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Employee Viewpoint Survey Small Agency Annual Employee Survey (AES) and Agency Trend Reports

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AES Reports

2011 Federal Employee Viewpoint Survey Small Agency

Trend Reports

Source of documents: US Office of Personnel Management

FOIA Requester Service Center

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Note: See following pages for list of agencies -- reports for which

are included

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US Office of Personnel Management (OPM)

2011 Federal Employee Viewpoint Survey Small Agency AES Reports

Advisory Council on Historic Preservation

African Development Foundation

American Battle Monuments Commission

Chemical Safety and Hazard Investigation Board

Commission on Civil Rights

Committee for Purchase from Blind-Severely Disabled

Commodity Futures Trading Commission

Consumer Product Safety Commission

Corporation for National and Community Service

Defense Nuclear Facilities Safety Board

Export-Import Bank of the United States

Federal Election Commission

Federal Housing Finance Agency

Federal Labor Relations Authority

Federal Maritime Commission

Federal Mediation and Conciliation Service

Federal Retirement Thrift Investment Board

Institute of Museum and Library Services

Inter-American Foundation

International Boundary & Water Commission

Marine Mammal Commission

Merit Systems Protection Board

National Capital Planning Commission

National Endowment for the Arts

National Endowment for the Humanities

National Gallery of Art

National Indian Gaming Commission

National Mediation Board

National Transportation Safety Board

Nuclear Waste Technical Review Board

Occupational Safety and Health Review Commission

Office of Navajo and Hopi Indian Relocation

Office of the US Trade Representative

Postal Regulatory Commission

Selective Service System

Surface Transportation Board

Trade and Development Agency

US Access Board

US International Trade Commission

Woodrow Wilson International Center for Scholars

US Office of Personnel Management (OPM)

2011 Federal Employee Viewpoint Survey Small Agency Trend Reports

Advisory Council on Historic Preservation

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US Office of Personnel Management (OPM)

2011 Federal Employee Viewpoint Survey Small Agency AES Reports

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		4	11	7	5	0	27	NA
organization.	%	57.5	16.3	41.2	23.9	18.6	0.0	100.0	
2. I have enough information to do my job well.	N		3	17	3	3	1	27	NA
	%	75.2	15.2	60.0	10.7	10.7	3.4	100.0	
3. I feel encouraged to come up with new and better ways of doing	N		7	12	5	2	1	27	NA
things.	%	70.6	30.4	40.2	18.6	7.5	3.4	100.0	
*4. My work gives me a feeling of personal accomplishment.	N		11	12	1	2	1	27	NA
4. My work gives me a reening of personal accompnishment.	%	85.6	45.0	40.6	3.2	7.9	3.4	100.0	
*5. I like the kind of work I do.	N		14	9	3	1	0	27	NA
3. I fixe the kind of work I do.	%	87.1	54.8	32.3	9.5	3.4	0.0	100.0	
6. I know what is expected of me on the job.	N		10	13	1	1	1	26	NA
o. I know what is expected of the off the job.	%	89.9	39.3	50.6	3.6	3.5	3.1	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		18	8	1	0	0	27	NA
done.	%	97.0	69.4	27.6	3.0	0.0	0.0	100.0	
8. I am constantly looking for ways to do my job better.	N		12	14	1	0	0	27	NA
8. I am constantly looking for ways to do my job better.	%	95.5	49.0	46.5	4.5	0.0	0.0	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		2	5	7	9	4	27	0
to get my job done.	%	30.6	10.5	20.1	24.5	29.3	15.6	100.0	
*10. My workload is reasonable.	N		2	13	2	6	4	27	0
10. My workload is reasonable.	%	56.9	10.5	46.4	7.4	21.6	14.2	100.0	
*11. My talents are used well in the workplace.	N		5	13	3	3	3	27	0
11. Wy talents are used well in the workplace.	%	69.4	20.7	48.7	9.7	10.1	10.9	100.0	
*12. I know how my work relates to the agency's goals and priorities.	N		10	16	0	1	0	27	0
12. I know now my work relates to the agency's goals and priorities.	%	96.1	41.1	55.0	0.0	3.9	0.0	100.0	
*13. The work I do is important.	N		10	13	3	1	0	27	0
13. The work I do is important.	%	86.6	42.7	43.9	10.0	3.4	0.0	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		6	7	6	5	3	27	0
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	53.1	24.7	28.4	20.2	16.7	10.0	100.0	
*15. My performance appraisal is a fair reflection of my performance.	N		9	11	4	3	0	27	0
13. My performance appraisar is a rair reflection of my performance.	%	75.3	37.9	37.4	13.8	10.9	0.0	100.0	
16. I am hald accountable for achieving recults	N		9	15	1	2	0	27	0
16. I am held accountable for achieving results.	%	90.1	37.8	52.3	3.9	6.0	0.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 32

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	N %	66.5	10 41.2	7 25.3	4 18.6	4 14.9	0 0.0	25 100.0	2
*18. My training needs are assessed.	N %	42.2	1 3.0	11 39.3	4 19.0	8 26.5	3 12.2	27 100.0	0
*19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	N %	73.5	8 33.5	11 40.0	4 13.6	3 9.9	1 3.0	27 100.0	0
*20. The people I work with cooperate to get the job done.	N %	88.1	8 40.3	12 47.8	2 8.5	1 3.4	0 0.0	23 100.0	NA
*21. My work unit is able to recruit people with the right skills.	N %	49.3	4 18.6	8 30.7	7 26.6	7 24.1	0 0.0	26 100.0	1
*22. Promotions in my work unit are based on merit.	N %	64.9	4 17.8	13 47.1	2 6.7	7 25.4	1 3.0	27 100.0	0
*23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	N %	55.5	1 4.0	10 51.5	2 8.3	7 29.1	2 7.1	22 100.0	5
*24. In my work unit, differences in performance are recognized in a meaningful way.	N %	50.4	3 16.6	8 33.7	7 26.4	5 19.8	1 3.4	24 100.0	3
25. Awards in my work unit depend on how well employees perform their jobs.	N %	67.5	7 29.0	10 38.4	4 13.5	4 15.9	1 3.1	26 100.0	1
26. Employees in my work unit share job knowledge with each other.	N %	80.8	11 42.2	10 38.6	2 7.3	2 8.8	1 3.1	26 100.0	1
27. The skill level in my work unit has improved in the past year.	N %	55.8	3 14.5	11 41.4	6 22.3	6 21.9	0	26 100.0	1
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
28. How would you rate the overall quality of work done by your work unit?	N %	81.8	18 68.9	4 12.9	5 18.2	0 0.0	0 0.0	27 100.0	NA
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.	N %	74.2	6 27.4	13 46.8	5 19.2	1 3.5	1 3.1	26 100.0	0

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 32

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		3	14	6	2	2	27	0
to work processes.	%	65.3	14.3	51.0	20.7	7.7	6.4	100.0	
31. Employees are recognized for providing high quality products and	N		6	13	5	2	0	26	1
services.	%	74.3	28.7	45.6	17.7	8.0	0.0	100.0	
*20.0	N		3	14	3	3	3	26	1
*32. Creativity and innovation are rewarded.	%	67.6	14.9	52.7	11.1	11.6	9.7	100.0	
*22 D : 1 1 1 1 1 1 C : 1 : 1	N		3	11	4	6	1	25	1
*33. Pay raises depend on how well employees perform their jobs.	%	57.3	10.8	46.5	16.2	23.4	3.2	100.0	
34. Policies and programs promote diversity in the workplace (for	N		4	12	7	2	1	26	1
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	61.5	18.5	43.0	27.2	8.3	3.1	100.0	
	N		5	8	8	3	1	25	2
*35. Employees are protected from health and safety hazards on the job.	%	53.1	23.1	30.0	30.1	13.2	3.6	100.0	
*36. My organization has prepared employees for potential security	N		4	7	8	5	2	26	1
threats.	%	45.7	19.7	26.0	27.2	20.3	6.8	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		8	7	3	5	2	25	2
political purposes are not tolerated.	%	63.3	33.9	29.4	10.3	19.6	6.8	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		10	6	5	3	0	24	3
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	68.1	45.1	23.0	18.8	13.1	0.0	100.0	
20.16	N		9	11	3	3	0	26	1
39. My agency is successful at accomplishing its mission.	%	78.0	40.2	37.8	11.1	10.9	0.0	100.0	
40.7	N		11	6	6	3	1	27	NA
40. I recommend my organization as a good place to work.	%	65.3	44.7	20.6	20.9	10.5	3.4	100.0	
41. I believe the results of this survey will be used to make my agency	N		7	8	7	2	2	26	1
a better place to work.	%	60.6	28.2	32.4	24.6	6.6	8.1	100.0	
*42. My supervisor supports my need to balance work and other life	N		14	7	5	1	0	27	0
issues.	%	78.5	50.4	28.0	18.6	3.0	0.0	100.0	
43. My supervisor/team leader provides me with opportunities to	N		12	10	3	2	0	27	0
demonstrate my leadership skills.	%	82.2	44.1	38.1	10.3	7.5	0.0	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		8	11	4	4	0	27	0
are worthwhile.	%	70.6	31.0	39.5	14.6	14.9	0.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 32

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		12	10	3	2	0	27	0
representative of all segments of society.	%	81.7	47.5	34.2	10.8	7.5	0.0	100.0	
46. My supervisor/team leader provides me with constructive	N		5	11	8	3	0	27	0
suggestions to improve my job performance.	%	60.9	24.0	36.9	28.2	11.0	0.0	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		9	11	4	3	0	27	0
development.	%	74.8	37.6	37.2	14.2	11.0	0.0	100.0	
40.34	N		10	11	2	4	0	27	NA
48. My supervisor/team leader listens to what I have to say.	%	78.7	42.1	36.6	7.4	14.0	0.0	100.0	
40.34	N		13	7	3	3	1	27	NA
49. My supervisor/team leader treats me with respect.	%	75.5	51.9	23.6	10.6	11.0	3.0	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		9	12	4	1	1	27	NA
me about my performance.	%	77.0	34.4	42.6	15.0	4.5	3.5	100.0	
	N		10	10	2	1	3	26	NA
*51. I have trust and confidence in my supervisor.	%	79.0	43.4	35.6	7.2	4.0	9.8	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		12	10	2	1	2	27	NA
immediate supervisor/team leader?	%	83.2	47.7	35.5	7.4	3.5	6.0	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		4	9	10	1	3	27	0
commitment in the workforce.	%	52.9	21.9	30.9	33.3	4.5	9.3	100.0	
54. My organization's leaders maintain high standards of honesty and	N		8	7	8	3	0	26	1
integrity.	%	60.5	35.5	25.0	28.3	11.2	0.0	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		9	10	3	4	1	27	0
different backgrounds.	%	71.8	37.5	34.3	10.4	14.8	3.0	100.0	
*56. Managers communicate the goals and priorities of the	N		6	13	5	3	0	27	0
organization.	%	71.0	27.9	43.1	17.1	11.9	0.0	100.0	
*57. Managers review and evaluate the organization's progress toward	N		5	16	4	2	0	27	0
meeting its goals and objectives.	%	74.6	20.9	53.7	17.0	8.4	0.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 32

Percentages are weighted to represent the Agency's population.

Surveys Completed: 27 Response Rate: 84.4%

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		4	12	3	5	1	25	0
example, about projects, goals, needed resources).	%	66.7	15.1	51.6	10.9	18.6	3.8	100.0	
59. Managers support collaboration across work units to accomplish	N		5	12	6	3	0	26	0
work objectives.	%	64.1	17.3	46.8	23.8	12.1	0.0	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		5	14	6	1	1	27	0
directly above your immediate supervisor/team leader?	%	70.8	16.5	54.3	22.9	3.4	3.0	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
1. I have a high level of respect for my organization's senior leaders.	N		6	12	4	4	1	27	0
of. I have a high level of respect for my organization's semior leaders.	%	67.4	27.9	39.5	14.8	13.2	4.5	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		4	14	6	2	1	27	0
02. Semon leaders demonstrate support for work the programs.	%	67.4	17.0	50.4	21.7	6.4	4.5	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		6	9	6	5	1	27	NA
affect your work?	%	57.8	25.1	32.7	20.6	18.4	3.2	100.0	
*64. How satisfied are you with the information you receive from	N		3	18	4	2	0	27	NA
management on what's going on in your organization?	%	78.3	14.8	63.5	14.2	7.5	0.0	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		7	10	5	4	1	27	NA
good job?	%	64.2	26.5	37.7	18.7	14.1	3.0	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		5	12	4	5	1	27	NA
leaders?	%	64.0	24.9	39.0	14.8	17.9	3.4	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		2	7	7	9	2	27	NA
your organization?	%	37.5	6.6	30.9	23.8	32.4	6.4	100.0	
*68. How satisfied are you with the training you receive for your	N		0	11	6	8	1	26	NA
present job?	%	44.9	0.0	44.9	20.7	31.1	3.3	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 32

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

Very

Percent

Neither

Satisfied nor

		Positive	Satisfied	Satisfied	Dissatisfied	Dissatisfied	Dissatisfied	Total	Judge
69. Considering everything, how satisfied are you with your job?	N		8	10	5	4	0	27	NA
69. Considering everything, now saustied are you with your job?	%	68.8	29.3	39.4	17.4	13.8	0.0	100.0	
70. Considering everything, how satisfied are you with your pay?	N		8	11	0	8	0	27	NA
	%	70.3	29.1	41.2	0.0	29.7	0.0	100.0	
71. Considering everything, how satisfied are you with your	N		8	12	3	3	1	27	NA
organization?	%	75.1	34.2	41.0	10.1	11.4	3.4	100.0	
72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site	ork								
during your regular work hours (excludes travel).								N	%
	Yes							10	36.8
	No							11	43.0
	Not s							6	20.3
	Total							27	100.0
73. Please select the response below that BEST describes your curre teleworking situation:	nt							27 N	%
*	nt I tele	work 3 or n	nore days per						% 0.0
*	I tele I tele	work 3 or n	days per weel	ζ.				N	% 0.0 0.0
*	I tele I tele	work 3 or n		ζ.	month.			N	% 0.0
*	I tele I tele I tele	work 3 or n work 1 or 2 work, but n	days per weel no more than 1	k. or 2 days per	month. aled or short-ter	m basis.		N	% 0.0 0.0
*	I tele I tele I tele I tele I tele I tele I do 1	work 3 or n work 1 or 2 work, but n work very i not teleworl	2 days per weel no more than 1 infrequently, o	x. or 2 days per n an unschedu ve to be physic	aled or short-ter		aw	N 0 0 1	% 0.0 0.0 4.2
*	I tele I tele I tele I tele I tele Enfo	work 3 or n work 1 or 2 work, but n work very i not teleworl rcement Of	days per weel no more than 1 infrequently, o k because I hav ficers, Park Ra	c. or 2 days per n an unschedu ve to be physic nngers, Securit ve technical iss	alled or short-ter cally present on ty Personnel). Sues (e.g., conne	the job (e.g., L		N 0 0 1 10	% 0.0 0.0 4.2 44.0
*	I tele I tele I tele I tele I do n Enfo I do n equip	work 3 or n work 1 or 2 work, but n work very i not telework reement Of not telework oment) that	E days per weel no more than 1 infrequently, o k because I hav ficers, Park Ra k because I hav prevent me fro	c. or 2 days per n an unschedu ve to be physic ungers, Securit ve technical iss om teleworkin	alled or short-ter cally present on ty Personnel). Sues (e.g., conne	the job (e.g., L	uate	N 0 0 1 10 0	% 0.0 0.0 4.2 44.0 0.0
73. Please select the response below that BEST describes your curre teleworking situation:	I tele I tele I tele I do 1 Enfo I do 1 equip I do 1	work 3 or n work 1 or 2 work, but n work very i not teleworl rement Ofi not teleworl oment) that not teleworl	days per weel no more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me frok because I did	or 2 days per n an unschedu ve to be physic angers, Securit ve technical issom teleworkin not receive ap	alled or short-ter cally present on ty Personnel). sues (e.g., conne g. pproval to do so	the job (e.g., L	uate	N 0 0 1 10 0	% 0.0 0.0 4.2 44.0 0.0

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 32

Do Not Know/

No Basis to

Item

Response

Very

Response Rate: 84.4%

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		N	%
	Yes	9	36.7
	No	11	41.6
	Not available to me	6	21.7
	Total	26	100.0
5. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening	,		0./
quit smoking programs)		N	%
	Yes	11	35.6
	No	7	33.3
	Not available to me	8	31.1
	Total	26	100.0
76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	2	10.5
	No	20	75.4
	Not available to me	4	14.1
	Total	26	100.0
77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting cupport groups)		N	%
support groups)	Yes	0	0.0
	No	19	71.5
	Not available to me	7	28.5
	Total	26	100.0
8. Do you participate in the following Work/Life programs? Elder			
Care Programs (for example, support groups, speakers)		N	%
	Yes	0	0.0
	No	19	71.5
	Not available to me	7	28.5
	Total	26	100.0

Sample or Census: Census Number of Employees Selected: 32 Percentages are weighted to represent the Agency's population.

Surveys Completed: 27

Response Rate: 84.4%

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		1	3	5	4	2	15	12
your agency? Telework	%	32.4	5.9	26.5	31.0	25.3	11.4	100.0	
80. How satisfied are you with the following Work/Life programs in	N		5	6	3	3	2	19	8
your agency? Alternative Work Schedules (AWS)	%	62.6	24.4	38.1	13.8	13.2	10.4	100.0	
81. How satisfied are you with the following Work/Life programs in	N		0	7	9	2	1	19	8
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	38.8	0.0	38.8	47.3	9.3	4.6	100.0	
82. How satisfied are you with the following Work/Life programs in	N		0	3	5	0	0	8	19
your agency? Employee Assistance Program (EAP)	%	37.5	0.0	37.5	62.5	0.0	0.0	100.0	
83. How satisfied are you with the following Work/Life programs in	N		0	1	5	0	0	6	20
your agency? Child Care Programs (for example, daycare,	%	13.1	0.0	13.1	86.9	0.0	0.0	100.0	
parenting classes, parenting support groups)									
84. How satisfied are you with the following Work/Life programs in	N		0	1	6	0	0	7	20
your agency? Elder Care Programs (for example, support groups, speakers)	%	11.7	0.0	11.7	88.3	0.0	0.0	100.0	

Number of Employees Selected: 32

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		2	4	2	2	0	10	NA
organization.	%	60.7	22.4	38.3	19.2	20.1	0.0	100.0	
2. I have enough information to do my job well.	N		4	5	0	1	0	10	NA
2. I have enough information to do my job wen.	%	91.1	42.8	48.3	0.0	8.9	0.0	100.0	
3. I feel encouraged to come up with new and better ways of doing	N		2	3	3	2	0	10	NA
things.	%	49.7	19.2	30.5	31.3	19.0	0.0	100.0	
*4. My work gives me a feeling of personal accomplishment.	N		4	4	1	1	0	10	NA
4. My work gives me a reening of personal accompnishment.	%	77.5	39.3	38.2	9.0	13.5	0.0	100.0	
*5. I like the kind of work I do.	N		6	4	0	0	0	10	NA
3. Thre the kind of work I do.	%	100.0	62.9	37.1	0.0	0.0	0.0	100.0	
6. I know what is expected of me on the job.	N		6	3	0	0	1	10	NA
o. I know what is expected of the off the job.	%	91.1	62.9	28.2	0.0	0.0	8.9	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		7	3	0	0	0	10	NA
done.	%	100.0	71.7	28.3	0.0	0.0	0.0	100.0	
0. I	N		3	6	0	1	0	10	NA
8. I am constantly looking for ways to do my job better.	%	90.0	32.8	57.2	0.0	10.0	0.0	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		1	2	2	4	1	10	0
to get my job done.	%	34.0	13.5	20.4	19.4	37.8	8.9	100.0	
*10. My workload is reasonable.	N		0	2	5	0	3	10	0
*10. My workload is reasonable.	%	20.4	0.0	20.4	46.8	0.0	32.8	100.0	
*11 Markelande and and the decomposition	N		2	3	2	2	1	10	0
*11. My talents are used well in the workplace.	%	48.3	19.2	29.1	17.7	20.4	13.5	100.0	
*10 Il	N		5	4	0	0	1	10	0
*12. I know how my work relates to the agency's goals and priorities.	%	86.5	49.4	37.1	0.0	0.0	13.5	100.0	
*12 The small I de :- :	N		6	4	0	0	0	10	0
*13. The work I do is important.	%	100.0	62.9	37.1	0.0	0.0	0.0	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		3	6	1	0	0	10	0
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	90.0	32.8	57.2	10.0	0.0	0.0	100.0	
*15 My manforman as approinted in a fair and	N		2	2	2	1	1	8	2
*15. My performance appraisal is a fair reflection of my performance.	%	51.9	23.7	28.2	22.4	12.6	13.1	100.0	
16 I am hald a countable for a bissing a coult	N		6	4	0	0	0	10	0
16. I am held accountable for achieving results.	%	100.0	63.2	36.8	0.0	0.0	0.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 21

^{**} Sum of responses excluding DNK/NBJ

AFRICAN DEVELOPMENT FOUNDATION

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	N %	70.7	4 41.4	3 29.3	0 0.0	0 0.0	3 29.3	10 100.0	0
*18. My training needs are assessed.	N %	32.4	2 22.4	1 10.0	1 8.8	2 19.4	4 39.4	10 100.0	0
*19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	N %	67.5	2 21.0	4 46.5	0 0.0	1 9.8	2 22.7	9 100.0	1
*20. The people I work with cooperate to get the job done.	N %	72.2	3 29.1	4 43.1	3 27.8	0 0.0	0 0.0	10 100.0	NA
*21. My work unit is able to recruit people with the right skills.	N %	48.2	1 8.8	4 39.3	2 19.0	3 32.8	0 0.0	10 100.0	0
*22. Promotions in my work unit are based on merit.	N %	35.5	1 11.0	2 24.5	3 31.9	1 11.4	2 21.2	9 100.0	1
*23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	N %	46.6	1 14.8	3 31.7	2 21.3	3 32.1	0 0.0	9 100.0	1
*24. In my work unit, differences in performance are recognized in a meaningful way.	N %	20.9	0 0.0	2 20.9	1 14.8	3 31.7	3 32.6	9 100.0	1
25. Awards in my work unit depend on how well employees perform their jobs.	N %	37.3	1 15.9	1 21.4	0 0.0	1 14.0	3 48.8	6 100.0	4
26. Employees in my work unit share job knowledge with each other.	N %	100.0	4 41.4	6 58.6	0 0.0	0 0.0	0 0.0	10 100.0	0
27. The skill level in my work unit has improved in the past year.	N %	50.2	4 41.2	1 9.0	4 39.7	1 10.0	0 0.0	10 100.0	0
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
28. How would you rate the overall quality of work done by your work unit?	N %	100.0	4 42.8	6 57.2	0 0.0	0 0.0	0 0.0	10 100.0	NA
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.	N %	100.0	2 18.9	8 81.1	0 0.0	0 0.0	0 0.0	10 100.0	0

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 21

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		1	6	1	1	1	10	0
to work processes.	%	72.2	8.8	63.4	8.8	8.9	10.0	100.0	
31. Employees are recognized for providing high quality products and	N		2	6	0	1	1	10	0
services.	%	81.1	18.9	62.2	0.0	8.9	10.0	100.0	
*32. Creativity and innovation are rewarded.	N		1	2	2	2	2	9	1
52. Creativity and innovation are rewarded.	%	30.9	9.8	21.1	24.9	21.6	22.7	100.0	
*33. Pay raises depend on how well employees perform their jobs.	N		0	2	1	1	4	8	2
33. Fay faises depend on now wen employees perform their joos.	%	23.3	0.0	23.3	16.7	12.8	47.2	100.0	
34. Policies and programs promote diversity in the workplace (for	N		2	2	2	1	2	9	1
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	41.5	20.7	20.7	26.3	11.0	21.2	100.0	
*25 F 1	N		3	6	0	1	0	10	0
*35. Employees are protected from health and safety hazards on the job.	%	89.6	28.2	61.4	0.0	10.4	0.0	100.0	
*36. My organization has prepared employees for potential security	N		3	7	0	0	0	10	0
threats.	%	100.0	28.1	71.9	0.0	0.0	0.0	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		3	3	1	0	3	10	0
political purposes are not tolerated.	%	55.7	27.8	27.9	10.4	0.0	34.0	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		2	3	0	1	3	9	1
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	51.3	20.7	30.5	0.0	14.9	33.9	100.0	
20.36	N		4	4	2	0	0	10	0
39. My agency is successful at accomplishing its mission.	%	81.0	42.4	38.5	19.0	0.0	0.0	100.0	
40.7	N		2	2	4	1	1	10	NA
40. I recommend my organization as a good place to work.	%	37.9	18.9	19.0	41.6	10.0	10.4	100.0	
41. I believe the results of this survey will be used to make my agency	N		1	3	1	2	2	9	1
a better place to work.	%	41.8	9.7	32.1	11.0	24.7	22.4	100.0	
*42. My supervisor supports my need to balance work and other life	N		4	4	2	0	0	10	0
issues.	%	79.6	41.4	38.2	20.4	0.0	0.0	100.0	
43. My supervisor/team leader provides me with opportunities to	N		4	4	0	1	1	10	0
demonstrate my leadership skills.	%	79.6	41.4	38.2	0.0	10.4	10.0	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		2	3	1	3	1	10	0
are worthwhile.	%	51.3	22.4	29.0	9.0	29.6	10.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 21

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		5	2	2	1	0	10	0
representative of all segments of society.	%	70.7	51.4	19.3	18.9	10.4	0.0	100.0	
46. My supervisor/team leader provides me with constructive	N		2	3	2	3	0	10	0
suggestions to improve my job performance.	%	52.8	22.4	30.5	17.8	29.3	0.0	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		2	5	1	1	1	10	0
development.	%	69.2	22.4	46.8	10.4	10.4	10.0	100.0	
40 M	N		5	4	0	1	0	10	NA
48. My supervisor/team leader listens to what I have to say.	%	90.0	51.4	38.5	0.0	10.0	0.0	100.0	
40 M	N		5	4	1	0	0	10	NA
49. My supervisor/team leader treats me with respect.	%	90.0	51.4	38.5	10.0	0.0	0.0	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		2	2	3	1	2	10	NA
me about my performance.	%	37.8	18.9	18.9	31.4	10.4	20.4	100.0	
ψσ1 T1 1	N		4	3	1	1	1	10	NA
*51. I have trust and confidence in my supervisor.	%	69.2	42.4	26.7	10.4	10.4	10.0	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		4	3	2	0	1	10	NA
immediate supervisor/team leader?	%	69.2	42.4	26.7	20.8	0.0	10.0	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		2	2	3	2	1	10	0
commitment in the workforce.	%	42.8	18.9	23.9	27.9	19.3	10.0	100.0	
54. My organization's leaders maintain high standards of honesty and	N		4	4	0	0	2	10	0
integrity.	%	79.6	41.4	38.2	0.0	0.0	20.4	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		1	6	2	0	1	10	0
different backgrounds.	%	67.2	8.8	58.4	22.4	0.0	10.4	100.0	
*56. Managers communicate the goals and priorities of the	N		3	7	0	0	0	10	0
organization		4000				0.0	0.0	100.0	
organization.	%	100.0	28.9	71.1	0.0	0.0	0.0	100.0	
*57. Managers review and evaluate the organization's progress toward	% N	100.0	3	71.1	0.0	0.0	0.0	100.0	0

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 21

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		1	3	2	2	2	10	0
example, about projects, goals, needed resources).	%	38.1	8.8	29.3	18.9	23.6	19.4	100.0	
59. Managers support collaboration across work units to accomplish	N		1	5	2	1	1	10	0
work objectives.	%	57.0	8.8	48.2	19.0	13.5	10.4	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		2	5	1	0	2	10	0
directly above your immediate supervisor/team leader?	%	70.6	18.9	51.7	9.0	0.0	20.4	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		2	5	1	0	2	10	0
or. Thave a high level of respect for my organization's semon readers.	%	70.6	18.9	51.7	9.0	0.0	20.4	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		1	5	0	2	2	10	0
02. Selifor leaders demonstrate support for Work Effe programs.	%	57.5	10.0	47.5	0.0	23.6	18.9	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		1	5	1	2	1	10	NA
affect your work?	%	60.3	8.8	51.5	10.4	19.2	10.0	100.0	
*64. How satisfied are you with the information you receive from	N		4	2	2	1	1	10	NA
management on what's going on in your organization?	%	61.8	41.4	20.4	17.7	10.4	10.0	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		2	4	1	1	2	10	NA
good job?	%	60.3	18.9	41.5	8.8	10.4	20.4	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		2	3	3	1	1	10	NA
leaders?	%	52.8	18.9	34.0	26.7	10.4	10.0	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		2	0	2	1	5	10	NA
your organization?	%	18.9	18.9	0.0	23.6	8.8	48.7	100.0	
*68. How satisfied are you with the training you receive for your	N		2	5	1	1	1	10	NA
present job?	%	71.0	22.4	48.7	10.0	10.0	8.9	100.0	1

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 21

^{**} Sum of responses excluding DNK/NBJ

AFRICAN DEVELOPMENT FOUNDATION

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Very

Percent

Neither

Satisfied nor

		Positive	Satisfied	Satisfied	Dissatisfied	Dissatisfied	Dissatisfied	Total	Judge
*69. Considering everything, how satisfied are you with your job?	N		3	6	0	1	0	10	NA
709. Considering everything, now satisfied are you with your job?	%	90.0	28.9	61.0	0.0	10.0	0.0	100.0	
*70. Considering everything, how satisfied are you with your pay?	N		1	4	1	3	1	10	NA
70. Considering everything, now satisfied are you with your pay:	%	46.8	8.8	37.9	10.0	34.3	8.9	100.0	
71. Considering everything, how satisfied are you with your	N		2	3	3	1	1	10	NA
organization?	%	48.3	18.9	29.4	31.3	10.0	10.4	100.0	
72. Have you been notified that you are eligible to telework? Telewormeans working at a location other than your normal work site	rk								0/
during your regular work hours (excludes travel).								N	%
	Yes							3	29.3
	No							6	61.7
	Not s Total							10	9.0
72. Di	.4								
73. Please select the response below that BEST describes your currer teleworking situation:	ıt							N	%
	I tele	work 3 or n	nore days per	veek.				0	0.0
	I tele	work 1 or 2	days per weel	.				0	0.0
	I tele	work, but n	o more than 1	or 2 days per	month.			0	
	I tele	work very i	nfrequently, o	n an unschedu	led or short-ter	m basis.		2	0.0
			micquement, o	an anscircu				2	0.0 22.4
				e to be physic	ally present on		aw	1	
	Enfo	rcement Of not teleworl	k because I hav ficers, Park Ra	re to be physic ngers, Securit re technical iss	ally present on ty Personnel). sues (e.g., conne	the job (e.g., L		1	22.4
	Enfo I do 1 equip I do 1	rcement Of not teleworl oment) that not teleworl	k because I have ficers, Park Ra k because I have prevent me fro	re to be physic ngers, Securit re technical iss om teleworkin	ally present on ty Personnel). sues (e.g., conne	the job (e.g., L	ıate	1 4	22.4 9.9
	Enfor I do r equip I do r of jol	rcement Of not teleworl oment) that not teleworl o where I ca	k because I have ficers, Park Rake to because I have prevent me from the fr	e to be physic ngers, Securit e technical iss om teleworkin not receive ap	ally present on ty Personnel). sues (e.g., conne g. oproval to do so	the job (e.g., L	ıate	1	22.4 9.9 11.6

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 21

Do Not Know/

No Basis to

Item

Response

Very

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		${f N}$	%
	Yes	8	79.6
	No	2	20.4
	Not available to me	0	0.0
	Total	10	100.0
75. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening quit smoking programs)	,	N	%
	Yes	2	20.4
	No	5	51.8
	Not available to me	3	27.8
	Total	10	100.0
Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	1	10.4
	No	8	80.8
	Not available to me	1	8.8
	Total	10	100.0
77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting		N	%
support groups)	Yes	0	0.0
	No	6	61.8
	Not available to me	4	38.2
	Total	10	100.0
9. Do you participate in the following World if a programs? Elder			
(8. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)		N	%
	Yes	0	0.0
	No	6	61.8
	Not available to me	4	38.2
	Total	10	100.0

Sample or Census: Census Number of Employees Selected: 21 Percentages are weighted to represent the Agency's population.

