electronic Health Record Modernization (EHRM) by supporting infrastructure modifications at VA facilities that are necessary prerequisites to the completion of the initial operating capacity phase and broader nationwide rollout. More information on EHRM can be found in *Volume II Medical Programs and Information Technology Programs*.

The types of building systems permitted for NRM-IM projects consist of the following: building thermal and moisture protection; doors and windows; interior finishes only directly related with building system work; conveyance and transport systems; fire suppression; plumbing; heating, ventilation and air conditioning; electrical systems; communication systems; safety and security systems; utility systems, boiler plants, chiller plants, water filtration and treatment plants, cogeneration plants, central energy plants, elevator towers, connecting corridors and stairwells.

Clinical Specific Initiative (CSI):
CSI projects are not included in the SCIP process. CSI projects are emergent projects that cannot be planned due to dynamic health care environments. Associated funding for these projects is distributed to the VISNs at the beginning of each year, to obligate towards existing clinical building space and address workload gaps or support access within the following VHA high profile categories:

- Women's Health
- Mental Health
- High-Cost/High Tech medical equipment Site Prep/Installations (only this CSI project type may involve the construction of new program functional building space)
- Reduce the footprint reduction (includes building demolition or conversion of under-utilized space to clinical functions)
- Donated building site preparation (e.g., Fisher House) when constructed on VHA land
- Other emergent need categories may be added to the CSI program based on direction from the Under Secretary for Health.

NRM-Sus and NRM-IM projects were submitted from all VHA facilities, nationwide and were prioritized using the SCIP NRM decision criteria and weights. The 2024 NRM decision criteria model can be found in Figure 2-5, on page 6.2-16. See *Volume 4, Chapter 8: Appendices*: Appendix C for the NRM criteria definitions. The prioritized listing of potential VHA NRM projects for 2024 can be found in *Volume 4, Chapter 5: Strategic Capital Investment Planning Process Project Lists*. NRM projects are funded from the Medical Facilities appropriation and are subject to change during execution based on funding availability and project readiness.

SCIP Results

The Long-Range SCIP plan includes 2,075 capital projects that would be necessary to close all currently identified gaps with an estimated magnitude cost of between $106 and $129 billion, including activation costs. It is important to note that this estimate is a snapshot in time, it is based on current market conditions, baseline capital portfolio and demographic data and projected needs. In addition, future innovations in health care or benefits service delivery or increases in the use of non-capital solutions, may significantly reduce the need for infrastructure. In addition, there may be some locations and facilities undergoing study, ongoing environmental studies, etc., therefore the 2024 SCIP list projects and potential future projects listed in the long range capital plan should not be construed as VA having made decisions to execute projects at these sites. The individual project cost estimates provided include acquisition costs only and will likely change as projects move through the investment process and cost estimating and project requirements become more refined. For example, estimates are fine-tuned from action plan to BC to project prospectus (for major construction and major lease) to final design and construction documents.

As part of the SCIP process, VA developed an activation cost budget model tool to support estimates of non-recurring and recurring activation needs for new VHA capital projects. The tool includes information technology (IT) costs associated with each project and is intended to identify "all-in" costs to support the capital budget. The tool calculates activation needs based on estimated patient workload (clinic stops and bed days of care) and building square footage being added or renovated. It includes activation costs for all capital initiatives (major construction, minor construction, NRMs and leases) to support SCIP, and incorporates activation needs for each project based on geographic location, size of project and relative functional categories within the project (such as dental, surgical, primary care, etc.). The aggregate activation costs are provided in Table 2-7: VA Capital Investment Projects by Type (VA-wide, on the following page).

VA Capital Investment Projects by Type

TECs provided in the table below are preliminary planning costs and are considered to be the mean cost in a range of plus or minus 10%. The cost to correct all currently identified gaps for the Department is estimated to be between $106 and $129 billion, including activation costs. This range is an estimate only; costs may change as projects are further refined.

Table 2-7: VA Capital Investment Projects by Type

VA	2024		Future Years	
Project Type	**# of Projects**	**2024 TEC ($000)**	**# of Projects**	**Future Year TEC ($000)** [1]
Major construction	1	$78,200	93	$27,191,108
Leases	208	$1,074,183	183	$1,159,819
Minor construction	76	$896,371	489	$5,587,038
NRM (includes GMP-Green projects)	212	$2,106,371	767	$8,080,977
Other (includes seismic, disposal and sharing projects)	0	$0	46	$705,117
Project Specific Subtotal	**497**	**$4,155,125**	**1,578**	**$42,724,058**
Future year planning (Minors and NRM)[1]	N/A	$0	-	$55,633,812
Below threshold/Emergent needs[2]	TBD	$0	-	$3,093,691
Non-recurring activation costs[3]	-	$850,686	-	$5,405,059
Recurring activation costs[3]	-	$799,919	-	$4,164,690
IT Non-recurring activation costs[3]	-	$83,559	-	$436,063
IT recurring activation costs[3]	-	$27,853	-	$145,354
Total	**497**	**$5,917,142**	**1,578**	**$111,602,727**

[1]Future year planning includes estimates for NRM, minor construction, minor lease, disposal and sharing projects for the ten-year planning horizon.
[2]VA action plans include lump sum, emergent needs and below established dollar threshold that will be allocated in execution.
[3]Non-recurring and recurring activation totals are inclusive of the entire cost over a 10-year time frame and are reflected in the first funding year for each project.

Potential Future/Outyear Projects

Table 2-8 (on the following page) provides a list of planned leases and potential future year (beyond 2024) projects. Total estimated costs in the table below are preliminary planning costs and are subject to change as projects are further refined. The NCA long term planning horizon cost estimate range does not include under-threshold or out-year planning estimates

For planning purposes, VA utilizes an established dollar amount for project-specific inclusion in the action plans. The costs for all below-threshold projects are included in the overall VA estimate in above Table 2-7 as a lump-sum.

Table 2-8: Potential Future/Outyear Projects (Sorted by State, by Station/Cemetery)

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
20	Anchorage	AK	Demolish and Replace Mental Health Residential Rehabilitation Treatment Program	Major Const.	$70,000
20	Anchorage	AK	Homer VA Clinic	Minor Lease	$366
20	Anchorage	AK	Renovate Transitional Housing Unit Building 932	NRM-IM	$7,330
20	Anchorage	AK	Renovate Transitional Housing Unit Building 944	NRM-IM	$7,330
NCA	Alabama	AL	Gravesite Expansion	Major Const.	$30,000
7	Birmingham	AL	Renovate and Relocate Operating Room Suite	Minor Const.	$16,000
7	Birmingham	AL	Replace Bessemer Community Based Outpatient Clinic	Minor Lease	$4,600
VBA	Montgomery	AL	Huntsville Vocational Rehabilitation and Employment Office	Minor Lease	$5
VBA	Montgomery	AL	Mobile Vocational Rehabilitation and Employment Office	Minor Lease	$2
7	Montgomery	AL	Renovation of the Operation Rooms and Sterile Processing Services	NRM-Sus	$11,863
7	Tuscaloosa	AL	Replace Fayette	Minor Lease	$302
7	Tuscaloosa	AL	Replace Hamilton	Minor Lease	$24
7	Tuscaloosa	AL	Building 18 Laundry Renovation	NRM-Sus	$11,100
16	Fayetteville	AR	Reconfigure Electrical Distribution System	NRM-IM	$7,700
16	Fayetteville	AR	Steam Plant Improvements		$5,500
NCA	Ft. Smith	AR	Repair/Replace Roads, Curbs and Drainage	Minor Const.	$1,230
NCA	Ft. Smith	AR	Replace Irrigation System	Minor Const.	$1,435
Staff	Little Rock	AR	Create Law Enforcement Training Center Education Complex	Minor Const.	$12,650
16	Little Rock	AR	Upgrade and Expand Energy Management Systems	NRM-IM	$5,830
16	Little Rock	AR	Develop Additional Electrophysiology Lab on 5C	NRM-Sus	$5,940
16	Little Rock	AR	Expand/Renovate Spec 1 and Spec 2	NRM-Sus	$8,250
16	Little Rock	AR	Performance Maintenance to Structures	NRM-Sus	$5,720
16	Little Rock	AR	Renovate Building 111 2nd floor	NRM-Sus	$7,700
16	Little Rock	AR	Renovate Building 41	NRM-Sus	$7,900
16	North Little Rock	AR	Correct Deficiencies in Building 68	Major Const.	$24,200
16	North Little Rock	AR	Correct Critical Seismic findings in Building 89	NRM-IM	$10,750
16	North Little Rock	AR	Correct Seismic Deficiencies in Building 58	NRM-IM	$32,320
16	North Little Rock	AR	Replace Sanitary Sewer Lines	NRM-IM	$5,600
NCA	NMCA	AZ	Expansion and Cemetery Improvements	Major Const.	$45,000
22	Phoenix	AZ	Northwest VA Clinic	Major Lease	$8,682
22	Phoenix	AZ	Construct Laboratory Expansion	Minor Const.	$15,753
22	Phoenix	AZ	Construct New Mental Health Building 30	Minor Const.	$15,952
22	Phoenix	AZ	Construct New Warehouse	Minor Const.	$15,985
VBA	Phoenix	AZ	Renovate Regional Office	Minor Const.	$850

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
VBA	Phoenix	AZ	Renovate Regional Office	Minor Const.	$14,334
22	Phoenix	AZ	Correct Condition Deficiencies	NRM-IM	$18,150
22	Phoenix	AZ	Upgrade Infrastructure to Support Campus Growth	NRM-IM	$16,500
22	Phoenix	AZ	Create Observation Unit	NRM-Sus	$5,000
22	Prescott	AZ	Construct Ambulatory Care Surgical Center	Minor Const.	$7,516
22	Prescott	AZ	Construct Parking Facility (Garage)	Minor Const.	$14,200
22	Prescott	AZ	Modernize/Convert Community Living Center to Private Patient Rooms and Correct Seismic Deficiencies - Phase I (South)	Minor Const.	$16,000
22	Prescott	AZ	Modernize/Convert Community Living Center to Private Patient Rooms and Correct Seismic Deficiencies - Phase II (North)	Minor Const.	$16,000
22	Prescott	AZ	Renovate, Seismically Retrofit, Reconfigure and Expand the Domiciliary - Building 151	Minor Const.	$18,300
22	Prescott	AZ	Renovate, Reconfigure and Seismically Retrofit Building 14	Seismic	$7,200
22	Tucson	AZ	Acquire Inpatient Bed Tower	Major Const.	$180,879
VHA	Tucson	AZ	Construct Emergency Pharmacy Service Building	Minor Const.	$15,838
22	Tucson	AZ	Construct Parking Garage	Minor Const.	$15,800
22	Tucson	AZ	Expand Building 80 for Outpatient Diagnostics	Minor Const.	$10,466
22	Tucson	AZ	Replace Warehouses	Minor Const.	$15,667
22	Tucson	AZ	Construct Combined Power Plant for Clean Energy	NRM-IM	$9,900
22	Tucson	AZ	Upgrade Boiler Infrastructure	NRM-IM	$9,949
22	Tucson	AZ	Renovate for Sterile Processing Services, Clinical and Support Space	NRM-Sus	$6,050
21	Fresno	CA	Construct Clovis Health Care Center	Major Const.	$371,532
21	Fresno	CA	Construct Parking Structure	Major Const.	$214,389
21	Fresno	CA	Expand Community Living Center for Privacy	Minor Const.	$15,900
21	Fresno	CA	Relocate/Replace Main Facility Oxygen Supply Infrastructure for Safety and Security	Minor Const.	$15,993
NCA	Golden Gate	CA	Install Irrigation Mainline and Controller Upgrades	Minor Const.	$1,100
22	Loma Linda	CA	Construct Mental Health Building	Minor Const.	$15,950
22	Loma Linda	CA	Construct Parking Structure Expansion	Minor Const.	$15,950
22	Loma Linda	CA	Construct Whole Health, Employee Wellness and Employee Daycare Building	Minor Const.	$15,950
22	Loma Linda	CA	Expand North Entrance	Minor Const.	$15,840
22	Loma Linda	CA	Convert Decorative Ponds to Retention and Dry Swales	NRM-IM	$15,400
22	Loma Linda	CA	Correct Irrigation System	NRM-IM	$6,600
22	Loma Linda	CA	Add Uninterrupted Power Supply to Imaging Equipment	NRM-Sus	$11,000
22	Loma Linda	CA	Construct Operating Room 9	NRM-Sus	$9,900
22	Loma Linda	CA	Rehabilitate Campus Parking Lots	NRM-Sus	$14,285
22	Loma Linda	CA	Relocate and Renovate Pathology and Laboratory	NRM-Sus	$17,380
22	Loma Linda	CA	Renovate 4NE Med/Surg Ward for Private Beds	NRM-Sus	$17,600

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
22	Loma Linda	CA	Renovate Cardiology Center	NRM-Sus	$16,500
22	Loma Linda	CA	Renovate Community Living Center, Dementia Unit, Nurse Education and Simulation Lab	NRM-Sus	$18,700
22	Loma Linda	CA	Renovate Corridors - Fourth Floor	NRM-Sus	$11,000
22	Loma Linda	CA	Renovate Corridors - Second Floor	NRM-Sus	$11,000
22	Loma Linda	CA	Renovate Corridors - Third Floor	NRM-Sus	$11,000
22	Loma Linda	CA	Renovate Corridors and Finishes - First Floor	NRM-Sus	$11,000
22	Loma Linda	CA	Renovate Nutrition and Food Services Kitchen	NRM-Sus	$11,000
22	Long Beach	CA	Construct Operating Room Tower and Renovate Building 126	Major Const.	$273,923
22	Long Beach	CA	Demolition and Renovate Buildings 5 and 5A	Minor Const.	$14,917
22	Long Beach	CA	Expand and Renovate Building 164, 1st Floor for Central Pharmacy	Minor Const.	$15,654
22	Long Beach	CA	Northern Boundary Security and Waste Management Center	Minor Const.	$2,700
22	Long Beach	CA	Renovate and Expand Building 50 for Administrative based Services	Minor Const.	$15,200
22	Long Beach	CA	Convert Gardena Contractor Operated Community Based Outpatient Clinic to VA Operated	Minor Lease	$470
22	Long Beach	CA	San Pedro Community Based Outpatient Clinic	Minor Lease	$2,350
22	Long Beach	CA	Santa Ana Annex-Mental Health	Minor Lease	$56
22	Long Beach	CA	Replace Substation 9 and building new substation in northeast quadrant	NRM-IM	$6,200
22	Long Beach	CA	Upgrade Building 126 Utility Backbone	NRM-IM	$16,000
VBA	Los Angeles	CA	Regional Office	Major Lease	$6,200
VBA	Los Angeles	CA	Renovate and Realign Regional Office	Minor Const.	$900
21	Martinez	CA	Construct and Renovate for Primary Care Patient-Aligned Care Teams	Minor Const.	$15,846
21	Martinez	CA	Construct Addition for Isolation and Renovate for Privacy	Minor Const.	$15,900
21	Martinez	CA	Construct Specialty Care Building	Minor Const.	$15,923
21	Martinez	CA	Correct Electrical Systems	NRM-IM	$20,000
21	Mather	CA	Construct Building for Infectious Disease, Autoimmune Disorders, and other Medical Specialties	Minor Const.	$15,773
21	Mather	CA	Construct Dental Clinic	Minor Const.	$15,888
21	Mather	CA	Construct Outpatient Imaging Center	Minor Const.	$15,777
VBA	Oakland	CA	Regional Office	Major Lease	$4,200
VBA	Oakland	CA	Renovate Regional Office	Minor Const.	$1,400
VBA	Oakland	CA	Renovate Regional Office, Ph 2	Minor Const.	$9,000
VBA	Oakland	CA	Fresno Vocational Rehabilitation and Employment Office	Minor Lease	$8
OIT	Oakland	CA	Oakland Field Office	Minor Lease	$6,010
VBA	Oakland	CA	Oakland General Counsel	Minor Lease	$25

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
21	Palo Alto	CA	Improve Mental Health Access in Palo Alto Division Building 520	Minor Const.	$15,900
21	Palo Alto	CA	Renovate Sunnyvale for Dry Lab Research	NRM-Sus	$13,200
NCA	Riverside	CA	Gravesite Expansion	Major Const.	$84,200
21	Sacramento	CA	Expand Bed Tower for Patient Access and Safety, Purchase Land for Ambulance Entrance, and Campus Security Improvements	Major Const.	$81,131
21	Sacramento	CA	Construct Education and Simulation Center	Minor Const.	$8,978
21	Sacramento	CA	Construct New Facility to Decompress Fairfield VA Clinic for Primary and Specialty Care Expansion	Minor Const.	$14,358
21	Sacramento	CA	Construct New Women's Imaging Space and Renovate Ancillary Support, Building 98 McClellan	Minor Const.	$15,900
21	Sacramento	CA	Construct Outpatient Mental Health for Addiction Recovery and Treatment Services	Minor Const.	$14,451
21	Sacramento	CA	Construct Parking Structure to Support Inpatient Bed Tower, Diagnostics and Outpatient Clinic Access	Minor Const.	$15,829
21	Sacramento	CA	Construct Procedure Center to Increase Access to Surgical Care	Minor Const.	$15,836
21	Sacramento	CA	Construct Women's Center	Minor Const.	$14,708
21	Sacramento	CA	Construct Musculoskeletal Center to Replace deficient Physical Medicine and Rehabilitation Building,	Minor Const.	$14,773
21	Sacramento	CA	Construct, Consolidate and Renovate Patient-Aligned Care Teams East	Minor Const.	$15,980
21	Sacramento	CA	Increase Inpatient Access, Isolation Space and Pandemic Response by Consolidating Research	Minor Const.	$15,991
21	Sacramento	CA	Relocate and Incorporate Patient/Staff Safety for Nuclear Medicine	Minor Const.	$15,993
VBA	Sacramento	CA	Vocational Rehabilitation and Employment Office	Minor Lease	$91
21	Sacramento	CA	Replace and Upgrade Boiler Plant Chilled and Hot Water Units	NRM-IM	$15,000
21	Sacramento	CA	Remodel Vacated Dental Clinic, Mare Island	NRM-Sus	$6,600
21	Sacramento	CA	Renovate and Upgrade Building 20 Community Living Center Space	NRM-Sus	$5,500
21	Sacramento	CA	Renovate and Upgrade Kitchen and Canteen	NRM-Sus	$6,000
21	Sacramento	CA	Renovate Building 98 Lab and Physical Therapy Space	NRM-Sus	$7,000
21	Sacramento	CA	Renovate Building 98 Pharmacy and Administrative Wing, McClellan	NRM-Sus	$8,800
NCA	Sacramento Valley	CA	Phase 3 Expansion and Cemetery Improvements	Major Const.	$45,000
22	San Diego	CA	Acquire Land and Renovate Surface Parking Lot	Major Const.	$129,635
22	San Diego	CA	Construct Research and Mental Health Building	Major Const.	$771,867

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
22	San Diego	CA	New San Diego County Multispecialty Clinic	Major Lease	$18,458
22	San Diego	CA	Construct Additional Levels to Parking Structure 2	Minor Const.	$14,361
22	San Diego	CA	Modernize and Expand Specialty Care Procedure Center, Building 1-3S	Minor Const.	$15,753
22	San Diego	CA	Purchase Modular Trailer	Minor Const.	$194
22	San Diego	CA	Relocate and Renovate Surgery Service, 5N-D, Phase 4	Minor Const.	$14,871
22	San Diego	CA	Renovate and Expand Geropsychiatry, B01 - SW	Minor Const.	$13,723
22	San Diego	CA	Renovate Cardiology, 4N B and C - Phase 1	Minor Const.	$14,179
22	San Diego	CA	Replace and Expand MRI Facility - Phase 1	Minor Const.	$14,602
VBA	San Diego	CA	Moreno Valley Vocational Rehabilitation and Employment Office	Minor Lease	$106
22	San Diego	CA	Correct Stairwell Deficiencies	NRM-IM	$15,000
22	San Diego	CA	Energy Management Controls Integration Upgrades - Group 3	NRM-IM	$8,000
22	San Diego	CA	Enhance and Correct Physical Security Deficiencies - Group 1	NRM-IM	$14,678
22	San Diego	CA	Expand Emergency Water Storage Tank	NRM-IM	$5,500
22	San Diego	CA	Heating, Ventilation, and Air Conditioning Re-Commissioning - Site	NRM-IM	$5,000
22	San Diego	CA	Install Lighting Occupancy Sensors and Retrofit Fixtures, Site	NRM-IM	$6,150
22	San Diego	CA	Renovate and Secure Interstitial Space Entrances - Group 2	NRM-IM	$8,305
22	San Diego	CA	Replace Air handlers and Exhaust Fans - Group 3	NRM-IM	$16,400
22	San Diego	CA	Replace Failing Riser System, Building 1 - Group 2	NRM-IM	$9,306
22	San Diego	CA	Replace Lateral System, Building 1 - Group 3	NRM-IM	$9,092
22	San Diego	CA	Replace Riser System, Building 1 - Group 3	NRM-IM	$7,290
22	San Diego	CA	Correct Stairwell 10 Life Safety Deficiencies	NRM-Sus	$9,643
22	San Diego	CA	Expand and Renovate ASU/PACU, 5W, Building 1 - Phase 3	NRM-Sus	$18,832
22	San Diego	CA	Relocate Cagewasher	NRM-Sus	$10,618
22	San Diego	CA	Renovate and Expand Inpatient Psychiatry, B01, 2S-B and C	NRM-Sus	$15,417
22	San Diego	CA	Renovate Canteen Services	NRM-Sus	$8,076
22	San Diego	CA	Renovate Center Core, Floor 2-4	NRM-Sus	$9,921
22	San Diego	CA	Research Renovation 6W-A and B	NRM-Sus	$13,719
22	San Diego	CA	Site Physical Security Upgrade	NRM-Sus	$9,400
21	San Francisco	CA	Mission Bay Research	Major Lease	$22,525
NCA	San Francisco	CA	Replace Irrigation System	Minor Const.	$1,420
21	San Francisco	CA	Mission Bay Parking	Minor Lease	$864
21	San Francisco	CA	New Psychosocial Rehab and Recovery Center/Community Resource and Referral Center Space	Minor Lease	$2,932

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
22	Sepulveda	CA	Renovate Building 200 First Floor Radiology and Common Spaces	NRM-IM	$6,635
22	West Los Angeles	CA	Santa Maria Community Based Outpatient Clinic	Major Lease	$2,800
22	West Los Angeles	CA	Construct New Job Training Facility for Veterans	Minor Const.	$16,000
22	West Los Angeles	CA	Santa Barbara Community Based Outpatient Clinic	Minor Lease	$794
22	West Los Angeles	CA	Repair Roads, Curbs, Gutters, and Parking Lots	NRM-IM	$10,000
22	West Los Angeles	CA	Replace Roofing Multiple Buildings GLAHS (Phase 2)	NRM-IM	$6,000
22	West Los Angeles	CA	Upgrade Domestic and Reheat Water Lines	NRM-IM	$11,000
22	West Los Angeles	CA	Renovate Audiology/Ear, Nose and Throat Clinics in Building 500	NRM-Sus	$7,000
22	West Los Angeles	CA	Renovate Building 224 and Building 297 for Logistics	NRM-Sus	$16,000
22	West Los Angeles	CA	Construct Metro Parking Garage	Other	$0
22	West Los Angeles	CA	Convert B256 to Supportive Housing for Veterans	Other	$5,000
22	West Los Angeles	CA	Convert Building 13, Building 306 to Supportive Housing for Veterans	Other	$5,000
22	West Los Angeles	CA	Convert Building 258 to Supportive Housing for Veterans	Other	$5,000
22	West Los Angeles	CA	Execute Enhanced Use Lease for Veteran Housing	Other	$0
22	West Los Angeles	CA	Release Building 236/Land (Parcel 407) to Construct Supportive Housing for Veterans	Other	$5,000
22	West Los Angeles	CA	Release Lot 18 to Construct Supportive Housing for Veterans	Other	$5,000
22	West Los Angeles	CA	Release Lot 20 to Construct Supportive Housing for Veterans	Other	$5,000
22	West Los Angeles	CA	Release Lot 49 to Construct Supportive Housing for Veterans	Other	$5,000
22	West Los Angeles	CA	Release MacArthur Field (Phase 2) to Construct Supportive Housing for Veterans	Other	$5,000
19	Denver	CO	Acquire Health Care Center-Colorado Springs	Major Const.	$623,808
VBA	Denver	CO	Denver HRC	Minor Lease	$197
VBA	Denver	CO	Grand Junction Vocational Rehabilitation and Employment Office	Minor Lease	$9
19	Grand Junction	CO	Construct Specialty Clinics Building Phase 1	Minor Const.	$15,950
19	Grand Junction	CO	Renovate 4th and 5th Floors for Restorative Care	NRM-Sus	$16,000

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
19	Grand Junction	CO	Renovate Building 20 for Specialty Care	NRM-Sus	$9,000
19	Grand Junction	CO	Renovate Pharmacy	NRM-Sus	$6,450
19	Grand Junction	CO	Renovate Second Floor for Specialty Clinics, Phase 2	NRM-Sus	$6,700
VBA	Hartford	CT	Renovate and Realign Regional Office	Minor Const.	$7,000
1	Newington	CT	Construct New Community Living Center, Phase 1	Minor Const.	$14,412
1	Newington	CT	Construct New Community Living Center, Phase 2	Minor Const.	$15,349
1	Newington	CT	Construct New Residential Rehab Treatment Program	Minor Const.	$11,454
1	Newington	CT	Renovate Radiology	NRM-IM	$6,107
1	Newington	CT	Replace Building Automation System	NRM-IM	$9,308
1	Newington	CT	Renovate Mental Health - Building 1	NRM-Sus	$6,805
1	Newington	CT	Replace And Expand Elevator in Building 2E	NRM-Sus	$7,150
1	Newington	CT	Replace And Expand Elevators in Building 1 and 2C	NRM-Sus	$6,050
1	Newington	CT	Replace And Expand Elevators in Buildings 3, 12, and 42	NRM-Sus	$6,050
1	West Haven	CT	Expand and Renovate 2nd Floor Building 1	Minor Const.	$14,100
1	West Haven	CT	Expand Building 2 for Specialty Care	Minor Const.	$15,470
1	West Haven	CT	Expand Medical Emergency Department	Minor Const.	$9,823
1	West Haven	CT	Upgrade and Consolidate Urology Clinic	Minor Const.	$9,395
1	West Haven	CT	Research Oversight and Administration	Minor Lease	$1,480
1	West Haven	CT	Correct Electrical Deficiencies Phase 3	NRM-IM	$19,800
1	West Haven	CT	Replace and Expand Elevators in Building 2	NRM-IM	$6,325
1	West Haven	CT	Replace BAS - Phase 1	NRM-IM	$7,185
1	West Haven	CT	Upgrade Chiller Plant for High Performance	NRM-IM	$8,965
1	West Haven	CT	Abate Hazardous Materials in Tunnels and Boiler Plant	NRM-Sus	$6,831
1	West Haven	CT	Correct Electrical Deficiencies Building 1	NRM-Sus	$8,195
1	West Haven	CT	Facade Replacement - Building 1 Phase 3	NRM-Sus	$5,500
1	West Haven	CT	Facade Replacement, Building 1 Phase 1	NRM-Sus	$5,500
1	West Haven	CT	Facade Replacement, Building 1 Phase 2	NRM-Sus	$5,500
1	West Haven	CT	Renovate Building 1 4th floor for Inpatient	NRM-Sus	$14,718
1	West Haven	CT	Renovate In-Patient Unit - 4 West	NRM-Sus	$8,250
1	West Haven	CT	Replace Roofs Supporting Buildings	NRM-Sus	$5,000
1	West Haven	CT	Replace Sanitary Sewer System	NRM-Sus	$6,053
1	West Haven	CT	Upgrade Plumbing Systems Building 1	NRM-Sus	$5,400
1	West Haven	CT	Upgrade Specialty Care Space First Floor Building 2	NRM-Sus	$7,700
1	West Haven	CT	Upgrade Specialty Care Space Second Floor Building 2	NRM-Sus	$7,480
1	West Haven	CT	Energy Savings Performance Contract	Other	$0

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
5	Washington	DC	Northern Virginia Multi-Specialty Community Based Outpatient Clinic	Major Lease	$8,256
VBA	Washington	DC	Washington Appeals Management Office	Major Lease	$5,600
OIT	Washington	DC	Fiber Optic Cabling	Minor Const.	$17,652
VBA	Washington	DC	Renovate 1722 I Street NW	Minor Const.	$8,844
Staff	Washington	DC	Renovate 3rd and 4th Floors at 810 Vermont Avenue	Minor Const.	$15,525
Staff	Washington	DC	Renovate 5th and 6th Floors at 810 Vermont Avenue	Minor Const.	$18,850
Staff	Washington	DC	Renovate 9th and 10th Floors at 810 Vermont Avenue	Minor Const.	$14,850
Staff	Washington	DC	Renovate Office Space at 1800 G Street	Minor Const.	$2,500
Staff	Washington	DC	Renovate 811 Vermont Avenue (Partial)	Minor Const.	$1,700
Staff	Washington	DC	Renovation Projects Under $500k in 810 Vermont Avenue	Minor Const.	$2,000
5	Washington	DC	Clinical and Admin Office	Minor Lease	$1,375
5	Washington	DC	Expand Fort Belvoir Community Based Outpatient Clinic	Minor Lease	$2,116
4	Wilmington	DE	Construct Addition for Pharmacy	Minor Const.	$15,027
4	Wilmington	DE	Comply with the Physical Security Design Manual	NRM-IM	$183,700
4	Wilmington	DE	Install Renewable Energy Solutions	NRM-IM	$11,000
4	Wilmington	DE	Renovate 3 West and Operating Room Suite	NRM-Sus	$5,500
4	Wilmington	DE	Renovate 4 East	NRM-Sus	$5,500
NCA	Barrancas	FL	Gravesite Expansion	Major Const.	$25,000
8	Bay Pines	FL	Community Living Center Small Home Model Lee County	Major Const.	$245,700
8	Bay Pines	FL	Construct Parking Garage 2 (Lot 3)	Minor Const.	$17,230
8	Bay Pines	FL	Construct Parking Garage 3 (Lot 8)	Minor Const.	$15,987
8	Bay Pines	FL	Bradenton Community Based Outpatient Clinic Renovation	Minor Lease	$890
8	Bay Pines	FL	Lee County Off Campus Eye Care Services	Minor Lease	$9,655
8	Bay Pines	FL	Conduct Structural Repairs	NRM-IM	$39,684
8	Bay Pines	FL	Improve Site Conditions	NRM-IM	$9,782
8	Bay Pines	FL	Replace Boilers	NRM-IM	$15,893
8	Bay Pines	FL	Replace Domestic Water Mains	NRM-IM	$18,069
8	Bay Pines	FL	Replace Elevators – Outer Buildings	NRM-IM	$25,898
8	Bay Pines	FL	Replace Roofs – Building 101 and Building 71	NRM-IM	$12,852
8	Bay Pines	FL	Restore Building Exteriors	NRM-IM	$26,701
8	Bay Pines	FL	Upgrade Chiller Plant	NRM-IM	$22,949
8	Bay Pines	FL	Upgrade Electrical System - East Loop	NRM-IM	$6,996
8	Bay Pines	FL	Upgrade Electrical System - West Loop	NRM-IM	$5,864
8	Bay Pines	FL	Upgrade Steam Distribution	NRM-IM	$18,375
8	Bay Pines	FL	Renovate Domiciliary Building 102 Phase I	NRM-Sus	$5,940
8	Bay Pines	FL	Renovate Mods B and D for Specialty Care Clinics	NRM-Sus	$6,600
NCA	Florida	FL	Replacement and Cemetery Improvements	Major Const.	$75,000

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
8	Gainesville	FL	Construct Diagnostic and Specialty Care Building	Major Const.	$124,300
8	Gainesville	FL	Jacksonville 1 Outpatient Clinic	Major Lease	$11,130
8	Gainesville	FL	Construct Logistics Center	Minor Const.	$13,200
8	Gainesville	FL	Construct Parking Garage 4	Minor Const.	$16,000
8	Gainesville	FL	Construct Parking Garage 5	Minor Const.	$16,000
8	Gainesville	FL	Expand Administrative Building Phase 2	Minor Const.	$15,987
8	Gainesville	FL	Expand Horizontal Parking Garage 3 (Liberty) Level 1-2	Minor Const.	$19,805
8	Gainesville	FL	Expand Vertical Parking Garage 3 (Liberty) Levels 3-7	Minor Const.	$16,000
8	Gainesville	FL	Dental Clinic	Minor Lease	$1,185
8	Gainesville	FL	Prosthetics Durable Medical Equipment Program and Telecare	Minor Lease	$746
8	Gainesville	FL	Construct Central Chiller Plant	NRM-IM	$40,000
8	Gainesville	FL	Correct Material Handling Deficiencies	NRM-IM	$5,500
8	Gainesville	FL	Remediate Asbestos and Mold	NRM-IM	$7,700
8	Gainesville	FL	Repair Heating, Ventilation, and Air Conditioning Deficiencies	NRM-IM	$22,000
8	Gainesville	FL	Repair Plumbing Deficiencies	NRM-IM	$5,500
8	Gainesville	FL	Replace Domestic Water Pipe Building 1	NRM-IM	$12,100
8	Gainesville	FL	Replace Electrical Panels	NRM-IM	$11,000
8	Gainesville	FL	Replace Hospital Finishes Phase 1	NRM-IM	$8,800
8	Gainesville	FL	Replace Hospital Finishes Phase 2	NRM-IM	$12,100
8	Gainesville	FL	Replace Hospital Finishes Phase 3	NRM-IM	$9,900
8	Gainesville	FL	Remove Radiant Panel Ceiling	NRM-Sus	$12,000
8	Gainesville	FL	Renovate Building 12	NRM-Sus	$11,200
8	Gainesville	FL	Establish Non-capital solutions	Other	$0
8	Lake City	FL	Replacement Hospital	Major Const.	$660,000
8	Lake City	FL	Construct Parking Garage 1	Minor Const.	$15,855
8	Miami	FL	Acquire Research Building and Parking Garage	Major Const.	$94,761
8	Miami	FL	Construct new Dental building on main medical center campus	Minor Const.	$16,000
8	Miami	FL	Expand and Renovate Front Lobby and Primary Care	Minor Const.	$16,778
8	Miami	FL	Expand Clinical Support and Treatment Center	Minor Const.	$15,550
8	Miami	FL	Expand Community Living Center Building 10 and Relocate Offices	Minor Const.	$19,026
8	Miami	FL	Expand Parking Garage	Minor Const.	$17,850
8	Miami	FL	Primary Care Clinical for Main Hospital	Minor Const.	$15,939
8	Miami	FL	Broward County Clinical Annex	Minor Lease	$1,809
8	Miami	FL	Abate Asbestos Containing Mastic Adhesive and Heating, Ventilation, and Air Conditioning	NRM-IM	$8,281
8	Miami	FL	Install Solar Panels in Auxiliary Parking Area	NRM-IM	$6,270
8	Miami	FL	Replace and relocate Electrical Panelboards/transformers Building 1	NRM-IM	$8,800

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
8	Miami	FL	Replace chillers 1, 2 and 3 on medical center campus	NRM-IM	$9,900
8	Miami	FL	Replace Sanitary Sewer Main Floors 3, 4 and 5 and Branches Phase II	NRM-IM	$10,000
8	Miami	FL	Additional Mental Health Ambulatory Care Department	NRM-Sus	$5,470
8	Miami	FL	Construct Facility Wide Uninterruptable Power Supply for Primary and Emergency Systems	NRM-Sus	$5,653
8	Miami	FL	Convert Non-private Rooms to Private	NRM-Sus	$5,000
8	Miami	FL	Relocate Ear Nose and Throat, Specialty Dare and Dermatology	NRM-Sus	$5,250
8	Miami	FL	Relocate Research	NRM-Sus	$6,262
8	Miami	FL	Renovate 4AB for the Eye Clinic - Phase 1	NRM-Sus	$11,644
8	Miami	FL	Renovate 4AB for the Eye Clinic - Phase 2	NRM-Sus	$9,600
8	Miami	FL	Renovate 4th Community Living Center for Spinal Cord Injury Long Term Care	NRM-Sus	$8,400
8	Miami	FL	Renovate Inpatient and Outpatient Pharmacy	NRM-Sus	$8,000
8	Miami	FL	Renovate Interior Corridors Building 1 2nd and 3rd Floors Phase 2	NRM-Sus	$9,700
8	Miami	FL	Renovate Pathology and Laboratory third floor Main Hospital	NRM-Sus	$10,075
8	Miami	FL	Renovate Physical Medicine and Rehabilitation service	NRM-Sus	$9,321
8	Miami	FL	Replace Sanitary Sewer Main Floors 6, 7 and 8 and Branches Phase III	NRM-Sus	$10,000
8	Miami	FL	Specialty Care Cluster Relocation	NRM-Sus	$5,210
8	Miami	FL	Expand Key West Clinic	Other	$220
8	Orlando	FL	Acquire/Expand Primary Care Clinics	Major Const.	$24,479
8	Orlando	FL	Construct Bed Tower at Lake Nona	Major Const.	$137,244
8	Orlando	FL	Expand Lake Nona Domiciliary	Major Const.	$47,845
8	Orlando	FL	New Lake County	Major Lease	$15,946
8	Orlando	FL	Expand Building 13 at Lake Nona- 2B	Minor Const.	$18,938
8	Orlando	FL	Demo Med Beds	NRM-IM	$11,000
8	Orlando	FL	Install Solar Photovoltaic Canopy Systems - Lake Nona	NRM-IM	$8,800
NCA	Sarasota	FL	Gravesite Expansion	Major Const.	$28,000
NCA	South Florida	FL	Phase 3 Expansion and Cemetery Improvements	Major Const.	$50,000
VBA	St Petersburg	FL	Install Solar Parking Lot Lighting	Minor Const.	$500
VBA	St Petersburg	FL	Renovate and Realign Regional Office	Minor Const.	$9,900
VBA	St Petersburg	FL	Sarasota Vocational Rehabilitation and Employment Office	Minor Lease	$35
8	Tampa	FL	Construct Emergency Department and Inpatient Mental Health Building with Parking Garage	Major Const.	$528,000
8	Tampa	FL	Consolidate Clinical Leases	Major Lease	$21,099
8	Tampa	FL	Replace South Hillsborough Clinic	Major Lease	$20,000

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
8	Tampa	FL	Replace Tampa Primary Care Annex	Major Lease	$40,001
8	Tampa	FL	Construct Storage Building for Central Energy Plant	Minor Const.	$220
8	Tampa	FL	Replace Audiology and Homeless	Minor Lease	$485
8	Tampa	FL	Replace Grant per Diem	Minor Lease	$100
8	Tampa	FL	Replace Home Oxygen	Minor Lease	$75
8	Tampa	FL	Replace Prosthetics/Prosthetic and Sensory Aids Service	Minor Lease	$450
8	Tampa	FL	Replace Tampa Consortium Health Information Research	Minor Lease	$525
8	Tampa	FL	Replace Tampa Fiscal and Office of Information and Technology	Minor Lease	$550
8	Tampa	FL	Replace Tampa Ophthalmology Clinic	Minor Lease	$750
8	Tampa	FL	Tampa Health Information Management	Minor Lease	$350
8	Tampa	FL	Tampa Patient Safety Center	Minor Lease	$950
8	Tampa	FL	Construct Waste Water Storage	NRM-IM	$6,050
8	Tampa	FL	Correct Remaining Electrical Deficiencies - Campus wide	NRM-IM	$5,775
8	Tampa	FL	Install Campus Wide Roof Top Solar Arrays Campus wide	NRM-IM	$9,900
8	Tampa	FL	Install Facility Rooftop Energy Enhancements	NRM-IM	$5,500
8	Tampa	FL	Install Solar Monitoring and Modernization	NRM-IM	$5,500
8	Tampa	FL	Relocate Central Energy Plant	NRM-IM	$43,905
8	Tampa	FL	Remove Remaining Asbestos - Building 1	NRM-IM	$11,000
8	Tampa	FL	Repair and Improve Potable Water Loop	NRM-IM	$6,050
8	Tampa	FL	Replace Air Handling Units - Multiple Buildings	NRM-IM	$5,500
8	Tampa	FL	Replace Branch Domestic and Sanitary Piping, Building 30	NRM-IM	$8,800
8	Tampa	FL	Replace Branch Domestic Piping, Building 1 - Ph 1	NRM-IM	$6,600
8	Tampa	FL	Replace Community Living Center Building 30 Terminals and Ductwork	NRM-IM	$7,700
8	Tampa	FL	Replace Risers in chases Ph 3	NRM-IM	$11,000
8	Tampa	FL	Replace Risers in chases Ph 4	NRM-IM	$11,000
8	Tampa	FL	Replace Stormwater Distribution System Building 1	NRM-IM	$9,045
8	Tampa	FL	Upgrade Medical Gas Distribution in Building 39 CEP	NRM-IM	$5,500
8	Tampa	FL	Convert Community Living Center to Acute Specialty Care Phase 1	NRM-Sus	$15,950
8	Tampa	FL	Convert Community Living Center wards to Acute Specialty Care - Phase 2	NRM-Sus	$15,950
8	Tampa	FL	Renovate 3 North for Gastrointestinal	NRM-Sus	$9,900
8	Tampa	FL	Renovate Building 1-2nd Floor for Support Services	NRM-Sus	$7,006

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
8	Tampa	FL	Renovate Building 1-Ground Floor Nutrition and Food Service for Logistics	NRM-Sus	$15,400
8	Tampa	FL	Renovate Building 32, 1st floor - Oncology Diagnostic Services	NRM-Sus	$15,400
8	Tampa	FL	Replace Loading Dock/renovate warehouse	NRM-Sus	$5,500
8	Tampa	FL	Tampa Non Capital Adjustments	Other	$0
8	West Palm Beach	FL	Construct Community Living Center Expansion Phase 1	Minor Const.	$12,259
8	West Palm Beach	FL	Construct Community Living Center Expansion Phase 2	Minor Const.	$12,402
8	West Palm Beach	FL	Construct new Sterile Processing Service	Minor Const.	$8,169
8	West Palm Beach	FL	Construct Outpatient Mental Health Clinic phase 1	Minor Const.	$17,026
8	West Palm Beach	FL	Construct Outpatient Mental Health Clinic phase 2	Minor Const.	$17,030
8	West Palm Beach	FL	Construct Outpatient Multispecialty Clinic	Minor Const.	$17,051
8	West Palm Beach	FL	Construct Parking Garage - Phase 1	Minor Const.	$15,912
8	West Palm Beach	FL	Construct Parking Garage - Phase 2	Minor Const.	$15,912
8	West Palm Beach	FL	Expand Oncology Infusion Center	Minor Const.	$2,501
8	West Palm Beach	FL	North Primary Care Clinic	Minor Lease	$5,043
8	West Palm Beach	FL	Okeechobee Primary Care Clinic	Minor Lease	$1,067
8	West Palm Beach	FL	Vero Beach Primary Care Clinic	Minor Lease	$1,334
8	West Palm Beach	FL	Replace Finishes in Building 1, Warehouse and Energy Center	NRM-IM	$10,776
8	West Palm Beach	FL	Replace Main Campus Roof	NRM-IM	$13,750
8	West Palm Beach	FL	Enhance Privacy of 6B by Converting Semi-Private to Private Rooms	NRM-Sus	$8,296
8	West Palm Beach	FL	Enhance Privacy of 7B by Converting Semi-Private to Private Rooms	NRM-Sus	$8,296
8	West Palm Beach	FL	Install Site Perimeter Fence	NRM-Sus	$7,405
8	West Palm Beach	FL	Renovate Ambulatory Care Unit 5A	NRM-Sus	$8,249
8	West Palm Beach	FL	Non Capital Adjustments	Other	$0
VBA	Atlanta	GA	Renovate and Realign 4th Floor Regional Office	Minor Const.	$5,668

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
VBA	Atlanta	GA	Columbus Vocational Rehabilitation and Employment Office	Minor Lease	$78
7	Augusta	GA	Expand Spinal Cord Injury Unit to Correct Patient Privacy and Address Support Functions	Minor Const.	$15,988
7	Augusta	GA	Correct Space Needs, Patient Safety, and Private Bed Conversion with Building 110 2C Wing Community Living Center Renovation	NRM-Sus	$12,720
NCA	Marietta	GA	Install Irrigation	Minor Const.	$1,670
21	Honolulu	HI	Construct Kona Replacement Community Based Outpatient Clinic	Minor Const.	$15,800
VBA	Honolulu	HI	Hilo Vocational Rehabilitation and Employment Office	Minor Lease	$35
NCA	NMCP	HI	Replace Irrigation system	Minor Const.	$2,540
VBA	Des Moines	IA	Des Moines Human Resources Center	Major Lease	$1,500
VBA	Des Moines	IA	Des Moines Regional Office	Major Lease	$1,300
23	Des Moines	IA	Construct Foundational Services Building - Phase 2	Minor Const.	$15,442
23	Des Moines	IA	Expand 3rd Floor	Minor Const.	$16,569
23	Des Moines	IA	Expand 4th Floor for Surgery Suite - Phase 1	Minor Const.	$16,404
23	Des Moines	IA	Expand 4th Floor for Surgery Suite - Phase 2	Minor Const.	$13,194
VBA	Des Moines	IA	Renovate Human Resources Center	Minor Const.	$4,000
VBA	Des Moines	IA	Renovate Regional Office	Minor Const.	$6,000
VBA	Des Moines	IA	Renovate Regional Office	Minor Const.	$6,000
23	Des Moines	IA	Renovate Old Emergency Department Space	NRM-Sus	$5,468
23	Iowa City	IA	Construct Parking Garage (Phase 1)	Minor Const.	$15,400
23	Iowa City	IA	Construct Research Administrative Building	Minor Const.	$9,900
23	Iowa City	IA	Expand Parking Ramp Phase 2	Minor Const.	$15,400
23	Iowa City	IA	Replace and Upgrade Building 1 Mechanical Systems	NRM-IM	$9,900
23	Iowa City	IA	Upgrade and Replace Sanitary lines	NRM-IM	$8,800
23	Iowa City	IA	Renovate Basement Lab	NRM-Sus	$14,300
23	Iowa City	IA	Research Lease with University of Iowa	Other	$2
NCA	Keokuk	IA	Expand Irrigation System	Minor Const.	$1,330
20	Boise	ID	Construct Ambulatory Care Building	Major Const.	$363,000
20	Boise	ID	Boise Primary Care/Specialty Care	Major Lease	$11,913
20	Boise	ID	Meridian Primary Care/Specialty Care	Major Lease	$11,517
20	Boise	ID	Obtain West Ada County Primary Care/Specialty Care	Major Lease	$12,639
VBA	Boise	ID	Pocatello Vocational Rehabilitation and Employment Office	Minor Lease	$6
20	Boise	ID	Contract Out Care	Other	$0
20	Boise	ID	Weekend and Evening Clinics	Other	$0
NCA	Abraham Lincoln	IL	Phase 4 Expansion and Cemetery Improvements	Major Const.	$44,000
12	Chicago	IL	Aam Benjamin, Jr. Crown Point Community Based Outpatient Clinic	Major Lease	$1,920

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
12	Chicago	IL	Ambulatory Care Annex	Major Lease	$106,901
VBA	Chicago	IL	Renovate and Realign Regional Office to eRO Model	Minor Const.	$8,197
VBA	Chicago	IL	Belleville Vocational Rehabilitation and Employment	Minor Lease	$33
12	Chicago	IL	Chicago Administrative (JB Swing Space)/Telehealth	Minor Lease	$660
12	Chicago	IL	Heating, Ventilation, and Air Conditioning Deficiencies Floors Building 1	NRM-IM	$23,838
12	Chicago	IL	Modernize Building 1 Elevators	NRM-IM	$9,589
12	Chicago	IL	Remodel for Community Living Center Nursing, Building 40 6W	NRM-Sus	$7,400
12	Chicago	IL	Renovate Outpatient Dialysis - Taylor Building 1st floor	NRM-Sus	$5,533
12	Chicago	IL	Replace Air Handlers Odgen/Taylor	NRM-Sus	$8,745
12	Danville	IL	Construct Community Center for Long-Term Services and Supports Neighborhood	Minor Const.	$15,039
12	Danville	IL	Construct Engineering Shop Storage/Vehicle and Grounds Maintenance Facility	Minor Const.	$7,573
12	Danville	IL	Install Solar Energy System	NRM-Sus	$5,750
12	Hines	IL	Construct Ambulatory Surgery Center	Major Const.	$94,310
12	Hines	IL	Construct Multi-level Parking Garage	Major Const.	$27,656
OIT	Hines	IL	Restroom Upgrade for Accessibility	Minor Const.	$3,733
OIT	Hines	IL	Building Condenser Water System Upgrade	Minor Const.	$2,000
OIT	Hines	IL	Building Dedicated Outside Air System	Minor Const.	$1,000
12	Hines	IL	Construct New Toilet Rooms in Building 1	Minor Const.	$14,207
OIT	Hines	IL	Data Center Dedicated Heating, Ventilation, and Air Conditioning System	Minor Const.	$6,160
OIT	Hines	IL	Data Center Electrical Service Upgrade	Minor Const.	$14,000
OIT	Hines	IL	Data Center Fire Suppression Upgrade	Minor Const.	$6,930
OIT	Hines	IL	Data Center Reconfiguration and System Migration	Minor Const.	$1,300
12	Hines	IL	Drive-thru Vaccination Station	Minor Const.	$1,786
OIT	Hines	IL	General Construction to Room 161	Minor Const.	$1,200
OIT	Hines	IL	Generator Plant Replacement	Minor Const.	$6,270
OIT	Hines	IL	McCook Utility Feed	Minor Const.	$12,250
12	Hines	IL	Renovate Front and Rear Entrances, Building 200	Minor Const.	$2,080
12	Hines	IL	Renovate Outer Corridor	Minor Const.	$14,796
OIT	Hines	IL	Replace Interior Dry Transformers	Minor Const.	$2,800
OIT	Hines	IL	Replace Perimeter Fencing and Gates	Minor Const.	$1,500
OIT	Hines	IL	Upgrade Engine-generator Diesel Fuel Distribution Piping	Minor Const.	$1,500
12	Hines	IL	Renovate 10th Floor of Building 200	NRM-IM	$11,782
12	Hines	IL	Renovate FMS Shops, Building 8	NRM-Sus	$13,638
15	Marion	IL	Construct Community Living Center Addition for Conversion to Single Occupancy Rooms	Minor Const.	$14,800

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
15	Marion	IL	Construct Community Living Center Addition to Provide Supportive Services	Minor Const.	$15,400
15	Marion	IL	Construct Morgue	Minor Const.	$3,080
15	Marion	IL	Expand and Renovate Main Entrance	Minor Const.	$1,310
15	Marion	IL	Expand Building 42 to Provide Service Delivery and Logistics	Minor Const.	$15,675
15	Marion	IL	Relocate Paducah, KY Community Based Outpatient Clinic and Expand into Multi-Specialty Clinic	Minor Lease	$4,290
15	Marion	IL	Renovate 3A for Inpatient Single Occupancy Rooms	NRM-IM	$9,900
12	North Chicago	IL	McHenry Community Based Outpatient Clinic	Minor Lease	$251
12	North Chicago	IL	McHenry Community Based Outpatient Clinic Parking	Minor Lease	$14
12	North Chicago	IL	Expand Building 196 - Parking Garage	NRM-IM	$15,000
12	North Chicago	IL	Renovate/Expand Emergency Department	NRM-IM	$15,000
12	North Chicago	IL	Replace Fire Alarm System	NRM-IM	$9,240
NCA	Rock Island	IL	Expand Irrigation System	Minor Const.	$2,730
10	Ft. Wayne	IN	Expand 2nd Floor, West Tower	Minor Const.	$18,900
10	Ft. Wayne	IN	Install Combined Heating and Power Plant	NRM-IM	$5,050
10	Ft. Wayne	IN	Upgrade Building 2	NRM-IM	$5,500
10	Ft. Wayne	IN	Renovate 5th Floor	NRM-Sus	$10,000
10	Indianapolis	IN	Acquire Replacement Medical Center1	Major Const.	$2,310,201
VBA	Indianapolis	IN	Indianapolis Regional Office	Major Lease	$1,800
VBA	Indianapolis	IN	Renovate and Realign Regional Office	Minor Const.	$5,000
VBA	Indianapolis	IN	Indianapolis Basement File Storage	Minor Lease	$14
VBA	Indianapolis	IN	Indianapolis Fiduciary Hub	Minor Lease	$326
10	Indianapolis	IN	Repair and Replace HVAC Systems	NRM-IM	$8,215
10	Marion	IN	Expand Community Living Center	Minor Const.	$17,700
10	Marion	IN	Remodel Pharmacy	NRM-Sus	$6,100
NCA	New Albany	IN	Condition Repairs	Minor Const.	$1,390
NCA	New Albany	IN	Gravesite Expansion, Demolish/Replace Storage Building, Renovate Public Restroom	Minor Const.	$4,190
15	Leavenworth	KS	Construct New Surgical Center	Minor Const.	$15,956
NCA	Leavenworth	KS	Replace Maintenance Facility	Minor Const.	$4,490
15	Leavenworth	KS	B Wing Infrastructure Upgrades	NRM-IM	$9,990
15	Leavenworth	KS	Energy Savings Performance Contract Phase 2	Other	$1
15	Topeka	KS	Addition for Community Care	Minor Const.	$8,745
15	Topeka	KS	Renovate Building 24 for Extended Care, Rehab, and Audiology	Minor Const.	$15,950
15	Wichita	KS	Construct Addition and Renovate 2nd Floors, Buildings 19 and 2 for Cath Lab Expansion	Minor Const.	$11,200
15	Wichita	KS	Construct Addition and Renovate Building 1 Intensive Care Unit for Patient Privacy	Minor Const.	$14,990

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
15	Wichita	KS	Construct Addition and Renovate Building 3 for Pharmacy and Associated Parking	Minor Const.	$15,947
15	Wichita	KS	Construct Addition Building 34 and Renovate Post Anesthesia Care Unit and Surgery	Minor Const.	$16,610
15	Wichita	KS	Construct Addition to Building 19 for Relocating Radiology and Co-locating with Nuclear Medicine	Minor Const.	$15,975
15	Wichita	KS	Construct and Renovate B61 for Eye Clinic Addition.	Minor Const.	$16,134
15	Wichita	KS	Construct Infill and Renovate 2nd Floor of Building 26 for Surgical Specialty Care	Minor Const.	$12,650
15	Wichita	KS	Construct Mental Health Addition for Psychosocial Rehabilitation and Recovery Center, Suicide Prevention, Tele-health and Home Based Primary Care Programs	Minor Const.	$15,468
15	Wichita	KS	Construct North Connecting Corridor	Minor Const.	$4,400
15	Wichita	KS	Install and Correct Perimeter Fencing, Electrical Distribution Building Physical Security and Life Safety	Minor Const.	$13,080
15	Wichita	KS	Correct Deficiencies Station Wide	NRM-Sus	$6,050
15	Wichita	KS	Correct Seismic Deficiencies	NRM-Sus	$5,830
9	Lexington	KY	Construct New Radiology/Pharmacy Building	Minor Const.	$14,800
9	Lexington	KY	Construct Community Clinic (Frankfort)	Minor Lease	$4,380
9	Lexington	KY	Construct Community Clinic (Richmond)	Minor Lease	$5,200
9	Lexington	KY	Install Ground Based Photovoltaic System	NRM-IM	$13,260
9	Lexington	KY	Activate Hybrid Operating Room 7 and 8	NRM-Sus	$5,500
9	Lexington	KY	Renovate 1 Ground for Nutrition and Food Service and Logistics	NRM-Sus	$7,700
9	Lexington	KY	Renovate 2 West for Sterile Processing Services	NRM-Sus	$6,600
9	Lexington	KY	Renovate and Repair Building 28 Ground	NRM-Sus	$8,200
9	Lexington	KY	Renovate Building 1 3rd Floor for Patient Privacy and Surgical Specialty Clinics, Cooper Division	NRM-Sus	$15,150
9	Lexington	KY	Renovate Building 1 for Administration and Support Functions	NRM-Sus	$13,500
9	Lexington	KY	Renovate Building 16 for Primary Care	NRM-Sus	$15,000
9	Lexington	KY	Renovate Building 17 for Administration and Support Functions	NRM-Sus	$12,000
9	Lexington	KY	Renovate Building 29 1st and Ground Floors for Primary Care	NRM-Sus	$15,300
9	Lexington	KY	Renovate Pathology and Lab - Bowling	NRM-Sus	$9,300
9	Louisville	KY	Construct Additional Community Living Center Houses	Major Const.	$66,000
9	Louisville	KY	Acquire Community Living Center	Major Const.	$126,500
9	Louisville	KY	Construct Diagnostic and Rehabilitation Center	Major Const.	$27,500
VBA	Louisville	KY	Renovate Regional Office 1	Minor Const.	$3,000
VBA	Louisville	KY	Louisville Regional Office 1	Minor Lease	$950

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
16	Alexandria	LA	Building 2 – First Floor Remodeling	NRM-Sus	$6,520
16	Alexandria	LA	Renovate Community Living Center	NRM-Sus	$8,448
VBA	New Orleans	LA	Renovate and Realign Regional Office	Minor Const.	$9,468
VBA	New Orleans	LA	Renovate Shreveport Vocational Rehabilitation and Employment Office	Minor Const.	$545
16	Shreveport	LA	Renovate Nutrition and Food Service Kitchen	NRM-IM	$8,800
16	Shreveport	LA	Replacement of Perimeter Fencing	NRM-IM	$8,800
16	Shreveport	LA	Renovate Public Restrooms Building 1 to Americans with Disabilities Act Accessibility Guidelines	NRM-Sus	$5,500
1	Bedford	MA	Replace Existing Community Living Center with Expanded CLC Campus, Associated Facilities and Support Infrastructure	Major Const.	$1,650,628
1	Bedford	MA	Renovate and Correct Deficiencies - Building 82	NRM-Sus	$7,200
VBA	Boston	MA	Boston Regional Office	Major Lease	$4,000
VBA	Boston	MA	Renovate Regional Office	Minor Const.	$800
1	Boston (JP)	MA	Replace Decaying Exterior Panels	Major Const.	$143,000
1	Boston (JP)	MA	Lowell Replacement	Major Lease	$4,000
1	Boston (JP)	MA	Construct Central Chiller Plant - Phase 3	NRM-IM	$9,900
1	Boston (JP)	MA	Provide Central Heating, Ventilation and Air Conditioning Research Space Building 1	NRM-IM	$7,150
1	Boston (JP)	MA	Provide Central Heating, Ventilation and Air Conditioning Research Space Building 1	NRM-IM	$7,150
1	Boston (JP)	MA	Upgrade Electrical Systems - Building 1 Phase B	NRM-IM	$5,500
1	Boston (JP)	MA	Upgrade Heating Ventilating Air Conditioning Systems - Phase 4 Building 1	NRM-IM	$7,700
1	Boston (JP)	MA	Upgrade Heating Ventilating Air Conditioning Systems - Phase 5 Building 1	NRM-IM	$8,800
1	Boston (JP)	MA	Upgrade Steam Distribution Campus Wide	NRM-IM	$5,390
1	Boston (JP)	MA	Seismic and Structural Corrections Building 1	NRM-Sus	$13,200
NCA	Massachusetts	MA	Gravesite Expansion	Major Const.	$50,000
1	Northampton	MA	Acquire Community Living Center	Major Const.	$93,950
1	Northampton	MA	Build New Physical and Occupation Therapy and Prosthetics Center	Minor Const.	$15,500
1	Northampton	MA	Build Out Addition for Community Living Center	Minor Const.	$4,244
1	Northampton	MA	Modernize Building 16 Warehouse	NRM-Sus	$7,769
1	Northampton	MA	Renovate Building 26 for Domiciliary Residential Rehab Treatment Program	NRM-Sus	$14,000
1	Northampton	MA	Renovate Building 5 - Nutrition	NRM-Sus	$8,062
1	Northampton	MA	Update Mental Health Environment of Care Space Building 4 Lower South	NRM-Sus	$8,474
1	Northampton	MA	Upgrade Common Areas in Main Hospital	NRM-Sus	$9,300
VBA	Baltimore	MD	Baltimore Regional Office	Major Lease	$1,700
5	Baltimore	MD	Glen Burnie Replacement	Major Lease	$6,922
5	Baltimore	MD	Medical Center Annex	Major Lease	$55,397

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
5	Baltimore	MD	Renew Baltimore W. Fayette Street Annex	Major Lease	$2,250
5	Baltimore	MD	Construct Parking Garage - Loch Raven	Minor Const.	$15,000
5	Baltimore	MD	Expand Operating Room and Relocate Office of Information and Technology	Minor Const.	$11,173
VBA	Baltimore	MD	Renovate Regional Office	Minor Const.	$570
NCA	Baltimore	MD	Repave Roads, Replace Curbs and Site Drainage	Minor Const.	$2,340
NCA	Baltimore	MD	Replace Fence and Improve Property Border	Minor Const.	$2,410
VBA	Baltimore	MD	Baltimore Regional Office 2	Minor Lease	$300
VBA	Baltimore	MD	Baltimore Training Academy	Minor Lease	$836
5	Baltimore	MD	Construct Central Boiler Plant - Loch Raven	NRM-IM	$16,300
5	Baltimore	MD	Renovate and Expand Surgical Intensive Care Unit	NRM-Sus	$5,620
NCA	Loudon Park	MD	Renovate Historic Lodge and Site	Minor Const.	$4,850
5	Perry Point	MD	Construct Replacement Canteen Service Building to Correct Seismic and Structural Deficiencies	Minor Const.	$15,529
5	Perry Point	MD	Design/Build Building 361 Clinical Renovations	Minor Const.	$15,950
5	Perry Point	MD	Improve Physical Security	NRM-IM	$11,388
5	Perry Point	MD	Install LED Lights in Parking Lots	NRM-IM	$9,979
5	Perry Point	MD	Install Perimeter Fencing at Perry Point	NRM-IM	$10,625
5	Perry Point	MD	Upgrade Connecting Corridor Mechanical Units	NRM-IM	$10,738
5	Perry Point	MD	Upgrade Site Surveillance System	NRM-IM	$16,047
5	Perry Point	MD	Renovate Building 314 Complex as Wellness Facility	NRM-Sus	$10,493
5	Perry Point	MD	Upgrade Public and Staff Restrooms	NRM-Sus	$5,297
1	Togus	ME	Portland ASC	Major Lease	$15,515
1	Togus	ME	Construct Community Living Center West Addition	Minor Const.	$8,954
1	Togus	ME	Construct Substance Abuse Residential Recovery Treatment Program Building Phase II	Minor Const.	$13,337
1	Togus	ME	Calais Community Based Outpatient Clinic	Minor Lease	$132
1	Togus	ME	Togus Warehouse (Harpers)	Minor Lease	$125
1	Togus	ME	Replace Boilers and Extend Natural Gas Service	NRM-IM	$22,000
1	Togus	ME	Replace Roofs	NRM-IM	$7,000
1	Togus	ME	Replace Water Storage Tank and Replace Domestic Water Service Lines	NRM-IM	$14,700
1	Togus	ME	Tuckpointing and Masonry Repairs	NRM-IM	$10,000
1	Togus	ME	Renovate Interventional Radiology Suite	NRM-Sus	$7,583
1	Togus	ME	Renovate Police Department	NRM-Sus	$6,815
1	Togus	ME	Renovate Same Day Surgery and Post Anesthesia Care Unit	NRM-Sus	$9,904
1	Togus	ME	Renovate Specialty Care Unit	NRM-Sus	$5,655
1	Togus	ME	Repoint Building 205 Masonry	NRM-Sus	$5,395
10	Ann Arbor	MI	Modernize, Update and Right Size Clinical Lab Services	Minor Const.	$15,350
10	Ann Arbor	MI	Health Care Research and Development	Minor Lease	$892
10	Ann Arbor	MI	Construct Exam Spaces in Emergency Department	NRM-Sus	$6,930

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10	Ann Arbor	MI	Modernize the 5th Floor Inpatient Medical/Surgical Unit	NRM-Sus	$9,900
10	Ann Arbor	MI	Renovate and update Dental suite	NRM-Sus	$6,534
10	Ann Arbor	MI	Renovate Research Space to Support the Growing Demand for Clinical Research/Trials	NRM-Sus	$15,600
10	Battle Creek	MI	Enlarge Laundry Storage Area, Building 145	Minor Const.	$15,993
VBA	Detroit	MI	Detroit Regional Office 1	Major Lease	$2,600
VBA	Detroit	MI	Renovate and Realign Regional Office	Minor Const.	$8,400
VBA	Detroit	MI	Renovate and Realign Regional Office	Minor Const.	$8,400
VBA	Detroit	MI	East Lansing Vocational Rehabilitation and Employment	Minor Lease	$62
VBA	Detroit	MI	Grand Rapids Vocational Rehabilitation and Employment Parking	Minor Lease	$43
10	Detroit	MI	Refurbish Atrium	NRM-Sus	$14,520
NCA	Great Lakes	MI	Gravesite Expansion	Major Const.	$50,000
12	Iron Mountain	MI	Replace Gladstone Community Based Outpatient Clinic	Minor Lease	$640
12	Iron Mountain	MI	Replace Hancock Community Based Outpatient Clinic	Minor Lease	$600
12	Iron Mountain	MI	Replace Ironwood Community Based Outpatient Clinic	Minor Lease	$1,300
12	Iron Mountain	MI	Replace Menominee Community Based Outpatient Clinic	Minor Lease	$630
12	Iron Mountain	MI	Replace Rhinelander Community Based Outpatient Clinic	Minor Lease	$1,200
12	Iron Mountain	MI	Non-Capital - Specialty Care and Support	Other	$0
10	Saginaw	MI	Domestic Water and Restroom Renovation Floors 3, 4 and 5	NRM-IM	$5,600
23	Minneapolis	MN	Expand Building 49	Minor Const.	$8,450
23	Minneapolis	MN	Renovate to Upgrade Existing Substandard Operating Rooms and Construct a Surgery Support Center	Minor Const.	$10,400
23	Minneapolis	MN	Renovate 1J for Outpatient Mental Health	NRM-Sus	$6,000
23	Minneapolis	MN	Renovate for a Private Patient Medical Bed Ward (3L)	NRM-Sus	$8,800
23	Minneapolis	MN	Renovate Primary Care Clinic 1U, (Create First Impressions Phase 2)	NRM-Sus	$5,800
VBA	St Paul	MN	St Paul Regional Office	Major Lease	$6,900
VBA	St Paul	MN	Renovate Regional Office	Minor Const.	$9,600
VBA	St Paul	MN	St. Paul Parking	Minor Lease	$39
23	St. Cloud	MN	Construct Clinical Training Center	Minor Const.	$15,307
23	St. Cloud	MN	Construct Community Living Center Cottage West	Minor Const.	$15,518
23	St. Cloud	MN	Construct Fourth Community Living Center Cottage	Minor Const.	$9,900
23	St. Cloud	MN	Construct Guard Shacks	Minor Const.	$3,074

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23	St. Cloud	MN	Construct Multidisciplinary Specialty Clinic	Minor Const.	$15,800
23	St. Cloud	MN	Construct Second Patient-Aligned Care Teams Clinic Building 4, First Floor	Minor Const.	$15,800
23	St. Cloud	MN	Construct Third Community Living Center Cottage	Minor Const.	$15,800
23	St. Cloud	MN	Create Patient-Aligned Care Teams Clinic Building 29, First Floor	Minor Const.	$14,900
23	St. Cloud	MN	Create Patient-Aligned Care Teams Clinic Second Floor Building 29	Minor Const.	$13,918
23	St. Cloud	MN	Expand Surgical and Specialty Services, Building 1	Minor Const.	$13,560
23	St. Cloud	MN	Remodel and Expand Building 2 Patient Care	Minor Const.	$14,900
23	St. Cloud	MN	Renovate and Expand Building 8	Minor Const.	$14,800
23	St. Cloud	MN	Renovate Building 51, Second Floor	Minor Const.	$13,530
23	St. Cloud	MN	Renovate/Expand Building 50, Second Floor Community Living Center	Minor Const.	$15,000
23	St. Cloud	MN	Renovate/Expand Building 51, First Floor Community Living Center	Minor Const.	$15,481
23	St. Cloud	MN	Install Ground Source Heat Pumps, Building 29	NRM-IM	$6,050
23	St. Cloud	MN	Install Support Space Utility Infrastructure Campus Wide	NRM-IM	$5,525
23	St. Cloud	MN	Repair Building 9	NRM-IM	$6,132
23	St. Cloud	MN	Replace Finish Assemblies	NRM-IM	$12,450
23	St. Cloud	MN	Upgrade Windows Buildings 3, 4, 8, 9 and Corridors	NRM-IM	$7,000
23	St. Cloud	MN	Remodel Building 48, First Floor for Swing Space	NRM-Sus	$7,220
23	St. Cloud	MN	Renovate Building 28, First Floor West Side for Mental Health Residential Rehab Treatment Program	NRM-Sus	$9,000
23	St. Cloud	MN	Renovate Building 29, Second Floor for Primary Care Clinical Space	NRM-Sus	$5,230
15	Columbia	MO	Address Physical Security Deficiencies Phase 1	Minor Const.	$12,118
15	Columbia	MO	Construct Parking Garage	Minor Const.	$8,900
15	Columbia	MO	Construct Residential Rehab Treatment Program Building	Minor Const.	$15,895
15	Columbia	MO	Expand Mental Health Clinic	Minor Const.	$8,019
15	Columbia	MO	Mental Health Transitional Residence	Minor Lease	$34
15	Columbia	MO	St. James Community Based Outpatient Clinic	Minor Lease	$413
15	Columbia	MO	Convert Community Living Center to Inpatient Medical Ward	NRM-Sus	$5,500
NCA	Jefferson Barracks	MO	Repair Roads and Parking Lots and Replace Committal Shelter 4	Minor Const.	$5,050
NCA	Jefferson Barracks	MO	Expand Irrigation System	Minor Const.	$9,020
15	Kansas City	MO	Construct Community Living Center	Minor Const.	$16,403
15	Kansas City	MO	Construct Inpatient Medicine Bed Addition for Patient Privacy and Right-sizing, Phase 1	Minor Const.	$16,211

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15	Kansas City	MO	Construct Parking Garage Addition	Minor Const.	$16,214
15	Kansas City	MO	Construct Pharmacy and Outpatient Clinic Addition	Minor Const.	$15,283
15	Kansas City	MO	Expand Inpatient Medicine Bed Ward for Patient Privacy, Phase 2	Minor Const.	$15,867
15	Kansas City	MO	Expand Radiology and Right-Size Laboratory Services	Minor Const.	$15,976
15	Kansas City	MO	Expand Belton Community-Based Outpatient Clinic	Minor Lease	$1,662
15	Kansas City	MO	Mental Health Residential Rehabilitation	Minor Lease	$981
15	Kansas City	MO	Shawnee Community Based Outpatient Clinic	Minor Lease	$1,000
15	Kansas City	MO	Ward Parkway Administrative	Minor Lease	$2,300
15	Kansas City	MO	Renovate Building 26 to relocate Prosthetics	NRM-Sus	$5,571
15	Poplar Bluff	MO	Construct Community Living Center	Minor Const.	$17,270
15	Poplar Bluff	MO	Construct Laboratory Service Facility	Minor Const.	$11,325
15	Poplar Bluff	MO	Construct Parking Structure and Photovoltaic Energy System	Minor Const.	$13,000
15	Poplar Bluff	MO	Construct Women's Health and Physical Therapy Addition	Minor Const.	$16,000
15	Poplar Bluff	MO	Expand Dental Service	Minor Const.	$9,500
15	Poplar Bluff	MO	Replace Building 5 to Co-Locate Administration and Support Services	Minor Const.	$13,500
15	Poplar Bluff	MO	Renovate Fifth Floor Building 1	NRM-Sus	$9,790
15	Poplar Bluff	MO	Repair Warehouse for Emergency Preparedness and Seismic Deficiencies	Seismic	$5,800
15	St Louis	MO	Replace Seismically Deficient Building 1, 1CA and 2	Major Const.	$1,674,143
15	St Louis	MO	Replacement of Inpatient Mental Health, Building 51	Major Const.	$240,432
VBA	St Louis	MO	St Louis Regional Office	Major Lease	$4,700
15	St Louis	MO	Construct Storage Building	Minor Const.	$17,596
15	St Louis	MO	Construct Water Treatment Facility	Minor Const.	$6,601
15	St Louis	MO	Create Hospice House	Minor Const.	$17,233
VBA	St Louis	MO	St Louis Records Management Center Support	Minor Lease	$530
15	St Louis	MO	Renovate Building 23 to Modernize Prosthetics Operations	NRM-Sus	$7,355
15	St Louis	MO	Renovate Second Floor and Correct Deficiencies, Building 18	NRM-Sus	$5,903
15	St Louis	MO	Renovate Second Floor South, Building 52	NRM-Sus	$6,926
NCA	Biloxi	MS	Replacement and Cemetery Improvements	Major Const.	$55,000
16	Biloxi	MS	Construct Expansion and Renovation to the Ambulatory Care Center	Minor Const.	$15,950
16	Biloxi	MS	Renovate Floors 1 and 2, Building 19	NRM-Sus	$17,500
VBA	Jackson	MS	Renovate and Realign Regional Office	Minor Const.	$9,130

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16	Jackson	MS	Renovate Primary Care Green for Patient-Aligned Care Teams	NRM-Sus	$6,147
NCA	Natchez	MS	Renovate Administration Facility	Minor Const.	$1,710
VBA	Ft. Harrison	MT	Brace Non-structural Components	Minor Const.	$750
VBA	Ft. Harrison	MT	Renovate and Realign Regional Office	Minor Const.	$4,900
6	Asheville	NC	Expand Outpatient Services	Major Const.	$169,120
6	Asheville	NC	Construct New Sterile Processing Services Addition Adjacent to Operating Room Suite	Minor Const.	$15,675
6	Asheville	NC	Construct Primary Care Building #2	Minor Const.	$15,950
6	Asheville	NC	Construct Primary Care Building #3	Minor Const.	$10,080
6	Asheville	NC	Construct Space for Patient Education and Support Space	Minor Const.	$14,560
6	Asheville	NC	Construct Specialty Care Clinic #1	Minor Const.	$15,960
6	Asheville	NC	Construct Specialty Clinic #2	Minor Const.	$15,900
6	Asheville	NC	Construct Surgical Clinics Adjacent to Operating Suite	Minor Const.	$15,730
6	Asheville	NC	Expand Imaging Department	Minor Const.	$15,680
6	Asheville	NC	Ancillary/Diagnostic Services	Minor Lease	$6,450
6	Asheville	NC	Energy Savings Performance Contract for Energy Reduction	NRM-IM	$16,800
6	Asheville	NC	Renovate Buildings 2/3/4/5/6/7 for Facilities Condition Corrections	NRM-IM	$7,480
6	Asheville	NC	Correct Deficiencies in Buildings 47 and 62	NRM-Sus	$10,780
6	Durham	NC	Construct Main Hospital and Supportive Infrastructures	Major Const.	$1,211,045
6	Durham	NC	Construct New Patient Experience Structure and Entrance	Minor Const.	$15,000
6	Durham	NC	Improve Main Hospital Entry	Minor Const.	$10,000
6	Durham	NC	Durham Teleradiology Office II	Minor Lease	$290
6	Durham	NC	Health Services Research & Development, Fiscal, and Human Resources Office at Legacy Tower	Minor Lease	$1,750
6	Durham	NC	National Teleradiology Offices at Croasdaile	Minor Lease	$410
6	Durham	NC	Office of Quality and Production	Minor Lease	$270
6	Durham	NC	Install Generator, Cooling Tower, and Chiller at F-Wing Building # 1	NRM-Sus	$5,000
6	Fayetteville	NC	Construct a New Medical Center	Major Const.	$2,072,999
6	Fayetteville	NC	Community Living Center for Coast	Major Lease	$5,394
6	Fayetteville	NC	Construct an Ambulance Bay with office area	Minor Const.	$3,076
6	Fayetteville	NC	Install an overhead Bridge to MRI Building	Minor Const.	$4,400
6	Fayetteville	NC	Physical Medicine and Rehabilitation Space	Minor Lease	$2,085
6	Fayetteville	NC	Renew Sanford Community Based Outpatient Clinic	Minor Lease	$1,200
6	Fayetteville	NC	Renew the Brunswick Community Based Outpatient Clinic	Minor Lease	$1,150

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
6	Fayetteville	NC	Correct all Access Deficiencies for the Site	NRM-IM	$7,000
6	Fayetteville	NC	Correct Electrical Deficiencies	NRM-IM	$16,665
6	Fayetteville	NC	Repair Water and Sanitary Mains and Outflows	NRM-IM	$5,450
6	Fayetteville	NC	Convert Physical Medicine and Rehabilitation Services Space to Warehouse space	NRM-Sus	$11,164
6	Fayetteville	NC	Renovate Building 11 for Historic Preservation	NRM-Sus	$7,480
6	Fayetteville	NC	Renovate Community Living Center space for Clinical Service	NRM-Sus	$11,032
6	Fayetteville	NC	Renovate Intensive Care Unit on 1D	NRM-Sus	$11,764
6	Fayetteville	NC	Renovate Radiology	NRM-Sus	$14,957
6	Salisbury	NC	Construct New Multi-Specialty Outpatient Center	Major Const.	$875,880
6	Salisbury	NC	Charlotte Outpatient Clinic	Major Lease	$10,000
6	Salisbury	NC	Addition to Building 6 for Research space	Minor Const.	$6,050
6	Salisbury	NC	Addition to Hospice Facility	Minor Const.	$7,100
NCA	Salisbury	NC	Renovate Public Restroom, Site Repairs and Facility Condition Deficiencies	Minor Const.	$3,050
6	Salisbury	NC	Building 5 Seismic Restraint	NRM-IM	$7,023
6	Salisbury	NC	Conduct Upgrades to Campus Elevators	NRM-IM	$5,940
6	Salisbury	NC	Correct Seismic Restraint Deficiencies Building 2	NRM-IM	$6,600
6	Salisbury	NC	Correct Building 2 Architectural Deficiencies	NRM-IM	$7,700
6	Salisbury	NC	Correct Deficiencies and Renovate Building 6	NRM-IM	$6,790
6	Salisbury	NC	Correct Deficiencies and Renovate Buildings 16 and 18	NRM-IM	$6,875
6	Salisbury	NC	Correct Deficiencies and Renovate Connecting Corridors and Tunnels	NRM-IM	$8,250
6	Salisbury	NC	Correct Facility Condition Assessment Deficiencies Building 3	NRM-IM	$9,620
6	Salisbury	NC	Correct Facility Condition Assessment Deficiencies Building 42	NRM-IM	$8,976
6	Salisbury	NC	Correct Generators/Switchgear Deficiencies, Building 34, 35, 36 and 38	NRM-IM	$5,005
6	Salisbury	NC	Correct Legionella Management Deficiencies, Buildings 8, 13, 21 and 43	NRM-IM	$5,500
6	Salisbury	NC	Install Photovoltaic panels	NRM-IM	$7,150
6	Salisbury	NC	Install Photovoltaic Panels Phase 2	NRM-IM	$7,150
6	Salisbury	NC	Renovate Building 4	NRM-IM	$9,753
6	Salisbury	NC	Replace Air Handlers, Buildings 5, 6, 16, 21, and 42	NRM-IM	$8,800
6	Salisbury	NC	Renovate Building 4 for Mental Health Outpatient Services	NRM-Sus	$9,900
6	Salisbury	NC	Repair Masonry and Structural Issues Campus Wide	NRM-Sus	$5,800
6	Salisbury	NC	Resurface Roadways Station Wide/Sidewalk Repairs	NRM-Sus	$5,457
NCA	Wilmington	NC	Repair Historic Brick Wall	Minor Const.	$1,070

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
23	Fargo	ND	Expand Prosthetics and Physical Therapy/Occupational Therapy	Minor Const.	$15,990
VBA	Fargo	ND	Renovate and Realign Regional Office	Minor Const.	$2,100
23	Fargo	ND	Repair Electrical System Issues	NRM-IM	$5,526
23	Fargo	ND	Repair Parking Lots	NRM-IM	$5,063
23	Fargo	ND	Replace Heating, Ventilation, and Air Conditioning Systems	NRM-IM	$6,940
23	Fargo	ND	Replace Interior Utility Mains	NRM-IM	$6,632
23	Fargo	ND	Replace Selected Flooring and Corridor Finishes	NRM-IM	$5,690
23	Fargo	ND	Reassign Administration Space to Support	Other	$0
23	Fargo	ND	Reassign Primary Care Clinics Space to Specialty Clinic Space	Other	$0
VBA	Lincoln	NE	Lincoln Regional Office	Major Lease	$2,500
VBA	Lincoln	NE	Renovate and Realign Regional Office	Minor Const.	$7,743
23	Omaha	NE	Construct Patient Care Tower	Major Const.	$295,180
23	Omaha	NE	Construct Additional Floors on parking garage	Minor Const.	$12,121
1	Manchester	NH	Construct Community Living Center	Major Const.	$99,535
1	Manchester	NH	Combine and Expand NH Seacoast Community Based Outpatient Clinics	Major Lease	$20,257
1	Manchester	NH	Construct Parking Garage	Minor Const.	$15,232
VBA	Manchester	NH	Manchester Regional Office 2	Minor Lease	$73
1	Manchester	NH	Renovate Building 1 Basement for Support Services	NRM-Sus	$11,508
1	Manchester	NH	Renovate Building 1, 2nd Floor for Laboratory	NRM-Sus	$7,925
1	Manchester	NH	Replace Building 1	Seismic	$210,000
2	East Orange	NJ	Correct Seismic Deficiencies, Building 1	Major Const.	$323,000
2	East Orange	NJ	Construct Ambulatory care building	Minor Const.	$15,400
2	East Orange	NJ	construct parking garage Ph 2	Minor Const.	$9,570
2	East Orange	NJ	Core Lab Consolidation - Building 1	Minor Const.	$12,100
2	East Orange	NJ	Renovate Building 18 - Mental Health	Minor Const.	$13,550
2	East Orange	NJ	Hackensack-Bergen Community Based Outpatient Clinic	Minor Lease	$400
2	East Orange	NJ	Jersey City Community Based Outpatient Clinic	Minor Lease	$135
2	East Orange	NJ	Improve and upgrade electrical system	NRM-IM	$10,940
2	East Orange	NJ	Upgrade heating system - Phase 2	NRM-IM	$10,780
2	East Orange	NJ	Upgrade Heating, Ventilation, and Air Conditioning system	NRM-IM	$11,880
2	East Orange	NJ	Upgrade Heating, Ventilation, and Air Conditioning Systems Digital Control	NRM-IM	$6,380
2	East Orange	NJ	Consolidate Cardiology Clinic	NRM-Sus	$6,050
2	East Orange	NJ	Correct inpatient wards deficiencies	NRM-Sus	$10,680
2	East Orange	NJ	Correct Seismic Deficiencies, Building 18	NRM-Sus	$5,000
2	East Orange	NJ	Correct Seismic Deficiencies, Building 7	NRM-Sus	$7,450
2	East Orange	NJ	Renovate and upgrade ward 9A	NRM-Sus	$6,820
2	East Orange	NJ	Renovate Eye Clinic	NRM-Sus	$8,480

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
2	East Orange	NJ	Upgrade Architectural deficiencies, doors and windows	NRM-Sus	$6,600
NCA	Finn's Point	NJ	Restore Historic Wall	Minor Const.	$2,120
2	Lyons	NJ	Correct Seismic Deficiencies, Building 53	Major Const.	$34,100
2	Lyons	NJ	Construct Community Living Center Support Spaces - Phase 5	Minor Const.	$13,200
2	Lyons	NJ	Construct Solar Energy Field	NRM-IM	$7,150
2	Lyons	NJ	Correct Seismic Deficiencies, Building 57	NRM-Sus	$5,900
2	Lyons	NJ	Correct Seismic Deficiencies, Building 7	NRM-Sus	$8,800
2	Lyons	NJ	Modernization of Water Systems	NRM-Sus	$11,800
2	Lyons	NJ	Repair Foundation Drains	NRM-Sus	$5,500
2	Lyons	NJ	Upgrade and renovate Kitchen, Building 54	NRM-Sus	$11,000
2	Lyons	NJ	Upgrade Piping, Buildings 2, 5, 6, 8 and 9	NRM-Sus	$6,160
VBA	Newark	NJ	Newark Regional Office 1	Major Lease	$1,900
VBA	Newark	NJ	Renovate Regional Office 1	Minor Const.	$8,900
VBA	Newark	NJ	Newark Antenna	Minor Lease	$6
VBA	Newark	NJ	Trenton Parking	Minor Lease	$2
VBA	Newark	NJ	Trenton Vocational Rehabilitation and Employment Office	Minor Lease	$20
22	Albuquerque	NM	Build Women's Health Clinic	Minor Const.	$11,250
22	Albuquerque	NM	Consolidate Medical and Surgical Intensive Care Unit	Minor Const.	$14,000
22	Albuquerque	NM	Construct Dental Clinic Space	Minor Const.	$15,950
22	Albuquerque	NM	Construct Medical Support Complex	Minor Const.	$15,200
22	Albuquerque	NM	Construct Specialty Clinics Building	Minor Const.	$15,950
22	Albuquerque	NM	Expand Building 77 for Ancillary-Diagnostic Services	Minor Const.	$14,950
22	Albuquerque	NM	Expand Canteen Service Space	Minor Const.	$9,600
22	Albuquerque	NM	Expand Community Living Center Space	Minor Const.	$15,900
22	Albuquerque	NM	Expand the Emergency Department	Minor Const.	$15,900
22	Albuquerque	NM	Expand/Renovate B41 2A & B for Surgical Specialty Clinics	Minor Const.	$11,750
22	Albuquerque	NM	Renovate and Expand Radiology	Minor Const.	$12,775
22	Albuquerque	NM	Renovate Building 41, 5D for Inpatient Single Bed Unit	Minor Const.	$15,550
22	Albuquerque	NM	Renovate Building 41, Quad 3A for Inpatient Private Bed Unit	Minor Const.	$15,500
VBA	Albuquerque	NM	Renovate Regional Office	Minor Const.	$4,500
22	Albuquerque	NM	Renovate Spinal Cord Injury Building	Minor Const.	$12,650
22	Albuquerque	NM	Upgrade Operating Rooms (Building 41)	Minor Const.	$15,650
VBA	Albuquerque	NM	Albuquerque Parking	Minor Lease	$11
VBA	Albuquerque	NM	Albuquerque Regional Office 2	Minor Lease	$13
22	Albuquerque	NM	Gallup Community Based Outpatient Clinic	Minor Lease	$3,275
22	Albuquerque	NM	Correct Deficiencies, Building 1-Architectural, Electrical, Mechanical, Plumbing	NRM-IM	$5,250

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
22	Albuquerque	NM	Correct Deficiencies, Building 41 (Phase 1)-Architectural, Mechanical, Electrical and Water	NRM-IM	$7,600
22	Albuquerque	NM	Improve Main Entrance to Campus	NRM-IM	$9,600
22	Albuquerque	NM	Renovate and Expand Sterile Processing Services/Distribution	NRM-IM	$13,650
22	Albuquerque	NM	Repair Roads and Upgrade Pedestrian Circulation on Campus	NRM-IM	$5,200
22	Albuquerque	NM	Correct Deficiencies and Renovate B-3, Ph. 1, Architectural, Electrical, Mechanical, Plumbing	NRM-Sus	$6,225
22	Albuquerque	NM	Long Term Use Agreement of Air Force Land	Other	$750
22	Albuquerque	NM	Provide Increased Lab and Pathology Clinic Stops-Reduce Backlog	Other	$0
21	Las Vegas	NV	Add Physical Medicine and Rehabilitation Building	Minor Const.	$15,950
21	Las Vegas	NV	Construct a New Audiology Building	Minor Const.	$15,900
21	Las Vegas	NV	Construct Ambulatory Surgery Wing	Minor Const.	$15,900
21	Las Vegas	NV	Construct Eye Clinic Wing	Minor Const.	$15,900
21	Las Vegas	NV	Construct Pain Medicine Building	Minor Const.	$15,900
21	Las Vegas	NV	Expand and Renovate the Dental Clinic in Building 1	Minor Const.	$15,900
21	Las Vegas	NV	Improve Central Utility Plant	NRM-IM	$10,990
21	Las Vegas	NV	Install Utility Loop	NRM-IM	$50,000
21	Reno	NV	Construct Inpatient Mental Health Facility	Minor Const.	$19,230
21	Reno	NV	Convert Sixth Floor Wing on Building 12 to Support Ambulatory Specialty Care Services	Minor Const.	$9,350
21	Reno	NV	Provide United States Pharmacopeial 800 Compounding Rooms	Minor Const.	$3,000
21	Reno	NV	Purchase Land for Medical Center Expansion and Parking	Minor Const.	$6,200
21	Reno	NV	Renovate Building 12 First Floor and Add Second Floor	Minor Const.	$18,700
21	Reno	NV	Fallon Community Based Outpatient Clinic	Minor Lease	$4,559
21	Reno	NV	North Campus	Minor Lease	$5,600
21	Reno	NV	Correct Electrical System Deficiencies in Building 1	NRM-Sus	$5,500
21	Reno	NV	Replace Utility System Piping from Building 12 to Buildings 1, 1D and 10	NRM-Sus	$8,800
2	Albany	NY	Construct Parking Garage phase 1	Minor Const.	$15,248
2	Albany	NY	Expand Emergency Electrical Power System	NRM-IM	$5,730
2	Albany	NY	Replace 11A Air Handlers	NRM-IM	$8,502
2	Albany	NY	Replace Transformers	NRM-IM	$24,775
2	Albany	NY	Upgrade and Expand Chiller Plant	NRM-IM	$20,040
2	Albany	NY	Renovate 8A for Inpatient Ward	NRM-Sus	$11,438
2	Albany	NY	Renovate 8B for Inpatient Ward with Privacy Phase 3	NRM-Sus	$11,803

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
2	Albany	NY	Renovate for Community Living Center Phase 4	NRM-Sus	$10,925
2	Albany	NY	UEAC ECM 6.01 Building Envelope Modifications	Other	$0
2	Albany	NY	Utility Energy Service Contract - Energy Conservation Measure - Photovoltaic System in Parking Lot	Other	$0
2	Albany	NY	Utility Energy Service Contract - Exterior Lighting Improvements	Other	$0
2	Albany	NY	Utility Energy Service Contract Energy Conservation Measure - Mechanical Insulation	Other	$0
2	Albany	NY	Utility Energy Service Contract Energy Conservation Measure - Continuous Commissioning	Other	$0
2	Albany	NY	Utility Energy Service Contract Energy Conservation Measure - Electric Submeters	Other	$0
2	Albany	NY	Utility Energy Service Contract Energy Conservation Measure - Install Low Flow Pre-Rinse Sprayers	Other	$0
2	Albany	NY	Utility Energy Service Contract Energy Conservation Measure - Interior Lighting Improvements	Other	$0
2	Albany	NY	Utility Energy Service Contract Energy Conservation Measure - Replace Domestic Fixtures	Other	$0
2	Albany	NY	Utility Energy Service Contract Energy Conservation Measure- Replace Steam Traps	Other	$0
2	Batavia	NY	Inpatient Geropsych Unit	Minor Const.	$14,492
2	Batavia	NY	Building 5 Renovation Part 2	NRM-IM	$12,600
2	Batavia	NY	Building 1, 3rd Floor Renovation	NRM-IM	$16,000
2	Batavia	NY	Modernize Electrical Distribution	NRM-IM	$16,000
2	Batavia	NY	Warehouse Renovations	NRM-IM	$15,500
2	Batavia	NY	Upgrade Outpatient Clinical Space	NRM-Sus	$10,900
NCA	Bath	NY	Gravesite Expansion	Minor Const.	$5,860
2	Bronx	NY	Correct Seismic and Structural Deficiencies	Major Const.	$63,216
2	Bronx	NY	Expand Research Building	Major Const.	$100,000
2	Bronx	NY	Create Parking Garage	Minor Const.	$16,000
2	Bronx	NY	Create Parking Garage Phase 2	Minor Const.	$16,000
2	Bronx	NY	Create Parking Garage Phase 3	Minor Const.	$16,000
2	Bronx	NY	Replace Air Handlers Phase 5	NRM-IM	$8,000
2	Bronx	NY	Replace Electrical Switchgear Phase 2	NRM-IM	$12,100
2	Bronx	NY	Replace Research Elevators	NRM-IM	$6,000
2	Bronx	NY	Replace Secondary Electrical Distribution System Phase 1	NRM-IM	$8,800
2	Bronx	NY	Replace Water Infrastructure Distribution System Phase 2	NRM-IM	$6,000
2	Bronx	NY	Replace Windows Phase 3	NRM-IM	$6,000

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
2	Bronx	NY	Upgrade Campus Site Conditions	NRM-IM	$8,000
2	Bronx	NY	Upgrade Hallways and Bathrooms - Phase 2	NRM-IM	$11,550
2	Bronx	NY	Upgrade Hallways and Bathrooms Phase 3	NRM-IM	$11,550
2	Bronx	NY	Expand Ancillary/Diagnostics	NRM-Sus	$13,000
2	Bronx	NY	Expand Community Living Center	NRM-Sus	$17,000
2	Bronx	NY	Expand Outpatient Mental Health	NRM-Sus	$18,000
2	Bronx	NY	Expand Primary Care	NRM-Sus	$19,000
2	Bronx	NY	Expand Specialty Care Phase 1	NRM-Sus	$19,000
2	Bronx	NY	Expand Specialty Care Phase 2	NRM-Sus	$9,000
2	Brooklyn	NY	Abate Asbestos Building 1 12th through 20th floors	NRM-IM	$13,200
2	Brooklyn	NY	Abate Asbestos Building 1 5th through 11th floors	NRM-IM	$13,200
2	Brooklyn	NY	Abate Asbestos Building 1 Basement, Ground, First, Second and Third Floors	NRM-IM	$13,200
2	Brooklyn	NY	Abate Asbestos Building 1, 2, 4, and 6	NRM-IM	$13,200
2	Brooklyn	NY	Conduct Retro-Commissioning Buildings 1, 4, 14 and 15	NRM-IM	$5,500
2	Brooklyn	NY	Conduct Water Conservation Project	NRM-IM	$6,600
2	Brooklyn	NY	Construct On-Site Cogeneration Plant	NRM-IM	$5,500
2	Brooklyn	NY	Correct Building 4 Condition Deficiencies	NRM-IM	$6,600
2	Brooklyn	NY	Correct Research Space Deficiencies	NRM-IM	$9,900
2	Brooklyn	NY	Implement Legionella Prevention Measures	NRM-IM	$8,800
2	Brooklyn	NY	Install Fire Safety Improvements	NRM-IM	$6,600
2	Brooklyn	NY	Install Flood Protection Building 1	NRM-IM	$6,600
2	Brooklyn	NY	Install Nurse Call System	NRM-IM	$6,600
2	Brooklyn	NY	Repair Parapet Walls and Exterior Walls	NRM-IM	$8,800
2	Brooklyn	NY	Replace 250 Ton Air Cooled Chiller	NRM-IM	$5,500
2	Brooklyn	NY	Replace Boilers 1, 2,3 and 4	NRM-IM	$31,900
2	Brooklyn	NY	Replace Building 15 Generator	NRM-IM	$6,600
2	Brooklyn	NY	Replace Building 4 Roof top Heating, Ventilation, and Air Conditioning Units	NRM-IM	$5,500
2	Brooklyn	NY	Replace Cooling Towers	NRM-IM	$8,800
2	Brooklyn	NY	Replace Data Center Heating, Ventilation, and Air Conditioning System	NRM-IM	$5,500
2	Brooklyn	NY	Replace Emergency Room Heating, Ventilation, and Air Conditioning Unit	NRM-IM	$5,500
2	Brooklyn	NY	Replace Fire Alarm System, Buildings 15 and 4	NRM-IM	$6,600
2	Brooklyn	NY	Replace Heat Recovery Pumps	NRM-IM	$5,500
2	Brooklyn	NY	Replace Heating, Ventilation, and Air Conditioning Controls 16th Floor Building 1	NRM-IM	$5,500
2	Brooklyn	NY	Replace Heating, Ventilation, and Air Conditioning Controls 2nd, 3rd, 4th and 6th floor Building 1	NRM-IM	$6,600
2	Brooklyn	NY	Replace Heating, Ventilation, and Air Conditioning Controls Buildings 4,6,8 and 14	NRM-IM	$5,500

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
2	Brooklyn	NY	Replace Heating, Ventilation, and Air Conditioning Controls Fifth Floor Building 1	NRM-IM	$6,600
2	Brooklyn	NY	Replace Induction Units 7th to 16th floor	NRM-IM	$13,200
2	Brooklyn	NY	Replace Induction Units Basement to 6th floor	NRM-IM	$13,200
2	Brooklyn	NY	Replace Leslie Steam Valves Building 15	NRM-IM	$5,500
2	Brooklyn	NY	Replace Motor Control Centers	NRM-IM	$6,600
2	Brooklyn	NY	Replace North Building Roof	NRM-IM	$5,500
2	Brooklyn	NY	Replace OPC Building 15 Main Electrical Switch Gear	NRM-IM	$6,600
2	Brooklyn	NY	Replace Steam Lines	NRM-IM	$7,700
2	Brooklyn	NY	Replace Walk in Box Compressors	NRM-IM	$6,600
2	Brooklyn	NY	Replace Windows 13th, 14th,15th and 16th floors and other buildings	NRM-IM	$10,010
2	Brooklyn	NY	Replace Windows 5th,6th, 7th and 8th floor	NRM-IM	$11,550
2	Brooklyn	NY	Replace Windows 9th,10th, 11th and 12th floors	NRM-IM	$10,010
2	Brooklyn	NY	Replace Windows Basement through 4th floor	NRM-IM	$12,100
2	Brooklyn	NY	Upgrade Electrical Distribution	NRM-IM	$8,800
2	Brooklyn	NY	Upgrade Facility Site Lighting	NRM-IM	$6,600
2	Brooklyn	NY	Upgrade Fixed Equipment	NRM-IM	$6,600
2	Brooklyn	NY	Upgrade Site Water Lines	NRM-IM	$8,250
2	Brooklyn	NY	Consolidate Administrative Space	NRM-Sus	$7,700
2	Brooklyn	NY	Consolidate Mental Health Services Building 1	NRM-Sus	$8,250
2	Brooklyn	NY	Create Alternate Site for Emergency Operations	NRM-Sus	$5,500
2	Brooklyn	NY	Renovate Audiology and Speech	NRM-Sus	$7,700
2	Brooklyn	NY	Renovate Cardiac Catheterization and Cardiac Rehabilitation Suite	NRM-Sus	$6,600
2	Brooklyn	NY	Renovate Dental Clinic	NRM-Sus	$6,600
2	Brooklyn	NY	Renovate Dietetics Second Floor Building 1	NRM-Sus	$9,900
2	Brooklyn	NY	Renovate Inpatient Mental Health	NRM-Sus	$7,700
2	Brooklyn	NY	Renovate Neurology Space	NRM-Sus	$6,600
2	Brooklyn	NY	Renovate Specialty Care Clinic	NRM-Sus	$6,600
2	Brooklyn	NY	Renovate Wellness Center	NRM-Sus	$5,500
2	Brooklyn	NY	Repair Accessibility Deficiencies	NRM-Sus	$6,600
2	Brooklyn	NY	Upgrade Architectural Finishes 13th, 14th, 15th and 16th floors	NRM-Sus	$7,700
2	Brooklyn	NY	Upgrade Architectural Finishes 5th, 6th, 7th and 8th floors	NRM-Sus	$7,810
2	Brooklyn	NY	Upgrade Architectural Finishes 9th,10th,11th and 12th floors	NRM-Sus	$7,700
2	Brooklyn	NY	Upgrade Architectural Finishes Basement, 1st, 2nd,3rd and 4th floors	NRM-Sus	$7,810
2	Brooklyn	NY	Upgrade Site Security	NRM-Sus	$6,600
2	Brooklyn	NY	Correct Seismic Deficiencies	Seismic	$252,500
2	Buffalo	NY	Implement Patient-Aligned Care Teams Primary Care Group I (A-Wing)	Minor Const.	$15,739

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
2	Buffalo	NY	Modernize Emergency Department	Minor Const.	$16,000
2	Buffalo	NY	Administrative Swing Space (6C)	NRM-Sus	$11,000
2	Buffalo	NY	Modernize Laundry, Buildings 6 and 1	NRM-Sus	$6,000
2	Buffalo	NY	Modernize Outpatient Mental Health Clinics	NRM-Sus	$5,450
2	Buffalo	NY	Relocate Ambulatory Surgery Unit, Post Anesthesia Care Unit and Intensive Care Unit	NRM-Sus	$16,000
2	Buffalo	NY	Relocate OR and Cath Lab	NRM-Sus	$16,000
2	Buffalo	NY	Relocate Sterile Processing Services and Storage	NRM-Sus	$12,000
2	Buffalo	NY	Renovate 10D	NRM-Sus	$8,800
NCA	Calverton	NY	Gravesite Expansion	Major Const.	$50,000
2	Castle Point	NY	New specialty and support services	Major Const.	$55,600
2	Castle Point	NY	Super Community Based Outpatient Clinic/ Health Care Center	Major Lease	$16,500
2	Castle Point	NY	Enlarge Building 15H Community Living Center	Minor Const.	$11,400
2	Castle Point	NY	Relocate Prosthetics suite	Minor Const.	$9,130
2	Castle Point	NY	Upgrade Outpatient Clinic H	Minor Const.	$13,640
2	Castle Point	NY	Primary Care Enhancement	NRM-Sus	$14,050
NCA	Long Island	NY	Irrigation Project, Phase 1	Minor Const.	$2,630
2	Montrose	NY	Modernize Community Living Center	Major Const.	$84,400
2	Montrose	NY	Build Community Living Center, Phase 3	Minor Const.	$15,620
2	Montrose	NY	Build Community Living Centers of excellence Phase 4 B	Minor Const.	$15,345
2	Montrose	NY	Build new veteran centered community living centers of excellence Home 4 Phase A	Minor Const.	$16,170
2	Montrose	NY	Build New Community Based Outpatient Clinic in Middletown NY	Minor Lease	$2,150
2	Montrose	NY	Install Air Conditioning Systems, Building 29	NRM-Sus	$6,050
2	Montrose	NY	Replace 15 Air Handling Unit and Roof	NRM-Sus	$6,320
2	Montrose	NY	Replace high voltage transformers throughout the campus	NRM-Sus	$5,775
2	Montrose	NY	Replace Locking System	NRM-Sus	$7,860
VBA	New York	NY	New York Antenna	Minor Lease	$29
2	New York	NY	Abate Asbestos Phase 1	NRM-IM	$7,100
2	New York	NY	Abate Asbestos Phase 2	NRM-IM	$7,050
2	New York	NY	Accomplish Retro Commissioning Manhattan	NRM-IM	$5,500
2	New York	NY	Conduct Energy Savings Performance Contract	NRM-IM	$9,900
2	New York	NY	Consolidate Research Space	NRM-IM	$10,780
2	New York	NY	Construct Data Center Addition	NRM-IM	$7,500
2	New York	NY	Correct Architectural Deficiencies	NRM-IM	$8,000
2	New York	NY	Implement Legionella Prevention Measures	NRM-IM	$8,800
2	New York	NY	Improve Accessibility	NRM-IM	$6,800
2	New York	NY	Install Chiller for Oncology Pharmacy and Cardiac catheterization	NRM-IM	$5,500
2	New York	NY	Install Chiller Plant Upgrades	NRM-IM	$8,800
2	New York	NY	Install Cogeneration Plant	NRM-IM	$6,600

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
2	New York	NY	Install Thermal Energy Storage	NRM-IM	$5,500
2	New York	NY	Install Water Conservation Devices	NRM-IM	$5,500
2	New York	NY	Mental Health Ward Improvements	NRM-IM	$9,880
2	New York	NY	Renovate Dental Clinic 2E	NRM-IM	$8,800
2	New York	NY	Renovate Patient Ward 17N and 17S	NRM-IM	$9,900
2	New York	NY	Renovate Patient Ward 8N	NRM-IM	$15,400
2	New York	NY	Renovate Patient Ward Mental Health 17W	NRM-IM	$9,900
2	New York	NY	Repair Accessibility Deficiencies Phase 2	NRM-IM	$7,550
2	New York	NY	Replace Animal Lab Chillers	NRM-IM	$5,500
2	New York	NY	Replace Heating, Ventilation, and Air Conditioning Controls Building 1	NRM-IM	$9,350
2	New York	NY	Replace Induction Units	NRM-IM	$6,600
2	New York	NY	Replace Operating Room Suite Air Handling Unit	NRM-IM	$6,600
2	New York	NY	Replace Steam Condensate Pumps	NRM-IM	$8,800
2	New York	NY	Replace Windows Phase I	NRM-IM	$13,200
2	New York	NY	Replace Windows Phase II	NRM-IM	$9,350
2	New York	NY	Replace Windows Phase III	NRM-IM	$10,450
2	New York	NY	Upgrade Architectural Doors and Hardware/ Entrance	NRM-IM	$9,680
2	New York	NY	Upgrade Architectural Finishes-flooring, ceiling, light fixtures	NRM-IM	$9,350
2	New York	NY	Expand Emergency Room/Ambulatory Entrance Phase 2	NRM-Sus	$6,500
2	New York	NY	Modernize Radiology Space	NRM-Sus	$8,540
2	New York	NY	Renovate 3E/3N Kitchen and Admin Offices	NRM-Sus	$5,060
2	New York	NY	Renovate 7N Rehab space	NRM-Sus	$9,900
2	New York	NY	Renovate Ground Floor, New Simulation/Learning Center	NRM-Sus	$6,000
2	New York	NY	Renovate Hoptel 10 South	NRM-Sus	$8,800
2	New York	NY	Renovate Inpatient Wards Phase 3	NRM-Sus	$8,890
2	New York	NY	Renovate Patient Wards Medical/Surgical	NRM-Sus	$8,700
2	New York	NY	Renovate VISN Prosthetics on 14S and 14W	NRM-Sus	$8,800
2	New York	NY	Upgrade Operating Rooms	NRM-Sus	$9,100
2	New York	NY	Lease Admin Space	Other	$4,950
2	New York	NY	Correct Nonstructural Seismic Deficiencies	Seismic	$70,500
2	Northport	NY	Build Community Living Center 5	Major Const.	$258,000
2	Northport	NY	Replace Heating, Ventilation, and Air Conditioning Building 92	NRM-IM	$11,000
2	Northport	NY	Replace Perimeter Fences	NRM-IM	$5,000
2	Northport	NY	Replace Primary Electric Distribution Phase 2	NRM-IM	$9,900
2	Northport	NY	Replace Roads and Sidewalks North East Campus	NRM-IM	$8,000
2	Northport	NY	Replace Roads, Parking Lots and Sidewalks South Campus	NRM-IM	$6,600
2	Northport	NY	Upgrade Research Heating, Ventilation, and Air Conditioning 61, 62	NRM-IM	$5,390

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
2	Northport	NY	Complete Spaces for Occupation 63N, 63S, 62G	NRM-Sus	$5,886
2	Northport	NY	Renovate Medical/Surgical Inpatients Units, Phase 1	NRM-Sus	$13,645
2	Northport	NY	Renovate Research	NRM-Sus	$13,378
NCA	Solomon-Saratoga	NY	Restore Columbarium	Minor Const.	$1,890
2	St. Albans	NY	Construct Wing Expansion B,C,D,E Building	Major Const.	$168,000
2	St. Albans	NY	Abate Asbestos	NRM-IM	$6,600
2	St. Albans	NY	Construct On-Site Cogeneration Plant	NRM-IM	$5,500
2	St. Albans	NY	Implement Legionella Prevention Measures (SA)	NRM-IM	$8,800
2	St. Albans	NY	Install Fire Safety Improvements (SA)	NRM-IM	$8,250
2	St. Albans	NY	Install Laundry Heat Recovery	NRM-IM	$6,600
2	St. Albans	NY	Install Locks, Doors and Key Systems	NRM-IM	$6,600
2	St. Albans	NY	Install Nurse Call System	NRM-IM	$6,600
2	St. Albans	NY	Install Water Conservation Devices	NRM-IM	$5,500
2	St. Albans	NY	Repair Accessibility Deficiencies	NRM-IM	$8,800
2	St. Albans	NY	Replace Adult Day Care Heating, Ventilation, and Air Conditioning Unit	NRM-IM	$5,500
2	St. Albans	NY	Replace Architectural Finishes	NRM-IM	$12,100
2	St. Albans	NY	Replace Auditorium and Commissary Air Handling Units	NRM-IM	$5,500
2	St. Albans	NY	Replace Boiler Plant Piping	NRM-IM	$7,700
2	St. Albans	NY	Replace Building 85 and 86 Condensate Lines	NRM-IM	$6,600
2	St. Albans	NY	Replace Building 87 Condensate Lines	NRM-IM	$6,600
2	St. Albans	NY	Replace Building 88 Condensate Lines	NRM-IM	$7,700
2	St. Albans	NY	Replace Building 88 Electrical Switchgear	NRM-IM	$6,600
2	St. Albans	NY	Replace Building 89 Domestic Water pumps	NRM-IM	$5,500
2	St. Albans	NY	Replace Building 89 Electrical Switchgear	NRM-IM	$6,600
2	St. Albans	NY	Replace Building 91, 92 and 93 Condensate Lines	NRM-IM	$7,700
2	St. Albans	NY	Replace Building 91, 92 and 93 Switch Gear	NRM-IM	$6,600
2	St. Albans	NY	Replace Electrical Switchgear 167 and 168	NRM-IM	$6,600
2	St. Albans	NY	Replace Heating, Ventilation, and Air Conditioning Control System	NRM-IM	$5,500
2	St. Albans	NY	Replace Laundry Switchgear	NRM-IM	$6,600
2	St. Albans	NY	Replace Plumbing Fixtures	NRM-IM	$5,500
2	St. Albans	NY	Replace Roofs Buildings 87 and 88	NRM-IM	$5,500
2	St. Albans	NY	Replace Steam Mains	NRM-IM	$7,700
2	St. Albans	NY	Replace Windows	NRM-IM	$6,600
2	St. Albans	NY	Upgrade Architectural Finishes Buildings 88 89, and 91	NRM-IM	$12,100
2	St. Albans	NY	Upgrade Facility Envelope	NRM-IM	$14,300
2	St. Albans	NY	Upgrade Site Lighting	NRM-IM	$6,600
2	St. Albans	NY	Upgrade Site Security	NRM-IM	$6,600
2	St. Albans	NY	Upgrade Steam Condensate Lines Building 89	NRM-IM	$6,600
2	St. Albans	NY	Upgrade Water Mains	NRM-IM	$6,600

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
2	St. Albans	NY	Renovate Dental Clinic	NRM-Sus	$5,500
2	St. Albans	NY	Renovate Prosthetics and Occupational Therapy Building 89	NRM-Sus	$7,700
2	St. Albans	NY	Renovate Wards A4 and A5	NRM-Sus	$9,900
2	St. Albans	NY	Renovate Wards B2 and B3	NRM-Sus	$8,800
2	St. Albans	NY	Renovate wards C2 and D2	NRM-Sus	$8,800
2	St. Albans	NY	Address Seismic Deficiencies	Seismic	$77,000
2	Syracuse	NY	Eliminate District Steam	NRM-IM	$11,000
2	Syracuse	NY	Upgrade Research Wing Mechanicals and renovate 3rd floor for BSL3 Labs	NRM-Sus	$5,500
2	Syracuse	NY	Conduct seismic survey and upgrade to Building 9	Seismic	$225
NCA	Western New York	NY	Gravesite Expansion	Major Const.	$45,000
NCA	Western New York	NY	Gravesite Expansion	Minor Const.	$16,580
10	Chillicothe	OH	Alternative Energy Systems	NRM-IM	$15,188
10	Chillicothe	OH	Correct Energy Deficiencies and Increase Energy Conservation	NRM-IM	$20,250
10	Chillicothe	OH	Renovate Tank Room Project for Buildings 31, 30, 27, 26, 24	NRM-IM	$6,188
10	Chillicothe	OH	Upgrade Electrical System	NRM-IM	$13,500
10	Chillicothe	OH	Renovate 1st and 2nd Floor B31 for Medical Administrative Space	NRM-Sus	$16,313
10	Chillicothe	OH	Renovate Finishes in Building 24	NRM-Sus	$9,350
10	Cincinnati	OH	Construct Research Addition Phase 5	Minor Const.	$9,278
10	Cincinnati	OH	Improve Building Envelope	NRM-IM	$12,500
10	Cincinnati	OH	Install Boilers	NRM-IM	$30,600
10	Cincinnati	OH	Install Natural Gas Generator	NRM-IM	$6,905
10	Cincinnati	OH	Perform Energy Efficiency Upgrades	NRM-IM	$6,980
10	Cincinnati	OH	Replace Air Handler Units	NRM-IM	$13,950
10	Cincinnati	OH	Replace Air Handlers	NRM-IM	$6,880
10	Cincinnati	OH	Replace Radiators with Hot Water	NRM-IM	$17,100
10	Cleveland	OH	Acquire Health Care Center	Major Const.	$347,000
VBA	Cleveland	OH	Cleveland Regional Office - AJ Celecrezze FB	Major Lease	$3,100
10	Cleveland	OH	Expand Laboratory and Pathology	Minor Const.	$15,900
10	Cleveland	OH	Expand Urology and Endo	Minor Const.	$15,950
VBA	Cleveland	OH	Renovate Regional Office - AJ Celecrezze FB	Minor Const.	$9,000
VBA	Cleveland	OH	Cleveland Regional Office - 2AJ Celebrezze FB	Minor Lease	$53
VBA	Cleveland	OH	Columbus Vocational Rehabilitation and Employment Office	Minor Lease	$98
10	Cleveland	OH	Renovate Module G and H	NRM-Sus	$8,000
10	Columbus	OH	Construct Inpatient Addition	Major Const.	$445,291
10	Columbus	OH	Construct Addition to Parking Garage	Minor Const.	$16,007
10	Columbus	OH	Expand Behavioral Health and Endocrinology	Minor Const.	$14,500
10	Columbus	OH	Relocate Urgent Care and Specialty Clinics	Minor Const.	$16,000

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
10	Dayton	OH	Expand Emergency Department	Minor Const.	$15,841
10	Dayton	OH	Increase Signal System Infrastructure	NRM-IM	$7,773
NCA	Ohio Western Reserve	OH	Phase 4 Expansion and Cemetery Improvements	Major Const.	$45,000
VBA	Muskogee	OK	Muskogee Regional Office	Major Lease	$2,700
19	Muskogee	OK	Construct Patient Parking Garage	Minor Const.	$15,000
VBA	Muskogee	OK	Renovate Muskogee NCC	Minor Const.	$8,200
VBA	Muskogee	OK	Renovate Oklahoma Vocational Rehabilitation and Employment Office	Minor Const.	$711
19	Muskogee	OK	Construct New Elevator/Stair Tower – Building 1	NRM-IM	$9,200
19	Muskogee	OK	Replace Fire Alarm System	NRM-IM	$6,000
19	Oklahoma City	OK	Construct Parking Garage #2, Phase 2	Minor Const.	$15,950
19	Oklahoma City	OK	Renovate 7 North for Surgery Clinic	NRM-IM	$5,590
20	Portland	OR	Acquire Clinical Services Building, Vancouver	Major Const.	$76,000
20	Portland	OR	Acquire Research Building with Veterinary Medical Unit	Major Const.	$134,000
VBA	Portland	OR	Portland Regional Office	Major Lease	$4,400
VBA	Portland	OR	Portland Regional Office - 2	Major Lease	$4,400
20	Portland	OR	Construct Residential Rehab Treatment Program Building and Remodel Existing	Minor Const.	$13,900
20	Portland	OR	Construct Space for Clinical Research - Vancouver	Minor Const.	$4,500
20	Roseburg	OR	Construct Security Screening Check Points	Minor Const.	$3,300
20	Roseburg	OR	Repair/Replace Campus Sewer and Storm Drain Lines	NRM-IM	$25,000
20	White City	OR	Replace Structurally Deficient Building 219 for Canteen Services	Minor Const.	$14,700
20	White City	OR	Replace Structurally Deficient Building 224 for Specialty Services	Minor Const.	$14,200
20	White City	OR	Mitigate Non-Structural Deficiencies and Renovate Connecting Corridors	NRM-IM	$7,700
20	White City	OR	Renovate Structurally Deficient Building 200 for Administration Services	NRM-IM	$20,200
20	White City	OR	Replace Storm Water Laterals	NRM-Sus	$5,500
20	White City	OR	Restore Site Landscaping and Outdoor Infrastructure for Mental Health	NRM-Sus	$6,000
NCA	Willamette	OR	Expansion and Cemetery Improvements	Major Const.	$50,000
NCA	Willamette	OR	Replace sprinkler heads with collars	Minor Const.	$1,070
4	Altoona	PA	Correct Physical Security and Resiliency Design Manual Deficiencies	Major Const.	$211,336
4	Altoona	PA	Dental Clinic Building	Minor Const.	$16,000
4	Altoona	PA	Expand Ambulatory Surgery Center	Minor Const.	$16,000
4	Altoona	PA	Expand Behavior Health Building	Minor Const.	$9,039
4	Altoona	PA	Expand Parking Garage	Minor Const.	$16,000

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
4	Altoona	PA	Expand Warehouse and Admin Space	Minor Const.	$16,000
4	Altoona	PA	State College Community Based Outpatient Clinic	Minor Lease	$3,533
4	Altoona	PA	Correct Access Deficiencies	NRM-IM	$19,919
4	Altoona	PA	Correct Electrical Study Deficiencies	NRM-IM	$8,268
4	Altoona	PA	Correct Site Security Deficiencies	NRM-IM	$9,292
4	Altoona	PA	Install Energy Conservation Measures	NRM-IM	$8,106
4	Altoona	PA	Renovate 6th Floor Community Living Center	NRM-IM	$17,747
4	Altoona	PA	Renovate Sterile Processing Service	NRM-IM	$7,940
4	Altoona	PA	Replace Non Fire and Non Smoke Doors	NRM-IM	$15,216
4	Altoona	PA	Replace Patient Lifts	NRM-IM	$9,350
4	Altoona	PA	Replace Water Fixtures with Low Flow Water Fixtures	NRM-IM	$5,558
4	Altoona	PA	Renovate 5th Floor Community Living Center	NRM-Sus	$16,663
4	Altoona	PA	Renovate Building 1 First Floor	NRM-Sus	$14,256
4	Altoona	PA	Renovate Buildings 1 and 3 Non-Clinical Space	NRM-Sus	$13,743
4	Altoona	PA	Renovate Lab	NRM-Sus	$14,150
4	Butler	PA	Construct Micro Hospital	Major Const.	$165,000
4	Butler	PA	Build New Space for Butler Facility Management and Shops	Minor Const.	$11,000
4	Butler	PA	Construct Butler Warehouse	Minor Const.	$15,987
4	Butler	PA	Perform Site Improvements	NRM-IM	$7,150
4	Butler	PA	Repurpose B-6 for Engineering and Other Functions	NRM-IM	$6,600
4	Coatesville	PA	New Health Care Center	Major Const.	$137,500
4	Coatesville	PA	Consolidate Heating, Ventilation, and Air Conditioning Controls-Phase II	NRM-IM	$5,500
4	Coatesville	PA	Construct New Boiler Plant	NRM-IM	$40,370
4	Coatesville	PA	Install Fencing Campus-wide	NRM-IM	$22,000
4	Coatesville	PA	Install Physical Access Control System	NRM-IM	$9,200
4	Coatesville	PA	Upgrade Domestic Water System	NRM-IM	$11,000
4	Coatesville	PA	Renovate Building 1- Basement and Ground floor	NRM-Sus	$8,800
4	Coatesville	PA	Renovate Building 2 1st and 2nd floor - Primary Care Patient-Aligned Care Teams and Patient Facing Services	NRM-Sus	$15,400
4	Coatesville	PA	Repair Curbs and Sidewalks Phase II	NRM-Sus	$5,500
4	Coatesville	PA	Replace Finishes Buildings 6, 7, 8 and 57	NRM-Sus	$5,450
4	Erie	PA	Build Care in the Community and Consolidated Support Building	Minor Const.	$8,800
4	Erie	PA	Construct New Parking Garage	Minor Const.	$15,611
4	Erie	PA	Expand Community Living Center I and Community Living Center II	Minor Const.	$5,397
4	Erie	PA	Relocate Sterile Processing Services	Minor Const.	$15,898
4	Erie	PA	Renovate Second Floor Near Ambulatory Surgery	Minor Const.	$10,104
4	Erie	PA	Correct Electrical Deficiencies - New 480V Distribution Rooms	NRM-IM	$5,200

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
4	Erie	PA	Renovate Legacy Mechanical Systems	NRM-IM	$8,800
4	Erie	PA	Expand Lab and Pharmacy Space and Renovate Current Lab	NRM-Sus	$7,792
4	Erie	PA	Renovate Fifth Floor	NRM-Sus	$11,959
4	Erie	PA	Renovate Floor One for Primary Care Patient-Aligned Care Teams and additional services	NRM-Sus	$8,800
4	Erie	PA	Renovating Building 1 for MRI	NRM-Sus	$5,500
4	Lebanon	PA	Construct Community Living Center Step Down Unit	Minor Const.	$15,996
4	Lebanon	PA	Construct Hybrid Operating Room	Minor Const.	$6,707
4	Lebanon	PA	Construct New Spiritual Whole Health Family Life Center	Minor Const.	$15,813
4	Lebanon	PA	Enhance Inpatient Behavioral Health	Minor Const.	$15,736
4	Lebanon	PA	Expand Pharmacy	Minor Const.	$6,778
4	Lebanon	PA	Primary Care Expansion Building 17 Phase 2	Minor Const.	$15,786
4	Lebanon	PA	Relocate Public Entry to Emergency Department	Minor Const.	$14,081
4	Lebanon	PA	Relocate Sterile Processing Services	Minor Const.	$11,689
4	Lebanon	PA	Relocate Warehouse	Minor Const.	$15,856
4	Lebanon	PA	Install Central Generator System	NRM-IM	$6,700
4	Lebanon	PA	Pave and Modify Loop and Parking Phase II	NRM-IM	$7,200
4	Lebanon	PA	Physical Security Upgrades Phase 2	NRM-IM	$29,500
4	Lebanon	PA	Replace Heating, Ventilation, and Air Conditioning Buildings 34, 35, and 36	NRM-IM	$5,500
4	Lebanon	PA	Replace Sanitary Sewer Lines Phase 1	NRM-IM	$7,700
4	Lebanon	PA	Upgrade Heating, Ventilation, and Air Conditioning for Pandemic Hardening Phase 1	NRM-IM	$5,500
4	Lebanon	PA	Renovate Building 1, 4th Floor for Specialty Clinics	NRM-Sus	$12,100
4	Lebanon	PA	Renovate Building 17, 3rd Floor for Eye Clinic	NRM-Sus	$7,237
NCA	NC Of Alleghenies	PA	Phase 4 Expansion and Cemetery Improvements	Major Const.	$50,000
4	Philadelphia	PA	Acquire Inpatient Bed Tower	Major Const.	$1,066,632
4	Philadelphia	PA	Acquire Outpatient Services Building	Major Const.	$370,545
4	Philadelphia	PA	Acquire Parking Garage	Major Const.	$56,020
4	Philadelphia	PA	New Ambulatory Surgery Center	Major Lease	$15,336
4	Philadelphia	PA	Administrative Wing Addition	Minor Const.	$15,992
OIT	Philadelphia	PA	Data Center Electrical Support Systems	Minor Const.	$10,972
OIT	Philadelphia	PA	Feasibility Study/Design/Build/Replace Wet Pipe Fire Suppression System	Minor Const.	$6,600
OIT	Philadelphia	PA	Install New Security Perimeter Fence around Building	Minor Const.	$4,400
OIT	Philadelphia	PA	Relocate Main Utility Power Feed	Minor Const.	$7,000
OIT	Philadelphia	PA	Upgrade Data Center Mechanical Support Systems	Minor Const.	$8,200
OIT	Philadelphia	PA	Renew Mechanical Infrastructure Support Systems	Minor Const.	$2,200

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
VBA	Philadelphia	PA	Renovate and Realign Regional Office	Minor Const.	$9,800
OIT	Philadelphia	PA	Replace Data Center and Office Suite Lighting Systems	Minor Const.	$700
OIT	Philadelphia	PA	Upgrade four Uninterruptible Power Supply Systems to 1100kVA/1000kW Units	Minor Const.	$700
OIT	Philadelphia	PA	Various 2029-2033 Projects	Minor Const.	$9,500
4	Philadelphia	PA	Burlington County VA Clinic	Minor Lease	$219
4	Philadelphia	PA	Community Resource and Referral Center	Minor Lease	$115
VBA	Philadelphia	PA	Harrisburg Vocational Rehabilitation and Employment Office	Minor Lease	$99
4	Philadelphia	PA	Correct Electrical Deficiencies	NRM-IM	$8,800
4	Philadelphia	PA	Modernize Building 2 Elevators	NRM-IM	$8,500
4	Philadelphia	PA	Upgrade Access Control System	NRM-IM	$5,500
4	Philadelphia	PA	Upgrade Heating, Ventilation, and Air Conditioning for Medical Intensive Care Unit Pandemic Unit	NRM-IM	$12,976
4	Philadelphia	PA	Upgrade Heating, Ventilation, and Air Conditioning for Surgical Intensive Care Unit Pandemic Unit	NRM-IM	$12,976
4	Philadelphia	PA	Upgrade Interior Finishes Building 2	NRM-IM	$5,500
4	Philadelphia	PA	Convert 6 East to Single Inpatient Rooms	NRM-Sus	$13,121
4	Philadelphia	PA	Convert 7 East to Single BH Inpatient Rooms	NRM-Sus	$14,076
4	Philadelphia	PA	Convert 7 West to Single Behavioral Health Inpatient Rooms	NRM-Sus	$15,969
4	Philadelphia	PA	Renovate Building 2 Front Entrance	NRM-Sus	$5,000
4	Philadelphia	PA	Renovate for Pandemic Procedure Unit	NRM-Sus	$13,564
VBA	Pittsburgh	PA	Pittsburgh Regional Office	Major Lease	$2,000
4	Pittsburgh	PA	Construct Expansion of Unit 5A in Building 1 (University Drive)	Minor Const.	$13,200
4	Pittsburgh	PA	Construct Service Building Annex and Ambulance Ramp	Minor Const.	$15,900
VBA	Pittsburgh	PA	Renovate Regional Office	Minor Const.	$8,000
VBA	Pittsburgh	PA	Pittsburgh Parking	Minor Lease	$6
4	Pittsburgh	PA	Modernize Inpatient Wards (University Drive)	NRM-IM	$16,000
4	Pittsburgh	PA	Renovate Building One - 9 West and 10 West for Architectural, Mechanical and Electrical Deficiencies	NRM-IM	$7,700
4	Pittsburgh	PA	Modernize Units 1-South and Ground South - Building 50	NRM-Sus	$16,000
4	Wilkes Barre	PA	Allentown Expansion	Major Lease	$38,000
4	Wilkes Barre	PA	Emergency Management and Pandemic Storage	Minor Const.	$4,200
4	Wilkes Barre	PA	Construct Emergency Generator Plant	NRM-IM	$8,800
4	Wilkes Barre	PA	Renovate 7th Floor- Business	NRM-IM	$9,900
4	Wilkes Barre	PA	Replace Building 1 Main Electrical Distribution Risers	NRM-IM	$5,500

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
4	Wilkes Barre	PA	Replace Exterior Windows, Phase 2	NRM-IM	$6,600
4	Wilkes Barre	PA	Upgrade Exterior Facade	NRM-IM	$5,500
4	Wilkes Barre	PA	Upgrade Finishes	NRM-IM	$27,500
4	Wilkes Barre	PA	Upgrade Physical Security	NRM-IM	$330,000
4	Wilkes Barre	PA	Renovate 2 - South Nuclear Medicine	NRM-Sus	$6,050
4	Wilkes Barre	PA	Renovate 2 North Radiology	NRM-Sus	$5,500
4	Wilkes Barre	PA	Renovate 4 Center - Inpatient care	NRM-Sus	$13,200
4	Wilkes Barre	PA	Upgrade Operating Rooms	NRM-Sus	$7,700
4	Wilkes Barre	PA	Wayne County Community Based Outpatient Clinic	Other	$958
NCA	Puerto Rico	PR	Gravesite Expansion at Morovis	Major Const.	$45,000
8	San Juan	PR	Acquire Secondary Campus	Major Const.	$705,906
VBA	San Juan	PR	San Juan Regional Office	Major Lease	$2,820
8	San Juan	PR	Renovate and Expand Emergency Department Ancillary Support Functions	Minor Const.	$15,990
VBA	San Juan	PR	Build Out San Juan Regional Office (Lease Renewal)	Minor Const.	$1,400
8	San Juan	PR	Construct Energy Center	NRM-IM	$46,200
8	San Juan	PR	Improve Parking Garages and Paint Exterior Buildings Throughout Campus	NRM-IM	$17,440
8	San Juan	PR	Improve Roads and Sidewalks at Main Campus	NRM-IM	$13,080
8	San Juan	PR	Replace Standby Power Generators	NRM-IM	$11,000
8	San Juan	PR	Upgrade Main Chiller Plant Capacity and Distribution	NRM-IM	$17,000
1	Providence	RI	Acquire Primary Care Building	Major Const.	$483,966
VBA	Providence	RI	Providence Regional Office	Major Lease	$1,700
1	Providence	RI	Construct Admin Building to Replace Leases - Phase 2	Minor Const.	$16,000
1	Providence	RI	Construct New Administration Building to Replace Leases	Minor Const.	$16,000
1	Providence	RI	Construct South Parking Garage at VA Providence - Phase I	Minor Const.	$15,750
1	Providence	RI	Expand and Renovate 2A for Interventional Radiology Laboratory	Minor Const.	$9,980
1	Providence	RI	Expand Building 35 for Research Animal Laboratories	Minor Const.	$15,900
1	Providence	RI	Expand Building 35 for Research Wet Laboratories	Minor Const.	$15,750
1	Providence	RI	Improve South Entrance Accessibility for Mobility Impaired Patients	Minor Const.	$15,000
VBA	Providence	RI	Renovate Regional Office	Minor Const.	$3,500
1	Providence	RI	Administrative Space at Medical Center Annex (Eagle 1)	Minor Lease	$350
1	Providence	RI	Fiscal and Facilities Space at Medical Center Annex	Minor Lease	$460
VBA	Providence	RI	Providence Regional Office 1	Minor Lease	$182

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
1	Providence	RI	Trailers for Mental Health and Facilities Space	Minor Lease	$530
1	Providence	RI	Repair Access and Finishes Deficiencies at Outbuildings	NRM-IM	$5,000
1	Providence	RI	Replace Plumbing and Fixtures in Building 1 - Phase 1	NRM-IM	$8,250
1	Providence	RI	Replace Sanitary, Roof Drain, and Water Piping in Building 1 - Phase I	NRM-IM	$7,250
1	Providence	RI	Renovate 5B Medical Surgical Inpatient Nursing Unit	NRM-Sus	$9,626
VBA	Manila	RP	Renovate and Realign Regional Office 1	Minor Const.	$6,000
VBA	Manila	RP	Renovate and Realign Regional Office 2	Minor Const.	$6,000
VBA	Manila	RP	Veterans Service Center	Minor Lease	$39
7	Charleston	SC	Expand Building DD for Dialysis and Outpatient Specialty Clinics	Major Const.	$84,670
7	Charleston	SC	Construct Community Living Center	Major Const.	$373,588
7	Charleston	SC	Consolidate Administrative Offices	Major Lease	$3,081
7	Charleston	SC	Correct Seismic Deficiencies by Replacing 2nd Floor Modular Buildings for Clinical Support Services, Phase I	Minor Const.	$13,014
VBA	Charleston	SC	North Charleston Vocational Rehabilitation and Employment Office	Minor Lease	$67
7	Charleston	SC	Roof Replacement Phase 3	NRM-IM	$8,300
7	Charleston	SC	Renovate 1st Floor DD Building for Prosthetics and Physical Medicine and Rehabilitation	NRM-Sus	$6,205
7	Columbia	SC	Acquire Replacement Medical Center	Major Const.	$332,653
VBA	Columbia	SC	Columbia Regional Office	Major Lease	$3,700
VBA	Columbia	SC	Renovate Regional Office	Minor Const.	$8,000
23	Fort Meade	SD	Relocate for Ancillary Services and Improve Front Entrance	Minor Const.	$9,420
23	Fort Meade	SD	Renovate Community Living Center E-Ward and Support Functions	Minor Const.	$15,400
23	Fort Meade	SD	Renovate Primary Care for Patient-Aligned Care Teams Model	Minor Const.	$9,110
23	Fort Meade	SD	Upgrade Dental and Optometry	NRM-Sus	$8,800
23	Hot Springs	SD	Construct New Domiciliary Residential Rehab Treatment Program Building	Major Const.	$91,588
23	Hot Springs	SD	Renovate Buildings 5, 6, and 7	NRM-Sus	$16,000
23	Sioux Falls	SD	Construct Long Stay and Dementia Cottage Phase I	Minor Const.	$16,000
23	Sioux Falls	SD	Construct Long Stay and Dementia Cottage Phase II	Minor Const.	$15,374
23	Sioux Falls	SD	Construct New Pulmonary Clinic	Minor Const.	$12,680
23	Sioux Falls	SD	Purchase Park Ridge for Clinic Space Expansion	Minor Const.	$15,284
VBA	Sioux Falls	SD	Renovate and Realign Regional Office	Minor Const.	$2,406
23	Sioux Falls	SD	Enhance Campus and Building Electrical Systems	NRM-IM	$8,850

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
23	Sioux Falls	SD	Improve Steam Tunnel and Crawl Space Ventilation	NRM-IM	$6,800
23	Sioux Falls	SD	Upgrade Electrical Systems Building 5	NRM-IM	$6,600
23	Sioux Falls	SD	Construct Chiller Plant	NRM-Sus	$17,600
23	Sioux Falls	SD	Expand Campus Emergency Power	NRM-Sus	$16,500
23	Sioux Falls	SD	Renovate Building 1 for Inpatient Mental Health and Administrative Services	NRM-Sus	$8,831
23	Sioux Falls	SD	Renovate Primary Care and Old Front Lobby for Patient-Aligned Care Teams	NRM-Sus	$14,000
NCA	Chattanooga	TN	Gravesite Expansion (Chattanooga Replacement)	Major Const.	$60,000
NCA	Chattanooga	TN	Install Irrigation System	Minor Const.	$8,930
NCA	Chattanooga	TN	Replace Roads and Storm Drainage	Minor Const.	$1,200
9	Memphis	TN	Construct Building 5 Addition for Dialysis	Minor Const.	$11,651
9	Memphis	TN	Construct Building 7 Spinal Cord Injury/Disorder 2nd Floor Addition Ward 2E	Minor Const.	$18,921
9	Memphis	TN	Construct Building 7 Spinal Cord Injury/Disorder 2nd Floor Addition Ward 2W	Minor Const.	$11,613
9	Memphis	TN	Construct Building 7 Spinal Cord Injury/Disorder Outpatient Addition South	Minor Const.	$11,536
9	Memphis	TN	Replace Building 1 Heating, Ventilation, and Air Conditioning Induction Units and Piping	NRM-IM	$9,630
9	Memphis	TN	Replace Building 5 Air Handling Units	NRM-IM	$7,210
9	Memphis	TN	Renovate Building 1A 2nd Floor Cardio/Pulmonary	NRM-Sus	$6,798
9	Memphis	TN	Renovate Building 1A 3rd Floor to Relocate Sterile Processing Services	NRM-Sus	$7,443
9	Memphis	TN	Renovate Building 1A 4th Floor Ward 4E Surgical Beds for Patient Privacy	NRM-Sus	$5,498
9	Memphis	TN	Renovate Building 1A 5th Floor Ward 5E Medical Beds for Patient Privacy	NRM-Sus	$5,325
9	Memphis	TN	Renovate Building 1A 5th Floor Ward 5G Medical Beds for Patient Privacy	NRM-Sus	$5,591
9	Memphis	TN	Renovate Building 7 Ground Floor Research	NRM-Sus	$16,460
9	Mountain Home	TN	Knoxville Health Care Center	Major Lease	$134,864
9	Mountain Home	TN	Dannie Carr Veterans Outpatient Clinic	Minor Lease	$45
9	Mountain Home	TN	Renew Johnson City	Minor Lease	$45
9	Mountain Home	TN	Correct Historic Admin Building 34 Environment and Condition Deficiencies	NRM-Sus	$14,927
9	Mountain Home	TN	Relocate Acute Inpatient Mental Health Ward Building 200	NRM-Sus	$11,550
9	Murfreesboro	TN	Establish Crossville VA Clinic	Major Lease	$51,900
9	Murfreesboro	TN	Construct Community Living Center South	Minor Const.	$15,968
9	Murfreesboro	TN	Construct Community Living Center West	Minor Const.	$15,969

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
9	Murfreesboro	TN	Renovate for Consolidated Logistics Warehouse and Police Services	Minor Const.	$15,602
9	Murfreesboro	TN	Improve Site Water, Sewer and Drainage	NRM-IM	$14,740
9	Murfreesboro	TN	Roadways, Lot and Site Improvements	NRM-IM	$6,600
9	Murfreesboro	TN	Upgrade Critical Environments	NRM-IM	$12,034
9	Murfreesboro	TN	Upgrade Mechanical Room Systems I	NRM-IM	$5,645
9	Murfreesboro	TN	Upgrade Mechanical Room Systems II	NRM-IM	$5,645
9	Murfreesboro	TN	Renovate Building 6	NRM-Sus	$10,129
9	Murfreesboro	TN	Upgrade Building 6	NRM-Sus	$10,529
9	Nashville	TN	Construct Emergency Department, Surgical and Clinical Addition	Major Const.	$220,000
VBA	Nashville	TN	Nashville Regional Office 1	Major Lease	$1,600
NCA	Nashville	TN	Condition Repairs	Minor Const.	$2,770
VBA	Nashville	TN	Renovate Regional Office	Minor Const.	$9,924
9	Nashville	TN	Renovate Specialty Clinics and Infusion Center	Minor Const.	$13,624
VBA	Nashville	TN	Nashville Regional Office 2	Minor Lease	$142
VBA	Nashville	TN	Nashville Regional Office 4	Minor Lease	$75
VBA	Nashville	TN	Nashville Regional Office 6	Minor Lease	$2
9	Nashville	TN	Upgrade Critical Environments	NRM-IM	$10,012
9	Nashville	TN	Upgrade Mechanical Room Systems I	NRM-IM	$5,758
9	Nashville	TN	Relocate Transplant Inpatient Unit	NRM-Sus	$15,950
9	Nashville	TN	Renovate Ward 2 North	NRM-Sus	$11,760
9	Nashville	TN	Renovate Ward 2G	NRM-Sus	$11,760
9	Nashville	TN	Correct Seismic Deficiencies	Seismic	$35,000
17	Amarillo	TX	Construct Inpatient Mental/Behavioral Health Program (12 Beds)	Minor Const.	$18,472
OIT	Austin	TX	Computer Room Under Floor Rapid Disconnect Power System	Minor Const.	$3,080
OIT	Austin	TX	Emergency Water Well and Storage Tank	Minor Const.	$3,500
OIT	Austin	TX	Install Cooling System	Minor Const.	$3,220
OIT	Austin	TX	Redundant Power for Air Conditioning/Handling Units	Minor Const.	$1,700
OIT	Austin	TX	Replace Emergency Power Distribution Panels, Rm 156	Minor Const.	$1,099
17	Big Spring	TX	Construct Kitech and Laundry	Minor Const.	$10,762
17	Big Spring	TX	Construct Parking Structure	Minor Const.	$7,980
17	Big Spring	TX	Replace Fort Stockton Community Based Outpatient Clinic	Minor Lease	$897
17	Big Spring	TX	Replacement San Angelo Community Based Outpatient Clinic	Minor Lease	$2,199
17	Bonham	TX	Construct Domiciliary Annex	Minor Const.	$6,687
17	Bonham	TX	Build Bonham Energy Center	NRM-IM	$63,074
17	Bonham	TX	Replace All Roofs	NRM-IM	$11,000
17	Dallas	TX	Build IT Center for Equipment and Personnel	Minor Const.	$16,608
17	Dallas	TX	Construct Additional Fisher House	Minor Const.	$7,700

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
17	Dallas	TX	Expand Bathrooms for Community Living Center Bed Room Compliance	Minor Const.	$14,880
17	Dallas	TX	Build Energy Center at Garland	NRM-IM	$27,220
17	Dallas	TX	Install Solar Cell System	NRM-IM	$9,700
17	Dallas	TX	Renovate Building 1 to Back fill for Admin Space	NRM-Sus	$9,900
17	Dallas	TX	Renovate Dallas Research Buildings 3 and 43	NRM-Sus	$6,423
17	Dallas	TX	Renovate for Acute special program	NRM-Sus	$7,062
17	Dallas	TX	Renovate for Rehab Medicine, Building 2	NRM-Sus	$8,000
17	Dallas	TX	Upgrade Finishes Building 1	NRM-Sus	$5,500
17	Dallas	TX	Upgrade Finishes Building 2	NRM-Sus	$5,500
NCA	Dallas/Fort Worth	TX	Phase 5 Expansion and Cemetery Improvements	Major Const.	$55,000
17	Harlingen	TX	Replace Ambulatory Surgery Center	Major Lease	$4,550
NCA	Houston	TX	Phase 3 Expansion and Cemetery Improvements	Major Const.	$50,000
NCA	Houston	TX	Pond Dredging and Storm Drainage Maintenance	Minor Const.	$4,280
VBA	Houston	TX	Renovate and Realign Regional Office	Minor Const.	$8,393
VBA	Houston	TX	Replace Carpet	Minor Const.	$1,700
VBA	Houston	TX	Replace Ceiling Tiles	Minor Const.	$2,300
VBA	Houston	TX	Corpus Christi Vocational Rehabilitation and Employment	Minor Lease	$80
16	Houston	TX	Replace Air Handling Units in Building 100	NRM-IM	$5,000
16	Houston	TX	Upgrade Finishes Out Buildings	NRM-IM	$5,000
17	Kerrville	TX	Remodel Building 96 for Short Stay Unit	NRM-Sus	$5,291
VHA	Lancaster	TX	Construct Dallas Consolidated Mail Out Pharmacy	Major Const.	$120,795
17	San Antonio	TX	Health Care Center	Major Lease	$220,074
17	San Antonio	TX	Replacement Domiciliary and Substance Abuse Residential Recovery Treatment Program Facility	Minor Const.	$18,611
17	San Antonio	TX	Install a Sky Bridge	NRM-Sus	$5,500
17	Temple	TX	Construct Outpatient Clinic	Major Const.	$142,228
17	Temple	TX	Build Education Facility, Auditorium, and Library, Phase I	Minor Const.	$10,299
17	Temple	TX	Build Education Facility, Auditorium, and Library, Phase II	Minor Const.	$10,814
17	Temple	TX	Build Staff Parking Garage	Minor Const.	$9,800
17	Temple	TX	Construct Endoscopy/Colonoscopy Suite	Minor Const.	$9,900
17	Temple	TX	Construct Part Two Visitor Parking Garage	Minor Const.	$8,250
17	Temple	TX	Relocate Lab Building 163	Minor Const.	$7,127
17	Temple	TX	Construct Central Plant	NRM-IM	$20,000
17	Temple	TX	Install CoGen System - 2	NRM-IM	$7,500
17	Temple	TX	Upgrade Building Automation System	NRM-IM	$16,940
17	Temple	TX	Upgrade Chillers, Pumps, and Cooling Towers	NRM-IM	$12,980
17	Temple	TX	Convert 5th Floor Building 204 Patient Rooms to Private Rooms	NRM-Sus	$12,478
17	Temple	TX	Convert 6th Floor Building 204 Patient Rooms to Private Rooms	NRM-Sus	$12,878

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
17	Temple	TX	Establish Biosafety Level 3 Research Laboratory	NRM-Sus	$13,984
17	Temple	TX	Expand Primary Care Building 163 South (Lab)	NRM-Sus	$5,238
17	Temple	TX	Expand Sterile Processing Service	NRM-Sus	$6,435
17	Temple	TX	Relocate Inpatient Pharmacy	NRM-Sus	$9,800
VBA	Waco	TX	Austin Vocational Rehabilitation and Employment Office	Minor Lease	$183
VBA	Waco	TX	El Paso Vocational Rehabilitation and Employment	Minor Lease	$81
17	Waco	TX	Replace Medium Voltage Transformers and Cable	NRM-IM	$14,080
17	Waco	TX	Upgrade Waco Elevators	NRM-IM	$6,050
17	Waco	TX	Renovate Building 11 Community Living Center	NRM-Sus	$8,655
17	Waco	TX	Renovate Outpatient Clinic/Lab Clinic Building 4	NRM-Sus	$13,197
VBA	Salt Lake City	UT	Renovate and Realign Regional Office	Minor Const.	$7,100
VBA	Salt Lake City	UT	Renovate and Realign Regional Office	Minor Const.	$3,300
VBA	Salt Lake City	UT	Renovate and Realign Salt Lake City RB2 to eRO Model	Minor Const.	$9,900
NCA	Ft. Harrison	VA	Renovate Historic Site Buildings and Infrastructure	Minor Const.	$2,160
NCA	Glendale	VA	Renovation of Site/Buildings	Minor Const.	$2,250
6	Hampton	VA	Standup Southside Medical Center	Major Const.	$1,673,855
6	Hampton	VA	Standup Small House Model Community Living Center	Major Lease	$28,310
6	Hampton	VA	Construct Eye Clinic	Minor Const.	$15,300
6	Hampton	VA	Construct Parking Garage	Minor Const.	$15,572
6	Hampton	VA	Construct Spinal Cord Injury Expansion	Minor Const.	$15,532
6	Hampton	VA	Improve Wayfinding by Renovating/Adding Connecting Corridors and Common Space	Minor Const.	$9,402
6	Hampton	VA	Renovate and Expand Community Living Center	Minor Const.	$16,024
6	Hampton	VA	Renovate and Expand Domiciliary	Minor Const.	$15,962
6	Hampton	VA	Abate Asbestos Across Medical Center Campus, Phase II	NRM-IM	$6,477
6	Hampton	VA	Campus Comprehensive Hurricane Study	NRM-IM	$5,757
6	Hampton	VA	Campus Historical Preservation - Building 43	NRM-IM	$6,401
6	Hampton	VA	Correct Deficiencies in Heating, Ventilation, and Air Conditioning Systems	NRM-IM	$6,600
6	Hampton	VA	Install Photovoltaic Electric Generation Panels	NRM-IM	$15,400
6	Hampton	VA	Boiler Plant Replacement	NRM-Sus	$16,000
6	Hampton	VA	Campus Historical Preservation - Building 48	NRM-Sus	$6,696
6	Hampton	VA	Renovate Building 110 Second Floor	NRM-Sus	$6,395
6	Hampton	VA	Renovate Portions of Buildings 110 and 110B	NRM-Sus	$8,837
NCA	Quantico	VA	Expansion and Cemetery Improvements	Major Const.	$38,000
NCA	Quantico	VA	Renovate Public Restrooms, Shelters and Maintenance Facility	Minor Const.	$5,280
6	Richmond	VA	Construct New Health Care Center	Major Const.	$1,100,000
6	Richmond	VA	Build Administrative / Clinical Building	Minor Const.	$10,974

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
6	Richmond	VA	Construct Access Support Space	Minor Const.	$11,925
6	Richmond	VA	Construct Community Center for Research, Education and Innovation	Minor Const.	$15,940
6	Richmond	VA	Construct Community Outreach Center	Minor Const.	$15,966
6	Richmond	VA	Construct Mental Health and Substance Use Disorder Rehabilitation Space	Minor Const.	$15,998
6	Richmond	VA	Construct Specialty Care Addition	Minor Const.	$15,849
6	Richmond	VA	Construct Spinal Cord Injury Care Center	Minor Const.	$15,728
6	Richmond	VA	Construct Spinal Cord Injury Long Term Care Center	Minor Const.	$15,988
6	Richmond	VA	Enhance Research Efficiency	Minor Const.	$13,953
6	Richmond	VA	Expand Access to Primary Care and Mental Health for High Acuity Veterans	Minor Const.	$15,978
6	Richmond	VA	Expand Cancer Center Access	Minor Const.	$16,664
6	Richmond	VA	Expand Women's Health/Primary Care Center	Minor Const.	$15,966
6	Richmond	VA	Improve Access to Primary Care	Minor Const.	$16,285
6	Richmond	VA	Improve Safety and Access Spinal Cord Injury Primary Care Center	Minor Const.	$15,998
6	Richmond	VA	Increase Parking Access and Safety	Minor Const.	$15,761
NCA	Richmond	VA	Renovate/Repair Historic Site and Buildings	Minor Const.	$3,010
6	Richmond	VA	Correct Electrical Distribution Deficiencies	NRM-IM	$34,100
6	Richmond	VA	Renovate 1N	NRM-IM	$11,171
6	Richmond	VA	Replace windows on Building 500	NRM-IM	$12,100
6	Richmond	VA	Upgrade Redundant Electrical Service	NRM-IM	$5,335
6	Richmond	VA	Increase Surgical Access	NRM-Sus	$15,988
6	Richmond	VA	Renovate Spinal Cord Injury for Privacy Phase II	NRM-Sus	$16,027
VBA	Roanoke	VA	Build Out Regional Office (Lease Renewal)	Minor Const.	$8,000
VBA	Roanoke	VA	Hampton Vocational Rehabilitation and Employment Office	Minor Lease	$108
6	Salem	VA	Construct Domiciliary for Residential Rehab Treatment Program	Major Const.	$35,034
6	Salem	VA	Renovate Building 10	Major Const.	$33,682
6	Salem	VA	Construct Parking Garage	Minor Const.	$15,908
6	Salem	VA	Construct Secure Records Storage Facility	Minor Const.	$4,125
6	Salem	VA	Expand and Relocate Prosthetics	Minor Const.	$6,975
6	Salem	VA	Expand Community Living Center	Minor Const.	$13,320
6	Salem	VA	Expand/Renovate Women's Health Clinic	Minor Const.	$5,306
6	Salem	VA	Renovate and Expand Palliative Care	Minor Const.	$11,423
6	Salem	VA	Abate Environmental Hazards Phase I	NRM-IM	$5,187
6	Salem	VA	Correct Electrical Study Deficiencies Phase II	NRM-IM	$6,558
6	Salem	VA	Repair Administration Building	NRM-IM	$7,297
6	Salem	VA	Replace Building Automation System	NRM-IM	$5,135
6	Salem	VA	Replace Chiller Plant	NRM-IM	$23,135
6	Salem	VA	Replace Primary Transformers	NRM-IM	$10,791
6	Salem	VA	Restore Paving and Access Routes Phase I	NRM-IM	$6,610

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
6	Salem	VA	Expand/Renovate Radiology and Nuclear Medicine	NRM-Sus	$7,273
6	Salem	VA	Refurbish Floors Halls and Walls Phase II	NRM-Sus	$9,717
6	Salem	VA	Renovate Building 143, 2J for Outpatient Clinical Operations	NRM-Sus	$9,185
6	Salem	VA	Renovate Building 19 for Student Housing	NRM-Sus	$5,437
6	Salem	VA	Renovate Community Living Center	NRM-Sus	$9,276
6	Salem	VA	Repair Architectural Elements	NRM-Sus	$8,263
NCA	Seven Pines	VA	Renovate Historic Buildings	Minor Const.	$3,750
NCA	Winchester	VA	Renovate Historic Buildings and Correct Facility Condition Deficiencies	Minor Const.	$4,523
20	American Lake	WA	Emergency Management Turn In and Storage Warehouse	Minor Const.	$16,000
20	Seattle	WA	Acquire Seattle VA Ventures Innovation Institute	Major Const.	$99,200
VBA	Seattle	WA	Seattle Regional Office	Major Lease	$4,000
20	Seattle	WA	Build Parking Structure	Minor Const.	$14,500
20	Seattle	WA	Construct Atrium for Building 100	Minor Const.	$6,000
VBA	Seattle	WA	Bremerton Vocational Rehabilitation and Employment Office	Minor Lease	$82
VBA	Seattle	WA	Seattle Regional Office 4	Minor Lease	$85
VBA	Seattle	WA	Seattle Regional Office Storage and Parking	Minor Lease	$87
20	Seattle	WA	Modernize Energy Plant	NRM-IM	$16,400
20	Seattle	WA	Refurbish Building 100 Elevator (P1-P4)	NRM-IM	$6,100
20	Seattle	WA	Replace Sewer Infrastructure	NRM-IM	$5,600
20	Seattle	WA	Renovate OR Suites in Building 100	NRM-Sus	$15,700
20	Spokane	WA	Construct Rehab Medicine, Prosthetics, Data Center Addition	Minor Const.	$15,900
20	Spokane	WA	Replace Dental Building	Minor Const.	$15,500
20	Spokane	WA	Renovate Building 1, 2nd Floor South Wing	NRM-Sus	$10,400
20	Walla Walla	WA	Install Electric Vehicle Charging and Covered Parking with Solar Panels	NRM-IM	$5,500
20	Walla Walla	WA	Replace Site Perimeter Fence	NRM-IM	$8,650
12	Madison	WI	Expand and Renovate Building 12	Minor Const.	$14,800
12	Madison	WI	Expand ED/Admissions	Minor Const.	$18,300
12	Madison	WI	Expand Outpatient Clinics and Consolidate Administration	Minor Const.	$16,000
12	Madison	WI	Replace Building 4 and 5	Minor Const.	$17,500
12	Madison	WI	Replace Building 6	Minor Const.	$17,700
12	Madison	WI	Expand Beaver Dam Community Based Outpatient Clinic	Minor Lease	$1,780
12	Madison	WI	Mental Health Intensive Care Management (Waupaca)	Minor Lease	$768
12	Madison	WI	Add Emergency Generator Systems	NRM-Sus	$8,000
12	Madison	WI	Renovate 1D for Master Plan	NRM-Sus	$17,300
12	Madison	WI	Renovate 4A for Specialty Care	NRM-Sus	$5,200
12	Madison	WI	Renovate 6D for Sterile Processing Services	NRM-Sus	$5,850

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
12	Madison	WI	Renovate Outpatient Clinics	NRM-Sus	$7,700
12	Milwaukee	WI	Construct East Entrance Addition for Controlled Access	Minor Const.	$10,824
12	Milwaukee	WI	Construct New Emergency Department Ambulance Bay	Minor Const.	$2,226
VBA	Milwaukee	WI	Construct Parking Structure	Minor Const.	$9,800
12	Milwaukee	WI	Demolish Quonset Huts and Construct a Consolidated FM Storage Facility	Minor Const.	$5,482
12	Milwaukee	WI	Expand 70 Primary Care, Phase 1	Minor Const.	$17,584
VBA	Milwaukee	WI	Renovate and Realign Regional Office	Minor Const.	$7,000
VBA	Milwaukee	WI	Eau Claire Vocational Rehabilitation and Employment Office	Minor Lease	$52
12	Milwaukee	WI	Construct Chiller Plant	NRM-IM	$24,461
12	Milwaukee	WI	Install East Campus South Perimeter Security Fencing and Access Gates	NRM-IM	$5,491
12	Milwaukee	WI	Install West and North Campus Perimeter Security Fencing and Access Gates	NRM-IM	$8,025
12	Milwaukee	WI	Correct Inpatient Acute Privacy Substandard Beds 3C, 4C, 5C, 7C, and 144	NRM-Sus	$12,079
12	Milwaukee	WI	Renovate 111 Operating Room Department 2AN Phase 2	NRM-Sus	$15,697
12	Milwaukee	WI	Renovate 43 Outpatient Mental Health Phase 2	NRM-Sus	$8,342
12	Milwaukee	WI	Renovate 43 Outpatient Mental Health Second Floor	NRM-Sus	$15,827
12	Milwaukee	WI	Renovate 70 Multipurpose D3N	NRM-Sus	$12,731
12	Milwaukee	WI	Renovate Building 111 Administrative Suite 3AS	NRM-Sus	$6,978
12	Tomah	WI	Expand and Renovate Community Living Center, Building 402 Third Floor	Minor Const.	$5,218
12	Tomah	WI	Expand Community Living Center and Renovate for Privacy, Building 402 Second Floor	Minor Const.	$8,690
12	Tomah	WI	Construct Emergency Power Generation Plant	NRM-IM	$7,700
12	Tomah	WI	Replace Air Handling Equipment and Upgrade Electrical Building 407	NRM-IM	$5,500
12	Tomah	WI	Replace Air Handling Equipment and Upgrade Electrical Building 408	NRM-IM	$7,050
12	Tomah	WI	Non Capital Adjustment	Other	$0
5	Beckley	WV	Construct Dental and Diagnostic Clinic Building	Minor Const.	$15,760
5	Beckley	WV	Renew Greenbrier County Community Based Outpatient Clinic	Minor Lease	$185
5	Beckley	WV	Construct Wind Turbines	NRM-IM	$9,500
5	Beckley	WV	Correct Access Control Issues for Physical Security	NRM-IM	$6,600
5	Beckley	WV	Replace and Extend Chilled Water Lines	NRM-IM	$15,504
5	Beckley	WV	Replace Existing Sanitary Waste, Storm and Water Risers	NRM-IM	$10,694
5	Beckley	WV	Replace Steam Lines	NRM-IM	$6,490

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
5	Beckley	WV	Upgrade Building 1 Air Handling Units	NRM-IM	$7,150
5	Beckley	WV	Correct Deficiency for Exterior Windows	NRM-Sus	$9,900
5	Beckley	WV	Remodel Hall and Walls Building 1	NRM-Sus	$8,800
5	Beckley	WV	Upgrade Architectural Finishes for Veteran Experience	NRM-Sus	$5,451
5	Clarksburg	WV	Expand the Operating Room and Emergency Department and add a CT Scanner	Major Const.	$30,600
5	Clarksburg	WV	Demolish the Fiscal Trailer and Building 6 and Construct a New Multi-Use Building	Minor Const.	$10,710
5	Clarksburg	WV	Replace Air Handling Units 22, 23, 26, 28, 30, and 32.	NRM-Sus	$7,000
5	Huntington	WV	Construct Multi-Specialty Building	Major Const.	$109,330
5	Huntington	WV	Multi-specialty clinic	Major Lease	$12,898
VBA	Huntington	WV	Renovate Regional Office	Minor Const.	$7,000
VBA	Huntington	WV	Huntington Regional Office 1	Minor Lease	$677
5	Huntington	WV	Improve Seismic Conditions	NRM-IM	$9,500
5	Huntington	WV	Replace Site Water Lines	NRM-IM	$9,100
5	Huntington	WV	Out Lease with affiliate school	Other	$11
5	Martinsburg	WV	Construct VISN5 Geri-Psych Facility	Major Const.	$244,400
5	Martinsburg	WV	Construct 47-Bed Domiciliary Pod	Minor Const.	$13,300
5	Martinsburg	WV	Construct Addition to Community Living Center, East Wing	Minor Const.	$10,350
5	Martinsburg	WV	Construct Ambulatory Mental Health Building	Minor Const.	$13,345
5	Martinsburg	WV	Construct Consolidated Support Building	Minor Const.	$14,850
5	Martinsburg	WV	Construct Dementia Building Addition, Building 513	Minor Const.	$13,000
5	Martinsburg	WV	Construct Domiciliary Support Building, Renovate Vacated Space for Admin, Demolish Vacant Bldg	Minor Const.	$11,680
5	Martinsburg	WV	Construct Drive Through Pharmacy	Minor Const.	$6,620
5	Martinsburg	WV	Construct Eye Clinic	Minor Const.	$15,205
5	Martinsburg	WV	Construct Isolation Suite for Emergency Department	Minor Const.	$1,671
5	Martinsburg	WV	Construct Primary Care Outpatient Center	Minor Const.	$15,450
5	Martinsburg	WV	Construct Sim Lab	Minor Const.	$7,040
5	Martinsburg	WV	Construct Surgical Specialty Care Addition	Minor Const.	$7,993
5	Martinsburg	WV	Demolish and Replace Baker House, Building 21	Minor Const.	$4,275
5	Martinsburg	WV	Expand Ft. Detrick Community Based Outpatient Clinic	Minor Const.	$15,708
5	Martinsburg	WV	Renovate/Expand Domiciliary Pod D	Minor Const.	$15,741
5	Martinsburg	WV	Renovate/Expand Vacated Eye Clinic for Primary Care and add New Air Handling Unit 17A	Minor Const.	$14,520
5	Martinsburg	WV	Renew/Expand Cumberland Community Based Outpatient Clinic	Minor Lease	$2,125
5	Martinsburg	WV	Upgrade potable cold water distribution system for prevention of legionella, Phase 2	NRM-IM	$6,732

VISN/ Admin	Station/ Cemetery	ST	Potential Future/Outyear Projects Project Name – Short Description	Project Type	Total Estimated Costs (000s)
5	Martinsburg	WV	Construct Geropsych Unit on 4A and 4C	NRM-Sus	$16,000
5	Martinsburg	WV	Correct Campus Physical Security Deficiencies, phase 2	NRM-Sus	$8,115
5	Martinsburg	WV	Renovate Building 500 - 5C Community Living Center	NRM-Sus	$11,115
5	Martinsburg	WV	Renovate Building 500 Outpatient Addition for Radiology	NRM-Sus	$5,549
5	Martinsburg	WV	Renovate Community Living Center 501B	NRM-Sus	$14,570
5	Martinsburg	WV	Renovate Primary Care Clinics for Patient-Aligned Care Teams Compliance, Building 500, First Floor	NRM-Sus	$12,400
5	Martinsburg	WV	Renovate Surgery Suite/OR	NRM-Sus	$11,315
5	Martinsburg	WV	Renovate Unit 3C, Building 500, for Medical Specialties	NRM-Sus	$6,700
5	Martinsburg	WV	Renovate/Expand Rehab Medicine	NRM-Sus	$9,820
5	Martinsburg	WV	Replace/Upgrade HVAC Mixing Boxes and Controls, Building 500	NRM-Sus	$5,750
19	Cheyenne	WY	Relocate and Expand Chemo/Infusion Clinic	Minor Const.	$8,736
19	Cheyenne	WY	Reconfigure and Replace Douglas Fir Mechanical Systems	NRM-IM	$6,292
19	Cheyenne	WY	Implement Patient-Aligned Care Teams in Primary Care	NRM-Sus	$9,543
19	Cheyenne	WY	Relocate Endoscopy and Intensive Care Unit	NRM-Sus	$10,172
19	Cheyenne	WY	Relocate Nutrition Food Service	NRM-Sus	$6,916
19	Cheyenne	WY	Renovate Old Community Living Center for Rehabilitation and Administration	NRM-Sus	$16,531
19	Sheridan	WY	Correct Building Exterior Entrances and Porch Restorations	NRM-IM	$10,744
19	Sheridan	WY	Renovate 1st Floor Building 86	NRM-IM	$12,610
19	Sheridan	WY	Renovate Mental Health Building 8	NRM-IM	$13,557
19	Sheridan	WY	Upgrade Laundry for New Equipment	NRM-IM	$9,810

Stakeholder Involvement

One of the strengths of the VA capital investment planning process is that it encourages continual improvement and refinement in response to client and customer needs. VA has engaged and continues to engage stakeholders in the SCIP process as it evolves. External stakeholders, including the Veterans Service Organizations, Congressional staff and Government Accountability Office are provided visibility on the processes used to prioritize projects. Engaging stakeholders allows for transparency and provides valuable input that is continually monitored and annually incorporated into the SCIP process to address changing needs and priorities. Continual dialog with clients and customers maximizes stakeholder involvement while allowing the SCIP process to drive VA's current and future year capital budget submissions.