Surveys Completed: 10

Response Rate: 47.6%

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		0	0	2	1	3	6	4
your agency? Telework	%	0.0	0.0	0.0	33.1	16.3	50.6	100.0	
80. How satisfied are you with the following Work/Life programs in	N		2	4	2	1	0	9	1
your agency? Alternative Work Schedules (AWS)	%	67.3	21.2	46.1	22.8	9.9	0.0	100.0	
81. How satisfied are you with the following Work/Life programs in	N		0	1	1	0	1	3	7
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	36.2	0.0	36.2	31.8	0.0	32.0	100.0	
82. How satisfied are you with the following Work/Life programs in	N		0	1	2	0	0	3	7
your agency? Employee Assistance Program (EAP)	%	35.5	0.0	35.5	64.5	0.0	0.0	100.0	
83. How satisfied are you with the following Work/Life programs in	N		0	0	2	0	0	2	8
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	0.0	0.0	0.0	100.0	0.0	0.0	100.0	
84. How satisfied are you with the following Work/Life programs in	N		0	0	2	0	0	2	8
your agency? Elder Care Programs (for example, support groups, speakers)	%	0.0	0.0	0.0	100.0	0.0	0.0	100.0	

Number of Employees Selected: 21

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		4	8	5	1	0	18	NA
organization.	%	69.2	20.6	48.5	26.1	4.7	0.0	100.0	
2. I have enough information to do my job well.	N		5	8	3	2	0	18	NA
2. I have chough information to do my job wen.	%	74.8	30.5	44.3	15.1	10.1	0.0	100.0	
3. I feel encouraged to come up with new and better ways of doing	N		3	6	7	2	0	18	NA
things.	%	52.0	14.9	37.1	37.9	10.1	0.0	100.0	
*4. My work gives me a feeling of personal accomplishment.	N		11	6	1	0	0	18	NA
4. Why work gives me a reening of personal accomplishment.	%	95.5	59.2	36.3	4.5	0.0	0.0	100.0	
*5. I like the kind of work I do.	N		13	4	0	0	0	17	NA
3. I like the kind of work I do.	%	100.0	73.9	26.1	0.0	0.0	0.0	100.0	
6. I know what is expected of me on the job.	N		7	7	3	1	0	18	NA
o. I know what is expected of the off the job.	%	78.8	34.8	44.1	15.6	5.6	0.0	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		16	2	0	0	0	18	NA
done.	%	100.0	90.8	9.2	0.0	0.0	0.0	100.0	
8. I am constantly looking for ways to do my job better.	N		12	6	0	0	0	18	NA
	%	100.0	69.3	30.7	0.0	0.0	0.0	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		2	6	6	1	2	17	1
to get my job done.	%	50.9	11.0	39.9	33.5	4.8	10.8	100.0	
*10. My workload is reasonable.	N		3	12	1	2	0	18	0
*10. My workload is reasonable.	%	85.3	16.0	69.3	5.6	9.2	0.0	100.0	
*11. My talents are used well in the workplace.	N		4	8	2	4	0	18	0
*11. My talents are used well in the workplace.	%	69.0	19.6	49.4	9.8	21.2	0.0	100.0	
*12. I know how my work relates to the agency's goals and priorities.	N		5	9	1	3	0	18	0
*12. I know now my work relates to the agency's goals and priorities.	%	80.3	25.2	55.2	5.6	14.1	0.0	100.0	
*13. The work I do is important.	N		13	4	1	0	0	18	0
*15. The work I do is important.	%	95.5	74.3	21.2	4.5	0.0	0.0	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		9	7	0	2	0	18	0
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	89.3	46.7	42.6	0.0	10.7	0.0	100.0	
*15 M	N		4	8	2	3	0	17	1
*15. My performance appraisal is a fair reflection of my performance.	%	73.9	27.0	47.0	10.4	15.7	0.0	100.0	
16 I am hald accountable for a bissing manks	N		6	7	2	3	0	18	0
16. I am held accountable for achieving results.	%	75.0	31.0	44.1	10.1	14.9	0.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 24

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	N %	60.0	4 20.5	6 39.5	3 15.1	3 15.1	2 9.8	18 100.0	0
*18. My training needs are assessed.	N %	60.8	2 11.7	8 49.1	5 28.9	2 10.3	0 0.0	17 100.0	1
*19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	N %	79.8	4 20.3	9 59.6	3 15.4	1 4.8	0	17 100.0	1
*20. The people I work with cooperate to get the job done.	N %	46.2	4 25.9	3 20.4	5 38.0	3 15.8	0 0.0	15 100.0	NA
*21. My work unit is able to recruit people with the right skills.	N %	65.9	2 10.4	9 55.5	7 34.1	0 0.0	0 0.0	18 100.0	0
*22. Promotions in my work unit are based on merit.	N %	35.4	2 11.7	4 23.8	5 32.0	6 32.5	0 0.0	17 100.0	1
*23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	N %	42.7	2 11.7	5 31.0	1 6.2	6 33.5	3 17.6	17 100.0	1
*24. In my work unit, differences in performance are recognized in a meaningful way.	N %	41.1	3 16.2	4 24.9	5 31.0	3 16.0	2 11.9	17 100.0	1
25. Awards in my work unit depend on how well employees perform their jobs.	N %	60.3	4 24.6	6 35.7	3 17.5	3 16.9	1 5.2	17 100.0	1
26. Employees in my work unit share job knowledge with each other.	N %	63.3	4 23.0	6 40.3	3 15.4	3 16.6	1 4.7	17 100.0	0
27. The skill level in my work unit has improved in the past year.	N %	70.2	3 16.4	9 53.8	4 20.6	2 9.2	0 0.0	18 100.0	0
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
28. How would you rate the overall quality of work done by your work unit?	N %	85.7	8 44.6	7 41.1	2 9.8	1 4.5	0 0.0	18 100.0	NA
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.	N %	78.2	3 16.0	11 62.3	1 5.6	3 16.2	0 0.0	18 100.0	0

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 24

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		2	8	2	4	1	17	1
to work processes.	%	58.6	11.7	46.9	12.9	23.2	5.2	100.0	
31. Employees are recognized for providing high quality products and	N		2	6	7	2	0	17	1
services.	%	49.5	11.7	37.8	38.6	12.0	0.0	100.0	
*32. Creativity and innovation are rewarded.	N		2	4	4	6	0	16	1
*52. Creativity and innovation are rewarded.	%	37.9	12.3	25.6	25.0	37.1	0.0	100.0	
*22 D	N		1	4	6	6	0	17	1
*33. Pay raises depend on how well employees perform their jobs.	%	29.2	6.6	22.6	37.3	33.5	0.0	100.0	
34. Policies and programs promote diversity in the workplace (for	N		3	8	5	1	0	17	1
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	65.8	17.9	47.8	28.0	6.2	0.0	100.0	
*07 F 1	N		4	11	2	0	1	18	0
*35. Employees are protected from health and safety hazards on the job.	%	84.2	22.1	62.1	10.2	0.0	5.6	100.0	
6. My organization has prepared employees for potential security threats.	N		1	8	6	1	2	18	0
	%	55.8	5.9	49.9	28.4	5.6	10.2	100.0	
7. Arbitrary action, personal favoritism and coercion for partisan	N		2	7	4	3	1	17	1
political purposes are not tolerated.	%	55.1	12.9	42.3	22.6	17.0	5.2	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		3	7	2	3	1	16	1
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	65.2	18.9	46.2	11.4	18.0	5.5	100.0	
20 M	N		6	7	3	1	0	17	0
39. My agency is successful at accomplishing its mission.	%	78.8	38.5	40.4	15.4	5.8	0.0	100.0	
	N		6	7	4	1	0	18	NA
40. I recommend my organization as a good place to work.	%	76.1	33.1	43.0	19.4	4.5	0.0	100.0	
41. I believe the results of this survey will be used to make my agency	N		3	7	4	2	2	18	0
a better place to work.	%	60.3	22.3	38.0	19.8	10.1	9.8	100.0	
*42. My supervisor supports my need to balance work and other life	N		7	8	2	1	0	18	0
issues.	%	84.4	35.2	49.2	10.1	5.6	0.0	100.0	
43. My supervisor/team leader provides me with opportunities to	N		5	6	5	1	0	17	0
demonstrate my leadership skills.	%	67.8	27.6	40.2	27.5	4.7	0.0	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		5	6	6	1	0	18	0
are worthwhile.	%	58.3	26.5	31.8	37.2	4.5	0.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 24

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		6	7	3	0	0	16	2
representative of all segments of society.	%	82.4	37.3	45.1	17.6	0.0	0.0	100.0	
46. My supervisor/team leader provides me with constructive	N		4	7	3	4	0	18	0
suggestions to improve my job performance.	%	58.3	22.0	36.3	20.2	21.5	0.0	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		5	6	4	2	1	18	0
development.	%	58.3	27.1	31.2	20.8	10.1	10.9	100.0	
40.14	N		5	8	3	2	0	18	NA
48. My supervisor/team leader listens to what I have to say.	%	75.3	26.5	48.8	13.2	11.5	0.0	100.0	
40 M	N		9	7	1	1	0	18	NA
49. My supervisor/team leader treats me with respect.	%	89.6	47.8	41.8	5.9	4.5	0.0	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		7	6	2	1	0	16	NA
me about my performance.	%	76.7	41.1	35.6	17.2	6.1	0.0	100.0	
WC1 II	N		6	8	0	3	1	18	NA
*51. I have trust and confidence in my supervisor.	%	78.5	31.6	46.9	0.0	17.0	4.5	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		7	6	3	1	1	18	NA
immediate supervisor/team leader?	%	73.8	35.6	38.2	14.7	5.6	5.9	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		2	6	6	3	1	18	0
commitment in the workforce.	%	48.4	10.4	38.0	31.3	15.6	4.7	100.0	
54. My organization's leaders maintain high standards of honesty and	N		1	8	3	4	2	18	0
integrity.	%	54.4	5.9	48.5	14.3	22.1	9.2	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		1	7	6	3	1	18	0
different backgrounds.	%	48.9	5.9	43.0	29.8	16.7	4.7	100.0	
*56. Managers communicate the goals and priorities of the	N		3	5	4	4	1	17	1
organization.	%	48.4	16.8	31.6	22.6	23.8	5.2	100.0	
*57. Managers review and evaluate the organization's progress toward	N		4	6	4	3	1	18	0
meeting its goals and objectives.	%	58.7	20.5	38.2	21.0	15.6	4.7	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 24

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		4	5	3	5	1	18	0
example, about projects, goals, needed resources).	%	53.6	20.5	33.1	15.5	26.3	4.7	100.0	
59. Managers support collaboration across work units to accomplish	N		4	4	5	3	2	18	0
work objectives.	%	42.7	20.5	22.2	31.4	15.6	10.2	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		2	7	1	4	3	17	0
directly above your immediate supervisor/team leader?	%	55.8	10.9	44.9	5.8	22.1	16.3	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		7	5	1	5	0	18	0
or. I have a high level of respect for my organization's semon leaders.	%	69.7	44.7	25.0	4.0	26.3	0.0	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		6	3	4	2	1	16	1
oz. Senior readers demonstrate support for work the programs.	%	61.0	43.2	17.8	21.4	12.4	5.2	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		3	4	5	5	1	18	NA
affect your work?	%	37.9	14.9	23.0	29.3	27.2	5.6	100.0	
*64. How satisfied are you with the information you receive from	N		4	2	8	3	1	18	NA
management on what's going on in your organization?	%	32.4	20.9	11.5	46.7	16.2	4.7	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		5	8	4	0	1	18	NA
good job?	%	74.6	26.9	47.7	20.7	0.0	4.7	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		3	7	2	5	1	18	NA
leaders?	%	60.3	21.3	39.1	8.7	26.3	4.7	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		2	5	9	2	0	18	NA
your organization?	%	44.3	10.4	33.9	45.7	10.1	0.0	100.0	
*68. How satisfied are you with the training you receive for your	N		2	5	9	1	1	18	NA
present job?	%	37.5	10.4	27.0	46.1	5.6	10.9	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 24

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

Neither

		Percent Positive	Very Satisfied	Satisfied	Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Response Total	No Basis to Judge
*69. Considering everything, how satisfied are you with your job?	N		6	8	2	2	0	18	NA
ob. Considering everything, now substituting you with your job.	%	80.2	31.9	48.2	10.7	9.2	0.0	100.0	
*70. Considering everything, how satisfied are you with your pay?	N		5	8	2	2	1	18	NA
	%	68.7	25.0	43.7	11.1	9.3	10.9	100.0	
71. Considering everything, how satisfied are you with your	N		3	8	4	2	1	18	NA
organization?	%	64.7	16.4	48.2	20.6	10.1	4.7	100.0	
72. Have you been notified that you are eligible to telework? Telewor means working at a location other than your normal work site during your regular work hours (excludes travel).	k							N	%
	Yes							2	8.6
	No							16	91.4
	Not s	sure						0	0.0
	Total	l						18	100.0
73. Please select the response below that BEST describes your current teleworking situation:								N	%
	I tele	work 3 or n	nore days per	week.				0	0.0
	I tele	work 1 or 2	days per weel	k.				0	0.0
	I tele	work, but n	no more than 1	or 2 days per	month.			0	0.0
	I tele	work very i	infrequently, o	n an unschedu	iled or short-ter	m basis.		0	0.0
			k because I hav ficers, Park Ra		cally present on ty Personnel).	the job (e.g., L	aw	11	63.8
			k because I hav prevent me fro		sues (e.g., conne g.	ctivity, inadequ	uate	1	6.2
	I do i	not teleworl	k hecause I did	not receive a	oproval to do so	, even though l	have the kind	3	
			an telework.	inot receive a	pprover to do so	, 8		3	21.0
	of jol	b where I ca		•	•	, 3		2	21.0 9.0

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 24

Percentages are weighted to represent the Agency's population. Surveys Completed: 18

Response Rate: 75.0%

Do Not Know/

Item

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		N	%
	Yes	5	28.6
	No	10	54.8
	Not available to me	3	16.6
	Total	18	100.0
5. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening	,		
quit smoking programs)		N	%
	Yes	3	23.9
	No	9	48.0
	Not available to me	5	28.1
	Total	17	100.0
6. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	1	6.3
	No	10	54.2
	Not available to me	6	39.5
	Total	17	100.0
77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting			%
support groups)	Yes	N 0	0.0
	No	11	60.5
	Not available to me	6	39.5
	Total	17	100.0
8. Do you participate in the following Work/Life programs? Elder			
Care Programs (for example, support groups, speakers)		N	%
	Yes	0	0.0
	No	11	60.5
	Not available to me	6	39.5
	Total	17	100.0

Sample or Census: Census Number of Employees Selected: 24 Percentages are weighted to represent the Agency's population.

Surveys Completed: 18

Response Rate: 75.0%

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		0	0	4	1	1	6	11
your agency? Telework	%	0.0	0.0	0.0	68.1	15.7	16.2	100.0	
80. How satisfied are you with the following Work/Life programs in	N		3	4	3	0	0	10	7
your agency? Alternative Work Schedules (AWS)	%	71.0	35.6	35.4	29.0	0.0	0.0	100.0	
81. How satisfied are you with the following Work/Life programs in	N		0	2	6	0	1	9	8
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	29.9	0.0	29.9	58.6	0.0	11.5	100.0	
82. How satisfied are you with the following Work/Life programs in	N		0	1	7	0	0	8	9
your agency? Employee Assistance Program (EAP)	%	11.2	0.0	11.2	88.8	0.0	0.0	100.0	
83. How satisfied are you with the following Work/Life programs in	N		0	0	6	0	0	6	11
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	0.0	0.0	0.0	100.0	0.0	0.0	100.0	
84. How satisfied are you with the following Work/Life programs in	N		0	0	6	0	0	6	11
your agency? Elder Care Programs (for example, support groups, speakers)	%	0.0	0.0	0.0	100.0	0.0	0.0	100.0	

Sample or Census: Census
Number of Employees Selected: 24

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		6	16	2	6	3	33	NA
organization.	%	64.3	17.0	47.3	6.8	19.4	9.4	100.0	
2. I have enough information to do my job well.	N		2	16	4	7	4	33	NA
2. I have chough information to do my job wen.	%	53.3	5.9	47.4	11.6	22.4	12.7	100.0	
3. I feel encouraged to come up with new and better ways of doing	N		9	11	3	3	7	33	NA
things.	%	58.2	26.3	31.9	9.1	9.5	23.2	100.0	
*4. My work gives me a feeling of personal accomplishment.	N		11	14	1	4	3	33	NA
4. Ivry work gives me a feeling of personal accomplishment.	%	73.1	31.8	41.3	3.7	13.8	9.4	100.0	
*5. I like the kind of work I do.	N		13	17	2	1	0	33	NA
*5. I like the kind of work I do.	%	91.5	39.3	52.2	5.6	2.9	0.0	100.0	
6. I know what is expected of me on the job.	N		6	15	3	5	4	33	NA
	%	63.1	18.3	44.9	9.4	15.8	11.7	100.0	
7. When needed I am willing to put in the extra effort to get a job done.	N		25	3	2	3	0	33	NA
	%	83.9	73.7	10.2	7.6	8.5	0.0	100.0	
	N		20	9	2	1	1	33	NA
8. I am constantly looking for ways to do my job better.	%	88.6	60.0	28.6	5.5	2.9	3.0	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		5	4	4	10	9	32	1
to get my job done.	%	27.4	15.8	11.6	10.6	35.3	26.7	100.0	
*10 M	N		0	10	5	10	7	32	1
*10. My workload is reasonable.	%	29.1	0.0	29.1	15.0	32.6	23.4	100.0	
*11 M () () 1 II' d	N		5	14	2	6	5	32	1
*11. My talents are used well in the workplace.	%	58.9	14.7	44.1	6.1	19.3	15.7	100.0	
*10 Il	N		8	18	3	2	2	33	0
*12. I know how my work relates to the agency's goals and priorities.	%	78.9	22.1	56.7	8.5	6.2	6.4	100.0	
\$12 TPL 1 T 1 ' ' ' ' ' '	N		17	13	2	0	1	33	0
*13. The work I do is important.	%	91.5	50.7	40.8	5.5	0.0	3.0	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		7	20	3	1	2	33	0
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	81.8	22.2	59.6	9.1	3.5	5.6	100.0	
*15 M	N		9	12	7	2	3	33	0
*15. My performance appraisal is a fair reflection of my performance.	%	61.2	25.6	35.6	23.8	5.9	9.1	100.0	
16 I am hald accountable for a bissing manks	N		12	10	4	2	5	33	0
16. I am held accountable for achieving results.	%	66.5	35.7	30.8	13.2	6.2	14.1	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 36

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	N %	36.8	3 9.8	9 27.0	6 20.0	4 15.3	9 27.9	31 100.0	2
*18. My training needs are assessed.	N %	27.5	2 5.9	7 21.7	5 17.7	7 24.6	9 30.1	30 100.0	3
*19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	N %	61.0	8 22.9	12 38.0	4 12.7	5 17.0	3 9.3	32 100.0	1
*20. The people I work with cooperate to get the job done.	N %	56.5	9 28.5	9 28.1	4 11.4	6 21.5	3 10.7	31 100.0	NA
*21. My work unit is able to recruit people with the right skills.	N %	60.4	6 18.6	14 41.8	3 9.4	6 20.0	3 10.2	32 100.0	1
*22. Promotions in my work unit are based on merit.	N %	54.1	8 24.3	10 29.8	9 28.2	2 6.2	4 11.5	33 100.0	0
*23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	N %	41.2	4 13.6	8 27.5	10 37.5	4 14.4	2 6.9	28 100.0	5
*24. In my work unit, differences in performance are recognized in a meaningful way.	N %	41.2	4 13.9	8 27.2	5 17.2	8 31.4	3 10.2	28 100.0	5
25. Awards in my work unit depend on how well employees perform their jobs.	N %	54.7	6 22.9	10 31.8	8 27.1	2 8.3	3 9.8	29 100.0	4
26. Employees in my work unit share job knowledge with each other.	N %	75.8	11 33.2	14 42.5	2 6.6	4 11.6	2 5.9	33 100.0	0
27. The skill level in my work unit has improved in the past year.	N %	74.7	10 30.6	15 44.2	4 11.8	2 6.8	2 6.6	33 100.0	0
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
28. How would you rate the overall quality of work done by your work unit?	N %	91.2	21 63.3	9 27.9	2 5.9	1 2.9	0 0.0	33 100.0	NA
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.	N %	51.0	2 5.6	16 45.4	3 9.6	8 25.6	4 13.8	33 100.0	0

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 36

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		2	6	6	10	9	33	0
to work processes.	%	21.9	5.6	16.4	16.9	32.7	28.4	100.0	
31. Employees are recognized for providing high quality products and	N		2	9	9	8	5	33	0
services.	%	31.9	5.6	26.4	24.7	28.9	14.5	100.0	
*22 C - 4: 4 - 1: 4: 1.1	N		2	7	9	9	5	32	1
*32. Creativity and innovation are rewarded.	%	26.6	5.7	20.9	24.4	31.9	17.1	100.0	
*22 D ' 1 1 1 11 1 C 41''1	N		0	7	8	10	5	30	3
*33. Pay raises depend on how well employees perform their jobs.	%	21.5	0.0	21.5	26.9	35.2	16.3	100.0	
34. Policies and programs promote diversity in the workplace (for	N		1	10	8	3	6	28	5
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	38.1	3.6	34.6	28.6	12.0	21.3	100.0	
105 F	N		6	16	6	2	3	33	0
*35. Employees are protected from health and safety hazards on the job.	%	66.8	20.7	46.1	17.6	6.5	9.1	100.0	
*36. My organization has prepared employees for potential security threats.	N		1	12	9	6	3	31	2
	%	43.1	3.9	39.2	26.8	21.4	8.6	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		2	8	4	7	10	31	1
political purposes are not tolerated.	%	27.6	5.9	21.7	14.2	25.9	32.3	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		5	9	6	3	8	31	2
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	42.3	14.6	27.8	19.4	11.7	26.6	100.0	
20.16	N		4	10	8	8	2	32	0
39. My agency is successful at accomplishing its mission.	%	40.9	10.9	29.9	25.5	26.8	6.9	100.0	
40.1	N		3	9	8	7	6	33	NA
40. I recommend my organization as a good place to work.	%	34.6	8.7	25.9	24.3	23.4	17.8	100.0	
41. I believe the results of this survey will be used to make my agency	N		2	7	8	7	6	30	3
a better place to work.	%	27.0	6.4	20.6	27.5	24.8	20.7	100.0	
*42. My supervisor supports my need to balance work and other life	N		12	13	4	1	3	33	0
issues.	%	72.8	34.2	38.6	15.2	2.6	9.4	100.0	
43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.	N		9	11	3	6	4	33	0
	%	56.5	24.8	31.7	9.6	19.8	14.1	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		9	10	5	2	7	33	0
are worthwhile.	%	52.7	24.6	28.1	15.8	7.2	24.3	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 36

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		9	10	5	3	3	30	3
representative of all segments of society.	%	60.7	28.8	31.9	16.9	11.9	10.5	100.0	
46. My supervisor/team leader provides me with constructive	N		8	11	3	5	6	33	0
suggestions to improve my job performance.	%	52.4	22.0	30.4	8.5	18.3	20.8	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		9	11	4	5	4	33	0
development.	%	56.6	25.5	31.1	12.1	18.8	12.4	100.0	
49. My symposisce/team leader listens to what I have to say	N		13	11	2	3	4	33	NA
48. My supervisor/team leader listens to what I have to say.	%	69.5	34.0	35.4	6.2	9.7	14.6	100.0	
49. My supervisor/team leader treats me with respect.	N		15	11	1	4	2	33	NA
49. My supervisor/team leader treats the with respect.	%	75.8	40.9	34.9	3.7	14.1	6.4	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		10	16	0	2	5	33	NA
me about my performance.	%	77.4	27.5	49.9	0.0	6.7	15.9	100.0	
VET II 1 C.1	N		13	7	4	2	7	33	NA
*51. I have trust and confidence in my supervisor.	%	55.4	34.7	20.7	13.8	6.5	24.3	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		15	5	5	1	7	33	NA
immediate supervisor/team leader?	%	56.3	41.3	15.0	16.5	2.9	24.2	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		1	3	9	8	12	33	0
commitment in the workforce.	%	11.1	3.0	8.1	24.3	26.1	38.6	100.0	
54. My organization's leaders maintain high standards of honesty and	N		2	3	9	6	12	32	0
integrity.	%	13.6	5.7	7.8	27.3	21.5	37.6	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		3	10	4	12	3	32	1
different backgrounds.	%	40.2	8.4	31.8	12.3	39.1	8.5	100.0	
*56. Managers communicate the goals and priorities of the	N		1	11	3	13	5	33	0
organization.	%	33.5	3.0	30.5	8.8	40.9	16.8	100.0	
*57. Managers review and evaluate the organization's progress toward	N		3	6	6	9	9	33	0
meeting its goals and objectives.	%	26.2	8.1	18.1	18.8	28.3	26.7	100.0	1

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 36

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		1	6	3	13	10	33	0
example, about projects, goals, needed resources).	%	19.4	3.0	16.4	8.1	38.7	33.8	100.0	
59. Managers support collaboration across work units to accomplish	N		2	8	5	8	9	32	0
work objectives.	%	29.1	5.7	23.4	14.1	25.0	31.8	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		4	4	11	5	9	33	0
directly above your immediate supervisor/team leader?	%	21.8	10.8	10.9	35.1	16.0	27.1	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		1	6	7	8	11	33	0
	%	19.2	3.0	16.2	20.8	27.8	32.3	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		2	8	14	5	2	31	2
02. Semon leaders demonstrate support for work the programs.	%	29.6	5.9	23.7	49.4	14.6	6.4	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		2	12	4	11	4	33	NA
affect your work?	%	38.4	5.5	32.9	12.5	37.1	12.0	100.0	
*64. How satisfied are you with the information you receive from	N		1	6	5	12	9	33	NA
management on what's going on in your organization?	%	19.3	3.0	16.3	14.2	38.3	28.3	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		1	12	8	8	4	33	NA
good job?	%	36.2	3.0	33.2	24.1	25.6	14.1	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		1	3	6	14	9	33	NA
leaders?	%	11.2	3.0	8.3	15.6	44.7	28.4	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		2	6	11	7	6	32	NA
your organization?	%	23.5	6.8	16.7	36.8	21.6	18.0	100.0	
*68. How satisfied are you with the training you receive for your	N		0	12	5	11	5	33	NA
present job?	%	34.9	0.0	34.9	16.0	33.7	15.5	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 36

Percentages are weighted to represent the Agency's population.

Surveys Completed: 33 Response Rate: 91.7%

^{**} Sum of responses excluding DNK/NBJ

CHEMICAL SAFETY AND HAZARD INVESTIGATION BOARD 2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Neither

		Percent Positive	Very Satisfied	Satisfied	Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Response Total	No Basis to Judge
*69. Considering everything, how satisfied are you with your job?	N		7	8	6	9	3	33	NA
67. Considering everything, now substitute for with your job.	%	43.4	19.7	23.7	19.1	28.6	9.0	100.0	
*70. Considering everything, how satisfied are you with your pay?	N		3	16	6	8	0	33	NA
	%	56.0	10.3	45.8	19.0	25.0	0.0	100.0	
71. Considering everything, how satisfied are you with your	N		3	10	3	10	7	33	NA
organization?	%	36.0	8.7	27.3	9.2	34.6	20.2	100.0	<u> </u>
72. Have you been notified that you are eligible to telework? Telewo means working at a location other than your normal work site during your regular work hours (excludes travel).	rk							N	%
67	Yes							33	100.0
	No							0	0.0
	Not s	ure						0	0.0
	Total							33	100.0
73. Please select the response below that BEST describes your current teleworking situation:	Total								100.0
•	Total	-	nore days per v	week.				33	
•	Total I tele	work 3 or n	nore days per v					33 N	%
•	Total I tele I tele	work 3 or n		ζ.	month.			33 N 0	% 0.0
73. Please select the response below that BEST describes your current teleworking situation:	Total I tele I tele I tele	work 3 or n work 1 or 2 work, but n	days per weel no more than 1	k. or 2 days per	month. lled or short-ter	m basis.		33 N 0 5	% 0.0 13.8
*	Total I tele	work 3 or n work 1 or 2 work, but n work very i not teleworl	days per weel to more than 1 infrequently, o	s. or 2 days per n an unschedu ve to be physic	aled or short-ter		aw	33 N 0 5 12	% 0.0 13.8 37.2
*	I tele I tele I tele I tele I tele I tele I do r Enfor	work 3 or n work 1 or 2 work, but n work very i not teleworl reement Off not teleworl	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra	or 2 days per n an unschedu re to be physic ungers, Securit re technical iss	alled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L		33 N 0 5 12 13	% 0.0 13.8 37.2 39.1
*	I televit televit do requip	work 3 or n work 1 or 2 work, but n work very i not telework cement Off not telework oment) that	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra k because I hav prevent me fro	c. or 2 days per n an unschedu re to be physic ungers, Securit re technical iss om teleworkin	alled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L	ıate	33 N 0 5 12 13 0	% 0.0 13.8 37.2 39.1 0.0
*	I teler I teler I teler I teler I do r Enfor I do r equip I do r	work 3 or n work 1 or 2 work, but n work very i not teleworl cement Off mot teleworl oment) that not teleworl	days per weel to more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me frok because I did	or 2 days per n an unschedu re to be physic ungers, Securit re technical iss om teleworkin not receive ap	ally present on ty Personnel). sues (e.g., conne g. pproval to do so	the job (e.g., L	ıate	33 N 0 5 12 13 0	% 0.0 13.8 37.2 39.1 0.0

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 36

Percentages are weighted to represent the Agency's population. Surveys Completed: 33

Item

Do Not Know/

Response Rate: 91.7%

CHEMICAL SAFETY AND HAZARD INVESTIGATION BOARD 2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		N	%
	Yes	5	13.9
	No	12	37.9
	Not available to me	16	48.2
	Total	33	100.0
5. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening	5,		
quit smoking programs)		N	%
	Yes	12	34.7
	No	7	22.8
	Not available to me	14	42.5
	Total	33	100.0
76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	2	6.5
	No	26	80.2
	Not available to me	5	13.3
	Total	33	100.0
77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	g	N	%
support groups)	Yes	1	3.7
	No	17	52.5
	Not available to me	15	43.8
	Total	33	100.0
8. Do you participate in the following Work/Life programs? Elder			
Care Programs (for example, support groups, speakers)		N	%
	Yes	0	0.0
	No	20	62.4
	Not available to me	13	37.6
	Total	33	100.0

Sample or Census: Census Number of Employees Selected: 36 Percentages are weighted to represent the Agency's population.