Energy, Environment and Fleet Program

A series of laws and executive orders since the 1990s accelerated the need to coordinate energy, vehicle fleet, environmental and sustainable buildings policies and programs at the Department level. VA integrated these areas under the Energy, Environment and Fleet Program (EEF) Service within the Office of Management in 2006. This integration has proven essential in helping VA optimize and prioritize investments and other activities designed to reduce utility costs, reduce fuel consumption and provide cleaner, healthier environments for Veterans, visitors and staff, as well as meet requirements of laws, executive orders and presidential memoranda.

EEF is responsible for supporting VA's implementation of the requirements from Executive Order (E.O.) 14057 – Catalyzing Clean Energy Industries and Jobs Through Federal Sustainability (Dec 2021) and the requirements of the Energy Act of 2020, in particular the requirements to implement all lifecycle cost effective energy and water conservation measures identified in facilities' quadrennial energy and water evaluations, and implementing at least 50% of those measures through performance contracting.

In 2022, VA EEF accomplishments included the following:

- In support of E.O. 14057, EEF coordinated efforts to have the Secretary designate a Chief Sustainability Officer (CSO) in January 2022.

- To facilitate E.O. 14057 implementation, EEF assisted VA's CSO in standing up a Department-wide senior level task force and governance framework to enable VA's transition to carbon pollution-free electricity (CFE), zero-emissions vehicles (ZEVs), net zero-emissions buildings and sustainable procurement; adapting to climate change and improving VA resiliency; reducing waste and pollution; incorporating environmental justice; and accelerating progress through partnerships.

- As part of the Sustainability Task Force, EEF chaired working groups on climate adaptation and ZEVs to develop a Climate Action Plan progress report, signed by the Secretary of Veterans Affairs, and a ZEV Strategic Plan, signed by the Deputy Secretary. These plans were mandated by E.O. 14057 and E.O. 14008 and submitted to the Council of Environmental Quality and the Office of Management and Budget.

- EEF supported activities to competitively select commodities contracts that saved VA over $3.6 million in electricity and natural gas costs in 2022.

- Through energy savings performance contracts and utility energy service contracts, awarded $15.9 million in energy and water efficiency projects to install improvements at 10 facilities. Leveraged capital dollars with performance contracts on 14 contract actions to maximize VA savings and infrastructure improvements, including the award of work related to boilers, chillers, onsite well replacement, heating, ventilation and air conditioning systems and other improvements.

- EEF was instrumental in leading VA's effort to transition to ZEVs and was able to secure 507 vehicle orders, exceeding its Lead-By-Example Goal (442) set by the White House and approved by the VA Deputy Secretary.

- EEF coordinated VA's first quarterly reporting on the deployment of charging infrastructure for ZEVs which highlighted VA's successful purchase of 140 dual-port solar charging units that are being installed across 34 VA Medical Centers to provide VA with immediate charging capacity for government-owned ZEVs.

- EEF supported VA's participation in an interagency learning network, led by the Department of Health and Human Services and including the Indian Health Service and the Department of Defense's Defense Health Agency, to foster cooperation among agencies with healthcare missions, particularly as they relate to climate mitigation and adaptation, increasing resilience and decarbonization.

By the end of September 2022, VA had awarded a cumulative $1.1 billion in needed infrastructure upgrades at 88 VA campuses using private sector investment to implement energy savings performance contracts and utility energy service contracts. Once installed, these improvements are expected to translate into $1.66 billion of taxpayer savings over the life of the contracts, or $60 million in annual facility energy and water costs each year. VA cumulative savings through competitive utilities purchasing has reached $277 million. VA has reduced energy consumption intensity by 26% since 2003 and has decreased water consumption intensity by 34% since 2007.

The current pipeline of energy savings performance contract and utility energy services contracts represents over $250 million in needed energy and water equipment and system upgrades. CFE, decarbonization and energy and water efficiency projects, along with other energy-related projects, compete for appropriated funding through the SCIP process. To comply with the Energy Independence and Security Act of 2007 and the Energy Act of 2020, VA also plans to complete facility retro-commissioning in 25% of VA facilities and conduct energy and water assessments in 25% of VA facilities.

In support of VA's efforts to meet sustainability mandates, EEF chairs working groups within the Sustainability Task Force on several topic areas including CFE, ZEVs and climate adaptation while also participating in a working group on sustainable buildings. In 2022, members of the ZEV Working Group pursued planning efforts to conduct comprehensive feasibility studies at 171 VA Medical Centers and install solar charging units at select facilities well-suited for solar. These

activities are expected to well-position VA to more rapidly install charging infrastructure and acquire zero-emission vehicles in 2023 and beyond.

VA/DoD Collaborative Projects

Congress and the Executive Branch have advocated efforts to improve collaboration and health resource sharing between VA and the Department of Defense (DoD). These initiatives were made to improve the quality, accessibility and cost-effectiveness of health care delivery for Veterans, Service Members and their beneficiaries. The Administration has expressed strong support for improving the existing collaboration between VA and DoD. Ongoing efforts between the two Departments will improve the provision of services for the men and women who serve and have served our country and also benefit taxpayers.

The VA/DoD Joint Executive Committee (JEC) recommends to the Secretaries of the Departments a strategic direction for joint coordination and sharing of resources. The JEC established the VA/DoD Construction Planning Committee (CPC) to develop and formalize a structure that facilitates an integrated approach to planning, designing, constructing, and leasing real property-related initiatives for shared medical facilities mutually beneficial to both Departments. The work group name has changed to the Capital Asset Planning Committee (CAPC). The CAPC goal is to ensure that collaborative opportunities for joint capital asset planning are fully explored, evaluated and maximized to enhance service delivery. The CAPC coordinated efforts of VA, DoD stakeholders and legal counsel to develop agreement on language for proposals to reform legislation that impedes the effective collaboration between the Departments.

OAEM led VA's efforts to secure legislation that the Department sought for several years to improve collaboration with the DoD for the benefit of Veterans, Service Members and Taxpayers. Section 714 of the 2022 National Defense Authorization Act (NDAA) amended Title 38 and Title 10 to allow the transfer and acceptance of funds between the Departments for the planning, design and construction of shared medical facilities. This legislation encourages greater collaboration and enables the identification and development of joint patient care collaboration opportunities using the major construction or minor construction programs that would be beneficial to Veterans, Service Members and taxpayers and complements the efforts of the market assessments as it expands the tools for greater VA and DoD capital investment and service collaboration. VA and DoD also received authority to transfer and accept funds for joint leases with the passing of PACT Act, Section 706.

Through the SCIP process, capital projects submitting a BC are required to provide an assessment of potential DoD collaborative opportunities. The BC is used to score and rank SCIP projects that will be considered for funding in the budget or a future year's capital plan. DoD collaboration is one of the national criteria elements VA uses to evaluate, score and rank its capital projects.

In addition, DoD's Capital Investment Decision Making (CIDM) process includes key evaluation criteria rankings that denote those projects that entail VA/DoD collaboration efforts. The outcome of adding greater insight to each Department's capital asset planning has resulted in each Department sharing capital construction priorities with the expressed goal of fostering a more effective use of federal funds.

VA and DoD CAPC staffs continue to facilitate the identification of additional opportunities for potential shared facilities. The CAPC staff also exchange their capital investment plans — VA shares its SCIP Plan proposals and DoD shares its CIDM Program proposals. VA and DoD are developing more robust, data-driven assessments of collaboration opportunities for collocated or shared facilities. The CAPC works to ensure that any potential joint opportunities are pursued for maximum consideration. Additionally, the CAPC assesses opportunities in current co-located sites for further collaboration.

Link to Real Property Capital Planning

The SCIP process addresses the requirements set forth in the OMB Memorandums M-20-03, *Implementation of Agency-wide Real Property Capital Planning*, M-21-25, *Integrating Planning for A Safe Increased Return of Federal Employees and Contractors to Physical Workplaces with Post-Reentry Personnel Policies and Work Environment* and M-22-14, *Agency-wide Capital Planning to Support the Future of Work*.

For VA, guidance in OMB Memorandum M-22-14 related to workspace/workplace usage is applicable to non-medical VA employee environments within individual administrations and staff offices, including VBA, OIT, Office of Inspector General (OIG), and Office of Administration (OA), each of which has independent space planning operations to meet unique missions.

The overarching current strategic planning approach for all of VA's employee spaces has aligned objectives contained in OMB Memorandum M-12-12, which is designed to reduce the government's space footprint. The primary approaches used to accomplish space reduction goals for internal VA's employee spaces include more stringent workspace standards coupled with adoption of multi-mode work flexibilities including telework, hoteling, and hybrid work as possible.

Though the stated objectives of such planning have been to reduce space and save budget, the greater outcome has been the business resilience and continuity realized through the COVID-19 pandemic due to widespread adoption of multi-mode work flexibilities. Specifically, VA has been able to continue the full scope of its service delivery operations through the COVID-19 pandemic.

VA has planned reduction targets for office and warehouse space and overall disposal target for owned buildings. VA is planning to reduce 532,808 square feet (SF) of its office and warehouse space (leased and owned) between 2024 and 2028.

Table 2-9: Assessment of Annual Reduction Targets for Office and Warehouse Space

Domestic Office and Warehouse SF Reduction Targets FY 2020 - FY 2024					
	FY 2024	**FY 2025**	**FY 2026**	**FY 2027**	**FY 2028**
Office Target (Net SF Reduction)	9,675	162,293	177,134	96,408	42,476
Warehouse Targets (Net SF Reduction)	29,980	(31,264)	21,888	0	24,218
Total Net Change	39,655	131,029	199,022	96,408	66,694

Reductions are reported as a positive value.

The table above includes annual net square foot reduction targets for office and warehouse space. Using data from the Federal Real Property Profile Management System (FRPP MS) and GSA occupancy agreement data.

Table 2-10: Assessment of Annual Disposal Targets for Owned Buildings

Disposal Targets for Owned Buildings FY 2024 – FY 2028					
	FY 2024	**FY 2025**	**FY 2026**	**FY 2027**	**FY 2028**
Disposal Target (Net SF Reduction)	544,528	124,320	418,391	65,452	338,677
Disposal Targets (Number of buildings)	43	17	20	5	18

As stated in the reduce the footprint policy, these targets exclude owned office or warehouse buildings. , Using FRPP data.

VA continues to focus on disposal of unneeded assets, subject to the availability of funding. VA has identified a total of 103 buildings and 1.5 million SF for disposal in 2024 through 2028. VA's reduction efforts include internal reuse, enhanced-use leasing or historic outlease, where possible. Where there is no internal VA need for a building and VA has determined that an outlease is not feasible, VA will then move to dispose of the building via sale, transfer, exchange, excessing to the GSA, demolition, or deconstruction. As such VA's aforementioned planning offices are well underway with guidance, plans, and projects that comply with many of the objectives contained in M-22-14 which directs agencies to consider "workspace/workplace usage and mobility assessments, and opportunities to integrate remote work and sharing of spaces among Federal agencies into mid- and longer-term real estate/property strategies." Specific progress of VA's efforts are follows:

Veterans Benefits Administration

The updated VBA space management guidance establishes workspace standards and procedures for space planning, with a goal to further optimize its regional office footprint and integrate lessons learned from a successful shift to telework prior to and during the COVID-19 pandemic. Due to the increased focus on telework and desk-sharing, VBA minor construction project planning reduces seating allocation to between 50 to 75% of approved staffing levels and desk-sharing seating designs, whenever feasible. Reducing the footprint while maximizing operational flexibilities is VBA's priority.

VBA has already implemented optimized square footage footprints per full-time-equivalent-employee in 17 GSA-leased regional office renovation projects and plans to consider implementation in an additional 18 GSA-leased regional office renovation projects that are in various stages of renovation.

VBA continues to review current and expiring lease agreements to identify opportunities for space optimization and cost savings. When evaluating lease renewals, VBA considers opting to reduce the length of lease terms for increased flexibility and additional opportunities to return unused space when possible.

Office of Information and Technology
OIT's current planning processes for administrative spaces ahead of the COVID-19 pandemic have been focused on space reduction and implementation of multi-modal work strategies that include telework and hybrid work.

OIT conducted a survey to plan future space requirements post- COVID-19 pandemic using lessons learned during the pandemic which include further implementation of telework/flexible work principles. As a result of the space survey, OIT has closed or plans to close several locations, such as its Birmingham, Alabama location, its St. Petersburg, Florida field office, its Denver, Colorado staging area, and the Sacramento, California regional data center. In addition to closures, OIT is in the process of reducing its space in its Oakland and Salt Lake City field offices and in the VA central office in Washington, DC.

Office of Inspector General
Due to its unique mission, OIG has long embraced flexible work schedules, telework, and shared workspaces where possible. OIG continues to assess its workspace usage; and is working to integrate an environment that supports flexibility for an evolving workforce.

OIG recently adopted updated guidance which contains new standards designed to decrease its overall space footprint and replace workstation-dedicated spaces with new collaboration, innovation and development areas that meet team performance, reflection, refreshment, social and interaction needs.

OIG's Office of the Chief Information Officer (OCIO) plans to continue deploying universal, enterprise assets allowing for an increased level of mobility for its teleworkers, remote employees, or workers utilizing shared workspaces. In addition, OIG's OCIO plans to continue to provide a skilled workforce readily available to troubleshoot and resolve IT needs for its employees and customers.

Medium term, OIG plans to conduct a study with GSA to evaluate its overall footprint in the headquarters office which may result in consolidation of all local offices into one location to better share resources, reduce overall footprint, and lower rent costs while improving its principles space design objectives which include increased collaboration, flexible work schedules, telework, and shared workspaces where possible.

Office of Administration
Pre-COVID-19 pandemic, OA implemented a space optimization strategy for all VA central office spaces to reduce reliance on expensive leased space and to formulate three space optimization projects.

During the COVID-19 pandemic, OA engaged all VA central office administrations and staff offices to gauge the impact of workspace changes and obtain post-pandemic projections for future space usage. These projections are the foundation of updating long-term VA central office space needs and portfolio strategy and have resulted in preliminary minor construction project requirements in SCIP. OA recently commissioned a "Future of Work Consolidation" study to

better understand best practices as it plans VA central office's mid- to longer-term space requirements.

Longer term, VA's space planning processes will be modified to include the guidance that encourages sharing of spaces among Federal agencies into mid- and longer-term real estate/property strategies as appropriate for each the business lines. VA will also continue to evaluate and adopt the best online collaboration tools, cloud-based software, and cybersecurity capabilities technologies to support its workforce.

Finally, funding will be required to complete construction, leasing, and renovation projects to further implement space optimization best practices and lessons learned during the COVID-19 pandemic. For example, OA anticipates the need for additional minor construction funding in the next several years to prepare VA central office spaces for the "future of work".

Chapter 6.3
Veterans Health Administration

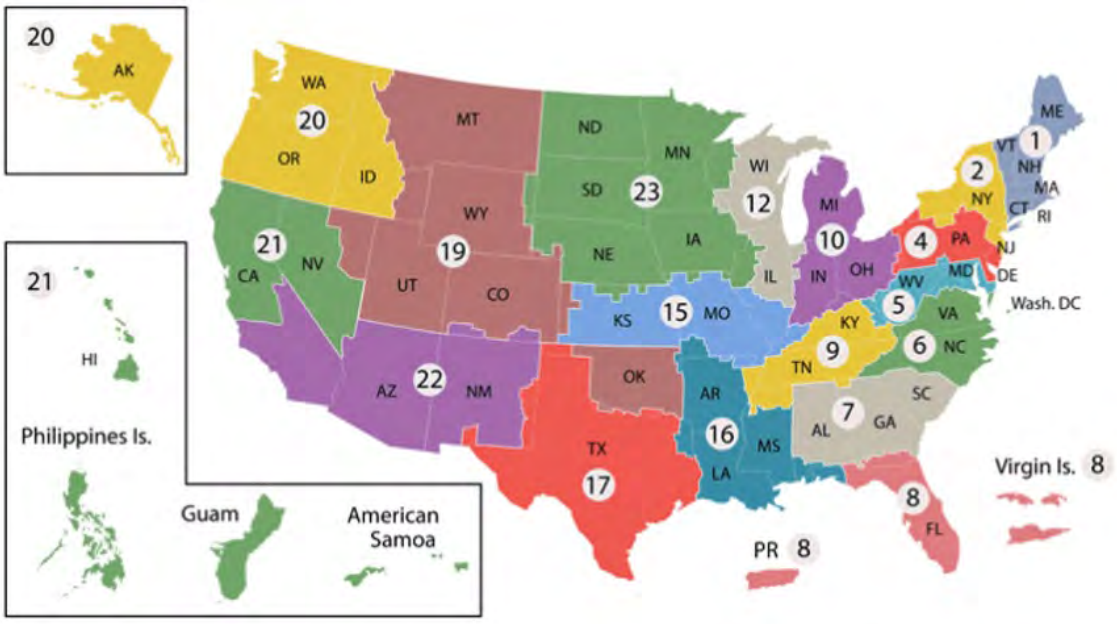
Introduction

The Veterans Health Administration (VHA) delivers care in more than 5,630 buildings and 1,714 leased medical and support facilities across the country. Many VHA medical centers are located on large, campus-style settings and are in excess of 50 years old. At least one third of these buildings are historically significant.

VHA is comprised of 172 VA Medical Centers that provide a multitude of services, including inpatient beds, community living centers, rehabilitation services and outpatient services. Ambulatory care is provided in 1,090 clinics, of which 742 are community-based outpatient clinics (CBOCs) or higher complexity of care.

VHA facilities are organized into the 18 Veteran Integrated Service Networks (VISNs) shown below:

Figure 3-1: VHA VISN Map



Action Plan Strategy

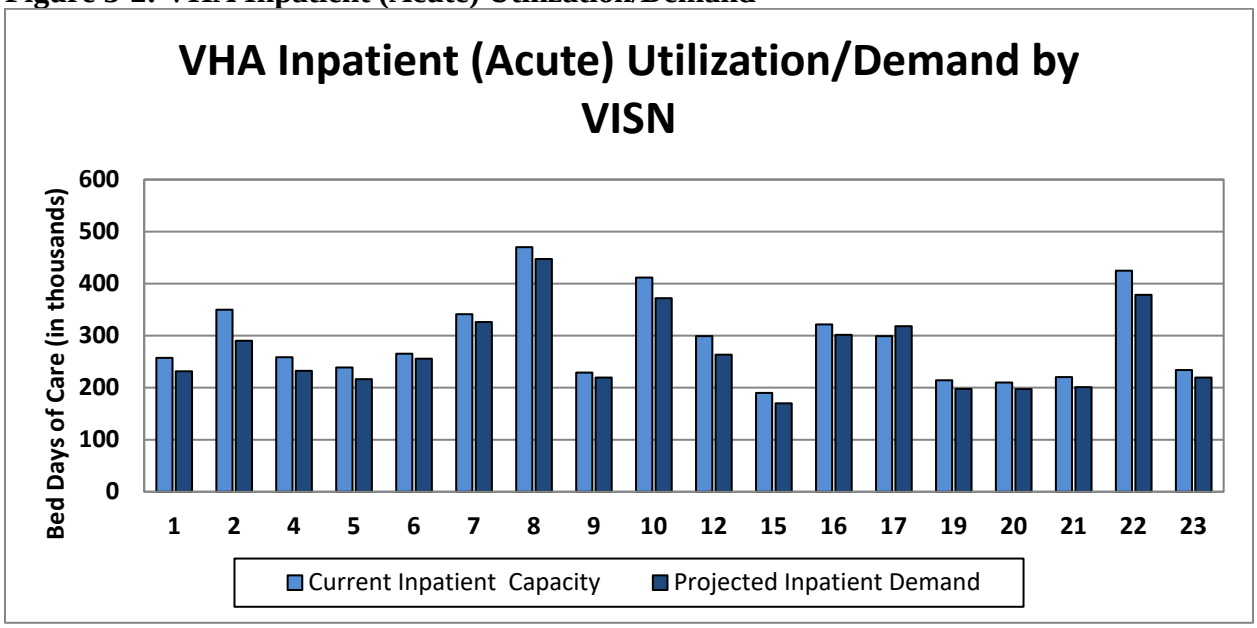
VHA's Action Plan strategy addresses the access, utilization, space, condition, and sustainability gaps currently identified in the Strategic Capital Investment Planning (SCIP) process. A combination of capital and non-capital solutions, such as telehealth, purchased care, and extended hours of operations, are utilized to close currently identified gaps. The access gap is closed by projects that provide additional points of care, typically as CBOCs. The utilization gap is closed by adding or repurposing space to accommodate each required service. The space gap is met by building additional space or by disposing of or demolishing excess space. Condition gaps are closed by projects that address deficiencies in buildings. Each VISNs Action Plan also addresses sustainability gaps through medical facilities projects which will increase water and energy efficiency, increase clean energy generation and usage, increase VA's portfolio of sustainable buildings and reduce greenhouse gas emissions.

VHA Gaps

Utilization Gap: The utilization gap is calculated for inpatient and outpatient care. Inpatient utilization is calculated using Bed Days of Care (BDOC), defined as the number of occupied beds multiplied by the number of days occupied. For example, 30 beds occupied for 30 days equals 900 BDOC. Outpatient utilization is calculated using Clinic stops, defined by the number of unique encounters that are tracked for outpatient services. The VA target is to close 95% of all VHA utilization gaps and the graphs below show utilization in BDOC. This is a VA goal that is expected to be addressed for each gap, as result of implementing the action plan.

Inpatient Utilization – Figure 3-2 (below) shows each VISN's current (base year 2019) inpatient utilization and the projected demand for inpatient care in 2030.

Figure 3-2: VHA Inpatient (Acute) Utilization/Demand

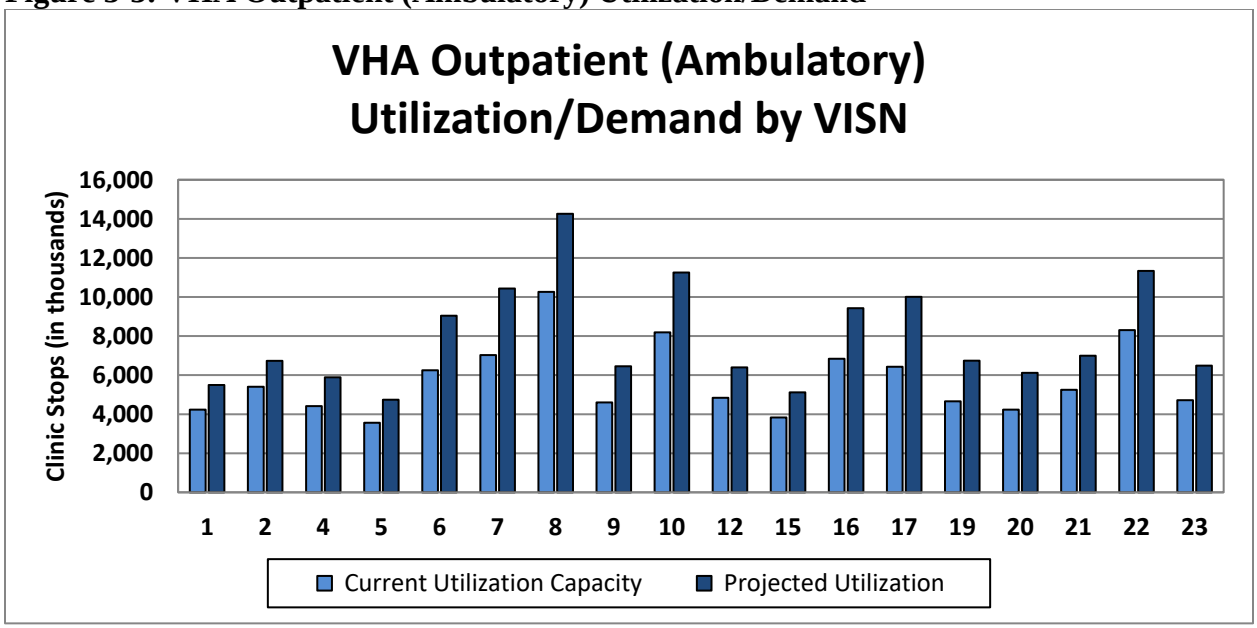


In accordance with national health care trends, VA is projected to see a general decrease in the

demand for inpatient care over the next ten years. Most VISNs are projected to see an increase in demand for at least a few types of inpatient care, such as mental health and specialty services.

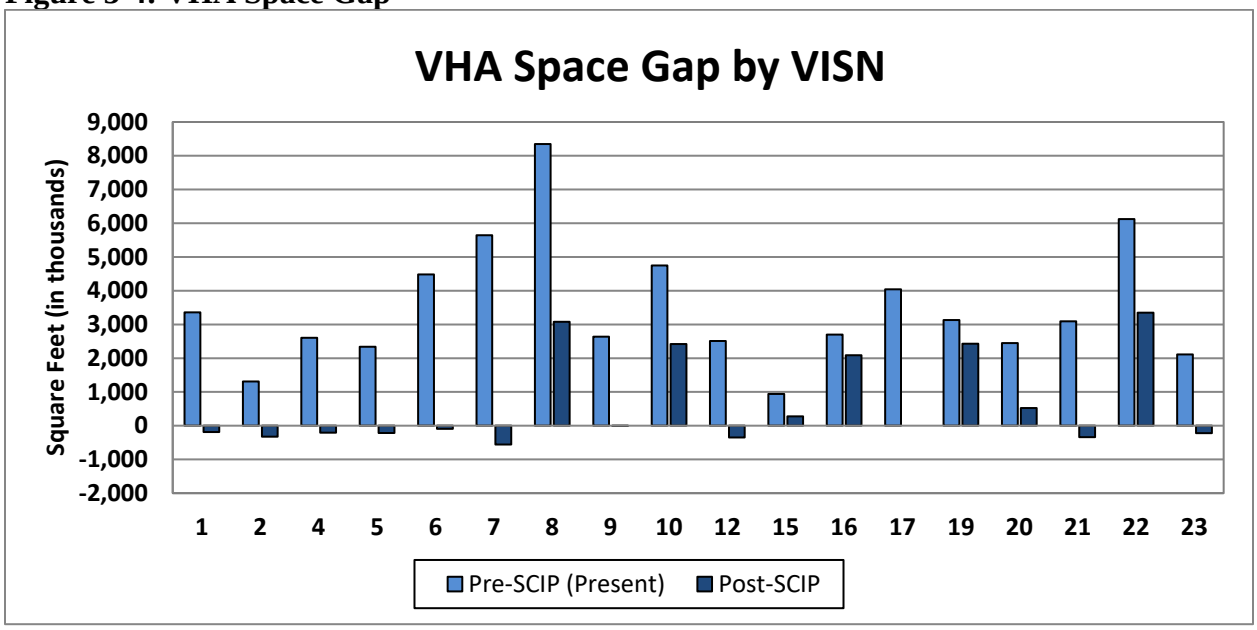
Outpatient Utilization – Figure 3-3 (below) shows each VISN's current (base year 2019) outpatient capacity and the projected demand for outpatient capacity in 2030. In accordance with national health care trends, the chart illustrates the expected increase in demand for outpatient services over the next 10 years. In order to meet expected demand, all VISNs must increase their capacity to provide outpatient services.

Figure 3-3: VHA Outpatient (Ambulatory) Utilization/Demand



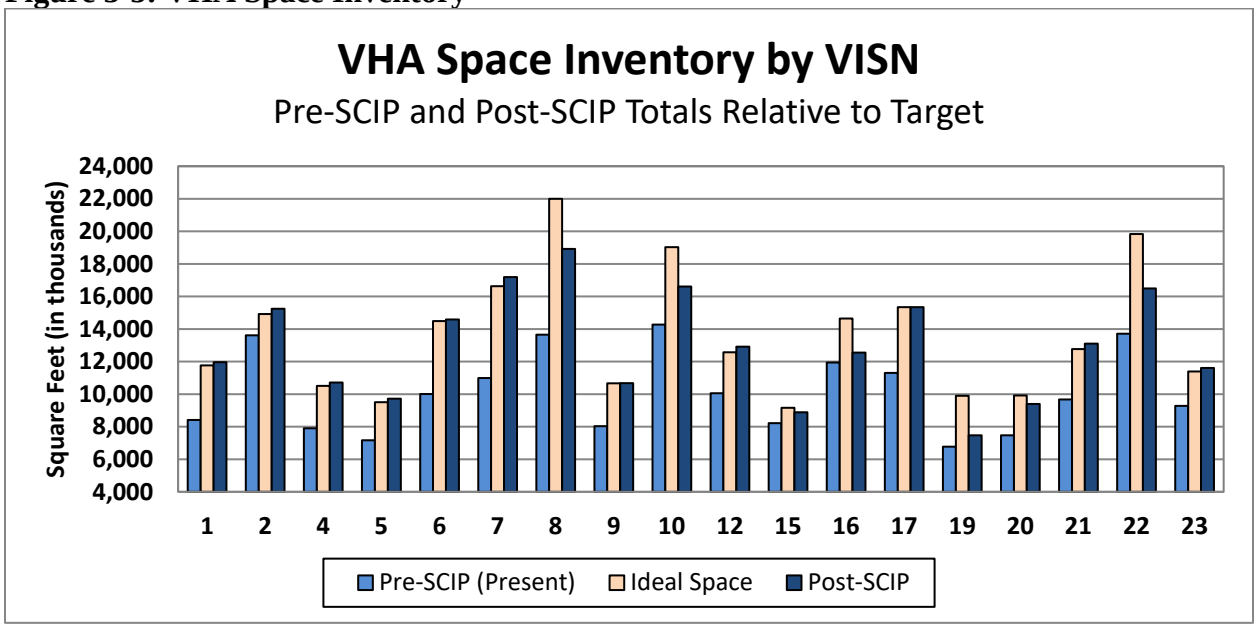
Space Gap: Defined as the difference between current inventory, plus in-process projects minus funded disposals, compared to projected long-range planning needs. Space gaps can be both positive and negative. Negative numbers indicate excess space, positive numbers indicate the need for additional space. Figure 3-4 on the next page illustrates the correction of space gaps that would occur following implementation of all projects identified by the SCIP process. Figure 3-5 on the next page illustrates the space inventory in each VISN based on square footage available pre and post-SCIP.

Figure 3-4: VHA Space Gap *



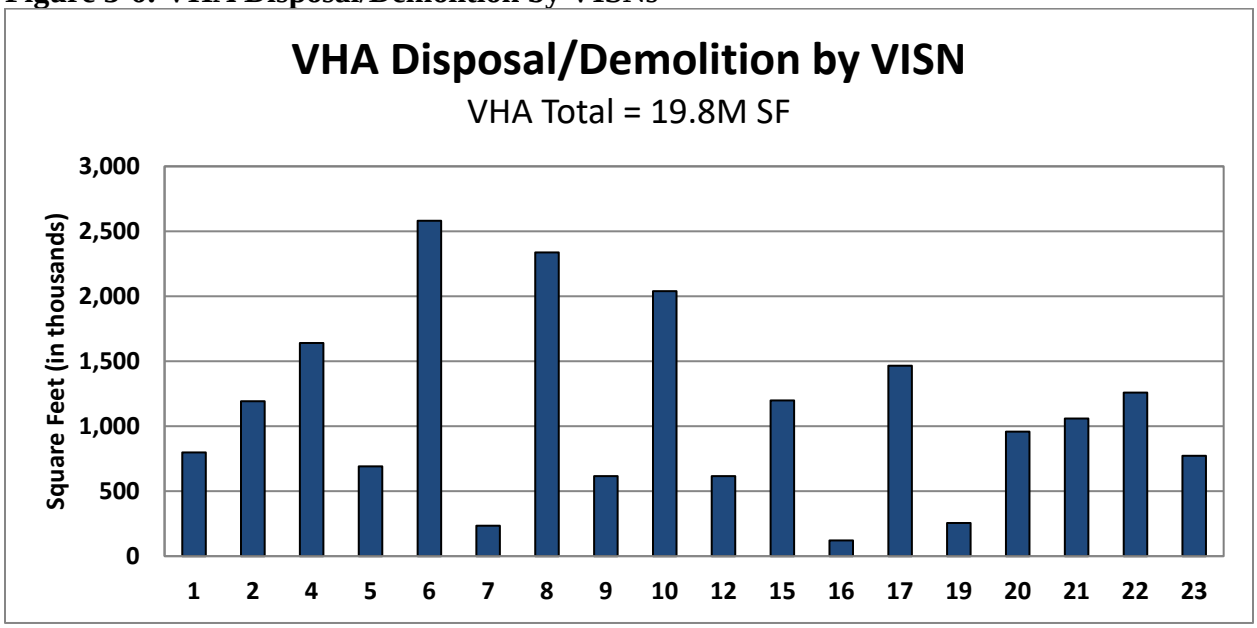
*Per SCIP guidance, out-year projects should not be developed solely to address gap closure goals if they are not planned for execution, hence not all VISNs plans fully address the 95% space gap resolution target.

Figure 3-5: VHA Space Inventory



Disposal Goals: The ability to efficiently use space and remove obsolete space through outlease, demolition and disposal is critical to the capital planning process. VISN action plans incorporate demolition and disposal of space as a means of right-sizing excess inventory. Illustrated below in figure 3-6 is the total reduction in square footage due to disposal or demolition projects. The total disposal and demolition over the eleven year planning horizon is 19.8 million square feet.

Figure 3-6: VHA Disposal/Demolition by VISNs



Condition Gap: The condition gap is an estimate of dollars needed to correct currently identified deficiencies in VHA facilities. Deficiencies were identified through on-site facility condition assessments (FCA) and included those facility or infrastructure systems that were rated with either a D or F by the assessments. D and F ratings indicate failing systems or those beyond useful life. Actual project costs may vary from FCA dollars.

Figure 3-7 (on the following page) illustrates the existence of substantial condition deficiencies across all VISNs. VISNs with deficiencies exceeding $1 billion in correction costs are 1, 2, 6, 7, 12, 15, 16, 21 and 22.

Figure 3-7: VHA Condition Gap

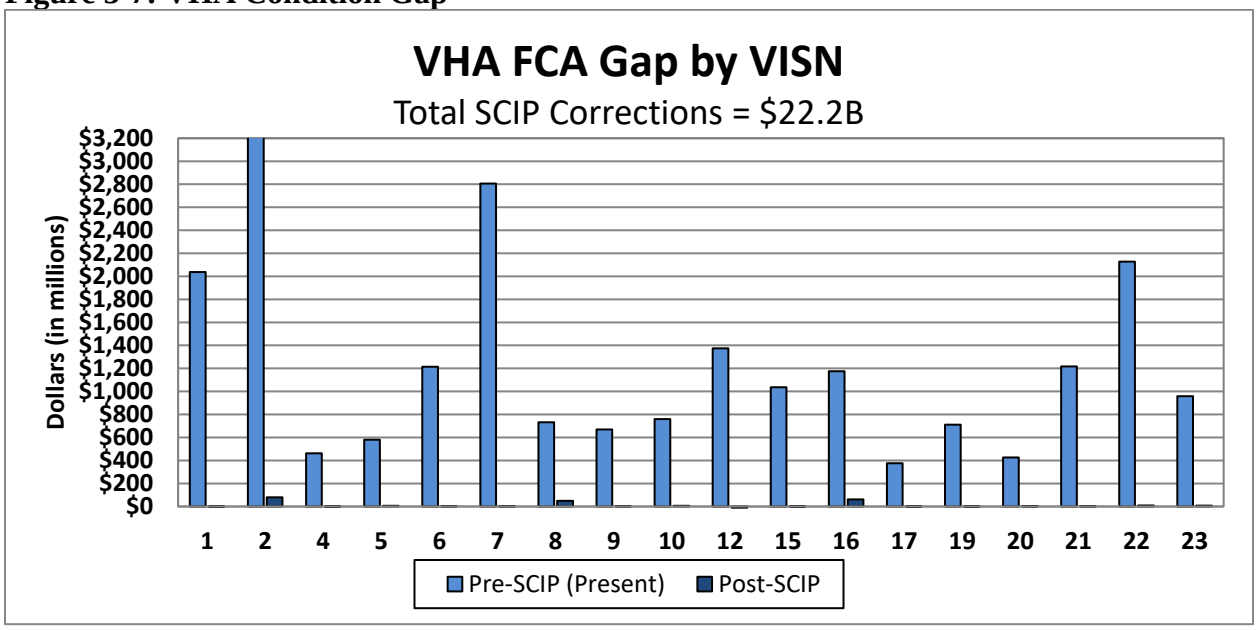
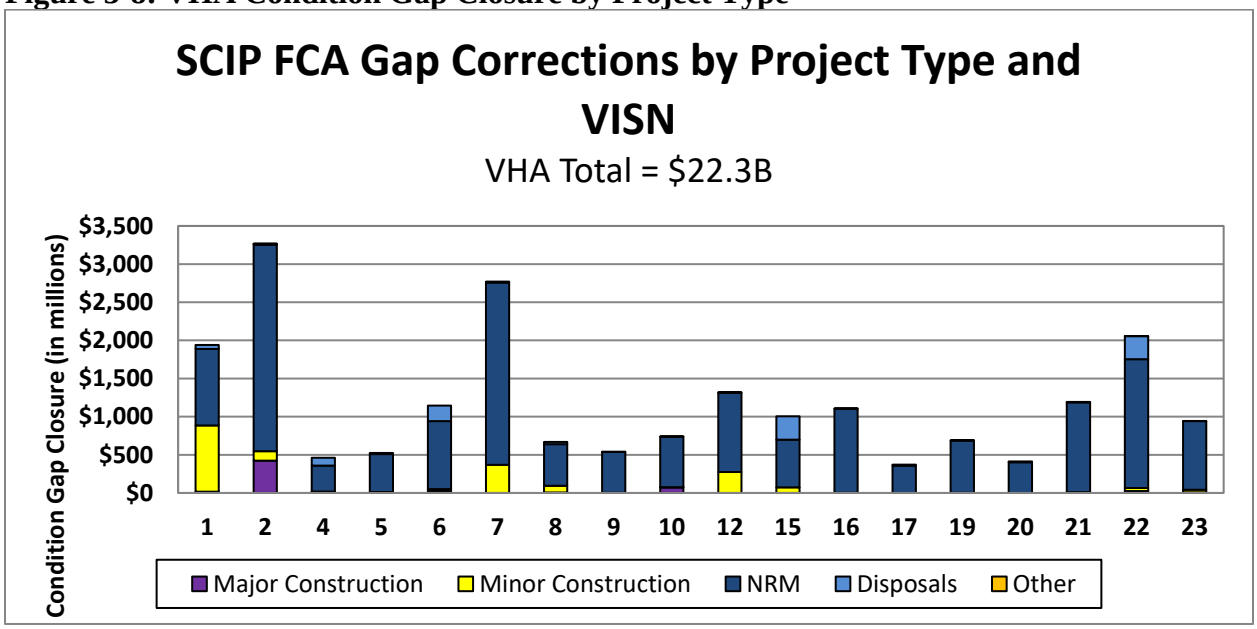


Figure 3-8 (below) illustrates the breakdown of how the long-range plan proposes to correct identified FCA deficiencies by project type and capital investment.

Figure 3-8: VHA Condition Gap Closure by Project Type



Non-Capital Approaches in Action Plan Strategy

Within VHA's action plan strategy, there are opportunities to better address access, sustainability and space gaps by combining non-capital approaches with capital solutions. Non-capital approaches include the use of tele-medicine, extended hours for the provision of on-site services and care in the community from non-VA sources. Incorporating such non-capital approaches can reduce the total cost of capital solutions that are used to increase access or add space. Three of these approaches are described below.

Tele-medicine technologies allow patients to receive care, diagnostic services or monitoring at home or in other convenient locations, thereby reducing the need for patient travel, reducing the number of exam rooms needed, saving energy costs and better utilizing providers remotely. This approach can also reduce the need to construct, lease or renovate space in pursuit of increased access where demand has increased. However, costs will increase for technological infrastructure, software and training.

Service Hour Extension at outpatient care sites experiencing high utilization or projecting increased demand. In sites where projected increases in demand exceed the capacity of the facility after extended hours have been introduced, expansion may still be required. The application of extended hours can reduce the scope of facility expansion, resulting in capital savings. However, staffing, energy and operating costs will increase when hours of service are extended.

Community Care can be used in lieu of facility construction, renovation/expansion or leasing in certain circumstances to address access needs and space gaps or to reduce the local footprint. This approach is useful where the volume for the particular service is low. In order to purchase medical services in the private sector the VA has to determine that capacity exists for the volume of care needed, that VHA quality of care standards can be met and that electronic health records can be securely exchanged in accordance with all Health Insurance Portability and Accountability Act of 1996 and Privacy Act requirements.

Strategic principles and guidance were utilized to encourage use of capital and non-capital solutions for expanding access and developing a high performing network while being good financial stewards. Solutions considered included expanded use of telehealth, mobile phone apps, evening and weekend clinic hours and same day appointments. However, some capital solutions were required to meet VA's planning priorities, which included projects that:

- Focus resources with an emphasis on modernization of facilities for delivery of VA provided care;
- Improve the timeliness of services and projects that support Suicide Prevention and Woman's Health; along with its impact on other foundational services;
- Enhance the Department's ability to provide greater choice for Veterans; and
- Modernize systems by providing needed infrastructure improvements (e.g., life, safety or code upgrades focused).

SCIP Estimated Long Range Magnitude Costs

Each VISN developed and submitted a separate action plan detailing its capital asset investment strategy to address identified gaps. Improving the condition of facilities and meeting increased outpatient demand were the predominate drivers of the VISNs plans, comprising a large portion of the proposed capital projects and associated funding. Of these projects, maintaining and improving the condition of VA's facilities through medical facilities non-recurring maintenance (NRM) projects (979) accounted for the largest resource need, followed by minor construction (416), leases (279) and major construction (71). It is important to note that the magnitude estimates are based on a snapshot in time, using current market conditions, baseline capital portfolio, demographic data and projected needs. The costs provided will likely change as projects move through the investment process and as cost estimating and project requirements become more refined. For example, major construction project estimates are fine-tuned from action plan to business case to project prospectus to final design and construction documents. The magnitude estimates include activation (startup) costs but do not include life cycle costs.

The cost to fully implement the Action Plan and correct all currently identified gaps for VHA is estimated to be between $104 and $127 billion, including non-recurring and recurring activation costs. Table 3-1 on the following page provides a cost summary for all projects by type.

Table 3-1: VHA Capital Investment Projects by Type

Project Type	# of 2024 Projects	2024 TEC ($000)	# of Future Year Projects	Future Year TEC ($000)[1]
Major construction	0	$0	71	$26,121,907
Leases	168	$1,054,334	111	$1,072,408
Minor construction	49	$670,943	367	$4,952,637
NRM (includes GMP-Green projects)	212	$2,106,371	767	$8,080,977
Other (includes seismic, disposals and sharing projects)	0	$0	46	$705,117
Project Specific Subtotal	**429**	**$3,831,648**	**1,362**	**$40,933,047**
Future year planning (Minors and NRM)[1]	N/A	$0	-	$55,633,812
Below threshold/Emergent needs[2]	TBD	$0	-	$3,064,525
Non-recurring activation costs[3]	-	$838,801	-	$5,104,628
Recurring activation costs[3]	-	$799,919	-	$4,164,690
IT Non-recurring activation costs[3]	-	$81,827	-	$414,264
IT recurring activation costs[3]	-	$27,276	-	$138,088
Total with Activations	**429**	**$5,579,471**	**1,362**	**$109,453,054**

[1]Future planning includes estimates for NRMs and minors for future years, non-major lease, disposal and sharing projects for the ten-year planning horizon.
[2]VHA Action Plans include lump sum, emergent needs and below established threshold of $5 million that will be allocated in execution.
[3]Non-recurring and recurring activation totals are inclusive of the entire cost over a 10-year time frame and are reflected in the first funding year for each project.

The minor construction request for 2024 of $734.2 million, including $400 million from the *Improve VA healthcare facilities infrastructure* legislative proposal (for additional information see *Volume 1, Part 2 Legislative Summaries*), is comprised of $603.7 million for prior year SCIP approved projects that are awaiting construction funding; $67.3 million for new SCIP 2024 projects; and $63.2 million for contingencies and the Department of State Capital Security Cost Sharing program[1].

[1] The Secure Embassy Construction and Counterterrorism Act of 1999, Section 1000(a) (7) of Public Law 106-113, was amended to include the Capital Security Cost Sharing program. Agencies with personnel overseas that occupy space controlled by the Department of State shall provide funding in advance for their share of costs for new construction. DoS is implementing a 14 year, $17.5 billion capital construction program to replace 150 Embassy and consulate compounds.

Table 3-2 (below) provides a list of planned leases and potential future year projects. Total estimated costs in the table below are preliminary planning costs and are subject to change as projects are further refined. The VHA long term planning horizon cost estimate range does not include under-threshold or out-year planning estimates. For planning purposes, VA utilizes an established dollar amount for project specific inclusion in the action plans. For example, the dollar threshold for VHA NRM projects is $5 million. The costs for all below-threshold projects are included in the overall VHA estimate in Table 3-1 (on the previous page) as a lump-sum.

Table 3-2: VHA-Potential Future Year Above-Threshold Projects (Sorted by VISN, State, Type and City)

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
1	Newington	CT	Construct New Community Living Center, Phase 1	Minor Const.	$14,412
1	Newington	CT	Construct New Community Living Center, Phase 2	Minor Const.	$15,349
1	Newington	CT	Construct New Residential Rehab Treatment Program	Minor Const.	$11,454
1	West Haven	CT	Expand and Renovate 2nd Floor Building 1	Minor Const.	$14,100
1	West Haven	CT	Expand Building 2 for Specialty Care	Minor Const.	$15,470
1	West Haven	CT	Expand Medical Emergency Department	Minor Const.	$9,823
1	West Haven	CT	Upgrade and Consolidate Urology Clinic	Minor Const.	$9,395
1	West Haven	CT	Research Oversight and Administration	Minor Lease	$1,480
1	Newington	CT	Renovate Radiology	NRM-IM	$6,107
1	Newington	CT	Replace Building Automation System	NRM-IM	$9,308
1	West Haven	CT	Correct Electrical Deficiencies Phase 3	NRM-IM	$19,800
1	West Haven	CT	Replace and Expand Elevators in Building 2	NRM-IM	$6,325
1	West Haven	CT	Replace BAS - Phase 1	NRM-IM	$7,185
1	West Haven	CT	Upgrade Chiller Plant for High Performance	NRM-IM	$8,965
1	Newington	CT	Renovate Mental Health - Building 1	NRM-Sus	$6,805
1	Newington	CT	Replace And Expand Elevator in Building 2E	NRM-Sus	$7,150
1	Newington	CT	Replace And Expand Elevators in Building 1 and 2C	NRM-Sus	$6,050
1	Newington	CT	Replace And Expand Elevators in Buildings 3, 12, and 42	NRM-Sus	$6,050
1	West Haven	CT	Abate Hazardous Materials in Tunnels and Boiler Plant	NRM-Sus	$6,831
1	West Haven	CT	Correct Electrical Deficiencies Building 1	NRM-Sus	$8,195
1	West Haven	CT	Facade Replacement - Building 1 Phase 3	NRM-Sus	$5,500
1	West Haven	CT	Facade Replacement, Building 1 Phase 1	NRM-Sus	$5,500
1	West Haven	CT	Facade Replacement, Building 1 Phase 2	NRM-Sus	$5,500
1	West Haven	CT	Renovate Building 1 4th floor for Inpatient	NRM-Sus	$14,718
1	West Haven	CT	Renovate In-Patient Unit - 4 West	NRM-Sus	$8,250
1	West Haven	CT	Replace Roofs Supporting Buildings	NRM-Sus	$5,000
1	West Haven	CT	Replace Sanitary Sewer System	NRM-Sus	$6,053
1	West Haven	CT	Upgrade Plumbing Systems Building 1	NRM-Sus	$5,400
1	West Haven	CT	Upgrade Specialty Care Space First Floor Building 2	NRM-Sus	$7,700

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
1	West Haven	CT	Upgrade Specialty Care Space Second Floor Building 2	NRM-Sus	$7,480
1	West Haven	CT	Energy Savings Performance Contract	Other	$0
1	Bedford	MA	Replace Existing Community Living Center with Expanded CLC Campus, Associated Facilities and Support Infrastructure	Major Const.	$1,650,628
1	Boston (JP)	MA	Replace Decaying Exterior Panels	Major Const.	$143,000
1	Northampton	MA	Acquire Community Living Center	Major Const.	$93,950
1	Boston (JP)	MA	Lowell Replacement	Major Lease	$4,000
1	Northampton	MA	Build New Physical and Occupation Therapy and Prosthetics Center	Minor Const.	$15,500
1	Northampton	MA	Build Out Addition for Community Living Center	Minor Const.	$4,244
1	Boston (JP)	MA	Construct Central Chiller Plant - Phase 3	NRM-IM	$9,900
1	Boston (JP)	MA	Provide Central Heating, Ventilation and Air Conditioning Research Space Building 1	NRM-IM	$7,150
1	Boston (JP)	MA	Provide Central Heating, Ventilation and Air Conditioning Research Space Building 1	NRM-IM	$7,150
1	Boston (JP)	MA	Upgrade Electrical Systems - Building 1 Phase B	NRM-IM	$5,500
1	Boston (JP)	MA	Upgrade Heating Ventilating Air Conditioning Systems - Phase 4 Building 1	NRM-IM	$7,700
1	Boston (JP)	MA	Upgrade Heating Ventilating Air Conditioning Systems - Phase 5 Building 1	NRM-IM	$8,800
1	Boston (JP)	MA	Upgrade Steam Distribution Campus Wide	NRM-IM	$5,390
1	Bedford	MA	Renovate and Correct Deficiencies - Building 82	NRM-Sus	$7,200
1	Boston (JP)	MA	Seismic and Structural Corrections Building 1	NRM-Sus	$13,200
1	Northampton	MA	Modernize Building 16 Warehouse	NRM-Sus	$7,769
1	Northampton	MA	Renovate Building 26 for Domiciliary Residential Rehab Treatment Program	NRM-Sus	$14,000
1	Northampton	MA	Renovate Building 5 - Nutrition	NRM-Sus	$8,062
1	Northampton	MA	Update Mental Health Environment of Care Space Building 4 Lower South	NRM-Sus	$8,474
1	Northampton	MA	Upgrade Common Areas in Main Hospital	NRM-Sus	$9,300
1	Togus	ME	Portland ASC	Major Lease	$15,515
1	Togus	ME	Construct Community Living Center West Addition	Minor Const.	$8,954
1	Togus	ME	Construct Substance Abuse Residential Recovery Treatment Program Building Phase II	Minor Const.	$13,337
1	Togus	ME	Calais Community Based Outpatient Clinic	Minor Lease	$132
1	Togus	ME	Togus Warehouse (Harpers)	Minor Lease	$125
1	Togus	ME	Replace Boilers and Extend Natural Gas Service	NRM-IM	$22,000
1	Togus	ME	Replace Roofs	NRM-IM	$7,000
1	Togus	ME	Replace Water Storage Tank and Replace Domestic Water Service Lines	NRM-IM	$14,700

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
1	Togus	ME	Tuckpointing and Masonry Repairs	NRM-IM	$10,000
1	Togus	ME	Renovate Interventional Radiology Suite	NRM-Sus	$7,583
1	Togus	ME	Renovate Police Department	NRM-Sus	$6,815
1	Togus	ME	Renovate Same Day Surgery and Post Anesthesia Care Unit	NRM-Sus	$9,904
1	Togus	ME	Renovate Specialty Care Unit	NRM-Sus	$5,655
1	Togus	ME	Repoint Building 205 Masonry	NRM-Sus	$5,395
1	Manchester	NH	Construct Community Living Center	Major Const.	$99,535
1	Manchester	NH	Combine and Expand NH Seacoast Community Based Outpatient Clinics	Major Lease	$20,257
1	Manchester	NH	Construct Parking Garage	Minor Const.	$15,232
1	Manchester	NH	Renovate Building 1 Basement for Support Services	NRM-Sus	$11,508
1	Manchester	NH	Renovate Building 1, 2nd Floor for Laboratory	NRM-Sus	$7,925
1	Manchester	NH	Replace Building 1	Seismic	$210,000
1	Providence	RI	Acquire Primary Care Building	Major Const.	$483,966
1	Providence	RI	Construct Admin Building to Replace Leases - Phase 2	Minor Const.	$16,000
1	Providence	RI	Construct New Administration Building to Replace Leases	Minor Const.	$16,000
1	Providence	RI	Construct South Parking Garage at VA Providence - Phase I	Minor Const.	$15,750
1	Providence	RI	Expand and Renovate 2A for Interventional Radiology Laboratory	Minor Const.	$9,980
1	Providence	RI	Expand Building 35 for Research Animal Laboratories	Minor Const.	$15,900
1	Providence	RI	Expand Building 35 for Research Wet Laboratories	Minor Const.	$15,750
1	Providence	RI	Improve South Entrance Accessibility for Mobility Impaired Patients	Minor Const.	$15,000
1	Providence	RI	Administrative Space at Medical Center Annex (Eagle 1)	Minor Lease	$350
1	Providence	RI	Fiscal and Facilities Space at Medical Center Annex	Minor Lease	$460
1	Providence	RI	Trailers for Mental Health and Facilities Space	Minor Lease	$530
1	Providence	RI	Repair Access and Finishes Deficiencies at Outbuildings	NRM-IM	$5,000
1	Providence	RI	Replace Plumbing and Fixtures in Building 1 - Phase 1	NRM-IM	$8,250
1	Providence	RI	Replace Sanitary, Roof Drain, and Water Piping in Building 1 - Phase I	NRM-IM	$7,250
1	Providence	RI	Renovate 5B Medical Surgical Inpatient Nursing Unit	NRM-Sus	$9,626
2	East Orange	NJ	Correct Seismic Deficiencies, Building 1	Major Const.	$323,000
2	Lyons	NJ	Correct Seismic Deficiencies, Building 53	Major Const.	$34,100
2	East Orange	NJ	Construct Ambulatory care building	Minor Const.	$15,400

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
2	East Orange	NJ	construct parking garage Ph 2	Minor Const.	$9,570
2	East Orange	NJ	Core Lab Consolidation - Building 1	Minor Const.	$12,100
2	East Orange	NJ	Renovate Building 18 - Mental Health	Minor Const.	$13,550
2	Lyons	NJ	Construct Community Living Center Support Spaces - Phase 5	Minor Const.	$13,200
2	East Orange	NJ	Hackensack-Bergen Community Based Outpatient Clinic	Minor Lease	$400
2	East Orange	NJ	Jersey City Community Based Outpatient Clinic	Minor Lease	$135
2	East Orange	NJ	Improve and upgrade electrical system	NRM-IM	$10,940
2	East Orange	NJ	Upgrade heating system - Phase 2	NRM-IM	$10,780
2	East Orange	NJ	Upgrade Heating, Ventilation, and Air Conditioning system	NRM-IM	$11,880
2	East Orange	NJ	Upgrade Heating, Ventilation, and Air Conditioning Systems Digital Control	NRM-IM	$6,380
2	Lyons	NJ	Construct Solar Energy Field	NRM-IM	$7,150
2	East Orange	NJ	Consolidate Cardiology Clinic	NRM-Sus	$6,050
2	East Orange	NJ	Correct inpatient wards deficiencies	NRM-Sus	$10,680
2	East Orange	NJ	Correct Seismic Deficiencies, Building 18	NRM-Sus	$5,000
2	East Orange	NJ	Correct Seismic Deficiencies, Building 7	NRM-Sus	$7,450
2	East Orange	NJ	Renovate and upgrade ward 9A	NRM-Sus	$6,820
2	East Orange	NJ	Renovate Eye Clinic	NRM-Sus	$8,480
2	East Orange	NJ	Upgrade Architectural deficiencies, doors and windows	NRM-Sus	$6,600
2	Lyons	NJ	Correct Seismic Deficiencies, Building 57	NRM-Sus	$5,900
2	Lyons	NJ	Correct Seismic Deficiencies, Building 7	NRM-Sus	$8,800
2	Lyons	NJ	Modernization of Water Systems	NRM-Sus	$11,800
2	Lyons	NJ	Repair Foundation Drains	NRM-Sus	$5,500
2	Lyons	NJ	Upgrade and renovate Kitchen, Building 54	NRM-Sus	$11,000
2	Lyons	NJ	Upgrade Piping, Buildings 2, 5, 6, 8 and 9	NRM-Sus	$6,160
2	Bronx	NY	Correct Seismic and Structural Deficiencies	Major Const.	$63,216
2	Bronx	NY	Expand Research Building	Major Const.	$100,000
2	Castle Point	NY	New specialty and support services	Major Const.	$55,600
2	Montrose	NY	Modernize Community Living Center	Major Const.	$84,400
2	Northport	NY	Build Community Living Center 5	Major Const.	$258,000
2	St. Albans	NY	Construct Wing Expansion B, C, D, E Building	Major Const.	$168,000
2	Castle Point	NY	Super Community Based Outpatient Clinic/ Health Care Center	Major Lease	$16,500
2	Albany	NY	Construct Parking Garage phase 1	Minor Const.	$15,248
2	Batavia	NY	Inpatient Geropsych Unit	Minor Const.	$14,492
2	Bronx	NY	Create Parking Garage	Minor Const.	$16,000
2	Bronx	NY	Create Parking Garage Phase 2	Minor Const.	$16,000
2	Bronx	NY	Create Parking Garage Phase 3	Minor Const.	$16,000
2	Buffalo	NY	Implement Patient-Aligned Care Teams Primary Care Group I (A-Wing)	Minor Const.	$15,739
2	Buffalo	NY	Modernize Emergency Department	Minor Const.	$16,000

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
2	Castle Point	NY	Enlarge Building 15H Community Living Center	Minor Const.	$11,400
2	Castle Point	NY	Relocate Prosthetics suite	Minor Const.	$9,130
2	Castle Point	NY	Upgrade Outpatient Clinic H	Minor Const.	$13,640
2	Montrose	NY	Build Community Living Center, Phase 3	Minor Const.	$15,620
2	Montrose	NY	Build Community Living Centers of excellence Phase 4 B	Minor Const.	$15,345
2	Montrose	NY	Build new veteran centered community living centers of excellence Home 4 Phase A	Minor Const.	$16,170
2	Montrose	NY	Build New Community Based Outpatient Clinic in Middletown NY	Minor Lease	$2,150
2	Albany	NY	Expand Emergency Electrical Power System	NRM-IM	$5,730
2	Albany	NY	Replace 11A Air Handlers	NRM-IM	$8,502
2	Albany	NY	Replace Transformers	NRM-IM	$24,775
2	Albany	NY	Upgrade and Expand Chiller Plant	NRM-IM	$20,040
2	Batavia	NY	Building 5 Renovation Part 2	NRM-IM	$12,600
2	Batavia	NY	Building 1, 3rd Floor Renovation	NRM-IM	$16,000
2	Batavia	NY	Modernize Electrical Distribution	NRM-IM	$16,000
2	Batavia	NY	Warehouse Renovations	NRM-IM	$15,500
2	Bronx	NY	Replace Air Handlers Phase 5	NRM-IM	$8,000
2	Bronx	NY	Replace Electrical Switchgear Phase 2	NRM-IM	$12,100
2	Bronx	NY	Replace Research Elevators	NRM-IM	$6,000
2	Bronx	NY	Replace Secondary Electrical Distribution System Phase 1	NRM-IM	$8,800
2	Bronx	NY	Replace Water Infrastructure Distribution System Phase 2	NRM-IM	$6,000
2	Bronx	NY	Replace Windows Phase 3	NRM-IM	$6,000
2	Bronx	NY	Upgrade Campus Site Conditions	NRM-IM	$8,000
2	Bronx	NY	Upgrade Hallways and Bathrooms - Phase 2	NRM-IM	$11,550
2	Bronx	NY	Upgrade Hallways and Bathrooms Phase 3	NRM-IM	$11,550
2	Brooklyn	NY	Abate Asbestos Building 1 12th through 20th floors	NRM-IM	$13,200
2	Brooklyn	NY	Abate Asbestos Building 1 5th through 11th floors	NRM-IM	$13,200
2	Brooklyn	NY	Abate Asbestos Building 1 Basement, Ground, First, Second and Third Floors	NRM-IM	$13,200
2	Brooklyn	NY	Abate Asbestos Building 1, 2, 4, and 6	NRM-IM	$13,200
2	Brooklyn	NY	Conduct Retro-Commissioning Buildings 1, 4, 14 and 15	NRM-IM	$5,500
2	Brooklyn	NY	Conduct Water Conservation Project	NRM-IM	$6,600
2	Brooklyn	NY	Construct On-Site Cogeneration Plant	NRM-IM	$5,500
2	Brooklyn	NY	Correct Building 4 Condition Deficiencies	NRM-IM	$6,600
2	Brooklyn	NY	Correct Research Space Deficiencies	NRM-IM	$9,900
2	Brooklyn	NY	Implement Legionella Prevention Measures	NRM-IM	$8,800
2	Brooklyn	NY	Install Fire Safety Improvements	NRM-IM	$6,600
2	Brooklyn	NY	Install Flood Protection Building 1	NRM-IM	$6,600

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
2	Brooklyn	NY	Install Nurse Call System	NRM-IM	$6,600
2	Brooklyn	NY	Repair Parapet Walls and Exterior Walls	NRM-IM	$8,800
2	Brooklyn	NY	Replace 250 Ton Air Cooled Chiller	NRM-IM	$5,500
2	Brooklyn	NY	Replace Boilers 1, 2,3 and 4	NRM-IM	$31,900
2	Brooklyn	NY	Replace Building 15 Generator	NRM-IM	$6,600
2	Brooklyn	NY	Replace Building 4 Roof top Heating, Ventilation, and Air Conditioning Units	NRM-IM	$5,500
2	Brooklyn	NY	Replace Cooling Towers	NRM-IM	$8,800
2	Brooklyn	NY	Replace Data Center Heating, Ventilation, and Air Conditioning System	NRM-IM	$5,500
2	Brooklyn	NY	Replace Emergency Room Heating, Ventilation, and Air Conditioning Unit	NRM-IM	$5,500
2	Brooklyn	NY	Replace Fire Alarm System, Buildings 15 and 4	NRM-IM	$6,600
2	Brooklyn	NY	Replace Heat Recovery Pumps	NRM-IM	$5,500
2	Brooklyn	NY	Replace Heating, Ventilation, and Air Conditioning Controls 16th Floor Building 1	NRM-IM	$5,500
2	Brooklyn	NY	Replace Heating, Ventilation, and Air Conditioning Controls 2nd, 3rd, 4th and 6th floor Building 1	NRM-IM	$6,600
2	Brooklyn	NY	Replace Heating, Ventilation, and Air Conditioning Controls Buildings 4,6,8 and 14	NRM-IM	$5,500
2	Brooklyn	NY	Replace Heating, Ventilation, and Air Conditioning Controls Fifth Floor Building 1	NRM-IM	$6,600
2	Brooklyn	NY	Replace Induction Units 7th to 16th floor	NRM-IM	$13,200
2	Brooklyn	NY	Replace Induction Units Basement to 6th floor	NRM-IM	$13,200
2	Brooklyn	NY	Replace Leslie Steam Valves Building 15	NRM-IM	$5,500
2	Brooklyn	NY	Replace Motor Control Centers	NRM-IM	$6,600
2	Brooklyn	NY	Replace North Building Roof	NRM-IM	$5,500
2	Brooklyn	NY	Replace OPC Building 15 Main Electrical Switch Gear	NRM-IM	$6,600
2	Brooklyn	NY	Replace Steam Lines	NRM-IM	$7,700
2	Brooklyn	NY	Replace Walk in Box Compressors	NRM-IM	$6,600
2	Brooklyn	NY	Replace Windows 13th, 14th,15th and 16th floors and other buildings	NRM-IM	$10,010
2	Brooklyn	NY	Replace Windows 5th,6th, 7th and 8th floor	NRM-IM	$11,550
2	Brooklyn	NY	Replace Windows 9th,10th, 11th and 12th floors	NRM-IM	$10,010
2	Brooklyn	NY	Replace Windows Basement through 4th floor	NRM-IM	$12,100
2	Brooklyn	NY	Upgrade Electrical Distribution	NRM-IM	$8,800
2	Brooklyn	NY	Upgrade Facility Site Lighting	NRM-IM	$6,600
2	Brooklyn	NY	Upgrade Fixed Equipment	NRM-IM	$6,600
2	Brooklyn	NY	Upgrade Site Water Lines	NRM-IM	$8,250
2	New York	NY	Abate Asbestos Phase 1	NRM-IM	$7,100
2	New York	NY	Abate Asbestos Phase 2	NRM-IM	$7,050
2	New York	NY	Accomplish Retro Commissioning Manhattan	NRM-IM	$5,500
2	New York	NY	Conduct Energy Savings Performance Contract	NRM-IM	$9,900
2	New York	NY	Consolidate Research Space	NRM-IM	$10,780

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
2	New York	NY	Construct Data Center Addition	NRM-IM	$7,500
2	New York	NY	Correct Architectural Deficiencies	NRM-IM	$8,000
2	New York	NY	Implement Legionella Prevention Measures	NRM-IM	$8,800
2	New York	NY	Improve Accessibility	NRM-IM	$6,800
2	New York	NY	Install Chiller for Oncology Pharmacy and Cardiac catheterization	NRM-IM	$5,500
2	New York	NY	Install Chiller Plant Upgrades	NRM-IM	$8,800
2	New York	NY	Install Cogeneration Plant	NRM-IM	$6,600
2	New York	NY	Install Thermal Energy Storage	NRM-IM	$5,500
2	New York	NY	Install Water Conservation Devices	NRM-IM	$5,500
2	New York	NY	Mental Health Ward Improvements	NRM-IM	$9,880
2	New York	NY	Renovate Dental Clinic 2E	NRM-IM	$8,800
2	New York	NY	Renovate Patient Ward 17N and 17S	NRM-IM	$9,900
2	New York	NY	Renovate Patient Ward 8N	NRM-IM	$15,400
2	New York	NY	Renovate Patient Ward Mental Health 17W	NRM-IM	$9,900
2	New York	NY	Repair Accessibility Deficiencies Phase 2	NRM-IM	$7,550
2	New York	NY	Replace Animal Lab Chillers	NRM-IM	$5,500
2	New York	NY	Replace Heating, Ventilation, and Air Conditioning Controls Building 1	NRM-IM	$9,350
2	New York	NY	Replace Induction Units	NRM-IM	$6,600
2	New York	NY	Replace Operating Room Suite Air Handling Unit	NRM-IM	$6,600
2	New York	NY	Replace Steam Condensate Pumps	NRM-IM	$8,800
2	New York	NY	Replace Windows Phase I	NRM-IM	$13,200
2	New York	NY	Replace Windows Phase II	NRM-IM	$9,350
2	New York	NY	Replace Windows Phase III	NRM-IM	$10,450
2	New York	NY	Upgrade Architectural Doors and Hardware/ Entrance	NRM-IM	$9,680
2	New York	NY	Upgrade Architectural Finishes-flooring, ceiling, light fixtures	NRM-IM	$9,350
2	Northport	NY	Replace Heating, Ventilation, and Air Conditioning Building 92	NRM-IM	$11,000
2	Northport	NY	Replace Perimeter Fences	NRM-IM	$5,000
2	Northport	NY	Replace Primary Electric Distribution Phase 2	NRM-IM	$9,900
2	Northport	NY	Replace Roads and Sidewalks North East Campus	NRM-IM	$8,000
2	Northport	NY	Replace Roads, Parking Lots and Sidewalks South Campus	NRM-IM	$6,600
2	Northport	NY	Upgrade Research Heating, Ventilation, and Air Conditioning 61, 62	NRM-IM	$5,390
2	St. Albans	NY	Abate Asbestos	NRM-IM	$6,600
2	St. Albans	NY	Construct On-Site Cogeneration Plant	NRM-IM	$5,500
2	St. Albans	NY	Implement Legionella Prevention Measures (SA)	NRM-IM	$8,800
2	St. Albans	NY	Install Fire Safety Improvements (SA)	NRM-IM	$8,250
2	St. Albans	NY	Install Laundry Heat Recovery	NRM-IM	$6,600

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
2	St. Albans	NY	Install Locks, Doors and Key Systems	NRM-IM	$6,600
2	St. Albans	NY	Install Nurse Call System	NRM-IM	$6,600
2	St. Albans	NY	Install Water Conservation Devices	NRM-IM	$5,500
2	St. Albans	NY	Repair Accessibility Deficiencies	NRM-IM	$8,800
2	St. Albans	NY	Replace Adult Day Care Heating, Ventilation, and Air Conditioning Unit	NRM-IM	$5,500
2	St. Albans	NY	Replace Architectural Finishes	NRM-IM	$12,100
2	St. Albans	NY	Replace Auditorium and Commissary Air Handling Units	NRM-IM	$5,500
2	St. Albans	NY	Replace Boiler Plant Piping	NRM-IM	$7,700
2	St. Albans	NY	Replace Building 85 and 86 Condensate Lines	NRM-IM	$6,600
2	St. Albans	NY	Replace Building 87 Condensate Lines	NRM-IM	$6,600
2	St. Albans	NY	Replace Building 88 Condensate Lines	NRM-IM	$7,700
2	St. Albans	NY	Replace Building 88 Electrical Switchgear	NRM-IM	$6,600
2	St. Albans	NY	Replace Building 89 Domestic Water pumps	NRM-IM	$5,500
2	St. Albans	NY	Replace Building 89 Electrical Switchgear	NRM-IM	$6,600
2	St. Albans	NY	Replace Building 91, 92 and 93 Condensate Lines	NRM-IM	$7,700
2	St. Albans	NY	Replace Building 91, 92 and 93 Switch Gear	NRM-IM	$6,600
2	St. Albans	NY	Replace Electrical Switchgear 167 and 168	NRM-IM	$6,600
2	St. Albans	NY	Replace Heating, Ventilation, and Air Conditioning Control System	NRM-IM	$5,500
2	St. Albans	NY	Replace Laundry Switchgear	NRM-IM	$6,600
2	St. Albans	NY	Replace Plumbing Fixtures	NRM-IM	$5,500
2	St. Albans	NY	Replace Roofs Buildings 87 and 88	NRM-IM	$5,500
2	St. Albans	NY	Replace Steam Mains	NRM-IM	$7,700
2	St. Albans	NY	Replace Windows	NRM-IM	$6,600
2	St. Albans	NY	Upgrade Architectural Finishes Buildings 88 89, and 91	NRM-IM	$12,100
2	St. Albans	NY	Upgrade Facility Envelope	NRM-IM	$14,300
2	St. Albans	NY	Upgrade Site Lighting	NRM-IM	$6,600
2	St. Albans	NY	Upgrade Site Security	NRM-IM	$6,600
2	St. Albans	NY	Upgrade Steam Condensate Lines Building 89	NRM-IM	$6,600
2	St. Albans	NY	Upgrade Water Mains	NRM-IM	$6,600
2	Syracuse	NY	Eliminate District Steam	NRM-IM	$11,000
2	Albany	NY	Renovate 8A for Inpatient Ward	NRM-Sus	$11,438
2	Albany	NY	Renovate 8B for Inpatient Ward with Privacy Phase 3	NRM-Sus	$11,803
2	Albany	NY	Renovate for Community Living Center Phase 4	NRM-Sus	$10,925
2	Batavia	NY	Upgrade Outpatient Clinical Space	NRM-Sus	$10,900
2	Bronx	NY	Expand Ancillary/Diagnostics	NRM-Sus	$13,000
2	Bronx	NY	Expand Community Living Center	NRM-Sus	$17,000
2	Bronx	NY	Expand Outpatient Mental Health	NRM-Sus	$18,000
2	Bronx	NY	Expand Primary Care	NRM-Sus	$19,000
2	Bronx	NY	Expand Specialty Care Phase 1	NRM-Sus	$19,000
2	Bronx	NY	Expand Specialty Care Phase 2	NRM-Sus	$9,000

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
2	Brooklyn	NY	Consolidate Administrative Space	NRM-Sus	$7,700
2	Brooklyn	NY	Consolidate Mental Health Services Building 1	NRM-Sus	$8,250
2	Brooklyn	NY	Create Alternate Site for Emergency Operations	NRM-Sus	$5,500
2	Brooklyn	NY	Renovate Audiology and Speech	NRM-Sus	$7,700
2	Brooklyn	NY	Renovate Cardiac Catheterization and Cardiac Rehabilitation Suite	NRM-Sus	$6,600
2	Brooklyn	NY	Renovate Dental Clinic	NRM-Sus	$6,600
2	Brooklyn	NY	Renovate Dietetics Second Floor Building 1	NRM-Sus	$9,900
2	Brooklyn	NY	Renovate Inpatient Mental Health	NRM-Sus	$7,700
2	Brooklyn	NY	Renovate Neurology Space	NRM-Sus	$6,600
2	Brooklyn	NY	Renovate Specialty Care Clinic	NRM-Sus	$6,600
2	Brooklyn	NY	Renovate Wellness Center	NRM-Sus	$5,500
2	Brooklyn	NY	Repair Accessibility Deficiencies	NRM-Sus	$6,600
2	Brooklyn	NY	Upgrade Architectural Finishes 13th, 14th, 15th and 16th floors	NRM-Sus	$7,700
2	Brooklyn	NY	Upgrade Architectural Finishes 5th, 6th, 7th and 8th floors	NRM-Sus	$7,810
2	Brooklyn	NY	Upgrade Architectural Finishes 9th,10th,11th and 12th floors	NRM-Sus	$7,700
2	Brooklyn	NY	Upgrade Architectural Finishes Basement, 1st, 2nd,3rd and 4th floors	NRM-Sus	$7,810
2	Brooklyn	NY	Upgrade Site Security	NRM-Sus	$6,600
2	Buffalo	NY	Administrative Swing Space (6C)	NRM-Sus	$11,000
2	Buffalo	NY	Modernize Laundry, Buildings 6 and 1	NRM-Sus	$6,000
2	Buffalo	NY	Modernize Outpatient Mental Health Clinics	NRM-Sus	$5,450
2	Buffalo	NY	Relocate Ambulatory Surgery Unit, Post Anesthesia Care Unit and Intensive Care Unit	NRM-Sus	$16,000
2	Buffalo	NY	Relocate OR and Cath Lab	NRM-Sus	$16,000
2	Buffalo	NY	Relocate Sterile Processing Services and Storage	NRM-Sus	$12,000
2	Buffalo	NY	Renovate 10D	NRM-Sus	$8,800
2	Castle Point	NY	Primary Care Enhancement	NRM-Sus	$14,050
2	Montrose	NY	Install Air Conditioning Systems, Building 29	NRM-Sus	$6,050
2	Montrose	NY	Replace 15 Air Handling Unit and Roof	NRM-Sus	$6,320
2	Montrose	NY	Replace high voltage transformers throughout the campus	NRM-Sus	$5,775
2	Montrose	NY	Replace Locking System	NRM-Sus	$7,860
2	New York	NY	Expand Emergency Room/Ambulatory Entrance Phase 2	NRM-Sus	$6,500
2	New York	NY	Modernize Radiology Space	NRM-Sus	$8,540
2	New York	NY	Renovate 3E/3N Kitchen and Admin Offices	NRM-Sus	$5,060
2	New York	NY	Renovate 7N Rehab space	NRM-Sus	$9,900
2	New York	NY	Renovate Ground Floor, New Simulation/Learning Center	NRM-Sus	$6,000
2	New York	NY	Renovate Hoptel 10 South	NRM-Sus	$8,800
2	New York	NY	Renovate Inpatient Wards Phase 3	NRM-Sus	$8,890

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
2	New York	NY	Renovate Patient Wards Medical/Surgical	NRM-Sus	$8,700
2	New York	NY	Renovate VISN Prosthetics on 14S and 14W	NRM-Sus	$8,800
2	New York	NY	Upgrade Operating Rooms	NRM-Sus	$9,100
2	Northport	NY	Complete Spaces for Occupation 63N, 63S, 62G	NRM-Sus	$5,886
2	Northport	NY	Renovate Medical/Surgical Inpatients Units, Phase 1	NRM-Sus	$13,645
2	Northport	NY	Renovate Research	NRM-Sus	$13,378
2	St. Albans	NY	Renovate Dental Clinic	NRM-Sus	$5,500
2	St. Albans	NY	Renovate Prosthetics and Occupational Therapy Building 89	NRM-Sus	$7,700
2	St. Albans	NY	Renovate Wards A4 and A5	NRM-Sus	$9,900
2	St. Albans	NY	Renovate Wards B2 and B3	NRM-Sus	$8,800
2	St. Albans	NY	Renovate wards C2 and D2	NRM-Sus	$8,800
2	Syracuse	NY	Upgrade Research Wing Mechanicals and renovate 3rd floor for BSL3 Labs	NRM-Sus	$5,500
2	Albany	NY	UEAC ECM 6.01 Building Envelope Modifications	Other	$0
2	Albany	NY	Utility Energy Service Contract - Energy Conservation Measure - Photovoltaic System in Parking Lot	Other	$0
2	Albany	NY	Utility Energy Service Contract - Exterior Lighting Improvements	Other	$0
2	Albany	NY	Utility Energy Service Contract Energy Conservation Measure - Mechanical Insulation	Other	$0
2	Albany	NY	Utility Energy Service Contract Energy Conservation Measure - Continuous Commissioning	Other	$0
2	Albany	NY	Utility Energy Service Contract Energy Conservation Measure - Electric Submeters	Other	$0
2	Albany	NY	Utility Energy Service Contract Energy Conservation Measure - Install Low Flow Pre-Rinse Sprayers	Other	$0
2	Albany	NY	Utility Energy Service Contract Energy Conservation Measure - Interior Lighting Improvements	Other	$0
2	Albany	NY	Utility Energy Service Contract Energy Conservation Measure - Replace Domestic Fixtures	Other	$0
2	Albany	NY	Utility Energy Service Contract Energy Conservation Measure- Replace Steam Traps	Other	$0
2	New York	NY	Lease Admin Space	Other	$4,950
2	Brooklyn	NY	Correct Seismic Deficiencies	Seismic	$252,500
2	New York	NY	Correct Nonstructural Seismic Deficiencies	Seismic	$70,500
2	St. Albans	NY	Address Seismic Deficiencies	Seismic	$77,000
2	Syracuse	NY	Conduct seismic survey and upgrade to Building 9	Seismic	$225
4	Wilmington	DE	Construct Addition for Pharmacy	Minor Const.	$15,027

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4	Wilmington	DE	Comply with the Physical Security Design Manual	NRM-IM	$183,700
4	Wilmington	DE	Install Renewable Energy Solutions	NRM-IM	$11,000
4	Wilmington	DE	Renovate 3 West and Operating Room Suite	NRM-Sus	$5,500
4	Wilmington	DE	Renovate 4 East	NRM-Sus	$5,500
4	Altoona	PA	Correct Physical Security and Resiliency Design Manual Deficiencies	Major Const.	$211,336
4	Butler	PA	Construct Micro Hospital	Major Const.	$165,000
4	Coatesville	PA	New Health Care Center	Major Const.	$137,500
4	Philadelphia	PA	Acquire Inpatient Bed Tower	Major Const.	$1,066,632
4	Philadelphia	PA	Acquire Outpatient Services Building	Major Const.	$370,545
4	Philadelphia	PA	Acquire Parking Garage	Major Const.	$56,020
4	Philadelphia	PA	New Ambulatory Surgery Center	Major Lease	$15,336
4	Wilkes Barre	PA	Allentown Expansion	Major Lease	$38,000
4	Altoona	PA	Dental Clinic Building	Minor Const.	$16,000
4	Altoona	PA	Expand Ambulatory Surgery Center	Minor Const.	$16,000
4	Altoona	PA	Expand Behavior Health Building	Minor Const.	$9,039
4	Altoona	PA	Expand Parking Garage	Minor Const.	$16,000
4	Altoona	PA	Expand Warehouse and Admin Space	Minor Const.	$16,000
4	Butler	PA	Build New Space for Butler Facility Management and Shops	Minor Const.	$11,000
4	Butler	PA	Construct Butler Warehouse	Minor Const.	$15,987
4	Erie	PA	Build Care in the Community and Consolidated Support Building	Minor Const.	$8,800
4	Erie	PA	Construct New Parking Garage	Minor Const.	$15,611
4	Erie	PA	Expand Community Living Center I and Community Living Center II	Minor Const.	$5,397
4	Erie	PA	Relocate Sterile Processing Services	Minor Const.	$15,898
4	Erie	PA	Renovate Second Floor Near Ambulatory Surgery	Minor Const.	$10,104
4	Lebanon	PA	Construct Community Living Center Step Down Unit	Minor Const.	$15,996
4	Lebanon	PA	Construct Hybrid Operating Room	Minor Const.	$6,707
4	Lebanon	PA	Construct New Spiritual Whole Health Family Life Center	Minor Const.	$15,813
4	Lebanon	PA	Enhance Inpatient Behavioral Health	Minor Const.	$15,736
4	Lebanon	PA	Expand Pharmacy	Minor Const.	$6,778
4	Lebanon	PA	Primary Care Expansion Building 17 Phase 2	Minor Const.	$15,786
4	Lebanon	PA	Relocate Public Entry to Emergency Department	Minor Const.	$14,081
4	Lebanon	PA	Relocate Sterile Processing Services	Minor Const.	$11,689
4	Lebanon	PA	Relocate Warehouse	Minor Const.	$15,856
4	Philadelphia	PA	Administrative Wing Addition	Minor Const.	$15,992
4	Pittsburgh	PA	Construct Expansion of Unit 5A in Building 1 (University Drive)	Minor Const.	$13,200