Surveys Completed: 33

Response Rate: 91.7%

CHEMICAL SAFETY AND HAZARD INVESTIGATION BOARD 2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		4	14	6	4	4	32	1
your agency? Telework	%	59.5	13.3	46.2	17.0	11.0	12.5	100.0	
80. How satisfied are you with the following Work/Life programs in	N		0	6	3	3	3	15	17
your agency? Alternative Work Schedules (AWS)	%	36.9	0.0	36.9	18.2	22.9	22.1	100.0	
81. How satisfied are you with the following Work/Life programs in	N		1	7	6	5	0	19	14
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	39.5	5.3	34.2	32.4	28.1	0.0	100.0	
82. How satisfied are you with the following Work/Life programs in	N		0	6	11	1	0	18	15
your agency? Employee Assistance Program (EAP)	%	34.1	0.0	34.1	60.4	5.6	0.0	100.0	
83. How satisfied are you with the following Work/Life programs in	N		1	1	6	3	1	12	21
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	19.3	9.8	9.5	45.5	25.4	9.8	100.0	
84. How satisfied are you with the following Work/Life programs in	N		0	0	7	2	0	9	24
your agency? Elder Care Programs (for example, support groups, speakers)	%	0.0	0.0	0.0	74.9	25.1	0.0	100.0	

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		0	7	7	4	5	23	NA
organization.	%	32.0	0.0	32.0	28.3	15.1	24.6	100.0	
2. I have enough information to do my job well.	N %	56.4	4 16.8	9 39.6	6 23.7	2 7.6	2 12.3	23 100.0	NA
3. I feel encouraged to come up with new and better ways of doing things.	N %	45.5	3 12.2	7 33.3	7 33.1	2 6.8	4 14.6	23 100.0	NA
*4. My work gives me a feeling of personal accomplishment.	N %	52.2	4 17.7	9 34.5	6 27.8	2 12.0	2 8.0	23	NA
*5. I like the kind of work I do.	N		9 39.2	11 45.5	2 11.8	1 3.5	0	23 100.0	NA
6. I know what is expected of me on the job.	% N	84.7	8 32.5	8 36.1	3 11.5	4 19.9	0.0	23 100.0	NA
7. When needed I am willing to put in the extra effort to get a job done.	% N %	68.5	19 88.0	3 12.0	0 0.0	0 0.0	0.0 0 0.0	22 100.0	NA
8. I am constantly looking for ways to do my job better.	N %	100.0	10 40.3	13 59.7	0	0	0	23	NA
9. I have sufficient resources (for example, people, materials, budget) to get my job done.	N %	4.3	0	1 4.3	7 28.7	6 23.8	9 43.2	23	0
*10. My workload is reasonable.	N %	40.6	2 12.0	7 28.6	3 11.3	7 32.6	4 15.5	23 100.0	0
*11. My talents are used well in the workplace.	N %	49.6	1 4.9	10 44.7	2 7.3	4 16.5	6 26.6	23 100.0	0
*12. I know how my work relates to the agency's goals and priorities.	N %	76.7	6 24.9	12 51.8	3 16.5	2 6.8	0 0.0	23 100.0	0
*13. The work I do is important.	N %	77.8	12 60.4	4 17.4	4 22.2	0 0.0	0 0.0	20 100.0	0
*14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.	N %	75.8	10 46.1	8 29.8	4 20.1	0 0.0	1 4.0	23 100.0	0
*15. My performance appraisal is a fair reflection of my performance.	N %	57.7	7 31.1	6 26.6	7 31.5	2 7.6	1 3.3	23 100.0	0
16. I am held accountable for achieving results.	N %	76.9	5 20.7	13 56.1	4 19.8	0 0.0	1 3.3	23 100.0	0

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 28

^{**} Sum of responses excluding DNK/NBJ

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation	N		2	5	6	5	3	21	1
without fear of reprisal.	%	34.9	9.1	25.7	31.8	21.5	11.8	100.0	
*18. My training needs are assessed.	N		0	1	9	7	5	22	1
	%	4.2	0.0	4.2	43.4	28.6	23.7	100.0	
*19. In my most recent performance appraisal, I understood what I had	N		5	11	2	3	2	23	0
to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	%	69.8	21.1	48.7	7.3	11.1	11.8	100.0	
*20. The people I work with cooperate to get the job done.	N		5	5	5	4	4	23	NA
20. The people I work with cooperate to get the job dolle.	%	41.7	21.0	20.7	23.4	20.0	14.8	100.0	
*21. My work unit is able to recruit people with the right skills.	N		0	7	5	4	6	22	1
21. My work unit is able to recruit people with the right skins.	%	35.6	0.0	35.6	22.6	17.9	23.9	100.0	
*22. Promotions in my work unit are based on merit.	N		1	5	5	4	6	21	1
	%	28.9	4.6	24.2	28.1	16.3	26.8	100.0	
*23. In my work unit, steps are taken to deal with a poor performer who	N		1	3	7	2	7	20	1
cannot or will not improve.	%	19.3	4.9	14.4	35.6	9.6	35.5	100.0	
*24. In my work unit, differences in performance are recognized in a	N		2	4	8	3	5	22	1
meaningful way.	%	27.8	9.1	18.6	39.4	12.8	20.0	100.0	
25. Awards in my work unit depend on how well employees perform	N		2	4	2	7	7	22	1
their jobs.	%	27.8	9.1	18.6	13.8	29.9	28.6	100.0	
26. Employees in my work unit share job knowledge with each other.	N		0	10	6	3	3	22	1
20. Employees in my work unit share job knowledge with each other.	%	52.0	0.0	52.0	25.9	11.1	11.0	100.0	
27. The skill level in my work unit has improved in the past year.	N		2	7	7	4	3	23	0
27. The skin level in my work unit has improved in the past year.	%	42.1	9.7	32.3	28.1	14.6	15.3	100.0	
								Item	Do Not Know/
		Percent						Response	No Basis to
		Positive	Very Good	Good	Fair	Poor	Very Poor	Total**	Judge
28. How would you rate the overall quality of work done by your work	N		9	10	3	1	0	23	NA
unit?	%	85.7	37.4	48.3	11.0	3.3	0.0	100.0	
					Neither			Item	Do Not Know/
		Percent	Strongly		Agree nor		Strongly	Response	No Basis to
		Positive	Agree	Agree	Disagree	Disagree	Disagree	Total**	Judge
*29. The workforce has the job-relevant knowledge and skills necessary	N		1	7	8	4	2	22	1
to accomplish organizational goals.	%	34.0	3.4	30.6	43.7	14.7	7.6	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 28

Percentages are weighted to represent the Agency's population.

Surveys Completed: 23 Response Rate: 82.1%

^{**} Sum of responses excluding DNK/NBJ

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		0	5	7	6	5	23	0
to work processes.	%	21.1	0.0	21.1	31.7	28.6	18.6	100.0	
31. Employees are recognized for providing high quality products and	N		2	3	5	7	5	22	1
services.	%	25.4	9.1	16.3	24.5	28.6	21.5	100.0	
*20 C - (: ', 1: - (: - 1.1	N		1	3	5	9	5	23	0
*32. Creativity and innovation are rewarded.	%	19.9	4.0	15.9	20.5	40.6	18.9	100.0	
*22 D '	N		0	4	6	6	6	22	1
*33. Pay raises depend on how well employees perform their jobs.	%	17.7	0.0	17.7	31.4	25.5	25.3	100.0	
34. Policies and programs promote diversity in the workplace (for	N		1	8	7	1	3	20	3
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	47.6	5.2	42.3	34.5	4.0	13.9	100.0	
105 F	N		4	13	5	0	0	22	1
*35. Employees are protected from health and safety hazards on the job.	%	77.5	19.1	58.4	22.5	0.0	0.0	100.0	
*36. My organization has prepared employees for potential security	N		3	14	3	2	0	22	1
threats.	%	68.9	13.6	55.3	17.2	13.9	0.0	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		1	2	8	4	6	21	2
political purposes are not tolerated.	%	12.4	4.4	8.0	40.8	21.8	25.0	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		4	6	4	1	2	17	6
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	61.9	23.9	38.1	22.9	4.9	10.3	100.0	
20.16	N		1	8	6	5	2	22	1
39. My agency is successful at accomplishing its mission.	%	38.5	5.1	33.5	26.4	27.6	7.4	100.0	
40.1	N		1	5	8	5	4	23	NA
40. I recommend my organization as a good place to work.	%	25.3	4.9	20.5	41.7	17.9	15.0	100.0	
41. I believe the results of this survey will be used to make my agency	N		2	3	4	5	5	19	4
a better place to work.	%	24.8	10.6	14.2	24.0	28.3	22.8	100.0	
*42. My supervisor supports my need to balance work and other life	N		7	9	5	0	2	23	0
issues.	%	69.9	30.5	39.4	22.9	0.0	7.1	100.0	
43. My supervisor/team leader provides me with opportunities to	N		6	4	8	3	2	23	0
demonstrate my leadership skills.	%	45.5	25.6	19.9	31.5	15.6	7.3	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		6	2	8	3	2	21	2
are worthwhile.	%	40.4	27.7	12.8	34.5	17.4	7.7	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 28

^{**} Sum of responses excluding DNK/NBJ

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		5	8	4	1	1	19	4
representative of all segments of society.	%	72.0	25.8	46.2	19.8	4.1	4.1	100.0	
46. My supervisor/team leader provides me with constructive	N		5	4	7	3	2	21	2
suggestions to improve my job performance.	%	44.6	22.4	22.1	30.3	12.4	12.7	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		5	4	7	1	4	21	2
development.	%	44.7	22.2	22.4	30.7	3.5	21.1	100.0	
48. My supervisor/team leader listens to what I have to say.	N		5	7	7	3	0	22	NA
+0. My supervisor/team leader fistens to what I have to say.	%	56.4	23.0	33.4	31.9	11.8	0.0	100.0	
49. My supervisor/team leader treats me with respect.	N		6	11	4	1	1	23	NA
	%	77.7	25.7	52.0	15.7	3.3	3.3	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		6	5	5	3	3	22	NA
me about my performance.	%	47.8	25.5	22.3	23.6	12.2	16.4	100.0	
*51. I have trust and confidence in my supervisor.	N		7	5	8	1	1	22	NA
31. I have trust and confidence in my supervisor.	%	55.4	31.6	23.8	37.3	3.4	4.0	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		6	9	5	2	1	23	NA
immediate supervisor/team leader?	%	69.2	24.0	45.1	20.2	7.3	3.3	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		0	4	6	5	6	21	2
commitment in the workforce.	%	19.4	0.0	19.4	29.8	21.8	29.0	100.0	
54. My organization's leaders maintain high standards of honesty and	N		0	7	4	4	7	22	1
integrity.	%	32.0	0.0	32.0	21.7	16.8	29.6	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		0	11	7	2	2	22	1
different backgrounds.	%	53.3	0.0	53.3	28.9	8.0	9.8	100.0	
*56. Managers communicate the goals and priorities of the	N		0	10	6	3	3	22	1
organization.	%	45.0	0.0	45.0	30.2	11.8	13.0	100.0	
*57. Managers review and evaluate the organization's progress toward	N		0	9	4	3	2	18	4
meeting its goals and objectives.	%	53.3	0.0	53.3	20.3	15.3	11.1	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 28

^{**} Sum of responses excluding DNK/NBJ

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		0	8	5	4	3	20	3
example, about projects, goals, needed resources).	%	39.7	0.0	39.7	27.8	18.1	14.5	100.0	
59. Managers support collaboration across work units to accomplish	N		0	5	9	2	4	20	3
work objectives.	%	24.8	0.0	24.8	47.8	8.8	18.6	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		1	7	5	4	3	20	3
directly above your immediate supervisor/team leader?	%	44.0	5.8	38.2	23.2	20.8	12.0	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		0	5	6	4	6	21	1
761. I have a high level of respect for my organization's semior leaders.	%	23.1	0.0	23.1	32.3	20.1	24.5	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		0	6	7	4	2	19	4
02. Semon leaders demonstrate support for work/Ene programs.	%	30.5	0.0	30.5	39.4	21.3	8.9	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		1	5	12	3	2	23	NA
affect your work?	%	24.3	4.0	20.2	58.4	10.2	7.1	100.0	
*64. How satisfied are you with the information you receive from	N		1	4	7	7	4	23	NA
management on what's going on in your organization?	%	23.6	4.0	19.6	28.6	27.8	20.1	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		1	5	7	7	3	23	NA
good job?	%	26.0	4.0	22.0	36.4	26.0	11.6	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		1	2	11	6	3	23	NA
leaders?	%	11.9	4.0	7.9	54.2	23.3	10.6	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		1	1	8	8	5	23	NA
your organization?	%	7.8	4.0	3.8	35.5	31.6	25.1	100.0	
*68. How satisfied are you with the training you receive for your	N		0	4	10	6	3	23	NA
present job?	%	16.9	0.0	16.9	44.0	23.5	15.6	100.0	1

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 28

^{**} Sum of responses excluding DNK/NBJ

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Very

Percent

Neither

Satisfied nor

		Positive	Satisfied	Satisfied	Dissatisfied	Dissatisfied	Dissatisfied	Total	Judge
69. Considering everything, how satisfied are you with your job?	N		2	9	7	2	2	22	NA
59. Considering everything, now satisfied are you with your job?	%	47.2	9.1	38.1	37.6	7.8	7.4	100.0	
70. Considering everything, how satisfied are you with your pay?	N		3	6	8	4	2	23	NA
	%	34.8	11.6	23.2	40.4	15.8	8.9	100.0	
71. Considering everything, how satisfied are you with your	N		0	7	6	6	4	23	NA
organization?	%	30.3	0.0	30.3	23.7	31.9	14.1	100.0	
72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site	ork								
during your regular work hours (excludes travel).								N	%
	Yes							12	48.2
	No							5	24.9
								6	26.9
	Not si	ure							20.9
	Not so Total							23	100.0
73. Please select the response below that BEST describes your curre teleworking situation:	Total								
	Total		nore days per	week.				23	100.0
	Total nt I telev	work 3 or n	nore days per 2 days per weel					23 N	100.0
	Total I telev I telev	work 3 or n		k.	month.			23 N 0	% 0.0
	Total I telev I telev I telev	work 3 or n work 1 or 2 work, but n	days per weel no more than 1	k. or 2 days per	month. lled or short-ter	m basis.		23 N 0 0	100.0 % 0.0 0.0
	Total I telev I telev I telev I telev I telev I do n	work 3 or n work 1 or 2 work, but n work very i not teleworl	days per week no more than 1 infrequently, o	k. or 2 days per n an unschedu ve to be physic	led or short-ter ally present on		aw	23 N 0 0 0	% 0.0 0.0 0.0
	I telev I telev I telev I telev I telev I do n Enfor	work 3 or n work 1 or 2 work, but n work very i not teleworl rcement Off not teleworl	days per week no more than 1 infrequently, o k because I hav ficers, Park Ra	k. or 2 days per n an unschedu ve to be physic angers, Securi ve technical iss	led or short-ter ally present on y Personnel). ues (e.g., conne	the job (e.g., L		23 N 0 0 0 0 9	0.0 0.0 0.0 0.0 36.8
	I telev I telev I telev I telev I do n Enfor I do n equip I do n	work 3 or n work 1 or 2 work, but n work very i not teleworl reement Off not teleworl oment) that	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra k because I hav prevent me fre	k. or 2 days per n an unschedu ve to be physic angers, Securit ve technical iss om teleworkin	led or short-ter ally present on y Personnel). ues (e.g., conne	the job (e.g., L	uate	23 N 0 0 0 0 9	0.0 0.0 0.0 0.0 36.8 16.3
73. Please select the response below that BEST describes your curre teleworking situation:	I telev I telev I telev I telev I do n Enfor I do n equip I do n of job	work 3 or n work 1 or 2 work, but n work very i not teleworl oct teleworl oment) that owhere I ca	days per week no more than 1 infrequently, o k because I hav ficers, Park Ra k because I hav prevent me fro k because I did	k. or 2 days per n an unschedu ve to be physic angers, Securit ve technical iss om teleworkin l not receive ap	led or short-ter ally present on y Personnel). ues (e.g., conne g. oproval to do so	the job (e.g., L	uate	23 N 0 0 0 9 4	100.0 % 0.0 0.0 0.0 36.8 16.3

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 28

Do Not Know/

No Basis to

Item

Response

Very

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		N	%
	Yes	8	30.0
	No	11	50.6
	Not available to me	4	19.4
	Total	23	100.0
75. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screenin quit smoking programs)	g,	N	%
	Yes	8	32.9
	No	10	48.0
	Not available to me	5	19.0
	Total	23	100.0
76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	6	23.5
	No	16	73.2
	Not available to me	1	3.3
	Total	23	100.0
77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	ng	N	%
support groups)	Yes	0	0.0
	No	15	64.0
	Not available to me	8	36.0
	Total	23	100.0
78. Do you participate in the following Work/Life programs? Elder		N	%
Care Programs (for example, support groups, speakers)	Yes		0.0
	1128	0	0.0
		16	71.7
	No Not available to me	16 7	71.7 28.3

Sample or Census: Census Number of Employees Selected: 28 Percentages are weighted to represent the Agency's population.

Surveys Completed: 23

Response Rate: 82.1%

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		0	3	8	1	2	14	9
your agency? Telework	%	22.4	0.0	22.4	59.5	6.1	12.0	100.0	
80. How satisfied are you with the following Work/Life programs in	N		4	5	3	0	1	13	10
your agency? Alternative Work Schedules (AWS)	%	68.0	29.0	39.1	25.1	0.0	6.9	100.0	
81. How satisfied are you with the following Work/Life programs in	N		0	5	5	1	1	12	11
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	41.6	0.0	41.6	44.6	6.7	7.1	100.0	
82. How satisfied are you with the following Work/Life programs in	N		0	5	3	0	0	8	15
your agency? Employee Assistance Program (EAP)	%	63.1	0.0	63.1	36.9	0.0	0.0	100.0	
83. How satisfied are you with the following Work/Life programs in	N		0	1	3	0	0	4	19
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	26.2	0.0	26.2	73.8	0.0	0.0	100.0	
84. How satisfied are you with the following Work/Life programs in	N		0	1	3	0	1	5	18
your agency? Elder Care Programs (for example, support groups, speakers)	%	21.6	0.0	21.6	60.8	0.0	17.7	100.0	

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Number of Employees Selected: 28

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		5	11	1	2	1	20	NA
organization.	%	81.2	23.0	58.2	5.9	8.3	4.5	100.0	
2. I have enough information to do my job well.	N		6	9	2	1	2	20	NA
2. I have chough information to do my job wen.	%	74.0	27.6	46.4	12.6	4.4	9.1	100.0	
3. I feel encouraged to come up with new and better ways of doing	N		8	8	0	2	2	20	NA
things.	%	81.2	44.6	36.6	0.0	10.5	8.3	100.0	
*4. My work gives me a feeling of personal accomplishment.	N		9	7	0	4	0	20	NA
4. My work gives me a teering of personal accompnishment.	%	81.4	40.5	40.9	0.0	18.6	0.0	100.0	
*5. I like the kind of work I do.	N		10	10	0	0	0	20	NA
3. I like the kind of work I do.	%	100.0	45.0	55.0	0.0	0.0	0.0	100.0	
6. I know what is expected of me on the job.	N		8	9	0	2	1	20	NA
o. I know what is expected of the off the job.	%	86.5	35.9	50.6	0.0	8.9	4.5	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		13	6	1	0	0	20	NA
done.	%	95.5	63.6	31.9	4.5	0.0	0.0	100.0	
9. I am constantly locking for years to do my job better	N		12	6	2	0	0	20	NA
8. I am constantly looking for ways to do my job better.	%	90.3	57.7	32.6	9.7	0.0	0.0	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		2	8	3	5	2	20	0
to get my job done.	%	49.0	12.9	36.1	19.1	23.0	8.9	100.0	
*10 M	N		3	13	1	1	2	20	0
*10. My workload is reasonable.	%	82.1	14.4	67.8	4.4	4.5	8.9	100.0	
*11 M (1 (1 11 1 1 1 1 1 1 1 1 1 1 1 1 1	N		7	8	1	1	3	20	0
*11. My talents are used well in the workplace.	%	72.3	31.4	40.9	8.9	5.9	12.9	100.0	
*10.11	N		11	8	1	0	0	20	0
*12. I know how my work relates to the agency's goals and priorities.	%	96.2	53.8	42.4	3.8	0.0	0.0	100.0	
\$12 TPL	N		13	7	0	0	0	20	0
*13. The work I do is important.	%	100.0	66.7	33.3	0.0	0.0	0.0	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		8	9	1	2	0	20	0
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	85.8	38.7	47.0	3.8	10.5	0.0	100.0	
*15 M	N		6	12	0	0	1	19	1
*15. My performance appraisal is a fair reflection of my performance.	%	95.2	33.6	61.7	0.0	0.0	4.8	100.0	
16 I am hald accountable for achie in the	N		9	11	0	0	0	20	0
16. I am held accountable for achieving results.	%	100.0	44.3	55.7	0.0	0.0	0.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 25

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	N	75.1	6	6	0	2	3	17	3
without lear of reprisar.	% N	75.1	41.4	33.8	5	9.3	15.5	100.0	0
*18. My training needs are assessed.	N	60.7	4		-	o .	2		0
*19. In my most recent performance appraisal, I understood what I had	% N	68.7	23.2 6	45.5 10	23.0	0.0	8.3	100.0	0
to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	%	78.4	32.1	46.3	12.7	4.4	4.5	100.0	
*20 The second I see that the second to the second the	N		7	10	0	1	2	20	NA
*20. The people I work with cooperate to get the job done.	%	87.1	36.0	51.1	0.0	4.5	8.3	100.0	
*21. My work unit is able to recruit people with the right skills.	N		3	9	2	2	3	19	1
21. My work unit is able to recruit people with the right skins.	%	63.5	15.1	48.4	13.5	9.5	13.5	100.0	
*22. Promotions in my work unit are based on merit.	N		2	8	6	1	1	18	2
	%	57.2	11.5	45.7	33.6	5.1	4.2	100.0	
*23. In my work unit, steps are taken to deal with a poor performer who	N		3	4	6	4	2	19	1
cannot or will not improve.	%	35.0	15.4	19.6	27.5	28.8	8.7	100.0	
*24. In my work unit, differences in performance are recognized in a	N		4	6	3	5	1	19	1
meaningful way.	%	48.6	19.6	28.9	18.5	28.8	4.1	100.0	
25. Awards in my work unit depend on how well employees perform	N		2	8	6	2	2	20	0
their jobs.	%	46.3	10.3	35.9	32.0	13.3	8.5	100.0	
26. Employees in my work unit share job knowledge with each other.	N		6	10	1	0	3	20	0
20. Employees in my work unit share job knowledge with each other.	%	83.4	31.5	51.9	4.4	0.0	12.2	100.0	
27. The skill level in my work unit has improved in the past year.	N		5	6	6	0	2	19	1
27. The skill level in my work unit has improved in the past year.	%	52.5	21.5	31.0	38.8	0.0	8.7	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
28. How would you rate the overall quality of work done by your work	N		10	8	2	0	0	20	NA
unit?	%	91.7	49.4	42.2	8.3	0.0	0.0	100.0	
					Neither			Item	Do Not Know/
		Percent	Strongly		Agree nor		Strongly	Response	No Basis to
		Positive	Agree	Agree	Disagree	Disagree	Disagree	Total**	Judge
*29. The workforce has the job-relevant knowledge and skills necessary	N		5	11	3	1	0	20	0
to accomplish organizational goals.	%	83.4	26.0	57.3	12.1	4.5	0.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 25

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		5	9	2	2	2	20	0
to work processes.	%	74.3	21.0	53.2	8.3	8.3	9.1	100.0	
31. Employees are recognized for providing high quality products and	N		5	8	4	1	1	19	0
services.	%	67.2	24.1	43.1	19.7	9.2	4.0	100.0	
*22 C	N		4	7	4	3	2	20	0
*32. Creativity and innovation are rewarded.	%	50.5	19.1	31.4	23.3	17.9	8.3	100.0	
*22 D . 1 1 1 11 1 C 4 1	N		1	7	5	4	1	18	2
*33. Pay raises depend on how well employees perform their jobs.	%	42.3	6.6	35.7	22.9	29.7	5.1	100.0	
34. Policies and programs promote diversity in the workplace (for	N		5	9	3	1	0	18	2
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	76.0	30.2	45.8	19.1	4.9	0.0	100.0	
	N		7	11	1	1	0	20	0
*35. Employees are protected from health and safety hazards on the job.	%	91.8	36.0	55.8	4.4	3.8	0.0	100.0	
My organization has prepared employees for potential security	N		3	7	5	1	2	18	1
threats.	%	52.7	14.1	38.7	33.2	5.0	9.1	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		6	7	1	4	0	18	2
political purposes are not tolerated.	%	71.3	35.1	36.2	5.0	23.8	0.0	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		6	7	2	1	1	17	2
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	77.7	34.6	43.1	10.7	5.8	5.8	100.0	
	N		7	10	1	1	0	19	1
39. My agency is successful at accomplishing its mission.	%	91.2	38.1	53.0	4.0	4.8	0.0	100.0	
	N		9	5	3	0	3	20	NA
40. I recommend my organization as a good place to work.	%	72.3	44.9	27.4	14.9	0.0	12.9	100.0	
41. I believe the results of this survey will be used to make my agency	N		5	4	5	3	2	19	1
a better place to work.	%	45.3	23.6	21.7	32.5	13.5	8.7	100.0	
*42. My supervisor supports my need to balance work and other life	N		10	9	0	0	0	19	0
issues.	%	100.0	51.4	48.6	0.0	0.0	0.0	100.0	
43. My supervisor/team leader provides me with opportunities to	N		8	9	0	0	2	19	0
demonstrate my leadership skills.	%	91.3	42.7	48.6	0.0	0.0	8.7	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		6	8	4	0	1	19	0
are worthwhile.	%	73.1	33.4	39.7	22.2	0.0	4.7	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 25

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		7	7	5	0	0	19	0
representative of all segments of society.	%	68.2	32.9	35.3	31.8	0.0	0.0	100.0	
46. My supervisor/team leader provides me with constructive	N		7	8	2	2	0	19	0
suggestions to improve my job performance.	%	77.6	37.5	40.1	13.7	8.7	0.0	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		9	8	1	1	0	19	0
development.	%	89.9	46.8	43.1	6.2	3.9	0.0	100.0	
40.14	N		10	7	0	1	1	19	NA
48. My supervisor/team leader listens to what I have to say.	%	91.3	51.5	39.8	0.0	3.9	4.7	100.0	
40.34	N		9	8	1	0	1	19	NA
49. My supervisor/team leader treats me with respect.	%	91.3	46.9	44.4	3.9	0.0	4.7	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		10	7	1	1	0	19	NA
me about my performance.	%	91.5	51.5	40.0	4.6	3.9	0.0	100.0	
	N		7	7	4	0	1	19	NA
*51. I have trust and confidence in my supervisor.	%	73.0	37.5	35.5	22.3	0.0	4.7	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		8	7	3	1	0	19	NA
immediate supervisor/team leader?	%	77.6	42.2	35.4	17.6	4.7	0.0	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		5	8	2	2	2	19	0
commitment in the workforce.	%	63.5	24.0	39.5	18.4	9.5	8.7	100.0	
54. My organization's leaders maintain high standards of honesty and	N		7	8	1	0	3	19	0
integrity.	%	81.9	37.3	44.6	3.9	0.0	14.2	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		7	10	0	2	0	19	0
different backgrounds.	%	90.5	37.3	53.2	0.0	9.5	0.0	100.0	
*56. Managers communicate the goals and priorities of the			7	7	1	2	2	19	0
	N		7	7	1	2	2	19	1 0
organization.	N %	77.3	37.3	40.0	4.6	9.5	8.7	100.0	U
		77.3		•	_				0

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 25

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		6	10	0	0	3	19	0
example, about projects, goals, needed resources).	%	86.6	28.7	57.9	0.0	0.0	13.4	100.0	
59. Managers support collaboration across work units to accomplish	N		7	8	0	1	3	19	0
work objectives.	%	81.9	32.8	49.1	0.0	4.7	13.4	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		9	5	1	2	2	19	0
directly above your immediate supervisor/team leader?	%	77.3	46.6	30.7	4.6	8.7	9.5	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		8	6	1	1	3	19	0
101. I have a high level of respect for my organization's semior leaders.	%	77.3	42.0	35.3	4.6	3.9	14.2	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		8	9	1	0	1	19	0
02. Semon leaders demonstrate support for work the programs.	%	90.5	42.1	48.5	4.7	0.0	4.7	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		3	12	0	2	2	19	NA
affect your work?	%	81.9	14.8	67.1	0.0	9.5	8.7	100.0	
*64. How satisfied are you with the information you receive from	N		3	11	1	1	3	19	NA
management on what's going on in your organization?	%	77.3	14.8	62.5	4.6	4.7	13.4	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		6	10	1	0	2	19	NA
good job?	%	82.2	28.5	53.7	9.1	0.0	8.7	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		6	9	0	1	3	19	NA
leaders?	%	81.9	28.0	53.8	0.0	3.9	14.2	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		2	5	8	4	0	19	NA
your organization?	%	38.1	8.7	29.4	39.5	22.4	0.0	100.0	
*68. How satisfied are you with the training you receive for your	N		4	8	6	1	0	19	NA
present job?	%	62.2	17.8	44.4	33.9	3.9	0.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 25

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

Neither

		Percent Positive	Very Satisfied	Satisfied	Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Response Total	No Basis to Judge
*69. Considering everything, how satisfied are you with your job?	N		7	9	0	1	2	19	NA
57. Considering everything, now substitute are you with your job.	%	86.6	32.7	53.9	0.0	4.7	8.7	100.0	
*70. Considering everything, how satisfied are you with your pay?	N		5	9	2	3	0	19	NA
	%	68.3	24.1	44.2	13.7	18.0	0.0	100.0	
71. Considering everything, how satisfied are you with your	N		7	8	0	1	3	19	NA
organization?	%	81.9	32.7	49.2	0.0	4.7	13.4	100.0	
72. Have you been notified that you are eligible to telework? Telewo means working at a location other than your normal work site during your regular work hours (excludes travel).	rk							N	%
	Yes							18	93.8
	No							1	6.2
	Not s	aire						0	0.0
	Total							19	100.0
73. Please select the response below that BEST describes your current teleworking situation:	Total								100.0
*	Total	I	nore days per v	week.				19	
•	Total I tele	work 3 or n	nore days per v 2 days per weel					19	%
*	Total I tele I tele	work 3 or n		ζ.	month.			19	% 9.1
	Total I tele I tele I tele	work 3 or n work 1 or 2 work, but n	days per weel no more than 1	k. or 2 days per	month. lled or short-ter	m basis.		19	% 9.1 33.5
	Total I tele I tele I tele I tele I tele I tele I do r	work 3 or n work 1 or 2 work, but n work very i not teleworl	days per weel no more than 1 infrequently, o	x. or 2 days per n an unschedu ve to be physic	lled or short-ter ally present on		aw	19 N 1 7 4	% 9.1 33.5 17.3
	I tele I tele I tele I tele I tele I tele I do n Enfor	work 3 or n work 1 or 2 work, but n work very i not teleworl rcement Off not teleworl	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra	c. or 2 days per n an unschedu ve to be physic ungers, Securit ve technical iss	tled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L		19 N 1 7 4	9.1 33.5 17.3 24.6
	I tele I tele I tele I tele I do r Enfor I do r equip I do r	work 3 or n work 1 or 2 work, but n work very i not teleworl rcement Off not teleworl oment) that	days per weel to more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me fro	c. or 2 days per n an unschedu ve to be physic ngers, Securit ve technical iss om teleworking	tled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L	ıate	19 N 1 7 4 5 1	9.1 33.5 17.3 24.6 6.2
	I tele I tele I tele I tele I do r Enfor I do r equip I do r of job	work 3 or n work 1 or 2 work, but n work very i not teleworl rement Off not teleworl oment) that not teleworl	days per weel to more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me frok because I did	or 2 days per n an unschedu ve to be physic angers, Securit ve technical issom teleworkin not receive ap	ally present on ty Personnel). Sues (e.g., conne g. oproval to do so	the job (e.g., L	ıate	19 N 1 7 4 5 1	9.1 33.5 17.3 24.6 6.2

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 25

Percentages are weighted to represent the Agency's population.

Surveys Completed: 20

Item

Do Not Know/

Response Rate: 80.0%

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		${f N}$	%
	Yes	6	31.7
	No	13	68.3
	Not available to me	0	0.0
	Total	19	100.0
75. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening quit smoking programs)	,	N	%
	Yes	0	0.0
	No	8	43.9
	Not available to me	11	56.1
	Total	19	100.0
76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	4	18.6
	No	14	72.1
	Not available to me	1	9.3
	Total	19	100.0
77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting		N	%
support groups)	Yes	0	0.0
	No	7	37.7
	Not available to me	12	62.3
	Total	19	100.0
19. Do you porticipate in the following World ife programs? Elder			
78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)		N	%
	Yes	0	0.0
	No	7	37.7
	Not available to me	12	62.3
	Total	19	100.0

Sample or Census: Census Number of Employees Selected: 25 Percentages are weighted to represent the Agency's population.

Surveys Completed: 20

Response Rate: 80.0%

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		9	8	0	0	0	17	2
your agency? Telework	%	100.0	58.0	42.0	0.0	0.0	0.0	100.0	
80. How satisfied are you with the following Work/Life programs in	N		6	3	1	1	0	11	8
your agency? Alternative Work Schedules (AWS)	%	77.0	55.3	21.7	15.2	7.9	0.0	100.0	
81. How satisfied are you with the following Work/Life programs in	N		0	0	2	2	1	5	14
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	0.0	0.0	0.0	50.9	34.1	15.0	100.0	
82. How satisfied are you with the following Work/Life programs in	N		1	2	4	1	0	8	11
your agency? Employee Assistance Program (EAP)	%	34.1	11.2	23.0	54.7	11.1	0.0	100.0	
83. How satisfied are you with the following Work/Life programs in	N		0	0	3	0	0	3	16
your agency? Child Care Programs (for example, daycare,	%	0.0	0.0	0.0	100.0	0.0	0.0	100.0	
parenting classes, parenting support groups)									
84. How satisfied are you with the following Work/Life programs in	N		0	0	3	0	0	3	16
your agency? Elder Care Programs (for example, support groups, speakers)	%	0.0	0.0	0.0	100.0	0.0	0.0	100.0	

Number of Employees Selected: 25

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		83	185	64	42	11	385	NA
organization.	%	70.2	20.5	49.7	16.2	10.7	2.9	100.0	
2. I have enough information to do my job well.	N		69	204	71	37	6	387	NA
	%	69.4	16.5	52.9	19.4	9.6	1.7	100.0	
3. I feel encouraged to come up with new and better ways of doing	N		107	149	71	45	15	387	NA
things.	%	65.4	26.6	38.7	19.0	11.5	4.2	100.0	
*4. My work gives me a feeling of personal accomplishment.	N		110	171	63	35	8	387	NA
	%	71.7	27.5	44.2	17.1	9.0	2.1	100.0	
*5. I like the kind of work I do.	N		138	172	53	14	9	386	NA
3. I like the kind of work I do.	%	80.5	35.8	44.7	13.6	3.8	2.2	100.0	
6. I know what is expected of me on the job.	N		119	193	42	21	9	384	NA
•	%	81.0	30.1	50.9	11.1	5.5	2.4	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		270	102	10	0	4	386	NA
done.	%	96.5	69.4	27.0	2.6	0.0	1.0	100.0	
. I am constantly looking for ways to do my job better.	N		194	157	27	6	2	386	NA
	%	91.3	49.7	41.6	6.4	1.8	0.5	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		25	112	78	101	68	384	2
to get my job done.	%	35.4	6.3	29.1	21.2	25.8	17.7	100.0	
*10. My workload is reasonable.	N		38	197	72	53	27	387	0
10. My workload is reasonable.	%	61.1	10.0	51.1	19.1	13.3	6.5	100.0	
*11. My talents are used well in the workplace.	N		55	184	67	52	27	385	0
*11. My talents are used well in the workplace.	%	61.8	13.7	48.1	18.3	12.9	6.9	100.0	
*12. I know how my work relates to the geometric goals and mismities	N		119	210	36	14	7	386	0
*12. I know how my work relates to the agency's goals and priorities.	%	85.3	29.6	55.7	9.0	3.9	1.8	100.0	
*13. The work I do is important.	N		163	174	30	11	7	385	2
*13. The work I do is important.	%	87.8	41.8	46.0	7.6	2.9	1.7	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		148	182	35	16	4	385	0
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	86.8	38.1	48.7	8.1	4.1	1.0	100.0	
*15 My marfamana annuisal is a fair and a state of a second	N		103	170	59	24	11	367	19
*15. My performance appraisal is a fair reflection of my performance.	%	74.6	27.0	47.6	15.9	6.7	2.8	100.0	
16 I am hald accountable for a bission ansales	N		108	214	46	11	3	382	2
16. I am held accountable for achieving results.	%	84.6	27.1	57.5	11.9	2.7	0.9	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 593

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation	N		98	145	76	19	17	355	29
without fear of reprisal.	%	69.9	28.2	41.7	21.1	5.0	4.1	100.0	
*18. My training needs are assessed.	N		32	145	99	72	29	377	9
	%	47.9	8.5	39.4	25.8	18.8	7.5	100.0	
*19. In my most recent performance appraisal, I understood what I had	N		76	163	72	36	25	372	15
to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	%	64.5	19.9	44.6	19.2	9.9	6.4	100.0	
*40 TI 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	N		115	190	35	29	7	376	NA
*20. The people I work with cooperate to get the job done.	%	82.5	29.6	52.9	8.5	7.1	1.8	100.0	
**************************************	N		54	178	69	46	32	379	8
*21. My work unit is able to recruit people with the right skills.	%	61.0	14.0	47.0	18.9	12.1	8.0	100.0	
*20 D 1 1 1 1 1	N		50	118	104	38	36	346	41
*22. Promotions in my work unit are based on merit.	%	48.2	13.6	34.6	30.2	11.8	9.8	100.0	
*23. In my work unit, steps are taken to deal with a poor performer who	N		21	105	107	55	37	325	60
cannot or will not improve.	%	39.1	5.6	33.4	33.1	16.5	11.3	100.0	
*24. In my work unit, differences in performance are recognized in a	N		23	102	108	68	39	340	47
meaningful way.	%	35.8	6.1	29.7	33.0	19.9	11.3	100.0	
25. Awards in my work unit depend on how well employees perform	N		30	135	94	45	28	332	53
their jobs.	%	49.2	7.6	41.5	29.2	13.6	8.0	100.0	
00 F 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	N		93	201	47	28	16	385	2
26. Employees in my work unit share job knowledge with each other.	%	76.6	24.1	52.5	12.2	6.8	4.5	100.0	
05 TH 1311 11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	N		90	175	74	16	12	367	18
27. The skill level in my work unit has improved in the past year.	%	71.5	24.3	47.2	20.8	4.0	3.7	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
28. How would you rate the overall quality of work done by your work	N		196	146	38	5	0	385	NA
unit?	%	88.9	49.7	39.2	10.0	1.1	0.0	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*29. The workforce has the job-relevant knowledge and skills necessary	N		58	214	64	32	9	377	6
to accomplish organizational goals.	%	72.9	14.9	58.0	16.8	7.8	2.6	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 593

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		53	150	87	61	22	373	11
to work processes.	%	54.2	14.1	40.2	24.3	16.0	5.5	100.0	
31. Employees are recognized for providing high quality products and	N		59	161	90	43	19	372	13
services.	%	59.4	15.3	44.1	24.5	11.3	4.8	100.0	
*32. Creativity and innovation are rewarded.	N		47	136	100	51	27	361	23
"52. Creativity and innovation are rewarded.	%	49.9	11.6	38.3	28.4	14.2	7.4	100.0	
*33. Pay raises depend on how well employees perform their jobs.	N		26	118	94	59	40	337	47
"55. Pay raises depend on now wen employees perform their jobs.	%	41.9	6.6	35.3	29.8	17.2	11.1	100.0	
34. Policies and programs promote diversity in the workplace (for	N		54	155	91	25	19	344	40
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	61.1	15.3	45.8	26.3	7.1	5.4	100.0	
*25 E 1	N		127	215	27	6	1	376	8
*35. Employees are protected from health and safety hazards on the job.	%	91.3	34.6	56.7	7.0	1.5	0.2	100.0	
My organization has prepared employees for potential security	N		86	215	52	17	2	372	10
threats.	%	81.0	24.2	56.8	14.0	4.5	0.4	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		69	134	89	23	29	344	38
political purposes are not tolerated.	%	59.4	18.7	40.7	26.1	6.9	7.7	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		97	150	59	13	14	333	52
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	74.9	29.4	45.4	17.6	3.9	3.6	100.0	
20.14	N		97	202	62	12	4	377	6
39. My agency is successful at accomplishing its mission.	%	80.6	25.6	55.0	15.3	2.8	1.3	100.0	
40.1	N		153	147	59	21	5	385	NA
40. I recommend my organization as a good place to work.	%	78.7	39.0	39.7	14.8	5.3	1.2	100.0	
41. I believe the results of this survey will be used to make my agency	N		62	134	88	29	29	342	42
a better place to work.	%	57.9	17.5	40.4	25.5	8.3	8.2	100.0	
*42. My supervisor supports my need to balance work and other life	N		184	161	21	7	7	380	4
issues.	%	91.1	49.6	41.4	5.3	2.1	1.5	100.0	
43. My supervisor/team leader provides me with opportunities to	N		138	152	49	28	16	383	0
demonstrate my leadership skills.	%	75.9	36.3	39.7	12.4	7.6	4.1	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		117	154	59	30	19	379	4
are worthwhile.	%	71.8	31.3	40.5	15.5	7.8	4.9	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 593

Percentages are weighted to represent the Agency's population.

Surveys Completed: 387 Response Rate: 65.3%

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		116	142	64	7	7	336	47
representative of all segments of society.	%	76.4	34.4	42.0	19.6	2.0	2.0	100.0	
46. My supervisor/team leader provides me with constructive	N		108	158	66	31	18	381	2
suggestions to improve my job performance.	%	69.6	27.9	41.6	18.0	7.7	4.7	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		113	169	60	26	13	381	3
development.	%	74.2	29.9	44.3	15.6	6.4	3.8	100.0	
40 M	N		171	153	38	14	8	384	NA
48. My supervisor/team leader listens to what I have to say.	%	84.4	45.3	39.1	10.0	3.5	2.1	100.0	
40 M	N		195	144	25	5	14	383	NA
49. My supervisor/team leader treats me with respect.	%	88.6	51.4	37.2	6.8	1.2	3.4	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		181	170	17	11	5	384	NA
me about my performance.	%	92.1	48.0	44.1	4.3	2.6	1.1	100.0	
154 T1	N		163	132	46	21	17	379	NA
*51. I have trust and confidence in my supervisor.	%	78.4	42.8	35.7	12.2	5.4	4.0	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		179	129	50	13	12	383	NA
immediate supervisor/team leader?	%	80.7	46.0	34.7	13.1	3.2	3.1	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		53	161	92	42	27	375	7
commitment in the workforce.	%	56.8	13.3	43.5	25.4	10.9	6.9	100.0	
54. My organization's leaders maintain high standards of honesty and	N		94	164	70	21	17	366	15
integrity.	%	71.0	25.4	45.6	19.0	5.6	4.4	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		89	179	64	22	11	365	17
different backgrounds.	%	73.9	23.2	50.7	17.6	5.6	2.9	100.0	
*56. Managers communicate the goals and priorities of the	N		69	165	78	43	18	373	9
organization.	%	61.4	17.3	44.1	21.8	12.0	4.8	100.0	
*57. Managers review and evaluate the organization's progress toward	N		61	157	83	24	10	335	44
meeting its goals and objectives.	%	63.7	16.9	46.8	25.7	7.4	3.3	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 593

Percentages are weighted to represent the Agency's population.

Surveys Completed: 387 Response Rate: 65.3%

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		59	140	83	52	31	365	17
example, about projects, goals, needed resources).	%	53.4	15.2	38.3	23.9	14.0	8.6	100.0	
59. Managers support collaboration across work units to accomplish	N		61	152	79	42	26	360	19
work objectives.	%	58.5	16.2	42.3	22.9	11.4	7.2	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		114	135	72	25	18	364	14
directly above your immediate supervisor/team leader?	%	68.2	29.4	38.8	20.7	6.5	4.6	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
51. I have a high level of respect for my organization's senior leaders.	N		105	139	86	31	19	380	2
	%	64.9	28.3	36.7	22.4	8.2	4.4	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		94	150	86	12	11	353	30
02. Semon leaders demonstrate support for work the programs.	%	69.7	26.5	43.2	24.3	3.3	2.7	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		65	164	94	44	15	382	NA
affect your work?	%	60.0	16.7	43.4	23.9	12.1	4.0	100.0	
*64. How satisfied are you with the information you receive from	N		56	145	97	68	16	382	NA
management on what's going on in your organization?	%	51.8	14.2	37.6	25.6	18.5	4.1	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		74	164	85	38	19	380	NA
good job?	%	61.8	18.6	43.2	22.9	10.4	5.0	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		53	151	105	49	20	378	NA
leaders?	%	53.5	12.6	40.9	28.7	13.0	4.9	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		39	99	141	63	39	381	NA
your organization?	%	35.3	10.0	25.3	37.4	17.3	10.1	100.0	
*68. How satisfied are you with the training you receive for your	N		36	154	116	49	26	381	NA
present job?	%	49.8	9.5	40.3	30.4	13.2	6.6	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 593

Percentages are weighted to represent the Agency's population.

Surveys Completed: 387 Response Rate: 65.3%

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

Neither

		Percent Positive	Very Satisfied	Satisfied	Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Response Total	No Basis to Judge
*69. Considering everything, how satisfied are you with your job?	N		108	184	50	27	12	381	NA
ob. Considering everything, now sunshed the you with your job.	%	77.5	27.8	49.7	12.7	6.7	3.1	100.0	
*70. Considering everything, how satisfied are you with your pay?	N		96	178	63	31	14	382	NA
	%	72.1	25.3	46.7	16.8	7.5	3.7	100.0	
71. Considering everything, how satisfied are you with your	N		97	180	66	27	11	381	NA
organization?	%	72.8	25.3	47.4	17.9	6.8	2.6	100.0	
72. Have you been notified that you are eligible to telework? Telewo means working at a location other than your normal work site during your regular work hours (excludes travel).	rk							N	%
, , ,	Yes							333	87.9
	No							36	8.6
	Not s	sure						14	3.4
	Total							383	100.0
73. Please select the response below that BEST describes your current	.+								
teleworking situation:								N	0/0
teleworking situation:		work 3 or n	nore days per	week.				N 0	%
teleworking situation:	I tele		nore days per						
teleworking situation:	I tele I tele	work 1 or 2		ζ.	month.			0	0.0
teleworking situation:	I tele I tele I tele	work 1 or 2 work, but n	days per weel no more than 1	k. or 2 days per	month. lled or short-ter	m basis.		0 41	0.0 11.4
teleworking situation:	I tele I tele I tele I tele I do i	work 1 or 2 work, but n work very i not teleworl	2 days per weel no more than 1 infrequently, o	x. or 2 days per n an unschedu ve to be physic	led or short-ter ally present on		aw	0 41 105	0.0 11.4 28.6
teleworking situation:	I tele I tele I tele I tele I tele I do I Enfo	work 1 or 2 work, but n work very i not telework rcement Off not telework	days per weel no more than 1 infrequently, o k because I hav ficers, Park Ra	c. or 2 days per n an unschedu ve to be physic ungers, Securi ve technical iss	tled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L		0 41 105 117	0.0 11.4 28.6 30.5
teleworking situation:	I tele I tele I tele I tele I do n Enfor	work 1 or 2 work, but n work very i not telework rement Off not telework oment) that	days per weel no more than 1 infrequently, o k because I hav ficers, Park Ra k because I hav prevent me fro	or 2 days per n an unschedu ve to be physic angers, Securi ve technical iss om teleworkin	tled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L	ıate	0 41 105 117 15	0.0 11.4 28.6 30.5 4.1
teleworking situation:	I tele I tele I tele I tele I do 1 Enfo I do 1 equip I do 1 of jol	work 1 or 2 work, but n work very i not teleworl rement Off not teleworl oment) that not teleworl o where I ca	days per weel no more than 1 infrequently, o k because I hav ficers, Park Ra k because I hav prevent me fro k because I did	or 2 days per n an unschedu re to be physic angers, Securi re technical iss om teleworkin not receive a	ally present on ty Personnel). Sues (e.g., conne g. oproval to do so	the job (e.g., L	ıate	0 41 105 117 15	0.0 11.4 28.6 30.5 4.1

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 593

Percentages are weighted to represent the Agency's population. Surveys Completed: 387

Response Rate: 65.3%

Do Not Know/

Item

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		N	%
	Yes	225	58.8
	No	150	39.4
	Not available to me	7	1.8
	Total	382	100.0
5. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening quit smoking programs)	;,	N	%
quit shoking programs)	Yes	87	22.0
	No	277	73.9
	Not available to me	15	4.1
	Total	379	100.0
76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	42	11.2
	No	335	87.9
	Not available to me	4	0.9
	Total	381	100.0
77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting cuppert groups)		N	%
support groups)	Yes	6	1.3
	No	308	82.0
	Not available to me	65	16.7
	Total	379	100.0
8. Do you participate in the following Work/Life programs? Elder			
Care Programs (for example, support groups, speakers)		N	%
	Yes	12	2.9
	No	327	86.7
	Not available to me	41	10.4
	Total	380	100.0

Sample or Census: Census Number of Employees Selected: 593 Percentages are weighted to represent the Agency's population.

Surveys Completed: 387

Response Rate: 65.3%

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		87	140	61	27	17	332	49
your agency? Telework	%	68.7	25.8	42.9	18.4	8.2	4.7	100.0	
80. How satisfied are you with the following Work/Life programs in	N		116	130	37	8	4	295	85
your agency? Alternative Work Schedules (AWS)	%	82.9	39.7	43.2	12.8	3.0	1.3	100.0	
81. How satisfied are you with the following Work/Life programs in	N		29	69	92	10	3	203	178
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	45.9	13.1	32.8	47.7	4.9	1.5	100.0	
82. How satisfied are you with the following Work/Life programs in	N		18	50	90	1	1	160	222
your agency? Employee Assistance Program (EAP)	%	42.0	10.7	31.3	56.7	0.6	0.6	100.0	
83. How satisfied are you with the following Work/Life programs in	N		11	9	77	8	10	115	263
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	16.3	8.1	8.2	70.3	5.7	7.7	100.0	
84. How satisfied are you with the following Work/Life programs in	N		9	14	82	2	1	108	274
your agency? Elder Care Programs (for example, support groups, speakers)	%	19.8	7.0	12.8	77.5	1.7	1.0	100.0	

Number of Employees Selected: 593

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		40	115	40	29	6	230	NA
organization.	%	69.0	18.1	50.9	16.7	11.9	2.4	100.0	
2. I have enough information to do my job well.	N		32	139	34	20	5	230	NA
2. I have chough information to do my job wen.	%	74.2	13.9	60.3	15.1	8.9	1.8	100.0	
3. I feel encouraged to come up with new and better ways of doing	N		42	91	48	33	16	230	NA
things.	%	58.1	19.0	39.1	21.2	14.3	6.4	100.0	
*4. My work gives me a feeling of personal accomplishment.	N		69	105	24	23	8	229	NA
4. My work gives me a reening of personal accompnishment.	%	74.9	30.6	44.3	11.6	10.3	3.2	100.0	
*5. I like the kind of work I do.	N		93	104	20	10	2	229	NA
3. I like the kind of work I do.	%	85.6	41.0	44.6	9.3	4.4	0.7	100.0	
6. I know what is expected of me on the job.	N		59	127	22	14	8	230	NA
6. I know what is expected of the on the job.	%	80.9	24.5	56.3	9.7	6.3	3.1	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		148	76	5	1	0	230	NA
done.	%	97.7	64.7	32.9	2.0	0.3	0.0	100.0	
. I am constantly looking for ways to do my job better.	N		103	108	17	1	0	229	NA
8. I am constantly looking for ways to do my job better.	%	91.4	43.4	48.0	8.1	0.5	0.0	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		13	100	57	46	14	230	0
to get my job done.	%	50.1	6.0	44.1	24.7	19.6	5.6	100.0	
*10 M 11 1' 11	N		16	116	42	35	21	230	0
*10. My workload is reasonable.	%	58.0	7.4	50.5	18.9	14.5	8.6	100.0	
	N		31	102	38	37	19	227	2
*11. My talents are used well in the workplace.	%	59.3	14.2	45.1	16.7	15.8	8.2	100.0	
	N		68	129	17	8	6	228	1
*12. I know how my work relates to the agency's goals and priorities.	%	86.2	29.1	57.1	7.2	3.9	2.8	100.0	
110 TH 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	N		107	93	15	11	2	228	0
*13. The work I do is important.	%	87.1	48.3	38.8	7.6	4.2	1.1	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		78	110	20	12	8	228	2
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	84.1	36.1	48.0	7.5	4.8	3.6	100.0	
*15 My marfamana annusical is a fair reflection of mar-	N		60	116	19	14	12	221	9
*15. My performance appraisal is a fair reflection of my performance.	%	79.8	27.0	52.8	8.6	6.7	4.9	100.0	
16. Lam hald accountable for achieving account	N		73	120	23	6	3	225	3
16. I am held accountable for achieving results.	%	86.8	33.1	53.7	9.4	2.8	1.1	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 428

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	N	57.7	47	71	46	22	18	204	25
without lear of reprisal.	%	57.7	23.7	34.0	23.6	10.5	8.2	100.0	
*18. My training needs are assessed.	N		23	84	59	33	24	223	5
	%	50.5	11.9	38.6	24.9	14.6	10.0	100.0	
*19. In my most recent performance appraisal, I understood what I had	N		47	101	30	27	17	222	8
to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	%	66.6	21.9	44.7	13.5	12.8	7.1	100.0	
*20 The arrange I arrange with a research to each the inch dame	N		62	110	32	16	4	224	NA
*20. The people I work with cooperate to get the job done.	%	77.9	29.9	48.1	13.3	7.4	1.4	100.0	
*01 M 1 '' 11 ' ' 1 '' 1 '' 1 '' 1 ''	N		33	98	47	23	13	214	15
*21. My work unit is able to recruit people with the right skills.	%	63.0	15.6	47.4	21.0	10.4	5.6	100.0	
*00 D	N		32	60	40	29	27	188	39
*22. Promotions in my work unit are based on merit.	%	50.0	17.3	32.7	21.8	15.1	13.2	100.0	
23. In my work unit, steps are taken to deal with a poor performer who			16	59	56	26	19	176	53
cannot or will not improve.	%	43.9	8.9	35.0	32.9	13.0	10.3	100.0	
*24. In my work unit, differences in performance are recognized in a	N		24	66	48	35	19	192	36
meaningful way.	%	45.8	12.6	33.2	26.5	17.8	10.0	100.0	
25. Awards in my work unit depend on how well employees perform	N		31	70	47	27	21	196	31
their jobs.	%	51.9	16.8	35.2	24.5	13.6	10.0	100.0	
	N		63	116	25	18	6	228	0
26. Employees in my work unit share job knowledge with each other.	%	78.1	30.0	48.1	11.2	7.9	2.7	100.0	
	N		44	98	45	17	7	211	18
27. The skill level in my work unit has improved in the past year.	%	68.1	21.9	46.2	20.2	8.3	3.4	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
28. How would you rate the overall quality of work done by your work	N		114	84	24	5	2	229	NA
unit?	%	86.1	49.5	36.6	11.3	1.9	0.7	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*29. The workforce has the job-relevant knowledge and skills necessary	N		44	137	22	17	3	223	5
to accomplish organizational goals.	%	81.8	21.4	60.4	9.8	7.3	1.1	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 428

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		25	90	43	40	17	215	13
to work processes.	%	54.1	12.3	41.8	19.6	18.9	7.4	100.0	
31. Employees are recognized for providing high quality products and	N		35	101	38	33	12	219	9
services.	%	63.6	17.0	46.6	16.5	14.9	4.9	100.0	
*20 C - (: ', 1: - (: - 1.1	N		31	65	60	38	21	215	13
*32. Creativity and innovation are rewarded.	%	45.9	15.2	30.7	26.9	18.1	9.2	100.0	
*22 D '	N		15	48	59	34	36	192	36
*33. Pay raises depend on how well employees perform their jobs.	%	32.1	7.9	24.3	32.3	18.0	17.6	100.0	
34. Policies and programs promote diversity in the workplace (for	N		41	95	38	19	11	204	24
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	68.6	21.1	47.5	17.1	9.5	4.8	100.0	
	N		44	115	40	11	5	215	12
*35. Employees are protected from health and safety hazards on the job.	%	73.3	20.3	53.1	19.2	4.8	2.7	100.0	
My organization has prepared employees for potential security	N		25	91	47	29	17	209	17
threats.	%	54.9	12.0	42.9	23.5	13.5	8.1	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		26	74	44	28	28	200	26
political purposes are not tolerated.	%	51.1	13.1	38.1	22.9	13.2	12.8	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		38	81	36	15	19	189	37
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	63.6	20.1	43.5	19.6	7.4	9.4	100.0	
	N		53	133	29	7	2	224	3
39. My agency is successful at accomplishing its mission.	%	83.1	24.4	58.7	13.0	3.0	0.9	100.0	
40.1	N		62	95	42	17	13	229	NA
40. I recommend my organization as a good place to work.	%	69.3	28.3	40.9	17.8	7.5	5.4	100.0	
41. I believe the results of this survey will be used to make my agency	N		25	66	65	25	24	205	23
a better place to work.	%	44.1	11.6	32.4	32.8	12.4	10.7	100.0	
*42. My supervisor supports my need to balance work and other life	N		100	94	14	10	4	222	3
issues.	%	88.0	45.5	42.5	6.5	3.8	1.7	100.0	
43. My supervisor/team leader provides me with opportunities to	N		58	95	34	28	9	224	1
demonstrate my leadership skills.	%	67.6	26.6	40.9	16.6	12.1	3.7	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		51	96	35	22	14	218	5
are worthwhile.	%	67.8	23.0	44.8	16.6	9.7	5.9	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 428

Percentages are weighted to represent the Agency's population.

Surveys Completed: 230 Response Rate: 53.7%

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		58	86	36	9	8	197	26
representative of all segments of society.	%	73.3	30.0	43.3	17.6	5.0	4.1	100.0	
46. My supervisor/team leader provides me with constructive	N		56	92	41	18	16	223	1
suggestions to improve my job performance.	%	66.8	25.9	40.9	18.8	7.8	6.6	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		60	101	26	16	12	215	8
development.	%	76.0	27.7	48.3	11.8	7.2	4.9	100.0	
40.16	N		80	109	15	11	8	223	NA
48. My supervisor/team leader listens to what I have to say.	%	84.8	35.9	48.8	7.5	4.5	3.3	100.0	
40.16	N		98	87	19	8	12	224	NA
49. My supervisor/team leader treats me with respect.	%	83.1	44.7	38.4	9.1	3.3	4.5	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		75	108	16	16	9	224	NA
me about my performance.	%	82.1	33.2	48.9	6.3	7.7	3.9	100.0	
	N		79	84	26	12	22	223	NA
*51. I have trust and confidence in my supervisor.	%	73.8	36.1	37.7	11.3	5.2	9.7	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		95	69	35	15	9	223	NA
immediate supervisor/team leader?	%	73.9	42.8	31.1	15.6	7.2	3.3	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		23	76	57	36	24	216	6
commitment in the workforce.	%	47.3	10.4	36.8	25.6	16.0	11.1	100.0	
54. My organization's leaders maintain high standards of honesty and	N		37	76	45	24	22	204	18
integrity.	%	57.4	17.7	39.7	22.1	10.6	9.8	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		41	96	38	14	11	200	20
different backgrounds.	%	69.6	20.6	49.0	18.5	6.6	5.3	100.0	
*56. Managers communicate the goals and priorities of the	N		38	92	46	26	16	218	4
organization.	%	59.6	17.8	41.8	21.6	11.5	7.2	100.0	
*57. Managers review and evaluate the organization's progress toward	N		33	94	45	14	13	199	22
meeting its goals and objectives.	%	65.1	17.6	47.5	22.2	6.5	6.2	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 428

Percentages are weighted to represent the Agency's population.

Surveys Completed: 230 Response Rate: 53.7%

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		27	81	47	33	26	214	8
example, about projects, goals, needed resources).	%	51.2	13.6	37.6	21.7	15.2	11.8	100.0	
59. Managers support collaboration across work units to accomplish	N		38	90	37	23	24	212	7
work objectives.	%	61.8	18.1	43.7	17.3	10.1	10.8	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		53	77	46	16	18	210	12
directly above your immediate supervisor/team leader?	%	61.9	26.1	35.8	21.7	8.7	7.7	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
51. I have a high level of respect for my organization's senior leaders.	N		40	76	48	31	19	214	5
or. Thave a high level of respect for my organization's semior leaders.	%	54.4	19.4	34.9	22.6	15.4	7.6	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		36	80	45	17	14	192	28
02. Semon readers demonstrate support for Work Ene programs.	%	60.6	20.9	39.7	23.5	8.9	7.0	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		32	82	50	34	21	219	NA
affect your work?	%	52.1	14.3	37.8	24.3	15.0	8.6	100.0	
*64. How satisfied are you with the information you receive from	N		17	74	58	45	24	218	NA
management on what's going on in your organization?	%	42.7	7.8	35.0	26.8	19.9	10.5	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		45	82	46	27	18	218	NA
good job?	%	57.1	20.0	37.1	21.9	12.9	8.1	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		21	83	68	23	22	217	NA
leaders?	%	47.3	9.5	37.9	31.8	11.2	9.6	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		26	50	63	43	36	218	NA
your organization?	%	35.4	12.1	23.4	29.5	19.5	15.5	100.0	
*68. How satisfied are you with the training you receive for your	N		23	88	61	30	16	218	NA

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 428

Percentages are weighted to represent the Agency's population.

Surveys Completed: 230 Response Rate: 53.7%

^{**} Sum of responses excluding DNK/NBJ

CONSUMER PRODUCT SAFETY COMMISSION 2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Very

Percent

Neither

Satisfied nor

		Positive	Satisfied	Satisfied	Dissatisfied	Dissatisfied	Dissatisfied	Total	Judge
69. Considering everything, how satisfied are you with your job?	N		47	110	29	20	12	218	NA
69. Considering everything, now satisfied are you with your job?	%	71.6	23.1	48.5	13.3	9.6	5.5	100.0	
70. Considering everything, how satisfied are you with your pay?	N		43	97	37	29	12	218	NA
70. Considering everything, now satisfied are you with your pay:	%	66.0	20.4	45.6	16.6	12.4	5.1	100.0	
71. Considering everything, how satisfied are you with your	N		44	108	32	16	17	217	NA
organization?	%	71.1	21.7	49.3	13.8	7.5	7.6	100.0	
72. Have you been notified that you are eligible to telework? Telewo means working at a location other than your normal work site during your regular work hours (excludes travel).	rk							N	%
during your regular work nours (excludes traver).	Voc							153	73.6
	Yes No							57	24.0
									2.5
	Note								
	Not s Total							216	100.0
73. Please select the response below that BEST describes your current teleworking situation:	Total								
*	Total		nore days per	week.				216	100.0
	Total I tele	work 3 or n	nore days per v					216 N	100.0
· · · · · · · · · · · · · · · · · · ·	Total I tele I tele	work 3 or n		k.	month.			216 N 63	100.0 % 36.0
	Total I tele I tele I tele	work 3 or n work 1 or 2 work, but n	days per weel o more than 1	k. or 2 days per	month. led or short-ter	m basis.		216 N 63 37	36.0 15.8
	Total I tele I tele I tele I tele I tele I tele I do r	work 3 or n work 1 or 2 work, but n work very i 10t telework	days per weel to more than 1 nfrequently, o	k. or 2 days per n an unschedu ve to be physic	led or short-ter ally present on		aw	216 N 63 37 7	100.0 % 36.0 15.8 3.0
· · · · · · · · · · · · · · · · · · ·	Total I tele I tele I tele I tele I tele I telo I do r Enfor	work 3 or n work 1 or 2 work, but n work very i not telework rcement Off not telework	days per weel to more than 1 nfrequently, o to because I hav ficers, Park Ra	k. or 2 days per n an unschedu ve to be physic angers, Securit ve technical iss	led or short-ter ally present on y Personnel). ues (e.g., conne	the job (e.g., L		216 N 63 37 7 23	36.0 15.8 3.0 10.0
73. Please select the response below that BEST describes your current teleworking situation:	I tele I tele I tele I tele I tele I do n Enfon I do n equip I do n	work 3 or n work 1 or 2 work, but n work very i not telework reement Off not telework ment) that	days per weel o more than 1 nfrequently, o because I have ficers, Park Rack because I have prevent me from	k. or 2 days per n an unschedu ve to be physic angers, Securit ve technical iss om teleworkin	led or short-ter ally present on y Personnel). ues (e.g., conne	the job (e.g., L	uate	216 N 63 37 7 23 15	36.0 15.8 3.0 10.0 6.1
	I tele I tele I tele I tele I tele I do r Enfor I do r equip I do r	work 3 or n work 1 or 2 work, but n work very i not telework reement Off not telework oment) that not telework o where I ca	days per weel to more than 1 nfrequently, o to because I have the total to because I have the total to because I have prevent me free to because I did	k. or 2 days per n an unschedu ve to be physic angers, Securit ve technical iss om teleworkin l not receive ap	led or short-ter ally present on y Personnel). ues (e.g., conne g. pproval to do so	the job (e.g., L	uate	216 N 63 37 7 23 15	36.0 15.8 3.0 10.0 6.1

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 428

Percentages are weighted to represent the Agency's population. Surveys Completed: 230

Response Rate: 53.7%

Do Not Know/

No Basis to

Item

Response

Very

CONSUMER PRODUCT SAFETY COMMISSION 2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		N	%
	Yes	136	64.1
	No	78	35.1
	Not available to me	2	0.8
	Total	216	100.0
5. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening quit smoking programs)	,	N	%
quit smoking programs)	Yes	74	32.2
	No	125	58.3
	Not available to me	18	9.5
	Total	217	100.0
	Total	217	100.0
6. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	40	18.7
	No	174	80.5
	Not available to me	2	0.8
	Total	216	100.0
77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting	3	N	%
support groups)	Yes	4	1.6
	No	169	76.8
	Not available to me	44	21.6
	Total	217	100.0
78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)		N	%
	Yes	6	3.1
	No	177	81.3
	Not available to me	33	15.6
	Total	216	100.0

Sample or Census: Census Number of Employees Selected: 428 Percentages are weighted to represent the Agency's population.