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4	Pittsburgh	PA	Construct Service Building Annex and Ambulance Ramp	Minor Const.	$15,900
4	Wilkes Barre	PA	Emergency Management and Pandemic Storage	Minor Const.	$4,200
4	Altoona	PA	State College Community Based Outpatient Clinic	Minor Lease	$3,533
4	Philadelphia	PA	Burlington County VA Clinic	Minor Lease	$219
4	Philadelphia	PA	Community Resource and Referral Center	Minor Lease	$115
4	Altoona	PA	Correct Access Deficiencies	NRM-IM	$19,919
4	Altoona	PA	Correct Electrical Study Deficiencies	NRM-IM	$8,268
4	Altoona	PA	Correct Site Security Deficiencies	NRM-IM	$9,292
4	Altoona	PA	Install Energy Conservation Measures	NRM-IM	$8,106
4	Altoona	PA	Renovate 6th Floor Community Living Center	NRM-IM	$17,747
4	Altoona	PA	Renovate Sterile Processing Service	NRM-IM	$7,940
4	Altoona	PA	Replace Non-Fire and Non-Smoke Doors	NRM-IM	$15,216
4	Altoona	PA	Replace Patient Lifts	NRM-IM	$9,350
4	Altoona	PA	Replace Water Fixtures with Low Flow Water Fixtures	NRM-IM	$5,558
4	Butler	PA	Perform Site Improvements	NRM-IM	$7,150
4	Butler	PA	Repurpose B-6 for Engineering and Other Functions	NRM-IM	$6,600
4	Coatesville	PA	Consolidate Heating, Ventilation, and Air Conditioning Controls-Phase II	NRM-IM	$5,500
4	Coatesville	PA	Construct New Boiler Plant	NRM-IM	$40,370
4	Coatesville	PA	Install Fencing Campus-wide	NRM-IM	$22,000
4	Coatesville	PA	Install Physical Access Control System	NRM-IM	$9,200
4	Coatesville	PA	Upgrade Domestic Water System	NRM-IM	$11,000
4	Erie	PA	Correct Electrical Deficiencies - New 480V Distribution Rooms	NRM-IM	$5,200
4	Erie	PA	Renovate Legacy Mechanical Systems	NRM-IM	$8,800
4	Lebanon	PA	Install Central Generator System	NRM-IM	$6,700
4	Lebanon	PA	Pave and Modify Loop and Parking Phase II	NRM-IM	$7,200
4	Lebanon	PA	Physical Security Upgrades Phase 2	NRM-IM	$29,500
4	Lebanon	PA	Replace Heating, Ventilation, and Air Conditioning Buildings 34, 35, and 36	NRM-IM	$5,500
4	Lebanon	PA	Replace Sanitary Sewer Lines Phase 1	NRM-IM	$7,700
4	Lebanon	PA	Upgrade Heating, Ventilation, and Air Conditioning for Pandemic Hardening Phase 1	NRM-IM	$5,500
4	Philadelphia	PA	Correct Electrical Deficiencies	NRM-IM	$8,800
4	Philadelphia	PA	Modernize Building 2 Elevators	NRM-IM	$8,500
4	Philadelphia	PA	Upgrade Access Control System	NRM-IM	$5,500
4	Philadelphia	PA	Upgrade Heating, Ventilation, and Air Conditioning for Medical Intensive Care Unit Pandemic Unit	NRM-IM	$12,976
4	Philadelphia	PA	Upgrade Heating, Ventilation, and Air Conditioning for Surgical Intensive Care Unit Pandemic Unit	NRM-IM	$12,976

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4	Philadelphia	PA	Upgrade Interior Finishes Building 2	NRM-IM	$5,500
4	Pittsburgh	PA	Modernize Inpatient Wards (University Drive)	NRM-IM	$16,000
4	Pittsburgh	PA	Renovate Building One - 9 West and 10 West for Architectural, Mechanical and Electrical Deficiencies	NRM-IM	$7,700
4	Wilkes Barre	PA	Construct Emergency Generator Plant	NRM-IM	$8,800
4	Wilkes Barre	PA	Renovate 7th Floor- Business	NRM-IM	$9,900
4	Wilkes Barre	PA	Replace Building 1 Main Electrical Distribution Risers	NRM-IM	$5,500
4	Wilkes Barre	PA	Replace Exterior Windows, Phase 2	NRM-IM	$6,600
4	Wilkes Barre	PA	Upgrade Exterior Facade	NRM-IM	$5,500
4	Wilkes Barre	PA	Upgrade Finishes	NRM-IM	$27,500
4	Wilkes Barre	PA	Upgrade Physical Security	NRM-IM	$330,000
4	Altoona	PA	Renovate 5th Floor Community Living Center	NRM-Sus	$16,663
4	Altoona	PA	Renovate Building 1 First Floor	NRM-Sus	$14,256
4	Altoona	PA	Renovate Buildings 1 and 3 Non-Clinical Space	NRM-Sus	$13,743
4	Altoona	PA	Renovate Lab	NRM-Sus	$14,150
4	Coatesville	PA	Renovate Building 1- Basement and Ground floor	NRM-Sus	$8,800
4	Coatesville	PA	Renovate Building 2 1st and 2nd floor - Primary Care Patient-Aligned Care Teams and Patient Facing Services	NRM-Sus	$15,400
4	Coatesville	PA	Repair Curbs and Sidewalks Phase II	NRM-Sus	$5,500
4	Coatesville	PA	Replace Finishes Buildings 6, 7, 8 and 57	NRM-Sus	$5,450
4	Erie	PA	Expand Lab and Pharmacy Space and Renovate Current Lab	NRM-Sus	$7,792
4	Erie	PA	Renovate Fifth Floor	NRM-Sus	$11,959
4	Erie	PA	Renovate Floor One for Primary Care Patient-Aligned Care Teams and additional services	NRM-Sus	$8,800
4	Erie	PA	Renovating Building 1 for MRI	NRM-Sus	$5,500
4	Lebanon	PA	Renovate Building 1, 4th Floor for Specialty Clinics	NRM-Sus	$12,100
4	Lebanon	PA	Renovate Building 17, 3rd Floor for Eye Clinic	NRM-Sus	$7,237
4	Philadelphia	PA	Convert 6 East to Single Inpatient Rooms	NRM-Sus	$13,121
4	Philadelphia	PA	Convert 7 East to Single BH Inpatient Rooms	NRM-Sus	$14,076
4	Philadelphia	PA	Convert 7 West to Single Behavioral Health Inpatient Rooms	NRM-Sus	$15,969
4	Philadelphia	PA	Renovate Building 2 Front Entrance	NRM-Sus	$5,000
4	Philadelphia	PA	Renovate for Pandemic Procedure Unit	NRM-Sus	$13,564
4	Pittsburgh	PA	Modernize Units 1-South and Ground South - Building 50	NRM-Sus	$16,000
4	Wilkes Barre	PA	Renovate 2 - South Nuclear Medicine	NRM-Sus	$6,050
4	Wilkes Barre	PA	Renovate 2 North Radiology	NRM-Sus	$5,500
4	Wilkes Barre	PA	Renovate 4 Center - Inpatient care	NRM-Sus	$13,200
4	Wilkes Barre	PA	Upgrade Operating Rooms	NRM-Sus	$7,700

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4	Wilkes Barre	PA	Wayne County Community Based Outpatient Clinic	Other	$958
5	Washington	DC	Northern Virginia Multi-Specialty Community Based Outpatient Clinic	Major Lease	$8,256
5	Washington	DC	Clinical and Admin Office	Minor Lease	$1,375
5	Washington	DC	Expand Fort Belvoir Community Based Outpatient Clinic	Minor Lease	$2,116
5	Baltimore	MD	Glen Burnie Replacement	Major Lease	$6,922
5	Baltimore	MD	Medical Center Annex	Major Lease	$55,397
5	Baltimore	MD	Renew Baltimore W. Fayette Street Annex	Major Lease	$2,250
5	Baltimore	MD	Construct Parking Garage - Loch Raven	Minor Const.	$15,000
5	Baltimore	MD	Expand Operating Room and Relocate Office of Information and Technology	Minor Const.	$11,173
5	Perry Point	MD	Construct Replacement Canteen Service Building to Correct Seismic and Structural Deficiencies	Minor Const.	$15,529
5	Perry Point	MD	Design/Build Building 361 Clinical Renovations	Minor Const.	$15,950
5	Baltimore	MD	Construct Central Boiler Plant - Loch Raven	NRM-IM	$16,300
5	Perry Point	MD	Improve Physical Security	NRM-IM	$11,388
5	Perry Point	MD	Install LED Lights in Parking Lots	NRM-IM	$9,979
5	Perry Point	MD	Install Perimeter Fencing at Perry Point	NRM-IM	$10,625
5	Perry Point	MD	Upgrade Connecting Corridor Mechanical Units	NRM-IM	$10,738
5	Perry Point	MD	Upgrade Site Surveillance System	NRM-IM	$16,047
5	Baltimore	MD	Renovate and Expand Surgical Intensive Care Unit	NRM-Sus	$5,620
5	Perry Point	MD	Renovate Building 314 Complex as Wellness Facility	NRM-Sus	$10,493
5	Perry Point	MD	Upgrade Public and Staff Restrooms	NRM-Sus	$5,297
5	Clarksburg	WV	Expand the Operating Room and Emergency Department and add a CT Scanner	Major Const.	$30,600
5	Huntington	WV	Construct Multi-Specialty Building	Major Const.	$109,330
5	Martinsburg	WV	Construct VISN5 Geri-Psych Facility	Major Const.	$244,400
5	Huntington	WV	Multi-specialty clinic	Major Lease	$12,898
5	Beckley	WV	Construct Dental and Diagnostic Clinic Building	Minor Const.	$15,760
5	Clarksburg	WV	Demolish the Fiscal Trailer and Building 6 and Construct a New Multi-Use Building	Minor Const.	$10,710
5	Martinsburg	WV	Construct 47-Bed Domiciliary Pod	Minor Const.	$13,300
5	Martinsburg	WV	Construct Addition to Community Living Center, East Wing	Minor Const.	$10,350
5	Martinsburg	WV	Construct Ambulatory Mental Health Building	Minor Const.	$13,345
5	Martinsburg	WV	Construct Consolidated Support Building	Minor Const.	$14,850
5	Martinsburg	WV	Construct Dementia Building Addition, Building 513	Minor Const.	$13,000

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
5	Martinsburg	WV	Construct Domiciliary Support Building, Renovate Vacated Space for Admin, Demolish Vacant Bldg	Minor Const.	$11,680
5	Martinsburg	WV	Construct Drive Through Pharmacy	Minor Const.	$6,620
5	Martinsburg	WV	Construct Eye Clinic	Minor Const.	$15,205
5	Martinsburg	WV	Construct Isolation Suite for Emergency Department	Minor Const.	$1,671
5	Martinsburg	WV	Construct Primary Care Outpatient Center	Minor Const.	$15,450
5	Martinsburg	WV	Construct Sim Lab	Minor Const.	$7,040
5	Martinsburg	WV	Construct Surgical Specialty Care Addition	Minor Const.	$7,993
5	Martinsburg	WV	Demolish and Replace Baker House, Building 21	Minor Const.	$4,275
5	Martinsburg	WV	Expand Ft. Detrick Community Based Outpatient Clinic	Minor Const.	$15,708
5	Martinsburg	WV	Renovate/Expand Domiciliary Pod D	Minor Const.	$15,741
5	Martinsburg	WV	Renovate/Expand Vacated Eye Clinic for Primary Care and add New Air Handling Unit 17A	Minor Const.	$14,520
5	Beckley	WV	Renew Greenbrier County Community Based Outpatient Clinic	Minor Lease	$185
5	Martinsburg	WV	Renew/Expand Cumberland Community Based Outpatient Clinic	Minor Lease	$2,125
5	Beckley	WV	Construct Wind Turbines	NRM-IM	$9,500
5	Beckley	WV	Correct Access Control Issues for Physical Security	NRM-IM	$6,600
5	Beckley	WV	Replace and Extend Chilled Water Lines	NRM-IM	$15,504
5	Beckley	WV	Replace Existing Sanitary Waste, Storm and Water Risers	NRM-IM	$10,694
5	Beckley	WV	Replace Steam Lines	NRM-IM	$6,490
5	Beckley	WV	Upgrade Building 1 Air Handling Units	NRM-IM	$7,150
5	Huntington	WV	Improve Seismic Conditions	NRM-IM	$9,500
5	Huntington	WV	Replace Site Water Lines	NRM-IM	$9,100
5	Martinsburg	WV	Upgrade potable cold water distribution system for prevention of legionella, Phase 2	NRM-IM	$6,732
5	Beckley	WV	Correct Deficiency for Exterior Windows	NRM-Sus	$9,900
5	Beckley	WV	Remodel Hall and Walls Building 1	NRM-Sus	$8,800
5	Beckley	WV	Upgrade Architectural Finishes for Veteran Experience	NRM-Sus	$5,451
5	Clarksburg	WV	Replace Air Handling Units 22, 23, 26, 28, 30, and 32.	NRM-Sus	$7,000
5	Martinsburg	WV	Construct Geropsych Unit on 4A and 4C	NRM-Sus	$16,000
5	Martinsburg	WV	Correct Campus Physical Security Deficiencies, phase 2	NRM-Sus	$8,115
5	Martinsburg	WV	Renovate Building 500 - 5C Community Living Center	NRM-Sus	$11,115

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5	Martinsburg	WV	Renovate Building 500 Outpatient Addition for Radiology	NRM-Sus	$5,549
5	Martinsburg	WV	Renovate Community Living Center 501B	NRM-Sus	$14,570
5	Martinsburg	WV	Renovate Primary Care Clinics for Patient-Aligned Care Teams Compliance, Building 500, First Floor	NRM-Sus	$12,400
5	Martinsburg	WV	Renovate Surgery Suite/OR	NRM-Sus	$11,315
5	Martinsburg	WV	Renovate Unit 3C, Building 500, for Medical Specialties	NRM-Sus	$6,700
5	Martinsburg	WV	Renovate/Expand Rehab Medicine	NRM-Sus	$9,820
5	Martinsburg	WV	Replace/upgrade Heating, Ventilation, and Air Conditioning Mixing Boxes and associated controls, Building 500	NRM-Sus	$5,750
5	Huntington	WV	Out Lease with affiliate school	Other	$11
6	Asheville	NC	Expand Outpatient Services	Major Const.	$169,120
6	Durham	NC	Construct Main Hospital and Supportive Infrastructures	Major Const.	$1,211,045
6	Fayetteville	NC	Construct a New Medical Center	Major Const.	$2,072,999
6	Salisbury	NC	Construct New Multi-Specialty Outpatient Center	Major Const.	$875,880
6	Fayetteville	NC	Community Living Center for Coast	Major Lease	$5,394
6	Salisbury	NC	Charlotte Outpatient Clinic	Major Lease	$10,000
6	Asheville	NC	Construct New Sterile Processing Services Addition Adjacent to Operating Room Suite	Minor Const.	$15,675
6	Asheville	NC	Construct Primary Care Building #2	Minor Const.	$15,950
6	Asheville	NC	Construct Primary Care Building #3	Minor Const.	$10,080
6	Asheville	NC	Construct Space for Patient Education and Support Space	Minor Const.	$14,560
6	Asheville	NC	Construct Specialty Care Clinic #1	Minor Const.	$15,960
6	Asheville	NC	Construct Specialty Clinic #2	Minor Const.	$15,900
6	Asheville	NC	Construct Surgical Clinics Adjacent to Operating Suite	Minor Const.	$15,730
6	Asheville	NC	Expand Imaging Department	Minor Const.	$15,680
6	Durham	NC	Construct New Patient Experience Structure and Entrance	Minor Const.	$15,000
6	Durham	NC	Improve Main Hospital Entry	Minor Const.	$10,000
6	Fayetteville	NC	Construct an Ambulance Bay with office area	Minor Const.	$3,076
6	Fayetteville	NC	Install an overhead Bridge to MRI Building	Minor Const.	$4,400
6	Salisbury	NC	Addition to Building 6 for Research space	Minor Const.	$6,050
6	Salisbury	NC	Addition to Hospice Facility	Minor Const.	$7,100
6	Asheville	NC	Ancillary/Diagnostic Services	Minor Lease	$6,450
6	Durham	NC	Durham Teleradiology Office II	Minor Lease	$290
6	Durham	NC	Health Services Research & Development, Fiscal, and Human Resources Office at Legacy Tower	Minor Lease	$1,750
6	Durham	NC	National Teleradiology Offices at Croasdaile	Minor Lease	$410

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6	Durham	NC	Office of Quality and Production	Minor Lease	$270
6	Fayetteville	NC	Physical Medicine and Rehabilitation Space	Minor Lease	$2,085
6	Fayetteville	NC	Renew Sanford Community Based Outpatient Clinic	Minor Lease	$1,200
6	Fayetteville	NC	Renew the Brunswick Community Based Outpatient Clinic	Minor Lease	$1,150
6	Asheville	NC	Energy Savings Performance Contract for Energy Reduction	NRM-IM	$16,800
6	Asheville	NC	Renovate Buildings 2/3/4/5/6/7 for Facilities Condition Corrections	NRM-IM	$7,480
6	Fayetteville	NC	Correct all Access Deficiencies for the Site	NRM-IM	$7,000
6	Fayetteville	NC	Correct Electrical Deficiencies	NRM-IM	$16,665
6	Fayetteville	NC	Repair Water and Sanitary Mains and Outflows	NRM-IM	$5,450
6	Salisbury	NC	Building 5 Seismic Restraint	NRM-IM	$7,023
6	Salisbury	NC	Conduct Upgrades to Campus Elevators	NRM-IM	$5,940
6	Salisbury	NC	Correct Seismic Restraint Deficiencies Building 2	NRM-IM	$6,600
6	Salisbury	NC	Correct Building 2 Architectural Deficiencies	NRM-IM	$7,700
6	Salisbury	NC	Correct Deficiencies and Renovate Building 6	NRM-IM	$6,790
6	Salisbury	NC	Correct Deficiencies and Renovate Buildings 16 and 18	NRM-IM	$6,875
6	Salisbury	NC	Correct Deficiencies and Renovate Connecting Corridors and Tunnels	NRM-IM	$8,250
6	Salisbury	NC	Correct Facility Condition Assessment Deficiencies Building 3	NRM-IM	$9,620
6	Salisbury	NC	Correct Facility Condition Assessment Deficiencies Building 42	NRM-IM	$8,976
6	Salisbury	NC	Correct Generators/Switchgear Deficiencies, Building 34, 35, 36 and 38	NRM-IM	$5,005
6	Salisbury	NC	Correct Legionella Management Deficiencies, Buildings 8, 13, 21 and 43	NRM-IM	$5,500
6	Salisbury	NC	Install Photovoltaic panels	NRM-IM	$7,150
6	Salisbury	NC	Install Photovoltaic Panels Phase 2	NRM-IM	$7,150
6	Salisbury	NC	Renovate Building 4	NRM-IM	$9,753
6	Salisbury	NC	Replace Air Handlers, Buildings 5, 6, 16, 21, and 42	NRM-IM	$8,800
6	Asheville	NC	Correct Deficiencies in Buildings 47 and 62	NRM-Sus	$10,780
6	Durham	NC	Install Generator, Cooling Tower, and Chiller at F-Wing Building # 1	NRM-Sus	$5,000
6	Fayetteville	NC	Convert Physical Medicine and Rehabilitation Services Space to Warehouse space	NRM-Sus	$11,164
6	Fayetteville	NC	Renovate Building 11 for Historic Preservation	NRM-Sus	$7,480
6	Fayetteville	NC	Renovate Community Living Center space for Clinical Service	NRM-Sus	$11,032
6	Fayetteville	NC	Renovate Intensive Care Unit on 1D	NRM-Sus	$11,764
6	Fayetteville	NC	Renovate Radiology	NRM-Sus	$14,957

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
6	Salisbury	NC	Renovate Building 4 for Mental Health Outpatient Services	NRM-Sus	$9,900
6	Salisbury	NC	Repair Masonry and Structural Issues Campus Wide	NRM-Sus	$5,800
6	Salisbury	NC	Resurface Roadways Station Wide/Sidewalk Repairs	NRM-Sus	$5,457
6	Hampton	VA	Standup Southside Medical Center	Major Const.	$1,673,855
6	Richmond	VA	Construct New Health Care Center	Major Const.	$1,100,000
6	Salem	VA	Construct Domiciliary for Residential Rehab Treatment Program	Major Const.	$35,034
6	Salem	VA	Renovate Building 10	Major Const.	$33,682
6	Hampton	VA	Standup Small House Model Community Living Center	Major Lease	$28,310
6	Hampton	VA	Construct Eye Clinic	Minor Const.	$15,300
6	Hampton	VA	Construct Parking Garage	Minor Const.	$15,572
6	Hampton	VA	Construct Spinal Cord Injury Expansion	Minor Const.	$15,532
6	Hampton	VA	Improve Wayfinding by Renovating/Adding Connecting Corridors and Common Space	Minor Const.	$9,402
6	Hampton	VA	Renovate and Expand Community Living Center	Minor Const.	$16,024
6	Hampton	VA	Renovate and Expand Domiciliary	Minor Const.	$15,962
6	Richmond	VA	Build Administrative / Clinical Building	Minor Const.	$10,974
6	Richmond	VA	Construct Access Support Space	Minor Const.	$11,925
6	Richmond	VA	Construct Community Center for Research, Education and Innovation	Minor Const.	$15,940
6	Richmond	VA	Construct Community Outreach Center	Minor Const.	$15,966
6	Richmond	VA	Construct Mental Health and Substance Use Disorder Rehabilitation Space	Minor Const.	$15,998
6	Richmond	VA	Construct Specialty Care Addition	Minor Const.	$15,849
6	Richmond	VA	Construct Spinal Cord Injury Care Center	Minor Const.	$15,728
6	Richmond	VA	Construct Spinal Cord Injury Long Term Care Center	Minor Const.	$15,988
6	Richmond	VA	Enhance Research Efficiency	Minor Const.	$13,953
6	Richmond	VA	Expand Access to Primary Care and Mental Health for High Acuity Veterans	Minor Const.	$15,978
6	Richmond	VA	Expand Cancer Center Access	Minor Const.	$16,664
6	Richmond	VA	Expand Women's Health/Primary Care Center	Minor Const.	$15,966
6	Richmond	VA	Improve Access to Primary Care	Minor Const.	$16,285
6	Richmond	VA	Improve Safety and Access Spinal Cord Injury Primary Care Center	Minor Const.	$15,998
6	Richmond	VA	Increase Parking Access and Safety	Minor Const.	$15,761
6	Salem	VA	Construct Parking Garage	Minor Const.	$15,908
6	Salem	VA	Construct Secure Records Storage Facility	Minor Const.	$4,125
6	Salem	VA	Expand and Relocate Prosthetics	Minor Const.	$6,975
6	Salem	VA	Expand Community Living Center	Minor Const.	$13,320
6	Salem	VA	Expand/Renovate Women's Health Clinic	Minor Const.	$5,306

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
6	Salem	VA	Renovate and Expand Palliative Care	Minor Const.	$11,423
6	Hampton	VA	Abate Asbestos Across Medical Center Campus, Phase II	NRM-IM	$6,477
6	Hampton	VA	Campus Comprehensive Hurricane Study	NRM-IM	$5,757
6	Hampton	VA	Campus Historical Preservation - Building 43	NRM-IM	$6,401
6	Hampton	VA	Correct Deficiencies in Heating, Ventilation, and Air Conditioning Systems	NRM-IM	$6,600
6	Hampton	VA	Install Photovoltaic Electric Generation Panels	NRM-IM	$15,400
6	Richmond	VA	Correct Electrical Distribution Deficiencies	NRM-IM	$34,100
6	Richmond	VA	Renovate 1N	NRM-IM	$11,171
6	Richmond	VA	Replace windows on Building 500	NRM-IM	$12,100
6	Richmond	VA	Upgrade Redundant Electrical Service	NRM-IM	$5,335
6	Salem	VA	Abate Environmental Hazards Phase I	NRM-IM	$5,187
6	Salem	VA	Correct Electrical Study Deficiencies Phase II	NRM-IM	$6,558
6	Salem	VA	Repair Administration Building	NRM-IM	$7,297
6	Salem	VA	Replace Building Automation System	NRM-IM	$5,135
6	Salem	VA	Replace Chiller Plant	NRM-IM	$23,135
6	Salem	VA	Replace Primary Transformers	NRM-IM	$10,791
6	Salem	VA	Restore Paving and Access Routes Phase I	NRM-IM	$6,610
6	Hampton	VA	Boiler Plant Replacement	NRM-Sus	$16,000
6	Hampton	VA	Campus Historical Preservation - Building 48	NRM-Sus	$6,696
6	Hampton	VA	Renovate Building 110 Second Floor	NRM-Sus	$6,395
6	Hampton	VA	Renovate Portions of Buildings 110 and 110B	NRM-Sus	$8,837
6	Richmond	VA	Increase Surgical Access	NRM-Sus	$15,988
6	Richmond	VA	Renovate Spinal Cord Injury for Privacy Phase II	NRM-Sus	$16,027
6	Salem	VA	Expand/Renovate Radiology and Nuclear Medicine	NRM-Sus	$7,273
6	Salem	VA	Refurbish Floors Halls and Walls Phase II	NRM-Sus	$9,717
6	Salem	VA	Renovate Building 143, 2J for Outpatient Clinical Operations	NRM-Sus	$9,185
6	Salem	VA	Renovate Building 19 for Student Housing	NRM-Sus	$5,437
6	Salem	VA	Renovate Community Living Center	NRM-Sus	$9,276
6	Salem	VA	Repair Architectural Elements	NRM-Sus	$8,263
7	Birmingham	AL	Renovate and Relocate Operating Room Suite	Minor Const.	$16,000
7	Birmingham	AL	Replace Bessemer Community Based Outpatient Clinic	Minor Lease	$4,600
7	Tuscaloosa	AL	Replace Fayette	Minor Lease	$302
7	Tuscaloosa	AL	Replace Hamilton	Minor Lease	$24
7	Montgomery	AL	Renovation of the Operation Rooms and Sterile Processing Services	NRM-Sus	$11,863
7	Tuscaloosa	AL	Building 18 Laundry Renovation	NRM-Sus	$11,100
7	Augusta	GA	Expand Spinal Cord Injury Unit to Correct Patient Privacy and Address Support Functions	Minor Const.	$15,988

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
7	Augusta	GA	Correct Space Needs, Patient Safety, and Private Bed Conversion with Building 110 2C Wing Community Living Center Renovation	NRM-Sus	$12,720
7	Charleston	SC	Expand Building DD for Dialysis and Outpatient Specialty Clinics	Major Const.	$84,670
7	Charleston	SC	Construct Community Living Center	Major Const.	$373,588
7	Columbia	SC	Acquire Replacement Medical Center	Major Const.	$332,653
7	Charleston	SC	Consolidate Administrative Offices	Major Lease	$3,081
7	Charleston	SC	Correct Seismic Deficiencies by Replacing 2nd Floor Modular Buildings for Clinical Support Services, Phase I	Minor Const.	$13,014
7	Charleston	SC	Roof Replacement Phase 3	NRM-IM	$8,300
7	Charleston	SC	Renovate 1st Floor DD Building for Prosthetics and Physical Medicine and Rehabilitation	NRM-Sus	$6,205
8	Bay Pines	FL	Community Living Center Small Home Model Lee County	Major Const.	$245,700
8	Gainesville	FL	Construct Diagnostic and Specialty Care Building	Major Const.	$124,300
8	Lake City	FL	Replacement Hospital	Major Const.	$660,000
8	Miami	FL	Acquire Research Building and Parking Garage	Major Const.	$94,761
8	Orlando	FL	Acquire/Expand Primary Care Clinics	Major Const.	$24,479
8	Orlando	FL	Construct Bed Tower at Lake Nona	Major Const.	$137,244
8	Orlando	FL	Expand Lake Nona Domiciliary	Major Const.	$47,845
8	Tampa	FL	Construct Emergency Department and Inpatient Mental Health Building with Parking Garage	Major Const.	$528,000
8	Gainesville	FL	Jacksonville 1 Outpatient Clinic	Major Lease	$11,130
8	Orlando	FL	New Lake County	Major Lease	$15,946
8	Tampa	FL	Consolidate Clinical Leases	Major Lease	$21,099
8	Tampa	FL	Replace South Hillsborough Clinic	Major Lease	$20,000
8	Tampa	FL	Replace Tampa Primary Care Annex	Major Lease	$40,001
8	Bay Pines	FL	Construct Parking Garage 2 (Lot 3)	Minor Const.	$17,230
8	Bay Pines	FL	Construct Parking Garage 3 (Lot 8)	Minor Const.	$15,987
8	Gainesville	FL	Construct Logistics Center	Minor Const.	$13,200
8	Gainesville	FL	Construct Parking Garage 4	Minor Const.	$16,000
8	Gainesville	FL	Construct Parking Garage 5	Minor Const.	$16,000
8	Gainesville	FL	Expand Administrative Building Phase 2	Minor Const.	$15,987
8	Gainesville	FL	Expand Horizontal Parking Garage 3 (Liberty) Level 1-2	Minor Const.	$19,805
8	Gainesville	FL	Expand Vertical Parking Garage 3 (Liberty) Levels 3-7	Minor Const.	$16,000
8	Lake City	FL	Construct Parking Garage 1	Minor Const.	$15,855
8	Miami	FL	Construct new Dental building on main medical center campus	Minor Const.	$16,000
8	Miami	FL	Expand and Renovate Front Lobby and Primary Care	Minor Const.	$16,778
8	Miami	FL	Expand Clinical Support and Treatment Center	Minor Const.	$15,550

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
8	Miami	FL	Expand Community Living Center Building 10 and Relocate Offices	Minor Const.	$19,026
8	Miami	FL	Expand Parking Garage	Minor Const.	$17,850
8	Miami	FL	Primary Care Clinical for Main Hospital	Minor Const.	$15,939
8	Orlando	FL	Expand Building 13 at Lake Nona- 2B	Minor Const.	$18,938
8	Tampa	FL	Construct Storage Building for Central Energy Plant	Minor Const.	$220
8	West Palm Beach	FL	Construct Community Living Center Expansion Phase 1	Minor Const.	$12,259
8	West Palm Beach	FL	Construct Community Living Center Expansion Phase 2	Minor Const.	$12,402
8	West Palm Beach	FL	Construct new Sterile Processing Service	Minor Const.	$8,169
8	West Palm Beach	FL	Construct Outpatient Mental Health Clinic phase 1	Minor Const.	$17,026
8	West Palm Beach	FL	Construct Outpatient Mental Health Clinic phase 2	Minor Const.	$17,030
8	West Palm Beach	FL	Construct Outpatient Multispecialty Clinic	Minor Const.	$17,051
8	West Palm Beach	FL	Construct Parking Garage - Phase 1	Minor Const.	$15,912
8	West Palm Beach	FL	Construct Parking Garage - Phase 2	Minor Const.	$15,912
8	West Palm Beach	FL	Expand Oncology Infusion Center	Minor Const.	$2,501
8	Bay Pines	FL	Bradenton Community Based Outpatient Clinic Renovation	Minor Lease	$890
8	Bay Pines	FL	Lee County Off Campus Eye Care Services	Minor Lease	$9,655
8	Gainesville	FL	Dental Clinic	Minor Lease	$1,185
8	Gainesville	FL	Prosthetics Durable Medical Equipment Program and Telecare	Minor Lease	$746
8	Miami	FL	Broward County Clinical Annex	Minor Lease	$1,809
8	Tampa	FL	Replace Audiology and Homeless	Minor Lease	$485
8	Tampa	FL	Replace Grant per Diem	Minor Lease	$100
8	Tampa	FL	Replace Home Oxygen	Minor Lease	$75
8	Tampa	FL	Replace Prosthetics/Prosthetic and Sensory Aids Service	Minor Lease	$450
8	Tampa	FL	Replace Tampa Consortium Health Information Research	Minor Lease	$525
8	Tampa	FL	Replace Tampa Fiscal and Office of Information and Technology	Minor Lease	$550
8	Tampa	FL	Replace Tampa Ophthalmology Clinic	Minor Lease	$750
8	Tampa	FL	Tampa Health Information Management	Minor Lease	$350
8	Tampa	FL	Tampa Patient Safety Center	Minor Lease	$950
8	West Palm Beach	FL	North Primary Care Clinic	Minor Lease	$5,043

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
8	West Palm Beach	FL	Okeechobee Primary Care Clinic	Minor Lease	$1,067
8	West Palm Beach	FL	Vero Beach Primary Care Clinic	Minor Lease	$1,334
8	Bay Pines	FL	Conduct Structural Repairs	NRM-IM	$39,684
8	Bay Pines	FL	Improve Site Conditions	NRM-IM	$9,782
8	Bay Pines	FL	Replace Boilers	NRM-IM	$15,893
8	Bay Pines	FL	Replace Domestic Water Mains	NRM-IM	$18,069
8	Bay Pines	FL	Replace Elevators – Outer Buildings	NRM-IM	$25,898
8	Bay Pines	FL	Replace Roofs – Building 101 and Building 71	NRM-IM	$12,852
8	Bay Pines	FL	Restore Building Exteriors	NRM-IM	$26,701
8	Bay Pines	FL	Upgrade Chiller Plant	NRM-IM	$22,949
8	Bay Pines	FL	Upgrade Electrical System - East Loop	NRM-IM	$6,996
8	Bay Pines	FL	Upgrade Electrical System - West Loop	NRM-IM	$5,864
8	Bay Pines	FL	Upgrade Steam Distribution	NRM-IM	$18,375
8	Gainesville	FL	Construct Central Chiller Plant	NRM-IM	$40,000
8	Gainesville	FL	Correct Material Handling Deficiencies	NRM-IM	$5,500
8	Gainesville	FL	Remediate Asbestos and Mold	NRM-IM	$7,700
8	Gainesville	FL	Repair Heating, Ventilation, and Air Conditioning Deficiencies	NRM-IM	$22,000
8	Gainesville	FL	Repair Plumbing Deficiencies	NRM-IM	$5,500
8	Gainesville	FL	Replace Domestic Water Pipe Building 1	NRM-IM	$12,100
8	Gainesville	FL	Replace Electrical Panels	NRM-IM	$11,000
8	Gainesville	FL	Replace Hospital Finishes Phase 1	NRM-IM	$8,800
8	Gainesville	FL	Replace Hospital Finishes Phase 2	NRM-IM	$12,100
8	Gainesville	FL	Replace Hospital Finishes Phase 3	NRM-IM	$9,900
8	Miami	FL	Abate Asbestos Containing Mastic Adhesive and Heating, Ventilation, and Air Conditioning	NRM-IM	$8,281
8	Miami	FL	Install Solar Panels in Auxiliary Parking Area	NRM-IM	$6,270
8	Miami	FL	Replace and relocate Electrical Panelboards/transformers Building 1	NRM-IM	$8,800
8	Miami	FL	Replace chillers 1, 2 and 3 on medical center campus	NRM-IM	$9,900
8	Miami	FL	Replace Sanitary Sewer Main Floors 3, 4 and 5 and Branches Phase II	NRM-IM	$10,000
8	Orlando	FL	Demo Med Beds	NRM-IM	$11,000
8	Orlando	FL	Install Solar Photovoltaic Canopy Systems - Lake Nona	NRM-IM	$8,800
8	Tampa	FL	Construct Waste Water Storage	NRM-IM	$6,050
8	Tampa	FL	Correct Remaining Electrical Deficiencies - Campus wide	NRM-IM	$5,775
8	Tampa	FL	Install Campus Wide Roof Top Solar Arrays Campus wide	NRM-IM	$9,900
8	Tampa	FL	Install Facility Rooftop Energy Enhancements	NRM-IM	$5,500
8	Tampa	FL	Install Solar Monitoring and Modernization	NRM-IM	$5,500
8	Tampa	FL	Relocate Central Energy Plant	NRM-IM	$43,905

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8	Tampa	FL	Remove Remaining Asbestos - Building 1	NRM-IM	$11,000
8	Tampa	FL	Repair and Improve Potable Water Loop	NRM-IM	$6,050
8	Tampa	FL	Replace Air Handling Units - Multiple Buildings	NRM-IM	$5,500
8	Tampa	FL	Replace Branch Domestic and Sanitary Piping, Building 30	NRM-IM	$8,800
8	Tampa	FL	Replace Branch Domestic Piping, Building 1 - Ph 1	NRM-IM	$6,600
8	Tampa	FL	Replace Community Living Center Building 30 Terminals and Ductwork	NRM-IM	$7,700
8	Tampa	FL	Replace Risers in chases Ph 3	NRM-IM	$11,000
8	Tampa	FL	Replace Risers in chases Ph 4	NRM-IM	$11,000
8	Tampa	FL	Replace Stormwater Distribution System Building 1	NRM-IM	$9,045
8	Tampa	FL	Upgrade Medical Gas Distribution in Building 39 CEP	NRM-IM	$5,500
8	West Palm Beach	FL	Replace Finishes in Building 1, Warehouse and Energy Center	NRM-IM	$10,776
8	West Palm Beach	FL	Replace Main Campus Roof	NRM-IM	$13,750
8	Bay Pines	FL	Renovate Domiciliary Building 102 Phase I	NRM-Sus	$5,940
8	Bay Pines	FL	Renovate Mods B and D for Specialty Care Clinics	NRM-Sus	$6,600
8	Gainesville	FL	Remove Radiant Panel Ceiling	NRM-Sus	$12,000
8	Gainesville	FL	Renovate Building 12	NRM-Sus	$11,200
8	Miami	FL	Additional Mental Health Ambulatory Care Department	NRM-Sus	$5,470
8	Miami	FL	Construct Facility Wide Uninterruptable Power Supply for Primary and Emergency Systems	NRM-Sus	$5,653
8	Miami	FL	Convert Non-private Rooms to Private	NRM-Sus	$5,000
8	Miami	FL	Relocate Ear Nose and Throat, Specialty Dare and Dermatology	NRM-Sus	$5,250
8	Miami	FL	Relocate Research	NRM-Sus	$6,262
8	Miami	FL	Renovate 4AB for the Eye Clinic - Phase 1	NRM-Sus	$11,644
8	Miami	FL	Renovate 4AB for the Eye Clinic - Phase 2	NRM-Sus	$9,600
8	Miami	FL	Renovate 4th Community Living Center for Spinal Cord Injury Long Term Care	NRM-Sus	$8,400
8	Miami	FL	Renovate Inpatient and Out Patient Pharmacy	NRM-Sus	$8,000
8	Miami	FL	Renovate Interior Corridors Building 1 2nd and 3rd Floors Phase 2	NRM-Sus	$9,700
8	Miami	FL	Renovate Pathology and Laboratory third floor Main Hospital	NRM-Sus	$10,075
8	Miami	FL	Renovate Physical Medicine and Rehabilitation service	NRM-Sus	$9,321
8	Miami	FL	Replace Sanitary Sewer Main Floors 6, 7 and 8 and Branches Phase III	NRM-Sus	$10,000

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
8	Miami	FL	Specialty Care Cluster Relocation	NRM-Sus	$5,210
8	Tampa	FL	Convert Community Living Center to Acute Specialty Care Phase 1	NRM-Sus	$15,950
8	Tampa	FL	Convert Community Living Center wards to Acute Specialty Care - Phase 2	NRM-Sus	$15,950
8	Tampa	FL	Renovate 3 North for Gastrointestinal	NRM-Sus	$9,900
8	Tampa	FL	Renovate Building 1-2nd Floor for Support Services	NRM-Sus	$7,006
8	Tampa	FL	Renovate Building 1-Ground Floor Nutrition and Food Service for Logistics	NRM-Sus	$15,400
8	Tampa	FL	Renovate Building 32, 1st floor - Oncology Diagnostic Services	NRM-Sus	$15,400
8	Tampa	FL	Replace Loading Dock/renovate warehouse	NRM-Sus	$5,500
8	West Palm Beach	FL	Enhance Privacy of 6B by Converting Semi-Private to Private Rooms	NRM-Sus	$8,296
8	West Palm Beach	FL	Enhance Privacy of 7B by Converting Semi-Private to Private Rooms	NRM-Sus	$8,296
8	West Palm Beach	FL	Install Site Perimeter Fence	NRM-Sus	$7,405
8	West Palm Beach	FL	Renovate Ambulatory Care Unit 5A	NRM-Sus	$8,249
8	Gainesville	FL	Establish Non-capital solutions	Other	$0
8	Miami	FL	Expand Key West Clinic	Other	$220
8	Tampa	FL	Tampa Non-Capital Adjustments	Other	$0
8	West Palm Beach	FL	Non-Capital Adjustments	Other	$0
8	San Juan	PR	Acquire Secondary Campus	Major Const.	$705,906
8	San Juan	PR	Renovate and Expand Emergency Department Ancillary Support Functions	Minor Const.	$15,990
8	San Juan	PR	Construct Energy Center	NRM-IM	$46,200
8	San Juan	PR	Improve Parking Garages and Paint Exterior Buildings Throughout Campus	NRM-IM	$17,440
8	San Juan	PR	Improve Roads and Sidewalks at Main Campus	NRM-IM	$13,080
8	San Juan	PR	Replace Standby Power Generators	NRM-IM	$11,000
8	San Juan	PR	Upgrade Main Chiller Plant Capacity and Distribution	NRM-IM	$17,000
9	Louisville	KY	Construct Additional Community Living Center Houses	Major Const.	$66,000
9	Louisville	KY	Acquire Community Living Center	Major Const.	$126,500
9	Louisville	KY	Construct Diagnostic and Rehabilitation Center	Major Const.	$27,500
9	Lexington	KY	Construct New Radiology/Pharmacy Building	Minor Const.	$14,800
9	Lexington	KY	Construct Community Clinic (Frankfort)	Minor Lease	$4,380
9	Lexington	KY	Construct Community Clinic (Richmond)	Minor Lease	$5,200
9	Lexington	KY	Install Ground Based Photovoltaic System	NRM-IM	$13,260
9	Lexington	KY	Activate Hybrid Operating Room 7 and 8	NRM-Sus	$5,500

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
9	Lexington	KY	Renovate 1 Ground for Nutrition and Food Service and Logistics	NRM-Sus	$7,700
9	Lexington	KY	Renovate 2 West for Sterile Processing Services	NRM-Sus	$6,600
9	Lexington	KY	Renovate and Repair Building 28 Ground	NRM-Sus	$8,200
9	Lexington	KY	Renovate Building 1 3rd Floor for Patient Privacy and Surgical Specialty Clinics, Cooper Division	NRM-Sus	$15,150
9	Lexington	KY	Renovate Building 1 for Administration and Support Functions	NRM-Sus	$13,500
9	Lexington	KY	Renovate Building 16 for Primary Care	NRM-Sus	$15,000
9	Lexington	KY	Renovate Building 17 for Administration and Support Functions	NRM-Sus	$12,000
9	Lexington	KY	Renovate Building 29 1st and Ground Floors for Primary Care	NRM-Sus	$15,300
9	Lexington	KY	Renovate Pathology and Lab - Bowling	NRM-Sus	$9,300
9	Nashville	TN	Construct Emergency Department, Surgical and Clinical Addition	Major Const.	$220,000
9	Mountain Home	TN	Knoxville Health Care Center	Major Lease	$134,864
9	Murfreesboro	TN	Establish Crossville VA Clinic	Major Lease	$51,900
9	Memphis	TN	Construct Building 5 Addition for Dialysis	Minor Const.	$11,651
9	Memphis	TN	Construct Building 7 Spinal Cord Injury/Disorder 2nd Floor Addition Ward 2E	Minor Const.	$18,921
9	Memphis	TN	Construct Building 7 Spinal Cord Injury/Disorder 2nd Floor Addition Ward 2W	Minor Const.	$11,613
9	Memphis	TN	Construct Building 7 Spinal Cord Injury/Disorder Outpatient Addition South	Minor Const.	$11,536
9	Murfreesboro	TN	Construct Community Living Center South	Minor Const.	$15,968
9	Murfreesboro	TN	Construct Community Living Center West	Minor Const.	$15,969
9	Murfreesboro	TN	Renovate for Consolidated Logistics Warehouse and Police Services	Minor Const.	$15,602
9	Nashville	TN	Renovate Specialty Clinics and Infusion Center	Minor Const.	$13,624
9	Mountain Home	TN	Dannie Carr Veterans Outpatient Clinic	Minor Lease	$45
9	Mountain Home	TN	Renew Johnson City	Minor Lease	$45
9	Memphis	TN	Replace Building 1 Heating, Ventilation, and Air Conditioning Induction Units and Piping	NRM-IM	$9,630
9	Memphis	TN	Replace Building 5 Air Handling Units	NRM-IM	$7,210
9	Murfreesboro	TN	Improve Site Water, Sewer and Drainage	NRM-IM	$14,740
9	Murfreesboro	TN	Roadways, Lot and Site Improvements	NRM-IM	$6,600
9	Murfreesboro	TN	Upgrade Critical Environments	NRM-IM	$12,034
9	Murfreesboro	TN	Upgrade Mechanical Room Systems I	NRM-IM	$5,645
9	Murfreesboro	TN	Upgrade Mechanical Room Systems II	NRM-IM	$5,645
9	Nashville	TN	Upgrade Critical Environments	NRM-IM	$10,012
9	Nashville	TN	Upgrade Mechanical Room Systems I	NRM-IM	$5,758

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
9	Memphis	TN	Renovate Building 1A 2nd Floor Cardio/Pulmonary	NRM-Sus	$6,798
9	Memphis	TN	Renovate Building 1A 3rd Floor to Relocate Sterile Processing Services	NRM-Sus	$7,443
9	Memphis	TN	Renovate Building 1A 4th Floor Ward 4E Surgical Beds for Patient Privacy	NRM-Sus	$5,498
9	Memphis	TN	Renovate Building 1A 5th Floor Ward 5E Medical Beds for Patient Privacy	NRM-Sus	$5,325
9	Memphis	TN	Renovate Building 1A 5th Floor Ward 5G Medical Beds for Patient Privacy	NRM-Sus	$5,591
9	Memphis	TN	Renovate Building 7 Ground Floor Research	NRM-Sus	$16,460
9	Mountain Home	TN	Correct Historic Admin Building 34 Environment and Condition Deficiencies	NRM-Sus	$14,927
9	Mountain Home	TN	Relocate Acute Inpatient Mental Health Ward Building 200	NRM-Sus	$11,550
9	Murfreesboro	TN	Renovate Building 6	NRM-Sus	$10,129
9	Murfreesboro	TN	Upgrade Building 6	NRM-Sus	$10,529
9	Nashville	TN	Relocate Transplant Inpatient Unit	NRM-Sus	$15,950
9	Nashville	TN	Renovate Ward 2 North	NRM-Sus	$11,760
9	Nashville	TN	Renovate Ward 2G	NRM-Sus	$11,760
9	Nashville	TN	Correct Seismic Deficiencies	Seismic	$35,000
10	Indianapolis	IN	Acquire Replacement Medical Center1	Major Const.	TBD
10	Indianapolis	IN	Repair and Replace HVAC Systems	NRM-IM	$8,215
10	Ft. Wayne	IN	Expand 2nd Floor, West Tower	Minor Const.	$18,900
10	Marion	IN	Expand Community Living Center	Minor Const.	$17,700
10	Ft. Wayne	IN	Install Combined Heating and Power Plant	NRM-IM	$5,050
10	Ft. Wayne	IN	Upgrade Building 2	NRM-IM	$5,500
10	Ft. Wayne	IN	Renovate 5th Floor	NRM-Sus	$10,000
10	Marion	IN	Remodel Pharmacy	NRM-Sus	$6,100
10	Ann Arbor	MI	Modernize, Update and Right Size Clinical Lab Services	Minor Const.	$15,350
10	Battle Creek	MI	Enlarge Laundry Storage Area, Building 145	Minor Const.	$15,993
10	Ann Arbor	MI	Health Care Research and Development	Minor Lease	$892
10	Ann Arbor	MI	Construct Exam Spaces in Emergency Department	NRM-Sus	$6,930
10	Ann Arbor	MI	Modernize the 5th Floor Inpatient Medical/Surgical Unit	NRM-Sus	$9,900
10	Ann Arbor	MI	Renovate and update Dental suite	NRM-Sus	$6,534
10	Ann Arbor	MI	Renovate Research Space to Support the Growing Demand for Clinical Research/Trials	NRM-Sus	$15,600
10	Detroit	MI	Refurbish Atrium	NRM-Sus	$14,520
10	Saginaw	MI	Domestic Water and Restroom Renovation Floors 3, 4 and 5	NRM-IM	$5,600
10	Cleveland	OH	Acquire Health Care Center	Major Const.	$347,000
10	Cleveland	OH	Renovate Module G and H	NRM-Sus	$8,000
10	Columbus	OH	Construct Inpatient Addition	Major Const.	$445,291

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
10	Cincinnati	OH	Construct Research Addition Phase 5	Minor Const.	$9,278
10	Cleveland	OH	Expand Laboratory and Pathology	Minor Const.	$15,900
10	Cleveland	OH	Expand Urology and Endo	Minor Const.	$15,950
10	Columbus	OH	Construct Addition to Parking Garage	Minor Const.	$16,007
10	Columbus	OH	Expand Behavioral Health and Endocrinology	Minor Const.	$14,500
10	Columbus	OH	Relocate Urgent Care and Specialty Clinics	Minor Const.	$16,000
10	Dayton	OH	Expand Emergency Department	Minor Const.	$15,841
10	Chillicothe	OH	Alternative Energy Systems	NRM-IM	$15,188
10	Chillicothe	OH	Correct Energy Deficiencies and Increase Energy Conservation	NRM-IM	$20,250
10	Chillicothe	OH	Renovate Tank Room Project for Buildings 31, 30, 27, 26, 24	NRM-IM	$6,188
10	Chillicothe	OH	Upgrade Electrical System	NRM-IM	$13,500
10	Cincinnati	OH	Improve Building Envelope	NRM-IM	$12,500
10	Cincinnati	OH	Install Boilers	NRM-IM	$30,600
10	Cincinnati	OH	Install Natural Gas Generator	NRM-IM	$6,905
10	Cincinnati	OH	Perform Energy Efficiency Upgrades	NRM-IM	$6,980
10	Cincinnati	OH	Replace Air Handler Units	NRM-IM	$13,950
10	Cincinnati	OH	Replace Air Handlers	NRM-IM	$6,880
10	Cincinnati	OH	Replace Radiators with Hot Water	NRM-IM	$17,100
10	Dayton	OH	Increase Signal System Infrastructure	NRM-IM	$7,773
10	Chillicothe	OH	Renovate 1st and 2nd Floor B31 for Medical Administrative Space	NRM-Sus	$16,313
10	Chillicothe	OH	Renovate Finishes in Building 24	NRM-Sus	$9,350
12	Hines	IL	Construct Ambulatory Surgery Center	Major Const.	$94,310
12	Hines	IL	Construct Multi-level Parking Garage	Major Const.	$27,656
12	Chicago	IL	Aam Benjamin, Jr. Crown Point Community Based Outpatient Clinic	Major Lease	$1,920
12	Chicago	IL	Ambulatory Care Annex	Major Lease	$106,901
12	Danville	IL	Construct Community Center for Long-Term Services and Supports Neighborhood	Minor Const.	$15,039
12	Danville	IL	Construct Engineering Shop Storage/Vehicle and Grounds Maintenance Facility	Minor Const.	$7,573
12	Hines	IL	Construct New Toilet Rooms in Building 1	Minor Const.	$14,207
12	Hines	IL	Drive-thru Vaccination Station	Minor Const.	$1,786
12	Hines	IL	Renovate Front and Rear Entrances, Building 200	Minor Const.	$2,080
12	Hines	IL	Renovate Outer Corridor	Minor Const.	$14,796
12	Chicago	IL	Chicago Administrative (JB Swing Space)/Telehealth	Minor Lease	$660
12	North Chicago	IL	McHenry Community Based Outpatient Clinic	Minor Lease	$251
12	North Chicago	IL	McHenry Community Based Outpatient Clinic Parking	Minor Lease	$14
12	Chicago	IL	Heating, Ventilation, and Air Conditioning Deficiencies Floors Building 1	NRM-IM	$23,838
12	Chicago	IL	Modernize Building 1 Elevators	NRM-IM	$9,589

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
12	Hines	IL	Renovate 10th Floor of Building 200	NRM-IM	$11,782
12	North Chicago	IL	Expand Building 196 - Parking Garage	NRM-IM	$15,000
12	North Chicago	IL	Renovate/Expand Emergency Department	NRM-IM	$15,000
12	North Chicago	IL	Replace Fire Alarm System	NRM-IM	$9,240
12	Chicago	IL	Remodel for Community Living Center Nursing, Building 40 6W	NRM-Sus	$7,400
12	Chicago	IL	Renovate Outpatient Dialysis - Taylor Building 1st floor	NRM-Sus	$5,533
12	Chicago	IL	Replace Air Handlers Odgen/Taylor	NRM-Sus	$8,745
12	Danville	IL	Install Solar Energy System	NRM-Sus	$5,750
12	Hines	IL	Renovate FMS Shops, Building 8	NRM-Sus	$13,638
12	Iron Mountain	MI	Replace Gladstone Community Based Outpatient Clinic	Minor Lease	$640
12	Iron Mountain	MI	Replace Hancock Community Based Outpatient Clinic	Minor Lease	$600
12	Iron Mountain	MI	Replace Ironwood Community Based Outpatient Clinic	Minor Lease	$1,300
12	Iron Mountain	MI	Replace Menominee Community Based Outpatient Clinic	Minor Lease	$630
12	Iron Mountain	MI	Replace Rhinelander Community Based Outpatient Clinic	Minor Lease	$1,200
12	Iron Mountain	MI	Non-Capital - Specialty Care and Support	Other	$0
12	Madison	WI	Expand and Renovate Building 12	Minor Const.	$14,800
12	Madison	WI	Expand ED/Admissions	Minor Const.	$18,300
12	Madison	WI	Expand Outpatient Clinics and Consolidate Administration	Minor Const.	$16,000
12	Madison	WI	Replace Building 4 and 5	Minor Const.	$17,500
12	Madison	WI	Replace Building 6	Minor Const.	$17,700
12	Milwaukee	WI	Construct East Entrance Addition for Controlled Access	Minor Const.	$10,824
12	Milwaukee	WI	Construct New Emergency Department Ambulance Bay	Minor Const.	$2,226
12	Milwaukee	WI	Demolish Quonset Huts and Construct a Consolidated FM Storage Facility	Minor Const.	$5,482
12	Milwaukee	WI	Expand 70 Primary Care, Phase 1	Minor Const.	$17,584
12	Tomah	WI	Expand and Renovate Community Living Center, Building 402 Third Floor	Minor Const.	$5,218
12	Tomah	WI	Expand Community Living Center and Renovate for Privacy, Building 402 Second Floor	Minor Const.	$8,690
12	Madison	WI	Expand Beaver Dam Community Based Outpatient Clinic	Minor Lease	$1,780
12	Madison	WI	Mental Health Intensive Care Management (Waupaca)	Minor Lease	$768
12	Milwaukee	WI	Construct Chiller Plant	NRM-IM	$24,461

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
12	Milwaukee	WI	Install East Campus South Perimeter Security Fencing and Access Gates	NRM-IM	$5,491
12	Milwaukee	WI	Install West and North Campus Perimeter Security Fencing and Access Gates	NRM-IM	$8,025
12	Tomah	WI	Construct Emergency Power Generation Plant	NRM-IM	$7,700
12	Tomah	WI	Replace Air Handling Equipment and Upgrade Electrical Building 407	NRM-IM	$5,500
12	Tomah	WI	Replace Air Handling Equipment and Upgrade Electrical Building 408	NRM-IM	$7,050
12	Madison	WI	Add Emergency Generator Systems	NRM-Sus	$8,000
12	Madison	WI	Renovate 1D for Master Plan	NRM-Sus	$17,300
12	Madison	WI	Renovate 4A for Specialty Care	NRM-Sus	$5,200
12	Madison	WI	Renovate 6D for Sterile Processing Services	NRM-Sus	$5,850
12	Madison	WI	Renovate Outpatient Clinics	NRM-Sus	$7,700
12	Milwaukee	WI	Correct Inpatient Acute Privacy Substandard Beds 3C, 4C, 5C, 7C, and 144	NRM-Sus	$12,079
12	Milwaukee	WI	Renovate 111 Operating Room Department 2AN Phase 2	NRM-Sus	$15,697
12	Milwaukee	WI	Renovate 43 Outpatient Mental Health Phase 2	NRM-Sus	$8,342
12	Milwaukee	WI	Renovate 43 Outpatient Mental Health Second Floor	NRM-Sus	$15,827
12	Milwaukee	WI	Renovate 70 Multipurpose D3N	NRM-Sus	$12,731
12	Milwaukee	WI	Renovate Building 111 Administrative Suite 3AS	NRM-Sus	$6,978
12	Tomah	WI	Non-Capital Adjustment	Other	$0
15	Marion	IL	Construct Community Living Center Addition for Conversion to Single Occupancy Rooms	Minor Const.	$14,800
15	Marion	IL	Construct Community Living Center Addition to Provide Supportive Services	Minor Const.	$15,400
15	Marion	IL	Construct Morgue	Minor Const.	$3,080
15	Marion	IL	Expand and Renovate Main Entrance	Minor Const.	$1,310
15	Marion	IL	Expand Building 42 to Provide Service Delivery and Logistics	Minor Const.	$15,675
15	Marion	IL	Relocate Paducah, KY Community Based Outpatient Clinic and Expand into Multi-Specialty Clinic	Minor Lease	$4,290
15	Marion	IL	Renovate 3A for Inpatient Single Occupancy Rooms	NRM-IM	$9,900
15	Leavenworth	KS	Construct New Surgical Center	Minor Const.	$15,956
15	Topeka	KS	Addition for Community Care	Minor Const.	$8,745
15	Topeka	KS	Renovate Building 24 for Extended Care, Rehab, and Audiology	Minor Const.	$15,950
15	Wichita	KS	Construct Addition and Renovate 2nd Floors, Buildings 19 and 2 for Cath Lab Expansion	Minor Const.	$11,200
15	Wichita	KS	Construct Addition and Renovate Building 1 Intensive Care Unit for Patient Privacy	Minor Const.	$14,990

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
15	Wichita	KS	Construct Addition Building 34 and Renovate Post Anesthesia Care Unit and Surgery	Minor Const.	$16,610
15	Wichita	KS	Construct Addition to Building 19 for Relocating Radiology and Co-locating with Nuclear Medicine	Minor Const.	$15,975
15	Wichita	KS	Construct and Renovate B61 for Eye Clinic Addition.	Minor Const.	$16,134
15	Wichita	KS	Construct Infill and Renovate 2nd Floor of Building 26 for Surgical Specialty Care	Minor Const.	$12,650
15	Wichita	KS	Construct Mental Health Addition for Psychosocial Rehabilitation and Recovery Center, Suicide Prevention, Tele-health and Home Based Primary Care Programs	Minor Const.	$15,468
15	Wichita	KS	Construct North Connecting Corridor	Minor Const.	$4,400
15	Wichita	KS	Install and Correct Perimeter Fencing, Electrical Distribution Building Physical Security and Life Safety	Minor Const.	$13,080
15	Wichita	KS	Construct Addition and Renovate Building 3 for Pharmacy and Associated Parking	Minor Const.	$15,947
15	Wichita	KS	Correct Seismic Deficiencies	NRM-Sus	$5,830
15	Leavenworth	KS	B Wing Infrastructure Upgrades	NRM-IM	$9,990
15	Wichita	KS	Correct Deficiencies Station Wide	NRM-Sus	$6,050
15	Leavenworth	KS	Energy Savings Performance Contract Phase 2	Other	$1
15	St Louis	MO	Replace Seismically Deficient Building 1, 1CA and 2	Major Const.	$1,674,143
15	St Louis	MO	Replacement of Inpatient Mental Health, Building 51	Major Const.	$240,432
15	St Louis	MO	Construct Storage Building	Minor Const.	$17,596
15	St Louis	MO	Construct Water Treatment Facility	Minor Const.	$6,601
15	Columbia	MO	Address Physical Security Deficiencies Phase 1	Minor Const.	$12,118
15	Columbia	MO	Construct Parking Garage	Minor Const.	$8,900
15	Columbia	MO	Expand Mental Health Clinic	Minor Const.	$8,019
15	Columbia	MO	Construct Residential Rehab Treatment Program Building	Minor Const.	$15,895
15	Kansas City	MO	Construct Community Living Center	Minor Const.	$16,403
15	Kansas City	MO	Construct Inpatient Medicine Bed Addition for Patient Privacy and Right-sizing, Phase 1	Minor Const.	$16,211
15	Kansas City	MO	Construct Parking Garage Addition	Minor Const.	$16,214
15	Kansas City	MO	Construct Pharmacy and Outpatient Clinic Addition	Minor Const.	$15,283
15	Kansas City	MO	Expand Inpatient Medicine Bed Ward for Patient Privacy, Phase 2	Minor Const.	$15,867
15	Kansas City	MO	Expand Radiology and Right-Size Laboratory Services	Minor Const.	$15,976
15	Poplar Bluff	MO	Construct Community Living Center	Minor Const.	$17,270
15	Poplar Bluff	MO	Construct Laboratory Service Facility	Minor Const.	$11,325

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
15	Poplar Bluff	MO	Construct Parking Structure and Photovoltaic Energy System	Minor Const.	$13,000
15	Poplar Bluff	MO	Construct Women's Health and Physical Therapy Addition	Minor Const.	$16,000
15	Poplar Bluff	MO	Expand Dental Service	Minor Const.	$9,500
15	Poplar Bluff	MO	Replace Building 5 to Co-Locate Administration and Support Services	Minor Const.	$13,500
15	St Louis	MO	Create Hospice House	Minor Const.	$17,233
15	Columbia	MO	Mental Health Transitional Residence	Minor Lease	$34
15	Columbia	MO	St. James Community Based Outpatient Clinic	Minor Lease	$413
15	Kansas City	MO	Expand Belton Community-Based Outpatient Clinic	Minor Lease	$1,662
15	Kansas City	MO	Mental Health Residential Rehabilitation	Minor Lease	$981
15	Kansas City	MO	Shawnee Community Based Outpatient Clinic	Minor Lease	$1,000
15	Kansas City	MO	Ward Parkway Administrative	Minor Lease	$2,300
15	Columbia	MO	Convert Community Living Center to Inpatient Medical Ward	NRM-Sus	$5,500
15	Kansas City	MO	Renovate Building 26 to relocate Prosthetics	NRM-Sus	$5,571
15	Poplar Bluff	MO	Renovate Fifth Floor Building 1	NRM-Sus	$9,790
15	St Louis	MO	Renovate Building 23 to Modernize Prosthetics Operations	NRM-Sus	$7,355
15	St Louis	MO	Renovate Second Floor and Correct Deficiencies, Building 18	NRM-Sus	$5,903
15	St Louis	MO	Renovate Second Floor South, Building 52	NRM-Sus	$6,926
15	Poplar Bluff	MO	Repair Warehouse for Emergency Preparedness and Seismic Deficiencies	Seismic	$5,800
16	Fayetteville	AR	Reconfigure Electrical Distribution System	NRM-IM	$7,700
16	Fayetteville	AR	Steam Plant Improvements	NRM-IM	$5.500
16	North Little Rock	AR	Correct Deficiencies in Building 68	Major Const.	$24,200
16	North Little Rock	AR	Correct Critical Seismic findings in Building 89	NRM-IM	$10,750
16	North Little Rock	AR	Correct Seismic Deficiencies in Building 58	NRM-IM	$32,320
16	North Little Rock	AR	Replace Sanitary Sewer Lines	NRM-IM	$5,600
16	Little Rock	AR	Renovate Building 111 2nd floor	NRM-Sus	$7,700
16	Little Rock	AR	Renovate Building 41	NRM-Sus	$7,900
16	Little Rock	AR	Upgrade and Expand Energy Management Systems	NRM-IM	$5,830
16	Little Rock	AR	Develop Additional Electrophysiology Lab on 5C	NRM-Sus	$5,940
16	Little Rock	AR	Expand/Renovate Spec 1 and Spec 2	NRM-Sus	$8,250
16	Little Rock	AR	Perform Maintenance to Structures	NRM-Sus	$5,720

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
16	Shreveport	LA	Renovate Public Restrooms Building 1 to Americans with Disabilities Act Accessibility Guidelines	NRM-Sus	$5,500
16	Shreveport	LA	Renovate Nutrition and Food Service Kitchen	NRM-IM	$8,800
16	Shreveport	LA	Replacement of Perimeter Fencing	NRM-IM	$8,800
16	Alexandria	LA	Building 2 - First Floor Remodeling	NRM-Sus	$6,520
16	Alexandria	LA	Renovate Community Living Center	NRM-Sus	$8,448
16	Biloxi	MS	Construct Expansion and Renovation to the Ambulatory Care Center	Minor Const.	$15,950
16	Biloxi	MS	Renovate Floors 1 and 2, Building 19	NRM-Sus	$17,500
16	Jackson	MS	Renovate Primary Care Green for Patient-Aligned Care Teams	NRM-Sus	$6,147
16	Houston	TX	Replace Air Handling Units in Building 100	NRM-IM	$5,000
16	Houston	TX	Upgrade Finishes Out Buildings	NRM-IM	$5,000
17	Amarillo	TX	Construct Inpatient Mental/Behavioral Health Program (12 Beds)	Minor Const.	$18,472
17	Temple	TX	Construct Outpatient Clinic	Major Const.	$142,228
17	Harlingen	TX	Replace Ambulatory Surgery Center	Major Lease	$4,550
17	San Antonio	TX	Health Care Center	Major Lease	$220,074
17	San Antonio	TX	Replacement Domiciliary and Substance Abuse Residential Recovery Treatment Program Facility	Minor Const.	$18,611
17	San Antonio	TX	Install a Sky Bridge	NRM-Sus	$5,500
17	Kerrville	TX	Remodel Building 96 for Short Stay Unit	NRM-Sus	$5,291
17	Big Spring	TX	Construct Parking Structure	Minor Const.	$7,980
17	Dallas	TX	Construct Additional Fisher House	Minor Const.	$7,700
17	Dallas	TX	Expand Bathrooms for Community Living Center Bed Room Compliance	Minor Const.	$14,880
17	Dallas	TX	Build IT Center for Equipment and Personnel	Minor Const.	$16,608
17	Temple	TX	Build Education Facility, Auditorium, and Library, Phase I	Minor Const.	$10,299
17	Temple	TX	Build Education Facility, Auditorium, and Library, Phase II	Minor Const.	$10,814
17	Temple	TX	Build Staff Parking Garage	Minor Const.	$9,800
17	Temple	TX	Construct Endoscopy/Colonoscopy Suite	Minor Const.	$9,900
17	Temple	TX	Construct Part Two Visitor Parking Garage	Minor Const.	$8,250
17	Temple	TX	Relocate Lab Building 163	Minor Const.	$7,127
17	Big Spring	TX	Construct Kitchen and Laundry	Minor Const.	$10,762
17	Big Spring	TX	Replace Fort Stockton Community Based Outpatient Clinic	Minor Lease	$897
17	Big Spring	TX	Replacement San Angelo Community Based Outpatient Clinic	Minor Lease	$2,199
17	Bonham	TX	Construct Domiciliary Annex	Minor Const.	$6,687
17	Bonham	TX	Build Bonham Energy Center	NRM-IM	$63,074
17	Bonham	TX	Replace All Roofs	NRM-IM	$11,000
17	Dallas	TX	Build Energy Center at Garland	NRM-IM	$27,220

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
17	Dallas	TX	Install Solar Cell System	NRM-IM	$9,700
17	Dallas	TX	Upgrade Finishes Building 1	NRM-Sus	$5,500
17	Temple	TX	Construct Central Plant	NRM-IM	$20,000
17	Temple	TX	Install CoGen System - 2	NRM-IM	$7,500
17	Temple	TX	Upgrade Building Automation System	NRM-IM	$16,940
17	Temple	TX	Upgrade Chillers, Pumps, and Cooling Towers	NRM-IM	$12,980
17	Waco	TX	Replace Medium Voltage Transformers and Cable	NRM-IM	$14,080
17	Waco	TX	Upgrade Waco Elevators	NRM-IM	$6,050
17	Dallas	TX	Renovate Building 1 to Back fill for Admin Space	NRM-Sus	$9,900
17	Dallas	TX	Renovate Dallas Research Buildings 3 and 43	NRM-Sus	$6,423
17	Dallas	TX	Renovate for Acute special program	NRM-Sus	$7,062
17	Dallas	TX	Renovate for Rehab Medicine, Building 2	NRM-Sus	$8,000
17	Dallas	TX	Upgrade Finishes Building 2	NRM-Sus	$5,500
17	Temple	TX	Convert 5th Floor Building 204 Patient Rooms to Private Rooms	NRM-Sus	$12,478
17	Temple	TX	Convert 6th Floor Building 204 Patient Rooms to Private Rooms	NRM-Sus	$12,878
17	Temple	TX	Establish Biosafety Level 3 Research Laboratory	NRM-Sus	$13,984
17	Temple	TX	Expand Sterile Processing Service	NRM-Sus	$6,435
17	Temple	TX	Relocate Inpatient Pharmacy	NRM-Sus	$9,800
17	Temple	TX	Expand Primary Care Building 163 South (Lab)	NRM-Sus	$5,238
17	Waco	TX	Renovate Building 11 Community Living Center	NRM-Sus	$8,655
17	Waco	TX	Renovate Outpatient Clinic/Lab Clinic Building 4	NRM-Sus	$13,197
19	Denver	CO	Acquire Health Care Center-Colorado Springs	Major Const.	$623,808
19	Grand Junction	CO	Construct Specialty Clinics Building Phase 1	Minor Const.	$15,950
19	Grand Junction	CO	Renovate 4th and 5th Floors for Restorative Care	NRM-Sus	$16,000
19	Grand Junction	CO	Renovate Building 20 for Specialty Care	NRM-Sus	$9,000
19	Grand Junction	CO	Renovate Pharmacy	NRM-Sus	$6,450
19	Grand Junction	CO	Renovate Second Floor for Specialty Clinics, Phase 2	NRM-Sus	$6,700
19	Muskogee	OK	Construct Patient Parking Garage	Minor Const.	$15,000
19	Oklahoma City	OK	Construct Parking Garage #2, Phase 2	Minor Const.	$15,950
19	Muskogee	OK	Construct New Elevator/Stair Tower - Building 1	NRM-IM	$9,200
19	Muskogee	OK	Replace Fire Alarm System	NRM-IM	$6,000
19	Oklahoma City	OK	Renovate 7 North for Surgery Clinic	NRM-IM	$5,590
19	Cheyenne	WY	Relocate and Expand Chemo/Infusion Clinic	Minor Const.	$8,736
19	Cheyenne	WY	Reconfigure and Replace Douglas Fir Mechanical Systems	NRM-IM	$6,292

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
19	Sheridan	WY	Correct Building Exterior Entrances and Porch Restorations	NRM-IM	$10,744
19	Sheridan	WY	Renovate Mental Health Building 8	NRM-IM	$13,557
19	Sheridan	WY	Renovate 1st Floor Building 86	NRM-IM	$12,610
19	Sheridan	WY	Upgrade Laundry for New Equipment	NRM-IM	$9,810
19	Cheyenne	WY	Implement Patient-Aligned Care Teams in Primary Care	NRM-Sus	$9,543
19	Cheyenne	WY	Relocate Endoscopy and Intensive Care Unit	NRM-Sus	$10,172
19	Cheyenne	WY	Relocate Nutrition Food Service	NRM-Sus	$6,916
19	Cheyenne	WY	Renovate Old Community Living Center for Rehabilitation and Administration	NRM-Sus	$16,531
20	Anchorage	AK	Demolish and Replace Mental Health Residential Rehabilitation Treatment Program	Major Const.	$70,000
20	Anchorage	AK	Homer VA Clinic	Minor Lease	$366
20	Anchorage	AK	Renovate Transitional Housing Unit Building 932	NRM-IM	$7,330
20	Anchorage	AK	Renovate Transitional Housing Unit Building 944	NRM-IM	$7,330
20	Boise	ID	Construct Ambulatory Care Building	Major Const.	$363,000
20	Boise	ID	Boise Primary Care/Specialty Care	Major Lease	$11,913
20	Boise	ID	Meridian Primary Care/Specialty Care	Major Lease	$11,517
20	Boise	ID	Obtain West Ada County Primary Care/Specialty Care	Major Lease	$12,639
20	Boise	ID	Contract Out Care	Other	$0
20	Boise	ID	Weekend and Evening Clinics	Other	$0
20	Portland	OR	Acquire Clinical Services Building, Vancouver	Major Const.	$76,000
20	Portland	OR	Acquire Research Building with Veterinary Medical Unit	Major Const.	$134,000
20	Portland	OR	Construct Residential Rehab Treatment Program Building and Remodel Existing	Minor Const.	$13,900
20	Portland	OR	Construct Space for Clinical Research - Vancouver	Minor Const.	$4,500
20	Roseburg	OR	Construct Security Screening Check Points	Minor Const.	$3,300
20	White City	OR	Replace Structurally Deficient Building 219 for Canteen Services	Minor Const.	$14,700
20	White City	OR	Replace Structurally Deficient Building 224 for Specialty Services	Minor Const.	$14,200
20	Roseburg	OR	Repair/Replace Campus Sewer and Storm Drain Lines	NRM-IM	$25,000
20	White City	OR	Mitigate Non-Structural Deficiencies and Renovate Connecting Corridors	NRM-IM	$7,700
20	White City	OR	Renovate Structurally Deficient Building 200 for Administration Services	NRM-IM	$20,200
20	White City	OR	Replace Storm Water Laterals	NRM-Sus	$5,500
20	White City	OR	Restore Site Landscaping and Outdoor Infrastructure for Mental Health	NRM-Sus	$6,000

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
20	Seattle	WA	Acquire Seattle VA Ventures Innovation Institute	Major Const.	$99,200
20	American Lake	WA	Emergency Management Turn In and Storage Warehouse	Minor Const.	$16,000
20	Seattle	WA	Build Parking Structure	Minor Const.	$14,500
20	Seattle	WA	Construct Atrium for Building 100	Minor Const.	$6,000
20	Spokane	WA	Construct Rehab Medicine, Prosthetics, Data Center Addition	Minor Const.	$15,900
20	Spokane	WA	Replace Dental Building	Minor Const.	$15,500
20	Seattle	WA	Modernize Energy Plant	NRM-IM	$16,400
20	Seattle	WA	Refurbish Building 100 Elevator (P1-P4)	NRM-IM	$6,100
20	Seattle	WA	Replace Sewer Infrastructure	NRM-IM	$5,600
20	Walla Walla	WA	Install Electric Vehicle Charging and Covered Parking with Solar Panels	NRM-IM	$5,500
20	Walla Walla	WA	Replace Site Perimeter Fence	NRM-IM	$8,650
20	Seattle	WA	Renovate OR Suites in Building 100	NRM-Sus	$15,700
20	Spokane	WA	Renovate Building 1, 2nd Floor South Wing	NRM-Sus	$10,400
21	Fresno	CA	Construct Clovis Health Care Center	Major Const.	$371,532
21	Fresno	CA	Construct Parking Structure	Major Const.	$214,389
21	Sacramento	CA	Expand Bed Tower for Patient Access and Safety, Purchase Land for Ambulance Entrance, and Campus Security Improvements	Major Const.	$81,131
21	San Francisco	CA	Mission Bay Research	Major Lease	$22,525
21	Fresno	CA	Expand Community Living Center for Privacy	Minor Const.	$15,900
21	Fresno	CA	Relocate/Replace Main Facility Oxygen Supply Infrastructure for Safety and Security	Minor Const.	$15,993
21	Martinez	CA	Construct and Renovate for Primary Care Patient-Aligned Care Teams	Minor Const.	$15,846
21	Martinez	CA	Construct Addition for Isolation and Renovate for Privacy	Minor Const.	$15,900
21	Martinez	CA	Construct Specialty Care Building	Minor Const.	$15,923
21	Mather	CA	Construct Building for Infectious Disease, Autoimmune Disorders, and other Medical Specialties	Minor Const.	$15,773
21	Mather	CA	Construct Dental Clinic	Minor Const.	$15,888
21	Mather	CA	Construct Outpatient Imaging Center	Minor Const.	$15,777
21	Palo Alto	CA	Improve Mental Health Access in Palo Alto Division Building 520	Minor Const.	$15,900
21	Sacramento	CA	Construct Education and Simulation Center	Minor Const.	$8,978
21	Sacramento	CA	Construct New Facility to Decompress Fairfield VA Clinic for Primary and Specialty Care Expansion	Minor Const.	$14,358
21	Sacramento	CA	Construct New Women's Imaging Space and Renovate Ancillary Support, Building 98 McClellan	Minor Const.	$15,900

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
21	Sacramento	CA	Construct Outpatient Mental Health for Addiction Recovery and Treatment Services	Minor Const.	$14,451
21	Sacramento	CA	Construct Parking Structure to Support Inpatient Bed Tower, Diagnostics and Outpatient Clinic Access	Minor Const.	$15,829
21	Sacramento	CA	Construct Procedure Center to Increase Access to Surgical Care	Minor Const.	$15,836
21	Sacramento	CA	Construct Women's Center	Minor Const.	$14,708
21	Sacramento	CA	Construct Musculoskeletal Center to Replace deficient Physical Medicine and Rehabilitation Building,	Minor Const.	$14,773
21	Sacramento	CA	Construct, Consolidate and Renovate Patient-Aligned Care Teams East	Minor Const.	$15,980
21	Sacramento	CA	Increase Inpatient Access, Isolation Space and Pandemic Response by Consolidating Research	Minor Const.	$15,991
21	Sacramento	CA	Relocate and Incorporate Patient/Staff Safety for Nuclear Medicine	Minor Const.	$15,993
21	San Francisco	CA	Mission Bay Parking	Minor Lease	$864
21	San Francisco	CA	New Psychosocial Rehab and Recovery Center/Community Resource and Referral Center Space	Minor Lease	$2,932
21	Martinez	CA	Correct Electrical Systems	NRM-IM	$20,000
21	Sacramento	CA	Replace and Upgrade Boiler Plant Chilled and Hot Water Units	NRM-IM	$15,000
21	Palo Alto	CA	Renovate Sunnyvale for Dry Lab Research	NRM-Sus	$13,200
21	Sacramento	CA	Remodel Vacated Dental Clinic, Mare Island	NRM-Sus	$6,600
21	Sacramento	CA	Renovate and Upgrade Building 20 Community Living Center Space	NRM-Sus	$5,500
21	Sacramento	CA	Renovate and Upgrade Kitchen and Canteen	NRM-Sus	$6,000
21	Sacramento	CA	Renovate Building 98 Lab and Physical Therapy Space	NRM-Sus	$7,000
21	Sacramento	CA	Renovate Building 98 Pharmacy and Administrative Wing, McClellan	NRM-Sus	$8,800
21	Honolulu	HI	Construct Kona Replacement Community Based Outpatient Clinic	Minor Const.	$15,800
21	Las Vegas	NV	Add Physical Medicine and Rehabilitation Building	Minor Const.	$15,950
21	Las Vegas	NV	Construct a New Audiology Building	Minor Const.	$15,900
21	Las Vegas	NV	Construct Ambulatory Surgery Wing	Minor Const.	$15,900
21	Las Vegas	NV	Construct Eye Clinic Wing	Minor Const.	$15,900
21	Las Vegas	NV	Construct Pain Medicine Building	Minor Const.	$15,900
21	Las Vegas	NV	Expand and Renovate the Dental Clinic in Building 1	Minor Const.	$15,900
21	Reno	NV	Construct Inpatient Mental Health Facility	Minor Const.	$19,230
21	Reno	NV	Convert Sixth Floor Wing on Building 12 to Support Ambulatory Specialty Care Services	Minor Const.	$9,350

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
21	Reno	NV	Provide United States Pharmacopeial 800 Compounding Rooms	Minor Const.	$3,000
21	Reno	NV	Purchase Land for Medical Center Expansion and Parking	Minor Const.	$6,200
21	Reno	NV	Renovate Building 12 First Floor and Add Second Floor	Minor Const.	$18,700
21	Reno	NV	Fallon Community Based Outpatient Clinic	Minor Lease	$4,559
21	Reno	NV	North Campus	Minor Lease	$5,600
21	Las Vegas	NV	Improve Central Utility Plant	NRM-IM	$10,990
21	Las Vegas	NV	Install Utility Loop	NRM-IM	$50,000
21	Reno	NV	Correct Electrical System Deficiencies in Building 1	NRM-Sus	$5,500
21	Reno	NV	Replace Utility System Piping from Building 12 to Buildings 1, 1D and 10	NRM-Sus	$8,800
22	Tucson	AZ	Acquire Inpatient Bed Tower	Major Const.	$180,879
22	Phoenix	AZ	Northwest VA Clinic	Major Lease	$8,682
22	Phoenix	AZ	Construct Laboratory Expansion	Minor Const.	$15,753
22	Phoenix	AZ	Construct New Mental Health Building 30	Minor Const.	$15,952
22	Phoenix	AZ	Construct New Warehouse	Minor Const.	$15,985
22	Prescott	AZ	Construct Ambulatory Care Surgical Center	Minor Const.	$7,516
22	Prescott	AZ	Construct Parking Facility (Garage)	Minor Const.	$14,200
22	Prescott	AZ	Modernize/Convert Community Living Center to Private Patient Rooms and Correct Seismic Deficiencies - Phase I (South)	Minor Const.	$16,000
22	Prescott	AZ	Modernize/Convert Community Living Center to Private Patient Rooms and Correct Seismic Deficiencies - Phase II (North)	Minor Const.	$16,000
22	Prescott	AZ	Renovate, Seismically Retrofit, Reconfigure and Expand the Domiciliary - Building 151	Minor Const.	$18,300
22	Tucson	AZ	Construct Parking Garage	Minor Const.	$15,800
22	Tucson	AZ	Expand Building 80 for Outpatient Diagnostics	Minor Const.	$10,466
22	Tucson	AZ	Replace Warehouses	Minor Const.	$15,667
22	Phoenix	AZ	Correct Condition Deficiencies	NRM-IM	$18,150
22	Phoenix	AZ	Upgrade Infrastructure to Support Campus Growth	NRM-IM	$16,500
22	Tucson	AZ	Construct Combined Power Plant for Clean Energy	NRM-IM	$9,900
22	Tucson	AZ	Upgrade Boiler Infrastructure	NRM-IM	$9,949
22	Phoenix	AZ	Create Observation Unit	NRM-Sus	$5,000
22	Tucson	AZ	Renovate for Sterile Processing Services, Clinical and Support Space	NRM-Sus	$6,050
22	Prescott	AZ	Renovate, Reconfigure and Seismically Retrofit Building 14	Seismic	$7,200
22	Long Beach	CA	Construct Operating Room Tower and Renovate Building 126	Major Const.	$273,923