Surveys Completed: 230

Response Rate: 53.7%

CONSUMER PRODUCT SAFETY COMMISSION 2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		71	58	15	25	10	179	38
your agency? Telework	%	74.9	44.3	30.5	7.4	12.7	5.0	100.0	
80. How satisfied are you with the following Work/Life programs in	N		77	75	23	2	2	179	38
your agency? Alternative Work Schedules (AWS)	%	84.8	46.3	38.5	13.0	1.4	0.9	100.0	
81. How satisfied are you with the following Work/Life programs in	N		19	59	41	10	2	131	82
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	56.5	14.5	41.9	32.7	9.5	1.3	100.0	
82. How satisfied are you with the following Work/Life programs in	N		14	36	41	2	0	93	124
your agency? Employee Assistance Program (EAP)	%	53.1	15.1	38.0	44.7	2.1	0.0	100.0	
83. How satisfied are you with the following Work/Life programs in	N		3	9	33	3	2	50	166
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	23.3	5.9	17.4	66.7	6.7	3.4	100.0	
84. How satisfied are you with the following Work/Life programs in	N		3	11	35	2	1	52	163
your agency? Elder Care Programs (for example, support groups, speakers)	%	27.6	5.6	22.0	65.1	4.9	2.4	100.0	

Percentages are weighted to represent the Agency's population. Surveys Completed: 230 Response Rate: 53.7%

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		74	179	63	65	23	404	NA
organization.	%	62.6	19.0	43.6	14.9	16.9	5.6	100.0	
2. I have enough information to do my job well.	N		65	217	57	58	8	405	NA
2. I have chough information to do my job wen.	%	68.6	16.0	52.6	15.1	14.6	1.7	100.0	
3. I feel encouraged to come up with new and better ways of doing	N		110	148	77	49	21	405	NA
things.	%	63.8	26.8	37.0	18.9	11.9	5.4	100.0	
*4. My work gives me a feeling of personal accomplishment.	N		124	176	54	37	14	405	NA
4. My work gives me a reening of personal accompnishment.	%	73.8	31.6	42.2	13.4	9.4	3.3	100.0	
*5. I like the kind of work I do.	N		160	167	45	22	8	402	NA
3. I like the kind of work I do.	%	82.1	40.3	41.9	10.6	5.5	1.8	100.0	
6. I know what is expected of me on the job.	N		116	198	52	32	6	404	NA
o. I know what is expected of the off the job.	%	78.4	29.0	49.3	12.1	8.0	1.5	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		294	98	8	1	4	405	NA
done.	%	96.8	72.0	24.8	1.8	0.3	1.1	100.0	
9. I am constantly looking for years to do my job better	N		219	153	29	1	1	403	NA
8. I am constantly looking for ways to do my job better.	%	91.8	54.0	37.8	7.3	0.4	0.4	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		35	158	65	107	39	404	1
to get my job done.	%	47.7	8.2	39.5	16.2	26.7	9.4	100.0	
*10 M	N		33	183	75	86	25	402	1
*10. My workload is reasonable.	%	53.8	8.3	45.5	18.7	21.1	6.3	100.0	
*11 M () () 1 11' () 1 1	N		56	173	64	68	41	402	0
*11. My talents are used well in the workplace.	%	58.1	13.9	44.2	14.4	17.1	10.4	100.0	
*10 I lancard have seen and analysis of the control	N		144	216	23	14	3	400	3
*12. I know how my work relates to the agency's goals and priorities.	%	90.3	36.3	54.0	5.4	3.5	0.7	100.0	
\$12 TD 1.1.1.1.	N		200	157	28	4	5	394	3
*13. The work I do is important.	%	90.7	51.4	39.3	6.9	1.0	1.4	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		114	196	45	37	10	402	2
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	76.7	28.5	48.2	11.3	9.7	2.2	100.0	
*15 M	N		121	160	60	26	31	398	6
*15. My performance appraisal is a fair reflection of my performance.	%	71.4	30.5	40.9	14.5	6.5	7.5	100.0	
16 I bald	N		139	212	39	8	4	402	2
16. I am held accountable for achieving results.	%	87.2	34.2	53.1	9.8	2.2	0.8	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 563

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation	N		118	151	59	23	33	384	21
without fear of reprisal.	%	70.0	31.1	38.9	15.4	5.7	8.9	100.0	
*18. My training needs are assessed.	N		38	121	100	85	52	396	7
	%	40.2	9.6	30.6	24.6	21.9	13.2	100.0	
*19. In my most recent performance appraisal, I understood what I had	N		90	160	60	47	39	396	9
to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	%	63.7	23.0	40.8	14.7	11.3	10.2	100.0	
*20 The area of Level and the second of the	N		114	202	47	23	6	392	NA
*20. The people I work with cooperate to get the job done.	%	79.9	29.2	50.7	12.7	5.8	1.6	100.0	
*01 M	N		65	187	74	45	16	387	17
*21. My work unit is able to recruit people with the right skills.	%	65.5	15.9	49.7	18.3	12.2	4.0	100.0	
*22 D 1 1 1 1 1	N		35	97	126	46	49	353	52
*22. Promotions in my work unit are based on merit.	%	38.4	9.6	28.7	34.9	13.3	13.4	100.0	
*23. In my work unit, steps are taken to deal with a poor performer who	N		23	114	100	52	46	335	68
cannot or will not improve.	%	40.8	6.8	34.0	29.0	15.0	15.2	100.0	
*24. In my work unit, differences in performance are recognized in a	N		28	119	95	82	48	372	31
meaningful way.	%	40.5	7.3	33.2	24.7	21.5	13.4	100.0	
25. Awards in my work unit depend on how well employees perform	N		30	112	103	56	55	356	47
their jobs.	%	40.0	8.0	32.0	28.3	15.5	16.2	100.0	
26 E	N		90	205	59	31	16	401	2
26. Employees in my work unit share job knowledge with each other.	%	74.2	22.2	51.9	14.6	7.6	3.6	100.0	
27 The shill have been described in the state of the stat	N		60	171	106	29	14	380	22
27. The skill level in my work unit has improved in the past year.	%	60.8	16.0	44.8	28.0	7.9	3.3	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
28. How would you rate the overall quality of work done by your work	N		177	174	44	6	3	404	NA
unit?	%	86.9	43.1	43.8	11.1	1.3	0.7	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*29. The workforce has the job-relevant knowledge and skills necessary	N		56	242	59	27	5	389	4
to accomplish organizational goals.	%	76.4	15.0	61.5	14.9	7.2	1.4	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 563

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		42	150	91	64	30	377	17
to work processes.	%	51.0	11.4	39.6	24.5	17.3	7.2	100.0	
31. Employees are recognized for providing high quality products and	N		41	155	85	72	31	384	11
services.	%	51.3	10.9	40.4	22.4	18.3	7.9	100.0	
*32. Creativity and innovation are rewarded.	N		37	121	123	59	37	377	14
32. Cleativity and innovation are rewarded.	%	42.1	9.9	32.2	32.6	15.2	10.1	100.0	
*33. Pay raises depend on how well employees perform their jobs.	N		12	74	103	70	71	330	58
33. I ay raises depend on now wen employees perform their joos.	%	26.9	3.9	23.0	31.2	20.7	21.3	100.0	
34. Policies and programs promote diversity in the workplace (for	N		91	176	65	22	17	371	24
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	71.9	23.6	48.3	17.3	6.1	4.6	100.0	
*25 F	N		111	218	39	10	4	382	11
*35. Employees are protected from health and safety hazards on the job.	%	86.0	29.4	56.6	10.2	2.7	1.1	100.0	
*36. My organization has prepared employees for potential security	N		59	197	65	47	9	377	16
threats.	%	68.5	16.1	52.5	16.9	12.2	2.4	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		89	143	67	36	32	367	27
political purposes are not tolerated.	%	64.1	26.2	37.9	18.2	9.5	8.2	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		113	163	48	17	17	358	35
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	77.6	33.2	44.4	13.3	4.7	4.3	100.0	
	N		121	206	46	12	3	388	3
39. My agency is successful at accomplishing its mission.	%	84.3	32.1	52.2	11.8	3.2	0.7	100.0	
10.7	N		117	153	70	33	19	392	NA
40. I recommend my organization as a good place to work.	%	69.8	30.6	39.3	17.9	7.7	4.6	100.0	
41. I believe the results of this survey will be used to make my agency	N		48	143	87	45	31	354	38
a better place to work.	%	54.5	14.1	40.4	24.1	13.0	8.5	100.0	
*42. My supervisor supports my need to balance work and other life	N		189	142	27	19	12	389	3
issues.	%	84.8	49.5	35.3	7.5	4.5	3.2	100.0	
43. My supervisor/team leader provides me with opportunities to	N		124	153	55	33	21	386	4
demonstrate my leadership skills.	%	72.7	32.7	40.1	13.8	8.1	5.3	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		115	140	64	41	28	388	4
are worthwhile.	%	66.5	30.4	36.0	16.0	10.5	7.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 563

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		122	144	77	12	15	370	20
representative of all segments of society.	%	72.2	34.0	38.3	20.4	3.2	4.2	100.0	
46. My supervisor/team leader provides me with constructive	N		94	141	73	52	24	384	6
suggestions to improve my job performance.	%	61.3	25.6	35.7	18.4	13.8	6.5	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		99	153	77	37	21	387	5
development.	%	65.0	26.2	38.8	19.9	9.6	5.5	100.0	
10.16	N		154	172	43	13	9	391	NA
48. My supervisor/team leader listens to what I have to say.	%	84.5	39.8	44.6	10.0	3.4	2.2	100.0	
10.16	N		178	151	39	13	11	392	NA
49. My supervisor/team leader treats me with respect.	%	84.1	46.4	37.6	9.7	3.2	3.1	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		150	187	27	21	5	390	NA
me about my performance.	%	86.5	40.3	46.2	6.9	5.5	1.2	100.0	
451.71	N		144	141	49	35	20	389	NA
*51. I have trust and confidence in my supervisor.	%	73.6	38.3	35.3	12.6	8.7	5.2	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		166	116	75	24	11	392	NA
immediate supervisor/team leader?	%	72.3	42.8	29.6	18.3	6.5	2.8	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		27	145	98	69	40	379	8
commitment in the workforce.	%	45.4	7.2	38.2	25.6	19.2	9.8	100.0	
54. My organization's leaders maintain high standards of honesty and	N		61	157	90	40	26	374	14
integrity.	%	58.6	16.4	42.2	23.9	10.7	6.8	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		74	204	55	21	15	369	18
different backgrounds.	%	75.5	19.5	55.9	14.8	5.6	4.1	100.0	
*56. Managers communicate the goals and priorities of the	N		60	200	73	31	19	383	2
organization.	%	68.2	16.0	52.2	19.5	7.8	4.5	100.0	
*57. Managers review and evaluate the organization's progress toward	N		49	194	82	27	17	369	18
meeting its goals and objectives.	%	66.4	13.3	53.0	22.5	6.8	4.3	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 563

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		41	162	83	50	36	372	13
example, about projects, goals, needed resources).	%	54.5	11.7	42.8	22.2	13.9	9.4	100.0	
59. Managers support collaboration across work units to accomplish	N		48	170	85	50	24	377	9
work objectives.	%	57.9	12.8	45.1	21.7	14.5	6.0	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		93	142	83	29	22	369	17
directly above your immediate supervisor/team leader?	%	63.3	25.7	37.6	22.5	7.9	6.3	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		62	135	97	52	39	385	1
of the larger level of respect for my organization's semon leaders.	%	51.7	17.0	34.7	24.3	13.8	10.2	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		68	147	94	25	20	354	33
02. Senior leaders demonstrate support for work the programs.	%	61.7	20.5	41.2	25.4	7.7	5.2	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		45	178	72	71	21	387	NA
affect your work?	%	57.2	11.6	45.6	19.1	18.9	4.8	100.0	
*64. How satisfied are you with the information you receive from	N		45	154	79	72	35	385	NA
management on what's going on in your organization?	%	52.0	12.0	40.0	20.4	18.8	8.9	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		55	136	96	61	37	385	NA
good job?	%	49.5	14.6	34.9	26.0	15.3	9.2	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		36	133	117	71	29	386	NA
leaders?	%	44.5	10.2	34.3	30.0	18.4	7.1	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		28	82	116	99	62	387	NA
your organization?	%	29.8	8.1	21.7	29.7	25.5	15.0	100.0	
*68. How satisfied are you with the training you receive for your	N		29	118	111	87	41	386	NA
present job?	%	37.7	7.5	30.2	28.4	23.7	10.1	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 563

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

Very

Percent

Neither

Satisfied nor

		Positive	Satisfied	Satisfied	Dissatisfied	Dissatisfied	Dissatisfied	Total	Judge
69. Considering everything, how satisfied are you with your job?	N		87	174	61	52	12	386	NA
69. Considering everything, now satisfied are you with your job?	%	68.6	23.5	45.0	15.9	12.8	2.7	100.0	
70. Considering everything, how satisfied are you with your pay?	N		54	168	66	55	43	386	NA
	%	59.1	14.9	44.2	16.7	13.7	10.5	100.0	
71. Considering everything, how satisfied are you with your	N		85	166	67	53	13	384	NA
organization?	%	65.6	22.4	43.2	18.1	13.4	3.0	100.0	
72. Have you been notified that you are eligible to telework? Telewo means working at a location other than your normal work site	ork								
during your regular work hours (excludes travel).								N	%
	Yes							363	93.8
	No							17	4.9
	Not s	ure						4	1.3
	Total							384	100.0
73. Please select the response below that BEST describes your curre teleworking situation:	nt							N	%
*	nt I tele	work 3 or n	nore days per					N 11	% 2.7
*	nt I tele I tele	work 3 or n	days per weel	k.				N 11 102	% 2.7 26.1
*	I tele I tele I tele	work 3 or n work 1 or 2 work, but n	days per weel no more than 1	k. or 2 days per				N 11	% 2.7
*	I tele I tele I tele	work 3 or n work 1 or 2 work, but n	days per weel no more than 1	k. or 2 days per	month. lled or short-ter	m basis.		N 11 102	% 2.7 26.1
73. Please select the response below that BEST describes your curre teleworking situation:	I tele I tele I tele I tele I tele I tele I do 1	work 3 or n work 1 or 2 work, but n work very i 10t teleworl	days per weel no more than 1 infrequently, o	k. or 2 days per n an unschedu ve to be physic	led or short-ter ally present on		aw	N 11 102 74	2.7 26.1 19.0
*	I tele I tele I tele I tele I tele Enfor	work 3 or n work 1 or 2 work, but n work very i not teleworl rcement Off not teleworl	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra	k. or 2 days per n an unschedu ve to be physic nngers, Securit ve technical iss	tled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L		N 11 102 74 121	2.7 26.1 19.0 31.2
*	I tele I tele I tele I tele I do r Enfor I do r equip	work 3 or n work 1 or 2 work, but n work very i not teleworl reement Off not teleworl oment) that	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra k because I hav prevent me fro	k. or 2 days per n an unschedu ve to be physic ungers, Securit ve technical iss om teleworkin	tled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L	uate	N 11 102 74 121 8	2.7 26.1 19.0 31.2 2.3
*	I tele I tele I tele I tele I do 1 Enfor I do 1 equip I do 1	work 3 or n work 1 or 2 work, but n work very i not teleworl rement Off not teleworl oment) that not teleworl	days per weel to more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me frok because I did	k. or 2 days per n an unschedu ve to be physic angers, Securit ve technical iss om teleworkin l not receive ap	ally present on ty Personnel). Sues (e.g., conne g. oproval to do so	the job (e.g., L	uate	N 11 102 74 121 8 10	2.7 26.1 19.0 31.2 2.3

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 563

Percentages are weighted to represent the Agency's population. Surveys Completed: 405

Response Rate: 71.9%

Do Not Know/

No Basis to

Item

Response

Very

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		N	%
	Yes	87	22.2
	No	270	70.6
	Not available to me	26	7.2
	Total	383	100.0
5. Do you participate in the following Work/Life programs			
and Wellness Programs (for example, exercise, medical s	screening,		•
quit smoking programs)		N	%
	Yes	78	19.0
	No	243	63.7
	Not available to me	62	17.3
	Total	383	100.0
76. Do you participate in the following Work/Life programs' Employee Assistance Program (EAP)	?	N	%
	Yes	57	15.1
	No	315	81.6
	Not available to me	12	3.3
	Total	384	100.0
77. Do you participate in the following Work/Life programs' Care Programs (for example, daycare, parenting classes, support groups)		N	%
support groups)	Yes	7	1.7
	No	288	74.3
	Not available to me	87	24.0
	Total	382	100.0
8. Do you participate in the following Work/Life programs	? Elder		
Care Programs (for example, support groups, speakers)		N	%
	Yes	2	0.6
	No	293	76.2
	Not available to me	87	23.2
	Total	382	100.0

Sample or Census: Census Number of Employees Selected: 563 Percentages are weighted to represent the Agency's population.

Surveys Completed: 405

Response Rate: 71.9%

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		138	131	45	23	12	349	36
your agency? Telework	%	77.2	39.3	37.8	13.5	5.7	3.6	100.0	
80. How satisfied are you with the following Work/Life programs in	N		67	75	58	12	6	218	165
your agency? Alternative Work Schedules (AWS)	%	64.1	29.8	34.4	27.7	4.9	3.2	100.0	
81. How satisfied are you with the following Work/Life programs in	N		28	66	64	9	4	171	212
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	53.7	15.9	37.9	37.8	5.6	3.0	100.0	
82. How satisfied are you with the following Work/Life programs in	N		21	55	74	6	3	159	226
your agency? Employee Assistance Program (EAP)	%	48.2	12.9	35.2	45.6	3.8	2.4	100.0	
83. How satisfied are you with the following Work/Life programs in	N		3	11	58	3	8	83	300
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	16.5	3.6	12.8	69.8	2.8	10.9	100.0	
84. How satisfied are you with the following Work/Life programs in	N		2	7	61	1	6	77	306
your agency? Elder Care Programs (for example, support groups, speakers)	%	11.7	2.8	8.9	78.9	1.0	8.4	100.0	

Number of Employees Selected: 563

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		42	33	4	5	0	84	NA
organization.	%	88.2	50.0	38.2	6.1	5.7	0.0	100.0	
2. I have enough information to do my job well.	N		32	45	5	2	0	84	NA
	%	91.2	38.4	52.8	6.9	2.0	0.0	100.0	
3. I feel encouraged to come up with new and better ways of doing	N		25	31	18	8	2	84	NA
things.	%	67.7	29.8	37.9	19.8	9.9	2.6	100.0	
*4. My work gives me a feeling of personal accomplishment.	N		34	39	7	4	0	84	NA
4. Why work gives me a reening of personal accomplishment.	%	86.9	39.7	47.2	7.7	5.4	0.0	100.0	
*5. I like the kind of work I do.	N		36	41	6	1	0	84	NA
3. I like the kind of work I do.	%	91.0	42.8	48.2	8.0	1.0	0.0	100.0	
6. I know what is expected of me on the job.	N		33	37	7	6	1	84	NA
o. I know what is expected of the off the job.	%	82.1	37.6	44.5	8.6	8.5	0.8	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		68	16	0	0	0	84	NA
done.	%	100.0	80.7	19.3	0.0	0.0	0.0	100.0	
9. I am constantly locking for years to do my job better	N		43	34	7	0	0	84	NA
8. I am constantly looking for ways to do my job better.	%	91.3	51.8	39.4	8.7	0.0	0.0	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		37	33	8	3	3	84	0
to get my job done.	%	82.1	42.9	39.2	10.8	3.8	3.4	100.0	
*10 M	N		31	36	7	6	4	84	0
*10. My workload is reasonable.	%	80.5	36.6	43.9	8.4	6.5	4.6	100.0	
*11 M (1 (1 11 1 1 1 1 1 1 1 1 1 1 1 1 1	N		22	41	12	7	2	84	0
*11. My talents are used well in the workplace.	%	75.5	26.4	49.1	15.2	6.8	2.5	100.0	
*10.11	N		42	31	6	5	0	84	0
*12. I know how my work relates to the agency's goals and priorities.	%	86.0	51.9	34.1	7.5	6.4	0.0	100.0	
¥12 TI 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	N		43	33	6	0	0	82	0
*13. The work I do is important.	%	92.1	51.6	40.5	7.9	0.0	0.0	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		46	32	3	3	0	84	0
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	93.7	52.6	41.1	3.2	3.1	0.0	100.0	
*15 M	N		36	35	10	2	0	83	1
*15. My performance appraisal is a fair reflection of my performance.	%	85.9	44.6	41.4	12.1	1.9	0.0	100.0	
16 I am hald accountable for a binoing aroults	N		32	34	11	6	1	84	0
16. I am held accountable for achieving results.	%	77.1	37.7	39.4	13.8	8.1	1.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 98

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	N %	88.0	50 63.3	21 24.7	7 8.3	2 2.2	1 1.5	81 100.0	3
*18. My training needs are assessed.	N %	69.0	30 34.3	30 34.7	14 17.2	5 7.0	5 6.9	84 100.0	0
*19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	N %	74.3	28 33.5	33 40.8	12 12.8	6 8.9	4 3.9	83 100.0	1
*20. The people I work with cooperate to get the job done.	N %	89.2	26 30.0	47 59.2	6 7.7	1 1.7	1 1.5	81 100.0	NA
*21. My work unit is able to recruit people with the right skills.	N %	80.0	20 25.0	47 55.0	10 14.1	3 3.9	2 2.0	82 100.0	2
*22. Promotions in my work unit are based on merit.	N %	56.5	16 19.9	30 36.6	24 32.2	6 8.6	2 2.7	78 100.0	6
*23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	N %	42.2	11 15.3	22 26.9	18 24.5	14 17.4	11 15.9	76 100.0	8
*24. In my work unit, differences in performance are recognized in a meaningful way.	N %	51.7	15 17.1	28 34.6	17 20.9	17 21.7	4 5.7	81 100.0	3
25. Awards in my work unit depend on how well employees perform their jobs.	N %	69.6	23 26.9	35 42.7	14 20.5	7 8.5	1 1.5	80 100.0	4
26. Employees in my work unit share job knowledge with each other.	N %	88.9	30 32.9	44 55.9	5 5.4	4 4.6	1 1.1	84 100.0	0
27. The skill level in my work unit has improved in the past year.	N %	65.3	30 36.0	25 29.3	25 32.6	1 1.0	1 1.1	82 100.0	2
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
28. How would you rate the overall quality of work done by your work unit?	N %	89.6	42 50.4	34 39.1	7 9.3	1 1.1	0 0.0	84 100.0	NA
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.	N %	92.2	39 46.6	38 45.6	4 5.5	2 2.2	0 0.0	83 100.0	1

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 98

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		24	32	17	7	2	82	2
to work processes.	%	66.2	27.6	38.6	21.8	9.3	2.6	100.0	
31. Employees are recognized for providing high quality products and	N		35	36	10	3	0	84	0
services.	%	82.4	39.1	43.3	14.4	3.2	0.0	100.0	
**************************************	N		29	21	23	5	5	83	1
*32. Creativity and innovation are rewarded.	%	58.8	32.8	26.1	28.8	6.6	5.7	100.0	
*22 D	N		14	30	20	7	4	75	9
*33. Pay raises depend on how well employees perform their jobs.	%	57.3	18.2	39.1	27.8	9.3	5.6	100.0	
34. Policies and programs promote diversity in the workplace (for	N		27	30	19	2	1	79	5
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	71.6	34.4	37.2	24.8	2.1	1.5	100.0	
105 F	N		53	28	2	0	0	83	0
*35. Employees are protected from health and safety hazards on the job.	%	96.6	63.3	33.3	3.4	0.0	0.0	100.0	
*36. My organization has prepared employees for potential security	N		42	29	10	1	2	84	0
threats.	%	83.0	48.1	34.9	14.1	1.0	1.9	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		38	28	8	0	0	74	9
political purposes are not tolerated.	%	89.8	49.6	40.2	10.2	0.0	0.0	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		44	23	9	0	1	77	6
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	88.0	57.7	30.3	10.4	0.0	1.6	100.0	
	N		38	40	6	0	0	84	0
39. My agency is successful at accomplishing its mission.	%	93.4	44.3	49.0	6.6	0.0	0.0	100.0	
40.1	N		49	30	2	3	0	84	NA
40. I recommend my organization as a good place to work.	%	94.3	57.2	37.2	2.2	3.4	0.0	100.0	
41. I believe the results of this survey will be used to make my agency	N		29	31	15	4	2	81	3
a better place to work.	%	73.7	34.4	39.4	20.3	4.0	2.0	100.0	
*42. My supervisor supports my need to balance work and other life	N		50	30	1	3	0	84	0
issues.	%	95.4	60.5	34.9	1.4	3.2	0.0	100.0	
43. My supervisor/team leader provides me with opportunities to	N		34	34	13	2	1	84	0
demonstrate my leadership skills.	%	80.4	39.3	41.1	16.0	2.2	1.4	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		26	36	9	11	2	84	0
are worthwhile.	%	74.3	29.9	44.3	10.9	12.4	2.4	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 98

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		29	26	14	2	1	72	12
representative of all segments of society.	%	77.6	41.5	36.1	17.5	3.2	1.7	100.0	
46. My supervisor/team leader provides me with constructive	N		26	29	20	6	3	84	0
suggestions to improve my job performance.	%	65.0	31.2	33.8	24.0	7.5	3.5	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		45	28	7	0	2	82	1
development.	%	88.1	53.6	34.4	9.4	0.0	2.5	100.0	
40 M	N		48	27	6	2	1	84	NA
48. My supervisor/team leader listens to what I have to say.	%	87.9	56.2	31.7	8.6	2.1	1.4	100.0	
49. My supervisor/team leader treats me with respect.	N		48	31	3	1	1	84	NA
49. My supervisor/team leader treats the with respect.	%	94.3	57.4	36.9	3.3	1.0	1.4	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		43	31	5	2	2	83	NA
me about my performance.	%	87.0	52.0	35.0	6.0	3.3	3.7	100.0	
*51 There 4 and and all and a second	N		37	32	9	3	2	83	NA
*51. I have trust and confidence in my supervisor.	%	83.0	45.8	37.3	11.2	3.3	2.4	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		37	31	11	4	1	84	NA
immediate supervisor/team leader?	%	79.4	45.6	33.7	15.0	4.2	1.4	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		23	33	16	8	3	83	1
commitment in the workforce.	%	67.7	27.0	40.7	17.4	11.4	3.4	100.0	
54. My organization's leaders maintain high standards of honesty and	N		50	24	6	2	1	83	0
integrity.	%	89.3	59.2	30.1	7.1	2.2	1.5	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		39	27	9	1	0	76	8
different backgrounds.	%	87.6	50.1	37.5	11.1	1.3	0.0	100.0	
*56. Managers communicate the goals and priorities of the	N		27	36	13	5	3	84	0
organization.	%	74.9	32.9	42.1	14.7	6.9	3.4	100.0	
*57. Managers review and evaluate the organization's progress toward	N		26	29	16	6	3	80	4
meeting its goals and objectives.	%	69.7	33.5	36.2	17.2	8.9	4.2	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 98

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		26	32	13	10	2	83	1
example, about projects, goals, needed resources).	%	68.7	32.2	36.4	16.4	12.4	2.5	100.0	
59. Managers support collaboration across work units to accomplish	N		31	37	10	5	1	84	0
work objectives.	%	81.4	37.3	44.1	11.9	5.3	1.4	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		31	34	12	4	2	83	0
directly above your immediate supervisor/team leader?	%	77.5	37.2	40.3	16.1	4.0	2.4	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		40	33	4	6	1	84	0
of. I have a high level of respect for my organization's semior leaders.	%	85.3	48.1	37.2	6.6	6.7	1.4	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		40	36	2	1	1	80	4
oz. Senior leaders denionstrate support for work the programs.	%	95.2	50.2	45.0	2.2	1.0	1.5	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		23	42	11	6	1	83	NA
affect your work?	%	78.0	26.8	51.2	14.2	6.3	1.5	100.0	
*64. How satisfied are you with the information you receive from	N		28	34	13	5	2	82	NA
management on what's going on in your organization?	%	77.2	32.9	44.3	15.5	5.3	2.0	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		31	29	17	4	2	83	NA
good job?	%	70.9	35.9	35.0	20.9	4.5	3.7	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		27	40	9	6	1	83	NA
leaders?	%	81.3	31.6	49.7	10.1	7.2	1.5	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		19	26	25	8	5	83	NA
your organization?	%	54.1	21.8	32.3	30.8	9.5	5.5	100.0	
*68. How satisfied are you with the training you receive for your	N		35	31	12	3	2	83	NA
present job?			42.1	36.4	15.4	3.6	2.5	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 98

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

Very

Percent

Neither

Satisfied nor

		Positive	Satisfied	Satisfied	Dissatisfied	Dissatisfied	Dissatisfied	Total	Judge
(C) (C) (1) (1) (1) (1) (1) (1) (1) (1) (1)	N		37	37	9	0	0	83	NA
69. Considering everything, how satisfied are you with your job?	%	87.6	43.7	43.9	12.4	0.0	0.0	100.0	
70. Considering everything, how satisfied are you with your pay?	N		40	32	5	5	0	82	NA
70. Considering everything, now satisfied are you with your pay:	%	86.7	47.0	39.7	8.1	5.2	0.0	100.0	
71. Considering everything, how satisfied are you with your	N		35	39	9	0	0	83	NA
organization?	%	87.2	42.3	44.9	12.8	0.0	0.0	100.0	
72. Have you been notified that you are eligible to telework? Telewomeans working at a location other than your normal work site	rk								
during your regular work hours (excludes travel).								N	%
	Yes							69	79.2
	No							12	17.5
	Not s	sure						2	3.3
	Total	l						83	100.0
73. Please select the response below that BEST describes your curre teleworking situation:	Total							N	%
· · · · · · · · · · · · · · · · · · ·	Total	work 3 or n	nore days per					N 0	0.0
The state of the s	Total I tele I tele	work 3 or n	days per weel	k.	a			N 0 12	% 0.0 15.4
The state of the s	Total I tele I tele I tele	work 3 or nework 1 or 2	days per weel no more than 1	k. or 2 days per				N 0 12 4	% 0.0 15.4 4.3
The state of the s	Total I tele I tele I tele I tele	ework 3 or nework 1 or 2 ework, but nework very i	days per weel no more than 1 infrequently, o	k. or 2 days per on an unschedu	ıled or short-ter			N 0 12 4 33	% 0.0 15.4 4.3 37.1
-	Total I tele I tele I tele I tele I tele I tele	ework 3 or nework 1 or 2 ework, but nework very i	days per weel no more than 1 infrequently, o	k. or 2 days per on an unschedu ve to be physic	iled or short-ter cally present on		aw	N 0 12 4	% 0.0 15.4 4.3
-	I tele I tele I tele I tele I tele I do 1 Enfor	ework 3 or nework 1 or 2 ework, but nework very inot teleworl recement Offinot teleworl	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra	k. or 2 days per on an unschedu ve to be physic angers, Securi ve technical iss	alled or short-ter cally present on ty Personnel). sues (e.g., conne	the job (e.g., L		N 0 12 4 33	% 0.0 15.4 4.3 37.1
-	I tele I tele I tele I tele I do n Enfor	ework 3 or nework 1 or 2 ework, but nework very into telework rement Offinot telework that the telework that not telework that not telework that the telework the telework that the telework the telework that the telework that the telework that the telework that the telework the telework the telework the telework that the telework the telework that the telework the tel	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra k because I hav prevent me fro	k. or 2 days per on an unschedu ve to be physic angers, Securi ve technical iss om teleworkin	alled or short-ter cally present on ty Personnel). sues (e.g., conne	the job (e.g., L	uate	N 0 12 4 33	0.0 15.4 4.3 37.1 15.9
73. Please select the response below that BEST describes your curre teleworking situation:	I tele I tele I tele I tele I do I Enfor	ework 3 or nework 1 or 2 ework, but nework very interest of the eworl recement Offinot telework oment) that not telework that not telework that	days per weel to more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me frok because I did	k. or 2 days per on an unschedu ve to be physic angers, Securi ve technical iss om teleworkin I not receive a	alled or short-ter cally present on ty Personnel). sues (e.g., conne g. pproval to do so	the job (e.g., L	uate	N 0 12 4 33 8	0.0 15.4 4.3 37.1 15.9

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 98

Percentages are weighted to represent the Agency's population.

Surveys Completed: 84

Response Rate: 85.7%

Do Not Know/

No Basis to

Item

Response

Very

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		N	%
	Yes	4	5.6
	No	21	22.9
	Not available to me	58	71.6
	Total	83	100.0
5. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening quit smoking programs)	<u>,</u>	N	%
	Yes	26	30.8
	No	50	59.6
	Not available to me	6	9.6
	Total	82	100.0
76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	9	9.4
	No	67	83.0
	Not available to me	6	7.6
	Total	82	100.0
77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting classes)	g	N	%
support groups)	Yes	0	0.0
	No	64	76.7
	Not available to me	19	23.3
	Total	83	100.0
8. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)		N	%
Care Frograms (for example, support groups, speakers)	Yes	0	0.0
	No	67	79.8
	Not available to me	16	20.2

Sample or Census: Census Number of Employees Selected: 98 Percentages are weighted to represent the Agency's population.

Surveys Completed: 84

Response Rate: 85.7%

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		7	31	25	3	2	68	15
your agency? Telework	%	55.3	9.1	46.2	37.3	4.1	3.3	100.0	
80. How satisfied are you with the following Work/Life programs in	N		1	2	15	10	13	41	42
your agency? Alternative Work Schedules (AWS)	%	7.0	2.4	4.7	36.4	24.1	32.4	100.0	
81. How satisfied are you with the following Work/Life programs in	N		13	19	17	2	0	51	31
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	62.7	28.1	34.6	32.8	4.5	0.0	100.0	
82. How satisfied are you with the following Work/Life programs in	N		6	10	21	0	0	37	46
your agency? Employee Assistance Program (EAP)	%	39.9	15.3	24.6	60.1	0.0	0.0	100.0	
83. How satisfied are you with the following Work/Life programs in	N		0	3	19	1	0	23	60
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	12.0	0.0	12.0	84.4	3.6	0.0	100.0	
84. How satisfied are you with the following Work/Life programs in	N		0	3	18	0	0	21	62
your agency? Elder Care Programs (for example, support groups, speakers)	%	13.3	0.0	13.3	86.7	0.0	0.0	100.0	

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		24	67	28	37	7	163	NA
organization.	%	54.8	13.9	40.9	18.5	22.5	4.2	100.0	
2. I have enough information to do my job well.	N		23	85	28	22	4	162	NA
2. I have chough information to do my job wen.	%	66.5	15.1	51.4	17.5	13.8	2.3	100.0	
3. I feel encouraged to come up with new and better ways of doing	N		26	69	29	25	12	161	NA
things.	%	58.4	14.6	43.8	18.6	15.7	7.3	100.0	
*4. My work gives me a feeling of personal accomplishment.	N		49	71	22	16	5	163	NA
4. My work gives the a teering of personal accompnishment.	%	73.4	27.8	45.6	14.7	9.2	2.6	100.0	
*5. I like the kind of work I do.	N		57	76	20	8	2	163	NA
3. I like the kind of work I do.	%	82.8	33.5	49.3	11.6	4.5	1.1	100.0	
6. I know what is expected of me on the job.	N		43	89	15	11	4	162	NA
o. I know what is expected of the off the job.	%	82.1	26.0	56.1	8.9	6.6	2.4	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		101	56	2	0	3	162	NA
done.	%	97.2	61.1	36.1	0.9	0.0	1.9	100.0	
9. I am constantly looking for years to do my job better	N		64	80	14	1	2	161	NA
8. I am constantly looking for ways to do my job better.	%	89.8	37.9	51.8	8.4	0.9	1.0	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		10	42	23	55	33	163	0
to get my job done.	%	31.0	6.1	24.9	15.1	34.3	19.6	100.0	
*10. Mu wouldood is massanakla	N		16	73	29	31	14	163	0
*10. My workload is reasonable.	%	54.5	9.7	44.8	17.9	19.2	8.4	100.0	
*11 Markelanda and and the decomposition	N		23	73	28	21	18	163	0
*11. My talents are used well in the workplace.	%	59.5	13.9	45.6	18.1	11.9	10.6	100.0	
*10 II	N		53	82	12	8	6	161	1
*12. I know how my work relates to the agency's goals and priorities.	%	83.8	32.2	51.6	8.3	4.4	3.6	100.0	
*12. The week I do is immentant	N		64	79	14	5	1	163	0
*13. The work I do is important.	%	88.6	39.1	49.4	8.2	2.7	0.5	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		18	60	18	32	33	161	2
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	50.5	12.4	38.0	11.2	18.8	19.5	100.0	
*15 M	N		43	78	22	8	6	157	6
*15. My performance appraisal is a fair reflection of my performance.	%	77.1	27.6	49.6	14.4	4.7	3.8	100.0	
16 I am hald accountable for a bissing manks	N		40	90	14	8	7	159	1
16. I am held accountable for achieving results.	%	81.6	25.3	56.3	9.2	5.1	4.1	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 345

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation	N	50.0	18	63	40	14	14	149	13
without fear of reprisal.	%	53.2	12.3	41.0	26.8	10.2	9.9	100.0	
*18. My training needs are assessed.	N		8	35	40	42	29	154	6
	%	28.8	5.8	23.0	26.5	27.1	17.6	100.0	
*19. In my most recent performance appraisal, I understood what I had	N		28	79	29	14	6	156	7
to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	%	69.0	18.7	50.3	18.8	8.5	3.7	100.0	
*20 The arrange I arrange with a second to set the inch days	N		36	90	18	14	2	160	NA
*20. The people I work with cooperate to get the job done.	%	78.4	22.8	55.6	12.7	7.4	1.5	100.0	
*21 M	N		16	70	30	31	11	158	5
*21. My work unit is able to recruit people with the right skills.	%	54.0	10.5	43.5	19.1	20.3	6.5	100.0	
*22 D 1 1 1 1 1	N		10	44	45	22	25	146	17
*22. Promotions in my work unit are based on merit.	%	37.0	7.5	29.4	30.3	15.1	17.6	100.0	
*23. In my work unit, steps are taken to deal with a poor performer who	N		9	41	44	35	18	147	16
cannot or will not improve.	%	35.7	6.3	29.4	29.5	22.6	12.2	100.0	
*24. In my work unit, differences in performance are recognized in a	N		6	41	47	37	18	149	14
meaningful way.	%	31.7	4.0	27.6	32.2	23.8	12.4	100.0	
25. Awards in my work unit depend on how well employees perform	N		7	54	36	25	23	145	16
their jobs.	%	41.5	4.5	36.9	25.8	16.7	15.9	100.0	
	N		23	97	19	14	6	159	4
26. Employees in my work unit share job knowledge with each other.	%	74.5	13.9	60.6	13.3	8.3	3.9	100.0	
	N		23	71	39	20	5	158	5
27. The skill level in my work unit has improved in the past year.	%	60.3	14.0	46.3	24.6	11.9	3.3	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
28. How would you rate the overall quality of work done by your work	N		74	67	19	3	0	163	NA
unit?	%	86.7	46.2	40.5	11.3	2.0	0.0	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*29. The workforce has the job-relevant knowledge and skills necessary	N		25	92	25	11	6	159	3
to accomplish organizational goals.	%	73.9	15.5	58.4	15.9	6.2	4.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 345

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		7	53	37	41	20	158	4
to work processes.	%	38.0	4.3	33.7	24.6	24.7	12.7	100.0	
31. Employees are recognized for providing high quality products and	N		10	52	38	34	23	157	5
services.	%	40.5	6.7	33.7	22.9	22.0	14.6	100.0	
*32. Creativity and innovation are rewarded.	N		6	46	46	39	20	157	4
52. Cleativity and innovation are rewarded.	%	32.7	3.7	29.1	29.4	25.2	12.7	100.0	
*33. Pay raises depend on how well employees perform their jobs.	N		4	20	45	46	33	148	14
*55. Pay raises depend on now well employees perform their jobs.	%	16.7	2.8	13.9	30.7	30.3	22.3	100.0	
34. Policies and programs promote diversity in the workplace (for	N		11	59	46	16	11	143	18
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	48.4	8.8	39.5	32.5	11.5	7.6	100.0	
*25 F 1	N		13	56	26	28	36	159	0
*35. Employees are protected from health and safety hazards on the job.	%	43.2	8.7	34.5	15.1	19.4	22.2	100.0	
. My organization has prepared employees for potential security	N		17	69	32	28	13	159	2
threats.	%	53.8	11.1	42.8	19.2	18.9	8.1	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		13	52	39	17	20	141	20
political purposes are not tolerated.	%	46.3	10.4	35.9	27.1	12.0	14.6	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		20	66	38	9	9	142	19
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	58.9	14.9	44.0	27.0	6.6	7.5	100.0	
20 M	N		39	85	26	5	2	157	4
39. My agency is successful at accomplishing its mission.	%	77.4	24.9	52.5	18.3	3.2	1.1	100.0	
40.1	N		22	62	44	26	7	161	NA
40. I recommend my organization as a good place to work.	%	52.6	13.1	39.5	27.5	16.1	3.8	100.0	
41. I believe the results of this survey will be used to make my agency	N		17	34	45	29	21	146	16
a better place to work.	%	34.7	12.4	22.4	32.2	18.5	14.5	100.0	
*42. My supervisor supports my need to balance work and other life	N		39	84	12	13	11	159	0
issues.	%	77.6	25.3	52.3	7.3	8.1	7.0	100.0	
43. My supervisor/team leader provides me with opportunities to	N		36	68	20	24	11	159	2
demonstrate my leadership skills.	%	64.9	23.2	41.8	13.6	14.5	7.0	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		26	75	23	20	12	156	4
are worthwhile.	%	64.5	16.8	47.7	16.0	12.0	7.5	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 345

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		30	76	28	4	13	151	10
representative of all segments of society.	%	70.5	20.2	50.3	18.3	3.0	8.2	100.0	
46. My supervisor/team leader provides me with constructive	N		23	68	38	16	12	157	3
suggestions to improve my job performance.	%	58.6	14.4	44.2	23.6	10.4	7.4	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		22	77	29	10	16	154	4
development.	%	64.3	14.6	49.7	19.4	6.0	10.2	100.0	
40.34	N		45	77	21	10	8	161	NA
48. My supervisor/team leader listens to what I have to say.	%	75.5	27.9	47.6	13.4	6.1	5.0	100.0	
40.34	N		56	75	13	9	7	160	NA
49. My supervisor/team leader treats me with respect.	%	81.8	34.1	47.7	8.0	5.7	4.5	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		30	81	17	23	10	161	NA
me about my performance.	%	68.8	19.0	49.8	10.8	14.4	6.0	100.0	
	N		47	62	20	17	14	160	NA
*51. I have trust and confidence in my supervisor.	%	67.9	29.3	38.6	13.0	9.9	9.2	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		49	66	21	13	11	160	NA
immediate supervisor/team leader?	%	72.7	31.0	41.7	12.5	8.0	6.8	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		13	43	26	42	31	155	2
commitment in the workforce.	%	36.5	8.6	27.9	17.8	25.4	20.3	100.0	
54. My organization's leaders maintain high standards of honesty and	N		16	52	33	24	24	149	9
integrity.	%	45.5	11.3	34.1	22.1	15.5	16.8	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		21	70	30	14	11	146	11
different backgrounds.	%	63.0	16.3	46.7	20.5	9.2	7.4	100.0	
*56. Managers communicate the goals and priorities of the	N		19	66	33	23	11	152	3
organization.	%	56.6	13.1	43.5	22.0	13.8	7.6	100.0	
*57. Managers review and evaluate the organization's progress toward	N		16	66	35	18	10	145	13
meeting its goals and objectives.	%	56.7	12.0	44.7	25.1	11.3	6.9	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 345

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		8	53	30	39	23	153	4
example, about projects, goals, needed resources).	%	40.5	4.7	35.8	20.1	25.0	14.5	100.0	
59. Managers support collaboration across work units to accomplish	N		8	51	45	28	21	153	3
work objectives.	%	38.1	4.7	33.4	29.9	18.3	13.6	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		24	48	40	24	19	155	3
directly above your immediate supervisor/team leader?	%	47.8	16.0	31.8	25.6	14.3	12.2	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		19	40	30	34	32	155	2
101. I have a high level of respect for my organization's semior leaders.	%	39.2	12.9	26.3	19.2	21.1	20.5	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		15	36	42	29	28	150	8
02. Semon leaders demonstrate support for work the programs.	%	35.2	10.5	24.7	27.1	17.9	19.7	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		14	53	45	32	13	157	NA
affect your work?	%	42.6	9.2	33.4	30.2	19.0	8.2	100.0	
*64. How satisfied are you with the information you receive from	N		7	59	38	41	12	157	NA
management on what's going on in your organization?	%	42.1	5.7	36.5	24.5	25.4	7.9	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		22	50	31	40	14	157	NA
good job?	%	46.7	14.1	32.6	19.9	24.6	8.8	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		9	37	47	43	21	157	NA
leaders?	%	30.8	6.1	24.6	29.6	26.6	13.0	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		7	32	48	44	25	156	NA
your organization?	%	25.2	4.6	20.7	32.2	26.9	15.7	100.0	
*68. How satisfied are you with the training you receive for your	N		7	44	44	43	19	157	NA
present job?	%	32.6	4.4	28.2	29.4	26.1	12.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 345

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

Neither

		Percent Positive	Very Satisfied	Satisfied	Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Response Total	No Basis to Judge
*69. Considering everything, how satisfied are you with your job?	N		26	75	28	23	6	158	NA
69. Considering everything, now satisfied are you with your job:	%	65.1	15.4	49.7	17.7	13.8	3.4	100.0	
*70. Considering everything, how satisfied are you with your pay?	N		18	48	45	32	14	157	NA
	%	42.1	11.4	30.6	27.7	21.0	9.2	100.0	
71. Considering everything, how satisfied are you with your	N		20	60	32	32	13	157	NA
organization?	%	50.3	12.5	37.8	22.3	19.9	7.6	100.0	
72. Have you been notified that you are eligible to telework? Telewor means working at a location other than your normal work site during your regular work hours (excludes travel).	rk							N	%
daring your regular work hours (energies daver).	Yes							96	60.8
	No							54	34.0
	- 10							7	5.3
	Not s	aire						/	
	Not s Total							157	100.0
73. Please select the response below that BEST describes your current teleworking situation:	Total								
*	Total	I	nore days per v	week.				157	100.0
*	Total	work 3 or n	nore days per v					157 N	100.0
*	Total I tele I tele	work 3 or n		ι.	month.			157 N 0	% 0.0
	Total I tele I tele I tele	work 3 or n work 1 or 2 work, but n	days per weel o more than 1	x. or 2 days per	month. led or short-ter	m basis.		157 N 0 8	100.0 % 0.0 4.9
•	Total I tele I tele I tele I tele I tele I do I	work 3 or nework 1 or 2 work, but nework very i	days per weel to more than 1 infrequently, o	x. or 2 days per n an unschedu re to be physic	led or short-ter ally present on		aw	157 N 0 8 6	100.0 % 0.0 4.9 3.4
•	I tele I tele I tele I tele I tele I tele I do I Enfor	work 3 or nework 1 or 2 work, but nework very i not telework rcement Off not telework	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra	c. or 2 days per n an unschedu re to be physic ungers, Securit re technical iss	led or short-ter ally present on y Personnel). ues (e.g., conne	the job (e.g., L		N 0 8 6 52	100.0 % 0.0 4.9 3.4 33.2
*	I tele I tele I tele I tele I do 1 Enfor	ework 3 or nework 1 or 2 ework, but nework very inot telework reement Offinot telework oment) that	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra k because I hav prevent me fro	c. or 2 days per n an unschedu re to be physic ingers, Securit re technical iss om teleworkin	led or short-ter ally present on y Personnel). ues (e.g., conne	the job (e.g., L	uate	N 0 8 6 52 20	0.0 4.9 3.4 33.2 12.6
*	I tele I tele I tele I tele I do 1 Enfor I do 1 equip I do 1 of job	work 3 or nework 1 or 2 work, but nework very inot telework rement Offinot telework pment) that	days per weel to more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me frok because I did	c. or 2 days per n an unschedu re to be physic ungers, Securit re technical iss om teleworkin not receive ap	led or short-ter ally present on y Personnel). nues (e.g., conne g. oproval to do so	the job (e.g., L	uate	N 0 8 6 52 20	7% 0.0 4.9 3.4 33.2 12.6 4.6

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 345

Item

Do Not Know/

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		N	%
	Yes	30	20.4
	No	99	62.3
	Not available to me	28	17.3
	Total	157	100.0
5. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening quit smoking programs)	,	N	%
	Yes	30	17.8
	No	109	70.1
	Not available to me	18	12.2
	Total	157	100.0
76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	12	7.9
	No	135	85.3
	Not available to me	10	6.8
	Total	157	100.0
77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	9	N	%
support groupsy	Yes	1	0.6
	No	140	89.1
	Not available to me	16	10.3
	Total	157	100.0
78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)		N	%
	Yes	4	2.5
	No	133	84.9
	Not available to me	20	12.6
	Total	157	100.0

Sample or Census: Census Number of Employees Selected: 345 Percentages are weighted to represent the Agency's population.

Surveys Completed: 163

Response Rate: 47.2%

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		8	30	41	22	20	121	36
your agency? Telework	%	30.8	6.7	24.1	34.8	17.4	16.9	100.0	
80. How satisfied are you with the following Work/Life programs in	N		9	34	32	13	12	100	55
your agency? Alternative Work Schedules (AWS)	%	43.2	9.1	34.2	33.1	10.8	12.8	100.0	
81. How satisfied are you with the following Work/Life programs in	N		4	29	37	3	5	78	78
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	39.3	4.9	34.4	49.8	3.8	7.1	100.0	
82. How satisfied are you with the following Work/Life programs in	N		1	20	41	1	2	65	90
your agency? Employee Assistance Program (EAP)	%	30.3	1.6	28.7	65.2	1.5	2.9	100.0	
83. How satisfied are you with the following Work/Life programs in	N		2	7	37	3	2	51	105
your agency? Child Care Programs (for example, daycare,	%	16.3	3.6	12.7	74.1	5.9	3.7	100.0	
parenting classes, parenting support groups)									
84. How satisfied are you with the following Work/Life programs in	N		1	7	34	4	2	48	108
your agency? Elder Care Programs (for example, support groups, speakers)	%	15.7	2.1	13.6	73.3	7.1	3.9	100.0	

Number of Employees Selected: 345

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		20	75	25	30	8	158	NA
organization.	%	59.6	12.8	46.9	15.5	19.5	5.4	100.0	
2. I have enough information to do my job well.	N		20	90	23	18	6	157	NA
	%	69.8	12.6	57.2	14.7	11.6	3.9	100.0	
3. I feel encouraged to come up with new and better ways of doing	N		31	57	29	29	12	158	NA
things.	%	55.3	19.3	35.9	18.8	18.3	7.7	100.0	
*4. My work gives me a feeling of personal accomplishment.	N		24	73	28	22	9	156	NA
4. My work gives he a reening of personal accompnishment.	%	61.3	14.7	46.7	18.8	14.2	5.7	100.0	
*5. I like the kind of work I do.	N		42	81	23	10	2	158	NA
3. I like the kind of work I do.	%	78.2	26.8	51.3	14.0	6.7	1.2	100.0	
6. I know what is expected of me on the job.	N		36	84	20	16	2	158	NA
o. I know what is expected of the off the job.	%	76.8	22.6	54.2	11.9	10.1	1.2	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		92	62	1	2	1	158	NA
done.	%	97.2	57.9	39.3	0.8	1.3	0.6	100.0	
I am constantly looking for ways to do my job better.	N		58	83	12	2	2	157	NA
8. I am constantly looking for ways to do my job better.	%	89.5	36.7	52.8	7.7	1.3	1.5	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		13	81	21	35	7	157	0
to get my job done.	%	60.3	8.2	52.1	13.5	21.3	5.0	100.0	
*10. My wouldood is reasonable	N		22	85	24	23	4	158	0
*10. My workload is reasonable.	%	67.5	13.4	54.1	15.2	14.5	2.8	100.0	
****	N		21	64	28	31	13	157	1
*11. My talents are used well in the workplace.	%	54.2	12.9	41.4	18.5	18.9	8.4	100.0	
*10 TI 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	N		47	81	17	6	5	156	0
*12. I know how my work relates to the agency's goals and priorities.	%	82.0	29.3	52.7	10.6	3.8	3.6	100.0	
\$12 TH 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	N		56	67	19	12	3	157	0
*13. The work I do is important.	%	78.9	35.6	43.3	12.0	7.1	1.9	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		27	82	32	12	4	157	0
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	70.7	16.6	54.1	19.6	7.3	2.5	100.0	
*15. My performance appraisal is a fair reflection of my performance.	N		35	80	19	14	5	153	5
13. My performance appraisar is a rail reflection of my performance.	%	74.1	22.2	51.9	12.6	10.1	3.3	100.0	
16. I am hald accountable for achieving results	N		31	93	19	11	2	156	2
16. I am held accountable for achieving results.	%	79.2	19.3	59.8	12.4	7.0	1.4	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 316

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation	N		31	51	33	15	11	141	16
without fear of reprisal.	%	57.6	21.3	36.3	22.7	11.9	7.9	100.0	
*18. My training needs are assessed.	N		12	62	38	33	12	157	1
	%	46.6	7.4	39.1	24.3	21.7	7.4	100.0	
*19. In my most recent performance appraisal, I understood what I had	N		35	78	17	14	11	155	3
to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	%	71.7	22.0	49.7	11.9	9.2	7.2	100.0	
*20. The people I work with cooperate to get the job done.	N		33	84	20	16	3	156	NA
20. The people I work with cooperate to get the job done.	%	75.8	20.3	55.5	12.7	9.7	1.8	100.0	
*21. My work unit is able to recruit people with the right skills.	N		15	69	44	19	5	152	5
21. My work unit is able to recruit people with the right skins.	%	53.8	9.4	44.4	29.5	13.2	3.5	100.0	
*22. Promotions in my work unit are based on merit.	N		15	45	42	27	12	141	16
·	%	42.1	10.6	31.5	29.8	18.8	9.3	100.0	
*23. In my work unit, steps are taken to deal with a poor performer who	N		12	29	38	33	25	137	21
cannot or will not improve.	%	30.0	8.2	21.8	28.2	23.4	18.4	100.0	
*24. In my work unit, differences in performance are recognized in a	N		10	38	47	32	17	144	14
meaningful way.	%	33.6	6.8	26.8	32.2	22.2	12.0	100.0	
25. Awards in my work unit depend on how well employees perform	N		14	59	29	28	18	148	10
their jobs.	%	48.5	9.3	39.2	20.1	18.7	12.7	100.0	
26. Employees in my work unit share job knowledge with each other.	N		35	83	19	14	6	157	1
20. Employees in my work unit share job knowledge with each other.	%	74.2	21.6	52.7	12.5	9.7	3.6	100.0	
27. The skill level in my work unit has improved in the past year.	N		20	59	40	21	8	148	7
27. The skin level in my work diffe has improved in the past year.	%	53.1	12.8	40.3	27.4	14.0	5.5	100.0	
								Item	Do Not Know/
		Percent						Response	No Basis to
		Positive	Very Good	Good	Fair	Poor	Very Poor	Total**	Judge
28. How would you rate the overall quality of work done by your work	N		55	81	21	0	0	157	NA
unit?	%	86.3	34.2	52.1	13.7	0.0	0.0	100.0	
					Neither			Item	Do Not Know/
		Percent	Strongly		Agree nor		Strongly	Response	No Basis to
		Positive	Agree	Agree	Disagree	Disagree	Disagree	Total**	Judge
*29. The workforce has the job-relevant knowledge and skills necessary	N		22	89	24	12	3	150	4
to accomplish organizational goals.	%	73.8	14.7	59.1	16.3	7.7	2.2	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 316

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		9	53	32	35	20	149	5
to work processes.	%	42.1	5.9	36.2	21.3	22.9	13.8	100.0	
31. Employees are recognized for providing high quality products and	N		13	64	37	25	15	154	0
services.	%	49.4	8.3	41.1	25.0	15.5	10.1	100.0	
*22 Creativity and impossing are revealed	N		11	63	30	28	20	152	1
*32. Creativity and innovation are rewarded.	%	47.9	7.2	40.7	21.1	17.7	13.3	100.0	
*33. Pay raises depend on how well employees perform their jobs.	N		8	33	41	39	21	142	12
*33. Pay raises depend on now wen employees perform their jobs.	%	28.2	5.7	22.6	28.5	28.3	15.0	100.0	
34. Policies and programs promote diversity in the workplace (for	N		22	62	33	15	10	142	12
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	59.3	14.9	44.4	22.7	10.5	7.6	100.0	
*25 F 1	N		27	84	31	7	1	150	4
*35. Employees are protected from health and safety hazards on the job.	%	74.1	17.2	56.8	20.4	4.8	0.7	100.0	
*36. My organization has prepared employees for potential security	N		21	79	29	20	4	153	1
threats.	%	65.5	13.4	52.1	19.3	12.5	2.7	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		21	58	26	25	15	145	9
political purposes are not tolerated.	%	54.2	14.1	40.1	18.9	16.7	10.1	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		30	56	24	11	5	126	26
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	67.8	22.8	44.9	19.2	8.8	4.2	100.0	
	N		10	64	33	26	16	149	3
39. My agency is successful at accomplishing its mission.	%	50.2	6.4	43.8	21.5	16.5	11.8	100.0	
40.7	N		15	62	44	23	9	153	NA
40. I recommend my organization as a good place to work.	%	51.0	9.6	41.4	28.2	14.5	6.3	100.0	
41. I believe the results of this survey will be used to make my agency	N		7	48	44	26	14	139	15
a better place to work.	%	39.2	5.2	34.0	31.3	19.1	10.4	100.0	
*42. My supervisor supports my need to balance work and other life	N		62	76	9	1	4	152	1
issues.	%	90.1	39.6	50.5	6.5	0.7	2.7	100.0	
43. My supervisor/team leader provides me with opportunities to	N		41	71	20	11	10	153	0
demonstrate my leadership skills.	%	72.8	26.1	46.7	13.1	7.3	6.8	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		41	66	22	16	6	151	1
are worthwhile.	%	70.4	26.4	44.0	14.7	10.6	4.3	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 316

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		31	64	26	2	6	129	24
representative of all segments of society.	%	73.1	23.1	50.1	20.5	1.5	4.9	100.0	
46. My supervisor/team leader provides me with constructive	N		34	68	26	17	8	153	0
suggestions to improve my job performance.	%	66.3	21.6	44.7	17.0	11.2	5.5	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		39	69	32	7	6	153	0
development.	%	70.1	24.5	45.6	21.3	4.7	3.9	100.0	
40 Mar	N		52	69	13	13	6	153	NA
48. My supervisor/team leader listens to what I have to say.	%	79.0	33.8	45.2	8.2	8.6	4.2	100.0	
40.34	N		63	67	11	9	2	152	NA
49. My supervisor/team leader treats me with respect.	%	85.1	41.1	44.0	7.5	6.0	1.5	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		55	75	9	10	4	153	NA
me about my performance.	%	84.9	35.1	49.7	6.2	6.2	2.7	100.0	
451 T1 1 C'1	N		47	61	24	13	6	151	NA
*51. I have trust and confidence in my supervisor.	%	70.2	29.9	40.3	17.5	7.9	4.4	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		57	60	24	9	3	153	NA
immediate supervisor/team leader?	%	76.5	35.8	40.7	15.6	5.6	2.3	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		5	43	46	29	26	149	2
commitment in the workforce.	%	31.6	3.5	28.1	30.9	19.5	18.0	100.0	
54. My organization's leaders maintain high standards of honesty and	N		15	56	40	18	14	143	7
integrity.	%	48.5	10.1	38.4	28.5	12.6	10.4	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		21	61	33	16	8	139	10
different backgrounds.	%	58.8	14.7	44.1	23.7	11.4	6.2	100.0	
*56. Managers communicate the goals and priorities of the	N		17	63	30	23	14	147	3
organization.	0/	7 4 1	11.0		20.0	15 /	9.7	100.0	1
	%	54.1	11.2	42.9	20.8	15.4	9.7	100.0	
*57. Managers review and evaluate the organization's progress toward	N	54.1	11.2	42.9 59	30	15.4	10	131	18

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 316

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		13	60	30	24	18	145	4
example, about projects, goals, needed resources).	%	50.5	8.9	41.6	21.4	15.7	12.4	100.0	
59. Managers support collaboration across work units to accomplish	N		18	64	30	23	13	148	2
work objectives.	%	55.4	11.9	43.5	21.6	14.5	8.5	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		22	56	33	17	19	147	2
directly above your immediate supervisor/team leader?	%	52.9	14.2	38.7	21.8	11.4	13.9	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		14	46	32	34	24	150	0
*61. I have a high level of respect for my organization's semior leaders.	%	39.6	9.2	30.4	21.5	23.4	15.5	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		20	58	38	13	11	140	9
oz. Semoi leaders demonstrate support for work/Ene programs.	%	56.2	13.7	42.5	27.0	8.9	7.8	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		14	60	40	25	11	150	NA
affect your work?	%	49.4	9.1	40.2	27.1	15.8	7.8	100.0	
*64. How satisfied are you with the information you receive from	N		10	61	32	31	16	150	NA
management on what's going on in your organization?	%	46.9	6.9	39.9	21.7	20.6	10.9	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		19	61	34	26	10	150	NA
good job?	%	53.3	12.8	40.5	23.1	16.4	7.3	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		10	45	37	44	14	150	NA
leaders?	%	36.0	7.0	29.0	24.7	29.8	9.5	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		8	40	41	36	25	150	NA
your organization?	%	32.2	5.4	26.8	27.5	23.4	16.9	100.0	
*68. How satisfied are you with the training you receive for your	N		18	59	35	24	13	149	NA
present job?	%	51.1	11.5	39.6	23.7	16.0	9.2	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 316

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

FEDERAL ELECTION COMMISSION

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Very

Percent

Neither

Satisfied nor

		Positive	Satisfied	Satisfied	Dissatisfied	Dissatisfied	Dissatisfied	Total	Judge
69. Considering everything, how satisfied are you with your job?	N		19	72	30	21	7	149	NA
69. Considering everything, now satisfied are you with your job?	%	61.5	12.2	49.3	19.5	14.2	4.8	100.0	
70. Considering everything, how satisfied are you with your pay?	N		14	82	29	17	6	148	NA
70. Considering everything, now satisfied are you with your pay:	%	64.4	9.5	54.8	19.9	11.7	4.1	100.0	
71. Considering everything, how satisfied are you with your	N		12	55	45	26	12	150	NA
organization?	%	44.3	7.6	36.7	30.2	17.4	8.1	100.0	
72. Have you been notified that you are eligible to telework? Telewo means working at a location other than your normal work site during your regular work hours (excludes travel).	rk							N	%
during your regular work nours (excludes traver).	Yes							115	77.1
	No							31	20.2
		uro						4	2.8
	NOT S								
	Not s Total							150	
73. Please select the response below that BEST describes your current teleworking situation:	Total							150 N	
	Total		nore days per	week.					100.0
· · · · · · · · · · · · · · · · · · ·	Total	work 3 or n	nore days per v					N	100.0
	Total I tele I tele	work 3 or n		k.	month.			N 2	100.0 % 1.4
	Total I tele I tele I tele	work 3 or n work 1 or 2 work, but n	days per weel no more than 1	k. or 2 days per	month. led or short-ter	m basis.		N 2 35	100.0 % 1.4 24.4
73. Please select the response below that BEST describes your current teleworking situation:	Total I tele	work 3 or n work 1 or 2 work, but n work very i not teleworl	days per weel no more than 1 infrequently, o	k. or 2 days per n an unschedu ve to be physic	led or short-ter ally present on		aw	N 2 35 14	100.0 % 1.4 24.4 8.4
	I tele I tele I tele I tele I tele I tele I do r Enfor	work 3 or n work 1 or 2 work, but n work very i not teleworl rcement Of	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra	k. or 2 days per n an unschedu ve to be physic nngers, Securit ve technical iss	led or short-ter ally present on y Personnel). ues (e.g., conne	the job (e.g., L		N 2 35 14 34	100.0 % 1.4 24.4 8.4 22.2
	I teles I teles I teles I teles I do r Enfor I do r equip I do r	work 3 or n work 1 or 2 work, but n work very i not teleworl reement Of not teleworl oment) that	days per weel no more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me fro	k. or 2 days per n an unschedu ye to be physic angers, Securit ye technical iss om teleworkin	led or short-ter ally present on y Personnel). ues (e.g., conne	the job (e.g., L	uate	N 2 35 14 34 13	100.0 % 1.4 24.4 8.4 22.2 8.9
	I tele I tele I tele I tele I do r Enfor I do r equip I do r of job	work 3 or n work 1 or 2 work, but n work very i not teleworl or teleworl owhere I ca	days per weel to more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me frok because I did	k. or 2 days per n an unschedu ve to be physic angers, Securit ve technical iss om teleworkin l not receive ap	led or short-ter ally present on y Personnel). ues (e.g., conne g. pproval to do so	the job (e.g., L	uate	N 2 35 14 34 13	100.0 % 1.4 24.4 8.4 22.2 8.9 3.4

*AES prescribed items Sample or Census: Census Number of Employees Selected: 316 Percentages are weighted to represent the Agency's population.