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
22	San Diego	CA	Acquire Land and Renovate Surface Parking Lot	Major Const.	$129,635
22	San Diego	CA	Construct Research and Mental Health Building	Major Const.	$771,867
22	San Diego	CA	New San Diego County Multispecialty Clinic	Major Lease	$18,458
22	West Los Angeles	CA	Santa Maria Community Based Outpatient Clinic	Major Lease	$2,800
22	Loma Linda	CA	Construct Mental Health Building	Minor Const.	$15,950
22	Loma Linda	CA	Construct Parking Structure Expansion	Minor Const.	$15,950
22	Loma Linda	CA	Construct Whole Health, Employee Wellness and Employee Daycare Building	Minor Const.	$15,950
22	Loma Linda	CA	Expand North Entrance	Minor Const.	$15,840
22	Long Beach	CA	Demolition and Renovate Buildings 5 and 5A	Minor Const.	$14,917
22	Long Beach	CA	Expand and Renovate Building 164, 1st Floor for Central Pharmacy	Minor Const.	$15,654
22	Long Beach	CA	Northern Boundary Security and Waste Management Center	Minor Const.	$2,700
22	Long Beach	CA	Renovate and Expand Building 50 for Administrative based Services	Minor Const.	$15,200
22	San Diego	CA	Construct Additional Levels to Parking Structure 2	Minor Const.	$14,361
22	San Diego	CA	Modernize and Expand Specialty Care Procedure Center, Building 1-3S	Minor Const.	$15,753
22	San Diego	CA	Purchase Modular Trailer	Minor Const.	$194
22	San Diego	CA	Relocate and Renovate Surgery Service, 5N-D, Phase 4	Minor Const.	$14,871
22	San Diego	CA	Renovate and Expand Geropsychiatry, B01 - SW	Minor Const.	$13,723
22	San Diego	CA	Renovate Cardiology, 4N B and C - Phase 1	Minor Const.	$14,179
22	San Diego	CA	Replace and Expand MRI Facility - Phase 1	Minor Const.	$14,602
22	West Los Angeles	CA	Construct New Job Training Facility for Veterans	Minor Const.	$16,000
22	Long Beach	CA	Convert Gardena Contractor Operated Community Based Outpatient Clinic to VA Operated	Minor Lease	$470
22	Long Beach	CA	San Pedro Community Based Outpatient Clinic	Minor Lease	$2,350
22	Long Beach	CA	Santa Ana Annex-Mental Health	Minor Lease	$56
22	West Los Angeles	CA	Santa Barbara Community Based Outpatient Clinic	Minor Lease	$794
22	Loma Linda	CA	Convert Decorative Ponds to Retention and Dry Swales	NRM-IM	$15,400
22	Loma Linda	CA	Correct Irrigation System	NRM-IM	$6,600
22	Long Beach	CA	Replace Substation 9 and building new substation in northeast quadrant	NRM-IM	$6,200
22	Long Beach	CA	Upgrade Building 126 Utility Backbone	NRM-IM	$16,000
22	San Diego	CA	Correct Stairwell Deficiencies	NRM-IM	$15,000

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
22	San Diego	CA	Energy Management Controls Integration Upgrades - Group 3	NRM-IM	$8,000
22	San Diego	CA	Enhance and Correct Physical Security Deficiencies - Group 1	NRM-IM	$14,678
22	San Diego	CA	Expand Emergency Water Storage Tank	NRM-IM	$5,500
22	San Diego	CA	Heating, Ventilation, and Air Conditioning Re-Commissioning - Site	NRM-IM	$5,000
22	San Diego	CA	Install Lighting Occupancy Sensors and Retrofit Fixtures, Site	NRM-IM	$6,150
22	San Diego	CA	Renovate and Secure Interstitial Space Entrances - Group 2	NRM-IM	$8,305
22	San Diego	CA	Replace Air handlers and Exhaust Fans - Group 3	NRM-IM	$16,400
22	San Diego	CA	Replace Failing Riser System, Building 1 - Group 2	NRM-IM	$9,306
22	San Diego	CA	Replace Lateral System, Building 1 - Group 3	NRM-IM	$9,092
22	San Diego	CA	Replace Riser System, Building 1 - Group 3	NRM-IM	$7,290
22	Sepulveda	CA	Renovate Building 200 First Floor Radiology and Common Spaces	NRM-IM	$6,635
22	West Los Angeles	CA	Repair Roads, Curbs, Gutters, and Parking Lots	NRM-IM	$10,000
22	West Los Angeles	CA	Replace Roofing Multiple Buildings GLAHS (Phase 2)	NRM-IM	$6,000
22	West Los Angeles	CA	Upgrade Domestic and Reheat Water Lines	NRM-IM	$11,000
22	Loma Linda	CA	Add Uninterrupted Power Supply to Imaging Equipment	NRM-Sus	$11,000
22	Loma Linda	CA	Construct Operating Room 9	NRM-Sus	$9,900
22	Loma Linda	CA	Rehabilitate Campus Parking Lots	NRM-Sus	$14,285
22	Loma Linda	CA	Relocate and Renovate Pathology and Laboratory	NRM-Sus	$17,380
22	Loma Linda	CA	Renovate 4NE Med/Surg Ward for Private Beds	NRM-Sus	$17,600
22	Loma Linda	CA	Renovate Cardiology Center	NRM-Sus	$16,500
22	Loma Linda	CA	Renovate Community Living Center, Dementia Unit, Nurse Education and Simulation Lab	NRM-Sus	$18,700
22	Loma Linda	CA	Renovate Corridors - Fourth Floor	NRM-Sus	$11,000
22	Loma Linda	CA	Renovate Corridors - Second Floor	NRM-Sus	$11,000
22	Loma Linda	CA	Renovate Corridors - Third Floor	NRM-Sus	$11,000
22	Loma Linda	CA	Renovate Corridors and Finishes - First Floor	NRM-Sus	$11,000
22	Loma Linda	CA	Renovate Nutrition and Food Services Kitchen	NRM-Sus	$11,000
22	San Diego	CA	Correct Stairwell 10 Life Safety Deficiencies	NRM-Sus	$9,643
22	San Diego	CA	Expand and Renovate ASU/PACU, 5W, Building 1 - Phase 3	NRM-Sus	$18,832
22	San Diego	CA	Relocate Cagewasher	NRM-Sus	$10,618
22	San Diego	CA	Renovate and Expand Inpatient Psychiatry, B01, 2S-B and C	NRM-Sus	$15,417

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
22	San Diego	CA	Renovate Canteen Services	NRM-Sus	$8,076
22	San Diego	CA	Renovate Center Core, Floor 2-4	NRM-Sus	$9,921
22	San Diego	CA	Research Renovation 6W-A and B	NRM-Sus	$13,719
22	San Diego	CA	Site Physical Security Upgrade	NRM-Sus	$9,400
22	West Los Angeles	CA	Renovate Audiology/Ear, Nose and Throat Clinics in Building 500	NRM-Sus	$7,000
22	West Los Angeles	CA	Renovate Building 224 and Building 297 for Logistics	NRM-Sus	$16,000
22	West Los Angeles	CA	Construct Metro Parking Garage	Other	$0
22	West Los Angeles	CA	Convert B256 to Supportive Housing for Veterans	Other	$5,000
22	West Los Angeles	CA	Convert Building 13, Building 306 to Supportive Housing for Veterans	Other	$5,000
22	West Los Angeles	CA	Convert Building 258 to Supportive Housing for Veterans	Other	$5,000
22	West Los Angeles	CA	Execute Enhanced Use Lease for Veteran Housing	Other	$0
22	West Los Angeles	CA	Release Building 236/Land (Parcel 407) to Construct Supportive Housing for Veterans	Other	$5,000
22	West Los Angeles	CA	Release Lot 18 to Construct Supportive Housing for Veterans	Other	$5,000
22	West Los Angeles	CA	Release Lot 20 to Construct Supportive Housing for Veterans	Other	$5,000
22	West Los Angeles	CA	Release Lot 49 to Construct Supportive Housing for Veterans	Other	$5,000
22	West Los Angeles	CA	Release MacArthur Field (Phase 2) to Construct Supportive Housing for Veterans	Other	$5,000
22	Albuquerque	NM	Build Women's Health Clinic	Minor Const.	$11,250
22	Albuquerque	NM	Consolidate Medical and Surgical Intensive Care Unit	Minor Const.	$14,000
22	Albuquerque	NM	Construct Dental Clinic Space	Minor Const.	$15,950
22	Albuquerque	NM	Construct Medical Support Complex	Minor Const.	$15,200
22	Albuquerque	NM	Construct Specialty Clinics Building	Minor Const.	$15,950
22	Albuquerque	NM	Expand Building 77 for Ancillary-Diagnostic Services	Minor Const.	$14,950
22	Albuquerque	NM	Expand Canteen Service Space	Minor Const.	$9,600
22	Albuquerque	NM	Expand Community Living Center Space	Minor Const.	$15,900
22	Albuquerque	NM	Expand the Emergency Department	Minor Const.	$15,900
22	Albuquerque	NM	Expand/Renovate B41 2A & B for Surgical Specialty Clinics	Minor Const.	$11,750
22	Albuquerque	NM	Renovate and Expand Radiology	Minor Const.	$12,775
22	Albuquerque	NM	Renovate Building 41, 5D for Inpatient Single Bed Unit	Minor Const.	$15,550
22	Albuquerque	NM	Renovate Building 41, Quad 3A for Inpatient Private Bed Unit	Minor Const.	$15,500

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
22	Albuquerque	NM	Renovate Spinal Cord Injury Building	Minor Const.	$12,650
22	Albuquerque	NM	Upgrade Operating Rooms (Building 41)	Minor Const.	$15,650
22	Albuquerque	NM	Gallup Community Based Outpatient Clinic	Minor Lease	$3,275
22	Albuquerque	NM	Correct Deficiencies, Building 1-Architectural, Electrical, Mechanical, Plumbing	NRM-IM	$5,250
22	Albuquerque	NM	Correct Deficiencies, Building 41 (Phase 1)-Architectural, Mechanical, Electrical and Water	NRM-IM	$7,600
22	Albuquerque	NM	Improve Main Entrance to Campus	NRM-IM	$9,600
22	Albuquerque	NM	Renovate and Expand Sterile Processing Services/Distribution	NRM-IM	$13,650
22	Albuquerque	NM	Repair Roads and Upgrade Pedestrian Circulation on Campus	NRM-IM	$5,200
22	Albuquerque	NM	Correct Deficiencies and Renovate B-3, Ph. 1, Architectural, Electrical, Mechanical, Plumbing	NRM-Sus	$6,225
22	Albuquerque	NM	Long Term Use Agreement of Air Force Land	Other	$750
22	Albuquerque	NM	Provide Increased Lab and Pathology Clinic Stops-Reduce Backlog	Other	$0
23	Des Moines	IA	Construct Foundational Services Building - Phase 2	Minor Const.	$15,442
23	Des Moines	IA	Expand 3rd Floor	Minor Const.	$16,569
23	Des Moines	IA	Expand 4th Floor for Surgery Suite - Phase 1	Minor Const.	$16,404
23	Des Moines	IA	Expand 4th Floor for Surgery Suite - Phase 2	Minor Const.	$13,194
23	Iowa City	IA	Construct Parking Garage (Phase 1)	Minor Const.	$15,400
23	Iowa City	IA	Construct Research Administrative Building	Minor Const.	$9,900
23	Iowa City	IA	Expand Parking Ramp Phase 2	Minor Const.	$15,400
23	Iowa City	IA	Replace and Upgrade Building 1 Mechanical Systems	NRM-IM	$9,900
23	Iowa City	IA	Upgrade and Replace Sanitary lines	NRM-IM	$8,800
23	Des Moines	IA	Renovate Old Emergency Department Space	NRM-Sus	$5,468
23	Iowa City	IA	Renovate Basement Lab	NRM-Sus	$14,300
23	Iowa City	IA	Research Lease with University of Iowa	Other	$2
23	Minneapolis	MN	Expand Building 49	Minor Const.	$8,450
23	Minneapolis	MN	Renovate to Upgrade Existing Substandard Operating Rooms and Construct a Surgery Support Center	Minor Const.	$10,400
23	St. Cloud	MN	Construct Clinical Training Center	Minor Const.	$15,307
23	St. Cloud	MN	Construct Community Living Center Cottage West	Minor Const.	$15,518
23	St. Cloud	MN	Construct Fourth Community Living Center Cottage	Minor Const.	$9,900
23	St. Cloud	MN	Construct Guard Shacks	Minor Const.	$3,074
23	St. Cloud	MN	Construct Multidisciplinary Specialty Clinic	Minor Const.	$15,800
23	St. Cloud	MN	Construct Second Patient-Aligned Care Teams Clinic Building 4, First Floor	Minor Const.	$15,800
23	St. Cloud	MN	Construct Third Community Living Center Cottage	Minor Const.	$15,800

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
23	St. Cloud	MN	Create Patient-Aligned Care Teams Clinic Building 29, First Floor	Minor Const.	$14,900
23	St. Cloud	MN	Create Patient-Aligned Care Teams Clinic Second Floor Building 29	Minor Const.	$13,918
23	St. Cloud	MN	Expand Surgical and Specialty Services, Building 1	Minor Const.	$13,560
23	St. Cloud	MN	Remodel and Expand Building 2 Patient Care	Minor Const.	$14,900
23	St. Cloud	MN	Renovate and Expand Building 8	Minor Const.	$14,800
23	St. Cloud	MN	Renovate Building 51, Second Floor	Minor Const.	$13,530
23	St. Cloud	MN	Renovate/Expand Building 50, Second Floor Community Living Center	Minor Const.	$15,000
23	St. Cloud	MN	Renovate/Expand Building 51, First Floor Community Living Center	Minor Const.	$15,481
23	St. Cloud	MN	Install Ground Source Heat Pumps, Building 29	NRM-IM	$6,050
23	St. Cloud	MN	Install Support Space Utility Infrastructure Campus Wide	NRM-IM	$5,525
23	St. Cloud	MN	Repair Building 9	NRM-IM	$6,132
23	St. Cloud	MN	Replace Finish Assemblies	NRM-IM	$12,450
23	St. Cloud	MN	Upgrade Windows Buildings 3, 4, 8, 9 and Corridors	NRM-IM	$7,000
23	Minneapolis	MN	Renovate 1J for Outpatient Mental Health	NRM-Sus	$6,000
23	Minneapolis	MN	Renovate for a Private Patient Medical Bed Ward (3L)	NRM-Sus	$8,800
23	Minneapolis	MN	Renovate Primary Care Clinic 1U, (Create First Impressions Phase 2)	NRM-Sus	$5,800
23	St. Cloud	MN	Remodel Building 48, First Floor for Swing Space	NRM-Sus	$7,220
23	St. Cloud	MN	Renovate Building 28, First Floor West Side for Mental Health Residential Rehab Treatment Program	NRM-Sus	$9,000
23	St. Cloud	MN	Renovate Building 29, Second Floor for Primary Care Clinical Space	NRM-Sus	$5,230
23	Fargo	ND	Expand Prosthetics and Physical Therapy/Occupational Therapy	Minor Const.	$15,990
23	Fargo	ND	Repair Electrical System Issues	NRM-IM	$5,526
23	Fargo	ND	Repair Parking Lots	NRM-IM	$5,063
23	Fargo	ND	Replace Heating, Ventilation, and Air Conditioning Systems	NRM-IM	$6,940
23	Fargo	ND	Replace Interior Utility Mains	NRM-IM	$6,632
23	Fargo	ND	Replace Selected Flooring and Corridor Finishes	NRM-IM	$5,690
23	Fargo	ND	Reassign Administration Space to Support	Other	$0
23	Fargo	ND	Reassign Primary Care Clinics Space to Specialty Clinic Space	Other	$0
23	Omaha	NE	Construct Patient Care Tower	Major Const.	$295,180
23	Omaha	NE	Construct Additional Floors on parking garage	Minor Const.	$12,121

VISN	City	ST	Potential Future/Outyear Projects Project Name - Short Description	Project Type	Total Estimated Costs (000s)
23	Hot Springs	SD	Construct New Domiciliary Residential Rehab Treatment Program Building	Major Const.	$91,588
23	Fort Meade	SD	Relocate for Ancillary Services and Improve Front Entrance	Minor Const.	$9,420
23	Fort Meade	SD	Renovate Community Living Center E-Ward and Support Functions	Minor Const.	$15,400
23	Fort Meade	SD	Renovate Primary Care for Patient-Aligned Care Teams Model	Minor Const.	$9,110
23	Sioux Falls	SD	Construct Long Stay and Dementia Cottage Phase I	Minor Const.	$16,000
23	Sioux Falls	SD	Construct Long Stay and Dementia Cottage Phase II	Minor Const.	$15,374
23	Sioux Falls	SD	Construct New Pulmonary Clinic	Minor Const.	$12,680
23	Sioux Falls	SD	Purchase Park Ridge for Clinic Space Expansion	Minor Const.	$15,284
23	Sioux Falls	SD	Enhance Campus and Building Electrical Systems	NRM-IM	$8,850
23	Sioux Falls	SD	Improve Steam Tunnel and Crawl Space Ventilation	NRM-IM	$6,800
23	Sioux Falls	SD	Upgrade Electrical Systems Building 5	NRM-IM	$6,600
23	Fort Meade	SD	Upgrade Dental and Optometry	NRM-Sus	$8,800
23	Hot Springs	SD	Renovate Buildings 5, 6, and 7	NRM-Sus	$16,000
23	Sioux Falls	SD	Construct Chiller Plant	NRM-Sus	$17,600
23	Sioux Falls	SD	Expand Campus Emergency Power	NRM-Sus	$16,500
23	Sioux Falls	SD	Renovate Building 1 for Inpatient Mental Health and Administrative Services	NRM-Sus	$8,831
23	Sioux Falls	SD	Renovate Primary Care and Old Front Lobby for Patient-Aligned Care Teams	NRM-Sus	$14,000
VHA	Tucson	AZ	Construct Emergency Pharmacy Service Building	Minor Const.	$15,838
VHA	Lancaster	TX	Construct Dallas Consolidated Mail Out Pharmacy	Major Const.	$120,795

Chapter 6.4
National Cemetery Administration

Introduction

The National Cemetery Administration (NCA) provides services to Veterans and their families across five districts, administering burial benefit programs at 158 national cemeteries and 34 soldiers' lots and monument sites. NCA maintains nearly 4.3 million gravesites and 23,000 acres and operates 624 buildings.

A map showing the five districts is provided below.

Figure 4-1: NCA District Map

Linkage to Department of Veterans Affairs (VA) Strategic Goals

The construction program is a critical element of NCA's strategy to improve access to burial and memorial benefits for Veterans and their families and provide greater choice. Two performance measures are impacted by NCA's construction program:

- Percent of Veterans served by a burial option within a reasonable distance (75 miles) of their residence.
    - Construction projects to develop new national cemeteries will provide a burial option to Veterans and their families who are not currently served by a national, state or tribal Veterans' cemetery within 75 miles of their residence. Projects to keep existing national cemeteries open by developing additional gravesites and columbaria or acquiring additional land prevent the loss of a burial option for Veterans currently served by a national cemetery within a reasonable distance of their residence.

- Percent of survey respondents who rate national cemetery appearance as excellent.
    - Construction projects such as irrigation improvements, renovation of historic structures and road resurfacing are important to maintaining our cemeteries as national shrines. In most cases, these types of projects directly impact cemetery appearance and, thereby, client satisfaction.

Meeting Current and Future Burial Needs

While every eligible Veteran has open access to be interred at any one of VA's 158 national cemeteries and the significant majority of the 122 VA grant-funded Veterans cemeteries, VA realizes that close proximity to a cemetery is an important consideration in whether Veterans and family members choose a VA-funded cemetery for their final resting place. For this reason, NCA is committed to providing access to first interment burial options (for casketed or cremated remains, either in-ground or in columbaria) in a national or state Veterans cemetery within 75 miles of the Veteran's place of residence to 95% of Veterans. Increasing and maintaining the availability of state, territory and tribal Veterans cemeteries is a means to provide a burial option to those Veterans who may not have reasonable access to a national cemetery, particularly in rural locations, or who prefer to be interred on tribal lands. VA has set a realistic target to provide reasonable burial access to 95% of all Veterans and has made continuous, significant progress towards meeting that target. In 2024, VA estimates 93.9% of the Veteran population will be served with such access.

In 2022, NCA interred 149,919 Veterans and eligible family members. Annual Veteran deaths are projected to be 550,041 in 2023 and are projected to slowly decline. The number of interments is expected to be 150,523 in 2023, and will then begin to decline gradually. The total number of gravesites is expected to increase from nearly 4.1 million in 2022 to nearly 4.2 million in 2023. The number of gravesites maintained is expected to reach nearly 4.3 million in 2024.

It is critical that VA continues to provide service at existing national cemeteries by completing phased development projects to make additional gravesites or columbaria available for interments. National cemeteries that will close due to depletion of space are identified to determine the feasibility of extending the service period of the cemetery through expansion. As public

acceptance of, and demand for, cremation as a burial option grows, construction of columbaria is an option that maximizes service delivery. VA will continue to develop columbaria, particularly in areas where land is scarce and the demand for cremation burials is high.

In addition to building, operating and maintaining national cemeteries, NCA administers the Veterans Cemetery Grant Program to provide grants to states and tribal organizations to establish or expand Veterans cemeteries. Grants may fund up to 100% of the cost of establishing, expanding or improving state or tribal Veterans cemeteries, including the acquisition of initial operating equipment.

Burial Policies

NCA anticipates that by the end of 2023, approximately 94 percent of Veterans will have access to a burial option in a national, state or tribal Veterans cemetery within 75 miles of their home. The independent *Evaluation of the VA Burial Benefits Program* (August 2008) drove a number of burial policies targeting increased access and availability of burial options for Veterans. As a result, NCA identified several burial policies targeting increased access and availability of burial options for our Veterans, which were approved by Congress in 2011 and 2013. These policies include:

- Lowering the unserved Veteran population threshold to establish a new national cemetery to 80,000 within a 75-mile radius. Based on this policy, NCA developed a plan to establish five new national cemeteries and provide a burial option to an additional 550,000 Veterans and their families. In 2016, NCA began interment operations at three of these cemeteries, Cape Canaveral and Tallahassee National Cemeteries in Florida and Omaha National Cemetery in Nebraska. In 2018, NCA opened Pikes Peak National Cemetery in Colorado and the first burial at Western New York was conducted in December 2020.

- Establishing "Urban Initiative" locations to improve travel time and access in densely populated metropolitan areas currently served by a national cemetery. Five locations have been identified for this initiative in the Los Angeles, San Francisco and Oakland, California, Chicago, Illinois, New York, New York, and Indianapolis, Indiana, metropolitan areas. The columbarium expansion at Los Angeles National Cemetery opened in October 2019 as the first completed project under NCA's Urban Initiative and the Indianapolis columbaria-only location opened in July 2022 at Crown Hill National Cemetery. The New York columbaria-only location is scheduled to open in 2023.

VA Burial Access Initiative for Rural Veterans

Building upon efforts to improve burial access, NCA continues to establish rural national cemeteries in areas where the Veteran population is less than 25,000 within a 75-mile service area. This initiative targets those states in which: 1) there is no national cemetery within the state open for first interments; and 2) areas within the state are not currently served by a state Veterans cemetery or a national cemetery in an adjacent state. Eight states meet these criteria (Idaho, Montana, Nevada, North Dakota, Maine, Utah, Wisconsin, and Wyoming). In 2014, NCA established the first national cemetery under the Rural Initiative at Yellowstone National Cemetery in Montana. In 2019, a rural cemetery opened at Fargo National Cemetery in North Dakota. Four additional rural cemeteries opened in 2020: Northwoods, Wisconsin; Acadia, Maine; Snake River

Canyon, Idaho; and Cheyenne, Wyoming. Additionally, two cemeteries are scheduled to open in 2024 at Cedar City National Cemetery in Utah and the rural initiative in Nevada.

The current strategic target for the percent of the Veteran population served by a national, state or tribal Veterans cemetery within 75 miles of their home is 95%.

National Shrine Commitment

Each national cemetery exists as a national shrine, which carries expectations of appearance that set them apart from private cemeteries. VA maintains the appearance of national cemeteries as national shrines. Infrastructure projects such as cemetery irrigation improvements, building renovations, maintenance of buildings and structures and road and curb improvements are just some examples that contribute to this objective.

Action Plan Strategy

NCA's Action Plan addresses access, utilization, condition and space gaps. Access and utilization gaps are closed by major and minor construction projects that provide new interment options through the establishment of new national cemeteries or expansion of existing cemeteries. NCA also continues to invest in columbarium-only cemeteries to serve Veterans in urban areas. The space gap is closed through new construction, including administration buildings, maintenance buildings, public restrooms and committal shelters. The condition gap is closed by projects that address deficiencies in buildings as well as projects to decrease gaps in National Shrine assessments.

NCA Gaps

Access:

Defined as the percentage of Veterans who have access to a first interment burial option within 75 miles of their home. NCA's strategic goal for reasonable access is 95%. The percent of Veterans served by a burial option in a national or state Veterans cemetery in 2022 was 93%. NCA expects to meet a target of approximately 94% by the end of 2023 by activating a new state Veterans cemetery through the Veterans Cemetery Grants Program. NCA expects to meet the strategic target of 95% by activating Rural Veterans Cemeteries currently in planning or under construction, expansions to existing cemeteries and through its grant program to encourage establishment of additional state and/or tribal Veterans cemeteries. New planned national cemeteries, including the rural initiative, will address part of the gap between the current level and the strategic target. State and tribal Veterans cemeteries will further increase the percentage of Veterans who have access to a burial option within 75 miles of their home.

Condition:

There are two types of condition gaps for NCA: Facility Condition Assessment and Visual/National Shrine Impact. The long range estimated cost to correct all currently identified gaps for NCA is approximately $164 million. This is an estimate only, costs may change as projects are further refined.

Strategic Capital Investment Planning (SCIP) Estimated Costs

Table 4-1, below, provides the long range estimated cost to correct all currently identified gaps for NCA. The current estimate is between $1.3 billion and $1.6 billion. This range is an estimate only; costs may change as projects are further refined.

Table 4-1: NCA Capital Investment Projects by Type

NCA	2024		Future Years	
Project Type	**# of Projects**	**2024 TEC ($000)**	**# of Projects**	**Future Year TEC ($000)[1]**
Major construction	1	$78,200	22	$1,069,200
Leases	0	$0	0	$0
Minor construction	19	$150,880	35	$121,328
NRM	0	$0	0	$0
Other (includes disposals and sharing projects)	0	$0	0	$0
Project Specific Subtotal	**20**	**$229,080**	**57**	**$1,190,528**
Future year planning (Minors and NRM)[1]	N/A	$0	-	$0
Below threshold/ Emergent needs[2]	TBD	$0	-	$16,539
Non-recurring activation costs[3]	-	$5,036	-	$5,183
Recurring activation costs[3]	-	$0	-	$0
IT Non-recurring activation costs[3]	-	$120	-	$94
IT recurring activation costs[3]	-	$40	-	$31
Total	**20**	**$234,275**	**57**	**$1,212,376**

[1] Future year planning includes estimates for minors for future years, non-major lease, disposal and sharing projects for the ten-year planning horizon.
[2] NCA action plans include lump sum, emergent needs and below established threshold of $1 million that will be allocated in execution.
[3] Non-recurring and recurring activation totals are inclusive of the entire cost over a 10-year time frame, reflected in the first funding year for each project.

The 2024 minor construction request of $182.6 million is comprised of $66.8 million for prior year SCIP process approved projects awaiting construction funding, $64.2 million for new SCIP 2024 projects and $51.6 million for below threshold, land acquisition, and contingencies for 2023.

Table 4-2 (on the following page) provides a list of potential future year projects. Total estimated costs in this table are preliminary planning costs and are subject to change as projects are further refined. The NCA long term planning horizon cost estimate range does not include under-threshold or out-year planning estimates. For planning purposes, VA utilizes an established dollar amount for project specific inclusion in the action plans. For example, the dollar threshold for NCA minor construction projects is $1 million.

Table 4-2: NCA Future Year Above Threshold Potential Projects (Sorted by State, Cemetery)

Cemetery	ST	Future Year Above-Threshold Potential Projects Project Name – Short Description	Project Type	Total Estimated Costs ($000s)
Alabama	AL	Gravesite Expansion	Major Const.	$30,000
Ft. Smith	AR	Repair/Replace Roads, Curbs and Drainage	Minor Const.	$1,230
Ft. Smith	AR	Replace Irrigation System	Minor Const.	$1,435
NMCA	AZ	Expansion and Cemetery Improvements	Major Const.	$45,000
Golden Gate	CA	Install Irrigation Mainline and Controller Upgrades	Minor Const.	$1,100
Riverside	CA	Gravesite Expansion	Major Const.	$84,200
Sacramento Valley	CA	Phase 3 Expansion and Cemetery Improvements	Major Const.	$45,000
San Francisco	CA	Replace Irrigation System	Minor Const.	$1,420
Barrancas	FL	Gravesite Expansion	Major Const.	$25,000
Florida	FL	Replacement and Cemetery Improvements	Major Const.	$75,000
Sarasota	FL	Gravesite Expansion	Major Const.	$28,000
South Florida	FL	Phase 3 Expansion and Cemetery Improvements	Major Const.	$50,000
Marietta	GA	Install Irrigation	Minor Const.	$1,670
National Memorial Cemetery of the Pacific	HI	Replace Irrigation system	Minor Const.	$2,540
Keokuk	IA	Expand Irrigation System	Minor Const.	$1,330
Abraham Lincoln	IL	Phase 4 Expansion and Cemetery Improvements	Major Const.	$44,000
Rock Island	IL	Expand Irrigation System	Minor Const.	$2,730
New Albany	IN	Condition Repairs	Minor Const.	$1,390
New Albany	IN	Gravesite Expansion, Demolish/Replace Storage Building, Renovate Public Restroom	Minor Const.	$4,190
Leavenworth	KS	Replace Maintenance Facility	Minor Const.	$4,490
Massachusetts	MA	Gravesite Expansion	Major Const.	$50,000
Baltimore	MD	Repave Roads, Replace Curbs and Site Drainage	Minor Const.	$2,340
Baltimore	MD	Replace Fence and Improve Property Border	Minor Const.	$2,410
Loudon Park	MD	Renovate Historic Lodge and Site	Minor Const.	$4,850
Great Lakes	MI	Gravesite Expansion	Major Const.	$50,000

Cemetery	ST	Future Year Above-Threshold Potential Projects Project Name – Short Description	Project Type	Total Estimated Costs ($000s)
Jefferson Barracks	MO	Repair Roads and Parking Lots and Replace Committal Shelter 4	Minor Const.	$5,050
Jefferson Barracks	MO	Expand Irrigation System	Minor Const.	$9,020
Biloxi	MS	Replacement and Cemetery Improvements	Major Const.	$55,000
Natchez	MS	Renovate Administration Facility	Minor Const.	$1,710
Salisbury	NC	Renovate Public Restroom, Site Repairs and Facility Condition Deficiencies	Minor Const.	$3,050
Wilmington	NC	Repair Historic Brick Wall	Minor Const.	$1,070
Finn's Point	NJ	Restore Historic Wall	Minor Const.	$2,120
Bath	NY	Gravesite Expansion	Minor Const.	$5,860
Calverton	NY	Gravesite Expansion	Major Const.	$50,000
Long Island	NY	Irrigation Project, Phase 1	Minor Const.	$2,630
Solomon-Saratoga	NY	Restore Columbarium	Minor Const.	$1,890
Western New York	NY	Gravesite Expansion	Major Const.	$45,000
Western New York	NY	Gravesite Expansion	Minor Const.	$16,580
Ohio Western Reserve	OH	Phase 4 Expansion and Cemetery Improvements	Major Const.	$45,000
Willamette	OR	Expansion and Cemetery Improvements	Major Const.	$50,000
Willamette	OR	Replace sprinkler heads with collars	Minor Const.	$1,070
NC of the Alleghenies	PA	Phase 4 Expansion and Cemetery Improvements	Major Const.	$50,000
Puerto Rico	PR	Gravesite Expansion at Morovis	Major Const.	$45,000
Chattanooga	TN	Gravesite Expansion (Chattanooga Replacement)	Major Const.	$60,000
Chattanooga	TN	Install Irrigation System	Minor Const.	$8,930
Chattanooga	TN	Replace Roads and Storm Drainage	Minor Const.	$1,200
Nashville	TN	Condition Repairs	Minor Const.	$2,770
Dallas/Fort Worth	TX	Phase 5 Expansion and Cemetery Improvements	Major Const.	$55,000
Houston	TX	Phase 3 Expansion and Cemetery Improvements	Major Const.	$50,000
Houston	TX	Pond Dredging and Storm Drainage Maintenance	Minor Const.	$4,280

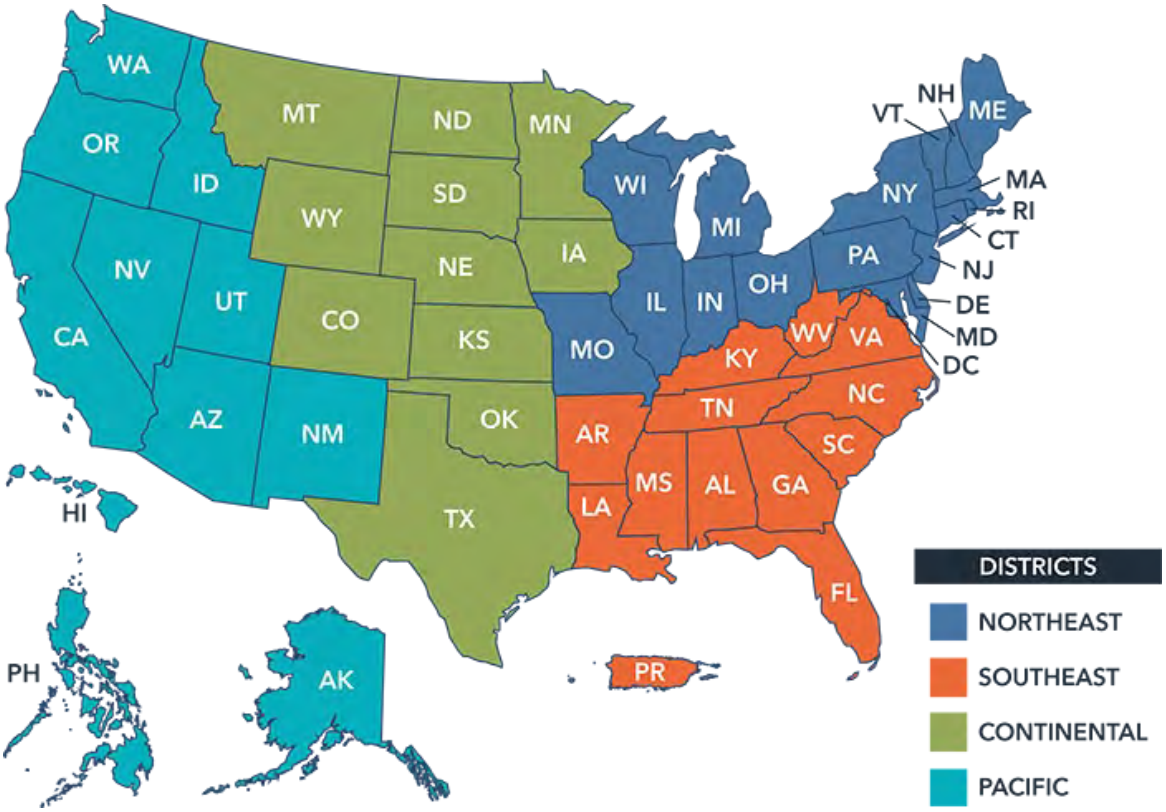
Cemetery	ST	Future Year Above-Threshold Potential Projects Project Name – Short Description	Project Type	Total Estimated Costs ($000s)
Ft. Harrison	VA	Renovate Historic Site Buildings and Infrastructure	Minor Const.	$2,160
Glendale	VA	Renovation of Site/Buildings	Minor Const.	$2,250
Quantico	VA	Expansion and Cemetery Improvements	Major Const.	$38,000
Quantico	VA	Renovate Public Restrooms, Shelters and Maintenance Facility	Minor Const.	$5,280
Richmond	VA	Renovate/Repair Historic Site and Buildings	Minor Const.	$3,010
Seven Pines	VA	Renovate Historic Buildings	Minor Const.	$3,750
Winchester	VA	Renovate Historic Buildings and Correct Facility Condition Deficiencies	Minor Const.	$4,523

Chapter 6.5
Veterans Benefits Administration

Introduction

The Veterans Benefits Administration (VBA) provides benefits and services to the Veteran population through four districts (Northeast, Southeast, Continental and Pacific) and 56 regional offices. VBA benefits and services include disability compensation and pension, education, vocational rehabilitation, loan guaranty and insurance.

Figure 5-1: VBA District Map



VBA Action Plan Strategy

VBA's Action Plan strategy focuses on functional and space gaps identified in the Strategic Capital Investment Planning (SCIP) process. VBA's plan will reduce those gaps through renovation, realignment and maintenance projects. Renovation and realignment projects focus on more efficient office flow arrangements to support transformation initiatives, reduce security and safety deficiencies and provide better service to Veterans. These projects reconfigure space freed up by

the removal of paper files and ensure compliance to new space standards. The overall goal is to make space more flexible for adjusting to changing business practices. Current leases, primarily through the General Services Administration (GSA), allow VBA to relocate quickly with business process changes or to follow Veteran population concentration changes.

VBA implemented an interim Space Management Policy in 2021 to achieve uniform and consistent standards across all VBA facilities. Space renovation planning is closely aligned with the strategic goal of reducing and optimizing the existing footprint, while considering the requirement to maintain operational production flexibility. To achieve this goal, VBA has applied a standard staff seating allocation of no more than 50% to 75% of approved staffing levels wherever feasible. The square footage calculation that will be used per full-time equivalent employee is 200 Useable Square Feet (USF), which includes work surface and other common areas (e.g., breakrooms, conference rooms, etc.). Every minor construction project will be assessed on a case-by-case basis, with variances applied as necessary. Through the implementation of this policy, VBA achieved a reduction of its total footprint by over 219,957 USF in GSA leased space and a lease cost avoidance of over $8.9 million in 2022.

Additionally, VBA will continue to review current and expiring lease agreements to identify opportunities for space optimization and cost savings. When renewing leases, VBA is opting to reduce the length of lease terms for more flexibility and opportunities to return space when possible.

Lastly, when feasible, VBA prioritizes utilization of its owned space to support hiring initiatives. The planning guidelines from the Space Management Policy are also applied in these instances. Space is optimized to meet mission requirements and unused space is either returned or made available for use by other Department of Veterans Affairs (VA) entities.

SCIP Estimated Long Range Magnitude Costs

The estimated cost to correct all currently identified gaps for VBA is between $666 million and $815 million. The estimated cost of correcting building deficiencies at VA-owned facilities occupied by VBA is approximately $23.6 million. Facility modification projects normally require a significant funding contribution by VBA, even for leased space. The expected range of costs for all of these future requirements is an estimate only and may change as projects are further refined.

Table 5-1: VBA Capital Investment Projects by Type

VBA	2024		Future Years	
Project Type	# of Projects	2024 TEC ($000)	# of Projects	Future Year TEC ($000)[1]
Major construction	0	$0	0	$0
Leases	35	$18,183	71	$81,401
Minor construction	1	$9,900	52	$303,832
Non-recurring maintenance (NRM)	0	$0	0	$0
Other (includes disposals and sharing projects)	0	$0	0	$0
Project Specific Subtotal	**36**	**$28,083**	**123**	**$385,233**
Future year planning (Minors and NRM)[1]	N/A	$0	-	$0
Below threshold/Emergent needs[2]	TBD	$0	-	$1,484
Non-recurring activation costs[3]	-	$6,847	-	$287,737
Recurring activation costs[3]	-	$0	-	$0
IT non-recurring activation costs[3]	-	$1,613	-	$21,705
IT recurring activation costs[3]	-	$538	-	$7,235
Total	**36**	**$37,080**	**123**	**$703,394**

[1] Future planning includes estimates for NRMs and Minors for future years, non-major lease, disposal and sharing projects for the ten-year planning horizon.
[2] VBA action plans include lump sum, emergent needs and below established threshold of $500K that will be allocated in execution.
[3] Non-recurring and recurring activation totals are inclusive of the entire cost over a 10-year time frame and are reflected in the first funding year for each project.

The 2024 minor construction request of $62.1 million is comprised of $46.2 million for prior year SCIP projects, $9.9 million for new SCIP 2024 projects and $6.0 million for below threshold, emergent needs, contingencies, electric vehicle charging to comply with Executive Order 14057 and Department of State Capital Security Cost Sharing program[1].

Table 5-2 (on the following page) provides a list of planned leases and potential future year projects. Total estimated costs in the table below are preliminary planning costs and are subject to change as projects are further refined. The VBA long term planning horizon cost estimate range does not include under-threshold or out-year planning estimates. For planning purposes, VA utilizes an established dollar amount for project specific inclusion in the action plans. For example, the dollar threshold for VBA minor construction projects is $500,000. The costs for all below-threshold projects are included in the overall VBA estimate in Table 5-1 (above) as a lump-sum.

[1] The Secure Embassy Construction and Counterterrorism Act of 1999, Section 1000(a) (7) of Public Law 106-113, was amended to include the Capital Security Cost Sharing program. Agencies with personnel overseas that occupy space controlled by the Department of State shall provide funding in advance for their share of costs for new construction. Department of State is implementing a 14 year, $17.5 billion capital construction program to replace 150 Embassy and consulate compounds.

Table 5-2: VBA-Potential Future Year Above-Threshold Projects (Sorted by State, City and Type)

City	ST	Potential Future Year Above-Threshold Projects Project Name – Short Description	Project Type	Total Est. Cost (000s)
Montgomery	AL	Huntsville Vocational Rehabilitation and Employment Office	Minor Lease	$5
Montgomery	AL	Mobile Vocational Rehabilitation and Employment Office	Minor Lease	$2
Phoenix	AZ	Renovate Regional Office	Minor Const.	$850
Phoenix	AZ	Renovate Regional Office	Minor Const.	$14,334
Los Angeles	CA	Regional Office	Major Lease	$6,200
Los Angeles	CA	Renovate and Realign Regional Office	Minor Const.	$900
Oakland	CA	Regional Office	Major Lease	$4,200
Oakland	CA	Renovate Regional Office	Minor Const.	$1,400
Oakland	CA	Renovate Regional Office, Ph 2	Minor Const.	$9,000
Oakland	CA	Fresno Vocational Rehabilitation and Employment Office	Minor Lease	$8
Oakland	CA	Oakland General Counsel	Minor Lease	$25
Sacramento	CA	Vocational Rehabilitation and Employment Office	Minor Lease	$91
San Diego	CA	Moreno Valley Vocational Rehabilitation and Employment Office	Minor Lease	$106
Denver	CO	Denver HRC	Minor Lease	$197
Denver	CO	Grand Junction Vocational Rehabilitation and Employment Office	Minor Lease	$9
Hartford	CT	Renovate and Realign Regional Office	Minor Const.	$7,000
Washington	DC	Washington Appeals Management Office	Major Lease	$5,600
Washington	DC	Renovate 1722 I Street NW	Minor Const.	$8,844
St Petersburg	FL	Install Solar Parking Lot Lighting	Minor Const.	$500
St Petersburg	FL	Renovate and Realign Regional Office	Minor Const.	$9,900
St Petersburg	FL	Sarasota Vocational Rehabilitation and Employment Office	Minor Lease	$35
Atlanta	GA	Renovate and Realign 4th Floor Regional Office	Minor Const.	$5,668
Atlanta	GA	Columbus Vocational Rehabilitation and Employment Office	Minor Lease	$78
Honolulu	HI	Hilo Vocational Rehabilitation and Employment Office	Minor Lease	$35
Des Moines	IA	Des Moines Human Resources Center	Major Lease	$1,500
Des Moines	IA	Des Moines Regional Office	Major Lease	$1,300
Des Moines	IA	Renovate Human Resources Center	Minor Const.	$4,000
Des Moines	IA	Renovate Regional Office	Minor Const.	$6,000
Des Moines	IA	Renovate Regional Office	Minor Const.	$6,000

City	ST	Potential Future Year Above-Threshold Projects Project Name – Short Description	Project Type	Total Est. Cost (000s)
Boise	ID	Pocatello Vocational Rehabilitation and Employment Office	Minor Lease	$6
Chicago	IL	Renovate and Realign Regional Office to eRO Model	Minor Const.	$8,197
Chicago	IL	Belleville Vocational Rehabilitation and Employment	Minor Lease	$33
Indianapolis	IN	Indianapolis Regional Office	Major Lease	$1,800
Indianapolis	IN	Renovate and Realign Regional Office	Minor Const.	$5,000
Indianapolis	IN	Indianapolis Basement File Storage	Minor Lease	$14
Indianapolis	IN	Indianapolis Fiduciary Hub	Minor Lease	$326
Louisville	KY	Renovate Regional Office 1	Minor Const.	$3,000
Louisville	KY	Louisville Regional Office 1	Minor Lease	$950
New Orleans	LA	Renovate and Realign Regional Office	Minor Const.	$9,468
New Orleans	LA	Renovate Shreveport Vocational Rehabilitation and Employment Office	Minor Const.	$545
Boston	MA	Boston Regional Office	Major Lease	$4,000
Boston	MA	Renovate Regional Office	Minor Const.	$800
Baltimore	MD	Baltimore Regional Office	Major Lease	$1,700
Baltimore	MD	Renovate Regional Office	Minor Const.	$570
Baltimore	MD	Baltimore Regional Office 2	Minor Lease	$300
Baltimore	MD	Baltimore Training Academy	Minor Lease	$836
Detroit	MI	Detroit Regional Office 1	Major Lease	$2,600
Detroit	MI	Renovate and Realign Regional Office	Minor Const.	$8,400
Detroit	MI	Renovate and Realign Regional Office	Minor Const.	$8,400
Detroit	MI	East Lansing Vocational Rehabilitation and Employment	Minor Lease	$62
Detroit	MI	Grand Rapids Vocational Rehabilitation and Employment Parking	Minor Lease	$43
St Paul	MN	St Paul Regional Office	Major Lease	$6,900
St Paul	MN	Renovate Regional Office	Minor Const.	$9,600
St Paul	MN	St. Paul Parking	Minor Lease	$39
St Louis	MO	St Louis Regional Office	Major Lease	$4,700
St Louis	MO	St Louis Records Management Center Support	Minor Lease	$530
Jackson	MS	Renovate and Realign Regional Office	Minor Const.	$9,130
Ft. Harrison	MT	Brace Non-structural Components	Minor Const.	$750
Ft. Harrison	MT	Renovate and Realign Regional Office	Minor Const.	$4,900
Fargo	ND	Renovate and Realign Regional Office	Minor Const.	$2,100
Lincoln	NE	Lincoln Regional Office	Major Lease	$2,500
Lincoln	NE	Renovate and Realign Regional Office	Minor Const.	$7,743
Manchester	NH	Manchester Regional Office 2	Minor Lease	$73

City	ST	Potential Future Year Above-Threshold Projects Project Name – Short Description	Project Type	Total Est. Cost (000s)
Newark	NJ	Newark Regional Office 1	Major Lease	$1,900
Newark	NJ	Renovate Regional Office 1	Minor Const.	$8,900
Newark	NJ	Newark Antenna	Minor Lease	$6
Newark	NJ	Trenton Parking	Minor Lease	$2
Newark	NJ	Trenton Vocational Rehabilitation and Employment Office	Minor Lease	$20
Albuquerque	NM	Renovate Regional Office	Minor Const.	$4,500
Albuquerque	NM	Albuquerque Parking	Minor Lease	$11
Albuquerque	NM	Albuquerque Regional Office 2	Minor Lease	$13
New York	NY	New York Antenna	Minor Lease	$29
Cleveland	OH	Cleveland Regional Office - AJ Celecrezze FB	Major Lease	$3,100
Cleveland	OH	Renovate Regional Office - AJ Celecrezze FB	Minor Const.	$9,000
Cleveland	OH	Cleveland Regional Office - 2AJ Celebrezze FB	Minor Lease	$53
Cleveland	OH	Columbus Vocational Rehabilitation and Employment Office	Minor Lease	$98
Muskogee	OK	Muskogee Regional Office	Major Lease	$2,700
Muskogee	OK	Renovate Muskogee NCC	Minor Const.	$8,200
Muskogee	OK	Renovate Oklahoma Vocational Rehabilitation and Employment Office	Minor Const.	$711
Portland	OR	Portland Regional Office	Major Lease	$4,400
Portland	OR	Portland Regional Office - 2	Major Lease	$4,400
Philadelphia	PA	Renovate and Realign Regional Office	Minor Const.	$9,800
Philadelphia	PA	Harrisburg Vocational Rehabilitation and Employment Office	Minor Lease	$99
Pittsburgh	PA	Pittsburgh Regional Office	Major Lease	$2,000
Pittsburgh	PA	Renovate Regional Office	Minor Const.	$8,000
Pittsburgh	PA	Pittsburgh Parking	Minor Lease	$6
San Juan	PR	San Juan Regional Office	Major Lease	$2,820
San Juan	PR	Build Out San Juan Regional Office (Lease Renewal)	Minor Const.	$1,400
Providence	RI	Providence Regional Office	Major Lease	$1,700
Providence	RI	Renovate Regional Office	Minor Const.	$3,500
Providence	RI	Providence Regional Office 1	Minor Lease	$182
Manila	RP	Renovate and Realign Regional Office 1	Minor Const.	$6,000
Manila	RP	Renovate and Realign Regional Office 2	Minor Const.	$6,000
Manila	RP	Veterans Service Center	Minor Lease	$39
Charleston	SC	North Charleston Vocational Rehabilitation and Employment Office	Minor Lease	$67
Columbia	SC	Columbia Regional Office	Major Lease	$3,700

City	ST	Potential Future Year Above-Threshold Projects Project Name – Short Description	Project Type	Total Est. Cost (000s)
Columbia	SC	Renovate Regional Office	Minor Const.	$8,000
Sioux Falls	SD	Renovate and Realign Regional Office	Minor Const.	$2,406
Nashville	TN	Nashville Regional Office 1	Major Lease	$1,600
Nashville	TN	Renovate Regional Office	Minor Const.	$9,924
Nashville	TN	Nashville Regional Office 2	Minor Lease	$142
Nashville	TN	Nashville Regional Office 4	Minor Lease	$75
Nashville	TN	Nashville Regional Office 6	Minor Lease	$2
Houston	TX	Renovate and Realign Regional Office	Minor Const.	$8,393
Houston	TX	Replace Carpet	Minor Const.	$1,700
Houston	TX	Replace Ceiling Tiles	Minor Const.	$2,300
Houston	TX	Corpus Christi Vocational Rehabilitation and Employment	Minor Lease	$80
Waco	TX	Austin Vocational Rehabilitation and Employment Office	Minor Lease	$183
Waco	TX	El Paso Vocational Rehabilitation and Employment	Minor Lease	$81
Salt Lake City	UT	Renovate and Realign Regional Office	Minor Const.	$7,100
Salt Lake City	UT	Renovate and Realign Regional Office	Minor Const.	$3,300
Salt Lake City	UT	Renovate and Realign Salt Lake City RB2 to eRO Model	Minor Const.	$9,900
Roanoke	VA	Build Out Regional Office (Lease Renewal)	Minor Const.	$8,000
Roanoke	VA	Hampton Vocational Rehabilitation and Employment Office	Minor Lease	$108
Seattle	WA	Seattle Regional Office	Major Lease	$4,000
Seattle	WA	Bremerton Vocational Rehabilitation and Employment Office	Minor Lease	$82
Seattle	WA	Seattle Regional Office 4	Minor Lease	$85
Seattle	WA	Seattle Regional Office Storage and Parking	Minor Lease	$87
Milwaukee	WI	Construct Parking Structure	Minor Const.	$9,800
Milwaukee	WI	Renovate and Realign Regional Office	Minor Const.	$7,000
Milwaukee	WI	Eau Claire Vocational Rehabilitation and Employment Office	Minor Lease	$52
Huntington	WV	Renovate Regional Office	Minor Const.	$7,000
Huntington	WV	Huntington Regional Office 1	Minor Lease	$677

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Chapter 6.6
Staff Offices

Introduction

The Department of Veterans Affairs (VA) Staff Offices (SO) are central, Departmental organizations. These include: General Counsel; Inspector General (OIG); Enterprise Integration; Public and Intergovernmental Affairs; Congressional and Legislative Affairs; Acquisition, Logistics and Construction; Human Resources and Administration (HRA); Office of Management; and Information and Technology (OIT).

SO Action Plan Strategy

The SO action plan strategy focuses on condition gaps identified in the Strategic Capital Investment Planning (SCIP) process. The action plan will reduce gaps through projects and non-capital solutions. SO funds are used for infrastructure repairs and enhancements to improve operations and provide acceptable and operationally suitable work environments, as well as to complete modifications and upgrades to existing facilities to expand capacity. The plan includes projects to maintain and reconfigure existing space to accommodate staffing changes, including telework.

In 2019, VA's HRA completed a space optimization strategy for the entire VA central office (VACO) campus. The strategy involved reducing reliance on leased space and three space optimization projects were formulated. Due to the pandemic, HRA projected that the need for office space would further decrease due to expanded telework and remote work. In 2021, HRA worked with all VACO Administrations and SOs to obtain projections for office utilization. These projections were the foundation of updating long-term space needs on the VACO campus and are being used in a study to update their portfolio strategy.

In 2022, HRA commissioned a Future of Work Consolidation Study for the VACO campus with preliminary results being incorporated into the SCIP process. When the study is completed in 2023, HRA will have a plan to reduce the total locations in the Washington, DC area from seven to four. Due to the change in space configuration, HRA anticipates the need for additional minor construction funding in the next five years.

The OIG has taken strategic steps to assess workspace usage and is working to integrate an environment that supports flexibility for an evolving workforce. The OIG has embraced flexible work schedules, telework and shared workspaces where possible. The OIG currently has 62 field office locations, with 46 of these office locations being co-located within Veterans Health Admiration and Veterans Benefit Administration space. The OIG continues to partner with the other VA offices to share underutilized or unused space when the need arises.

The OIG has partnered with General Services Administration (GSA) to reduce the overall footprint within their largest Washington, DC office by adopting lessons learned and evaluating workplace trends as they enter the post-pandemic work environment. VA OIG is engaging in a study with GSA to look at the overall footprint in their Headquarters office and the possibility of condensing local offices into one location to share resources and reduce their overall footprint and lower our rent costs.

The OIG's plan is to reduce their overall footprint even though staff is growing. OIG has recently developed a design guide and space utilization tool. These include new standards to decrease overall space footprint and replace space dedicated to workstations with new collaboration, innovation and development areas that meet team performance, reflection, refreshment, social and interaction needs. OIG is also exploring options to share space with other Federal agencies when the opportunity arises into their long-term real property strategies.

OIT Action Plan Strategy

OIT's SCIP optimizes utilization of data center space and employee/non-IT support space as part of a long-term strategy to reduce operational costs and environmental impacts. This ensures that IT systems remain operational and secure. OIT's plan does not include major construction; it utilizes non-capital solutions and minor construction to correct deficiencies and optimize operational space utilization.

To improve the interoperability and standardization of VA's technical infrastructure and IT services to foster increasing levels of organizational effectiveness and customer satisfaction, OIT implemented and continues to refine standards for the technical environment infrastructure across the VA enterprise. These projects include hardening IT system security and correcting environmental deficiencies for mission critical systems. This is achieved while optimizing data center space utilization and shifting to standardized platforms and infrastructures.

The pandemic has proven organizations may not be able to rely on conventional work practices and need to be flexible. This flexibility requires a robust and flexible workforce and network. Network use increased dramatically as workers were forced to telework and attend virtual meetings to carry out VA missions. OIT met most IT requirements in the short term but this has revealed the need for increased emphasis on network maintenance, equipment redundancy and testing as well as the use of new technology by Information Technology Centers to improve VA's productivity.

The Office of Information Technology Corporate Management Office (CMO) has surveyed and planned the future OIT space requirements since the COVID-19 pandemic. As a result of these space surveys, OIT closed several sites and plans to right-size their footprint in the post-pandemic environment. OIT has closed the Birmingham and St. Petersburg Field Offices and Denver Staging Area and will close the Sacramento Regional Data Center. Additionally, OIT is in the process of reducing space in the Oakland Field Office and VACO. These steps have or will reduce OIT's footprint by approximately 32,700 square feet and provided a cost avoidance of over $2 million annually. Future construction projects will be needed to address space needs to meet VA and OIT mission based on the changing workforce space requirements.

SCIP Estimated Long Range Costs

Table 6-1 (below) provides the estimated cost to correct all currently identified gaps for SOs. This amount totals between $270 and $330 million. Total estimated costs provided in Table 6-1 are preliminary planning costs and are subject to change as projects are further refined.

Table 6-1: SO Capital Investment Projects by Type

Staff Offices	2024		Future Years	
Project Type	**# of Projects**	**2024 TEC ($000)**	**# of Projects**	**Future Year TEC ($000)[1]**
Major construction	0	$0	0	$0
Leases	5	$1,665	1	$6,010
Minor construction	7	$64,648	35	$209,241
NRM	0	$0	0	$0
Other (includes disposals and sharing projects)	0	$0	0	$0
Project specific subtotal	**12**	**$66,313**	**36**	**$215,251**
Future year planning (Minors and NRM)[1]	N/A	$0	-	$0
Below threshold (BT)/Emergent needs[2]	TBD	$0	-	$11,143
Non-recurring activation costs[3]	-	$3	-	$7,510
Recurring activation costs[3]	-	$0	-	$0
IT non-recurring activation costs[3]	-	$0	-	$0
IT recurring activation costs[3]	-	$0	-	$0
Total	**12**	**$66,316**	**36**	**$233,903**

[1]Future planning includes estimates for NRMs and minors for future years, non-major lease, disposal and sharing projects for the ten-year planning horizon.
[2] SO action plans include lump sum, emergent needs and below established threshold of $500K that will be allocated in execution.
[3]Non-recurring and recurring activation totals are inclusive of the entire cost over a 10-year time frame and are reflected in the first funding year for each project.

The 2024 minor construction request for SOs totals $101.2 million and is comprised of $64.7 million for a new SCIP 2024 projects, $14.9 million for completion of prior year SCIP projects and $21.6 million for below threshold/urgent needs and contingencies.

Table 6-2 (on the following page) provides a list of planned leases and potential future year projects. Total estimated costs in the table below are preliminary planning costs and are subject to change as projects are further refined. The SO long term planning horizon cost estimate range does not include under-threshold or out-year planning estimates. For planning purposes, VA utilizes an established dollar amount for project specific inclusion in the action plans. For example, the dollar threshold for SO minor construction projects is $500,000. The costs for all projects below that threshold are included in the overall SO estimate in Table 6-1 (above) as a lump-sum.

Table 6-2: Potential SO Future Year Above-Threshold Projects (Sorted by State, City and Type)

City	ST	Potential Future Year Above-Threshold Projects Project Name – Short Description	Project Type[1]	Total Est. Cost (000s)
Little Rock	AR	Create Law Enforcement Training Center Education Complex	Minor Const.	$12,650
Oakland	CA	Oakland Field Office	Minor Lease	$6,010
Washington	DC	Fiber Optic Cabling	Minor Const.	$17,652
Washington	DC	Renovate 3rd and 4th Floors at 810 Vermont Avenue	Minor Const.	$15,525
Washington	DC	Renovate 5th and 6th Floors at 810 Vermont Avenue	Minor Const.	$18,850
Washington	DC	Renovate 9th and 10th Floors at 810 Vermont Avenue	Minor Const.	$14,850
Washington	DC	Renovate Office Space at 1800 G Street	Minor Const.	$2,500
Washington	DC	Renovate 811 Vermont Avenue (Partial)	Minor Const.	$1,700
Washington	DC	Renovation Projects Under $500k in 810 Vermont Avenue	Minor Const.	$2,000
Hines	IL	Restroom Upgrade for Accessibility	Minor Const.	$3,733
Hines	IL	Building Condenser Water System Upgrade	Minor Const.	$2,000
Hines	IL	Building Dedicated Outside Air System	Minor Const.	$1,000
Hines	IL	Data Center Dedicated HVAC System	Minor Const.	$6,160
Hines	IL	Data Center Electrical Service Upgrade	Minor Const.	$14,000
Hines	IL	Data Center Fire Suppression Upgrade	Minor Const.	$6,930
Hines	IL	Data Center Reconfiguration and System Migration	Minor Const.	$1,300
Hines	IL	General Construction to Room 161	Minor Const.	$1,200
Hines	IL	Generator Plant Replacement	Minor Const.	$6,270
Hines	IL	McCook Utility Feed	Minor Const.	$12,250
Hines	IL	Replace Interior Dry Transformers	Minor Const.	$2,800
Hines	IL	Replace Perimeter Fencing and Gates	Minor Const.	$1,500
Hines	IL	Upgrade Engine-generator Diesel Fuel Distribution Piping	Minor Const.	$1,500

City	ST	Potential Future Year Above-Threshold Projects Project Name – Short Description	Project Type[1]	Total Est. Cost (000s)
Philadelphia	PA	Data Center Electrical Support Systems	Minor Const.	$10,972
Philadelphia	PA	Feasibility Study/Design/Build/Replace Wet Pipe Fire Suppression System	Minor Const.	$6,600
Philadelphia	PA	Install New Security Perimeter Fence around Building	Minor Const.	$4,400
Philadelphia	PA	Relocate Main Utility Power Feed	Minor Const.	$7,000
Philadelphia	PA	Upgrade Data Center Mechanical Support Systems	Minor Const.	$8,200
Philadelphia	PA	Renew Mechanical Infrastructure Support Systems	Minor Const.	$2,200
Philadelphia	PA	Replace Data Center and Office Suite Lighting Systems	Minor Const.	$700
Philadelphia	PA	Upgrade four Uninterruptible Power Supply Systems to 1100kVA/1000kW Units	Minor Const.	$700
Philadelphia	PA	Various 2029-2033 Projects	Minor Const.	$9,500
Austin	TX	Computer Room Under Floor Rapid Disconnect Power System	Minor Const.	$3,080
Austin	TX	Emergency Water Well and Storage Tank	Minor Const.	$3,500
Austin	TX	Install Cooling System	Minor Const.	$3,220
Austin	TX	Redundant Power for Air Conditioning/Handling Units	Minor Const.	$1,700
Austin	TX	Replace Emergency Power Distribution Panels, Rm 156	Minor Const.	$1,099

[1] Lease costs include first year annual unserviced rent plus any associated build out cost but excludes future annual rent payments.

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Chapter 7.1

Enhanced-Use Leasing and the Annual Consideration Report

Part I – Enhanced-Use Lease (EUL) Program

Background on the Department of Veterans Affairs (VA) EUL Program
The national health care delivery system and demographics have created both expensive inefficiencies and exciting opportunities for the government. VA infrastructure was largely designed and built when hospitalization and in-patient care were the norm. The new paradigm of health care delivery, supported by medical and technological advances, now allows for the delivery of most patient care through outpatient services. Veteran demographics and geographic concentrations are also changing. Since World War II, the Veteran population has shifted to the west and south of the United States, along with the general population. The current VA network-based health care system often requires a different set of assets and infrastructure from those in VA's current inventory of buildings and land.

In response to these changes in demographics and health care delivery, VA is utilizing an innovative capital asset management tool called enhanced-use leasing to more effectively utilize its vacant or underutilized real property assets. EUL is a cooperative arrangement in which underutilized VA properties are made available to public or private entities for (re)development in exchange for monetary consideration at fair value as determined by the Secretary. Through its EUL program, VA has been able to engage in strategic partnerships that have allowed VA to: 1) offer expanded services to Veterans (for example, by creating supportive housing facilities for Veterans and their families); 2) generate substantial cost savings (for example, by facilitating campus realignment projects); and 3) help meet VA sustainability goals (for example, by building on-site renewable energy facilities, thus enabling VA to reduce its greenhouse gas emissions).

VA first obtained legislative authority to enter into EULs in 1991 via 38 U.S.C. § 8161-8169. Under this original authority, leased properties could be developed for VA and/or non-VA uses compatible with the mission of the Department. The Department would obtain fair value consideration in the form of revenue and/or in-kind services. That authority expired on December 21, 2011. In 2012, it was reinstated through December 21, 2023, in modified form, via Public Law (P.L.) 112-154, Section 211. This authority restricted EULs to supportive housing projects only and limited consideration to cash only.

The West Los Angeles Leasing Act of 2016 was made law on September 29, 2016, in P.L. 114-244 and codified in 38 U.S.C. § 8161. This law allows VA to enter into an EUL for up to 75 years (and collect cash consideration) for VA West Los Angeles property, which was previously not authorized.

The EUL authority was further amended via P.L. 115-182 (the MISSION Act of 2018). Prior to the change in 38 U.S.C. § 8162 implemented through the MISSION Act, EULs had to be certified in advance by the Director of the Office of Management and Budget (OMB). The MISSION Act requires only that OMB review each EUL to ensure it does not include certain terms as outlined in 38 U.S.C. § 8162(b)(5), but no longer requires certification from the Director of OMB.

The West Los Angeles Campus Improvement Act was signed into law on June 23, 2021. It permits EULs for up to 99 years on VA West Los Angeles property.

Most recently, the Sergeant First Class Heath Robinson Honoring our Promise to Address Comprehensive Toxics Act of 2022 (PACT Act), which became law on August 10, 2022 broadened VA's existing EUL authority in several ways: VA is now permitted to enter into EULs that provide supportive housing or enhance the use of the leased property by directly or indirectly benefitting Veterans; VA EULs are now permitted to be up to 99 years in duration; and there is no longer an expiration date on VA's EUL authority. Lastly, the PACT Act provides VA with $922 million to enter into said EULs. The expansion of the EUL authority may increase VA's opportunities to generate revenue that serve as a source of funding deposited into the Medical Care Collection Fund account The Medical Care Collection Fund account is used to support renovation and new construction costs to provide additional units of supportive housing. For additional information on funding provided for EUL implementation, please see *Volume 4, Chapter 4: VA Lease Notifications, Major Medical Facility Projects Authorizations*.

Benefits to Veterans

Veterans have enjoyed access to an expanded range of services such as homeless housing, job training and mental health counseling as a result of the EUL program. Without the EUL authority, homeless Veteran housing and services would not be as readily available and accessible on some VA medical center (VAMC) campuses. VA has used its EUL authority to develop housing projects that included both transitional and permanent supportive housing for Veterans who are homeless or at risk of homelessness, as well as for independent and assisted living for senior and disabled Veterans. As of the close of fiscal year 2022, there are 50 EUL projects with a housing component currently in operation, providing 3,400 units of housing to approximately 2,800 Veterans with another six projects (including one additional phase of an already operational project) with 283 units currently under construction or awaiting construction start. Many other services have come to fruition as a result of VA's EUL authority such as hospice centers, mental health facilities, expanded parking and childcare facilities.

Benefits to VA

VA's EUL program has encouraged innovative public/private partnerships that have greatly benefited VA. The various EUL projects within VA's portfolio repurpose underutilized capital assets, land and buildings and/or transfer some or all of the cost to construct and/or renovate, operate and maintain these properties to third-party partners. Use of this program has resulted in VA cost avoidance in operations and maintenance of underutilized buildings and land assets.

Generally, when an agency generates revenue connected to real property, proceeds must be deposited in the U.S. Treasury. Under VA's EUL authority, if cash consideration is provided, VA is allowed to retain such consideration and redirect the net proceeds to Veteran services and the EUL program itself.

The EUL program has proven to be an innovative tool that provides VA partners with long-term access to underutilized VA buildings and/or land assets in exchange for fair consideration that benefits Veterans. Moreover, the EUL agreements allow VA's development partners to pursue capital and operating funding in the private markets to enhance VA's capital assets through renovation and/or construction of supportive housing facilities, while providing supportive services that directly improve the lives of our Veterans.

Benefits to Developers and Local Community

An EUL provides the developer (lessee) with the long-term property interest necessary to secure financing through the capital markets and to amortize any capital investment made to the property or facility. Initially, during the construction phase of development, these EUL projects provide the local community with gainful employment for skilled labors and trades. In the long term, although the underlying land remains Federal property, once leased, the facility improvements are subject to state and local taxes, and may increase the tax base for the local community during the term of the lease and support the local community's ability to provide needed services.

Transparency

A key component of the EUL program is close coordination with and the involvement of, the local government and community as full partners in the development process. For example, VA must hold a public hearing at the location of any proposed EUL to obtain Veteran and local community input. Before conducting a hearing, the Secretary is required to provide reasonable notice to the general public regarding the hearing and the proposed lease. If the Secretary intends to enter into an EUL of the property, the Secretary must notify the Congressional Veterans' Affairs committees, the Committees on Appropriations and the Committees on the Budget of the House of Representatives and the Senate of the Secretary's intention to enter into an EUL. The Secretary must also publish a notice of such intention in the Federal Register. Upon the request of the congressional committees and not later than 30 days after the date of such notice, the Secretary must testify before the committees on the EUL, including the status of the lease, the cost and the plans to carry out the activities under the lease.

In summation, the VA EUL authority allows VA to more effectively realign its existing real property portfolio in a way that creates value for Veterans, VA and other stakeholders throughout a given community. Local governments, Veterans groups, private partners and community members benefit as underutilized properties are redeveloped to provide new services and economic opportunities for Veterans, VA and the local community.

Working toward the objective of alleviating Veteran homelessness, VA is continuing its ongoing evaluation of unused and underutilized buildings on existing VA properties for potential homeless housing opportunities through public-private collaboration and VA's EUL program. To date, the EUL program has provided many Veterans across the county with housing and supportive services, which has contributed to the goal of ending Veteran homelessness nationally. A complete list of EULs can be found in the index of this report. The EUL program has the dual benefit of (1) supporting VA's initiative to end homelessness among our Veterans and (2) reducing the cost of operating and maintaining VA's inventory of underutilized buildings and land.

Strategic Vision for 2024
The VA EUL program will continue to serve as a vehicle for VA to achieving its goal to eliminate Veteran homelessness across the nation.

Through the EUL program in 2024, VA expects to continue to increase the number of permanent homeless housing projects with the goal of providing additional housing and services for homeless Veterans and Veterans at risk of homelessness. VA will also examine additional potential project types that could be executed under the PACT Act and identify new EUL opportunities.

Part II – EUL Consideration Report

Overview

This EUL Consideration Report describes VA's stewardship of its underutilized real property assets via its EUL authority and details the motivation and terms of each lease. It is an annual report that provides a transparent view of the measurable outcomes of VA asset utilization through the EUL program. It is important to note that EULs also provide "soft" benefits not quantified in this report, such as improved health care outcomes, quality of life, customer service, improved satisfaction for Veterans, socioeconomic stimulus and other benefits to local communities and improved community relations for VA.

Honoring its commitment to monitor its resources effectively, VA has been working to standardize the mechanisms and calculations for measuring the revenues, expenses and other benefits derived from its EULs. VA has made systematic efforts to institute policies and procedures whereby all data and documentation gathered accurately and clearly reflect EUL project cost-benefit outcomes. We have established benchmarks for each EUL project type and taken steps to monitor the reporting and documentation of each EUL. The consideration figures for 2012 through 2022, as well as the data accumulated since 2006, were calculated using the methodology described in this report.

In this report, we attempt to quantify the consideration VA realizes from its operational EULs in terms of cash (**revenue)** and in-kind consideration (**cost avoidance**, **cost savings** and **enhanced services**) to Veterans, VA and/or the community, net of any **VA expenses** generated by the lease.

Active Project Portfolio

EUL projects can be divided into three (3) major categories according to the type of benefits provided. These categories are used for classification purposes, but are not mutually exclusive in terms of the benefits a particular EUL can provide:

- **Direct Service to Veterans.**
  EULs in this category provide Veterans with certain services that augment the existing services provided at VAMCs or services that are not available at the VAMCs, in many cases because VA is not authorized to provide such services itself. Examples of services VA is not authorized or able to provide directly include housing, hospice, employment counseling and crisis triage facilities. However, those services can be offered on VA property through the EUL mechanism. Our partners are able to provide Veterans with priority placement for services and in some cases are able to serve Veterans exclusively. All of these EUL projects represent cost avoidance to VA in terms of bed days of care or similar health care services that VA would likely need to provide if the EUL did not exist. Housing projects located on VA campuses provide safe, affordable shelter and living arrangements near health care providers, which contribute to positive health care outcomes for Veterans.

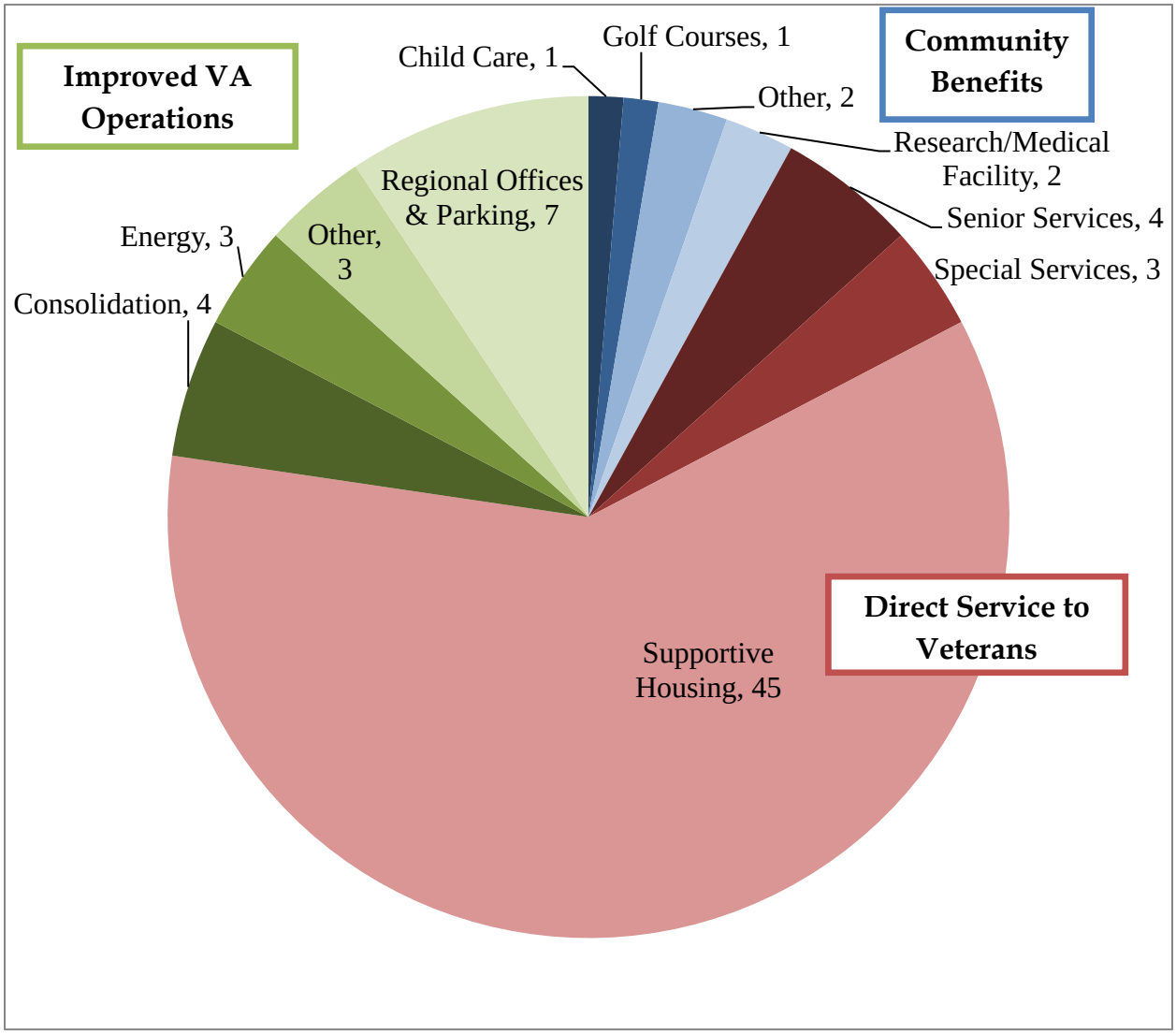
- **Improved VA Operations.**
  EULs in this category contribute to more effective and improved use of VA resources to enhance services to Veterans. Examples include regional office co-locations, Veterans Integrated Service Network (VISN) offices, parking, consolidation of services, energy generation, visitor centers and public safety buildings. Unlike Direct Service to Veterans, this type of EUL provides services or cost avoidance directly to VA and contributes to better use of VA's infrastructure and/or resources. While cost savings from rent, parking and energy as well as cost avoidance can be easily measured, other benefits from this type of EUL (such as improved services, access and increased Veteran satisfaction) are not as quantifiable. For example, providing additional parking capacity via EUL allows Veterans to park closer and walk a shorter distance to get to their appointments, improving the Veteran experience. Another non-quantifiable benefit from this type of EUL is locating a Veterans Benefits Office through an EUL onto a VAMC campus, which allows Veterans to obtain both health and benefit services in one location, also improving the Veteran experience.

- **Community Benefits.**
  EULs in this category provide services to the general community, in addition to Veterans and/or VA itself. Examples include research and development facilities, additional parking and child care. The main impact of these leases is through revenue generation, cost avoidance and difficult-to-quantify benefits such as community relationship improvement and increased VA employee/Veteran satisfaction.

Additional lease subcategories are defined on page 7.1-92.

A further breakout of the active EULs by category is illustrated in Figure 7-1.

Figure 7-1: Active EULs



There are 75 active EULs, all of which are featured in the 2022 EUL Consideration Report. These featured EULs are broken down by individual project summaries, highlights and outcomes. The 2022 EUL Consideration Report features one existing EUL project that resumed operations in 2022: Hines (Building 14), IL - Permanent Supportive Housing. This EUL previously was a transitional housing facility, but has since been converted to permanent housing. In addition, one previously executed EUL project at Houston, TX – Co-location had an additional phase that became operational. As of 2022, active EULs provide 3,400 available operational housing units. As new EULs continue to become operational over the coming years they will be included in this report.

Cumulative EUL Consideration

Operating Impact: The EUL program directly impacts VA's operations by providing revenue in the form of upfront payments and ongoing lease payments. In addition, VA's operations are improved and enhanced by 1) cost avoidance, i.e., the value of goods or services that lessees provide that VA would otherwise have to provide.; and 2) cost savings, i.e., the market price of goods or services lessees supply to VA minus VA's current cost to procure those goods and services. Project and program expenses VA incurs offset this consideration. These positive operating impacts allow VA to continue expanding access to existing programs and services, as well as to provide additional services to Veterans.

The table on the following page presents estimated annual and total EUL consideration received, offsets and total budget impact since 2006.

Table 7-1: Annual EUL Consideration

Fiscal Year	Revenue (+)	Cost Avoid-ance (+)	Cost Savings (+)	Project Ex-penses (-)	Program Expenses (-)	Total Budget Im-pact
2006	$23.5m	$15.0m	$9.4m	($8.1m)	($3.5m)	$36.2m
2007	$1.2m	$18.2m	$10.8m	($1.7m)	($7.8m)	$20.8m
2008	$1.5m	$23.3m	$14.5m	($1.7m)	($3.8m)	$33.8m
2009	$1.4m	$20.4m	$11.4m	($2.3m)	($3.5m)	$27.4m
2010	$3.1m	$27.9m	$12.1m	($11.6m)	($2.9m)	$28.7m
2011	$1.3m	$29.3m	$10.6m	($27.2m)	($7.1m)	$6.9m
2012	$9.4m	$32.1m	$13.7m	($9.3m)	($1.2m)	$44.8m
2013	$1.9m	$39.9m	$10.6m	($18.6m)	($3.0m)	$30.9m
2014	$1.8m	$51.9m	$10.7m	($13.6m)	($2.7m)	$48.0m
2015	$1.5m	$56.1m	$9.1m	($17.9m)	($2.3m)	$46.5m
2016	$1.3m	$61.1m	$4.6m	($19.6m)	($1.4m)	$46.1m
2017	$1.7m	$64.3m	$6.2m	($13.4m)	($4.2m)	$54.5m
2018	$2.0m	$86.6m	$8.0m	($15.7m)	($3.5m)	$77.5m
2019	$2.0m	$94.8m	$6.5m	($12.3m)	($2.1m)	$88.8m
2020	$2.0m	$111.2m	$8.9m	($10.3m)	($3.9m)	$107.9m
2021	$1.8m	$119.5m	$8.0m	($15.4m)	($2.2m)	$111.7m
2022	$1.8m	$122.9m	$15.7m	($10.8m)	($5.4m)	$124.3m
Total	**$59.4m**	**$974.4m**	**$171.0m**	**($209.5m)**	**($60.4m)**	**$934.8m**

Note: Some historic values in the chart have been updated to reflect more accurate information received after initial submission. Adjustments are detailed on the individual project pages. Totals may not add due to rounding.

Enhanced Services: In addition to the consideration elements that have a direct impact on VA's budget, this report captures the value of enhanced services, i.e., the value of newly available or expanded services to Veterans, VA employees and/or the community that do not impact VA's budget.

The table below presents an estimate of the cumulative value of enhanced services provided since 2006.

Table 7-2: Cumulative Value of Enhanced Services

Fiscal Year	Enhanced Services
2006	$18.7m
2007	$21.9m
2008	$23.9m
2009	$26.2m
2010	$29.5m
2011	$34.1m
2012	$33.9m
2013	$43.2m
2014	$48.4m
2015	$50.0m
2016	$56.3m
2017	$66.1m
2018	$67.7m
2019	$76.7m
2020	$83.8m
2021	$81.7m
2022	$87.8m
TOTAL	**$849.9m**

Note: Some historic values in the chart have been updated to reflect more accurate information received after initial submission. Adjustments are detailed on the individual project pages. Totals may not add due to rounding.

The estimated value for enhanced services presented in the Consideration Report may not accurately reflect all benefits that accrue as a result of the EUL project, as some benefits are difficult to evaluate, quantify and monetize. In addition, the estimated enhanced service value presented in the report does not reflect all costs incurred by entities outside of VA in the development or operation of the project. For these reasons, the enhanced service value presented for each project should not necessarily be considered as an element of a cost-benefit analysis. The enhanced service value for each project is thus excluded in the “direct budget impact” calculation but included in the “total consideration” calculation.

Consideration Methodology

The methodology outlined below was used to calculate consideration figures for the 2006-2022 Consideration Reports. No changes have been made to the consideration methodology since 2012.