Surveys Completed: 158

Response Rate: 50.0%

Do Not Know/

No Basis to

Item

Response

Very

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		N	%
	Yes	65	43.2
	No	63	42.7
	Not available to me	21	14.1
	Total	149	100.0
5. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening quit smoking programs)	7,	N	%
	Yes	26	17.6
	No	84	56.0
	Not available to me	40	26.4
	Total	150	100.0
76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	12	8.4
	No	125	83.9
	Not available to me	12	7.8
	Total	149	100.0
77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	9	N	%
support groups)	Yes	2	1.6
	No	79	53.1
	Not available to me	69	45.3
	Total	150	100.0
78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)		N	%
, and a second property of the second	Yes	1	0.9
	No	83	56.3
	Not available to me	64	42.8
	Total	148	100.0

Sample or Census: Census Number of Employees Selected: 316 Percentages are weighted to represent the Agency's population.

Surveys Completed: 158

Response Rate: 50.0%

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		27	45	20	18	7	117	32
your agency? Telework	%	61.3	24.2	37.1	17.6	15.6	5.5	100.0	
80. How satisfied are you with the following Work/Life programs in	N		36	49	18	6	4	113	36
your agency? Alternative Work Schedules (AWS)	%	74.0	31.0	43.0	17.3	5.2	3.5	100.0	
81. How satisfied are you with the following Work/Life programs in	N		4	16	32	10	7	69	81
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	29.2	5.5	23.8	47.6	13.1	10.0	100.0	
82. How satisfied are you with the following Work/Life programs in	N		5	20	27	2	1	55	94
your agency? Employee Assistance Program (EAP)	%	44.2	8.6	35.7	50.2	4.0	1.6	100.0	
83. How satisfied are you with the following Work/Life programs in	N		0	5	19	3	14	41	109
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	13.1	0.0	13.1	46.6	8.4	31.9	100.0	
84. How satisfied are you with the following Work/Life programs in	N		0	4	19	1	8	32	117
your agency? Elder Care Programs (for example, support groups, speakers)	%	13.2	0.0	13.2	60.2	4.2	22.4	100.0	

Sample or Census: Census
Number of Employees Selected: 316

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		62	155	46	30	20	313	NA
organization.	%	69.9	19.0	50.9	14.2	9.2	6.7	100.0	
2. I have enough information to do my job well.	N	57.4	42	139	54	53	24	312	NA
	%	57.4	12.9	44.5	17.6	17.5	7.5	100.0	27.4
3. I feel encouraged to come up with new and better ways of doing things.	N %	50.3	46 14.0	112 36.3	56 18.1	61 19.8	36 11.8	311 100.0	NA
	N	30.3	58	131	58	41	26	314	NA
*4. My work gives me a feeling of personal accomplishment.	%	60.5	17.6	42.9	19.3	12.2	7.9	100.0	NA
WE THE A 11 1 C 1 T 1	N	0.010	76	163	48	14	10	311	NA
*5. I like the kind of work I do.	%	77.7	24.1	53.6	15.2	4.1	3.1	100.0	
	N		49	135	56	46	24	310	NA
6. I know what is expected of me on the job.	%	60.7	15.8	44.9	16.9	14.7	7.7	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		206	96	7	0	4	313	NA
done.	%	96.4	65.5	30.9	2.3	0.0	1.3	100.0	
8. I am constantly looking for ways to do my job better.	N		135	143	25	6	3	312	NA
8. I am constantly looking for ways to do my job better.	%	89.4	42.4	47.1	7.4	2.3	0.9	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		48	148	44	39	31	310	3
to get my job done.	%	63.0	15.3	47.7	13.5	12.8	10.7	100.0	
*10. My workload is reasonable.	N		30	162	55	43	22	312	1
10. My workload is reasonable.	%	60.1	9.7	50.4	17.6	14.8	7.6	100.0	
*11. My talents are used well in the workplace.	N		35	111	57	49	58	310	2
11. My talents are used well in the workplace.	%	47.3	10.6	36.6	18.4	16.1	18.3	100.0	
*12. I know how my work relates to the agency's goals and priorities.	N		75	150	38	19	23	305	4
12. I know now my work refates to the agency's goals and priorities.	%	75.3	24.6	50.7	11.8	5.8	7.1	100.0	
*13. The work I do is important.	N		108	133	37	16	15	309	5
13. The work I do is important.	%	79.4	35.3	44.2	11.2	4.8	4.5	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		90	144	34	27	13	308	2
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	76.9	29.3	47.6	10.7	8.4	4.0	100.0	
*15 My marfarmana ammaical is a fair reflection of marriage.	N		62	139	43	37	30	311	2
*15. My performance appraisal is a fair reflection of my performance.	%	64.4	20.3	44.1	13.8	11.9	9.9	100.0	
16. I am held accountable for achieving results.	N		76	155	51	16	13	311	1
10. I am nero accountable for achieving results.	%	75.2	24.6	50.6	15.8	5.1	3.9	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 423

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

FEDERAL HOUSING FINANCE AGENCY

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation	N		63	94	53	34	43	287	27
without fear of reprisal.	%	55.2	21.6	33.6	18.5	11.9	14.4	100.0	
*18. My training needs are assessed.	N		43	112	74	50	28	307	7
	%	50.8	13.4	37.4	23.3	16.6	9.3	100.0	
*19. In my most recent performance appraisal, I understood what I had	N		56	112	56	41	43	308	2
to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	%	55.0	17.4	37.6	17.5	13.4	14.1	100.0	
*20. The people I work with cooperate to get the job done.	N		47	113	40	32	22	254	NA
20. The people I work with cooperate to get the job done.	%	63.0	17.9	45.1	15.2	13.2	8.7	100.0	
*21. My work unit is able to recruit people with the right skills.	N		29	131	73	40	25	298	14
21. My work unit is able to recruit people with the right skins.	%	53.4	9.5	43.9	23.6	13.5	9.5	100.0	
*22. Promotions in my work unit are based on merit.	N		35	84	71	47	60	297	17
·	%	39.4	11.4	28.0	24.8	15.9	19.9	100.0	
*23. In my work unit, steps are taken to deal with a poor performer who	N		13	56	82	70	60	281	33
cannot or will not improve.	%	25.4	4.3	21.2	30.0	24.1	20.4	100.0	
*24. In my work unit, differences in performance are recognized in a	N		21	78	71	73	47	290	23
meaningful way.	%	33.9	6.8	27.1	25.4	24.8	15.9	100.0	
25. Awards in my work unit depend on how well employees perform	N		25	85	69	57	48	284	28
their jobs.	%	38.5	8.5	30.0	24.9	19.6	17.0	100.0	
26. Employees in my work unit share job knowledge with each other.	N		53	157	38	35	28	311	1
20. Employees in my work unit share job knowledge with each other.	%	68.1	16.9	51.2	11.9	10.9	9.1	100.0	
27. The skill level in my work unit has improved in the past year.	N		33	116	90	27	29	295	16
27. The skin level in my work unit has improved in the past year.	%	50.0	10.8	39.2	30.7	9.3	10.0	100.0	
								Item	Do Not Know/
		Percent						Response	No Basis to
		Positive	Very Good	Good	Fair	Poor	Very Poor	Total**	Judge
28. How would you rate the overall quality of work done by your work	N		104	125	55	20	5	309	NA
unit?	%	73.5	32.9	40.6	18.4	6.6	1.5	100.0	
					Neither			Item	Do Not Know/
		Percent	Strongly		Agree nor		Strongly	Response	No Basis to
		Positive	Agree	Agree	Disagree	Disagree	Disagree	Total**	Judge
*29. The workforce has the job-relevant knowledge and skills necessary	N		42	154	51	33	21	301	8
to accomplish organizational goals.	%	64.4	13.9	50.5	18.0	10.5	7.2	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 423

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		18	76	67	83	56	300	9
to work processes.	%	31.8	5.7	26.1	21.8	28.3	18.1	100.0	
31. Employees are recognized for providing high quality products and	N		29	99	69	57	45	299	11
services.	%	42.0	9.5	32.5	22.9	19.7	15.4	100.0	
*22 C	N		18	74	91	68	46	297	12
*32. Creativity and innovation are rewarded.	%	30.6	5.9	24.8	30.3	23.1	16.0	100.0	
*22 D ' 1 1 1 11 1 C 41''1	N		22	73	59	68	66	288	23
*33. Pay raises depend on how well employees perform their jobs.	%	32.8	7.3	25.5	20.2	23.8	23.3	100.0	
34. Policies and programs promote diversity in the workplace (for	N		43	112	72	19	32	278	31
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	55.7	14.6	41.1	24.9	7.2	12.2	100.0	
*07 F 1	N		84	164	39	8	5	300	10
*35. Employees are protected from health and safety hazards on the job.	%	82.6	27.3	55.3	13.0	2.5	1.9	100.0	
*36. My organization has prepared employees for potential security	N		60	168	50	17	8	303	5
threats.	%	75.0	19.4	55.6	16.3	5.9	2.8	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		53	86	62	37	45	283	28
political purposes are not tolerated.	%	48.8	18.0	30.8	21.5	14.4	15.3	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		63	111	51	18	27	270	38
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	64.3	22.6	41.6	18.9	7.4	9.5	100.0	
	N		41	110	78	34	35	298	9
39. My agency is successful at accomplishing its mission.	%	51.0	12.8	38.1	26.2	11.2	11.6	100.0	
40.1	N		43	117	93	28	27	308	NA
40. I recommend my organization as a good place to work.	%	52.2	13.8	38.4	29.7	9.8	8.3	100.0	
41. I believe the results of this survey will be used to make my agency	N		32	96	71	45	43	287	22
a better place to work.	%	44.7	10.9	33.8	25.0	16.0	14.4	100.0	
*42. My supervisor supports my need to balance work and other life	N		115	130	36	10	12	303	5
issues.	%	80.2	36.3	43.9	12.4	3.2	4.1	100.0	
43. My supervisor/team leader provides me with opportunities to	N		70	119	61	28	28	306	1
demonstrate my leadership skills.	%	62.1	22.0	40.1	20.2	8.6	9.2	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		59	99	72	36	33	299	9
are worthwhile.	%	53.3	19.1	34.2	24.2	11.2	11.3	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 423

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		68	111	77	10	15	281	25
representative of all segments of society.	%	63.0	23.4	39.7	28.1	3.3	5.6	100.0	
46. My supervisor/team leader provides me with constructive	N		61	99	70	41	29	300	5
suggestions to improve my job performance.	%	52.9	19.8	33.1	23.3	13.8	10.0	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		78	131	53	23	19	304	2
development.	%	68.7	24.4	44.3	17.0	7.4	6.8	100.0	
48. My supervisor/team leader listens to what I have to say.	N		100	123	44	18	21	306	NA
48. My supervisor/team leader listens to what I have to say.	%	72.1	32.4	39.7	14.6	6.0	7.3	100.0	
49. My supervisor/team leader treats me with respect.	N		117	115	39	22	11	304	NA
49. My supervisor/team leader treats the with respect.	%	75.7	38.0	37.7	13.1	7.4	3.8	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		94	133	36	32	12	307	NA
me about my performance.	%	74.5	29.9	44.6	11.3	10.2	3.9	100.0	
*51 II	N		99	85	62	30	28	304	NA
*51. I have trust and confidence in my supervisor.	%	60.1	32.5	27.5	20.2	10.5	9.2	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		107	82	70	28	20	307	NA
immediate supervisor/team leader?	%	61.0	34.5	26.6	23.1	9.1	6.7	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		18	75	67	78	64	302	4
commitment in the workforce.	%	31.8	5.7	26.2	21.2	25.3	21.6	100.0	
54. My organization's leaders maintain high standards of honesty and	N		41	100	71	37	46	295	8
integrity.	%	47.3	13.0	34.3	23.7	13.8	15.2	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		33	120	67	29	33	282	22
different backgrounds.	%	53.8	11.0	42.7	23.3	11.3	11.6	100.0	
*56. Managers communicate the goals and priorities of the	N		31	130	52	47	43	303	3
organization.	%	53.3	9.6	43.6	17.8	15.1	13.8	100.0	
					17.0				
*57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.	N		27 9.0	125 44.3	68	32	31 10.9	283 100.0	19

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 423

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		29	96	56	56	60	297	8
example, about projects, goals, needed resources).	%	42.5	9.3	33.2	18.5	20.0	19.1	100.0	
59. Managers support collaboration across work units to accomplish	N		30	100	69	41	56	296	9
work objectives.	%	43.6	9.8	33.7	23.7	14.5	18.2	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		36	91	65	40	54	286	12
directly above your immediate supervisor/team leader?	%	43.3	11.5	31.8	22.6	13.9	20.2	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		47	90	63	48	54	302	1
of. I have a high level of respect for my organization's senior leaders.	%	45.8	14.6	31.2	20.5	15.7	18.0	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		53	148	62	13	15	291	12
02. Semon leaders demonstrate support for work the programs.	%	69.0	17.8	51.2	20.9	4.1	6.0	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		28	104	81	62	30	305	NA
affect your work?	%	43.3	8.8	34.6	26.6	20.7	9.4	100.0	
*64. How satisfied are you with the information you receive from	N		31	92	74	77	32	306	NA
management on what's going on in your organization?	%	40.6	9.5	31.1	24.0	25.0	10.4	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		42	95	76	61	30	304	NA
good job?	%	44.8	13.6	31.2	25.1	20.0	10.1	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		23	85	89	68	40	305	NA
leaders?	%	35.8	6.9	28.9	28.9	22.7	12.6	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		28	60	107	65	45	305	NA
your organization?	%	30.0	8.9	21.2	34.0	21.6	14.4	100.0	
*68. How satisfied are you with the training you receive for your	N		45	128	93	23	15	304	NA
present job?	%	57.2	14.5	42.7	30.4	7.5	4.9	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 423

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

FEDERAL HOUSING FINANCE AGENCY

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Very

Percent

Neither

Satisfied nor

		1 CI CCIII	very		Sausticu noi		very	Response	110 Dasis to
		Positive	Satisfied	Satisfied	Dissatisfied	Dissatisfied	Dissatisfied	Total	Judge
(0 Cid-in	N		41	134	67	40	23	305	NA
69. Considering everything, how satisfied are you with your job?	%	57.4	13.1	44.3	22.2	13.4	7.1	100.0	
70. Considering everything, how satisfied are you with your pay?	N		75	131	47	39	13	305	NA
70. Considering everything, now satisfied are you with your pay?	%	66.7	24.6	42.1	15.2	13.3	4.7	100.0	
71. Considering everything, how satisfied are you with your	N		36	115	67	59	28	305	NA
organization?	%	50.4	11.3	39.2	21.8	18.8	9.0	100.0	
72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site	ork								
during your regular work hours (excludes travel).								N	%
	Yes							223	74.9
	No							68	20.9
	Not s	11110						13	4.1
	Total							304	100.0
73. Please select the response below that BEST describes your curre teleworking situation:	Total								
*	Total	I	nore days per v	week.				304	100.0
*	Total ent	work 3 or n	nore days per v					304 N	100.0
*	Total ent I tele I tele	work 3 or n		ζ.	month.			304 N 34	100.0 % 14.7
•	Total ent I tele I tele I tele	work 3 or nework 1 or 2	days per weel no more than 1	k. or 2 days per	month. lled or short-ter	rm basis.		304 N 34 51	100.0 % 14.7 16.1
	Total ent I tele I tele I tele I tele I tele I do i	work 3 or nework 1 or 2 work, but nework very i	days per weel no more than 1 infrequently, o	x. or 2 days per n an unschedu ve to be physic	led or short-ter ally present on		aw	304 N 34 51 28	100.0 % 14.7 16.1 8.7
*	I tele I tele I tele I tele I tele I tele I do n Enfo	work 3 or nework 1 or 2 work, but nework very inot teleworl rcement Offinot teleworl	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra	c. or 2 days per n an unschedu ve to be physic nngers, Securit ve technical iss	tled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L		304 N 34 51 28 95	100.0 % 14.7 16.1 8.7 29.8
•	I tele I tele I tele I tele I do n Enfor	ework 3 or nework 1 or 2 ework, but nework very inot telework reement Offinot telework that not telework that	days per weel to more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me fro	c. or 2 days per n an unschedu ve to be physic ngers, Securit ve technical iss om teleworkin	tled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L	ıate	304 N 34 51 28 95	100.0 % 14.7 16.1 8.7 29.8 4.4
73. Please select the response below that BEST describes your curre teleworking situation:	I tele I tele I tele I tele I do n Enfo I do n equip I do n	ework 3 or nework 1 or 2 ework, but nework very inot teleworl rement Offinot teleworl pment) that not teleworl	days per weel to more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me frok because I did	or 2 days per n an unschedu ve to be physic angers, Securit ve technical issom teleworkin not receive ap	ally present on ty Personnel). Sues (e.g., conne g. oproval to do so	the job (e.g., L	ıate	304 N 34 51 28 95 13	100.0 % 14.7 16.1 8.7 29.8 4.4 0.3

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 423

Percentages are weighted to represent the Agency's population. Surveys Completed: 314

Response Rate: 74.2%

Do Not Know/

No Basis to

Item

Response

Very

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		N	%
	Yes	232	77.4
	No	60	18.9
	Not available to me	13	3.8
	Total	305	100.0
5. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening	,	N T	0./
quit smoking programs)		N	%
	Yes	204	68.2
	No	93	29.3
	Not available to me	6	2.5
	Total	303	100.0
6. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	41	13.7
	No	254	83.8
	Not available to me	5	2.4
	Total	300	100.0
77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)		N	%
support groups)	Yes	9	3.1
	No	254	83.9
	Not available to me	37	13.1
	Total	300	100.0
8. Do you participate in the following Work/Life programs? Elder			
Care Programs (for example, support groups, speakers)		N	%
	Yes	3	1.2
	No	252	83.3
	Not available to me	43	15.5
	Total	298	100.0

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Sample or Census: Census Number of Employees Selected: 423 Percentages are weighted to represent the Agency's population.

Surveys Completed: 314

Response Rate: 74.2%

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		77	96	59	22	11	265	38
your agency? Telework	%	67.7	30.0	37.7	20.6	7.8	4.0	100.0	
80. How satisfied are you with the following Work/Life programs in	N		151	86	29	8	5	279	23
your agency? Alternative Work Schedules (AWS)	%	85.7	54.1	31.6	9.9	2.7	1.6	100.0	
81. How satisfied are you with the following Work/Life programs in	N		100	108	40	8	1	257	44
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	82.2	38.5	43.7	14.0	3.4	0.4	100.0	
82. How satisfied are you with the following Work/Life programs in	N		22	27	67	5	1	122	181
your agency? Employee Assistance Program (EAP)	%	40.3	18.2	22.1	53.8	4.7	1.2	100.0	
83. How satisfied are you with the following Work/Life programs in	N		7	11	54	3	5	80	221
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	23.3	9.7	13.6	66.0	5.0	5.7	100.0	
84. How satisfied are you with the following Work/Life programs in	N		8	10	55	Δ	0	77	223
your agency? Elder Care Programs (for example, support groups, speakers)	%	24.2	11.7	12.5	69.0	6.8	0.0	100.0	223

Number of Employees Selected: 423

Response Rate: 74.2%

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		27	37	10	12	5	91	NA
organization.	%	69.5	26.9	42.7	11.1	14.1	5.3	100.0	
2. I have enough information to do my job well.	N		31	43	9	5	3	91	NA
2. I have chough information to do my job wen.	%	81.1	31.5	49.6	9.6	6.1	3.2	100.0	
3. I feel encouraged to come up with new and better ways of doing	N		31	29	15	9	6	90	NA
things.	%	64.3	32.4	31.8	16.9	12.7	6.1	100.0	
*4. My work gives me a feeling of personal accomplishment.	N		36	38	9	5	3	91	NA
4. My work gives the a teering of personal accompnishment.	%	81.2	35.6	45.6	10.7	5.0	3.2	100.0	
*5. I like the kind of work I do.	N		38	41	6	5	1	91	NA
3. I fixe the kind of work I do.	%	86.3	38.9	47.4	6.2	6.1	1.4	100.0	
6. I know what is expected of me on the job.	N		43	40	2	3	3	91	NA
o. I know what is expected of the off the job.	%	92.2	45.1	47.1	1.9	2.7	3.2	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		67	22	1	0	1	91	NA
done.	%	98.3	71.5	26.8	0.8	0.0	0.8	100.0	
8. I am constantly looking for ways to do my job better.	N		48	35	6	1	1	91	NA
8. I am constantly looking for ways to do my job better.	%	90.8	49.4	41.4	7.5	0.8	0.8	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		9	41	4	21	16	91	0
to get my job done.	%	54.4	8.0	46.4	3.9	25.6	16.0	100.0	
*10. My workload is reasonable.	N		16	45	7	11	12	91	0
10. My workload is reasonable.	%	65.0	15.8	49.2	8.2	13.4	13.3	100.0	
*11. My talents are used well in the workplace.	N		25	38	11	11	6	91	0
11. Wy talents are used well in the workplace.	%	69.9	25.3	44.6	11.2	12.7	6.1	100.0	
*12. I know how my work relates to the agency's goals and priorities.	N		45	40	2	2	1	90	0
12. I know now my work relates to the agency's goals and priorities.	%	94.6	45.7	48.9	2.4	1.7	1.3	100.0	
*13. The work I do is important.	N		51	34	5	1	0	91	0
13. The work I do is important.	%	94.1	51.6	42.6	4.9	0.9	0.0	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		35	42	8	3	2	90	0
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	86.1	37.0	49.1	8.8	2.8	2.4	100.0	
*15 My marfamanna ammaigal is a fair and a string of the s	N		29	41	6	5	2	83	7
*15. My performance appraisal is a fair reflection of my performance.	%	85.7	33.1	52.7	6.4	5.5	2.4	100.0	
16 I am hald accountable for a bissing manks	N		37	48	5	1	0	91	0
16. I am held accountable for achieving results.	%	93.2	38.0	55.2	5.9	0.9	0.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 122

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	N %	66.6	30 33.2	27 33.4	17 22.0	4 5.1	6 6.3	84 100.0	7
*18. My training needs are assessed.	N %	44.3	16 17.1	26 27.2	17 18.6	20 26.0	11 11.1	90 100.0	0
*19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	N %	71.1	27 32.6	30 38.5	12 16.6	6 7.6	4 4.7	79 100.0	12
*20. The people I work with cooperate to get the job done.	N %	87.9	36 43.2	36 44.6	5 5.8	5 5.4	1 1.0	83 100.0	NA
*21. My work unit is able to recruit people with the right skills.	N %	51.5	13 14.6	32 36.9	17 20.7	11 14.2	12 13.6	85 100.0	6
*22. Promotions in my work unit are based on merit.	N %	61.1	19 22.3	30 38.8	19 24.1	2 2.0	10 12.8	80 100.0	11
*23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	N %	61.7	14 16.5	34 45.2	14 17.8	10 13.8	5 6.6	77 100.0	14
*24. In my work unit, differences in performance are recognized in a meaningful way.	N %	53.3	17 17.8	30 35.5	22 26.6	10 12.1	7 8.1	86 100.0	5
25. Awards in my work unit depend on how well employees perform their jobs.	N %	69.6	18 19.3	40 50.3	11 14.9	8 9.4	5 6.1	82 100.0	9
26. Employees in my work unit share job knowledge with each other.	N %	93.1	45 46.9	39 46.2	4 3.8	1 1.3	2 1.8	91 100.0	0
27. The skill level in my work unit has improved in the past year.	N %	68.4	20 22.5	38 46.0	15 19.2	7 8.1	4 4.3	84 100.0	5
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
28. How would you rate the overall quality of work done by your work unit?	N %	88.9	57 64.7	23 24.1	9 9.4	2 1.8	0 0.0	91 100.0	NA
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.	N %	88.0	29 33.5	49 54.5	6 7.5	4 4.5	0 0.0	88 100.0	2

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 122

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		19	43	15	8	6	91	0
to work processes.	%	65.8	19.5	46.3	18.0	10.1	6.1	100.0	
31. Employees are recognized for providing high quality products and	N		24	41	10	7	6	88	3
services.	%	73.5	25.8	47.7	12.3	8.5	5.7	100.0	
*22 C	N		17	30	18	14	7	86	5
*32. Creativity and innovation are rewarded.	%	50.3	18.0	32.3	23.9	18.2	7.5	100.0	
*22 D ' 1 1 1 11 1 C 41''1	N		9	22	26	14	7	78	13
*33. Pay raises depend on how well employees perform their jobs.	%	38.2	10.7	27.5	33.0	20.5	8.3	100.0	
34. Policies and programs promote diversity in the workplace (for	N		17	29	26	6	6	84	7
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	51.8	18.6	33.2	33.2	8.2	6.8	100.0	
	N		30	44	14	1	0	89	2
*35. Employees are protected from health and safety hazards on the job.	%	83.6	30.9	52.7	15.5	0.9	0.0	100.0	
*36. My organization has prepared employees for potential security	N		18	33	25	8	4	88	3
threats.	%	57.7	18.5	39.2	28.2	10.0	4.1	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		27	25	20	5	9	86	5
political purposes are not tolerated.	%	61.4	30.2	31.3	23.2	5.7	9.7	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		37	30	8	5	2	82	9
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	81.9	41.1	40.8	10.3	5.1	2.7	100.0	
	N		37	40	8	3	2	90	0
39. My agency is successful at accomplishing its mission.	%	86.6	38.6	48.0	8.1	2.7	2.6	100.0	
40.1	N		41	31	10	6	3	91	NA
40. I recommend my organization as a good place to work.	%	79.1	43.3	35.8	11.1	6.6	3.2	100.0	
41. I believe the results of this survey will be used to make my agency	N		36	32	7	4	5	84	6
a better place to work.	%	81.4	42.2	39.2	8.8	4.1	5.7	100.0	
*42. My supervisor supports my need to balance work and other life	N		55	28	3	3	2	91	0
issues.	%	91.6	58.6	33.0	3.3	2.8	2.2	100.0	
43. My supervisor/team leader provides me with opportunities to	N		33	37	11	7	3	91	0
demonstrate my leadership skills.	%	77.0	34.4	42.6	12.3	7.9	2.8	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		32	35	12	8	2	89	1
are worthwhile.	%	75.2	33.6	41.6	12.7	9.8	2.3	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 122

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		34	32	15	3	2	86	5
representative of all segments of society.	%	74.9	37.5	37.4	18.9	3.6	2.5	100.0	
46. My supervisor/team leader provides me with constructive	N		30	35	14	9	2	90	0
suggestions to improve my job performance.	%	72.3	31.2	41.1	15.3	10.4	1.9	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		33	37	13	4	2	89	2
development.	%	78.4	35.0	43.4	15.5	4.2	2.0	100.0	
40. M	N		44	36	7	2	1	90	NA
48. My supervisor/team leader listens to what I have to say.	%	88.8	45.7	43.1	8.1	2.2	0.9	100.0	
40.14	N		48	29	10	4	0	91	NA
49. My supervisor/team leader treats me with respect.	%	84.1	50.4	33.7	10.8	5.1	0.0	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		39	37	8	5	2	91	NA
me about my performance.	%	82.4	40.4	42.0	9.9	5.8	1.9	100.0	
	N		37	29	11	9	2	88	NA
*51. I have trust and confidence in my supervisor.	%	73.8	40.2	33.6	12.7	11.2	2.3	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		49	23	13	5	1	91	NA
immediate supervisor/team leader?	%	79.4	53.5	25.9	13.1	6.2	1.4	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		29	37	12	7	5	90	1
commitment in the workforce.	%	71.8	30.7	41.1	14.3	8.6	5.2	100.0	
54. My organization's leaders maintain high standards of honesty and	N		36	36	7	3	3	85	6
integrity.	%	84.1	39.5	44.6	9.2	3.2	3.5	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		32	35	16	4	1	88	2
different backgrounds.	%	75.7	34.7	40.9	18.7	4.2	1.4	100.0	
*56. Managers communicate the goals and priorities of the	N		34	45	6	5	1	91	0
organization.	%	87.5	34.4	53.1	6.9	4.6	1.1	100.0	
*57. Managers review and evaluate the organization's progress toward	N		33	41	9	2	0	85	5
meeting its goals and objectives.	%	87.8	35.2	52.5	10.1	2.1	0.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 122

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		29	38	17	1	3	88	2
example, about projects, goals, needed resources).	%	76.6	31.1	45.5	19.1	1.4	2.8	100.0	
59. Managers support collaboration across work units to accomplish	N		26	37	15	5	4	87	3
work objectives.	%	71.6	28.0	43.6	19.0	5.7	3.7	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		42	22	16	1	6	87	2
directly above your immediate supervisor/team leader?	%	74.2	48.1	26.1	17.7	1.8	6.3	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		46	29	7	3	5	90	0
of. I have a high level of respect for my organization's senior leaders.	%	82.8	49.7	33.1	8.4	3.7	5.1	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		42	31	10	2	3	88	2
02. Senior readers demonstrate support for work Ene programs.	%	82.4	47.5	34.9	11.4	2.9	3.3	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		25	32	15	14	2	88	NA
affect your work?	%	62.8	27.0	35.8	18.5	16.8	1.9	100.0	
*64. How satisfied are you with the information you receive from	N		33	38	10	8	1	90	NA
management on what's going on in your organization?	%	77.9	34.2	43.7	12.1	9.1	0.9	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		28	34	14	9	5	90	NA
good job?	%	67.5	29.4	38.0	17.0	9.9	5.6	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		29	32	20	6	3	90	NA
leaders?	%	67.2	30.9	36.4	23.4	6.2	3.2	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		18	22	27	15	8	90	NA
your organization?	%	44.4	18.8	25.6	29.6	16.8	9.1	100.0	
*68. How satisfied are you with the training you receive for your	N		22	32	18	15	3	90	NA
, , , , , , , , , , , , , , , , , , , ,									

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 122

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

Very

Percent

Neither

Satisfied nor

		Positive	Satisfied	Satisfied	Dissatisfied	Dissatisfied	Dissatisfied	Total	Judge
69. Considering everything, how satisfied are you with your job?	N		40	33	7	7	3	90	NA
69. Considering everything, now satisfied are you with your job?	%	80.5	43.5	37.0	8.0	8.3	3.2	100.0	
70. Considering everything, how satisfied are you with your pay?	N		32	30	13	11	4	90	NA
	%	69.4	35.0	34.5	14.0	12.1	4.5	100.0	
71. Considering everything, how satisfied are you with your	N		31	36	13	6	3	89	NA
organization?	%	74.4	33.2	41.1	15.9	6.5	3.3	100.0	
72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site	ork								
during your regular work hours (excludes travel).								N	%
	Yes							80	88.7
	No							7	8.1
	Not s							3	3.3
	Total							90	100.0
•		ļ							
73. Please select the response below that BEST describes your curre teleworking situation:	nt		1					N	%
•	nt I tele	work 3 or n	nore days per					N 3	% 4.2
*	I tele I tele	work 3 or n	days per weel	k.	4			N 3 13	% 4.2 14.3
	I tele I tele I tele	work 3 or n work 1 or 2 work, but n	days per weel no more than 1	k. or 2 days per				N 3 13 6	4.2 14.3 7.0
	I tele I tele I tele I tele I tele	work 3 or n work 1 or 2 work, but n work very i	2 days per weel no more than 1 infrequently, o	k. or 2 days per n an unschedu	lled or short-ter			N 3 13 6 31	% 4.2 14.3 7.0 31.8
	I tele I tele I tele I tele I tele I tele	work 3 or n work 1 or 2 work, but n work very i not teleworl	2 days per weel no more than 1 infrequently, o	k. or 2 days per n an unschedu ve to be physic	led or short-ter ally present on		aw	N 3 13 6	4.2 14.3 7.0
	I tele I tele I tele I tele I tele Enfo	work 3 or n work 1 or 2 work, but n work very i not teleworl rcement Of	days per weel no more than 1 infrequently, o k because I hav ficers, Park Ra	k. or 2 days per n an unschedu ve to be physic angers, Securit ve technical iss	tled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L		N 3 13 6 31	% 4.2 14.3 7.0 31.8
	I tele I tele I tele I tele I do n Enfor	work 3 or n work 1 or 2 work, but n work very i not telework reement Of not telework oment) that	E days per weel no more than 1 infrequently, o k because I hav ficers, Park Ra k because I hav prevent me fro	k. or 2 days per n an unschedu ve to be physic angers, Securit ve technical iss om teleworkin	tled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L	uate	N 3 13 6 31 4	4.2 14.3 7.0 31.8 5.1
73. Please select the response below that BEST describes your curre teleworking situation:	I tele I tele I tele I do 1 Enfor I do 1 equip I do 1	work 3 or n work 1 or 2 work, but n work very i not teleworl rement Off not teleworl oment) that not teleworl	days per weel no more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me frok because I did	k. or 2 days per n an unschedu ve to be physic angers, Securit ve technical iss om teleworkin l not receive ap	ally present on ty Personnel). Sues (e.g., conne g. oproval to do so	the job (e.g., L	uate	N 3 13 6 31 4 3	4.2 14.3 7.0 31.8 5.1

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 122

Percentages are weighted to represent the Agency's population.