For each EUL, VA quantifies the consideration and benefits VA realizes in terms of cash (revenue) and other in-kind consideration (cost avoidance, cost savings, enhanced services) to Veterans, VA and/or the community. VA also tracks expenses pertaining to each lease. More specifically, these consideration elements are defined as follows and are further explained in Figure 7-2:

- **Revenue:** Any **revenue** or **payments** to VA, including both upfront payments and ongoing payments.

- **Cost Avoidance:** Any amount VA would have had to pay to maintain or operate a facility and/or deliver services in the absence of an EUL (only includes land or existing buildings that are part of the EUL, not any new improvements being constructed).

- **Cost Savings:** Any discount realized on necessary VA purchases, such as energy, office space or parking services. Specific EUL projects may show negative cost savings, meaning that VA is paying more than the benchmark rate used in the methodology. These cases are due to unique circumstances with that particular EUL or the local benchmarks used, but are shown as negative expenses to reflect the actual benefit generated by the lease.

- **Enhanced Services:** Value of newly available services to Veterans, VA employees and/or the community.

- **Expenses:** Any incremental expense VA incurred due to the EUL.

Figure 7-2: Elements of Consideration

Revenue	Cost Avoidance	Cost Savings	Enhanced Services	VA Expenses
New cash receipts to VA	Amount VA would have paid to maintain facility and/or deliver services in the absence of an EUL	Discounts realized on necessary VA purchases, such as energy, office space or parking	Value of newly available services to Veterans, VA employees and/or the community	New expenses associated with the lease (not already subtracted in calculation of cost savings)

(+) Impact on VA Budget | Budget Neutral | (-) Impact on VA Budget

Beginning with the 2012 Consideration Report, VA implemented a number of changes to its former consideration methodology:

- Rent was renamed **Ongoing Lease Payments** to differentiate from the rent that VA pays to lessees when VA leases portions of the EUL facility back from lessees.
- The category **Up Front Lease Payment** was added to capture and distinguish one-time, upfront payments from the lessee from the ongoing lease payments described above.
- Calculations of **Cost Avoidance** and **Cost Savings** were standardized by using predetermined market benchmarks and VA actual costs, rather than allowing facilities to determine benchmarks on their own.
- The definition of **Enhanced Services** was expanded to include the value of new benefits available to the community.
- A line item for **Expenses,** such as third-party reports, maintenance and other expenses VA incurred during the execution or steady-state phases of an EUL project, was added to the consideration calculation. Program overhead costs are not included in this line item as they are not tied to specific projects; rather, they are general costs incurred to oversee the program, included in Table 9-1 as program expenses and in the cumulative consideration calculation.

The above consideration methodology has been used since 2012 and was used to re-state consideration received from 2006 to 2011. For further detail on VA's EUL consideration methodology, refer to Lease Consideration Definitions on page 7.1-93.

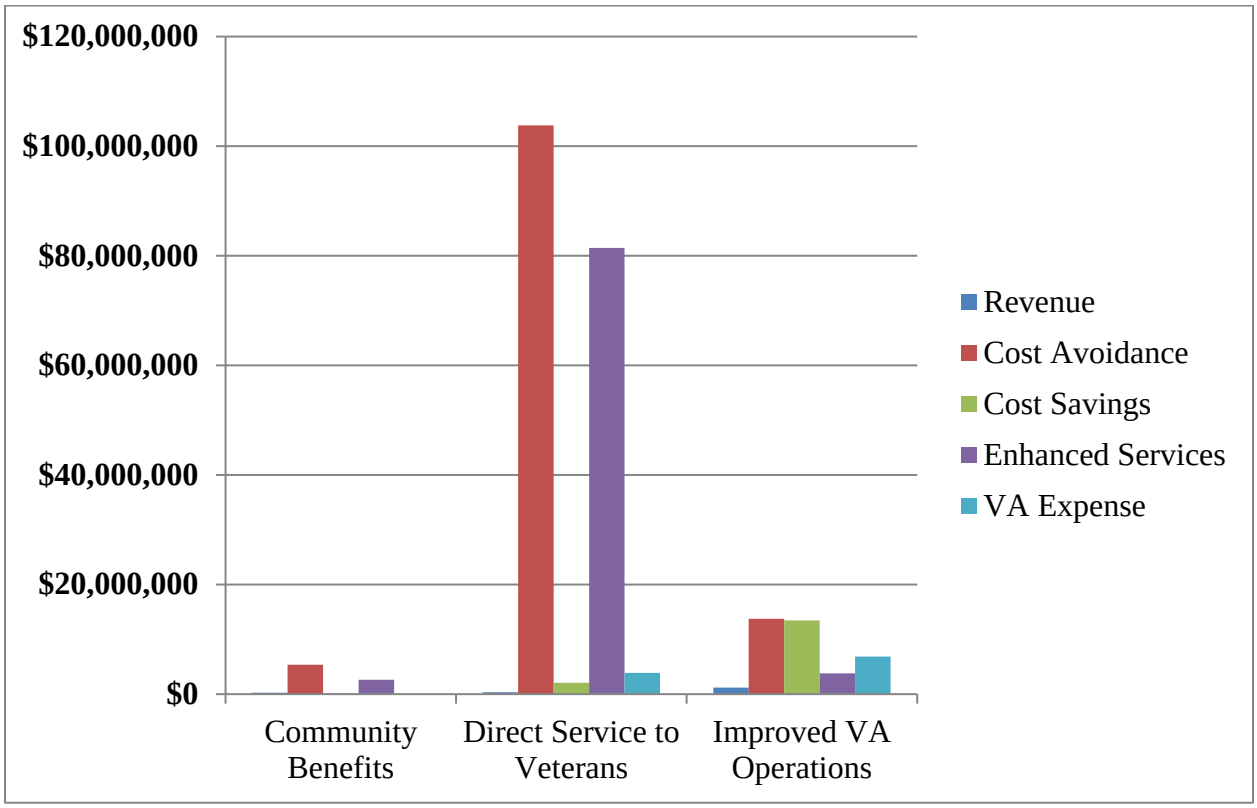
Across project types, EULs generated $212.1 million in total consideration to VA in FY 2022, including $1.8 million in revenue, $122.9 million in cost avoidance, $15.7 million in cost savings, $87.8 million in enhanced services, $10.8 million in project expenses and $5.4 million in program expenses. The direct budget impact to VA in 2022 is $124.3 million. Since 2006, the EUL program has cumulatively generated $1.8 billion in total consideration to VA, including $59.4 million in

revenue, $974.4 million in cost avoidance, $171.0 million in cost savings, $849.9 million in enhanced services, $209.5 million in project expenses and $60.4 million in program expenses. The cumulative direct budget impact to VA is $934.8 million.

Average Recurring Consideration per Project Category

The form of consideration varies by project and project category. On average, Direct Service to Veterans projects tend to generate the majority of their value through enhanced services, such as providing supportive housing to Veterans and the community. In contrast, Improved VA Operations projects tend to deliver the majority of their value through cost avoidance on VA facility and land maintenance and cost savings on required VA purchases, such as energy, office space and parking. Community Benefits projects affect VA primarily through enhanced services by making services such as child care available to VA employees and the community.

Figure 7-3: Comparison of 2022 Consideration by Project Category



Note: *Program overhead expenses for 2022 are not included in the chart above. Expenses associated with program overhead, including contractor expenses related to formulation, execution and oversight are attributed to the program as a whole .*

Quick Guide to EUL Summaries

Direct Service to Veterans

Project Categorization within this report

Supportive Housing

Project Subcategory

BARBERS POINT, HAWAII
Permanent and Transitional Supportive Housing

Project Title & Subtitle

MOTIVATION: Barbers Point, Hawaii recognized an unmet need for supportive services, including housing for homeless Veterans throughout the community. This project leases the 6.00-acre Barbers Point property including three (3) buildings, to a private developer, and as of FY 2010 offers a total of 222 units with 286 safe supp sition total

Description of project background, consideration pre-2005, and benefits (including those that could not be quantified, as applicable)

Bene adult homeless Veterans on a priority basis. In addition, Veterans benefit from enhanced services provided by this project such as meals, transportation, educational classes, and training to residents.

Benefits to VA: VA receives consideration in the form of ongoing lease payments and avoided building, property, and bed days of care costs that would have otherwise been incurred.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Cloudbreak, Hawaii, LLC	6 acres, 3 Buildings (65,963 sq. ft.)	▪ Lessee to provide no less than 118 beds for homeless Veterans and non-Veterans ▪ Priority placement for Veterans ▪ VA receives ongoing lease payments of 2% gross revenue	2003 *(Operations began: 2003)*	50 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lea	$0	$0	$0
	Ongoing Le	$321,860	$34,727	$34,497
Cost Avoidance	Avoided Bu	,356,264	$1,022,614	$846,616
	Avoided Property Maint. Costs	$239,291	$44,814	$41,242
	Avoided C	215	$7,015,688	$9,130,625
Cost Savings	Rental Sav	320	$24,552	$27,544
VA Expense[1]	Per Diem	805	$2,043,555	$2,118,365
Direct Budget Impact	Fiscal Year Subtotal	146	$6,098,840	$7,962,159
	Estimated Value of Enhanced Services (Budge			
Enhanced Services	Value of Veteran Units	$51		66
	Valu	$15,454,246	$1,442,509	$111,493
	Valu	$2,646,956	$62,686	$57,864
Total Consideration	Fisca	$128,856,588	$11,931,563	$13,371,682

Forms of consideration that directly affect VA's budget

Any incremental expense VA incurred due to the EUL; negatively affects VA's budget

Excludes the estimated value of Enhanced Services

Value of new services to Veterans, VA employees, and/or the community

Direct Service to Veterans

Supportive Housing

AUGUSTA I, GEORGIA

Permanent Supportive Housing

MOTIVATION: The EUL project located at the Uptown campus of the Charlie Norwood VAMC is providing 70 units of permanent, affordable housing for homeless Veterans, Veterans at risk of homelessness, disabled Veterans and their families, who are able to live independently. Through this EUL, the lessee financed, designed, developed, constructed and will operate and maintain a permanent housing community and associated vehicular parking spaces.

Benefits to Veterans: Priority placement is given to eligible homeless Veterans and Veterans at risk of homelessness. Veterans also benefit from a supportive services program that guides resident Veterans toward long-term independence and self-sufficiency. The co-location of this project on the VAMC campus ensures that Veterans have ready access to care and treatment.

Benefits to VA: The EUL allows VA to avoid the maintenance costs associated with the Uptown VAMC campus.

Summary

Lessee	Property	Key Provisions	Year Awarded	Term
Freedom's Path, LLC	11.56 acres, 2 Buildings (58,600 sq. ft.)	▪ VA receives cost avoidance ▪ Eligible Veterans receive priority placement for admission ▪ Facility of 70 units and 87 parking spaces	2011 *(Operations began: 2018)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$1,788,081	$569,982	$460,610
	Avoided Property Maint. Costs	$328,160	$86,342	$79,459
	Avoided Cost of Bed Days of Care	$8,276,386	$2,273,603	$2,266,467
Cost Savings	N/A	$0	$0	$0
VA Expense	N/A	$0	$0	$0
	Capital Contribution	$1,557,855	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$8,834,772**	**$2,929,927**	**$2,806,536**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$5,410,373	$1,402,440	$1,300,751
	Value of Non-Veteran Units	$109,704	$0	$0
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$14,354,850**	**$4,332,366**	**$4,107,287**

Direct Service to Veterans

Supportive Housing

AUGUSTA II, GEORGIA

Permanent Supportive Housing

MOTIVATION: The EUL project located at the Uptown campus of the Charlie Norwood VAMC is providing 28 units of permanent housing for homeless Veterans, Veterans at risk of homelessness, disabled Veterans and their families, who are able to live independently. Through this EUL, the lessee financed, designed, developed, constructed and will operate and maintain a permanent housing community and associated vehicular parking spaces.

Benefits to Veterans: Priority placement is given to eligible homeless Veterans and Veterans at risk of homelessness. Veterans also benefit from a supportive services program that guides resident Veterans toward long-term independence and self-sufficiency. The co-location of this project on the VAMC campus ensures that Veterans have ready access to care and treatment.

Benefits to VA: The EUL allows VA to avoid the maintenance costs associated with the Uptown VAMC campus.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Augusta Veterans Residences Limited Partnership	2.25 acres, 1 Building (26,752 sq. ft.)	▪ VA receives cost avoidance ▪ Eligible Veterans receive priority placement for admission ▪ Facility of 28 units and 42 parking spaces	2011 *(Operations began: 2018)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$683,354	$217,831	$176,032
	Avoided Property Maint. Costs	$63,872	$16,805	$15,466
	Avoided Cost of Bed Days of Care	$3,320,421	$909,441	$906,587
Cost Savings	N/A	$0	$0	$0
VA Expense	N/A	$0	$0	$0
	Capital Contribution	$1,608,036	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$2,459,611**	**$1,144,077**	**$1,098,085**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$2,172,626	$560,976	$520,300
	Value of Non-Veteran Units	$35,405	$0	$0
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$4,667,642**	**$1,705,053**	**$1,618,385**

Direct Service to Veterans

Supportive Housing

BARBERS POINT, HAWAII

Permanent and Transitional Supportive Housing

MOTIVATION: Barbers Point, Hawaii recognized an unmet need for supportive services, including housing for homeless Veterans throughout the community. This project leases the 6.00-acre Barbers Point property including three (3) buildings, to a private developer and as of 2019 offers a total of 222 units with 286 safe, supportive and affordable housing beds (188 permanent housing beds and 98 transitional housing beds). In 2021, two (2) additional units were added, raising the total bed count to 288.

Benefits to Veterans: This EUL provides beds to mentally ill, disabled and single adult homeless Veterans on a priority basis. In addition, Veterans benefit from enhanced services provided by this project such as meals, transportation, educational classes and training to residents.

Benefits to VA: VA receives consideration in the form of ongoing lease payments and avoided building, property and bed days of care costs that would have otherwise been incurred.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Cloudbreak, Hawaii, LLC	6 acres, 3 Buildings (65,963 sq. ft.)	▪ Lessee to provide no less than 118 beds for homeless Veterans and non-Veterans ▪ Priority placement for Veterans ▪ VA receives ongoing lease payments of 2% gross revenue	2003 *(Operations began: 2003)*	50 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$321,860	$34,727	$34,497
Cost Avoidance	Avoided Building Maint. Costs	$11,356,264	$1,022,614	$846,616
	Avoided Property Maint. Costs	$239,291	$44,814	$41,242
	Avoided Cost of Bed Days of Care	$64,366,215	$7,015,688	$9,130,625
Cost Savings	Rental Savings	$329,320	$24,552	$27,544
VA Expense[1]	Per Diem Payments	$17,249,805	$2,043,555	$2,118,365
Direct Budget Impact	**Fiscal Year Subtotal**	**$59,363,146**	**$6,098,840**	**$7,962,159**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$51,392,241	$4,327,528	$5,240,166
	Value of Non-Veteran Units	$15,454,246	$1,442,509	$111,493
	Value of Other Services	$2,646,956	$62,686	$57,864
Total Consideration	**Fiscal Year Grand Total**	**$128,856,588**	**$11,931,563**	**$13,371,682**

[1.] Per Diem expenses are associated with 102 transitional housing beds for 2022 and 114 transitional housing beds for 2021 at the facility that are part of a VA Grant and Per Diem program.

Direct Service to Veterans

Supportive Housing

BATTLE CREEK, MICHIGAN

Permanent Supportive Housing

MOTIVATION: VA identified the need for more access to suitable housing conditions in order to support the Battle Creek VAMC's operations and address homeless Veteran concerns in the community. This EUL leases 4.95 acres of VAMC property for the lessee to finance, construct, operate and maintain a housing facility providing 75 units of safe, affordable, drug and alcohol-free housing and services to eligible Veterans and non-Veterans. An amendment for Phase II of the EUL at Battle Creek leased another 5.06 acres of land to the lessee and resulted in the construction of 100 additional apartments, which were operational for all of 2015 and brought the total unit count to 175.

Benefits to Veterans: Veterans receive priority placement into the housing facility, as well as supportive services including professional counseling, case management and job training. In addition, the proximity of the facility to the VAMC campus ensures easy access to the treatment necessary to support the full recovery of the Veterans served.

Benefits to VA: This project results in cost avoidance to VA through reduced operating costs, including property maintenance and reduced reliance on in-patient and domiciliary resources. In the event the lessee is unable to provide priority placement for eligible Veterans, VA would receive rental payments until the eligible Veterans are placed in the facility.

Summary

Lessee	Property	Key Provisions	Year Awarded	Term
Medallion Management, Inc.	10.01 acres	▪ Priority placement for VA-referred Veterans ▪ VA receives payments if priority placement is unavailable	2008 *(Operations began: 2010)*	50 years *(Plus 25-year extension option)*

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$14,345	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$361,601	$74,765	$68,805
	Avoided Cost of Bed Days of Care	$40,766,227	$5,684,007	$5,666,168
Cost Savings	N/A	$0	$0	$0
VA Expense	Third Party Reports	$6,200	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$41,135,973**	**$5,758,772**	**$5,734,973**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$31,643,248	$3,506,099	$3,251,876
	Value of Non-Veteran Units	$94,871	$0	$0
	Value of Other Services	$450,000	$75,000	$75,000
Total Consideration	**Fiscal Year Grand Total**	**$73,324,092**	**$9,339,870**	**$9,061,849**

Direct Service to Veterans

Supportive Housing

BEDFORD, MASSACHUSETTS

Permanent Supportive Housing – SRO/Bedford I

MOTIVATION: Bedford, MA recognized the acute need for safe, affordable housing for the homeless Veteran population in greater Boston, where the only affordable housing available is often in unsafe areas where alcohol and drug abuse are widespread, which is unsuitable for Veterans who are in recovery and need a supportive living arrangement. Through this EUL, the lessee rehabilitated a portion of "Building 5" on the leased property into a 60-unit Single Room Occupancy (SRO) to provide permanent housing to homeless Veterans in the community.

Benefits to Veterans: This project provides safe, supportive and affordable housing to mentally ill, disabled and single adult homeless Veterans. All services are offered exclusively to Veterans.

Benefits to VA: The SRO facility provides revenue and allows VA to avoid costs associated with building maintenance, property maintenance and outpatient and domiciliary resources that otherwise would have been utilized in the absence of this project.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Vietnam Veterans Workshop, Inc.	1.00-acre, 1 Building (23,686 sq. ft.)	▪ 100% priority placement for eligible Veterans into all services offered ▪ VA receives ongoing lease payments	2004 *(Operations began: 2008)*	55 years *(Plus, a 20-year extension option)*

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$1,434,500	$67,979	$69,163
Cost Avoidance	Avoided Building Maint. Costs	$2,159,775	$173,296	$164,042
	Avoided Property Maint. Costs	$39,882	$7,469	$6,874
	Avoided Cost of Bed Days of Care	$14,567,927	$1,364,162	$1,554,149
Cost Savings	N/A	$0	$0	$0
VA Expense	Non-recurring Maintenance	$22,000	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$18,180,083**	**$1,612,906**	**$1,794,228**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$11,967,098	$841,464	$891,943
	Value of Non-Veteran Units	$2,349,808	$360,627	$222,986
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$32,496,989**	**$2,814,997**	**$2,909,157**

Direct Service to Veterans

Supportive Housing

BEDFORD, MASSACHUSETTS

Permanent Supportive Housing – Bedford II

MOTIVATION: The Bedford Housing EUL project recognized a continued demand for affordable veteran housing on the Edith Nourse Rogers Memorial Veterans Hospital in Bedford. This facility, built on 5.2 acres of property, provides 69 units of supportive rental housing to homeless veterans. Through this project, units will be offered at or below 30% to 60% of Area Median Income. Supportive services to be offered include individualized case management to assist Veterans achieve long term goals.

Benefits to Veterans: Veterans will receive priority placement in the 69-unit facility and admission into the supportive services offered. Nine of the 69 units are handicap accessible and three units include features for those with visual and hearing disabilities. In addition, Veterans benefit from the site's close proximity to the VAMC campus.

Benefits to VA: This EUL provides safe, affordable and permanent supportive housing while avoiding the costs associated with in-patient care, construction and property maintenance.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Bedford Place, LLC	5.2 acres	▪ 69-bed facility that provides affordable housing and supportive services ▪ 100% of total units designated as Veteran priority placement	2011 *(Operations began: 2016)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$174,802	$38,839	$35,743
	Avoided Cost of Bed Days of Care	$10,396,968	$2,143,682	$2,136,955
Cost Savings	N/A	$0	$0	$0
VA Expense	Capital Contribution	$2,411,000	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$8,160,770**	**$2,182,521**	**$2,172,698**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$7,305,004	$1,322,300	$1,226,422
	Value of Non-Veteran Units	$328,161	$60,105	$55,746
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$15,793,934**	**$3,564,926**	**$3,454,866**

Direct Service to Veterans

Supportive Housing

BROCKTON, MASSACHUSETTS

Permanent Supportive Housing

MOTIVATION: The EUL project located at the Brockton campus of the VA Boston Healthcare System is providing 14 units of permanent supportive housing for eligible Veterans who are homeless or at risk of homelessness. Through this EUL, the lessee financed, designed, developed, renovated and will operate and maintain a permanent supportive housing community and associated vehicular parking spaces.

Benefits to Veterans: Priority placement is given to eligible homeless Veterans and Veterans at risk of homelessness. Veterans also benefit from a supportive services program that guides resident Veterans toward long-term independence and self-sufficiency. The co-location of this project on the VAMC campus ensures that Veterans have ready access to care and treatment.

Benefits to VA: The EUL allows VA to avoid the maintenance costs associated with the Brockton campus.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Howard House, LLC	0.8 acres, 1 Building (13,334 sq. ft.)	▪ VA receives cost avoidance ▪ Eligible Veterans receive priority placement for admission ▪ Facility of 14 units and 17 parking spaces	2011 (*Operations began: 2016)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$74,806	$13,987	$1,754
	Avoided Property Maint. Costs	$26,605	$5,975	$5,499
	Avoided Cost of Bed Days of Care	$2,043,327	$422,240	$453,293
Cost Savings	N/A	$0	$0	$0
VA Expense	N/A	$0	$0	$0
	Capital Contribution	$1,200,000	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$944,738**	**$442,203**	**$460,547**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$1,415,908	$260,453	$260,150
	Value of Non-Veteran Units	$45,105	$20,035	$0
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$2,405,751**	**$722,691**	**$720,697**

Direct Service to Veterans

Supportive Housing

BUTLER, PENNSYLVANIA

Transitional Supportive Housing – Butler II (Phase I)

MOTIVATION: Butler, PA, recognized the unmet need for supportive services and affordable housing for Veterans in the Butler VA community. Through this EUL, the lessee constructed a two-story addition to "Building 5" (Deshon Place) on the VAMC campus, expanding the VAMC's existing transitional housing program by 10 single-occupancy units, to offer a total of 20 units for homeless Veterans and other citizens.

Benefits to Veterans: This project provides safe, supportive and affordable housing to mentally ill, disabled and single adult homeless Veterans, who receive priority placement into all of the SRO units and services offered. If there are no Veterans referred or on the waiting list, a unit could be offered to a non-Veteran. The proximity to the VAMC campus ensures easy access to treatment and services that support recovery and improved life opportunities for the Veterans served.

Benefits to VA: This project allows VA to avoid costs associated with building maintenance, property maintenance, outpatient services and domiciliary resources for Building 5 that otherwise would have been utilized in the absence of this project.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	County of Butler, Pennsylvania	0.26 acres, 1 Building (8,688 sq. ft.), 10 Units	▪ Priority placement for VA-referred Veterans ▪ Addition of 10 single-occupancy units for a total of 20 units	2007 *(Operations began: 2010)*	35 years *(plus a 20-year extension option)*

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$645,701	$83,743	$54,760
	Avoided Property Maint. Costs	$10,261	$1,942	$1,787
	Avoided Cost of Bed Days of Care	$1,428,408	$162,400	$129,512
Cost Savings	N/A	$0	$0	$0
VA Expense	Maintenance	$7,500	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$2,076,870**	**$248,085**	**$186,059**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$1,184,325	$100,174	$74,329
	Value of Non-Veteran Units	$3,095,884	$300,523	$297,314
	Value of Other Services	$603,730	$27,150	$117,000
Total Consideration	**Fiscal Year Grand Total**	**$6,960,809**	**$675,932**	**$674,702**

Direct Service to Veterans

Supportive Housing

CANANDAIGUA, NEW YORK

Permanent and Transitional Supportive Housing

MOTIVATION: The Cadence Square EUL project at the Canandaigua VAMC is delivering 33 units, totaling 43 beds of permanent/transitional housing for homeless and at-risk Veterans and their families. Through this EUL, the lessee financed, renovated, constructed and now operates a transitional and permanent housing facility on 1.90 acres of property, providing supportive services that guide Veteran residents toward attaining long-term independence and self-sufficiency.

Benefits to Veterans: This project offers eligible Veteran's priority placement into affordable, safe and substance-free housing. Veterans also receive an array of supportive services. The consolidation and use of VAMC land enable services and VA personnel to be centralized, which result in efficiencies and improved access to health care services.

Benefits to VA: The EUL allows VA to avoid costs associated with maintaining the leased property. In addition, this project will result in significant cost avoidance to VA by reducing reliance on community residences and hospitalization of Veterans.

Summary

Lessee	Property	Key Provisions	Year Awarded	Term
Cazenovia Recovery Systems, Inc.	1.90 acres, 1 Building (41,100 sq. ft.)	▪ VA receives cost avoidance ▪ Eligible Veterans receive priority placement for all services offered ▪ No less than 33 tenant units and associated parking provided	2012 *(Operations began: 2014)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$703,525	$32,673	$43,832
	Avoided Property Maint. Costs	$68,659	$14,191	$13,060
	Avoided Cost of Bed Days of Care	$6,043,375	$617,121	$712,318
Cost Savings	N/A	$0	$0	$0
VA Expense	Per Diem Payments[1]	$1,393,714	$0	$0
	Capital Contribution	$1,340,690	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$4,081,155**	**$663,985**	**$769,210**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$4,754,556	$380,662	$408,807
	Value of Non-Veteran Units	$1,990,998	$480,836	$390,225
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$10,826,709**	**$1,525,483**	**$1,568,242**

[1] There had previously been 15 Per Diem Beds at the Facility which resulted in a VA Expense. Beginning in 2019, these Per Diem Beds were no longer in place at the Facility.

Direct Service to Veterans

Supportive Housing

CHILLICOTHE, OHIO

Permanent Supportive Housing – Chillicothe II

MOTIVATION: The EUL project is a 62-unit permanent supportive housing complex for eligible Veterans who are homeless or at risk of homelessness on the Chillicothe VAMC campus. Through this EUL, which came about as a partnership between the VA and Chillicothe Veterans Residences Limited Partnership, the lessee financed, designed, developed, renovated and will operate and maintain a permanent supportive housing community and associated vehicular parking spaces.

Benefits to Veterans: Priority placement is given to eligible homeless Veterans and Veterans at risk of homelessness. Veterans also benefit from a supportive services program that guides resident Veterans toward long-term independence and self-sufficiency. The co-location of this project on the VAMC campus ensures that Veterans have ready access to care and treatment.

Benefits to VA: The EUL allows VA to avoid the maintenance costs associated with the facility.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Chillicothe Veterans Residences Limited Partnership	5.3856 acres	▪ VA receives cost avoidance ▪ Eligible Veterans receive priority placement for admission ▪ Facility of 62 units and 64 parking spaces	2011 (*Operations began: 2016)*	71 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$179,678	$40,258	$37,049
	Avoided Cost of Bed Days of Care	$7,837,672	$1,721,442	$1,877,930
Cost Savings	N/A	$0	$0	$0
VA Expense	N/A	$0	$0	$0
	Capital Contribution	$1,300,857	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$6,716,494**	**$1,761,700**	**$1,914,979**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$5,337,478	$1,061,847	$1,077,765
	Value of Non-Veteran Units	$1,219,074	$180,314	$74,329
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$13,273,046**	**$3,003,861**	**$3,067,072**

Direct Service to Veterans

Supportive Housing

DANVILLE, ILLINOIS

Permanent Supportive Housing – Danville II

MOTIVATION: The EUL project located at the campus of the Danville VAMC is providing 65 units (1, 2 and 3-bedroom units) of permanent supportive housing for eligible Veterans and their families who are homeless or at risk of homelessness. The lessee agreed to construct, operate and maintain a permanent housing facility for at risk Veterans and their families at the VA Danville Campus.

Benefits to Veterans: Priority placement is given to eligible homeless Veterans and Veterans at risk of homelessness. Veterans also benefit from a supportive services program that guides resident Veterans toward long-term independence and self-sufficiency. The co-location of this project on the VAMC campus ensures that Veterans have ready access to care and treatment.

Benefits to VA: The EUL allows VA to reduce maintenance costs associated with the Danville campus.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Danville Veterans Housing LLC	10.64 acres	▪ VA receives cost avoidance ▪ Eligible Veterans receive priority placement for admission ▪ Facility of 65 units and 79 parking spaces	2011 *(Operations began: 2016)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$353,845	$79,471	$73,135
	Avoided Cost of Bed Days of Care	$9,175,776	$1,948,802	$1,877,930
Cost Savings	N/A	$0	$0	$0
VA Expense	N/A	$0	$0	$0
	Capital Contribution	$850,184	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$8,679,437**	**$2,028,273**	**$1,951,065**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$6,392,926	$1,202,091	$1,077,765
	Value of Non-Veteran Units	$390,348	$100,174	$130,075
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$15,462,711**	**$3,330,538**	**$3,158,905**

Direct Service to Veterans

Supportive Housing

DAYTON, OHIO

Transitional Supportive Housing – Building 400 (Dayton IV)

MOTIVATION: VA realized a need for transitional housing and related "wrap-around" supportive services in the Dayton community. Through this EUL, the lessee renovated, operates and maintains "Building 400" on the 1.50 acres of property leased from the Dayton VAMC, providing 50 units of transitional housing beds and related supportive services to eligible Veterans and non-Veterans.

Benefits to Veterans: This project provides safe, supportive, drug and alcohol-free housing and supportive services to Veterans, who receive 100% priority placement. The proximity of the facility to the VAMC campus ensures easy access to treatment and services necessary to support recovery and improve life opportunities for the Veterans served.

Benefits to VA: The EUL allows VA to avoid costs associated with building maintenance, property maintenance, outpatient services and domiciliary resources that otherwise would have been utilized in the absence of this project. In addition, VA receives income consideration from ongoing lease payments.

Note: Previous Consideration Reports understated Per Diem Payments made by VA. These figures have been corrected and the report now reflects the full VA Expense impact of the EUL.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Volunteers of America of Greater Ohio	1.50 acres, 1 Building (39,750 sq. ft.)	▪ VA receives ongoing lease payments ▪ Eligible Veterans receive priority placement for all services offered ▪ No less than 50 units of transitional housing provided	2008 *(Operations began: 2010)*	30 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$70,799	$5,772	$0
Cost Avoidance	Avoided Building Maint. Costs	$2,562,082	$268,611	$247,446
	Avoided Property Maint. Costs	$58,283	$11,204	$10,310
	Avoided Cost of Bed Days of Care	$8,703,835	$617,121	$582,806
Cost Savings	N/A	$0	$0	$0
VA Expense	Per Diem Payments[1]	$7,443,903	$380,662	$334,479
	Capital Contribution	$477,256	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$3,473,838**	**$522,045**	**$506,083**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$7,438,893	$380,662	$334,479
	Value of Non-Veteran Units	$3,261,629	$621,080	$594,629
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$14,174,361**	**$1,523,788**	**$1,435,191**

[1]Per Diem expenses are associated with 19 transitional housing beds in 2022 and 18 transitional housing beds in 2021 at the facility that are part of a VA Grant and Per Diem program.

Direct Service to Veterans

Supportive Housing

DAYTON, OHIO

Transitional Supportive Housing – Building 402 (Dayton III)

MOTIVATION: The Dayton VAMC recognized an unmet need for safe, clean and affordable housing opportunities in the area for homeless Veterans. Through this EUL, Ohio Avenue Commons, LLC (OAC) renovated, operates and maintains "Building 402" of the property and provides 27 units of transitional housing and related supportive services for eligible Veterans and non-Veterans.

Benefits to Veterans: This project provides safe, supportive and affordable housing to mentally ill, disabled and single adult homeless Veterans, who receive 100 percent priority placement into the facility and any services and programs offered. The proximity of the facility to the Medical Center campus ensures easy access to treatment and services that support recovery and improve life opportunities for the Veterans served. In addition, other services such as life skills training, first aid and clothing are offered.

Benefits to VA: Besides providing ongoing lease payments, this EUL allows VA to avoid costs associated with building maintenance, property maintenance, outpatient services and domiciliary resources that otherwise would have been utilized in the absence of this project.

Summary

Lessee	Property	Key Provisions	Year Awarded	Term
Ohio Avenue Commons, LLC	0.60 acres, 1 Building (23,060 sq. ft.)	▪ VA receives annual ongoing lease payments ▪ Eligible Veterans receive priority placement for all services offered ▪ No less than 27 units of transitional housing provided	2007 *(Operations began: 2008)*	65 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$85,624	$13,621	$0
Cost Avoidance	Avoided Building Maint. Costs	$1,599,554	$155,828	$143,550
	Avoided Property Maint. Costs	$23,679	$4,481	$4,124
	Avoided Cost of Bed Days of Care	$1,708,664	$194,880	$291,403
Cost Savings	N/A	$0	$0	$0
VA Expense	Maintenance	$1,824	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$3,415,697**	**$368,811**	**$439,077**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$1,312,846	$120,209	$167,239
	Value of Non-Veteran Units	$4,980,920	$420,732	$334,479
	Value of Other Services	$1,452,396	$137,563	$137,185
Total Consideration	**Fiscal Year Grand Total**	**$11,161,858**	**$1,047,315**	**$1,077,980**

Direct Service to Veterans

Supportive Housing

DAYTON, OHIO

Permanent Supportive Housing – Building 412 (Dayton I)

MOTIVATION: Prior to the execution of this project, the deteriorating physical condition of "Building 412" on the Dayton VAMC campus jeopardized the residential housing services provided to homeless adults diagnosed with substance abuse and/or mental illness, made available via short-term 3-year out-lease of the building. This EUL provided VA the opportunity to out-lease the property for a long-term period, obtain necessary building improvements and renovations and continue to offer 38 housing units to homeless Veterans and non-Veterans in the community.

Benefits to Veterans: This project provides safe and affordable permanent housing to Veterans, who receive priority placement into the facility. The proximity of the facility to the Medical Center campus ensures easy access to treatment and services necessary to support recovery and improve life opportunities for the Veterans served. In addition, other services such as life skills training, first aid and clothing are offered.

Benefits to VA: The EUL allows VA to avoid costs associated with building maintenance, property maintenance, outpatient services and domiciliary resources that otherwise would have been utilized in the absence of this project. In addition, VA receives income consideration from ongoing lease payments.

Summary

Lessee	Property	Key Provisions	Year Awarded	Term
Miami Valley Housing Opportunities	2.20 acres, 1 Building (46,567 sq. ft.)	▪ VA receives annual ongoing lease payments ▪ Eligible Veterans receive priority placement for all services offered	2004 *(Operations began: 2005)*	50 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$641,716	$0	$1,875
Cost Avoidance	Avoided Building Maint. Costs	$3,462,639	$314,677	$289,882
	Avoided Property Maint. Costs	$87,740	$16,432	$15,122
	Avoided Cost of Bed Days of Care	$3,229,183	$324,800	$161,891
Cost Savings	N/A	$0	$0	$0
VA Expense	N/A	$0	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$7,421,278**	**$655,909**	**$468,769**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$2,814,635	$200,349	$92,911
	Value of Non-Veteran Units	$6,133,194	$560,976	$538,882
	Value of Other Services	$2,617,321	$140,916	$152,425
Total Consideration	**Fiscal Year Grand Total**	**$18,986,428**	**$1,558,150**	**$1,252,988**

Direct Service to Veterans

Supportive Housing

DAYTON, OHIO

Senior Supportive Housing – Building 415 & 416 (Dayton V)

MOTIVATION: Under this project, the lessee, Lyons Place II Limited Partnership (McBride Place), financed, developed and maintains an assisted living facility of 55 tenant units and 59 associated parking spaces located within the Dayton, OH VAMC. This EUL provides affordable, safe, substance-free senior supportive housing and supportive quality-of-life services to eligible senior Veterans and non-Veterans and their families of the Dayton community. In 2021, Phase II of the EUL came online, adding 64 units and 45 associated parking spaces, bringing the total unit count to 119 and 104 associated parking spaces.

Benefits to Veterans: Eligible Veterans will receive priority admission into the Facility and priority receipt of the supportive services offered within the Facility. In addition, this Facility will increase availability of affordable senior supportive housing for eligible senior Veterans and non-Veterans.

Benefits to VA: This project will result in significant cost avoidance to VA by reducing reliance upon in-patient and domiciliary resources that may otherwise have been utilized in the absence of this project. In addition, the project permits more VA resources to be directed toward direct Veteran care.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Lyons Place II Limited Partnership (McBride Place)	6 acres; 2 Buildings (56,536 sq. ft.)	▪ VA receives cost avoidance ▪ Eligible Veterans receive priority placement into the Facility and any services and programs offered therein ▪ 119 tenant units and 104 associated parking units provided	2011 *(Operations began: 2015)*	57 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$2,424,252	$382,043	$351,940
	Avoided Property Maint. Costs	$212,630	$44,814	$41,242
	Avoided Cost of Bed Days of Care	$9,989,097	$2,598,403	$2,234,089
Cost Savings	N/A	$0	$0	$0
VA Expense	N/A	$0	$0	$0
	Capital Contribution	$0	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$12,625,978**	**$3,025,260**	**$2,627,270**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$7,009,226	$1,602,788	$1,282,168
	Value of Non-Veteran Units	$2,785,822	$781,359	$929,108
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$22,421,027**	**$5,409,407**	**$4,838,546**

Direct Service to Veterans

Supportive Housing

FORT HARRISON, MONTANA

Permanent Supportive Housing

MOTIVATION: The Ft. Harrison Veterans Residences Limited Partnership EUL project at the Fort Harrison, Montana VAMC delivers 42 tenant units and 60 associated parking spaces for the purpose of providing affordable, safe and drug-free permanent housing for homeless and disabled Veterans within the Ft. Harrison community. Through this EUL, the lessee financed, designed, developed, occupied, operated and maintained the land, which offers supportive services to eligible Veterans and non-Veterans.

Benefits to Veterans: Eligible Veterans will receive priority placement over all other applicants for housing and any services and programs offered within the Permanent Supportive Housing Facility.

Benefits to VA: VA avoids building and property maintenance costs associated with the project and will experience significant reduction in the cost of bed days of care for veterans residing in one of these units.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Ft. Harrison Veterans Residences Limited Partnership	12 Buildings (34,882 sq. ft.)	▪ VA receives cost avoidance ▪ Eligible Veterans receive priority placement in facility and receipt of programs & services ▪ Facility of 42 units and 60 parking spaces	2011 *(Operations began: 2019)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$1,382,465	$515,237	$452,201
	Avoided Property Maint. Costs	$139,409	$45,793	$42,142
	Avoided Cost of Bed Days of Care	$2,916,369	$1,169,281	$1,262,746
Cost Savings	N/A	$0	$0	$0
VA Expense	Maintenance	$1,500	$0	$1,500
	Capital Contribution	$3,214,443	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$1,222,300**	**$1,730,311**	**$1,755,589**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$1,760,813	$721,255	$724,704
	Value of Non-Veteran Units	$472,301	$120,209	$55,746
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$3,455,415**	**$2,571,775**	**$2,536,039**

Direct Service to Veterans

Supportive Housing

FORT SNELLING, MINNESOTA

Permanent Supportive Housing – Minneapolis III

MOTIVATION: The CBVA Minneapolis Limited Partnership EUL project at the Fort Snelling Upper Post VAMC is delivering 58 tenant units and 45 associated parking spaces for the purpose of providing supportive housing and services to eligible homeless and disabled Veterans. Through this EUL, the lessee financed, designed, developed, constructed, operated and maintains a housing facility on 5.76 acres of property, providing permanent residences and supportive services to eligible Veterans and non-Veterans of the Minneapolis—St. Paul, Minnesota community.

Benefits to Veterans: Eligible Veterans will receive priority admission into the Facility and priority receipt of the supportive services offered within the Facility. The consolidation and use of VAMC land enables residents to benefit from proximity to VA services, which result in improved access to health care services.

Benefits to VA: The EUL allows VA to avoid costs associated with maintaining the leased property and additionally allows more VA resources to be applied toward direct Veteran care.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	CBVA Minneapolis Limited Partnership	5.76 acres, 5 Buildings (57,397 sq. ft.)	▪ VA receives cost avoidance ▪ Eligible Veterans receive priority placement into the Facility and any services and programs offered therein ▪ No less than 58 tenant units and 45 associated parking units provided	2011 *(Operations began: 2015)*	50 years *(Plus, a 25-year extension option)*

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$3,013,983	$478,204	$434,534
	Avoided Property Maint. Costs	$204,124	$43,022	$39,592
	Avoided Cost of Bed Days of Care	$9,589,114	$1,721,442	$1,748,418
Cost Savings	N/A	$0	$0	$0
VA Expense	N/A	$0	$0	$0
	Capital Contribution	$788,090	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$12,019,132**	**$2,242,668**	**$2,222,544**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$6,964,445	$1,061,847	$1,003,436
	Value of Non-Veteran Units	$436,022	$100,174	$74,329
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$19,419,599**	**$3,404,689**	**$3,300,308**

Direct Service to Veterans

Supportive Housing

GRAND ISLAND, NEBRASKA

Permanent Supportive Housing

MOTIVATION: The Victory Place EUL project located at the Grand Island VAMC campus is providing 26 apartment units (20 one-bedroom apartments and 6 two-bedroom apartments) targeted for low-income Veterans who are homeless or at risk of becoming homeless. If the demand exceeds the 26 units provided in the initial phase of the project, the developer will consider implementing a second and/or third phase for additional apartment buildings on the same land. Through this EUL, the lessee financed, designed, developed, constructed and will operate and maintain a permanent housing community.

Benefits to Veterans: Eligible Veterans or a Veteran's widowed spouse who is homeless or at risk of becoming homeless will have priority over all other applicants for housing and any services and programs offered within the facility.

Benefits to VA: The EUL allows VA to avoid costs associated with maintaining the leased property. In addition, this project will result in significant cost avoidance to VA by reducing reliance on domiciliary resources.

Summary

Lessee	Property	Key Provisions	Year Awarded	Term
Victory Place, LLC	5.4 acres	▪ VA receives cost avoidance ▪ Eligible Veterans receive priority placement for admission ▪ Facility of 26 apartment units and 52 parking spaces	2011 *(Operations began: 2017)*	55 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$179,797	$40,333	$37,117
	Avoided Cost of Bed Days of Care	$3,898,170	$812,001	$841,831
Cost Savings	N/A	$0	$0	$0
VA Expense	N/A	$0	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$4,077,968**	**$852,334**	**$878,948**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$2,711,381	$500,871	$483,136
	Value of Non-Veteran Units	$20,035	$20,035	$0
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$6,809,383**	**$1,373,240**	**$1,362,084**

Direct Service to Veterans

Supportive Housing

HINES, ILLINOIS

Permanent Supportive Housing – Building 14 (Hines I)

MOTIVATION: The Edward Hines, Jr. VA Hospital recognized an unmet need for transitional housing for Veterans and other residents in the Hines, IL community. This EUL rehabilitated "Building 14", a previously vacant building on the VAMC campus, into a 41-unit residential transitional housing facility consisting of 40 units for low-income or very-low-income persons and 1 unit for managers and social service providers. An amendment to the EUL was executed on September 25, 2020, which converted the facility into a 28-unit permanent housing facility with 9 parking spaces. Construction began in 2021 and operations of the EUL resumed in October 2021.

Benefits to Veterans: Homeless and formally homeless Veterans receive priority placement into 28 units and associated services of the transitional housing facility. The proximity of the facility to the Medical Center campus ensures easy access to treatment and the services necessary to support recovery. In addition, other services such as a work program are offered by the lessee.

Benefits to VA: This EUL is expected to reduce VA operating costs by transferring the maintenance of "Building 14" and the associated property to the lessee. VA also avoids costs associated with outpatient and domiciliary resources that otherwise would have been utilized in the absence of the project.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Hines III Veterans Residences Limited Partnership	0.0437 acres, 1 Building (1,904 sq. ft.)	▪ VA receives cost avoidance. ▪ Veterans receive priority placement for 100% of the units	2004 *(Operations began: 2006)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$504,665	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$2,075,631	$244,691	$182,399
	Avoided Property Maint. Costs	$17,428	$3,264	$3,004
	Avoided Cost of Bed Days of Care	$6,363,620	$649,601	$0
Cost Savings	N/A	$0	$0	$0
VA Expense	Per Diem Payments	$5,573,346	$0	$0
	Capital Grant	$200,000	$200,000	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$3,066,455**	**$576,011**	**$185,403**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$5,916,858	$400,697	$0
	Value of Non-Veteran Units	$943,120	$160,279	$0
	Value of Other Services	$126,720	$0	$0
Total Consideration[1]	**Fiscal Year Grand Total**	**$10,053,153**	**$1,136,987**	**$185,403**

[1] From September 2016 to October 2021, the facility did not provide Transitional Housing services (Veterans were relocated to alternate housing facilities). The facility was converted into permanent housing and resumed operations in October 2021.

Direct Service to Veterans

Supportive Housing

HINES, ILLINOIS

Permanent Supportive Housing – Hines III

MOTIVATION: The Hines Veterans Residences Limited Partnership EUL project at the Edward Hines Jr. VA Hospital is delivering 72 tenant units and 36 associated parking spaces for the purpose of providing housing for homeless and disabled Veterans within the Hines community. Through this EUL, the lessee financed, designed, developed, constructed, operated and maintains a housing facility, which offers supportive services to eligible Veterans and non-Veterans. In 2019, Phase II of the EUL was completed, which added an additional 52 tenant units and 54 associated parking spaces, for a total of 124 tenant units and 90 associated parking spaces.

Benefits to Veterans: This project offers eligible homeless and at-risk of homelessness Veterans priority placement into residential housing, providing private residences with numerous amenities to enhance independence and quality of life. Residents also benefit from close proximity to VA services.

Benefits to VA: The EUL allows VA to avoid costs associated with maintaining the leased property and additionally allows more VA resources to be applied toward direct Veteran care.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Hines Veterans Residences Limited Partnership	4.6551 acres	▪ VA receives cost avoidance ▪ Eligible Veterans receive priority placement into the Facility and any services and programs offered ▪ No less than 72 tenant units and 36 associated parking units provided	2013 *(Operations began: 2015)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$164,969	$34,769	$31,997
	Avoided Cost of Bed Days of Care	$16,771,907	$3,735,204	$3,723,482
Cost Savings	N/A	$0	$0	$0
VA Expense	Capital Contribution	$2,400,000	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$14,536,876**	**$3,769,973**	**$3,755,479**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$11,756,407	$2,304,008	$2,136,947
	Value of Non-Veteran Units	$1,345,383	$180,314	$167,239
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$27,638,665**	**$6,254,295**	**$6,059,666**

Direct Service to Veterans

Supportive Housing

KERRVILLE, TEXAS

Permanent Supportive Housing

MOTIVATION: With over 1.6 million Veterans residing in Texas, the Kerrville VAMC recognized the need for more independent living units of permanent supportive housing for at risk Disabled and Senior Veterans. Through the EUL, the lessee has agreed to construct, renovate, operate and maintain a permanent housing facility. The 49-unit facility will include 1-2 bedroom apartments offered at affordable rental rates. Freedom's Path will include various community amenities such as on-site management, fitness/rehab center and a club/dining room.

Benefits to Veterans: Veterans will receive 100 percent priority placement and benefit from close proximity to the VAMC campus.

Benefits to VA: By guiding resident Veterans towards long-term independence and self-sufficiency, the project reduces costs associated with in-patient services that otherwise would have been utilized in the absence of this project. In addition, VA avoids the costs of constructing and maintaining the property.

Summary

Lessee	Property	Key Provisions	Year Awarded	Term
Kerrville Senior Apartments Limited Partnerships	5 acres	▪ 49 independent living units and supportive services for risk Disabled and Senior Veterans ▪ 100% of total units designated as Veteran priority placement	2011 *(Operations began: 2016)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$171,927	$37,345	$34,368
	Avoided Cost of Bed Days of Care	$5,791,666	$1,201,761	$1,197,990
Cost Savings	N/A	$0	$0	$0
VA Expense	Capital Contribution	$1,227,000	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$4,736,592**	**$1,239,107**	**$1,232,358**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$4,087,723	$741,289	$687,540
	Value of Non-Veteran Units	$1,981,269	$240,418	$222,986
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$10,805,584**	**$2,220,814**	**$2,142,883**

Direct Service to Veterans

Supportive Housing

LEAVENWORTH, KANSAS

Mixed Housing

MOTIVATION: Before the execution of this project, the Dwight D. Eisenhower VAMC campus contained 38 vacant and/or underused historical buildings of aging infrastructure. VA entered into this EUL to reuse, redevelop and renovate the property for the purpose of providing affordable senior housing, long term care and transitional housing. Through the EUL, VA also entered into an FUA for the use of 66,000 sqft. of office space in Building 19. As of 2019, the project provides 161 units of housing to Veterans (137 one-bedroom units and 24 two-bedroom units).

Benefits to Veterans: This project offers a unique opportunity for Veterans, who receive priority placement, to live and receive care on the VAMC campus in a "life-care" community setting.

Benefits to VA: This EUL allows for the transfer of the costs of building and property maintenance and compliance with National Historic Preservation guidelines to a private partner. VA also avoids costs associated with domiciliary resources that otherwise would have been utilized in absence of the project.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Eisenhower Ridge Association	50.00 acres, 38 Buildings (547,882 sq. ft.)	▪ Lessee to redevelop, renovate and reuse the facilities to operate affordable transitional and senior housing ▪ VA allowed continued use of certain buildings. ▪ VA occupies 66,000 sqft. of office space in Building 19 through an FUA with the Lessee.	2005 *(Operations began: 2006)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$27,831,324	$2,441,844	$4,518,371
	Avoided Property Maint. Costs	$1,994,092	$373,452	$343,681
	Avoided Cost of Bed Days of Care	$26,921,929	$4,124,965	$4,047,263
Cost Savings	Rental Savings	$1,326,568	$856,680	$762,316
VA Expense	Renovations, Utilities	$22,993	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$58,050,920**	**$7,796,940**	**$9,671,631**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$20,781,491	$2,544,426	$2,322,769
	Value of Non-Veteran Units	$3,804,135	$681,185	$668,957
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$82,636,546**	**$11,022,551**	**$12,663,357**

Direct Service to Veterans

Supportive Housing

LEXINGTON, KENTUCKY

Permanent Supportive Housing

MOTIVATION: The Leestown VA Housing, LLLP EUL project at the Lexington VA Health Care System – Franklin R. Sousley Campus in Lexington, Kentucky delivers 50 tenant units and 94 associated parking spaces for the purpose of providing affordable, safe and drug-free supportive housing for Veterans and non-Veterans within the Lexington community. Through this EUL, the lessee financed, designed, developed, constructed, operated and maintained the land, which offers supportive services to eligible Veterans and non-Veterans.

Benefits to Veterans: Eligible Veterans will receive priority placement over all other applicants for housing and priority receipt of services offered within the Supportive Housing Facility.

Benefits to VA: VA avoids building and property maintenance costs associated with the project and will experience substantial reduction in the cost of bed days of care for veterans residing in one of these units.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Leestown VA Housing, LLLP	10.518 acres, 4 buildings and 6 townhomes (38,331 sq. ft.)	▪ VA receives cost avoidance ▪ Eligible Veterans receive priority placement in facility and priority receipt of programs & services ▪ Facility of 50 units and 94 parking spaces	2018 *(Operations began 2020)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$762,417	$342,600	$322,758
	Avoided Property Maint. Costs	$179,955	$78,559	$72,297
	Avoided Cost of Bed Days of Care	$2,630,385	$1,591,522	$1,003,721
Cost Savings	N/A	$0	$0	$0
VA Expense	N/A	$0	$0	$0
	Capital Contribution	$0	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$3,572,756**	**$2,012,681**	**$1,398,776**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$1,580,526	$981,708	$576,047
	Value of Non-Veteran Units	$729,848	$20,035	$353,061
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$5,883,130**	**$3,014,424**	**$2,327,883**

Direct Service to Veterans

Supportive Housing

LINCOLN, NEBRASKA
Permanent Supportive Housing

MOTIVATION: Lincoln had a demonstrated need for affordable permanent supportive housing for Veterans and non-Veterans of the Eastern Nebraska and Western Iowa communities. The Victory Park Veterans Residence EUL provides affordable permanent supportive housing units supported by HUD-VASH housing vouchers. All 70 units are reserved for Veterans at or below 50 percent of the Area Median Income. This project is the first to be completed under the improvements of the existing Lincoln VAMC campus. In March 2021, an additional phase of the EUL came online, a Community Based Outpatient Clinic (CBOC). VA will receive consideration in the form of ongoing lease payments for the CBOC.

Benefits to Veterans: Eligible Veterans shall receive priority placement into the facility and any services and programs offered therein. The co-location of this project on the VAMC campus ensures that Veterans have ready access to care and treatment.

Benefits to VA: The EUL allows VA to avoid the cost of maintaining the leased property. In addition, this project will result in significant cost avoidance to VA by reducing reliance on domiciliary resources.

Summary

Lessee	Property	Key Provisions	Year Awarded	Term
Seniors Foundation VA Vision, LLC	59.93 acres, 20 Buildings (247,035 sq. ft.)	▪ VA receives cost avoidance ▪ Eligible Veterans receive priority placement for admission ▪ Facility of 70 units and 85 parking spaces	2011 *(Operations began: 2018)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$122,867	$122,867	$0
Cost Avoidance	Avoided Building Maint. Costs	$1,193,935	$22,577	$12,620
	Avoided Property Maint. Costs	$1,868,335	$447,395	$411,729
	Avoided Cost of Bed Days of Care	$9,293,137	$2,273,603	$2,266,467
Cost Savings	N/A	$0	$0	$0
VA Expense	N/A	$0	$0	$0
	Capital Contribution	$0	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$12,478,274**	**$2,866,442**	**$2,690,817**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$6,132,561	$1,402,440	$1,300,751
	Value of Non-Veteran Units	$0	$0	$0
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$18,610,835**	**$4,268,881**	**$3,991,567**

Direct Service to Veterans

Supportive Housing

LOS ANGELES, CALIFORNIA

Permanent Supportive Housing –Building 209 (West LA)

MOTIVATION: The EUL project at the VA Greater Los Angeles Healthcare System's (GLAHS) West LA campus is providing 54 units of permanent supportive housing to eligible Veterans and their families, comprising of 32 studios and 22 one-bedroom units in addition to one unit for an on-site resident manager. Through this EUL, the lessee is obligated to renovate, operate and maintain affordable residential housing and associated vehicular spaces. On May 26, 2022, VA and Veterans Housing Partnership, LLC executed an Amended and Restated EUL for the implementation of improvements at the property and revised rental payments received by VA at the EUL.

Benefits to Veterans: This project offers eligible Veterans priority placement into affordable and safe housing as well as priority receipt of any services and program offered at the facility. In addition, the consolidation and use of VAMC land enables services and VA personnel to be centralized on the GLAHS campus, which result in efficiencies and improved access to health care services.

Benefits to VA: The EUL allows VA to avoid costs associated with maintaining the leased property. In addition, this project will result in significant cost avoidance to VA by reducing reliance on community residences and reducing the hospitalization of Veterans.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Veterans Housing Partnership, LLC	1.84 acres, 1 Building (80,210 sq. ft.)	▪ VA receives cost avoidance ▪ Eligible Veterans receive priority placement for admission ▪ Facility of 54 tenant units and one manager's unit	2017 *(Operations began 2017)*	50 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$84,727	$0	$22,285
Cost Avoidance	Avoided Building Maint. Costs	$2,077,341	$437,331	$431,507
	Avoided Property Maint. Costs	$65,797	$14,938	$13,747
	Avoided Cost of Bed Days of Care	$7,672,291	$1,591,522	$1,780,796
Cost Savings	N/A	$0	$0	$0
VA Expense	N/A	$0	$0	$0
	Capital Contribution	$0	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$9,900,157**	**$2,043,791**	**$2,248,335**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$5,274,771	$981,708	$1,022,018
	Value of Non-Veteran Units	$120,209	$120,209	$0
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$15,295,137**	**$3,145,708**	**$3,270,353**

Direct Service to Veterans

Supportive Housing

LYONS, NEW JERSEY

Permanent Supportive Housing

MOTIVATION Lyons, NJ has a demonstrated need for permanent supportive housing services in the local community for Veterans, at-risk Veterans and non-Veterans. Under this EUL, the lessee is to finance, develop, construct, operate and maintain a permanent supportive housing facility of at least 61 tenant units and 70 parking spaces. The facility is centrally located on the VAMC campus. In 2020, Phase II of the EUL was completed, which added 49 units and not less than 49 parking spaces, bringing the total number of units to 110.

Benefits to Veterans: Eligible Veterans receive priority placement into affordable, safe and substance free housing and receive supportive services.

Benefits to VA: VA avoids the cost of maintaining the leased property. In addition, this project will result in significant cost avoidance to VA associated with domiciliary resources that otherwise would have been utilized in absence of the project.

Summary

Lessee	Property	Key Provisions	Year Awarded	Term
Valley Brook Village I LLC,	12.88 acres, 3 Buildings (57,079 sq. ft.)	▪ Lessee is responsible for the coordination of client services across the consortium of health and social service organizations of which Lyons VAMC is a part ▪ 110 units designated as Veteran preferential	2012 *(Operations began: 2013)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$15,000	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$1,839,497	$682,354	$613,076
	Avoided Property Maint. Costs	$457,962	$96,201	$88,532
	Avoided Cost of Bed Days of Care	$17,190,971	$3,572,804	$3,561,591
Cost Savings	N/A	$0	$0	$0
VA Expense	Capital Contribution	$4,750,000	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$14,753,430**	**$4,351,359**	**$4,263,200**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$12,319,159	$2,203,834	$2,044,037
	Value of Non-Veteran Units	$34,989	$0	$0
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$27,107,578**	**$6,555,193**	**$6,307,236**

Direct Service to Veterans

Supportive Housing

MENLO PARK, CALIFORNIA

Permanent Supportive Housing

MOTIVATION: Since 2010 rental rates in the Bay Area have increased by 30 percent, expanding the need for affordable Veteran housing units near Palo Alto Health Care System - Menlo Park Division, a regional Veteran health care provider. The facility includes 60 newly constructed supportive rental units to be owned, operated and maintained by the lessee. Through the EUL, supportive services will be offered to residents.

Benefits to Veterans: All 60 units provide priority placement to Veterans, while 35 of the 60 units are specifically designated for homeless Veterans who will receive project-based assistance through HUD VASH. Resident Veterans benefit from close proximity to the Palo Alto Health Care System.

Benefits to VA: By increasing the inventory of affordable housing available to Veterans, the project reduces costs associated with in-patient services that otherwise would have been utilized in the absence of this project. In addition, VA avoids the costs of constructing and maintaining the property.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Willow Housing L.P.	1.99 acres	▪ 60-bed facility that provides supportive rental housing services ▪ All units are Veteran priority, with 35 units designated specifically for homeless Veterans to receive assistance through HUD VASH	2011 *(Operations began: 2016)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$75	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$433,019	$96,201	$88,532
	Avoided Cost of Bed Days of Care	$9,847,138	$1,883,842	$1,877,930
Cost Savings	N/A	$0	$0	$0
VA Expense	Capital Contribution	$1,615,000	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$8,665,232**	**$1,980,043**	**$1,966,462**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$7,067,284	$1,162,021	$1,077,765
	Value of Non-Veteran Units	$280,568	$40,070	$37,164
	Value of Other Services	$1,323,191	$265,295	$259,849
Total Consideration	**Fiscal Year Grand Total**	**$17,336,274**	**$3,447,430**	**$3,341,241**

Direct Service to Veterans

Supportive Housing

MILWAUKEE, WISCONSIN

Permanent Supportive Housing – Milwaukee II

MOTIVATION: The National Soldiers Home Residences I, LLC project at the Clement J. Zablocki VAMC in Milwaukee, Wisconsin delivers approximately 80 tenant units and associated vehicular parking spaces of approximately 52 spaces in the Phase 1 ("Phase I Facility") and approximately 21 housing units and associated vehicular parking spaces of approximately 14 spaces in a Phase II or phases ("Phase II Facility"). They aim to provide housing units and associated support facilities for Veterans and non-Veterans within the Milwaukee community.

Benefits to Veterans: Eligible Veterans shall receive 100% priority placement into all units of the Facility and any services and programs offered therein.

Benefits to VA: VA will realize cost avoidance related to building maintenance, property maintenance and bed days of care and reduces costs associated with in-patient services that otherwise would have been utilized in the absence of this project.

Terms	Lessee	Property	Key Terms	Awarded	Term
	The National Soldiers Home Residences I, LLC	3.00 acres, 7 Buildings (177,286 sq. ft.)	▪ VA receives cost avoidance ▪ Eligible Veterans receive priority placement in facility and priority receipt of programs & services ▪ Facility of 101 units and 66 parking spaces	*2018* *(Operations began 2021)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$1,806,980	$855,565	$951,415
	Avoided Property Maint. Costs	$23,307	$12,137	$11,170
	Avoided Cost of Bed Days of Care	$2,495,992	$1,776,929	$719,064
Cost Savings	N/A	$0	$0	$0
VA Expense	N/A	$0	$0	$0
	Capital Contribution	$5,000,000	$0	$5,000,000
Direct Budget Impact	**Fiscal Year Subtotal**	**-$673,720**	**$2,644,631**	**-$3,318,351**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$1,508,752	$1,096,073	$412,679
	Value of Non-Veteran Units	$603,920	$0	$603,920
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$1,438,951**	**$3,740,704**	**-$2,301,753**

Direct Service to Veterans

Supportive Housing

MINNEAPOLIS, MINNESOTA

Permanent Supportive Housing – Minneapolis II

MOTIVATION: A 2001 statewide survey found that there were approximately 3,413 homeless Veterans in the metro area of the Twin Cities, Minnesota, an estimated 45 percent of which were clinically diagnosed with a serious mental health disorder and 52 percent of which considered themselves to be chemically dependent. Under this EUL, the lessee constructed two (2) new buildings and renovated three (3) existing VA duplexes to provide 140 units of affordable, safe, drug and alcohol-free housing and related services to Veterans in the Twin Cities area. In addition, the lease provides for the construction of associated parking adequate to meet the needs of the staff and occupants of the facility and the renovation of a building for administrative and community use.

Benefits to Veterans: This EUL provides access to safe, supportive and affordable housing, allowing Veterans an opportunity to focus on rehabilitation from chronic and debilitating conditions. Veterans receive priority placement into 51 percent of the total units and benefit from enhanced services associated with the project.

Benefits to VA: VA achieves cost avoidance related to building maintenance, property maintenance and bed days of care and saves on rental costs for office and storage space received at no cost in this lease.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Hennepin County Housing and Redevelopment Authority (HCHRA)	4.34 acres, 4 Buildings (3 residential duplexes, 1 administration) (20,253 sq. ft.)	▪ Priority placement for Veterans in 51% of 140 units ▪ Lump sum payment $300,000 in 2005 ▪ Office and Storage for VA's exclusive use	2005 *(Operations began: 2006)*	60 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$1,727,488	$168,738	$153,315
	Avoided Property Maint. Costs	$173,087	$32,416	$29,831
	Avoided Cost of Bed Days of Care	$27,941,481	$2,931,323	$2,784,517
Cost Savings	Rental Savings	$365,930	$16,518	$15,896
VA Expense	N/A	$0	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$30,207,986**	**$3,148,995**	**$2,983,560**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$23,094,274	$1,808,145	$1,598,065
	Value of Non-Veteran Units	$12,508,625	$1,001,743	$1,003,436
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$65,810,886**	**$5,958,883**	**$5,585,061**

Direct Service to Veterans

Supportive Housing

MINNEAPOLIS II, MINNESOTA

Permanent Housing – Minneapolis IV

MOTIVATION: The Veterans East Apartment Complex is providing 100 studio apartment units via a building constructed on the east side of the Minneapolis VAMC campus. The Veterans East EUL will provide permanent, affordable housing to single adult population of homeless and individuals at risk of homelessness, with a priority placement offered for Veterans. The EUL is an expansion of the existing Veterans & Community Housing development on the Minneapolis VAMC campus.

Benefits to Veterans: Eligible Veterans shall receive priority placement into the facility and any services and programs offered therein. The co-location of this project on the VAMC campus ensures that Veterans have ready access to care and treatment.

Benefits to VA: The EUL allows VA to avoid the cost of maintaining the leased property. In addition, this project will result in significant cost avoidance to VA by reducing reliance on domiciliary resources.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	CHDC Veterans Limited Partnership	3 acres	▪ VA receives cost avoidance ▪ Eligible Veterans receive priority placement for admission ▪ Facility of 100 units and 100 parking spaces	2016 *(Operations began: 2017)*	50 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$97,624	$22,407	$20,621
	Avoided Cost of Bed Days of Care	$12,895,182	$3,120,790	$3,140,676
Cost Savings	N/A	$0	$0	$0
VA Expense	N/A	$0	$0	$0
	Capital Contribution	$0	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$12,992,806**	**$3,143,197**	**$3,161,297**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$8,694,472	$1,923,346	$1,802,469
	Value of Non-Veteran Units	$487,833	$80,139	$55,746
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$22,175,111**	**$5,146,682**	**$5,019,512**

Direct Service to Veterans

Supportive Housing

NEWINGTON, CONNECTICUT

Permanent Supportive Housing – Newington I

MOTIVATION: Newington, CT has had a demonstrated need for permanent supportive housing services in the local community for Veterans and non-Veterans. Under this EUL, 11.2 acres of land and improvements were leased to Victory Gardens Housing LLC. Buildings 13, 27, 31 and 43 were demolished and building 5 was renovated into 24 residential units. The selected developer financed, designed, developed, constructed, operates and maintains the permanent supportive rental housing community consisting of 74 units, with 37 of the units having priority occupancy for homeless and at-risk Veterans and the remaining units having priority occupancy for low-income Veterans. Additionally, this EUL required the Lessee to develop 154 parking spaces associated with the facility.

Benefits to Veterans: Eligible Veterans receive priority placement into affordable, safe and substance free housing and receive supportive services.

Benefits to VA: VA avoids the cost of maintaining the leased buildings and property. In addition, this project will result in significant cost avoidance to VA associated with domiciliary resources that otherwise would have been utilized in absence of the project.

Summary

Lessee	Property	Key Provisions	Year Awarded	Term
Victory Gardens Housing LLC	11.232 acres, 1 Building (37,191 sq. ft.)	▪ Veterans receive priority placement all 74 units, but half of the units are for homeless and at-risk Veterans specifically ▪ VA receives 24 parking spaces	2012 *(Operations began: 2013)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$3,588,107	$564,177	$401,254
	Avoided Property Maint. Costs	$413,915	$83,892	$77,204
	Avoided Cost of Bed Days of Care	$15,564,952	$2,403,523	$2,395,980
Cost Savings	Parking	$186,432	$24,397	$22,536
VA Expense	Capital Contribution	$4,600,000	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$15,153,406**	**$3,075,989**	**$2,896,974**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$11,783,229	$1,482,579	$1,375,079
	Value of Non-Veteran Units	$0	$0	$0
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$26,936,635**	**$4,558,568**	**$4,272,053**

Direct Service to Veterans

Supportive Housing

NORTHAMPTON, MASSACHUSETTS

Permanent and Transitional Supportive Housing

MOTIVATION: The Northampton VAMC identified a need for homeless housing surrounding the Medical Center. As part of a two-phase Northampton project, the selected developer will construct 16 units of transitional units for female Veterans and their children who are homeless or at risk of becoming homeless and 44 units of permanent housing to serve Veterans who are homeless or at risk of becoming homeless. Organized as a cooperative corporation, the Veterans will share ownership of units.

Benefits to Veterans: Female Veterans will receive priority placement into the transitional units and benefit from close proximity to the Northampton VAMC. Veterans will receive priority placement into the permanent units and will also benefit from close proximity to the VAMC. Permanent housing supportive services including case management, vocational training, substance abuse treatment and life skills development.

Benefits to VA: In reducing the length of homeless Veterans' stays at the VAMC, the project reduces costs associated with in-patient services that otherwise would have been utilized in the absence of this project. VA avoids construction and property maintenance fees.

Summary

Lessee	Property	Key Provisions	Year Awarded	Term
Soldier On Inc.	11.27 acres	▪ 16-bed facility that provides transitional housing for women and children ▪ 44-bed facility that provides permanent housing and supportive services ▪ Priority placement is given to Veterans	2011 *(Operations began: 2016)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$385,697	$84,176	$77,466
	Avoided Cost of Bed Days of Care	$8,230,542	$1,624,002	$1,521,771
Cost Savings	N/A	$0	$0	$0
VA Expense	Per Diem Payments[1]	$1,198,178	$0	$74,329
Direct Budget Impact	**Fiscal Year Subtotal**	**$7,418,060**	**$1,708,178**	**$1,524,908**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$5,855,398	$1,001,743	$873,361
	Value of Non-Veteran Units	$1,041,194	$200,349	$241,568
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$14,314,651**	**$2,910,269**	**$2,639,837**

[1] Per Diem expenses are associated with 4 transitional housing beds in 2021 at the facility that are part of a VA Grant and Per Diem program.

Direct Service to Veterans

Supportive Housing

PERRY POINT, MARYLAND

Permanent Supportive Housing

MOTIVATION: The HELP Veterans Village EUL project located at the Perry Point VAMC campus is providing 75 units (33 one-bedroom duplexes (66 units), 8 two-bedroom single family homes (8 units) and 1 three-bedroom single family home (1 unit)) for homeless and at-risk Veterans and their families of the Perryville, Maryland community. Through this EUL, the lessee financed, designed, developed, constructed and will operate and maintain a permanent housing community.

Benefits to Veterans: Eligible Veterans who are homeless or at risk of becoming homeless will have priority over all other applicants for housing and any services and programs offered.

Benefits to VA: The EUL allows VA to avoid costs associated with maintaining the property. In addition, this project will result in significant cost avoidance to VA by reducing reliance on domiciliary resources.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	H.E.L.P. Development Corp.	29.21 acres, 44 Buildings (58,858 sq. ft.)	▪ VA receives cost avoidance ▪ Eligible Veterans receive priority placement for admission and associated services ▪ 75 units (33 one-bedroom duplexes, 8 two-bedroom single-family apartments and 1 three-bedroom single family apartment) and a Community Center	2011 *(Operations began: 2018)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$3,404,587	$1,003,872	$696,319
	Avoided Property Maint. Costs	$815,718	$218,170	$200,778
	Avoided Cost of Bed Days of Care	$8,882,216	$2,436,003	$2,428,358
Cost Savings	N/A	$0	$0	$0
VA Expense	N/A	$0	$0	$0
	Capital Contribution	$2,873,137	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$10,229,384**	**$3,658,045**	**$3,325,455**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$5,806,329	$1,502,614	$1,393,661
	Value of Non-Veteran Units	$0	$0	$0
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$16,035,713**	**$5,160,659**	**$4,719,116**

Direct Service to Veterans

Supportive Housing

ROSEBURG, OREGON

Transitional Supportive Housing – Orchard Knoll (Roseburg I)

MOTIVATION: The Roseburg, Oregon VAMC realized a need for transitional housing units in the community; a single-day survey of the campus indicated that 32 percent of patients if discharged that day, would be homeless, about 83 patients per year. Through this EUL project, VA leased its property on the VAMC campus for the construction of a Single Room Occupancy facility by the lessee, providing 63 affordable and transitional housing beds for homeless individuals in the Oregon area.

Benefits to Veterans: Veterans must occupy at least 50 percent of the total units in the facility and benefit from its close proximity to the VAMC campus.

Benefits to VA: By reducing the length of homeless Veterans' stays at the VAMC, the project reduces costs associated with in-patient services that otherwise would have been utilized in the absence of this project. In addition, VA avoids the cost of maintaining the property.

Summary

Lessee	Property	Key Provisions	Year Awarded	Term
Housing Authority of Douglas County, OR	1.15 acres	▪ 63-bed facility that provides transitional housing and supportive services ▪ 50% of beds designated as Veterans preferential	2000 *(Operations began: 2001)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$45,864	$8,589	$7,905
	Avoided Cost of Bed Days of Care	$10,588,365	$649,601	$1,003,721
Cost Savings	N/A	$0	$0	$0
VA Expense	N/A	$0	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$10,634,230**	**$658,190**	**$1,011,626**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$8,946,612	$400,697	$576,047
	Value of Non-Veteran Units	$7,501,409	$861,499	$594,629
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$27,082,520**	**$1,920,386**	**$2,182,301**

Direct Service to Veterans

Supportive Housing

ROSEBURG, OREGON

Permanent Supportive Housing – Eagle Landing (Roseburg II)

MOTIVATION: The Eagle Landing development at the Roseburg, Oregon VAMC realized a need for permanent supportive housing in the local community for Veterans. Through this EUL project, the lessee has financed, developed, constructed, operated and maintained a permanent housing facility of 54 tenant units and one manager's unit for Veterans.

Benefits to Veterans: Eligible Veterans receive priority placement into affordable and safe housing with supportive services. Services include free haircuts two days every month, Alcoholics Anonymous meetings, on-site assistance from an Oregon Employment Services Veteran Representative and walk, ride and/or run groups.

Benefits to VA: By reducing reliance on domiciliary resources, the project lowers costs of care that would have otherwise been utilized in the absence of this EUL. In addition, VA avoids the cost of maintaining the leased property.

Summary

Lessee	Property	Key Provisions	Year Awarded	Term
Eagle Landing Associates LLC	4.76 acres	▪ Facility of 54 tenant units and one manager's unit ▪ Veterans receive no less than 50 parking spaces	2012 *(Operations began: 2014)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$336,070	$69,462	$63,925
	Avoided Cost of Bed Days of Care	$11,223,251	$1,753,922	$1,748,418
Cost Savings	N/A	$0	$0	$0
VA Expense	Capital Contribution	$1,000,000	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$10,559,321**	**$1,832,384**	**$1,812,342**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$8,471,161	$1,081,882	$1,003,436
	Value of Non-Veteran Units	$0	$0	$0
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$19,030,482**	**$2,905,266**	**$2,815,778**

Direct Service to Veterans

Supportive Housing

SALT LAKE CITY, UTAH

Transitional Supportive Housing – Salt Lake City III

MOTIVATION: Salt Lake City had a demonstrated need for transitional and supportive housing services in the local community for both Veterans and non-Veterans alike. Under this EUL, the lessee is to finance, develop, construct, operate and maintain a transitional housing facility of at least 72 tenant units and not less than 14 new associated parking spaces. In addition, the consolidation and use of VAMC land enables services and VA personnel to be centralized on the VAMC campus in Salt Lake City.

Benefits to Veterans: Eligible Veterans receive priority placement into affordable, safe and substance free housing. Supportive services are also included as additional benefits to Veterans.

Benefits to VA: VA avoids the cost of maintaining the leased property. In addition, this project will result in significant cost avoidance to VA by reducing reliance on domiciliary resources.

Note: The 2014 Consideration Report understated the Value of Veteran and Non-Veteran Units. These figures have been corrected and the report now reflects the full Enhanced Services impact of the EUL.

Summary

Lessee	Property	Key Provisions	Year Awarded	Term
Housing Authority of Sat Lake City	0.92 acres	▪ Eligible Veterans receive 100% priority placement into facility and associated services ▪ Lessee reimburses VA for utility and ancillary services	2011 (*Operations began: 2013)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$34,499	$6,894	$6,344
	Avoided Cost of Bed Days of Care	$11,727,584	$2,046,242	$1,845,552
Cost Savings	N/A	$0	$0	$0
VA Expense	Per Diem Payments[1]	$8,872,504	$1,262,196	$1,059,183
	Capital Contribution	$1,000,000	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$1,889,579**	**$790,941**	**$792,714**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$8,765,030	$1,262,196	$1,059,183
	Value of Non-Veteran Units	$2,988,657	$180,314	$278,732
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$13,643,265**	**$2,233,450**	**$2,130,629**

[1] Per Diem expenses are associated with 63 transitional housing beds in 2022 and 57 transitional housing beds in 2021 at the facility that are part of a VA Grant and Per Diem program.

Direct Service to Veterans

Supportive Housing

SEPULVEDA, CALIFORNIA

Permanent Supportive Housing – Building 4 (Sepulveda I)

MOTIVATION: Prior to this EUL, VA was able to aid less than 10 percent of homeless Veterans in need in the Sepulveda, California community. Through this project, VA leases property located on the Sepulveda Ambulatory Care Center (SACC) campus, including "Building 4," to the lessee, who is renovating and will operate it as a 73-unit permanent housing facility providing safe and affordable supportive homeless housing.

Benefits to Veterans: Veterans will receive priority placement into all 73 permanent housing units and all services offered, including professional counseling, case management and crisis management services.

Benefits to VA: VA avoids costs related to the maintenance of the building and property associated with the project.

Note: The 2014 Consideration Report understated the Avoided Cost of Bed Days of Care and Value of Veteran Units. These figures have been corrected and the report now reflects the full Cost Savings and Cost Avoidance impact of the EUL.

Summary

Lessee	Property	Key Provisions	Year Awarded	Term
New Directions Sepulveda I L.P.	1.40 acres, 1 Building (79,389 sq. ft.)	▪ Priority placement for VA-referred Veterans ▪ Counseling, case management and crisis management provided to Veteran tenants ▪ VA receives 10% cash from film making activities.	2007 *(Operations began: 2013)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$7,717,217	$728,610	$719,108
	Avoided Property Maint. Costs	$54,935	$10,457	$9,623
	Avoided Cost of Bed Days of Care	$15,081,453	$2,208,643	$2,331,223
Cost Savings	N/A	$0	$0	$0
VA Expense	Capital Contribution	$6,000,000	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$16,853,606**	**$2,947,709**	**$3,059,955**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$11,447,968	$1,362,370	$1,337,915
	Value of Non-Veteran Units	$122,197	$80,139	$0
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$28,423,770**	**$4,390,218**	**$4,397,870**

Direct Service to Veterans

Supportive Housing

SEPULVEDA, CALIFORNIA

Permanent Supportive Housing – Building 5 (Sepulveda II)

MOTIVATION: Sepulveda, CA had a demonstrated need supportive housing services in the local community for both Veterans and non-Veterans alike. Through this project, VA leases property located on the SACC campus, including "Building 5" to the lessee, who is renovating and will operate it as a 76-unit permanent housing facility for safe and affordable supportive homeless housing.

Benefits to Veterans: Veterans will receive priority placement into all 76 permanent housing units and all services offered, including professional counseling, case management and crisis management services.

Benefits to VA: VA avoids costs related to the maintenance of the building and property associated with the project.

Note: The 2014 Consideration Report understated the Avoided Cost of Bed Days of Care and Value of Veteran Units. These figures have been corrected and the report now reflects the full Cost Savings and Cost Avoidance impact of the EUL.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	New Directions Sepulveda II L.P.	1.04 acres, 1 Building (77,310 sq. ft.)	▪ Priority placement for VA-referred Veterans ▪ Counseling, case management and crisis management provided to Veteran tenants ▪ VA receives 10% cash from film making activities	2007 *(Operations began:2013)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$7,515,123	$709,529	$700,277
	Avoided Property Maint. Costs	$40,809	$7,768	$7,149
	Avoided Cost of Bed Days of Care	$15,769,927	$2,371,043	$2,428,358
Cost Savings	N/A	$0	$0	$0
VA Expense	Capital Contribution	$4,000,000	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$19,325,859**	**$3,088,340**	**$3,135,783**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$11,958,657	$1,462,544	$1,393,661
	Value of Non-Veteran Units	$93,597	$40,070	$0
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$31,378,113**	**$4,590,954**	**$4,529,444**

Direct Service to Veterans

Supportive Housing

ST. CLOUD, MINNESOTA

Permanent Supportive Housing – St. Cloud II

MOTIVATION: VA recognized a need for additional affordable housing options in the city of St. Cloud, Minnesota, where a significant portion of the Veteran community is homeless. Through this EUL, the St. Cloud Housing & Redevelopment Authority financed, constructed, operates and maintains a safe and affordable Housing Complex of 61 apartment units, as well as associated parking, on the St. Cloud VAMC campus.

Benefits to Veterans: This EUL provides safe and affordable housing options to homeless Veterans, who receive priority placement into 51 percent of the housing units. In addition, Veterans benefit from the Complex's close proximity to the VAMC campus.

Benefits to VA: This project allows VA significant avoided costs related to bed days of care by reducing reliance on domiciliary resources, as well as property maintenance.

Summary

Lessee	Property	Key Provisions	Year Awarded	Term
St. Cloud Housing & Redevelopment Authority	5.62 acres	▪ Veterans to receive 51% priority placement ▪ VA receives cost avoidance.	2005 *(Operations began: 2006)*	50 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$224,136	$41,976	$38,630
	Avoided Cost of Bed Days of Care	$10,017,224	$1,234,241	$1,197,990
Cost Savings	N/A	$0	$0	$0
VA Expense	Third Party Reports – City Waste Water Testing	$2,295	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$10,239,065**	**$1,276,217**	**$1,236,620**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$8,162,853	$761,324	$687,540
	Value of Non-Veteran Units	$7,638,289	$440,767	$427,389
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$26,040,207**	**$2,478,308**	**$2,351,549**

Direct Service to Veterans

Supportive Housing

ST. CLOUD II, MINNESOTA

Permanent Supportive Housing – St. Cloud III

MOTIVATION: The Linden Grove EUL project provides 37 housing units (Studio, one and two-bedroom units containing a total of 39 beds) on the Veterans Affairs Minneapolis VAMC located in St. Cloud. This project was constructed on vacant land on the VAMC campus and provides permanent, affordable housing to homeless and at-risk Veterans and their families, with a priority placement offered for homeless Veterans.

Benefits to Veterans: Eligible Veterans receive priority placement into the facility and for any services and programs offered therein. The co-location of this project on the VAMC campus ensures that Veterans housed there have ready access to care and treatment.

Benefits to VA: The EUL allows VA to avoid the cost of maintaining the leased property. In addition, this project will result in significant cost avoidance to VA by reducing VA's reliance on domiciliary resources.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Sand Companies, Inc.	2.92 acres	▪ VA receives cost avoidance ▪ Eligible Veterans receive priority placement for admission ▪ Facility of 37 units and 55 parking spaces	2011 *(Operations began: 2016)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$97,572	$21,810	$20,071
	Avoided Cost of Bed Days of Care	$5,370,453	$1,136,801	$1,165,612
Cost Savings	N/A	$0	$0	$0
VA Expense	N/A	$0	$0	$0
	Capital Contribution	$681,402	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$4,786,623**	**$1,158,611**	**$1,185,683**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$3,736,002	$701,220	$668,957
	Value of Non-Veteran Units	$228,312	$40,070	$18,582
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$8,750,937**	**$1,899,900**	**$1,873,222**

Direct Service to Veterans

Supportive Housing

TOGUS, MAINE

Permanent Supportive Housing

MOTIVATION: The Cabin in the Woods project is a 21-tenant unit permanent supportive housing development for eligible Veterans who are homeless or at risk of homelessness on the Togus VAMC campus. Through this EUL the lessee financed, designed, developed, constructed and will operate and maintain a permanent supportive housing community and associated vehicular parking spaces.

Benefits to Veterans: Priority placement is given to eligible homeless Veterans and Veterans at risk of homelessness. Veterans also benefit from a supportive services program that guides resident Veterans toward long-term independence and self-sufficiency. The co-location of this project on the VAMC campus ensures that Veterans have ready access to care and treatment.

Benefits to VA: The EUL allows VA to avoid the maintenance costs associated with the Togus VAMC campus.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Volunteers of America Northern New England, Inc.	11 acres	▪ VA receives cost avoidance ▪ Eligible Veterans receive priority placement for admission ▪ 21 tenant units and 7 parking spaces	2011 *(Operations began: 2018)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$558,570	$149,381	$137,472
	Avoided Cost of Bed Days of Care	$2,329,390	$617,121	$615,184
Cost Savings	N/A	$0	$0	$0
VA Expense	N/A	$0	$0	$0
	Capital Contribution	$201,150	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$2,686,810**	**$766,501**	**$752,656**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$1,530,487	$380,662	$353,061
	Value of Non-Veteran Units	$95,451	$40,070	$37,164
	Value of Other Services	$64,681	$16,934	$20,513
Total Consideration	**Fiscal Year Grand Total**	**$4,377,429**	**$1,204,167**	**$1,163,394**

Direct Service to Veterans

Supportive Housing

TUSCALOOSA, ALABAMA

Permanent Supportive Housing – Tuscaloosa II

MOTIVATION: The Valor Grove, Ltd. EUL project at the Tuscaloosa, AL VAMC consist of 50 tenant units and 80 associated parking spaces for the purpose of providing housing and ancillary services to homeless Veterans in the Tuscaloosa community. Through this EUL, the lessee developed, operates and maintains the housing facility on 3.64 acres of property, providing permanent residences and supportive educational services to eligible Veterans.

Benefits to Veterans: Eligible Veterans receive priority placement into affordable and safe housing with supportive services, including access to workshops, seminars and classes offered as in-kind services for Adult Education, Parenting, Fatherhood, Healthy Relationships and Career Development.

Benefits to VA: By reducing reliance on domiciliary resources, the project lowers costs of care that would have otherwise been utilized by VA. In addition, VA avoids the cost of maintaining the leased property.

Summary

Lessee	Property	Key Provisions	Year Awarded	Term
Valor Grove, Ltd.	3.64 acres, 1 Building (40,243 sq. ft.)	▪ VA receives cost avoidance ▪ Eligible Veterans receive priority placement into the Facility and any services and programs offered therein ▪ No less than 50 tenant units and 80 associated parking units provided	2011 *(Operations began: 2014)*	65 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$1,663,439	$355,880	$244,011
	Avoided Property Maint. Costs	$128,995	$27,187	$25,020
	Avoided Cost of Bed Days of Care	$8,718,745	$1,429,122	$1,489,393
Cost Savings	N/A	$0	$0	$0
VA Expense	Capital Contribution	$4,000,000	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$6,511,180**	**$1,812,189**	**$1,758,424**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$6,405,799	$881,533	$854,779
	Value of Non-Veteran Units	$647,278	$120,209	$74,329
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$13,564,257**	**$2,813,931**	**$2,687,531**

Direct Service to Veterans

Supportive Housing

VANCOUVER, WASHINGTON

Permanent Supportive Housing – Vancouver III

MOTIVATION: The VA identified an unmet need for permanent affordable Veteran and resident housing in the Vancouver, Washington area. Through this project, the lessee has agreed to redevelop the parcel on the Portland VAMC into a 50-unit supportive housing facility, as well as an associated parking lot. This EUL will provide a safe and affordable housing opportunity for Veterans and the surrounding community. Units will be tied to the affordability guidelines set up through the Low-Income Housing Tax Credit program and HUD Section 8 Rental Guidelines.

Benefits to Veterans: Veterans will receive priority placement into all 50 housing units and benefit from close proximity to the VAMC campus.

Benefits to VA: In reducing homeless Veterans' stays at the VAMC, the project reduces costs associated with inpatient services that otherwise would have been utilized in the absence of this project. In addition, VA avoids the cost of maintaining the property.

Summary

Lessee	Property	Key Provisions	Year Awarded	Term
Vancouver Veterans Residences Limited Partnership	1.31 acres	▪ 50-bed facility that provides permanent, affordable housing and supportive services ▪ Veterans receive priority placement for 100% of units	2011 *(Operations began: 2016)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$44,037	$9,784	$9,004
	Avoided Cost of Bed Days of Care	$7,510,735	$1,550,922	$1,554,149
Cost Savings	N/A	$0	$0	$0
VA Expense	Capital Contribution	$1,800,664	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$5,754,108**	**$1,560,706**	**$1,563,153**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$5,259,817	$961,673	$891,943
	Value of Non-Veteran Units	$271,462	$40,070	$37,164
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$11,285,387**	**$2,562,449**	**$2,492,261**

Direct Service to Veterans

Supportive Housing

VANCOUVER, WASHINGTON

Transitional Supportive Housing – Vancouver I

MOTIVATION: The Portland VAMC realized a need for homeless housing in the Vancouver, Washington area. A single-day survey of the campus indicated that 18 percent of patients, if discharged that day, would be homeless, which equates to approximately 40 Veterans a year. Through this EUL project, VA leased a previously vacant and undeveloped land parcel to the City of Vancouver Housing Authority; the Housing Authority was then able to construct a 124 residential development consisting of a mix of single room and studio apartments.

Benefits to Veterans: Veterans receive priority placement into 62 SRO units of the facility and benefit from its close proximity to the VAMC campus. In addition, Veterans benefit from supportive services at the facility for example, counseling and recreation.

Benefits to VA: By reducing the length of homeless Veterans' stay at the VAMC, the project reduces costs associated with in-patient services that otherwise would have been utilized in the absence of this project. In addition, VA avoids the cost of maintaining the leased property.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Housing Authority of the City of Vancouver	1.54 acres	▪ Lessee is responsible for the coordination of client services across the consortium of health and social service organizations of which Portland VAMC is a part ▪ 62 beds are designated as Veteran preferential	1998 *(Operations began: 1999)*	35 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$61,418	$11,502	$10,585
	Avoided Cost of Bed Days of Care	$21,958,260	$1,624,002	$1,877,930
Cost Savings	N/A	$0	$0	$0
VA Expense	N/A	$0	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$22,019,678**	**$1,635,504**	**$1,888,515**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$18,488,082	$1,001,743	$1,077,765
	Value of Non-Veteran Units	$13,696,030	$1,462,544	$1,207,840
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$54,203,790**	**$4,099,791**	**$4,174,120**

Direct Service to Veterans

Supportive Housing

WALLA WALLA, WASHINGTON

Permanent Supportive Housing

MOTIVATION: VA recognized a need for additional affordable housing for Veterans and non-Veterans near the Jonathan M. Wainwright Memorial VAMC, where approximately 20,000 Veterans 65 or older reside. The selected developer financed, renovated, developed, constructed and will operate the property located on the VAMC campus. The project includes 40 tenant units and an associated vehicular parking lot.

Benefits to Veterans: Veterans will receive priority placement into the 40 units and benefit from its close proximity to the VAMC campus.

Benefits to VA: By reducing the length of homeless Veterans' stays at the VAMC, the project reduces costs associated with in-patient services that otherwise would have been utilized in the absence of this project. In addition, VA avoids the cost of maintaining the property.

Summary

Lessee	Property	Key Provisions	Year Awarded	Term
WWVA Housing LLC	4 acres, 4 Buildings (19,966 sq. ft.)	▪ 40 bed facility that provides supportive permanent housing ▪ Priority placement for VA Veterans	2011 *(Operations began: 2016)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$856,942	$326,455	$121,764
	Avoided Property Maint. Costs	$135,273	$29,876	$27,494
	Avoided Cost of Bed Days of Care	$6,092,657	$1,169,281	$1,262,746
Cost Savings	N/A	$0	$0	$0
VA Expense	Capital Contribution	$2,000,000	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$5,084,873**	**$1,525,612**	**$1,412,005**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$4,305,018	$721,255	$724,704
	Value of Non-Veteran Units	$259,283	$80,139	$18,582
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$9,649,174**	**$2,327,006**	**$2,155,291**

Direct Service to Veterans

Senior Services

BATAVIA, NEW YORK

Congregate Living Housing – Batavia III

MOTIVATION: Batavia, NY had an unmet need in senior housing for Veterans and other residents in the community. This EUL provided for the construction of a 30,990 square foot congregate housing facility of 32 affordable, independent housing units for Veterans and other elderly citizens in the New York area. This project created much needed low-income housing to individuals in the community who need support services in order to continue to live independently.

Benefits to Veterans: Veterans receive priority placement into all services. In addition, co-locating Havenwood Congregate Living Housing on the VAMC campus creates a smooth transition for Veterans as they experience a need for changing levels of care.

Benefits to VA: VA receives ongoing lease payments and avoids maintenance costs associated with the property.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Havenwood Associates Limited Partnership	3.00 acres	▪ Eligible Veterans receive priority placement for all of the services offered ▪ VA receives annual ongoing lease payments	2004 *(Operations began: 2005)*	65 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$318,853	$19,978	$18,314
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$119,646	$22,407	$20,621
Cost Savings	N/A	$0	$0	$0
VA Expense	N/A	$0	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$438,499**	**$42,385**	**$38,935**
	Estimated Value of Enhanced Services (Budget Neutral)			
Enhanced Services	Value of Veteran Units	$2,086,986	$107,016	$133,632
	Value of Non-Veteran Units	$2,057,910	$156,408	$133,632
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$4,583,395**	**$305,809**	**$306,199**

Direct Services to Veterans

Senior Services

DANVILLE, ILLINOIS

Independent Living Housing – Danville I

MOTIVATION: The city of Danville, IL recognized an unmet need for affordable senior housing for Veterans and residents in the community. This EUL facilitated the rehabilitation of two (2) unused buildings on the Danville VAMC campus. The project provides 44 low-income senior citizen apartments for Veterans in the Illinois area.

Benefits to Veterans: Veterans receive priority placement into safe, affordable housing near their place of care at the Danville VAMC, as well as discounts on a limited number of units.

Benefits to VA: Besides receiving ongoing lease payments, VA avoids the costs of maintaining, repairing and providing utilities to the buildings and property covered under this lease.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Danville VA Limited Partnership	3.07 acres, 2 Buildings (137,740 sq. ft.) (& option on 3rd building)	▪ VA to receive annual ongoing lease payments	1999 *Operations began: 2000)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$199,618	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$11,173,899	$961,385	$952,725
	Avoided Property Maint. Costs	$122,557	$22,952	$21,123
Cost Savings	N/A	$0	$0	$0
VA Expense	Utilities	$135,242	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$11,360,833**	**$984,337**	**$973,848**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$3,885,408	$256,200	$251,160
	Value of Non-Veteran Units	$737,232	$65,880	$64,584
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$15,983,473**	**$1,306,417**	**$1,289,592**

Direct Service to Veterans

Senior Services

HINES, ILLINOIS

Assisted Living Housing – Building 53 (Hines II)

MOTIVATION: VA recognized an unmet need for affordable senior housing in the Chicago, Illinois area. Under this EUL, the lessee rehabilitated and continues to operate "Building 53" on the Edward Hines, Jr. VA Hospital VAMC campus, providing 70 housing units for low-income seniors and 1 manager's unit.

Benefits to Veterans: Veterans receive priority placement into safe, affordable senior housing on the campus of their primary place of care and benefit from supportive services provided by the lessee.

Benefits to VA: VA receives ongoing lease payments from the lessee and is able to avoid the maintenance costs associated with the leased building and property.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Goedert Senior Housing Corporations (GSHC)	1.84 acres, 1 Building (58,000 sq. ft.)	▪ VA receives ongoing lease payments ▪ Lessee to pay VA's direct ancillary costs	2004 *(Operations began: 2006)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$967,332	$63,583	$68,000
Cost Avoidance	Avoided Building Maint. Costs	$6,435,053	$758,854	$565,669
	Avoided Property Maint. Costs	$73,383	$13,743	$12,647
Cost Savings	N/A	$0	$0	$0
VA Expense	Maintenance	$67,143	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$7,408,624**	**$836,180**	**$646,317**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$7,142,616	$444,960	$415,800
	Value of Non-Veteran Units	$5,984,064	$420,240	$415,800
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$20,535,304**	**$1,701,380**	**$1,477,917**

Direct Services to Veterans

Senior Services

VIERA, FLORIDA
Assisted Living Housing

MOTIVATION: Under this project, the lessee has financed, developed, constructed and is operating and maintaining an assisted living facility of 83 tenant units and 50 associated parking spaces. This EUL provides affordable, safe, substance-free assisted living housing and supportive services to eligible Veterans and non-Veterans of the Brevard County, Florida community.

Benefits to Veterans: Eligible Veterans will receive priority placement into 69 (80 percent) of the total units in the facility and of that 80 percent priority admission into at least 66 studio units, as well as a 10 percent monthly rent discount. Veterans also receive priority receipt of any services and programs offered.

Benefits to VA: This project will result in significant cost avoidance to VA in terms of bed days of care by reducing reliance upon in-patient and domiciliary resources that would otherwise have been utilized in the absence of this project, as well as provide VA with annual lease payments. In addition, VA avoids the maintenance costs associated with the Viera property.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	INVENCO Senior Housing, LLC	15 acres	▪ Veterans receive priority placement into 80% of total units ▪ All Veterans receive 10% discounted monthly rent ▪ VA receives ongoing lease payments	2011 *(Operations began: 2013)*	55 years *(plus an option for two successive 10 year extensions)*

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$295,286	$32,975	$29,100
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$558,181	$112,035	$103,104
Cost Savings	N/A	$0	$0	$0
VA Expense	N/A	$0	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$853,467**	**$145,010**	**$132,204**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Veteran Units	$7,670,971	$973,560	$1,005,840
	Value of Non-Veteran Units	$1,304,559	$351,120	$259,080
	Value of Other Services	$134,729	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$9,963,726**	**$1,469,690**	**$1,397,124**

Note: Consideration at Viera is calculated based on a total of 83 units. Beginning in 2017, the total number of units decreased from 86 to 83 due to some units being combined at the Facility.

Direct Service to Veterans

Special Services

BUTLER, PENNSYLVANIA

Mental Health Facility – Bulter I

MOTIVATION: VA faces the continual challenge of identifying secure, clinically-based residential care for individuals requiring extended, intensive mental health treatment and monitoring. Under this EUL, Butler County Human Services constructed, operates and maintains a mental health facility with 16 beds. This improves mental health services and recovery opportunities for Veterans who meet these needs.

Benefits to Veterans: VA-referred patients are admitted on a priority basis, expanding mental health services to Veterans and allowing them to stay in close proximity to VA physicians and health care providers.

Benefits to VA: Butler County's provision of in-patient mental health care yields substantial Veteran encounter cost avoidance to the VAMC due to reduced admissions to distant tertiary care centers. In addition, VA avoids the cost of maintaining and operating the leased property.

Summary

Lessee	Property	Key Provisions	Year Awarded	Term
County of Butler, Pennsylvania	1.30 acres	▪ 2 of 16 beds reserved on a priority basis for VA referred Veterans	2003 *(Operations began: 2006)*	50 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$51,846	$9,710	$8,936
	Avoided Cost of Vet Encounters	$1,530,285	$109,442	$118,971
Cost Savings	Rental Savings	$0	$0	$0
	Parking Savings	$0	$0	$0
VA Expense	N/A	$0	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$1,582,131**	**$119,152**	**$127,907**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Special Services	$24,081,907	$2,548,934	$2,339,462
Total Consideration	**Fiscal Year Grand Total**	**$25,664,038**	**$2,668,086**	**$2,467,369**

Direct Services to Veterans

Special Services

TUSCALOOSA, ALABAMA

Hospice – Tuscaloosa I

MOTIVATION: Prior to this lease becoming operational, hospice services were not available in western Alabama. Under this EUL, the lessee financed, constructed, operates and maintains a Hospice Facility with 10 beds on the Tuscaloosa VAMC campus. This EUL provides safe, supportive and affordable hospice in-patient services. It targets the most under-served Veterans – those who live alone and whose care is complex or those whose caregivers are too frail or elderly to care for them at home.

Benefits to Veterans: Five (5) of the total ten (10) hospice beds are reserved for VA-referred Veterans on a priority basis. In addition, Veterans benefit from enhanced services associated with the project.

Benefits to VA: This project helps VA avoid costs associated with Veteran patient encounters by reducing the length of hospital stays for Veterans requiring hospice in-patient beds. In addition, VA avoids the cost of maintaining the leased property.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Hospice of West Alabama (HOWA)	3.17 acres	▪ VA-referred Veterans given priority for 5 of the total 10 beds	2002 *(Operations began: 2004)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$126,425	$23,677	$21,789
	Avoided Cost of Vet Encounters	$10,818,464	$1,048,259	$1,310,989
Cost Savings	Rental Savings	$0	$0	$0
	Parking Savings	$0	$0	$0
VA Expense	N/A	$0	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$10,944,890**	**$1,017,936**	**$1,332,778**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Special Services	$61,187,719	$6,776,246	$6,205,348
Total Consideration	**Fiscal Year Grand Total**	**$72,132,608**	**$7,848,182**	**$7,538,126**

Direct Service to Veterans

Special Services

VANCOUVER, WASHINGTON

Crisis Triage Center – Vancouver II

MOTIVATION: One priority identified by a community redesign process examining Clark County's crisis care system was the development of a Crisis Triage Center to integrate mental health crisis and detoxification services and to operate as an alternative to the emergency room. Under this EUL, Clark County financed, constructed, operates and maintains a 175,000 square foot, 4-story Crisis Triage Center, as well as 350 parking spaces, on land leased on the Vancouver Division of the VA Portland Health Care System, thereby filling a significant gap in mental health and substance abuse services for Veterans and non-Veterans in the Vancouver area.

Benefits to Veterans: Eligible Veterans receive priority placement into all of the services and programs offered within the Center. In addition, co-locating the Center on the Vancouver Division of the VA Portland Healthcare System facilitates Veteran patient referrals for services.

Benefits to VA: The lessee provides 23,696 square feet of rentable space on the fourth floor of the facility at no cost, as well as 350 of the parking spaces, allowing VA to achieve cost savings. VA also avoids the costs associated with each Veteran encounter at the Center.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Clark County, WA	6.10 acres	▪ 100% priority placement for Veterans for all services and programs ▪ 23,696 rentable sq. ft. available to VA	2004 *(Operations began: 2006)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$243,279	$45,561	$41,929
	Avoided Cost of Vet Encounters	$9,516,402	$578,982	$536,301
Cost Savings	Rental Savings	$9,801,105	$630,314	$649,721
	Parking Savings	$5,906,374	$525,000	$516,533
VA Expense	Utilities & Labor	$658,959	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$24,808,201**	**$1,779,857**	**$1,744,484**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Special Services	$115,122,345	$4,898,654	$5,330,942
Total Consideration	**Fiscal Year Grand Total**	**$139,930,547**	**$6,678,511**	**$7,075,426**

Improved VA Operations

Energy

CHICAGO, ILLINOIS (JESSE BROWN)

Energy Center

MOTIVATION: This project was executed in order to reduce the Jesse Brown (formerly known as Chicago "Westside") VAMC's energy costs. Under the EUL, 1.07 acres of property is leased to a Trust, which engaged a private-sector partner, the Energy Systems Group, LLC, to construct, develop, operate and maintain a state-of-the-art energy center to produce and sell energy (electricity, steam and chilled water) to the VAMC.

Benefits to VA: VA can receive energy cost savings over the term of the lease based on market rates for energy and avoids the cost of maintaining the leased property. VA pays a fixed amount for energy for short periods of time, so if market rates increase, VA has cost savings; however, if rates go down, VA would pay a premium until the fixed rate is renegotiated. In addition, VA receives a portion of any energy sales made by the Center to third party, non-VA users.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Chicago West Side Energy Trust	1.07 acres, 2 Buildings (24,402 sq. ft.)	▪ Developer to supply VA with electricity, steam and chilled water ▪ Developer may sell energy to non-VA users ▪ VA receives 50% of the balance of excess electricity sales to grid; 100% of steam, chilled water sold to 3rd parties, after management expenses paid	2002 *(Operations began: 2003)*	35 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$4,099,509	$313,322	$317,714
	Avoided Property Maint. Costs	$42,674	$7,992	$7,355
Cost Savings	Energy Savings	-$7,881,518	$272,420	-$4,163,525
VA Expense	N/A	$0	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**-$3,739,336**	**$593,734**	**-$3,838,457**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	N/A	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**-$3,739,336**	**$593,734**	**-$3,838,457**

Improved VA Operations

Energy

MOUNTAIN HOME, TENNESSEE

Energy Center – Mountain Home II

MOTIVATION: This project was executed to reduce the James H. Quillen VAMC's energy costs. Under this EUL, VA leases 1.00 acre of property to a Trust, which engaged a private-sector partner, the Energy Systems Group LLC. The lessee developed, constructed and now operates and maintains a state-of-the-art energy center that produces and sells energy (electricity, steam and chilled water) to the VAMC and East Tennessee State University (ETSU) Medical School's Basic Sciences Research Facility.

Benefits to VA: VA receives significant energy cost savings over the term of the lease and avoids the cost of maintaining the leased property. In addition, VA receives a portion of any energy sales made by the Center to third party and non-VA users.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Mountain Home Energy Trust	1.00 acre	▪ Developer to supply VA with electricity, steam and chilled water ▪ Developer may sell energy to non-VA users ▪ VA receives 100% of the balance of any excess electricity sales to grid, 66% of the steam sales and 63% of chilled water sales after management expenses are paid	1999 *(Operations began: 2003)*	35 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$39,882	$7,469	$6,874
Cost Savings	Energy Savings	$23,366,640	$1,781,990	$1,691,420
VA Expense	N/A	$0	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$23,406,522**	**$1,789,459**	**$1,698,293**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	100% Power Backup	$367,767	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$23,774,289**	**$1,789,459**	**$1,698,293**

Improved VA Operations

Energy

NORTH CHICAGO, ILLINOIS

Energy Center (Phases I & II) – North Chicago I

MOTIVATION: This project was executed to reduce the North Chicago VAMC's energy costs. Under the EUL, VA leases 1.07 acres to a private developer, who financed, designed, constructed, owns, operates and maintains a cogeneration energy center. The energy center maintains a state-of-the-art energy facility and supplies all of the North Chicago VAMC's electric and thermal energy, as well as all of the energy required to operate the joint VA/DOD Federal Hospital in the North Chicago area.

Benefits to VA: VA avoids the cost of maintaining the leased property. In addition, VA receives a portion of any energy sales made by the Center to third-party, non-VA users.

Note: North Chicago energy center project was executed as two (2) separate EULs, Phase I and Phase II.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	North Chicago Energy	1.07 acres	▪ Developer to supply VA and joint VA/DOD Federal Hospital with electric and thermal energy ▪ Developer may sell energy to non-VA users ▪ VA receives 50% of balance of any excess electricity sales to grid, 100% of any 3rd party energy sales after management expenses paid	Phase I: 2002 Phase II: 2003 *(Operations began: 2005)*	35 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$42,674	$7,992	$7,355
Cost Savings	Energy Savings	$46,902,150	$7,021,911	$3,790,016
VA Expense	Electric System Upgrade	$349,475	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$46,595,348**	**$7,029,903**	**$3,797,371**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	N/A	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$46,595,348**	**$7,029,903**	**$3,797,371**

Improved VA Operations

Regional Offices & Parking

ALBANY, NEW YORK

Regional Offices & Parking

MOTIVATION: VA recognized the need for additional space at the Samuel S. Stratton VAMC. In addition, the VISN 2 operations were previously located in an outdated and dysfunctional space. Under this EUL, VA leases 2.41 acres of VAMC land to Albany Medical Center and completed, at its own cost and expense, the removal and abatement of all asbestos and hazardous substances from the property, which included the demolition of three buildings, utility trenches and a block garage. Following these lease-mandated improvements, the EUL obligated the lessee to design, develop, construct and then operate and maintain a new, state-of-the-art VA office building to serve as a setting for VISN 2 operations, including a parking facility and an optional commercial facility.

Benefits to Veterans: Veterans receive better access to and improved services from the VISN 2 network as a result of this project.

Benefits to VA: VA receives consideration from this project in the form of avoided property maintenance costs and savings on rent (no cost for the office building space) and parking costs (30 free spots daily).

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Albany Medical Center	2.41 Acres	▪ Lessee to develop and construct a new office building (30,351 sq. ft.) for VA after VA completes the demolition of structures on the designated property ▪ Lessee has the option to develop, construct, operate and maintain a parking facility within 10 years of the effective date and a commercial facility within 2 years of the commencement of construction ▪ Minimum of 30 free daily parking spots for VAMC use over the term of the EUL	2009 *(Operations began: 2011)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$92,967	$18,030	$16,593
Cost Savings	Rental Savings	$6,514,604	$625,749	$610,716
	Parking Savings	$624,968	$55,890	$57,988
VA Expense	Demolition, Abatement Monitor	$553,500	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$6,679,040**	**$699,669**	**$685,297**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Additional Parking Services	$22,162,321	$2,086,560	$1,814,400
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$28,841,361**	**$2,786,229**	**$2,499,697**

Improved VA Operations

Regional Offices & Parking

ATLANTA, GEORGIA

Regional Office Co-location

MOTIVATION: Space and parking deficiencies at the Atlanta VA Regional Office (RO) led VA to collocate the VARO on the Atlanta VAMC campus. Under this EUL, the lessee financed, developed, constructed, operates and maintains a new state-of-the-art RO facility, as well as 484 parking spaces on 5.90 acres of leased VAMC property. The lessee acquired appropriate financing services to enable the Department to benefit from the low-cost financing for the lessee's development of the VARO, providing lower ongoing lease costs to VA. In March 2020, new financing was obtained to fund specific building improvements for the RO.

Benefits to Veterans: Veterans receive better access to services and improved claims processing time as a result of the improved layout and accessibility of the RO located conveniently on the VAMC campus.

Benefits to VA: For VA, this EUL has achieved and continues to yield cost savings for the office space and parking spots available, as well as cost avoidance for the property associated with the lease.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Development Authority of DeKalb County, GA	5.90 acres	▪ Developer to finance, design, construct, operate & maintain 179,328 rentable sq. ft. of RO space and necessary parking ▪ Parking, data and equipment are included in the lease costs	1997 *(Operations began: 2000)*	35 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$235,462	$44,097	$40,582
Cost Savings	Rental Savings	$17,999,301	$2,646,388	$1,924,168
	Parking Savings	$6,748,020	$514,008	$505,230
VA Expense	N/A	$0	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$24,982,783**	**$3,204,493**	**$2,469,980**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Additional Parking Services	$0	$0	$0
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$24,982,783**	**$3,204,493**	**$2,469,980**

Improved VA Operations

Regional Offices & Parking

CHICAGO, ILLINOIS (JESSE BROWN)

Regional Office & Parking

MOTIVATION: The Chicago Regional Office (VARO) and Parking projects were executed in order to collocate the delivery of VA benefit and health care services as well as to correct a long-standing parking deficiency at the Jesse Brown VAMC - formerly "Chicago Westside". Under this EUL, VA leases 2.37 acres for the VARO and 2.58 acres for the parking garage to a Trust. The Trust then engaged a private-sector partner to construct, develop, operate and maintain a state-of-the-art VARO used by the Veterans Benefit Administration as well as a parking structure in close proximity to the Jesse Brown VAMC. The leased properties provide 93,700 square feet of rentable offices space and 1,620 parking spaces.

Benefits to Veterans: Veterans benefit from better access to services and reduced claim processing times as a result of the improved layout and accessibility of the VARO. In addition, free parking spaces help maintain access to the Jesse Brown VAMC, which serves a majority of the poorest Veteran patients in greater Chicago. Demand for services at Jesse Brown VAMC has dramatically increased, as four nearby community hospitals have closed in the five years preceding this project.

Benefits to VA: Obtaining space through this EUL allowed cost-effective project financing with no capital cost to VA. This deal also achieves cost savings for the parking spots available, as well as cost avoidance for the properties associated with the lease.

Summary

Lessee	Property	Key Provisions	Year Awarded	Term
Chicago West Side Enhanced-Use Trust	2.37 acres (Office) 2.58 acres (Parking)	▪ VA pays for turnkey delivery of 93,700 rentable sq. ft. ▪ Lessee provides parking structure of no less than 1,620 parking spaces (with 64 free spaces for VA) and assumes operation and maintenance of the building and all parking	2002 *(Operations began: 2004)*	35 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$197,364	$36,961	$34,015
Cost Savings	Rental Savings	$9,043,084	$1,184,239	$978,602
	Parking Savings	$34,917,788	$1,663,568	$1,634,765
VA Expense	Security and Maintenance	$3,950,658	$232,454	$227,860
Direct Budget Impact	**Fiscal Year Subtotal**	**$40,207,577**	**$2,652,315**	**$2,419,521**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Additional Parking Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$40,207,577**	**$2,652,315**	**$2,419,521**

Improved VA Operations

Regional Offices & Parking

COLUMBIA, SOUTH CAROLINA

Co-location/Mixed-Use Project

MOTIVATION: VA had determined a portion of its Columbia, South Carolina William Jennings Bryan Dorn VAMC campus to be underutilized. Under this EUL, VA leases 25.00 acres of land, which include 6 buildings, to the Keenan Development Associates of South Carolina. The lessee constructed a three-story, 107,000 square foot Class-A office building, in which VBA secured office space through a separate, direct-market lease. In addition to the direct-market lease, VA is provided 10,000 square feet of office space at no cost. After the execution of the initial EUL, the office building was expanded by an additional 30,000 sq. ft. for VA use.

Benefits to Veterans: Veterans receive better access to services as a result of the improved layout and accessibility of the VARO, which was located more than 5 miles from the VAMC before co-locating.

Benefits to VA: VA receives revenue from upfront and ongoing lease payments as well as rental cost savings via the 10,000 sq. ft. at no cost and below market rate rent on the additional 30,000 sq. ft. and avoids the costs associated with maintaining the leased buildings and property.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Keenan Development Associates of South Carolina	14.75 acres	▪ Lessee to design, construct, operate and maintain a 107,000 sq. ft. office building and public safety facility (10,000 sq. ft. provided exclusively to VA at no cost) ▪ $100,000 payment to VA at lease signing ▪ Ongoing lease payments to VA after the 22nd yr. ▪ Additional 30,000 sq. ft. for VA use	2007 *(Operations began: 2009)*	55 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$100,000	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$2,045,811	$0	$0
	Avoided Property Maint. Costs	$638,499	$110,168	$101,386
Cost Savings	Rental Savings	$9,682,627	$948,133	$888,928
	Parking Savings	$356,839	$38,318	$40,315
VA Expense	Maintenance	$1,224,457	$72,000	$107,397
	Building Expansion Expenditure	$9,334,782	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$2,264,536**	**$1,024,620**	**$923,231**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Additional Parking Services	$3,258,814	$360,672	$333,979
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$5,523,350**	**$1,385,291**	**$1,257,210**

Improved VA Operations

Regional Offices & Parking

HOUSTON, TEXAS
Co-location Project

MOTIVATION: VA sought to collocate its Houston Regional Office (VARO) and VAMC in order to improve operations and increase convenience for Veterans. Under this EUL, VA leased 15.82 acres of property on the Houston VAMC campus to Amelang Partners, Inc., who designed, constructed, operates and maintains a new, 123,000 square foot VARO office building and 500 parking spaces for VA's exclusive use, as well as a 17,000 square foot retail center. Through the Lease-Purchase agreement, the VARO and parking were reverted back to VA one year after the completion of construction. In FY 22, a new phase of the Houston EUL began operations, a dual branded hotel consisting of a Hilton Garden Inn and Home 2 Suites, offering a total of 296 rooms. Through the new phase, VA receives access to 200 parking spaces at no cost, use of hotel conference rooms twice a month at no cost and a Veteran discount of 10% on the best available hotel rate.

Benefits to Veterans: Veterans receive better access to services due to the improved layout and accessibility of the Houston VARO and VAMC.

Benefits to VA: VA receives ongoing lease payments and avoids property maintenance costs.

Summary

Lessee	Property	Key Provisions	Year Awarded	Term
Amelang Partners, LLC	15.82 acres	▪ VARO reverted back to VA one year after construction through Lease-Purchase Agreement ▪ $75,000 payment to VA at lease signing ▪ VA receives ongoing lease payments, 200 parking spaces at no cost and use of conference room space twice a month. ▪ Additional payment: VA receives 50% of rent recovered from tenants	1993 *(Operations began: 1995)*	35 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$2,893,764	$180,206	$163,162
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$630,931	$118,160	$108,741
Cost Savings	Rental Savings	$0	$0	$0
	Parking Savings	$267,000	$267,000	$0
VA Expense	N/A	$0	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$3,791,695**	**$565,366**	**$271,903**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Other Services	$268,211	$268,211	$0
Total Consideration	**Fiscal Year Grand Total**	**$4,059,905**	**$833,577**	**$271,903**

Improved VA Operations

Regional Offices & Parking

MILWAUKEE, WISCONSIN

Regional Office & Parking Co-location – Milwaukee I

MOTIVATION: The Milwaukee Regional Office (VARO) was located in a severely antiquated building on a site located three quarters (¾) of a mile from the Milwaukee VAMC, requiring Veterans to use a shuttle to and from the hospital and the VARO. Under this EUL, 5.00 acres of property on the Milwaukee VAMC campus is leased to a Trust, who, by engaging private-sector partner Keenan Development Associates of Milwaukee, LLC, constructed, developed, operates and maintains a new, 96,304 square foot office building and 196-space surface parking facility used by the Milwaukee VARO.

Benefits to Veterans: Providing a new regional office enhances the processing center's service to Veterans through the convenience of continued co-location with the VAMC.

Benefits to VA: This EUL reduces VA operating costs through savings on rent and parking expenses, as well as by providing for the maintenance of the leased property.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Milwaukee Enhanced-Lease Development Trust	5.00 acres	▪ Lessee to finance, design, construct, manage and operate state-of-the-art office space (96,304 rentable sq. ft.) and parking (196 spots) for the Milwaukee VARO ▪ VA receives discount from market rate on full-service rent, after Trust fees	2003 *(Operations began: 2004)*	35 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$199,409	$37,345	$34,368
Cost Savings	Rental Savings	-$1,671,520	$120,213	-$276,187
	Parking Savings	$4,623,677	$353,931	$351,986
VA Expense	Security, Maintenance, LEED Certification	$3,437,744	$199,962	$126,423
Direct Budget Impact	**Fiscal Year Subtotal**	**-$286,178**	**$311,528**	**-$16,256**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Additional Parking Services	$0	$0	$0
	Value of Other Services	$0	$0	$0
Total Consideration[1]	**Fiscal Year Grand Total**	**-$286,178**	**$311,528**	**-$16,256**

[1] Rental cost savings are decreased due to VA's rent being tied to the initial financing which the lessee used to develop the regional office.

Improved VA Operations

Regional Offices & Parking

SALT LAKE CITY, UTAH

Regional Office – Salt Lake City I

MOTIVATION: VA sought to obtain office space for its regional office activities in Salt Lake City. Under this EUL, 4.76 acres of land on the Salt Lake City VAMC campus are leased to Boyer Red Butte Creek 1, L.C., who developed, constructed, manages and maintains a building and related improvements for the purpose of providing rentable space to accommodate the Veterans' Benefits Association (VBA), Veterans' Health Administration (VHA) and the VA Chief Information Officer (CIO), as well as 310 parking spaces for VA's use.

Benefits to Veterans: Veterans receive better access to services as a result of the new Salt Lake City Regional Office.

Benefits to VA: VA receives consideration from this project in the form of ongoing rental payments, cost savings for rent and parking and avoided property maintenance costs.

Summary

Lessee	Property	Key Provisions	Year Awarded	Term
Boyer Red Butte Creek 1, L.C.	4.76 acres	▪ Developer provides VA 103,481 sq. ft. of rentable space ▪ Developer permitted to build commercial office complex, including compatible private uses ▪ Developer pays annual rent to VA according to lease schedule	2001 *(Operations began: 2006)*	35 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$2,884,871	$190,380	$221,279
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$189,917	$35,568	$32,732
Cost Savings	Rental Savings	$21,420,740	$894,944	$1,655,355
	Parking Savings	$5,918,922	$426,420	$400,412
VA Expense	N/A	$0	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$30,414,450**	**$1,547,311**	**$2,309,778**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Additional Parking Services	$0	$0	$0
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$30,414,450**	**$1,547,311**	**$2,309,778**

Improved VA Operations

Consolidation

CLEVELAND, OHIO

Mixed-Use (Office & Parking)

MOTIVATION: VA initially leased all of the Brecksville Division of the Louis Stokes VAMC ("Brecksville Site") to Veterans Development, LLC for redevelopment and VAMC functions were relocated to the Cleveland Wade Park VAMC campus. Under this EUL, the lessee provides 6,962 square feet of office space at no cost to VA, as well as 75 parking spaces per day for 240 months following the execution of the EUL. VA pays for the following through service agreements with the lessee: administrative computer office space (127,365 rentable sq. ft.), 1,925 structured parking spots and domiciliary services. As February 14, 2018, CGA LSVA Residential, LLC has been assigned all rights, title to and interest of the original agreement.

Benefits to Community: This EUL will result in substantial short and long-term economic stimulus for the City of Brecksville and the local economy due to additional tax revenues, sales and job creation.

Benefits to VA: VA received revenue from the upfront lease payment and avoids the costs associated with maintaining the leased buildings and property that would be incurred in the absence of this EUL.

Note: As of 2019, there is no longer any conveyed square footage or acreage at the Cleveland EUL, therefore this project no longer receives Consideration through Avoided Building Maintenance or Property Maintenance Costs.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	CGA LSVA Residential, LLC	100.73 acres; 27 Buildings (796,439 sq. ft.	▪ Lessee paid VA $2 million of direct consideration upon lease execution ▪ Lessee provides rentable office space and parking spaces at no cost to VA	2009 *(Operations began: 2011)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$2,000,000	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$25,733,066	$0	$0
	Avoided Property Maint. Costs	$871,670	$0	$0
	Avoided Cost of Veteran Encounters[1]	$105,510,521	$5,636,504	$2,365,022
Cost Savings	Rental Savings	-$39,263,691	-$4,939,928	-$4,445,333
	Parking Savings	-$13,569,655	-$772,917	-$899,584
VA Expense	Domiciliary Services	$67,437,702	$6,359,290	$6,363,702
	Tenant Improvements	$10,838,415	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$3,005,793**	**-$6,435,631**	**-$9,343,597**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Additional Parking Services	$2,967,911	$266,064	$259,166
	Value of Other Services	$19,074,147	$0	$49,262
Total Consideration	**Fiscal Year Grand Total**	**$25,047,852**	**-$6,169,567**	**-$9,035,169**

[1] In 2021, the number of Veterans and Non-Veterans who received domiciliary services decreased significantly reducing the Cost Avoidance associated with Avoided Cost of Veteran Encounters and Value of Other Services. The census was reduced to mitigate risks related to COVID-19 in a congregate living setting. Additional services were provided virtually or on an outpatient basis.

Improved VA Operations

Consolidation

DURHAM, NORTH CAROLINA

Parking

MOTIVATION: Under this EUL, VA planned to secure necessary space and services to address the VAMC's primary care, research and parking space deficiencies by also allowing the property to be used for commercial development by the lessee and therefore established a Trust to execute the lease for VA and non-VA use in phases. However, due to weak financial market conditions at the time, planned development has not proceeded and all of the development options expired in January 2009. The lessee has the Right of First Offer for the next 10-13 years, but has lost development rights on all tracts. Currently, parking is the only site-specific EUL. Under this project, VA leases 5.45 acres on the VAMC campus, which originally included a parking garage and parking lot with a total of 1,251 parking spaces. Under the lease, the lessee is completely responsible for the management, protection, preservation, maintenance and repair of the parking property.

Benefits to Veterans: Veterans benefit from increased access to parking in close proximity to the VAMC.

Benefits to VA: VA currently receives consideration in the form of upfront lease payments and cost avoidance associated with the maintenance and repair of the property. Further, VA employees receive priority and discounted parking.

Summary

Lessee	Property	Key Provisions	Year Awarded	Term
LCOR Durham Parking, LLC	5.45 acres, 1 Parking Facility & parking lot (331,056 sq. ft.)	▪ After 35 years following lease execution date lessee pays 30% of net proceeds to VA ▪ Lessee to develop additional parking spaces, including 100 dedicated for VA use	2002 *(Operations began: 2002)*	35 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$20,000	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$23,193,650	$2,410,088	$2,439,883
	Avoided Property Maint. Costs	$217,341	$40,706	$37,461
Cost Savings	Rental Savings	$0	$0	$0
	Parking Savings	$1,312,048	$167,289	$129,583
VA Expense	Maintenance, Third Party Report – Parking Deck Survey	$1,091,418	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$23,651,622**	**$2,618,083**	**$2,606,927**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Additional Parking Services	$7,195,484	$822,527	$822,489
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$30,847,106**	**$3,440,610**	**$3,429,416**

Improved VA Operations

Consolidation

SALT LAKE CITY, UTAH

Mixed-Use – Salt Lake City II

MOTIVATION: Prior to the execution of this EUL, several buildings on the leased property were over 50 years old, poorly insulated and had high energy bills. Under the terms of this EUL, VA leases 6.60 acres of property, which included several buildings, to Boyer Red Butte Creek, the developer that constructed the Salt Lake City VA Regional Office. The lessee demolished 6 unusable buildings, remodeled the existing "Building 4" to house the VA staff who worked in the old buildings and constructed a 115,000 square foot commercial office building with 320 parking spaces for VA use.

Benefits to Veterans: Space that will likely be used (at least in part) for medical research may ultimately benefit Veterans, as well as potentially provide research and training opportunities for VA staff.

Benefits to VA: VA receives consideration from this EUL in the form of ongoing lease payments, avoided building and property costs and rental and parking savings.

Summary

Lessee	Prop-erty	Key Provisions	Year Awarded	Term
Boyer Red Butte Creek 2, L.C.	6.65 acres; 6 buildings (44,107 sq. ft.)	▪ Developer pays annual rent to VA according to lease schedule ▪ Developer to construct at least 115,000 sq. ft. commercial office/research/retail space with 320 parking spots	2006 *(Operations began: 2009)*	45 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$2,633,940	$254,900	$295,843
Cost Avoidance	Avoided Building Maint. Costs	$5,241,412	$498,686	$507,658
	Avoided Property Maint. Costs	$263,765	$49,699	$45,737
Cost Savings	Rental Savings	$3,774,797	-$263,787	$414,635
	Parking Savings	$4,675,646	$419,520	$393,933
VA Expense	Asbestos Removal	$350,000	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$16,239,560**	**$959,018**	**$1,657,806**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Additional Parking Services	$0	$0	$0
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$16,239,560**	**$959,018**	**$1,657,806**

Improved VA Operations

Other

HILLSBOROUGH, NJ

Somerville Asset Management Facility

MOTIVATION: In 2003, VA was using only one (1) of four (4) major warehouses on its 165.00-acre Somerville site and overall property maintenance costs were high. This project leases VA's site, which includes four (4) buildings, to Somerville Business Park, LLC, for the purpose of developing and managing an Asset Management Facility located on VA property. The lessee is responsible for all development, construction, operations, maintenance, repair, improvements and renovations of the property and existing buildings. In addition, through two Facility Use Agreements (FUAs), VA leases 86,400 sq. ft. of warehouse space for no rent, paying only operating costs. Following a fire in February 2016, which destroyed approximately half of the warehouse space available at the site including the 86,400s sq. ft. leased to VA, the FUAs were mutually terminated. In 2019, the lessee completed construction of a new 500,000 SF warehouse facility as part of a Phase I redevelopment of the site.

Benefits to VA: Through this lease, VA receives revenue in the form of ongoing rent payments from the lessee. In addition, VA avoids the cost of maintaining the leased building and property and achieves rental savings from warehouse space.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Somerville Business Park, LLC	165.00 acres, 4 Buildings (1,061,988 sq. ft.)	Lessee to pay: ▪ VA receives annual ongoing lease payments and profit participation payments from Lessee ▪ Cost Avoidance for building maintenance and property maintenance	2003 *(Operations began: 2003)*	35 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$7,042,138	$540,000	$540,000
Cost Avoidance	Avoided Building Maint. Costs[1]	$44,670,323	$3,063,835	$2,702,759
	Avoided Property Maint. Costs	$6,580,504	$1,232,390	$1,134,146
Cost Savings	Rental Savings	$7,305,832	$0	$0
	Parking Savings	$0	$0	$0
VA Expense	Operations & Maintenance	$1,733,953	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$63,864,843**	**$4,836,226**	**$4,376,905**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Additional Parking Services	$0	$0	$0
	Value of Other Services	$0	$0	$0
Total Consideration[2]	**Fiscal Year Grand Total**	**$63,864,843**	**$4,836,226**	**$4,376,905**

[1] Approximately half of the sq. ft. for this EUL was destroyed in a 2016 fire, decreasing the amount of Cost Avoidance and eliminating Rental Savings associated with VA occupied space on the property.

[2] On December 17th, 2019, VA executed the first Amendment to the EUL with Somerville Business Park, which revised the participation payments.

Improved VA Operations

Other

MEMPHIS, TENNESSEE

Child Advocacy Center – Memphis I

MOTIVATION: The Memphis Child Advocacy Center EUL project will repurpose and renovate the underutilized Building 8 on the Memphis VAMC campus. Through this EUL, the lessee financed, designed, developed, renovated and will operate and maintain a social service agency for the purpose of providing prevention, intervention and treatment for child sexual abuse victims and non-offending family members. The lessee's use of Building 8 will allow for an expanded professional environment for the support of the main campus of the Memphis Child Advocacy Center. The leased property will provide VA 25 parking spaces at no cost.

Benefits to Veterans: This EUL will expand the administrative capacity of the lessee to provide child advocacy services to Veterans and their families.

Benefits to VA: The EUL allows VA to avoid the maintenance costs associated with the Memphis VAMC campus. This EUL also provides in-kind consideration of 25 parking spaces to VA at no cost.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Memphis Child Advocacy Center	0.43 acres, 1 Building (5,800 sq. ft.)	▪ VA receives cost avoidance ▪ Expanded administrative capacity of child advocacy services available to Veterans ▪ VA receives 25 parking spaces at no-cost	2011 *(Operations began: 2018)*	23 years (Two 20-year extension options)

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$273,531	$76,251	$45,099
	Avoided Property Maint. Costs	$11,810	$3,212	$2,956
Cost Savings	Rental Savings	$0	$0	$0
	Parking Savings	$138,325	$33,120	$34,779
VA Expense	N/A	$0	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$423,665**	**$112,583**	**$82,834**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Additional Parking Services	$0	$0	$0
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$423,665**	**$112,583**	**$82,834**

Improved VA Operations

Other

MINNEAPOLIS, MINNESOTA

Credit Union – Minneapolis I

MOTIVATION: VA had the opportunity to relocate the Fort Snelling Federal Credit Union (FSFCU) from the Minneapolis VAMC campus to an underutilized parcel of VA land. Under this EUL, VA leases 0.5 acres of land to the lessee, who constructed a new 3,000 square foot building. This project allowed for an expansion in the quality of credit union services and the return of the previously leased space to the VAMC for patient and staff purposes.

Benefits to Community: Expanded FSFCU services include a more convenient 24-hour drive-up ATM, extended hours, better privacy measures for financial transactions and improved access to the credit union by car.

Benefits to VA: Through this EUL, VA receives ongoing lease payments from the lessee and avoids the cost of maintaining the leased property.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	Fort Snelling Federal Credit Union	0.50 acres	▪ Lessee builds 3,000 sq. ft. building, with 1,120 sq. ft. four-unit drive-up canopy to house the credit union ▪ VA receives ongoing lease payments	2004 *(Operations began: 2006)*	35 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$141,670	$17,260	$8,630
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$19,941	$3,735	$3,437
Cost Savings	Rental Savings	$0	$0	$0
	Parking Savings	$0	$0	$0
VA Expense	N/A	$0	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$161,610**	**$20,995**	**$12,067**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Additional Parking Services	$0	$0	$0
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$161,610**	**$20,995**	**$12,067**

Improved VA Operations

Other

WEST PALM BEACH, FLORIDA
Public Safety Building

MOTIVATION: The City of Riviera Beach, Florida, sought to construct a satellite public safety facility to service the growing Western portion of the city. VA and the City saw mutual benefit in locating the facility on VA property. Under the EUL, VA provided 0.84 acres of unused land to the City rent free to be used for the construction of the 6,000 square foot facility. In exchange, the City provides 900 square feet of long-term storage space to house VA-owned oversized maintenance equipment, as well as safety training for its 1,600 employees on an as-needed basis.

Benefits to VA: VA receives consideration under this EUL from property maintenance cost avoidance, storage space rental cost savings and value from the fire and safety training provided by the lessee.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	City of Riviera Beach, FL (CRB)	0.84 acres	▪ CRB to construct 6,000 sq. ft. building to house fire and police stations, including 900 sq. ft. to house VA-owned grounds maintenance equipment ▪ CRB to provide fire and safety training to VA's 1,600 employees	1994 *(Operations began: 1996)*	35 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$33,501	$6,274	$5,774
Cost Savings	Rental Savings	$152,302	$11,862	$11,597
	Parking Savings	$0	$0	$0
VA Expense	N/A	$0	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$185,803**	**$18,136**	**$17,371**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Additional Parking Services	$0	$0	$0
	Value of Other Services	$10,000	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$195,802**	**$18,136**	**$17,371**

Community Benefits

Research/Medical Facility

CHARLESTON, SOUTH CAROLINA

Affiliate Partnering

MOTIVATION: The Medical University of South Carolina (MUSC) has long-term plans to expand its facility to include a new patient bed tower, an associated low-rise diagnostic and treatment facility, roadways and parking facilities adjacent to the VAMC. This EUL project leases a one block segment of Doughty Street, a primary VAMC access road, to MUSC to facilitate these development plans.

Benefits to VA: VA receives consideration from this EUL in the form of upfront and ongoing lease payments, as well as avoided property maintenance costs. In addition, the agreement helps to secure the existing, strong affiliate relationship between VA and MUSC while improving surrounding roadways.

Summary

Lessee	Property	Key Provisions	Year Awarded	Term
Medical University of South Carolina (MUSC)	0.49 acres	▪ Lump sum payment of $342,000 when project closes street for construction-related purposes ▪ VA receives ongoing lease payments, ending in 2014	2004 *(Operations began: 2006)*	75 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$342,000	$0	$0
	Ongoing Lease Payments	$1,368,000	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$19,542	$3,660	$3,368
Cost Savings	Rental Savings	$0	$0	$0
	Parking Savings	$0	$0	$0
VA Expense	N/A	$0	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$1,729,542**	**$3,660**	**$3,368**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Additional Parking Services	$0	$0	$0
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$1,729,542**	**$3,660**	**$3,368**

Community Benefits

Research/Medical Facility

MOUNTAIN HOME, TENNESSEE
Medical School – Mountain Home I

MOTIVATION: Previous to the EUL, East Tennessee State University (ETSU)'s short-term leases of land on the James H. Quillen VAMC campus left VA responsible for providing and funding all maintenance and capital improvements on behalf of ETSU. This EUL transfers long-term legal and financial responsibility for the operation, maintenance, repair and improvement of the property to ETSU and has provided for the construction of a new building on the campus to improve medical and research capabilities, the renovation of existing structures, as well as the demolition of unused structures.

Benefits to VA: This EUL achieves cost avoidance to VA for both building and property maintenance.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	East Tennessee State University (ETSU)	31.00 acres, 8 Buildings (383,566 sq. ft.)	▪ ESTU assumes all financial responsibility for the maintenance and capital improvements of all leased buildings and grounds within the EUL in accordance with State historical preservation requirements ▪ VA receives rent free use of approximately 7,000 sq. ft. in Building 2	1998 *(Operations began: 1998)*	35 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$38,190,331	$4,318,953	$3,356,203
	Avoided Property Maint. Costs	$1,236,337	$231,540	$213,082
Cost Savings	Rental Savings	$1,940,307	$136,500	$132,070
	Parking Savings	$0	$0	$0
VA Expense	N/A	$0	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$41,366,975**	**$4,686,993**	**$3,701,354**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Additional Parking Services	$0	$0	$0
	Value of Other Services	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$41,366,975**	**$4,686,993**	**$3,701,354**

Community Benefits

Child Care

WASHINGTON, DC
Child Development Center

MOTIVATION: The Washington, DC VAMC identified a need for increased child care options for its 1,700 full and part-time employees. This EUL provides for a Child Development Center, including a playground, associated parking and drop-off spaces, on the VAMC campus which was constructed and is now managed, operated and maintained by the lessee.

Benefits to the Community: This EUL provides a high-quality, low-cost option for child care to VA and non-VA employees.

Benefits to VA: In addition to improved employee access to on-site child care at a reduced rate, VA also avoids property maintenance costs associated with the leased land.

Summary

Lessee	Property	Key Provisions	Year Awarded	Term
La Petite Academy	1.30 acres	▪ Lessee to finance, design, build and manage an on-site, quality child care center for 100 children ▪ Priority enrollment and a reduced user fee is provided for children of VA employees	1993 *(Operations began: 1995)*	35 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$51,846	$9,710	$8,936
Cost Savings	N/A	$0	$0	$0
VA Expense	N/A	$0	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$51,846**	**$9,710**	**$8,936**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of VA Child Care Provided	$2,704,967	$190,824	$178,152
	Value of Non-VA Child Care Available	$34,470,125	$2,289,888	$2,226,900
Total Consideration	**Fiscal Year Grand Total**	**$37,226,939**	**$2,490,422**	**$2,413,988**

Community Benefits

Golf Course

ST. CLOUD, MINNESOTA

Golf Course – St. Cloud I

MOTIVATION: This project was pursued to allow the City of Saint Cloud, Minnesota to, as the lessee, make significant capital improvements to the existing St. Cloud golf course and therefore increase the value of the property and potential revenue. Since the City has assumed management and operations of the golf course, it has redesigned the course and made significant improvements to the property including landscaping, installation of a security fence and the design and construction of a baseball stadium.

Benefits to Veterans: Veterans receive free rounds of golf.

Benefits to VA: VA receives consideration in the form of annual payments from the lessee and property maintenance cost avoidance.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	City of St. Cloud	45 acres	▪ City provides an offsetting water/sewer credit to VA equal to: ▪ $5,000 per year; ▪ 5% of golf gross revenues during first 20 years; ▪ 7% of golf gross revenues plus 1% of baseball stadium gross revenues over last 15 years of the EUL ▪ Up to 2,000 rounds per year free to VA, along with reserved tee times	1997 *(Operations began: 1998)*	35 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$0	$0	$0
	Annual Consideration Payments	$88,970	$0	$0
Cost Avoidance	Avoided Building Maint. Costs	$0	$0	$0
	Avoided Property Maint. Costs	$1,794,716	$336,106	$309,312
Cost Savings	Water/Sewer Credit	$145,951	$19,260	$17,318
VA Expense	Third Party Reports – Appraisal	$5,500	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$2,024,137**	**$355,366**	**$326,630**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services[1]	Value of Services to Veterans	$254,766	$10,950	$3,173
	Value of Services to Non-Veterans	$0	$0	$0
Total Consideration	**Fiscal Year Grand Total**	**$2,278,903**	**$366,316**	**$329,803**

[1] The value of Enhanced Services decreased for 2020 and 2021 due to the impact of the COVID-19 pandemic.

Community Benefits

Other

CHILLICOTHE, OHIO

Stadium – Chillicothe I

MOTIVATION: VA determined that repairs and upgrades were necessary to maintain the integrity of the VA Memorial Stadium at Chillicothe. This EUL project provides for the maintenance and improvement of the property by the lessee, as well as for the preservation of the stadium as a testament and memorial to Veterans.

Benefits to Veterans: Improvements to the stadium provide Veterans with a venue for activities such as concerts, ball games, etc.

Benefits to VA: This VA Memorial Stadium multi-purpose facility project provides VA ongoing lease payments, use of the stadium two days per year at no cost and property and building maintenance cost avoidance.

Summary

Lessee	Property	Key Provisions	Year Awarded	Term
Ross County Board of Commissioners	4.27 acres, 1 stadium building (5,800 sq. ft.)	▪ Lessee to preserve, operate, manage and maintain the property, which includes VA Memorial Stadium and its accessory facilities ▪ Lessee is responsible for utilities for the multipurpose Memorial Stadium facilities ▪ VA receives annual ongoing payments	2008 *(Operations began: 2009)*	30 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$49,474	$3,809	$0
Cost Avoidance	Avoided Building Maint. Costs	$293,567	$32,480	$28,130
	Avoided Property Maint. Costs	$165,728	$31,893	$29,350
Cost Savings	Rental Savings	$0	$0	$0
	Parking Savings	$0	$0	$0
VA Expense	N/A	$0	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$508,768**	**$68,182**	**$57,480**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Additional Parking Services	$0	$0	$0
	Value of Other Services[1]	$1,420,000	$100,000	$100,000
Total Consideration	**Fiscal Year Grand Total**	**$1,928,768**	**$168,182**	**$157,480**

[1] Previous Consideration Reports accounted for availability of stadium to VA twice per year. The 2021 report corrected this by accounting for availability of stadium for five (5) days per year to VA, per the lease.

PERSHING HALL, PARIS, FRANCE

Hotel/Mixed-Use

MOTIVATION: Beginning in 1928, the Pershing Hall building was used to accommodate American Veterans from World War I and World War II in the form of a club for members of the American Expeditionary Forces, known now as the American Legion. The costs of maintaining this historical landmark, as well as the distance from VA's normal operational realm coupled with the deteriorating conditions of the building, generated interest in leasing the property to a developer to convert the building to a hotel with basic rent. Since the developer assumed management and operations of the hotel under this EUL, the building has been redesigned and significant improvements have been made to the property. In 2017, the lessee began the process of converting the hotel into a mixed-use development with office and retail space. These renovations were completed and opened in February 2021.

Benefits to VA: VA receives consideration in the form of ongoing rent payments and avoided significant building maintenance costs, as well as free meeting space for up to 50 people three (3) times annually.

Summary	Lessee	Property	Key Provisions	Year Awarded	Term
	LA Partners	0.13 acres, 1 Building (34,444 sq. ft.)	▪ Use of building never to counter the USA's interest ▪ Lessee to improve, manage and operate a hotel and restaurant ▪ Lessee to display commemorative plaques and bronzes, original paintings and bronze bust sculptures ▪ VA receives annual ongoing lease payments	1998 *(Operations began: 2000)*	99 years

Outcomes	Description	Cumulative (2006-2022)	2022	2021
Revenue	Upfront Lease Payments	$0	$0	$0
	Ongoing Lease Payments	$4,712,325	$260,850	$359,632
Cost Avoidance	Avoided Building Maint. Costs	$4,170,878	$411,606	$369,957
	Avoided Property Maint. Costs	$5,185	$971	$894
Cost Savings	Rental Savings	$0	$0	$0
	Parking Savings	$0	$0	$0
VA Expense	N/A	$0	$0	$0
Direct Budget Impact	**Fiscal Year Subtotal**	**$8,888,387**	**$673,427**	**$730,482**
Estimated Value of Enhanced Services (Budget Neutral)				
Enhanced Services	Value of Additional Parking Services	$0	$0	$0
	Value of Other Services	$288,186	$20,819	$19,277
Total Consideration	**Fiscal Year Grand Total**	**$9,176,573**	**$694,246**	**$749,760**

Alphabetical Index of EULs

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Atlanta, Georgia – Regional Office Co-location
Augusta, Georgia (I) – Permanent Supportive Housing
Augusta, Georgia (II) – Permanent Supportive Housing
Barbers Point, Hawaii – Transitional Supportive Housing
Batavia, New York – Congregate Living
Battle Creek, Michigan – Permanent Supportive Housing
Bedford, Massachusetts – Permanent Supportive Housing - SRO
Bedford, Massachusetts– Permanent Supportive Housing
Brockton, Massachusetts – Permanent Supportive Housing
Butler, Pennsylvania – Transitional Supportive Housing
Butler, Pennsylvania – Mental Health Facility
Canandaigua, New York – Permanent and Transitional Supportive Housing
Charleston, South Carolina – Affiliate Partnering
Chicago, Illinois (Jesse Brown) – Energy
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Chillicothe, Ohio– Permanent Supportive Housing
Cleveland, Ohio – Mixed-Use (Office & Parking, Residential)
Columbia, South Carolina – Co-location/Mixed-Use Project
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Dayton, Ohio (I) (St. Mary Development) - Senior Supportive Housing (Building 415 & 416)
Durham, North Carolina – Parking
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Northport, New York– Permanent and Transitional Housing Facility
Sacramento, California – Nursing Care Facility
Salem, Virginia– Permanent Housing Facility
Sioux Falls, South Dakota – Affiliated Parking
Topeka, Kansas– Permanent Housing Facility

1. **Direct Service to Veterans**:

- *Supportive Housing* – Housing projects located on or near VA campuses offering safe, affordable shelter and living arrangements. Supportive Housing services offer both permanent and transitional housing services.
  Examples of Supportive Housing
  Permanent Supportive Housing; Transitional Supportive Housing
- *Senior Services* – Housing projects located on or near VA campuses offering safe, affordable shelter and living arrangements for seniors.
  Examples of Senior Services
  Congregate living facilities; assisted living facilities; independent living facilities
- *Special Services* – Additional services VA is not authorized to provide outside of housing, which give Veterans the opportunity to receive additional case management services, crisis triage services and hospice care.
  Examples of Special Services
  Mental health facilities; crisis triage centers; hospice care

2. **Improved VA Operations**:

- Regional Offices & Parking – Veterans Benefits Offices located near VAMC's, which allow for Veterans to receive both health and benefit services in one location as well as allowing for additional parking to be located near VAMCs.
  Examples of Regional Offices & Parking
  Regional offices; parking facilities; colocation; mixed-use facilities
- Consolidation – Consolidation of VAMC operations to lessen the redundancy of services and space between VA locations.
  Examples of Consolidation
  Consolidation projects
- Other – Additional services which allow for the improvement of VA Operations through various forms such as credit unions and public safety buildings.
  Examples of Other
  Child advocacy centers; credit unions; warehouses; visitor centers; public safety buildings

3. **Community Benefits**:

- Research/Medical Facility – Expansion of existing medical facilities to increase relationships between VA and other medical facilities.
  Examples of Research/Medical Facilities
  Medical school; affiliate partnering
- Child Care – Allows for on-site child care to both VA and non-VA affiliated children to reduce cost for VA employees.
  Examples of Child Care
  Child development centers
- Golf – Golf courses available to Veterans at a reduced or free cost.
  Examples of Golf
  Golf courses
- Other – Additional projects which allow for both Veterans and the surrounding communities to realized benefits of the EUL program.
  Examples of Other
  Hotels; stadiums

1. **Revenue**: New cash (both upfront payments and ongoing payments) receipts received by VA. Revenue does not include reimbursement to VA for services rendered.

   Examples of Revenue:
- One-time lump sum payment
- Ongoing lease payments paid to VA

2. **Cost Avoidance**: The portion of the value of goods or services provided by the lessee that VA would have otherwise paid in the absence of the lease. Cost avoidance does not include investment or expenses incurred by the lessee that are over and above what VA was paying or would have to pay. For example, where VA was originally paying to maintain underutilized buildings on VA property and through an EUL, those underutilized buildings were conveyed to a Lessee, VA would be avoiding the building maintenance costs associated with those buildings. Similarly, if a Lessee provides two (2) new services to Veterans, one of which substitutes for a service a VAMC was providing, only the service that substituted for the VA program would be recorded as cost avoidance. (The service that was provided over and above what VA provides would be recorded as an "Enhanced Service.")

   Examples of Cost Avoidance:
- Avoided cost of bed days of care (calculated as the average Number of Veteran Residents utilizing EUL housing per day[1] times the Percent Decrease in Bed Days of Care[2] times the Average Cost of a Bed Day of Care[3] times the Average Number of Days that a Homeless Veteran Spends in Acute Care Per Year[4]) The Average Cost of a Bed Day of Care uses data specific to each fiscal year. Based on reports produced by the VA, it is estimated that housing homeless Veterans leads to a 22% decrease of days spent in acute care, resulting in cost avoidance to VA of approximately 12.2 days of acute care per year per Veteran at a facility. It is assumed that this marginal decrease would be realized by nearby VAMC facilities. Note that housing a homeless Veteran does not completely eliminate the cost of acute care. The value captured in this calculation is the reduction in services required by a Veteran that has been housed in one of these facilities.
- Avoided building and property maintenance calculated using data from VA's FRPC system, which reports actual fiscal year costs per square foot and per acre for VA's facilities and land, respectively. Building maintenance is calculated by multiplying the annual cost per square foot by the square footage of any conveyed facility. Property maintenance is calculated by multiplying the annual cost per acre acreage of any property conveyed.

3. **Cost Savings**: Market price of goods or services supplied to VA through the lease minus VA's current cost to procure these goods or services (including Trust or associated fees) or savings associated with process improvements. All cost savings in this report relate to necessary commodity purchases, such as office space, parking or energy.

   Examples of Cost Savings:
- The difference in cost between the comparable market rate for office space, energy or parking provided for Veterans, VA employees and VA visitors (additional parking not assumed to be paid by VA in the absence of an EUL is valued as an Enhanced Service); and the amount paid by VA for those purchases.
- In order to estimate the value of Cost Savings achieved through energy projects, VA compared actual VA payments for energy to the estimated market price for VA energy use. It is possible, by this methodology, to have positive or negative savings, depending on the market rate. However, VA pays fixed rates that can be adjusted periodically, which are intended to be below market rate.

4. **Enhanced Services**: A service expansion or improvement resulting from the lease with quantifiable value that does not directly affect VA's budget. Enhanced Services include services that do not substitute for VA services, either because the service is not available in quantities to meet demand or because the service falls outside the scope of services currently provided by the local VAMCs (e.g., transitional housing and hospice services provided to augment services provided by VA programs). Similarly, Enhanced Services include discounts on market services that might not otherwise be available (e.g., recreational therapy, child care). Benchmarks for Enhanced Services are obtained using best available market rate (e.g., VA Homeless Per Diem Rate, actual parking or stadium use rates at the EUL facility or other sources). Added to the calculation of Enhanced Services is the value of services rendered for the Veteran and non-Veteran community alike, such as child care services and the value of units made available by Supportive Housing projects

   Examples of Enhanced Services:
- Housing units or child care services made available to the community
- Services provided by the Lessee such as educational training and job placement

[1] According to EUL facility occupancy data

[2] According to Kasprow, Wesley J., and Timothy Cuerdon. Special Needs Grant and Per Diem Programs Final Report. Department of Veterans Affairs, 2010.

[3] Average of MED-GENERAL ACUTE, CLC-LS MAINT NUR, and RES-MH DOMICILIARY from Cost by Treating Specialty report from DSS as reported by fiscal year. This average was used because it is assumed that the reduction in Veteran encounters would occur across a variety of services, and not all Veteran encounters would rise to the level of acute services.

[4] According to Hines VA Spinal Cord Injury/Disorders Center Annual Report 2010

5. **Expenses:** A cost in part or in whole attributed to the EUL (excluding EUL program overhead costs) which is not already subtracted in a calculation of cost savings.

Examples of Expenses

- Ancillary services VA provides to lessee that are not reimbursed
- VA construction costs for the project that are not reimbursed (e.g., VA demos three buildings)
- VA Capital Contributions

Chapter 7.2
Communities Helping Invest through Properties and Improvements Needed for Veterans Act of 2016

Background

Public Law (P.L.) 114-294, the Communities Helping Invest through Property and Improvements Needed for Veterans Act of 2016, also referred to as the CHIP-IN for Veterans Act of 2016, authorizes the Department to carry out a pilot program under which it may accept up to five donations from specified non-federal entities of: (1) real property that includes a constructed facility or that is to be used as the site of a facility constructed by the donor and (2) a facility to be constructed by the donor on real property of the VA. VA's authority to accept donations under the program was extended until December 16, 2026, through P.L. 117-42 (enacted September 30, 2021.) The James M. Inhofe National Defense Authorization Act for Fiscal Year 2023 (NDAA), P.L. 117-263 expanded VA's ability to fund projects from funding available within the Major Construction or Minor Construction accounts. The NDAA language also provides for inclusion of escalation clauses in approved CHIP-IN agreements to account for inflation when necessary and in the best interest of the Department.

The VA is eligible to accept donations after they meet the following conditions:

- Property meets a VA Strategic Capital Investment Planning (SCIP) Process need;
- Included in the SCIP priority list, in the most recent budget submission; or
- Funds have been previously appropriated for the VA facility project or are available from the Major Construction or Minor Construction appropriations.

Donors must:

- Independently donate the real property, improvements, goods or services for the VA facility project in an amount acceptable to the VA and at no additional cost to the federal government.
- Conduct all necessary environmental and historic preservation due diligence; comply with all local zoning requirements (except for federally required studies and consultations).
- Obtain all permits required in connection with the construction of the facility; use construction standards required of the VA when designing and building the facility.

The Government Accountability Office is required to report to Congress, at least biennially, on the donation arrangements entered into under the pilot program.

VA can carry out a pilot program to accept up to five donations for VA facility projects and two have been identified:

1. Omaha, NE: A project/donation in Omaha, NE for an ambulatory care center was approved, constructed and began seeing patients at the end of 2020.

2. Tulsa, OK: A project/donation to construct an inpatient facility to support the Muskogee Veterans Affairs Medical Center (VAMC)'s projected workload in the Tulsa, OK market. VA received a proposal from The Board of Regents for the Oklahoma Agricultural and Mechanical Colleges to donate a site with a building that will be renovated and a parking garage constructed to support the VAMC's requirements as detailed in the project's SCIP Business Case. In the FY 2021 appropriations bill, VA received $120 million for a capital contribution to execute the donation. The Design and Development Agreement was completed and signed in August 2021 between VA; the donor group, Veterans Hospital in Tulsa (VHiT); and the Regents for the Oklahoma Agricultural and Mechnical Colleges. This agreement provides the guidelines for the design and associated funding. This project is currently in design, which is being executed by VHiT with VA's assistance.

Additional candidate requirements for the pilot program can be any of the SCIP 2024 prioritized projects listed in Table 5-1 in *Volume 4, Chapter 5: Strategic Capital Investment Planning Process Project Lists* that can be supported as construction-funded CHIP-IN projects. Similar to the Tulsa and Omaha capital initiatives, SCIP provides VA's capital requirements and donors can submit proposals to fund these initiatives to help mitigate these gaps for VAMCs. VA has not received any additional proposals for CHIP-IN consideration.

8. Appendices

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Appendix A – Strategic Capital Investment Planning Process Decision Criteria Definitions for Major and Minor Construction Business Cases

Administration and Staff Office Priority: Capital asset planning often begins at the facility level where Department of Veterans Affairs (VA) staff identifies needs at their origin – the facility. Corporate capital planning must include that ground-level knowledge to be an inclusive process. This criterion incorporates local priorities into the corporate planning process, allowing those local priorities to have a critical impact to individual project scores.

Projects submitted to the Strategic Capital Investment Planning (SCIP) process for budget year funding consideration will be prioritized by the Veterans Health Administration (VHA), Veterans Benefits Administration (VBA), National Cemetery Administration (NCA), Office of Information Technology (OIT) and Staff Offices. Those individual project priorities will be included in each project's total score for ranking on the SCIP list.

Improve Safety, Compliance and Security: VA is dedicated to ensuring Veterans and their family members, community partners, other visitors and VA Staff are being served and/or work in a safe and secure environment. Mitigating the destruction and injury caused by natural or manmade disasters (including hurricanes, floods, blasts, etc.); ensuring VA mission critical buildings are able to provide service in the wake of seismic events; avoiding problems or injuries caused by the potential failure of critical building systems and deterioration of roads, curbs and walkways; modernizing the OIT infrastructure by making Information Technology (IT) systems commercially viable and cloud-based solutions to the maximum extent possible, including systems for processing vendor claims, updating scheduling and financial and loan reporting; improving compliance with safety and security laws, Federal Information Security Management Act (FISMA) standards; modernizing the real property infrastructure to assure the continuance of VA's multiple missions by complying with building codes, regulations (including supply processing and distribution, inpatient privacy standards, patient aligned care team (PACT) (including women Veterans healthcare space), functional deficiencies for VHA; women's health and environment of care; mission continuation at existing cemeteries for NCA (burial option depletion date data and land irrigation data); counselor offices, hearing rooms and public/non-public separation for VBA; hardening access to equipment/server rooms and IT data systems for OIT; reducing reliance on interruptible sources of energy including the electric grid and delivered fuels; improving compliance with emergency preparedness standards resulting in an improved ability to maintain operations during an emergency, including pandemic readiness, fourth mission requirements; and mitigating threats to persons (physical security) on a VA facility (e.g., duress alarms for VBA, mitigating identified site security vulnerabilities) are of paramount importance.

The three sub-criteria that projects are measured against with respect to improving safety and security are:

- Safety and compliance (excludes seismic)
- Physical and building security/emergency preparedness
- Seismic

Modernize Infrastructure (making the most of current infrastructure/extending useful life): VA is committed to managing its properties in order to minimize the extent to which deficiencies in infrastructure (including IT infrastructure) and other areas impact the delivery of benefits and services to Veterans. Efforts such as VHA's continuous analysis of market assessments, plans to dispose of vacant and underutilized buildings and 3-year rolling facility condition assessments (FCAs) contribute to the Modernize Infrastructure priority. For infrastructure deficiencies, FCAs evaluate the condition of VA buildings using scores A through F and the criticality of building sub-systems. In addition, NCA measures cemetery condition by their National Shrine Commitment goal.

The two sub-criteria projects are measured against with respect to Modernize Infrastructure are:

- Reduce FCA deficiencies (critical)
- Reduce FCA deficiencies (non-critical)

Increasing Access: Serving Veterans is the core of VA's mission. Across the Department, access is defined in different ways depending on the Administration/Staff Office and the services provided. We strive to increase access for Veterans by: ensuring healthcare equity and improving outcomes for all Veterans; ensuring access to national cemeteries; providing virtual access to benefits and services supporting our ability to work more efficiently and handle increasing workload for select VHA strategic planning categories, including those that facilitate the provision of emergency mental health care to less than honorably discharged Veterans and the prevention of Veteran suicide; and enabling internal VA staff to work more efficiently by ensuring our IT infrastructure and the tools that rely on that infrastructure are available and working properly.

The three sub-criteria that projects are measured against with respect to increasing access are:

- Veteran and internal VA staff access to services
- Support structures (including parking deficiencies)
- Utilization/workload

Streamline Capital Assets: In order to provide the highest quality service to Veterans at the right time and in the right place, VA is managing its space inventory by removing excess VA-owned space via demolition, sale or transfer; building new space; converting underutilized space of one type to another type to better suit its mission; renovating space to sustain its function; and using space efficiency strategies such as, but not limited to, collocating (VHA, VBA, NCA and Staff Offices using the vacant or underutilized space of another office), teleworking, cubicle reconfiguration to new space standards and expanding office hours to reduce the need for space.

The three sub-criteria projects are measured against with respect to streamline capital assets are:

- Space – new construction/renovation/conversion
- Space – disposal (via demolition, sale or transfer only)
- Space – space efficiency (includes collocation)

Strategic Plan Alignment: For improved management and performance across the Department, capital projects should contribute to the relevant strategic goals from the Department's Fiscal Year 2022 – 2028 Strategic Plan (found at: https://department.va.gov/about/va-plans-budget-finances-and-performance/), including enhancing Veteran access to all VA services and providing them more ways to get services, improving the timeliness and integration of care, earning Veterans' trust by being accountable and to strive toward excellence in all business operations improving experiences, satisfaction rates, accountability and security for Veterans, increasing VA/Department of Defense (DoD) shared medical facility projects and complying with established energy standards.

The five sub-criteria that construction projects are measured against with respect to Strategic Plan Alignment are:

- Strategic goal 1: VA consistently communicates with its customers and partners to assess and maximize performance, evaluate needs and build long-term relationships and trust. This sub-criterion will not be scored for Minor Construction projects.
- Strategic goal 2**:** VA delivers timely, accessible, high quality benefits, care and services to meet the unique needs of Veterans and all eligible beneficiaries.
- Stewardship goal 4: VA ensures governance, systems, data and management best practices improve experiences, satisfaction, accountability and security.
- DoD Collaboration
- Energy Efficiency and Sustainability

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Appendix B – SCIP Process Decision Criteria Definitions for Major Lease Business Cases

Administration and Staff Office Priority: Capital asset planning often begins at the facility level where VA staff identifies needs at their origin – the facility. Corporate capital planning must include that ground-level knowledge to be an inclusive process. This criterion incorporates local priorities into the corporate planning process, allowing those local priorities to have a critical impact to individual project scores.

Projects submitted to the SCIP planning process for budget year funding consideration will be prioritized by VHA, VBA, NCA, OIT and Staff Offices. Those individual project priorities will be included in each project's total score for ranking on the SCIP list.

Improve Safety, Compliance and Security: VA is dedicated to ensuring Veterans and their family members, community partners, other visitors and VA Staff are being served and/or work in a safe and secure environment. Mitigating the destruction and injury caused by natural or manmade disasters (including hurricanes, floods, blasts, etc.); avoiding problems or injuries caused by the potential failure of critical building systems and deterioration of roads, curbs and walkways; modernizing the OIT infrastructure by making IT systems commercially viable and cloud-based solutions to the maximum extent possible, including systems for processing vendor claims, updating scheduling and financial and loan reporting; improving compliance with safety and security laws, FISMA standards; modernizing the real property infrastructure to assure the continuance of VA's multiple missions by complying with building codes, regulations (including supply processing and distribution, inpatient privacy standards, PACT (including women Veterans healthcare space), functional deficiencies for VHA; women's health and environment of care; mission continuation at existing cemeteries for NCA (burial option depletion date data and land irrigation data); counselor offices, hearing rooms and public/non-public separation for VBA; hardening access to equipment/server rooms and IT data systems for OIT; reducing reliance on interruptible sources of energy including the electric grid and delivered fuels; improving compliance with emergency preparedness standards resulting in an improved ability to maintain operations during an emergency, including pandemic readiness and fourth mission requirements; and mitigating threats to persons (physical security) on a VA facility (e.g., duress alarms for VBA, mitigating identified site security vulnerabilities) are of paramount importance

The two sub-criteria that projects are measured against with respect to Improving Safety and Security are:

- Safety and compliance (excludes seismic)
- Physical and building security/emergency preparedness

Increasing Access: Serving Veterans is at the core of VA's mission. Across the Department access is defined in different ways depending on the Administration/Staff Office and the services provided. We strive to increase access for Veterans by: ensuring healthcare equity and improving outcomes for all Veterans; ensuring they have access to national cemeteries; providing virtual access to benefits and services supporting our ability to work more efficiently and handle

increasing workload for select VHA strategic planning categories, including those that provide emergency mental health care to less than honorably discharged Veterans and the prevention of Veteran suicide; and enabling internal VA staff to work more efficiently by ensuring our IT Infrastructure and the tools that rely on that infrastructure are available and working properly.

The two sub-criteria that projects are measured against with respect to increasing access are:

- Veteran and internal VA staff access to services
- Utilization/workload

Streamline Capital Assets: In order to provide the highest quality service to Veterans at the right time and in the right place, VA is managing its space inventory by leasing new space or replacing/expanding current leased spaces to sustain its function and using space efficiency strategies, such as but not limited to collocating (VHA, VBA, NCA and Staff Offices using the vacant or underutilized space of another office), teleworking, cubicle reconfiguration to new space standards, expanding office hours to reduce the need for space.

The two sub-criteria projects are measured against with respect to Streamline Capital Assets are:

- Space – new or replacement lease/renovation/conversion of leased space
- Space – space efficiency (includes collocation)

Strategic Plan Alignment: For improved management and performance across the Department, capital projects should contribute to the relevant Strategic Goals from the Department's 2022 – 2028 Strategic Plan (found at: https://department.va.gov/about/va-plans-budget-finances-and-performance/), including enhancing Veteran access to all VA services and providing them more ways to get services, improving the timeliness and integration of care, earning Veterans' trust by being accountable and to strive toward excellence in all business operations improving experiences, satisfaction rates, accountability and security for Veterans and VA/DoD shared medical facility projects.

The four sub-criteria that lease projects are measured against with respect to Strategic Plan Alignment are:

- Strategic goal 1: VA consistently communicates with its customers and partners to assess and maximize performance, evaluate needs and build long-term relationships and trust.
- Strategic goal 2: VA delivers timely, accessible, high quality benefits, care and services to meet the unique needs of Veterans and all eligible beneficiaries.
- Stewardship goal 4: VA ensures governance, systems, data and management best practices improve experiences, satisfaction, accountability and security.
- DoD Collaboration

Appendix C – SCIP Process Decision Criteria Definitions for Veterans Health Administration Non-Recurring Maintenance Projects

Veterans Integrated Services Network (VISN) Priority: Capital asset planning often begins at the facility level where VHA staff identifies needs at their origin – the medical center campuses. This criterion represents local priorities for the VHA-wide planning process. A project's VISN priority rank is the measure used for this criterion.

Facility Condition: VA is committed to managing its properties in order to minimize the extent to which deficiencies in infrastructure (including IT infrastructure) and other areas impact the delivery of health care services to Veterans. FCAs evaluate the condition of VHA buildings using scores A through F and the criticality of building sub-systems.

The two sub-criteria that projects are measured against with respect to facility condition are:

- Reduce FCA deficiencies (critical)
- Reduce FCA deficiencies (non-critical)

Planning Priorities: VHA has developed project-specific planning guidance to support the increased use of community care, focusing on providing foundational services and maintenance of physical infrastructure, ensuring pandemic readiness and improving women Veterans health and environment of care. The six sub-criteria that projects are measured against with respect to Planning Priorities are:

- Projects that focus resources with an emphasis on modernization of facilities for delivery of VA foundational services (e.g., primary care, mental health care, VA Care Coordination, etc.);
- Projects that improve the timeliness of services and projects that support suicide prevention, along with its impact on other foundational services;
- Projects that enhance the Department's ability to provide greater choice for Veterans; and
- Projects that modernize systems by providing needed infrastructure improvements (i.e., life, safety or code upgrades focused).
- Women's Health and Environment of Care
- Pandemic Readiness

Energy, Water and Sustainability Management: The Energy Policy Act of 2005 (EPA 2005), the Energy Independence and Security Act of 2007 (EISA 2007), the Energy Act of 2020, Executive Order (EO) 13990 – Protecting Public Health and the Environment and Restoring Science to Tackle the Climate Crisis (Jan 2021), EO 14008 – Tackling the Climate Crisis at Home and Abroad (January 2021), EO 14057 – Catalyzing Clean Energy Industries and Jobs

Through Federal Sustainability (Dec 2021) and related executive orders require Federal agencies to increase energy and water efficiency, move towards carbon-free electricity and decarbonization, meet sustainable building goals to protect the environment and reduce cost and reduce agency greenhouse gas footprint. VA construction projects must comply with these mandates and with VA policies implementing the mandates.

Appendix D – Disposal and Reuse Reports

2022 Disposal and Reuse Report

For these reporting purposes, VA defines "disposal" as inclusive of enhanced-use leases (EUL), even though these are not reported as disposals under the Federal Real Property Profile.

[1] Gross Square Feet (GSF)

Admin	VISN/ District	Station Name	Bldg/ Land #	Description	Total GSF[1]	Acres	Disposal Type
NCA	1	Calverton, NY	4809	Irrigation Pump House-3	300	-	Demolition
NCA	1	Calverton, NY	3T01	Trailer Storage-A (25A yard)	1,656	-	Demolition
NCA	1	Calverton, NY	3T02	Trailer Storage-B (25A yard)	1,430	-	Demolition
NCA	1	Salisbury, NC	4102	Rostrum	-	-	Demolition
NCA	1	Washington Crossing, PA	HA-2	Scott Farm Barn	2,503	-	Direct/Negotiated Sale
NCA	1	Washington Crossing, PA	HA-1	Scott Farm Dwelling (stone)	2,646	-	Direct/Negotiated Sale
NCA	1	Washington Crossing, PA	HA-5	Scott Farm Small Barn	345	-	Direct/Negotiated Sale
NCA	1	Washington Crossing, PA	HA-3	Merrick Dwelling (log house)	2,068	-	Direct/Negotiated Sale
NCA	2	Mountain Home, TN	1301	Admin/Maint Building	4,967	-	Demolition
NCA	3	Ft. Snelling, MN	1602	Activities Center - Kiosk (Trailer)	605	-	Demolition
NCA	3	Leavenworth, KS	3P02	Fuel Tank above ground 500	-	-	Other
NCA	3	Great Lakes, MI	GLNew3	Carport#1 (Headstone Cover)	-	-	Other
NCA	4	Baton Rouge, LA	3001	Service Building	1,633	-	Demolition
NCA	4	Natchez, MS	3001	Service Building (Old)	1,575	-	Demolition
NCA	4	Natchez, MS	Committal Shelter #2	Committal Shelter #2	-	-	Demolition
NCA	4	Ft. Lyon, CO	1001	Administration/PIC Building	1,500	-	Demolition
NCA	4	Ft. Lyon, CO	3T01	Storage Building	120	-	Demolition
NCA	4	Ft. Lyon, CO	3T02	Storage Building	120	-	Demolition
NCA	4	Louisiana, LA	15T1	Temporary Public Restroom Trailer	360	-	Demolition
NCA	4	Louisiana, LA	1T01	Temporary Admin/PIC Trailer	1,200	-	Demolition
VHA	2	Bronx, NY	111	Storage Shed	800	-	Demolition
VHA	4	Lebanon, PA	26	Non-Housekeeping Quarters	10,759	-	Demolition
VHA	4	Lebanon, PA	27	Office	7,252	-	Demolition
VHA	4	Lebanon, PA	154	Engineering Office Trailer	480	-	Other
VHA	5	Perry Point, MD	317	Patient Restrooms	500	-	Demolition
VHA	8	Gainesville, FL	T1B	HRMS	2,160	-	Demolition
VHA	10	Marion, IN	144	Smoke Stack	-	-	Deconstruction
VHA	10	Dayton, OH	307	Health Science	22,575	-	Demolition
VHA	10	Marion, IN	25	Vacant (Ward Building)	32,892	-	Demolition
VHA	10	Marion, IN	122	Vacant (Mess Hall & Kitchen)	37,135	-	Demolition
VHA	10	Marion, IN	35	Quarters (Vacant)	4,490	-	Demolition
VHA	10	Marion, IN	118	Storage (Chemical)	1,020	-	Demolition
VHA	10	Marion, IN	12	Mental Health	24,435	-	Demolition

Admin	VISN/ District	Station Name	Bldg/ Land #	Description	Total GSF[1]	Acres	Disposal Type
VHA	10	Marion, IN	36	Quarters	5,400	-	Demolition
VHA	10	Marion, IN	37	Quarters	3,170	-	Demolition
VHA	10	Marion, IN	38	Quarters	3,040	-	Demolition
VHA	10	Marion, IN	94	Single Garage	400	-	Demolition
VHA	10	Marion, IN	95	Single Garage	400	-	Demolition
VHA	10	Marion, IN	96	2 Car Garage	400	-	Demolition
VHA	10	Marion, IN	149	Transformer Bldg. (Abandoned)	59	-	Demolition
VHA	10	Marion, IN	42	Vacant (Supply Service Building)	5,025	-	Demolition
VHA	10	Saginaw, MI	1T	Temp Surgery Corridor	1,986	-	Demolition
VHA	10	Marion, IN	CC	Connecting Corridors	13,600	-	Other
VHA	12	Hines, IL	231	Salt Storage		-	Loss due to Disaster
VHA	15	St Louis (JB), MO	B-1T	Mental Health Offices	1,286	-	Deconstruction
VHA	15	St Louis (JB), MO	89	Security Station	36	-	Deconstruction
VHA	15	St Louis (JC), MO	29	JC Major Acquisition; Former Thrift Store	40,000	-	Demolition
VHA	15	St Louis (JB), MO	61	Recreation/Auditorium	26,000	-	Demolition
VHA	15	St Louis (JB), MO	63	Gymnasium/Pool	16,938	-	Demolition
VHA	15	Topeka, KS	3824	CWT/TR Housing	1,661	-	Direct/Negotiated Sale
VHA	15	Leavenworth, KS	Wyandotte CBOC 2	Wyandotte CBOC 2	5,959	-	Other
VHA	19	Denver, CO	1	Main Hospital	488,855	-	Public Sale
VHA	19	Denver, CO	19	Research	15,727	-	Public Sale
VHA	19	Denver, CO	21	Research	15,785	-	Public Sale
VHA	19	Denver, CO	24	Canteen/Medical	15,859	-	Public Sale
VHA	19	Denver, CO	39	Emergency Generator	454	-	Public Sale
VHA	19	Denver, CO	Parking	Parking Garage	245,000	-	Public Sale
VHA	20	Walla Walla, WA	7	Vacant – Police	1,720	-	Demolition
VHA	20	Roseburg, WA	T19	Storage	276	-	Loss due to Disaster
VHA	21	San Francisco, CA	T-27	Union Office AFGE Trailer	576	-	Demolition
VHA	21	San Francisco, CA	T-28	Primary Care - Telehealth	620	-	Demolition
VHA	22	Loma Linda, CA	52	Medical Admin	2,180	-	Deconstruction
VHA	22	San Diego, CA	22	Modular 22	2,542	-	Demolition
VHA	22	San Diego, CA	36	EM-SP 150	158	-	Demolition
VHA	22	San Diego, CA	37	EM-SP 151	158	-	Demolition
VHA	22	San Diego, CA	38	EM-SP 152	158	-	Demolition
VHA	22	San Diego, CA	39	EM-SP 153	158	-	Demolition
VHA	22	Albuquerque, NM	49A	MRI	2,218	-	Other
VHA	23	Omaha, NE	27	Staff Smoking Shelter	150	-	Demolition
VHA	23	Omaha, NE	11	Storage Building	628	-	Demolition
VHA	23	Omaha, NE	12	Storage Building	625	-	Demolition

Summary of Potential Disposals and EUL 2023-2027

VISN / District	Location	Description	Bldg/ Land #	Total GSF	Total Acres	Disposal Type
2023						
15	Kansas City, MO	Cooling Tower B15	16	-	-	Demolition
15	Kansas City, MO	Emergency Generator E Bldg 15	21	-	-	Deconstruction
15	Kansas City, MO	Transformer Pad N LBGD 4	11	-	-	Deconstruction
15	Kansas City, MO	Fuel Oil Tank E of B26	49	-	-	Deconstruction
15	Kansas City, MO	Cooling Tower B15	17	-	-	Demolition
15	Kansas City, MO	Cooling Tower NE Bldg 1	33	-	-	Demolition
15	Kansas City, MO	Cooling Tower E Bldg 3	34	-	-	Demolition
15	Kansas City, MO	Cooling Tower	12	-	-	Demolition
15	Kansas City, MO	Covered Shelter	29	-	-	Demolition
15	Kansas City, MO	AHU S of B1	47	-	-	Demolition
Sub-Total 2023				**0**	**-**	
2024						
1	Massachusetts, MA	Pump Control Building	3W01	100	-	Demolition
1	Danville, VA	Vacant Lodge/Office	2101	2,354	-	Demolition
1	New Bern, NC	Equipment Storage Shelter (old committal shelter)	SS-001	-	-	Demolition
1	West Virginia, WV	Committal Shelter A	4801	-	-	Demolition
2	Barrancas, FL	Equipment Storage Shelter	SS-001	-	-	Demolition
3	Great Lakes, MI	Existing Pole Barn	GLNew6	8,084	-	Demolition
5	NMCP, HI	Restroom Bldg (overlook)	1501	1,335	-	Demolition
5	NMCA, AZ	Modular Honor Guard Bldg	34T1	400	-	Demolition
1	Togus, ME	Mothballed	222	2,184	-	Demolition
1	Togus, ME	Fire Station	211	3,571	-	Demolition
1	Togus, ME	Housekeeping Qtrs Single	15	3,048	-	Demolition
1	Togus, ME	Housekeeping Qtrs Single	16	3,030	-	Demolition
1	Togus, ME	Housekeeping Qtrs Single	17	3,030	-	Demolition
1	Togus, ME	Housekeeping Qtrs Single	18	3,024	-	Demolition
1	Togus, ME	Housekeeping Qtrs Single	19	3,024	-	Demolition
1	Togus, ME	Housekeeping Qtrs Single	20	3,130	-	Demolition
1	Togus, ME	Housekeeping Qtrs Single	33	3,457	-	Demolition
1	Togus, ME	Housekeeping Qtrs Single	34	2,930	-	Demolition
1	Togus, ME	Sewage Treatment Plant	245	2,013	-	Demolition
1	Manchester, NH	Storage/Garage	13	565	-	Demolition
1	Manchester, NH	Storage/Garage	14	565	-	Demolition
1	Manchester, NH	Vacant - Director's Quarters	2	2,766	-	Demolition
1	Manchester, NH	Vacant - Administrative	5	5,210	-	Demolition
1	Manchester, NH	Fiscal	3	3,907	-	Demolition
1	Manchester, NH	Human Resources	4	3,732	-	Demolition
1	West Haven, CT	Research	7	6,608	-	Demolition
1	West Haven, CT	Administration	11	5,412	-	Demolition
1	West Haven, CT	AM&M/Center of Excellence	12	5,413	-	Demolition
1	West Haven, CT	IRM/Voluntary/CWT	6	15,845	-	Demolition
1	West Haven, CT	Education-Nursing Admin Bldg	6A	5,479	-	Demolition
2	Bronx, NY	Administrative Offices	119	1,680	-	Demolition

VISN / District	Location	Description	Bldg/ Land #	Total GSF	Total Acres	Disposal Type
2	Canandaigua, NY	Recreation Storage	115	231	-	Demolition
2	Canandaigua, NY	Nursing Home	33	71,443	-	Demolition
2	Canandaigua, NY	SPD, AMMS, & Storage	34	71,660	-	Demolition
2	Syracuse, NY	MAS Business Office	1E-Modular	5,218	-	Demolition
2	Albany, NY	Smoking Shelter	53	900	-	Demolition
2	Albany, NY	Day Hospital	5	6,050	-	Demolition
2	Canandaigua, NY	Single Quarters	20	4,784	-	EUL
4	Pittsburgh, PA University Drive	Research	6	19,385	-	Deconstruction
4	Altoona, PA	Vacant - Storage	4	3,248	-	Demolition
4	Altoona, PA	Home Community Based Care	5A	1,762	-	Demolition
4	Altoona, PA	Home Community Based Care	5B	1,807	-	Demolition
4	Altoona, PA	Vacant - Daycare Center	6A	1,786	-	Demolition
4	Altoona, PA	Vacant - Daycare Center	6B	1,758	-	Demolition
4	Altoona, PA	Garage	10	738	-	Demolition
4	Butler, PA	Domiciliary	3	26,982	-	Demolition
4	Coatesville, PA	Hoptel	18	8,751	-	Demolition
4	Coatesville, PA	Tenant	19	5,498	-	Demolition
4	Coatesville, PA	Administration	26	5,250	-	Demolition
4	Coatesville, PA	Administration	27	5,496	-	Demolition
4	Coatesville, PA	Administration	28	5,498	-	Demolition
4	Lebanon, PA	MOVE! Program and Clinics	144	1,408	-	Demolition
5	Perry Point, MD	Mental Health Nursing Unit	25H	51,887	-	Demolition
5	Perry Point, MD	Vacant - Sports Hut	340	1,103	-	Demolition
5	Perry Point, MD	Guard Booth	97A	80	-	Demolition
5	Martinsburg, WV	PRRP Lodging, Baker House	21	2,764	-	Demolition
5	Perry Point, MD	Village House/Conf. Center	1148	2,984	-	EUL
5	Perry Point, MD	Village House/Conf. Center	1150	3,574	-	EUL
5	Perry Point, MD	Greenhouse	41	4,230	-	Historic Reuse
6	Salem, VA	Engineering/Recreation Storage	46	1,184	-	Deconstruction
6	Salem, VA	Storage	116	228	-	Deconstruction
6	Salem, VA	Storage	117	2,426	-	Deconstruction
6	Salem, VA	Engineering Storage	35	1,360	-	Deconstruction
6	Salem, VA	Engineering Storage	34	1,378	-	Deconstruction
6	Salem, VA	Golf Clubhouse	133	171	-	Deconstruction
6	Salem, VA	Engineering Storage	72	1,344	-	Deconstruction
6	Fayetteville, NC	Engineering Shops/Garages	9	6,073	-	Demolition
6	Hampton, VA	NVCC and Swing Space	50	23,236	-	Demolition
6	Hampton, VA	Mental Health	138	4,859	-	Demolition
6	Hampton, VA	Recreation Therapy & Voluntary Services	52	19,335	-	Demolition
7	Tuscaloosa, AL	Green House	101	3,599	-	Deconstruction
7	Atlanta, GA (Decatur)	Nursing Home Care Unit	9	103,181	-	Demolition
7	Charleston, SC	Myrtle Beach CBOC	5 MYR	13,128	-	Demolition
7	Tuscaloosa, AL	Outleased Offices	6	6,850	-	Historic Reuse
8	Miami, FL	ARF Lab	8	2,171	-	Demolition

VISN / District	Location	Description	Bldg/ Land #	Total GSF	Total Acres	Disposal Type
8	Miami, FL	ARF Lab	9	3,981	-	Demolition
8	Gainesville, FL	MAS	T10	3,600	-	Demolition
8	Gainesville, FL	HRMS	T1A	4,320	-	Demolition
8	Gainesville, FL	Nursing Service	T3	2,894	-	Demolition
8	Gainesville, FL	Police/Security	T7	2,200	-	Demolition
8	Gainesville, FL	Directors Suite/ Tenant	T8	1,440	-	Demolition
8	Gainesville, FL	Multi- Services Trailer	T9	3,600	-	Demolition
8	Tampa, FL	Unassigned Pending Demo	19	2,398	-	Demolition
8	Tampa, FL	Smoking Shelter	T43	259	-	Demolition
8	Tampa, FL	Administration	T49	1,278	-	Demolition
9	Lexington, Leestown KY	EMS Office & Equip/Furniture Stagging	22	7,376	-	Deconstruction
9	Lexington, Leestown KY	Furniture Repair Shop	T112	1,773	-	Demolition
9	Lexington, Leestown KY	Greenhouse - Vacant	46	826	-	Demolition
10	Battle Creek, MI	Rental Quarters	16	5,820	-	Deconstruction
10	Battle Creek, MI	Rental Quarters	17	5,820	-	Deconstruction
10	Battle Creek, MI	Rental Quarters	18	5,820	-	Deconstruction
10	Battle Creek, MI	Engineering Storage	77	3,171	-	Deconstruction
10	Battle Creek, MI	Incinerator Building	97	465	-	Deconstruction
10	Battle Creek, MI	Incinerator Building	154	480	-	Deconstruction
10	Battle Creek, MI	Engineering Storage	155	252	-	Deconstruction
10	Battle Creek, MI	Rental Quarters Garages	23	1,420	-	Deconstruction
10	Battle Creek, MI	Rental Quarters Garages	29	1,438	-	Deconstruction
10	Chillicothe, OH	Vacant Offices	6	16,000	-	Deconstruction
10	Chillicothe, OH	Vacant	5	13,558	-	Deconstruction
10	Chillicothe, OH	Vacant	205	1,520	-	Demolition
10	Chillicothe, OH	Vacant	206	1,716	-	Demolition
10	Chillicothe, OH	Vacant	207	337	-	Demolition
10	Chillicothe, OH	Smoking Shelter (Enclosed)	SS-1	200	-	Demolition
10	Chillicothe, OH	Smoking Shelter (Enclosed)	SS-4	200	-	Demolition
10	Chillicothe, OH	Smoking Shelter (Enclosed)	SS-12	128	-	Demolition
10	Chillicothe, OH	Smoking Shelter (Enclosed)	SS-15	200	-	Demolition
10	Chillicothe, OH	Vacant	250	1,200	-	Demolition
10	Chillicothe, OH	Engineering Shop	228	4,154	-	Demolition
10	Chillicothe, OH	Engineering Shop	38	986	-	Demolition
10	Chillicothe, OH	Engineering Shop	39	862	-	Demolition
10	Chillicothe, OH	Engineering Shop	40	1,324	-	Demolition
10	Chillicothe, OH	Engineering Shop	41	1,391	-	Demolition
10	Chillicothe, OH	Vacant Student Quarters	15	6,605	-	Demolition
10	Dayton, OH	11 Car Garage	209	2,225	-	Demolition
10	Marion, IN	Vacant (Canteen)	50	10,765	-	Demolition
10	Ft. Wayne, IN	Office	7	3,805	-	Demolition
10	Indianapolis, IN	Shelbyville Clinic	A30	6,931	-	Other
12	Danville, IL	Garage (1 car)	75	335	-	Deconstruction
12	Danville, IL	Garage (2 car)	81	653	-	Deconstruction
12	Danville, IL	Garage (2 car)	83	653	-	Deconstruction
12	Milwaukee, WI	Vacant Chapel Historic on EUL	12	7,316	-	Deconstruction
12	Danville, IL	Quarters	31	9,140	-	Demolition
12	Danville, IL	Quarters	32	7,708	-	Demolition

VISN / District	Location	Description	Bldg/ Land #	Total GSF	Total Acres	Disposal Type
12	Danville, IL	Quarters	33	7,162	-	Demolition
12	Danville, IL	Quarters	37	6,161	-	Demolition
12	Danville, IL	Quarters	38	5,722	-	Demolition
12	Danville, IL	Quarters	34	4,942	-	Demolition
12	Danville, IL	Garage (2 car)	82	653	-	Demolition
12	Iron Mountain, MI	Administrative	3	4,169	-	Demolition
12	Milwaukee, WI	Quonset Hut	T105	2,085	-	Demolition
12	Milwaukee, WI	Quonset Hut	T106	1,047	-	Demolition
12	Milwaukee, WI	Quonset Hut	T107	1,047	-	Demolition
12	Milwaukee, WI	Quonset hut	T114	980	-	Demolition
12	Milwaukee, WI	Vacant Ward Memorial Theater on EUL	41	21,986	-	EUL
15	St Louis, MO Jefferson Barracks	Domiciliary Modular	3T	2,660	-	Deconstruction
15	Topeka, KS	Athletic Field Facility	251	181	-	Demolition
15	St Louis, MO	IRM and Hypertension Office	3	13,779	-	Demolition
15	St Louis, MO	Engineering Office	4	6,266	-	Demolition
15	St Louis, MO	Research	6	7,287	-	Demolition
15	St Louis, MO	Research	6A	7,722	-	Demolition
15	St Louis, MO	Research	7	6,399	-	Demolition
15	St Louis, MO	Research	7A	2,367	-	Demolition
15	St Louis, MO	Garage and Motorpool	14	3,339	-	Demolition
15	St Louis, MO	OEF/OIF Clinic	5T	3,024	-	Demolition
15	St Louis, MO	Engineering	16	12,052	-	Demolition
15	St Louis, MO	Care in the Community/Sim Center	1T	8,088	-	Demolition
15	St Louis, MO	Boiler Plant	8	7,054	-	Demolition
15	St Louis, MO	Chiller Plant	8A	6,388	-	Demolition
15	St Louis, MO	Emergency Generator	8B	588	-	Demolition
15	St Louis, MO	Chiller Plant Addition	8C	598	-	Demolition
15	St Louis, MO	Gas Meter House	11	165	-	Demolition
15	Poplar Bluff, MO	Quality/Risk Management	3	3,554	-	Demolition
15	Poplar Bluff, MO	Homeless Care/Police Training/Contracting	4	3,554	-	Demolition
15	Poplar Bluff, MO	Garage/Storage	10	350	-	Demolition
15	Leavenworth, KS	MAS Records	T150	5,014	-	Other
16	North Little Rock, AR	Rock house at compound	158	4,542	-	Deconstruction
16	North Little Rock, AR	Small bldg. at compound	162	320	-	Deconstruction
16	North Little Rock, AR	Vacant Animal Facility	75	14,294	-	Deconstruction
16	Shreveport, LA	Modular Storage Building	29	3,200	-	Deconstruction
16	Shreveport, LA	Storage Bldg	36	4,125	-	Deconstruction
17	Dallas, TX	Laundry	12	28,270	-	Deconstruction
17	Dallas, TX	Human Resources PIV ID Offices	5	3,419	-	Deconstruction
17	Dallas, TX	Day Treatment/Day Hosp.	6	12,871	-	Deconstruction
17	Dallas, TX	ACQ & MAT Managt	8	8,129	-	Deconstruction

VISN / District	Location	Description	Bldg/ Land #	Total GSF	Total Acres	Disposal Type
17	Dallas, TX	Engineering Service (Admin)	9	9,396	-	Deconstruction
17	Dallas, TX	Boiler Plant	10	4,530	-	Deconstruction
17	Dallas, TX	Warehouse	44	30,051	-	Deconstruction
17	Dallas, TX	Fiscal/MCCR	45	11,924	-	Deconstruction
17	Dallas, TX	VA Police/Administration	T46	1,052	-	Deconstruction
17	Dallas, TX	Fiscal	T47	1,112	-	Deconstruction
17	Dallas, TX	CWT Admin	TT50	2,077	-	Deconstruction
17	Dallas, TX	Recreation Svc	T48	1,002	-	Deconstruction
17	Dallas, TX	MISC//Safety Admin	TT49	4,196	-	Deconstruction
17	Dallas, TX	Storage - Engineering	27	2,106	-	Deconstruction
17	Kerrville, TX	Two Car Garage	85	409	-	Deconstruction
17	Kerrville, TX	Two Car Garage	87	409	-	Deconstruction
17	Kerrville, TX	Two Car Garage	88	409	-	Deconstruction
17	Kerrville, TX	Two Car Garage	32	409	-	Deconstruction
17	Temple, TX	AFGE Union (Modular Bldg)	209	5,660	-	Direct/Negotiated Sale
17	Temple, TX	SAMS	211	5,660	-	Direct/Negotiated Sale
17	Temple, TX	Nursing Education	212	5,660	-	Direct/Negotiated Sale
17	Temple, TX	Police	214	5,660	-	Direct/Negotiated Sale
17	Temple, TX	Social Work	215	4,120	-	Direct/Negotiated Sale
17	Dallas, TX	CWT Homeless Temp Housing 2 Pleasant	PRRTP 2	1,748	-	Public Sale
19	Grand Junction, CO	Administration	5	6,787	-	Deconstruction
19	Grand Junction, CO	Administration-Education	6	6,564	-	Deconstruction
19	Grand Junction, CO	Support Shops	12	1,800	-	Deconstruction
19	Grand Junction, CO	Administration	36	8,011	-	Deconstruction
19	Muskogee, OK	Smoking Shelter	57	-	-	Deconstruction
19	Denver, CO	Vacant - Offices	4	4,866	-	Demolition
19	Denver, CO	Vacant - Engineering	6	3,567	-	Demolition
19	Denver, CO	Vacant - Boiler Plant	8	3,359	-	Demolition
19	Denver, CO	Vacant - Gas meter House	15	161	-	Demolition
19	Denver, CO	Storage	18	3,419	-	Demolition
19	Denver, CO	Vacant - Pump House	20	214	-	Demolition
19	Denver, CO	Vacant - Generator Building	25	397	-	Demolition
19	Denver, CO	Vacant - Emergency Generator	26	485	-	Demolition
19	Denver, CO	Vacant - PTSD/Offices	38	23,295	-	Demolition
19	Oklahoma City, OK	Friendship PRRTP House	PRRTP	6,892	-	Demolition
19	Oklahoma City, OK	Friendship House North Shop	PRRTP-N	4,674	-	Demolition
19	Fort Harrison, MT	EUL Housing	36	4,000	-	EUL
20	Roseburg, WA	Golf Hut	54	664	-	Demolition
20	Seattle, WA	Mental Health	24	26,459	-	Demolition
20	Seattle, WA	Med. Specialties/Facilities	18	21,226	-	Demolition
20	American Lake, WA	Maintenance Office	27	889	-	Demolition

VISN / District	Location	Description	Bldg/ Land #	Total GSF	Total Acres	Disposal Type
20	American Lake, WA	Maintenance Shops	50	5,619	-	Demolition
20	American Lake, WA	Storage	86	469	-	Demolition
20	American Lake, WA	Storage	T97	932	-	Demolition
20	American Lake, WA	Canteen	132	12,879	-	Demolition
20	American Lake, WA	Storage	112	320	-	Demolition
20	White City, OR	Supply Chain Management	250	21,612	-	Other
20	Portland, OR	Spanish Amer War Mem	MEM-1	-	-	Transfer - State Home
21	Sacramento, CA	Dermatology	801B Dermatology	1,440	-	Deconstruction
21	Sacramento, CA	OIT combined with 810	811	1,473	-	Deconstruction
21	Martinez, CA	Day Treatment Center	AB5	1,440	-	Demolition
21	Martinez, CA	Biomedical Engineering	BM1	1,300	-	Demolition
21	Martinez, CA	BDMS/Engineering/Social Work	AB7	12,960	-	Demolition
21	Martinez, CA	Pharmacy/CBHC (office)	AB6	7,920	-	Demolition
21	Sacramento, CA	Derm Trailer	801A	1,440	-	Demolition
21	Sacramento, CA	Occup Health	722a	1,440	-	Demolition
21	Palo Alto, CA	Animal Research Facility	54	18,100	-	Demolition
21	Palo Alto, CA	Polytrauma Office Trailer	T7A	1,440	-	Demolition
21	Palo Alto, CA	Polytrauma Office Trailer	T7B	1,440	-	Demolition
21	Palo Alto, CA	Polytrauma Office Trailer	T7C	1,440	-	Demolition
21	Menlo Park, CA	Garage	T45	3,500	-	Demolition
21	Menlo Park, CA	Engineering	303	20,200	-	Demolition
21	Reno, NV	Vacant - Engineering	530 E. Taylor Street	1,532	-	Demolition
21	Reno, NV	Vacant - Engineering	635 E. Taylor Street	903	-	Demolition
21	Reno, NV	Vacant - Engineering	1030 Wilson Avenue	2,782	-	Demolition
21	San Francisco, CA	Animal Research Trailer	T-23	821	-	Demolition
21	Livermore, CA	AST 1k gal	64ast	-	-	EUL
21	Livermore, CA	Sludge containment	72	-	-	EUL
22	Prescott, AZ	Credit Union	T5	4,916	-	Deconstruction
22	Prescott, AZ	Garage (Residential	99	300	-	Demolition
22	Tucson, AZ	Vacant (scheduled for disposal)	T38	1,700	-	Demolition
22	Tucson, AZ	Admin.	T38B	1,700	-	Demolition
22	Los Angeles, CA	Radiation Therapy	345	14,217	-	Demolition
22	Los Angeles, CA	Administration & Mental Health	401	31,076	-	Demolition
22	Los Angeles, CA	Comprehensive Homeless Center	402	26,538	-	Demolition

VISN / District	Location	Description	Bldg/ Land #	Total GSF	Total Acres	Disposal Type
22	Los Angeles, CA	Hazmat Building	233	840	-	Demolition
22	Sepulveda, CA	Vacant Theater	21	20,000	-	Demolition
22	Sepulveda, CA	Research	85	1,819	-	Demolition
22	Sepulveda, CA	Quarters/Vacant	88	1,577	-	Demolition
22	Sepulveda, CA	Quarters/Vacant	91	2,758	-	Demolition
22	Los Angeles, CA	Vacant	156	60,000	-	EUL
22	Los Angeles, CA	Vacant	157	60,000	-	EUL
22	Los Angeles, CA	Dietetics	300	60,650	-	EUL
23	Sioux Falls, SD	Vacant Space	T15	3,280	-	Demolition
23	Minneapolis, MN	Admin - Modular	77	6,300	-	Demolition
23	Omaha, NE	Storage Building	22	1,036	-	Demolition
23	Des Moines, IA	Quarters	6	3,900	-	Demolition
23	Iowa City, IA	A&MM Warehouse	19	560	-	Demolition
23	Iowa City, IA	Miscellaneous Services Building	20	3,897	-	Demolition
Sub-Total 2024				**1,666,493**	**-**	
		2025				
1	White River Junction, VT	Grounds Shed	T10	1,545	-	Demolition
1	Newington, CT	Vacant	44T	2,630	-	Demolition
2	Canandaigua, NY	Oil House	75	224	-	Demolition
2	Bath, NY	Quarters	54	3,148	-	Demolition
2	Bath, NY	Quarters	55	1,899	-	Demolition
2	Bath, NY	Quarters	56	2,023	-	Demolition
2	Bath, NY	Quarters	50	2,491	-	Demolition
2	Bath, NY	Quarters	51	2,516	-	Demolition
2	Bath, NY	Quarters	52	3,458	-	Demolition
2	St. Albans, NY	Shops/Vacant NHCU	92	37,984	-	Demolition
2	St. Albans, NY	EMS/Vacant NHCU	93	40,510	-	Demolition
2	St. Albans, NY	Vacant Radiation Therapy	90	6,122	-	Demolition
2	Northport, NY	Vacant	1	25,098	-	Demolition
2	Northport, NY	Vacant	2	74,125	-	Demolition
2	Canandaigua, NY	Storage	70	300	-	EUL
2	Canandaigua, NY	Storage	76	4,350	-	EUL
2	Canandaigua, NY	Storage	77	3,151	-	EUL
4	Lebanon, PA	Modular Building	99	16,672	-	Deconstruction
4	Wilmington, DE	Home-Based Primary Care	2	3,430	-	Demolition
4	Wilmington, DE	Offices	3	4,952	-	Demolition
4	Wilmington, DE	Logistics	4	4,952	-	Demolition
4	Wilmington, DE	Cape May CBOC	460GB	3,718	-	Demolition
4	Butler, PA	Connecting Corridors	CC	3,150	-	Demolition
4	Butler, PA	Main Building	1	222,977	-	Demolition
4	Lebanon, PA	Quarters Garage	28	2,512	-	Demolition
4	Lebanon, PA	HCCL Building	4	5,433	-	Demolition
4	Lebanon, PA	HCCL Building	5	2,786	-	Demolition
4	Lebanon, PA	Outleased - Project Search	25	4,606	-	Demolition
5	Perry Point, MD	Mental Health Nursing Unit	24H	41,006	-	Demolition
5	Perry Point, MD	NCCC Dormitory	9H	54,515	-	Demolition
5	Perry Point, MD	Village House/Vacant (switch to CHEP)	1173	2,746	-	Demolition
5	Perry Point, MD	Domiciliary	1H	11,917	-	Demolition
5	Perry Point, MD	Vacant – Domiciliary	2H	12,571	-	Demolition

VISN / District	Location	Description	Bldg/ Land #	Total GSF	Total Acres	Disposal Type
5	Perry Point, MD	Vacant – Administration	3H	12,508	-	Demolition
5	Perry Point, MD	Finance / Accounting	4H	12,947	-	Demolition
5	Perry Point, MD	Directors Office / Employee Education	5H	14,537	-	Demolition
5	Perry Point, MD	Escort Service / Prosthetics	6H	3,327	-	Demolition
5	Baltimore, MD	Administration (Loch Raven)	4	16,198	-	Demolition
5	Baltimore, MD	HBPC Administration (Loch Raven)	2	2,870	-	Demolition
5	Martinsburg, WV	Motor Pool Storage	354	167	-	Demolition
5	Martinsburg, WV	HBPC/Community Health	413	5,097	-	Demolition
5	Perry Point, MD	Administration	15	17,277	-	Historic Reuse
6	Salem, VA	Pump House	23	240	-	Deconstruction
6	Fayetteville, NC	Health Admin Services	8	5,557	-	Demolition
6	Fayetteville, NC	Smoking Shelter	62	240	-	Demolition
9	Nashville, TN	Homeless Veterans Service Center	HVSC	2,500	-	Other
10	Chillicothe, OH	Vacant Offices	2	16,000	-	Demolition
10	Chillicothe, OH	Quarters - Vacant	13	4,325	-	Demolition
10	Chillicothe, OH	Quarters - Vacant	14	4,343	-	Demolition
10	Chillicothe, OH	Storage	17	3,571	-	Demolition
10	Chillicothe, OH	Student Quarters	12	4,766	-	Demolition
10	Chillicothe, OH	Vacant	4	15,418	-	Demolition
10	Chillicothe, OH	Vacant	8	12,772	-	Demolition
10	Chillicothe, OH	Vacant Student Quarters	16	6,598	-	Demolition
10	Dayton, OH	Liberty House Museum	225	6,960	-	Demolition
10	Marion, IN	Vacant Pump House, Well No. 3	120	266	-	Demolition
10	Ft. Wayne, IN	Garage	10	800	-	Demolition
10	Dayton, OH	Duplex Residence	210	5,760	-	EUL
10	Dayton, OH	Duplex Residence	211	5,760	-	EUL
10	Dayton, OH	Duplex Residence	212	5,760	-	EUL
10	Dayton, OH	Duplex Residence	213	5,760	-	EUL
10	Dayton, OH	Duplex Residence	214	5,760	-	EUL
12	Hines, IL	Quarters	23	3,108	-	Demolition
12	Hines, IL	Quarters	24	8,141	-	Demolition
12	Hines, IL	Quarters	25	7,299	-	Demolition
12	Hines, IL	Quarters	26	7,299	-	Demolition
12	Hines, IL	Quarters	27	4,442	-	Demolition
12	Hines, IL	Quarters	28	7,299	-	Demolition
12	Hines, IL	Quarters	29	7,299	-	Demolition
12	Hines, IL	Quarters Garage	31	1,877	-	Demolition
12	Hines, IL	Quarters Garage	32	2,293	-	Demolition
12	Chicago, IL	Energy Center	6b	21,592	-	Other
15	Kansas City, MO	Helicopter Pad	43	-	-	Deconstruction
15	Topeka, KS	Incinerator	44	935	-	Demolition
15	Leavenworth, KS	Admin.-Gnds/Trans	53	4,499	-	Demolition
15	Poplar Bluff, MO	MRI Building	14	890	-	Demolition
15	Marion, IL	Modular Building -3	TMD3	1,956	-	Demolition
15	Kansas City, MO	MRI	39	1,640	-	Direct/Negotiated Sale
15	Kansas City, MO	MRI #2	39A	825	-	Direct/Negotiated Sale
16	Biloxi, MS	Facilities Management Office	51	1,500	-	Deconstruction

VISN / District	Location	Description	Bldg/ Land #	Total GSF	Total Acres	Disposal Type
16	Biloxi, MS	Quarters	6	3,000	-	Deconstruction
16	Biloxi, MS	Quarters	7	5,000	-	Deconstruction
16	Biloxi, MS	Interior Design / CFM Office	8	5,000	-	Deconstruction
16	North Little Rock, AR	Metal Bldg. at compound	176	3,485	-	Deconstruction
16	Biloxi, MS	Hot Water Plant	T44	1,180	-	Demolition
16	Biloxi, MS	Canteen Retail	57	6,680	-	Demolition
16	Fayetteville, AR	Pre-Engineered Metal Bldg Smoke Shed	48	300	-	Demolition
17	Waco, TX	F.M.S./Shops	24	10,630	-	Demolition
17	Waco, TX	Smoking Shelter	SS1	-	-	Demolition
19	Grand Junction, CO	Smoke Shelter	41	-	-	Deconstruction
19	Fort Harrison, MT	Vacant Storage	43	4,698	-	Demolition
19	Fort Harrison, MT	Misc Storage	54	480	-	Demolition
19	Fort Harrison, MT	Vacant Boiler Plant	142	5,427	-	Demolition
19	Muskogee, OK	Rehab Medicine - Polytrauma Outpatient Clinic	6	2,894	-	Demolition
19	Muskogee, OK	HRMS Administration	7	2,894	-	Demolition
19	Muskogee, OK	HRMS Administration	8	2,894	-	Demolition
19	Muskogee, OK	Community Care Service	9	2,894	-	Demolition
19	Muskogee, OK	Community Care Service	10	2,302	-	Demolition
19	Salt Lake City, UT	Safety	T4	120	-	Demolition
19	Sheridan, WY	FMS/Paint shop	55	1,800	-	Demolition
19	Fort Harrison, MT	Storage	31	3,255	-	Historic Reuse
19	Fort Harrison, MT	Storage	47	9,600	-	Historic Reuse
19	Miles City, MT	Boiler Plan MC	10	8,857	-	Legislated Transfer
19	Miles City, MT	Quarters	2	5,040	-	Legislated Transfer
19	Miles City, MT	Vacant Quarters	4	2,620	-	Legislated Transfer
19	Miles City, MT	Auditorium MC	8	9,326	-	Legislated Transfer
19	Miles City, MT	Administration Bldg/CBOC	1	112,012	-	Legislated Transfer
19	Miles City, MT	Miles City Police Outlease	3	3,095	-	Legislated Transfer
19	Miles City, MT	Vacant Quarters	5	3,584	-	Legislated Transfer
19	Miles City, MT	Vacant Quarters	6	3,584	-	Legislated Transfer
19	Miles City, MT	Garages MC	7	4,716	-	Legislated Transfer
19	Miles City, MT	Outleased Garage	13	2,520	-	Legislated Transfer
19	Miles City, MT	Meter House	14	1,656	-	Legislated Transfer
19	Miles City, MT	Community Living Center	15	17,709	-	Legislated Transfer
19	Miles City, MT	Rehab & EMS Building	20	4,193	-	Legislated Transfer
19	Miles City, MT	Miles City VAMC	3	-	14.50	Legislated Transfer
19	Miles City, MT	Switchgear Structure	17	-	-	Legislated Transfer
19	Miles City, MT	Generator Structure	18	-	-	Legislated Transfer
19	Miles City, MT	Generator Structure MC	19	-	-	Legislated Transfer
19	Miles City, MT	Ambulance Entrance	21	-	-	Legislated Transfer
19	Miles City, MT	UST Building 10 #2	101UST	-	-	Legislated Transfer
19	Miles City, MT	UST Boiler	UST10	-	-	Legislated Transfer
19	Miles City, MT	UST Eng-Gen	UST18	-	-	Legislated Transfer
20	White City, OR	Domiciliary Bed	208	18,595	-	Deconstruction
20	Roseburg, OR	Storage	T15	4,535	-	Demolition
20	Seattle, WA	Canteen Retail Store	20	5,198	-	Demolition
20	Seattle, WA	Canteen Bldg.	22	10,575	-	Demolition

VISN / District	Location	Description	Bldg/ Land #	Total GSF	Total Acres	Disposal Type
20	Walla Walla, WA	Storage	40	461	-	Demolition
21	Fresno, CA	Engineering Administration	T-5	600	-	Demolition
21	Fresno, CA	Switch Gear	19	2,401	-	Demolition
21	Martinez, CA	Research	R-4	7,920	-	Demolition
21	Sacramento, CA	Dermatology	801	2,880	-	Demolition
21	Sacramento, CA	Eye Clinic	720	6,434	-	Demolition
21	Sacramento, CA	Admin	803	1,147	-	Demolition
21	Sacramento, CA	Social Work	802	1,443	-	Demolition
21	Sacramento, CA	Social Services	800	3,552	-	Demolition
21	Palo Alto, CA	Research/Admin	4	75,000	-	Demolition
21	Palo Alto, CA	Sunnyvale Research Center Annex	SVC 1034	4,205	-	Demolition
21	Palo Alto, CA	Administrative	MVC 100	40,126	-	Demolition
21	Menlo Park, CA	Boiler House	114	6,200	-	Demolition
21	San Francisco, CA	Medical Research / VMU	12	38,910	-	Demolition
21	San Francisco, CA	Medicine Research & Admin	18	9,711	-	Demolition
21	San Francisco, CA	Animal Facility	21	1,725	-	Demolition
21	San Francisco, CA	Mental Health Trailer	31	1,508	-	Demolition
21	San Francisco, CA	NCIRE / Research	14	6,480	-	Demolition
21	San Francisco, CA	Medical Offices/Cardiology	T-24	1,056	-	Demolition
21	San Francisco, CA	Sausalito Storage Shed	662SAUS	2,500	-	GSA Disposal Authority
21	San Francisco, CA	Sausalito Main Annex	662SAUS 1	37,800	-	GSA Disposal Authority
21	San Francisco, CA	Sausalito Annex	1303	-	1.72	GSA Disposal Authority
21	Fresno, CA	Merced CBOC Succeeding	TBD	8,620	-	Other
21	Fresno, CA	Oakhurst CBOC Succeeding	Oakhurst CBOC	8,500	-	Other
22	Los Angeles, CA	Greenhouse	249	2,800	-	Deconstruction
22	Long Beach, CA	Nursing Homecare Unit	133	58,760	-	Demolition
22	Long Beach, CA	Wards, Psych Admin.	128	93,939	-	Demolition
22	Long Beach, CA	Recreation, Rehab	136	1,049	-	Demolition
22	Los Angeles, CA	Police HQ	236	6,818	-	Demolition
22	Sepulveda, CA	Utilities	43	555	-	Demolition
22	Los Angeles, CA	Research/MIREC (Brentwood)	210	35,399	-	EUL
23	Fargo, ND	Admin Bldg	30	4,862	-	Demolition
23	Minneapolis, MN	Storage	18	80	-	Demolition
23	Omaha, NE	Day Hospital	8	3,670	-	Demolition
Sub-Total 2025				**1,659,954**	**16.22**	
2026						
4	Butler, PA	Facility Management	46	9,762	-	Demolition
5	Perry Point, MD	Modular buildings	101B,C	5,186	-	Deconstruction
5	Perry Point, MD	Electrical Substation - Obsolete	331	-	-	Deconstruction

VISN / District	Location	Description	Bldg/ Land #	Total GSF	Total Acres	Disposal Type
9	Lexington, KY Leestown	Kitchen, Pharmacy, Warehouse	3	45,665	-	Demolition
10	Cincinnati, OH	Administration	3	18,140	-	Demolition
12	Danville, IL	Engineering quonset hut - storage	T111	1,298	-	Demolition
12	Danville, IL	Engineering quonset hut - storage	T110	1,162	-	Demolition
12	Danville, IL	Engineering quonset hut - storage	T112	1,162	-	Demolition
12	Danville, IL	Engineering quonset hut - storage	T113	1,298	-	Demolition
12	Danville, IL	Engineering quonset hut - storage	T114	1,162	-	Demolition
15	Poplar Bluff, MO	MAS/Travel Consult/Programmatic	5	6,377	-	Demolition
16	Fayetteville, AR	Nurse Education	46	2,250	-	Demolition
16	Houston, TX	Modular Building	121	15,181	-	Demolition
17	Kerrville, TX	Personnel Quarters	49	2,898	-	Deconstruction
17	Kerrville, TX	Personnel Quarters	50	2,754	-	Deconstruction
17	Kerrville, TX	Personnel Quarters	51	2,754	-	Deconstruction
19	Fort Harrison, MT	Emergency Generator	159	-	-	Demolition
20	White City, OR	Swing, DAV and CRD Storage	222	18,883	-	Deconstruction
20	White City, OR	Shop, Swing and Recreation	223	18,883	-	Deconstruction
21	Palo Alto, CA	Modular Building	MB3	19,500	-	Demolition
21	Palo Alto, CA	Modular Building	MB1	14,900	-	Demolition
21	Palo Alto, CA	Modular Building	MB2	14,900	-	Demolition
21	Palo Alto, CA	Diagnostic Radiology Center	102	16,400	-	Demolition
21	Palo Alto, CA	Administration	6	77,400	-	Demolition
21	Livermore, CA	Clinical/Inpatient Med	62	102,534	-	EUL
21	Livermore, CA	Connecting Corr 62/64	CC	4,000	-	EUL
21	Livermore, CA	Smoking shelters (3)	SS	-	-	EUL
21	Livermore, CA	Engineering	T10	1,200	-	EUL
21	Livermore, CA	Engineering	T16	5,100	-	EUL
21	Livermore, CA	Temporary Bldg	T34	3,600	-	EUL
21	Livermore, CA	Boiler House	6	6,300	-	EUL
21	Livermore, CA	AST 4k gal	6Aast	-	-	EUL
21	Livermore, CA	Water Reservoir	26	-	-	EUL
21	Livermore, CA	Resident housing	30	1,035	-	EUL
21	Livermore, CA	Water Reservoir	52	-	-	EUL
21	Livermore, CA	AST 10k gal	62ast	-	-	EUL
21	Livermore, CA	Incinerator building	63	600	-	EUL
21	Livermore, CA	Support Administration	64	27,400	-	EUL
21	Livermore, CA	Administration	65	19,200	-	EUL
21	Livermore, CA	Water Treatment Plant	69	900	-	EUL
21	Livermore, CA	Water Filter System	70	-	-	EUL
21	Livermore, CA	Secondary Water Tank	71	-	-	EUL
21	Livermore, CA	Police Service	74	883	-	EUL
21	Livermore, CA	Encl 2-ASTs 20k galea	77ast	-	-	EUL
21	Livermore, CA	AST 1k and 500 gal	79ast	-	-	EUL
21	Livermore, CA	Administration	88	19,900	-	EUL
21	Livermore, CA	AST 1k gal	88ast	-	-	EUL

VISN / District	Location	Description	Bldg/ Land #	Total GSF	Total Acres	Disposal Type
21	Livermore, CA	Nursing Home Care Unit	90	48,700	-	EUL
21	Livermore, CA	AST 4k gal	90ast	-	-	EUL
21	Livermore, CA	Engineering Storage	T12	1,200	-	EUL
22	Long Beach, CA	Underground Well Storage Bldg	43	-	-	Demolition
22	Los Angeles, CA	Vacant Annex Theater	264	9,603	-	Demolition
22	Los Angeles, CA	Specialty Care and Research	304	83,589	-	Demolition
22	Los Angeles, CA	MRI Facility	507	5,031	-	Demolition
Sub-Total 2026				**638,690**	**-**	
2027						
2	Northport, NY	Vacant	23	6,932	-	Demolition
2	Northport, NY	Vacant	18	20,886	-	Demolition
2	Northport, NY	Vacant	37	21,468	-	Demolition
2	Northport, NY	Garage	90	240	-	EUL
2	Northport, NY	Research	61	36,233	-	EUL
2	Northport, NY	Research/Education	62	39,677	-	EUL
2	Northport, NY	Mental Hlth. OPT	63	47,079	-	EUL
2	Northport, NY	Mental Hlth.	64	39,330	-	EUL
2	Northport, NY	Mental Hlth.	65	36,875	-	EUL
2	Northport, NY	Gatehouse	28	208	-	EUL
5	Perry Point, MD	Dietetics	17H	56,923	-	Demolition
5	Perry Point, MD	Vacant - Oil House	24	662	-	Demolition
12	Danville, IL	Boiler plant & incinerator	100	14,211	-	Demolition
12	Tomah, WI	Recycling & AFGE	25	7,171	-	Demolition
12	Tomah, WI	Vacant	2	26,756	-	EUL
15	St Louis, MO	OATP	2T	1,885	-	Demolition
15	St Louis, MO	OATP	2T2	1,489	-	Demolition
19	Grand Junction, CO	Recreation/Winter Sports/Administration	37	4,500	-	Deconstruction
19	Grand Junction, CO	Outpatient Psych	35	1,293	-	Deconstruction
21	Palo Alto, CA	Engineering Shops	41	6,510	-	Demolition
21	Palo Alto, CA	Engineering Shops	42	15,748	-	Demolition
21	Palo Alto, CA	Engineering Shops	43	18,387	-	Demolition
21	Palo Alto, CA	Rehab/Research Center	51	28,490	-	Demolition
22	Los Angeles, CA	Radiation Waste	340	362	-	Deconstruction
22	Los Angeles, CA	Research Lab (former Mortuary)	117	13,966	-	Demolition
22	Los Angeles, CA	Storage - Waste Flammable	342	240	-	Demolition
22	Los Angeles, CA	Research Waste Storage	346	100	-	Demolition
22	Los Angeles, CA	Research Animal House	337	12,941	-	Demolition
22	Los Angeles, CA	Chiller Plant for B500	501	30,000	-	Demolition
22	Los Angeles, CA	Swing Vacant/IRM	158	55,886	-	EUL
22	Los Angeles, CA	Animal Research	113	60,731	-	EUL
22	Los Angeles, CA	Research Lab	114	64,097	-	EUL
22	Los Angeles, CA	Research Lab	115	58,205	-	EUL
22	Los Angeles, CA	Day Treatment Center Mental Health	256	41,218	-	EUL
Sub-Total 2027				**770,699**	**-**	

Appendix E – Awarded EUL Projects
(as of September 30, 2022; Sorted by Location, by State)

	Location	ST	EUL Type Housing Type	Lease Awarded	Status
1	Tuscaloosa I	AL	Hospice	9/19/2002	Operational
2	Tuscaloosa II	AL	Permanent	12/27/2011	Operational
3	N. Little Rock	AR	Golf Course	10/1/1998	Terminated
4	Menlo Park	CA	Permanent	12/27/2011	Operational
5	Sacramento	CA	Nursing Care (Never Operational)	12/27/2011	Expired
6	Sepulveda I	CA	Permanent	12/21/2007	Operational
7	Sepulveda II	CA	Permanent	12/21/2007	Operational
8	West LA Bldg 205	CA	Permanent	12/2/2019	Construction
9	West LA Bldg 207	CA	Permanent	10/29/2020	Construction
10	West LA Bldg 208	CA	Permanent	12/2/2019	Construction
11	West LA Bldg 209	CA	Permanent	5/18/2017	Operational
12	West LA Principal Developer	CA	Permanent	6/29/2022	Construction
13	Newington I	CT	Permanent	12/27/2011	Operational
14	Newington II	CT	Assisted Living (Never Operational)	12/27/2011	Expired
15	West Haven	CT	Child Development Center	12/1/1994	Expired
16	Washington	DC	Child Development Center (Non-Housing)	4/20/1993	Operational
17	Bay Pines	FL	Child Development Center	5/22/1997	Terminated
18	Viera	FL	Assisted Living	12/13/2011	Operational
19	West Palm Beach	FL	Office (Non-Housing)	11/14/1994	Operational
20	Paris	France	Hotel (Non-Housing)	10/16/1998	Operational
21	Atlanta	GA	Office (Non-Housing)	12/18/1997	Operational
22	Augusta I	GA	Permanent	12/27/2011	Operational
23	Augusta II	GA	Permanent	12/30/2011	Operational
24	Dublin	GA	Permanent	8/11/2022	Construction
25	Barbers Point	HI	Permanent and Transitional	3/17/2003	Operational
26	Knoxville	IA	Transitional (Never Operational)	12/27/2011	Expired
27	Chicago (Lakeside)	IL	Consolidation	1/18/2005	Disposed
28	Chicago (Westside) I	IL	Office (Non-Housing)	4/22/2002	Operational
29	Chicago (Westside) II	IL	Energy (Non-Housing)	8/12/2002	Operational
30	Danville I	IL	Senior	4/27/1999	Operational
31	Danville II	IL	Permanent	12/30/2011	Operational
32	Hines I	IL	Permanent (formerly Transitional)	8/22/2003	Operational
33	Hines II	IL	Senior	7/30/2004	Operational
34	Hines III	IL	Permanent	12/27/2011	Operational
35	Mound City	IL	Office (Non-Housing)	11/6/2003	Operational
36	North Chicago I	IL	Energy (Non-Housing)	5/21/2002	Operational
37	North Chicago II	IL	Medical School	4/10/2002	Disposed
38	Indianapolis	IN	Mixed Use	9/23/1996	Operational

	Location	ST	EUL Type Housing Type	Lease Awarded	Status
39	Indianapolis	IN	Mixed Use	12/6/1999	Terminated
40	Leavenworth	KS	Permanent and Transitional	8/5/2005	Operational
41	Topeka	KS	Permanent (Never Operational)	12/30/2011	Expired
42	Lexington	KY	Permanent	12/19/2018	Operational
43	Alexandria	LA	Transitional (Never Operational)	12/27/2011	Expired
44	Bedford I	MA	Permanent	9/10/2004	Operational
45	Bedford II	MA	Permanent	12/27/2011	Operational
46	Brockton	MA	Permanent	12/27/2011	Operational
47	Northampton	MA	Permanent and Transitional	12/27/2011	Operational
48	Fort Howard I	MD	Mixed Use - Senior Housing / Clinic (Never Operational)	9/28/2006	Terminated
49	Fort Howard II	MD	Permanent	12/27/2011	Construction
50	Perry Point	MD	Permanent	12/30/2011	Operational
51	Togus	ME	Permanent	12/27/2011	Operational
52	Battle Creek	MI	Transitional	12/22/2008	Operational
53	Minneapolis I	MN	Credit Union (Non-Housing)	8/17/2004	Operational
54	Minneapolis II	MN	Permanent	9/1/2005	Operational
55	Minneapolis III	MN	Permanent	12/27/2011	Operational
56	Minneapolis IV	MN	Permanent	6/2/2016	Operational
57	St. Cloud I	MN	Golf Course (Non-Housing)	7/28/1997	Operational
58	St. Cloud II	MN	Permanent	5/24/2005	Operational
59	St. Cloud III	MN	Permanent	12/27/2011	Operational
60	Fort Harrison	MT	Permanent	12/27/2011	Operational
61	Durham	NC	Mixed Use	1/3/2002	Operational
62	Grand Island	NE	Permanent	12/30/2011	Operational
63	Lincoln	NE	Permanent	12/30/2011	Operational
64	Lyons	NJ	Permanent	12/27/2011	Operational
65	Somerville	NJ	Mixed Use	9/5/2003	Operational
66	Albany	NY	Parking (Non-Housing)	8/5/2009	Operational
67	Batavia I	NY	Transitional	5/24/2002	Terminated
68	Batavia II	NY	SRO/Transitional	5/24/2002	Terminated
69	Batavia III	NY	Senior	12/22/2008	Operational
70	Bath	NY	Permanent (Never Operational)	12/27/2011	Expired
71	Canandaigua	NY	Permanent and Transitional	12/27/2011	Operational
72	Northport	NY	Assisted Living (Never Operational)	12/27/2011	Expired
73	Chillicothe I	OH	Mixed Use	12/22/2008	Operational
74	Chillicothe II	OH	Permanent	12/30/2011	Operational
75	Cleveland	OH	Mixed Use	10/1/2009	Disposed
76	Dayton I	OH	Permanent	12/30/2004	Operational
77	Dayton II	OH	Child Development Center (Non-Housing)	12/30/2004	Operational
78	Dayton III	OH	Transitional	4/19/2007	Operational
79	Dayton IV	OH	Transitional	11/5/2008	Operational
80	Dayton V	OH	Senior	12/30/2011	Operational
81	Dayton VI	OH	Permanent (Never Operational)	12/30/2011	Expired

	Location	ST	EUL Type Housing Type	Lease Awarded	Status
82	Roseburg I	OR	Transitional	8/1/2000	Operational
83	Roseburg II	OR	Permanent	12/27/2011	Operational
84	Butler I	PA	Mental Health Facility (Non-Housing)	12/18/2003	Operational
85	Butler II	PA	Transitional	4/17/2007	Operational
86	Charleston	SC	Driveway (Non-Housing)	5/18/2004	Operational
87	Columbia	SC	Mixed Use	11/19/2007	Operational
88	Sioux Falls	SD	Parking	4/1/1999	Expired
89	Memphis I	TN	Parking / Child Advocacy Center (Non-Housing)	12/30/2011	Operational
90	Memphis II	TN	Parking / Mixed Use	12/30/2011	Expired
91	Mountain Home I	TN	Medical School (Non-Housing)	12/17/1998	Operational
92	Mountain Home II	TN	Energy (Non-Housing)	12/2/1999	Operational
93	Big Spring	TX	Parking	3/8/1996	Terminated
94	Dallas	TX	Child Development Center	12/20/1999	Expired
95	Houston	TX	Mixed Use	8/23/1993	Operational
96	Kerrville	TX	Permanent	12/27/2011	Operational
97	Salt Lake City I	UT	Office (Non-Housing)	5/9/2001	Operational
98	Salt Lake City II	UT	Mixed Use	9/20/2006	Operational
99	Salt Lake City III	UT	Transitional	8/30/2011	Operational
100	Salem	VA	Permanent (Never Operational)	12/30/2011	Expired
101	Vancouver I	WA	Permanent	7/14/1998	Operational
102	Vancouver II	WA	Crisis Triage Center (Non-Housing)	2/13/2004	Operational
103	Vancouver III	WA	Permanent	12/27/2011	Operational
104	Walla Walla	WA	Permanent	12/30/2011	Operational
105	Milwaukee I	WI	Office (Non-Housing)	7/17/2003	Operational
106	Milwaukee II	WI	Permanent	11/9/2018	Operational
107	Cheyenne	WY	Permanent (Never Operational)	12/30/2011	Expired

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Appendix F – History of VHA Projects Update (dollars in thousands)

City	ST	Project Description	Total Est. Cost	2004 – 2019 Actual	2020 Actual	2021 Actual	2022 Actual	2023 Planned	2024 Budget	Status
Alameda	CA	Alameda Community Based Outpatient Clinic and National Cemetery	$395,000	$87,332	$26,000	$152,868	$0	$128,800	$0	CD
American Lake	WA	Seismic Corrections-NHCU & Dietetics	$36,200	$36,200	$0	$0	$0	$0	$0	PC
American Lake[1,2]	WA	Construction of New Specialty Care Building 201, Renovation of Building 19 and Expansion of Parking Facilities	$155,600	$16,260	$0	$94,340	$0	$0	$45,000	CO
Anchorage	AK	Outpatient Clinic/Regional Office	$74,806	$74,806	$0	$0	$0	$0	$0	PC
Atlanta	GA	Modernize Patient Wards	$18,308	$18,308	$0	$0	$0	$0	$0	FC
Bay Pines	FL	Inpatient/Outpatient Improvements	$188,200	$158,200	$30,000	$0	$0	$0	$0	CO
Biloxi[3,4]	MS	Restoration Of Hospital/Consolidation of Gulfport	$341,500	$319,000	$0	$0	$22,500	$0	$0	CO
Brockton	MA	Long-Term Care Spinal Cord Injury	$188,000	$24,040	$0	$0	$0	$0	$0	NYFDP
Bronx	NY	Spinal Cord Injury Center	$225,900	$8,179	$0	$0	$0	$0	$0	NYFDP
Canandaigua[5,6]	NY	Construction and Renovation	$506,400	$353,741	$0	$30,000	$60,159	$62,500	$0	CO
Chicago	IL	Bed Tower (Modernize Inpatient Space)	$96,387	$96,387	$0	$0	$0	$0	$0	PC
Cleveland	OH	Cleveland-Brecksville Consolidation	$100,098	$100,098	$0	$0	$0	$0	$0	PC
Columbia	MO	Operating Suite Replacement	$23,913	$23,913	$0	$0	$0	$0	$0	PC

City	ST	Project Description	Total Est. Cost	2004 – 2019 Actual	2020 Actual	2021 Actual	2022 Actual	2023 Planned	2024 Budget	Status
Columbus	OH	Outpatient Clinic	$93,042	$93,042	$0	$0	$0	$0	$0	PC
Dallas[2]	TX	Clinical Expansion for Mental Health, Expansion of Parking Facilities and Land Acquisition	$528,400	$15,640	$0	$0	$0	$0	$77,460	DD
Dallas	TX	Spinal Cord Injury	$292,239	$170,500	$0	$78,500	$43,239	$0	$0	AP-CD
Denver[7]	CO	New Medical Center Facility	$1,637,949	$1,675,000	($22,171)	($2,002)	($12,878)	$0	$0	PC
Des Moines	IA	Extended Care Building	$25,397	$25,397	$0	$0	$0	$0	$0	PC
Durham	NC	Renovate Patient Wards	$9,055	$9,055	$0	$0	$0	$0	$0	PC
El Paso[2]	TX	Construct New Health Care Center and Utility Plant	$759,200	$0	$0	$0	$150,000	$550,000	$59,200	P
Fayetteville[3,8]	AR	Clinical Addition	$86,910	$86,910	$0	$0	$0	$0	$0	FC
Ft Harrison[6]	MT	Seismic Upgrade and Specialty Care Improvements	TBD	$0	$0	$0	$0	$88,600	$0	DD
Gainesville[8]	FL	Correct Patient Privacy Deficiencies	$100,478	$100,478	$0	$0	$0	$0	$0	PC
Gulfport	MS	Gulfport - Environmental Cleanup	$35,331	$35,331	$0	$0	$0	$0	$0	PC
Indianapolis	IN	7th & 8th Floor Ward Modernization Addition	$27,395	$27,395	$0	$0	$0	$0	$0	PC
Las Vegas[3,8,9]	NV	New Medical Facility	$594,655	$589,655	$3,000	$0	$2,000	$0	$0	PC
Lee County[3,8]	FL	Outpatient Clinic	$79,936	$79,936	$0	$0	$0	$0	$0	PC
Livermore	CA	Realignment and Closure	$505,000	$311,730	$0	$143,270	$0	$35,000	$0	CO
Long Beach[10]	CA	Seismic Corrections-Bldgs 7 and 126	$129,468	$129,545	$0	$0	($77)	$0	$0	FC
Long Beach	CA	Mental Health & Community Living Center	$387,300	$317,300	$0	$50,000	$20,000	$0	$0	CO

City	ST	Project Description	Total Est. Cost	2004 – 2019 Actual	2020 Actual	2021 Actual	2022 Actual	2023 Planned	2024 Budget	Status
Los Angeles	CA	Seismic Corrections-Bldgs.500 and 501	$2,126	$2,126	$0	$0	$0	$0	$0	CA
Louisville[11]	KY	New Medical Facility	$1,013,000	$450,000	$410,000	$25,000	$93,000	$35,000	$0	CO
Manhattan[12]	NY	Medical Center-Flood Recovery	$367,208	$222,600	$150,000	$0	($5,392)	$0	$0	CO
Menlo Park	CA	Seismic Corrections - Geropsych replace (Building 324)	$32,679	$32,679	$0	$0	$0	$0	$0	PC
Miami[10,13]	FL	Miami, FL - Renovation of Surgical Suite and Operating Rooms	$39,206	$12,000	$0	($1,794)	$0	$0	$0	PC
Milwaukee[3,8]	WI	Spinal Cord Injury Center	$27,557	$27,557	$0	$0	$0	$0	$0	PC
Minneapolis	MN	Spinal Cord Injury/Disease Center	$20,438	$20,438	$0	$0	$0	$0	$0	PC
New Orleans[10,14]	LA	New Medical Facility	$1,089,490	$1,089,500	($10)	$0	$0	$0	$0	PC
North Chicago	IL	Joint VA and Dept of Navy Medical Project	$11,781	$11,781	$0	$0	$0	$0	$0	FC
North Chicago[13]	IL	Renovate Building 4	$15,980	$6,000	$0	$0	$0	$0	$0	PC
Oklahoma City[13]	OK	Construct Surgical Intensive Care Unit and Renovate Operating Rooms	$47,564	$10,800	$0	$0	$18,103	$0	$0	CD
Omaha[15]	NE	Replacement Facility	$560,000	$0	$0	$0	$0	$0	$0	CA
Omaha[15]	NE	Ambulatory Care CHIP IN ACT	$86,000	$56,000	$0	$0	$0	$0	$0	PC
Orlando[8]	FL	New Medical Facility	$615,534	$615,534	$0	$0	$0	$0	$0	PC
Palo Alto	CA	Seismic Corrections, Bldg. 2	$52,587	$52,587	$0	$0	$0	$0	$0	PC
Palo Alto[16]	CA	Centers for Polytrauma/Blind Rehabilitation, Ambulatory Care & Research	$716,600	$472,600	$0	$0	($127)	$0	$0	AP-PB

City	ST	Project Description	Total Est. Cost	2004 – 2019 Actual	2020 Actual	2021 Actual	2022 Actual	2023 Planned	2024 Budget	Status
Pensacola	FL	Joint VA and Department of Navy OPC	$54,012	$54,012	$0	$0	$0	$0	$0	FC
Perry Point[2]	MD	Replacement Community Living Center and Parking Expansion	$274,310	$92,700	$0	$0	$0	$0	$181,610	P
Pittsburgh[8,10]	PA	Consolidation of Campuses	$268,215	$269,969	($1,753)	$0	$0	$0	$0	CO
Portland[2,6]	OR	Upgrade Building 100 and 101 for Seismic Retrofit and Renovation, Roadway and Site Improvements, New Specialty Care Facility, Demolition and Expansion of Parking Facilities	TBD	$0	$0	$0	$20,000	$503,000	$90,000	S/DD
Reno[17]	NV	Replace VA Sierra Nevada Health Care System (VASNHCS) Medical Center - including Land Acquisition	TBD	$213,800	$10,000	$0	$0	$0	$0	P
San Antonio	TX	Ward Upgrades and Expansion	$20,172	$20,172	$0	$0	$0	$0	$0	PC
San Antonio	TX	Polytrauma Center	$48,180	$48,180	$0	$0	$0	$0	$0	PC
San Diego	CA	Seismic Corrections - Bldg. 1	$47,344	$47,344	$0	$0	$0	$0	$0	PC
San Diego[2,18]	CA	SCI and Seismic Building 11	$311,700	$210,840	$20,000	$21,260	$10,000	$0	$49,600	CO
San Francisco	CA	Seismic Corrections, Bldg. 203	$39,357	$39,357	$0	$0	$0	$0	$0	PC
San Francisco[2,19]	CA	New Research Facility, Parking Structure and Demolition	$264,500	$180,480	$0	$0	$74,400	$0	$9,620	D

City	ST	Project Description	Total Est. Cost	2004 – 2019 Actual	2020 Actual	2021 Actual	2022 Actual	2023 Planned	2024 Budget	Status
San Juan[2,3,20]	PR	Seismic Corrections Building 1, New Administrative Building, Expansion of Outpatient Clinic and Parking Structure	$370,370	$277,000	$30,000	$0	$0	$0	$41,370	CO
Seattle[21]	WA	B101 Mental Health	$205,939	$203,424	$0	$2,515	$0	$0	$0	PC
Seattle[10]	WA	Correct Seismic Deficiencies B100, NT & NHCU	$36,891	$37,057	$0	($166)	$0	$0	$0	PC
St. Louis (JB)	MO	Medical Facility Improvements & Cemetery Expansion	$366,500	$366,500	$0	$0	$0	$0	$0	CO
St. Louis (JC)[22]	MO	Replace Bed Tower, Clinical Building Expansion, Consolidated Administrative Building and Warehouse, Utility Plant and Parking Garages	$1,524,249	$43,340	$0	$0	$92,000	$0	$1,388,909	D
Syracuse[10]	NY	Construct Addition for SCI Center	$89,013	$89,014	$0	($1)	$0	$0	$0	PC
Tampa[8]	FL	Upgrade Electrical Dist. Systems	$44,136	$44,136	$0	$0	$0	$0	$0	PC
Tampa[16]	FL	Polytrauma and New Bed Tower	$240,200	$236,500	$0	$0	$3,700	$0	$0	CO
Tampa	FL	Spinal Cord Injury Center	$10,818	$10,818	$0	$0	$0	$0	$0	PC
Temple	TX	Information Technology Facility	$10,228	$10,228	$0	$0	$0	$0	$0	FC
Tucson	AZ	Mental Health Clinic	$13,436	$13,436	$0	$0	$0	$0	$0	FC
Tulsa[23]	OK	Construct Inpatient Facility	$252,100	$0	$0	$120,000	$0	$31,200	$0	DD
Walla Walla	WA	Multi-Specialty Care	$71,400	$71,400	$0	$0	$0	$0	$0	CO

City	ST	Project Description	Total Est. Cost	2004 – 2019 Actual	2020 Actual	2021 Actual	2022 Actual	2023 Planned	2024 Budget	Status
West Haven	CT	New Surgical and Clinical Space Tower, Renovation of Buildings 1 and 2, and Demolition	$502,409	$0	$0	$0	$0	$0	$153,128	P
West Los Angeles[24]	CA	Seismic Correction of 12 Bldgs	$105,500	$105,500	$0	$0	$0	$0	$0	CO
West Los Angeles (BRNT)[25]	CA	Build New Critical Care Center	TBD	$50,790	$25,000	$0	$40,000	$0	$0	D
		Total		**$10,089,328**	**$712,246**	**$680,065**	**$713,791**	**$647,101**	**$1,402,900**	

Status Codes:
AP-PB – Active Phase Project Book
CA – Cancelled
CO – Construction
DD – Design Development
P – Planning
PC – Physically Complete
AP-CD – Active Phase Construction Documents
CD – Construction Documents
D – Design
FC – Financially Complete
NFYDP – Not in Five Year Development Plan
S/DD - Schematics/Design Development

[1] American Lake, Washington, Construction of New Specialty Care Building 201: the project description was updated in 2021 from Building 81 Seismic Corrections, Renovation of Building 81AC and 81 and Construction of New Specialty Care Building 201. Phase III Building 81 and 81AC was moved to the Seismic Corrections Program. One or both of these two building renovations (81 and 81AC) may be moved back into the Major program in the future and an updated prospectus will be published to reflect the change.
[2] Project funded in 2024 from Recurring Expenses Transformational Fund.
[3] Funds were transferred to the Filipino Veterans Compensation Fund in 2010 per P.L. 111-212.
[4] Biloxi, Mississippi, received $292.5M in emergency supplemental appropriation from P.L. 109-148 and $17.5M in appropriations in 2006. $18M was transferred to the working reserve in 2015. in 2016 $11M, in 2018 $15M and in 2019 $7M was reprogrammed from the working reserve.
[5] Canandaigua, New York, received $3M in 2018 and $1.761K in 2019 from the working reserve.
[6] Project funded in 2023 from Recurring Expenses Transformational Fund.
[7] Denver, Colorado, received $5M in 2014 and $245M in 2015 reprogramming actions (P.L.114-19; P.L. 114-25). This project received an additional $625M in 2016 (P.L. 114-53). In 2020, $22.171M and in 2021 $2M was returned to the working reserve. In 2021, $2K in 2015/2016 funds cancelled.
[8] Funds were transferred for use on other projects in 2012 per P.L. 112-37.
[9] Las Vegas, Nevada, received $5M in 2017 and $3M in 2020 from the working reserve.
[10] Excess funds from unused contingencies, impact items, etc. were transferred to the working reserve.
[11] Louisville, Kentucky, received $25M in 2021 from the working reserve.
[12] Manhattan, New York, received $207M in 2013 from the Disaster Relief Appropriations Act of 2013 (P.L. 113-2). In 2018 $5M and in 2019 $10.6M was transferred from the working reserve. In 2022, BFY 13/17 appropriation was cancelled and decreased the project appropriation. Manhattan was a fully funded project, and the Total Estimated Cost (TEC) was reduced due to the cancelling funds.

[13] Miami, Florida, North Chicago, Illinois, and Oklahoma City, Oklahoma: TEC includes funds from the Minor Construction and Medical Facilities programs.
[14] New Orleans, Louisiana, was funded through two emergency supplemental appropriations in 2006: $75M from P.L. 109-148 and $550M from P.L. 109-234. $39.5M in 2015, $50M in 2016 and $5M in 2017 was reprogrammed from the working reserve.
[15] Omaha, Nebraska: $56M transferred from the original Replacement Facility to the Ambulatory Care Clinic due to P.L. 114-294 (aka: the CHIP IN ACT). TEC includes $30M in donations from a community partner for a total of $86M.
[16] Palo Alto, California, Ambulatory Care/Polytrauma Rehab and Tampa, Florida, Polytrauma/Bed Tower projects received funding in the 2008 emergency supplemental P.L. 110-252. Tampa received an additional $5M in 2018 from the working reserve and in 2022 received $3.7M in reprogrammed funds. Palo Alto, California, in 2022, BFY 13/17 appropriation was cancelled decreasing the project appropriation.
[17] Reno, Nevada, VASNHCS Medical Center project is updated in a new prospectus in Chapter 4 in 2024 from Correct Seismic Deficiencies and Expand Clinical Services Building is requesting re-authorization of the project.
[18] San Diego, California, received $5M from the working reserve in 2019.
[19] San Francisco, California, New Research Facility: the project description was updated in 2022 from Seismic Retrofit/Replace Buildings 1, 6, 8 and 12. The Seismic Retrofit/Replace Buildings 1, 6 and 8 will be funded with the Seismic Line Item. Revised Scope and TEC was published in the 2022 President's Budget.
[20] San Juan, Puerto Rico, will be requesting a $22M reprogramming in 2023 to enable ongoing work towards the completion of the Halls of Heroes and Canteen. This ask is included in the current TEC and informs the 2024 budget.
[21] Seattle, Washington, received $11M in 2019 and $2.515M in 2021 from the working reserve.
[22] St. Louis (JC), Missouri, 2024 appropriation budgeted as Mandatory Funding. See Volume 1 for additional information.
[23] Tulsa, Oklahoma, project is CHIP IN (P.L. 114-294). VA contribution will be $120M, with the donor providing land, buildings and funds to complete the project. Due to cost escalations a reprogramming request has been submitted for $31.2M (this was due to the change in legislation in Sec. 258 of Division J, Title II of P.L. 117-328.
[24] West Los Angeles, California, Seismic Corrections to 12 Buildings: under P.L. 114-226 West Los Angeles Leasing Act of 2016, VA is allowed to use several buildings for an EUL
[25] West Los Angeles, California, Build New Critical Care Center: the project description was updated in 2020 from Construct New Essential Care Tower/B500 Seismic Correction and Renovation. The seismic retrofit and renovation of B500 were removed from scope and the project now involves building a new Critical Care Center and replacing B501. Project will use $25M appropriated in 2012 and $25M appropriated in 2020 for site improvements and utilities.

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Appendix G – History of Non-VHA Projects (dollars in thousands)

Cemetery Name	ST	Project Description	Total Est. Cost	2004 – 2019	2020 Actual	2021 Actual	2022 Actual	2023 Planned	2024 Budget	Status
Abraham Lincoln	IL	Phase 3 Gravesite Expansion	$35,000	$35,000	$0	$0	$0	$0	$0	CO
Albuquerque-Area[1]	NM	Phase 1 Gravesite Development	$57,000	$0	$0	$0	$0	$57,000	$0	AE
Barrancas[2]	FL	Gravesite Expansion & Cemetery Improvements	$22,738	$27,500	($2,579)	($2,184)	$0	$0	$0	PC
Calverton	NY	Gravesite Expansion & Cemetery Improvements	$50,000	$50,000	$0	$0	$0	$0	$0	CO
Cape Canaveral [2]	FL	Phase 1 Development	$37,142	$37,741	$0	($599)	$0	$0	$0	FC
Cape Canaveral	FL	Phase 2 Gravesite Expansion	$38,000	$38,000	$0	$0	$0	$0	$0	CO
Dallas-Fort Worth	TX	Phase 4 Gravesite Expansion	$28,000	$0	$28,000	$0	$0	$0	$0	CO
Florida	FL	Phase 5 Gravesite Expansion	$51,500	$51,500	$0	$0	$0	$0	$0	CO
Fort Sam Houston	TX	Phase 3 Gravesite Expansion and Cemetery Improvements	$56,000	$0	$0	$56,000	$0	$0	$0	CO
Ft Logan	CO	Phase 1 Gravesite Expansion	$50,000	$0	$0	$0	$50,000	$0	$0	AA
Great Lakes	MI	Phase 2 Gravesite Expansion	$35,200	$35,200	$0	$0	$0	$0	$0	CO
Houston	TX	Phase 5 Gravesite Expansion	$34,000	$0	$34,000	$0	$0	$0	$0	CO
Indiantown Gap	PA	Phase 5 Gravesite Expansion	$44,500	$0	$0	$0	$44,500	$0	$0	AA
Jacksonville	FL	Phase 2 Gravesite Expansion	$24,000	$24,000	$0	$0	$0	$0	$0	CO
Jefferson Barracks	MO	Phase 1 Gravesite Development	$72,800	$0	$0	$0	$0	$44,000	$28,800	D
Los Angeles	CA	Columbarium Expansion	$27,600	$27,600	$0	$0	$0	$0	$0	CO
Massachusetts	MA	Phase 4 Gravesite Expansion	$32,000	$0	$32,000	$0	$0	$0	$0	CO
Miramar	CA	Phase 2 Gravesite Expansion	$31,000	$0	$0	$31,000	$0	$0	$0	CO
Morovis[3]	PR	Replacement Cemetery	$59,500	$49,500	$10,000	$0	$0	$0	$0	CO
National Cemetery of the Alleghenies	PA	Phase 3 Gravesite Expansion	$39,000	$39,000	$0	$0	$0	$0	$0	CO
National Memorial Cemetery of Arizona	AZ	Gravesite Expansion and Cemetery Improvements	$31,900	$31,900	$0	$0	$0	$0	$0	CO
National Memorial Cemetery of Pacific[2]	HI	Columbarium & Cemetery Improvements	$29,219	$29,300	$0	($81)	$0	$0	$0	FC
Ohio Western Reserve	OH	Phase 3 Gravesite Expansion	$29,000	$29,000	$0	$0	$0	$0	$0	CO
Omaha	NE	New Cemetery	$34,480	$34,480	$0	$0	$0	$0	$0	PC
Pikes Peak	CO	New Cemetery, Phase 1 Development	$36,000	$36,000	$0	$0	$0	$0	$0	PC

Cemetery Name	ST	Project Description	Total Est. Cost	2004 – 2019	2020 Actual	2021 Actual	2022 Actual	2023 Planned	2024 Budget	Status
Puerto Rico	PR	Gravesite Exp & Cemetery Improv on Remaining Land	$23,400	$23,400	$0	$0	$0	$0	$0	PC
Riverside	CA	Phase 5 Gravesite Expansion	$43,000	$40,000	$3,000	$0	$0	$0	$0	PC
Sacramento Valley	CA	Phase 2 Gravesite Expansion	$35,000	$35,000	$0	$0	$0	$0	$0	FC
South Florida	FL	Phase 2 Gravesite Expansion	$31,000	$31,000	$0	$0	$0	$0	$0	CO
Tahoma	WA	Phase 3 Gravesite Expansion	$78,200	$0	$0	$0	$0	$0	$78,200	P
Western New York[4]	NY	Phase 1 Gravesite Development	$76,544	$36,000	$10,000	$5,544	$0	$25,000	$0	CO
		Total	**$1,272,722**	**$741,120**	**$114,421**	**$89,680**	**$94,500**	**$126,000**	**$107,000**	

Status Codes:
AA – Advertise and Award
AE – Selection and Negotiations
CO – Construction
D – Design
FC – Financially Complete
P – Planning
PC – Physically Complete

[1]This project replaces Santa Fe National Cemetery – New VA National Cemetery near Albuquerque Phase 1 Development. The station and project description are updated.
[2]Excess funds from unused contingencies, etc., were transferred to the working reserve and funds were made available for other uses in support of the major construction program.
[3]Morovis National Cemetery, Puerto Rico, Replacement Cemetery received $4.5M from the working reserve in 2018.
[4]Western New York National Cemetery received $5.544M from the working reserve in 2021.