Surveys Completed: 91

Response Rate: 74.6%

Do Not Know/

No Basis to

Item

Response

Very

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		N	%
	Yes	49	54.5
	No	36	41.7
	Not available to me	4	3.8
	Total	89	100.0
75. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening	5,	N	%
quit smoking programs)			
	Yes	34	34.9
	No	41	48.9
	Not available to me	13	16.2
	Total	88	100.0
6. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	11	11.6
	No	77	86.7
	Not available to me	2	1.6
	Total	90	100.0
77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	g	N	%
support groups)	Yes	1	0.9
	No	59	67.4
	Not available to me	29	31.7
	Total	89	100.0
8. Do you participate in the following Work/Life programs? Elder			
Care Programs (for example, support groups, speakers)		N	%
	Yes	1	0.9
	No	59	67.1
	Not available to me	30	32.0
	Total	90	100.0

Sample or Census: Census Number of Employees Selected: 122 Percentages are weighted to represent the Agency's population.

Surveys Completed: 91

Response Rate: 74.6%

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		33	29	13	4	2	81	8
your agency? Telework	%	75.6	40.0	35.6	16.6	5.1	2.7	100.0	
80. How satisfied are you with the following Work/Life programs in	N		38	30	9	1	1	79	11
your agency? Alternative Work Schedules (AWS)	%	85.6	47.0	38.7	12.0	1.1	1.3	100.0	
81. How satisfied are you with the following Work/Life programs in	N		14	22	17	4	1	58	32
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	59.5	22.8	36.7	31.4	7.3	1.8	100.0	
82. How satisfied are you with the following Work/Life programs in	N		9	16	22	0	0	47	42
your agency? Employee Assistance Program (EAP)	%	50.1	17.9	32.2	49.9	0.0	0.0	100.0	
83. How satisfied are you with the following Work/Life programs in	N		4	2	19	4	2	31	58
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	18.9	12.8	6.1	65.0	10.9	5.2	100.0	
84. How satisfied are you with the following Work/Life programs in	N		4	2	20	4	2	32	57
your agency? Elder Care Programs (for example, support groups, speakers)	%	18.3	12.4	5.9	66.1	10.6	5.0	100.0	

Number of Employees Selected: 122

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		16	40	11	15	6	88	NA
organization.	%	64.7	17.6	47.1	11.3	17.1	6.9	100.0	
2. I have enough information to do my job well.	N		21	41	10	13	3	88	NA
	%	70.0	22.9	47.1	10.3	16.0	3.7	100.0	
3. I feel encouraged to come up with new and better ways of doing	N	40.0	24	30	14	12	8	88	NA
things.	%	60.8	26.2	34.6	16.9	13.3	9.0	100.0	
*4. My work gives me a feeling of personal accomplishment.	N		19	38	14	10	6	87	NA
	%	66.2	24.0	42.2	16.4	10.9	6.5	100.0	
*5. I like the kind of work I do.	N		24	45	12	6	1	88	NA
	%	80.3	29.0	51.3	12.6	6.1	1.0	100.0	
6. I know what is expected of me on the job.	N		23	45	8	9	3	88	NA
<u> </u>	%	77.1	27.2	49.9	8.2	11.4	3.3	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		57	28	1	2	0	88	NA
done.	%	96.8	65.6	31.2	1.0	2.2	0.0	100.0	
8. I am constantly looking for ways to do my job better.	N		44	36	6	2	0	88	NA
	%	91.8	51.8	40.0	6.3	2.0	0.0	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		11	38	11	20	8	88	0
to get my job done.	%	54.3	13.5	40.8	13.8	23.4	8.6	100.0	
*10. My workload is reasonable.	N		12	42	15	14	5	88	0
10. My Workload is reasonable.	%	60.1	14.3	45.8	17.9	15.2	6.7	100.0	
*11. My talents are used well in the workplace.	N		18	32	12	11	13	86	2
11. Why talents are used well in the workplace.	%	58.7	22.7	36.0	13.7	12.4	15.2	100.0	
*12. I know how my work relates to the agency's goals and priorities.	N		24	44	9	6	3	86	1
12. I know now my work relates to the agency's goals and priorities.	%	78.3	29.2	49.1	10.2	8.0	3.5	100.0	
*13. The work I do is important.	N		31	39	11	5	2	88	0
13. The work I do is important.	%	81.4	37.1	44.3	11.6	4.9	2.1	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		27	38	15	6	2	88	0
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	73.3	31.4	41.9	17.0	6.0	3.7	100.0	
*15 My marfamona americal is a fair and a state of the st	N		24	41	8	9	5	87	1
*15. My performance appraisal is a fair reflection of my performance.	%	74.2	28.0	46.3	10.5	10.3	5.1	100.0	
16. I am hald accountable for achieving recults	N		25	48	11	4	0	88	0
16. I am held accountable for achieving results.	%	84.2	30.3	53.9	11.7	4.0	0.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 116

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

FEDERAL MARITIME COMMISSION

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	N %	56.5	25 31.7	20 24.8	16 19.2	13 15.5	7 8.7	81 100.0	6
*	N	30.3	10	37	16	10.5	11	84	4
*18. My training needs are assessed.	%	55.3	12.5	42.8	20.6	12.1	12.0	100.0	
*19. In my most recent performance appraisal, I understood what I had	N	00.0	21	43	11	4	7	86	2
to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	%	75.5	23.1	52.4	12.4	4.6	7.5	100.0	
*20 The area of Leading and the second of th	N		20	34	14	6	4	78	NA
*20. The people I work with cooperate to get the job done.	%	71.1	25.7	45.4	17.0	6.9	5.0	100.0	
*21. My work unit is able to recruit people with the right skills.	N		7	31	28	10	8	84	3
21. My work unit is able to recruit people with the right skins.	%	44.2	8.7	35.5	34.4	11.0	10.5	100.0	
*22. Promotions in my work unit are based on merit.	N		7	29	23	12	15	86	2
•	%	41.1	7.7	33.4	26.5	13.3	19.2	100.0	
*23. In my work unit, steps are taken to deal with a poor performer who	N		3	22	30	15	13	83	5
cannot or will not improve.	%	32.4	3.1	29.3	34.1	18.3	15.2	100.0	
*24. In my work unit, differences in performance are recognized in a	N		4	31	25	12	15	87	1
meaningful way.	%	40.0	4.1	35.9	27.5	14.3	18.2	100.0	
25. Awards in my work unit depend on how well employees perform	N		8	27	25	11	13	84	2
their jobs.	%	39.8	8.4	31.4	31.1	14.3	14.8	100.0	
26. Employees in my work unit share job knowledge with each other.	N		11	50	10	9	7	87	1
20. Employees in my work unit share job knowledge with each other.	%	71.4	11.1	60.3	11.1	9.8	7.7	100.0	
27. The skill level in my work unit has improved in the past year.	N		10	35	27	7	6	85	1
27. The skill level in my work unit has improved in the past year.	%	52.4	11.5	40.9	33.6	7.4	6.7	100.0	
		Percent						Item Response	Do Not Know/ No Basis to
		Positive	Very Good	Good	Fair	Poor	Very Poor	Total**	Judge
28. How would you rate the overall quality of work done by your work	N		36	35	13	2	1	87	NA
unit?	%	82.9	43.9	39.0	13.8	2.2	1.1	100.0	
					Neither			Item	Do Not Know/
		Percent Positive	Strongly Agree	Agree	Agree nor Disagree	Disagree	Strongly Disagree	Response Total**	No Basis to Judge
*29. The workforce has the job-relevant knowledge and skills necessary	N		13	51	13	6	2	85	2
to accomplish organizational goals.	%	77.2	17.3	59.9	14.2	6.3	2.3	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 116

Percentages are weighted to represent the Agency's population.

Surveys Completed: 88 Response Rate: 75.9%

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		9	28	22	15	11	85	2
to work processes.	%	44.4	10.8	33.7	25.2	18.2	12.2	100.0	
31. Employees are recognized for providing high quality products and	N		12	30	17	13	11	83	3
services.	%	52.7	14.8	37.9	19.5	15.0	12.7	100.0	
*22 C	N		12	22	22	17	11	84	3
*32. Creativity and innovation are rewarded.	%	42.1	14.3	27.8	24.5	21.0	12.5	100.0	
*22 D ' 1 1 1 11 1 C 41''1	N		5	23	22	19	15	84	3
*33. Pay raises depend on how well employees perform their jobs.	%	33.2	5.5	27.7	25.5	22.5	18.8	100.0	
34. Policies and programs promote diversity in the workplace (for	N		13	33	23	8	6	83	4
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	56.7	16.0	40.7	26.3	10.0	7.0	100.0	
*05 F 1	N		25	46	9	2	1	83	4
*35. Employees are protected from health and safety hazards on the job.	%	84.9	29.7	55.3	10.0	2.2	2.9	100.0	
*36. My organization has prepared employees for potential security	N		15	39	17	9	4	84	2
threats.	%	65.0	18.8	46.2	18.9	9.6	6.5	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		11	19	19	12	16	77	9
political purposes are not tolerated.	%	38.3	14.6	23.7	27.1	14.3	20.3	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		14	28	22	6	8	78	8
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	53.9	18.8	35.1	28.5	7.5	10.1	100.0	
20 M	N		19	39	13	10	2	83	3
39. My agency is successful at accomplishing its mission.	%	71.7	22.9	48.9	14.4	11.5	2.3	100.0	
40.1	N		22	25	25	6	8	86	NA
40. I recommend my organization as a good place to work.	%	53.8	25.1	28.7	30.5	7.0	8.7	100.0	
41. I believe the results of this survey will be used to make my agency	N		13	32	13	16	7	81	6
a better place to work.	%	57.1	15.7	41.4	14.5	20.1	8.3	100.0	
*42. My supervisor supports my need to balance work and other life	N		39	35	7	4	2	87	0
issues.	%	84.1	44.2	39.9	7.3	4.7	3.9	100.0	
43. My supervisor/team leader provides me with opportunities to	N		23	33	17	8	6	87	0
demonstrate my leadership skills.	%	64.7	26.7	38.0	19.8	8.9	6.6	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		22	36	13	5	7	83	3
are worthwhile.	%	69.5	24.8	44.7	14.5	6.2	9.8	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 116

Percentages are weighted to represent the Agency's population.

Surveys Completed: 88 Response Rate: 75.9%

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		24	37	14	2	6	83	4
representative of all segments of society.	%	73.4	27.6	45.8	17.5	2.2	7.0	100.0	
46. My supervisor/team leader provides me with constructive	N		21	39	16	4	6	86	0
suggestions to improve my job performance.	%	69.5	24.5	44.9	17.3	4.8	8.4	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		29	31	14	6	6	86	1
development.	%	69.8	33.0	36.8	17.4	6.0	6.8	100.0	
40.14	N		34	38	7	6	2	87	NA
48. My supervisor/team leader listens to what I have to say.	%	83.8	40.2	43.6	7.9	6.1	2.2	100.0	
40 M	N		39	38	6	1	3	87	NA
49. My supervisor/team leader treats me with respect.	%	89.2	45.2	44.0	6.3	1.2	3.4	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		32	41	5	5	4	87	NA
me about my performance.	%	84.4	37.8	46.6	5.8	5.4	4.4	100.0	
WE1 T1 1	N		33	28	15	5	6	87	NA
. I have trust and confidence in my supervisor.	%	69.7	38.8	30.9	17.9	5.8	6.6	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		40	29	11	3	3	86	NA
immediate supervisor/team leader?	%	79.4	47.3	32.1	13.9	3.3	3.4	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		7	27	16	20	16	86	1
commitment in the workforce.	%	39.6	7.5	32.1	18.9	21.8	19.7	100.0	
54. My organization's leaders maintain high standards of honesty and	N		12	30	15	13	15	85	2
integrity.	%	49.8	13.1	36.6	18.0	15.1	17.2	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		16	35	14	10	8	83	3
different backgrounds.	%	62.4	18.9	43.5	15.4	12.5	9.6	100.0	
*56. Managers communicate the goals and priorities of the	N		12	33	20	8	14	87	0
organization.	%	52.7	12.8	39.9	23.2	8.6	15.5	100.0	
*57. Managers review and evaluate the organization's progress toward	N		14	32	22	8	7	83	4
meeting its goals and objectives.	%	54.4	16.0	38.4	28.2	9.1	8.3	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 116

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		10	34	11	16	13	84	3
example, about projects, goals, needed resources).	%	51.6	11.0	40.6	13.8	19.6	15.0	100.0	
59. Managers support collaboration across work units to accomplish	N		13	27	16	15	12	83	3
work objectives.	%	47.5	14.6	32.9	19.5	18.8	14.1	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		23	24	18	2	16	83	1
directly above your immediate supervisor/team leader?	%	55.7	26.3	29.4	23.0	2.1	19.2	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders	N		16	26	15	14	14	85	1
1. I have a high level of respect for my organization's senior leaders.	%	50.6	18.2	32.4	17.4	15.7	16.3	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		19	35	20	4	6	84	3
02. Semon leaders demonstrate support for work the programs.	%	63.1	21.9	41.2	23.2	4.5	9.2	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		15	33	19	15	5	87	NA
affect your work?	%	54.3	17.1	37.2	22.4	17.6	5.7	100.0	
*64. How satisfied are you with the information you receive from	N		11	33	16	21	6	87	NA
management on what's going on in your organization?	%	50.7	12.6	38.1	17.8	25.0	6.4	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		15	39	13	13	7	87	NA
good job?	%	60.1	16.3	43.8	15.6	14.4	9.8	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		10	29	17	18	13	87	NA
leaders?	%	45.0	11.0	33.9	19.1	19.9	16.0	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		11	20	30	5	20	86	NA
your organization?	%	36.2	12.0	24.1	33.6	6.1	24.1	100.0	
*68. How satisfied are you with the training you receive for your	N		17	33	17	8	12	87	NA
present job?	%	57.7	18.5	39.2	20.1	9.3	12.9	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 116

Percentages are weighted to represent the Agency's population.

Surveys Completed: 88 Response Rate: 75.9%

^{**} Sum of responses excluding DNK/NBJ

FEDERAL MARITIME COMMISSION

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Neither

		Percent Positive	Very Satisfied	Satisfied	Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Response Total	No Basis to Judge
*69. Considering everything, how satisfied are you with your job?	N		17	40	13	8	9	87	NA
	%	66.2	19.1	47.1	15.2	8.9	9.7	100.0	
*70. Considering everything, how satisfied are you with your pay?	N		14	46	11	11	4	86	NA
	%	70.2	17.2	53.0	11.8	12.0	6.0	100.0	
71. Considering everything, how satisfied are you with your	N		18	31	20	8	10	87	NA
organization?	%	54.9	19.9	35.0	24.8	9.0	11.3	100.0	
72. Have you been notified that you are eligible to telework? Telewo means working at a location other than your normal work site during your regular work hours (excludes travel).	rk							N	%
	Yes							63	73.4
	No							21	24.4
	Not s	nre						2	2.2
	Total							86	100.0
73. Please select the response below that BEST describes your current teleworking situation:	Total							86 N	100.0
•	Total	I	nore days per v	week.					
•	Total I tele	work 3 or n	nore days per v 2 days per weel						%
73. Please select the response below that BEST describes your current teleworking situation:	Total I tele I tele	work 3 or n		ζ.	month.			N 1	% 1.5
•	Total I tele I tele I tele	work 3 or n work 1 or 2 work, but n	days per week no more than 1	x. or 2 days per	month. led or short-ter	m basis.		N 1 2	% 1.5 2.2
•	Total I tele I tele I tele I tele I tele I tele	work 3 or n work 1 or 2 work, but n work very i not teleworl	days per week no more than 1 infrequently, o	x. or 2 days per n an unschedu re to be physic	led or short-ter ally present on		aw	N 1 2 10	% 1.5 2.2 11.5
•	I tele I do I Enfo	work 3 or n work 1 or 2 work, but n work very i not teleworl rcement Off not teleworl	days per week no more than 1 infrequently, o k because I hav ficers, Park Ra	c. or 2 days per n an unschedu re to be physic ungers, Securit re technical iss	led or short-ter ally present on y Personnel). ues (e.g., conne	the job (e.g., L		N 1 2 10 33	% 1.5 2.2 11.5 37.1
•	I tele I tele I tele I tele I do n Enfon I do n equip I do n	work 3 or n work 1 or 2 work, but n work very i not teleworl rcement Off not teleworl oment) that	days per week to more than 1 infrequently, or k because I hav ficers, Park Ra k because I hav prevent me fro	c. or 2 days per n an unschedu re to be physic ingers, Securit re technical iss om teleworkin	led or short-ter ally present on y Personnel). ues (e.g., conne	the job (e.g., L	ıate	N 1 2 10 33 9	% 1.5 2.2 11.5 37.1 11.0
•	I tele I tele I tele I tele I tele I do 1 Enfor I do 1 equip I do 1	work 3 or n work 1 or 2 work, but n work very i not teleworl rement Off not teleworl oment) that not teleworl	days per weel no more than 1 infrequently, o k because I hav ficers, Park Ra k because I hav prevent me fro k because I did	c. or 2 days per n an unschedu re to be physic ungers, Securit re technical iss om teleworkin not receive ap	led or short-ter ally present on y Personnel). nues (e.g., conne g. oproval to do so	the job (e.g., L	ıate	N 1 2 10 33 9	1.5 2.2 11.5 37.1 11.0

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 116

Do Not Know/

Item

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		${f N}$	%
	Yes	53	60.2
	No	32	38.8
	Not available to me	1	1.0
	Total	86	100.0
75. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening quit smoking programs)	,	N	%
	Yes	48	54.3
	No	37	43.7
	Not available to me	2	2.0
	Total	87	100.0
76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	12	13.4
	No	72	82.9
	Not available to me	3	3.7
	Total	87	100.0
 Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups) 	g	N	%
support groups)	Yes	1	1.2
	No	65	75.1
	Not available to me	20	23.7
	Total	86	100.0
78. Do you participate in the following Work/Life programs? Elder			
Care Programs (for example, support groups, speakers)		N	%
	Yes	10	11.6
	No	61	71.7
	Not available to me	14	16.7
	Total	85	100.0

Sample or Census: Census Number of Employees Selected: 116 Percentages are weighted to represent the Agency's population.

Surveys Completed: 88

Response Rate: 75.9%

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		14	25	20	8	8	75	12
your agency? Telework	%	52.4	19.7	32.7	26.2	10.5	10.9	100.0	
80. How satisfied are you with the following Work/Life programs in	N		34	32	9	2	1	78	9
your agency? Alternative Work Schedules (AWS)	%	82.1	43.9	38.1	14.5	2.3	1.1	100.0	
81. How satisfied are you with the following Work/Life programs in	N		18	34	12	4	1	69	18
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	71.4	24.9	46.5	20.7	6.5	1.5	100.0	
82. How satisfied are you with the following Work/Life programs in	N		8	16	20	1	0	45	42
your agency? Employee Assistance Program (EAP)	%	50.8	17.9	32.9	47.1	2.1	0.0	100.0	
83. How satisfied are you with the following Work/Life programs in	N		3	4	17	1	3	28	58
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	23.0	10.8	12.2	64.2	3.4	9.3	100.0	
84. How satisfied are you with the following Work/Life programs in	N		3	10	18	1	1	33	54
your agency? Elder Care Programs (for example, support groups, speakers)	%	36.5	9.7	26.8	58.0	3.0	2.6	100.0	

Number of Employees Selected: 116

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		59	71	18	22	5	175	NA
organization.	%	74.9	34.2	40.7	10.9	11.7	2.5	100.0	
2. I have enough information to do my job well.	N		64	78	17	13	4	176	NA
2. I have chough information to do my job wen.	%	81.2	37.8	43.4	9.8	7.0	2.0	100.0	
3. I feel encouraged to come up with new and better ways of doing	N		56	50	34	22	13	175	NA
things.	%	60.2	32.0	28.2	20.6	12.3	6.8	100.0	
*4. My work gives me a feeling of personal accomplishment.	N		109	49	8	7	3	176	NA
4. My work gives the a reening of personal accompnishment.	%	90.2	63.0	27.2	5.0	3.5	1.3	100.0	
*5. I like the kind of work I do.	N		122	43	9	1	0	175	NA
3. I like the kind of work I do.	%	94.2	70.6	23.6	5.1	0.7	0.0	100.0	
6. I know what is expected of me on the job.	N		79	67	12	11	7	176	NA
o. I know what is expected of the off the job.	%	82.6	45.6	37.0	7.3	6.3	3.7	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		141	29	3	1	1	175	NA
done.	%	97.3	80.6	16.8	1.9	0.4	0.4	100.0	
I am constantly looking for ways to do my job better.	N		121	43	9	2	0	175	NA
8. I am constantly looking for ways to do my job better.	%	94.0	69.2	24.8	4.9	1.1	0.0	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		47	74	19	22	14	176	0
to get my job done.	%	68.0	26.8	41.2	11.7	12.2	8.1	100.0	
*10. My workload is reasonable.	N		49	91	19	8	9	176	0
*10. My workload is leasonable.	%	80.5	27.4	53.1	10.5	4.1	4.9	100.0	
*11. My talents are used well in the workplace.	N		62	64	19	20	9	174	1
*11. My talents are used well in the workplace.	%	72.0	36.6	35.4	11.5	11.6	4.9	100.0	
*12. I know how my work relates to the economic goals and missities	N		88	63	10	9	5	175	1
*12. I know how my work relates to the agency's goals and priorities.	%	86.5	52.0	34.5	5.6	5.2	2.7	100.0	
*13. The work I do is important.	N		121	42	9	2	1	175	0
*15. The work I do is important.	%	93.2	69.2	24.1	5.1	1.0	0.7	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		92	58	18	6	2	176	0
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	85.4	52.0	33.5	10.5	2.8	1.3	100.0	
*15 My manforman as approisal in a fair and a fair and a fair and a	N		64	53	21	14	18	170	5
*15. My performance appraisal is a fair reflection of my performance.	%	68.3	36.4	31.9	12.5	8.7	10.5	100.0	
16 I am hald a countable for a bissing a coult	N		80	67	14	9	4	174	0
16. I am held accountable for achieving results.	%	83.2	46.4	36.8	9.0	5.5	2.4	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 228

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation	N		61	41	32	13	19	166	10
without fear of reprisal.	%	62.1	38.6	23.5	19.4	8.1	10.4	100.0	
*18. My training needs are assessed.	N		42	60	33	19	16	170	4
	%	61.2	25.3	35.9	18.7	11.1	9.0	100.0	
*19. In my most recent performance appraisal, I understood what I had	N		67	58	16	19	12	172	4
to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	%	73.2	38.7	34.5	9.3	10.3	7.2	100.0	
*30. The manual I would with accompany to to get the ich dans	N		63	81	15	5	4	168	NA
*20. The people I work with cooperate to get the job done.	%	86.3	39.0	47.2	8.2	3.1	2.4	100.0	
*21 M	N		38	63	44	13	8	166	9
*21. My work unit is able to recruit people with the right skills.	%	60.6	23.4	37.3	26.8	7.8	4.8	100.0	
*20 D .: 1 1 1 1 1	N		24	39	54	23	16	156	20
*22. Promotions in my work unit are based on merit.	%	40.9	15.4	25.5	34.8	14.8	9.5	100.0	
23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	N		12	46	51	26	18	153	23
	%	38.5	8.6	29.9	33.3	16.8	11.4	100.0	
*24. In my work unit, differences in performance are recognized in a	N		20	50	50	21	21	162	14
meaningful way.	%	43.5	13.2	30.3	31.0	12.5	13.0	100.0	
25. Awards in my work unit depend on how well employees perform	N		32	52	41	20	19	164	12
their jobs.	%	51.6	19.8	31.7	24.2	13.4	10.8	100.0	
00 F 1 2 1 2 1 1 1 1 2 1 1 4	N		72	69	17	10	7	175	0
26. Employees in my work unit share job knowledge with each other.	%	81.3	42.1	39.2	9.3	5.3	4.1	100.0	
07 TH 1911 1: 1 1: 1 1: 1	N		36	57	48	15	6	162	12
27. The skill level in my work unit has improved in the past year.	%	58.7	22.5	36.2	28.8	9.0	3.6	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
28. How would you rate the overall quality of work done by your work	N		113	45	15	1	2	176	NA
unit?	%	89.6	64.2	25.5	8.6	0.6	1.1	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*29. The workforce has the job-relevant knowledge and skills necessary	N		63	79	20	7	4	173	1
to accomplish organizational goals.	%	82.7	38.3	44.4	10.9	4.4	2.1	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 228

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		61	71	12	15	12	171	1
to work processes.	%	78.9	37.4	41.5	6.3	8.2	6.6	100.0	
31. Employees are recognized for providing high quality products and	N		55	56	30	18	12	171	3
services.	%	65.1	32.6	32.5	16.7	11.3	7.0	100.0	
*32. Creativity and innovation are rewarded.	N		40	54	36	26	13	169	4
*52. Creativity and innovation are rewarded.	%	55.9	23.8	32.1	20.4	16.4	7.3	100.0	
*33. Pay raises depend on how well employees perform their jobs.	N		20	28	49	31	28	156	18
"55. Pay raises depend on now wen employees perform their jobs.	%	30.9	13.8	17.1	30.5	19.8	18.8	100.0	
34. Policies and programs promote diversity in the workplace (for	N		41	56	33	19	13	162	12
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	60.3	25.5	34.9	20.5	11.7	7.5	100.0	
*25 F 1	N		61	69	31	6	3	170	4
*35. Employees are protected from health and safety hazards on the job.	%	76.2	36.9	39.3	18.9	3.3	1.5	100.0	
*36. My organization has prepared employees for potential security	N		38	45	45	20	17	165	6
threats.	%	51.0	23.4	27.6	27.6	12.4	9.1	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		56	46	34	13	16	165	9
political purposes are not tolerated.	%	61.2	34.4	26.8	21.6	8.3	8.9	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		61	57	25	7	9	159	14
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	75.4	39.1	36.3	15.7	4.5	4.4	100.0	
	N		98	57	12	2	3	172	1
39. My agency is successful at accomplishing its mission.	%	90.0	57.7	32.3	7.1	1.2	1.7	100.0	
40.1	N		97	48	16	5	7	173	NA
40. I recommend my organization as a good place to work.	%	84.9	57.6	27.3	8.8	2.8	3.5	100.0	
41. I believe the results of this survey will be used to make my agency	N		46	37	46	15	17	161	10
a better place to work.	%	51.5	28.4	23.0	29.8	9.0	9.7	100.0	
*42. My supervisor supports my need to balance work and other life	N		86	54	12	7	13	172	2
issues.	%	81.6	51.4	30.2	6.6	4.1	7.6	100.0	
43. My supervisor/team leader provides me with opportunities to	N		73	55	19	17	10	174	0
demonstrate my leadership skills.	%	73.8	43.1	30.7	10.8	9.8	5.6	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		73	52	18	14	16	173	0
are worthwhile.	%	72.1	42.9	29.2	10.7	8.2	9.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 228

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		70	52	20	9	9	160	13
representative of all segments of society.	%	75.7	45.1	30.6	13.4	5.5	5.5	100.0	
46. My supervisor/team leader provides me with constructive	N		66	51	28	12	15	172	0
suggestions to improve my job performance.	%	67.9	38.8	29.1	16.3	7.3	8.5	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		78	45	25	11	11	170	2
development.	%	72.6	46.9	25.7	14.5	6.7	6.2	100.0	
40 M	N		82	52	18	10	11	173	NA
48. My supervisor/team leader listens to what I have to say.	%	78.0	47.6	30.4	9.6	6.3	6.1	100.0	
40.14	N		91	51	17	5	10	174	NA
49. My supervisor/team leader treats me with respect.	%	82.0	53.0	29.0	9.5	3.1	5.5	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		78	62	13	13	7	173	NA
me about my performance.	%	81.1	45.1	36.0	7.4	7.7	3.7	100.0	
WE 1 T. 1 C. 1	N		79	43	18	10	20	170	NA
. I have trust and confidence in my supervisor.	%	72.1	47.2	24.9	10.4	6.1	11.4	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		87	39	22	12	12	172	NA
immediate supervisor/team leader?	%	73.6	51.4	22.2	12.3	7.3	6.7	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		37	57	34	24	18	170	4
commitment in the workforce.	%	55.4	21.2	34.2	20.7	13.7	10.2	100.0	
54. My organization's leaders maintain high standards of honesty and	N		56	56	27	15	13	167	7
integrity.	%	67.5	33.9	33.6	15.8	9.5	7.2	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		50	65	25	10	15	165	9
different backgrounds.	%	69.9	30.7	39.2	16.0	5.5	8.6	100.0	
*56. Managers communicate the goals and priorities of the	N		51	65	24	19	13	172	1
organization.	%	67.4	28.9	38.5	14.4	11.2	7.0	100.0	
	N		49	(2)	22	10	10	164	8
*57. Managers review and evaluate the organization's progress toward	IN		49	63	32	10	10	104	0

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 228

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		38	52	35	20	23	168	6
example, about projects, goals, needed resources).	%	53.6	22.5	31.1	20.8	12.1	13.4	100.0	
59. Managers support collaboration across work units to accomplish	N		44	52	30	23	18	167	7
work objectives.	%	58.8	26.5	32.4	16.4	14.4	10.4	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		46	56	32	13	17	164	10
directly above your immediate supervisor/team leader?	%	61.3	28.1	33.2	20.3	8.2	10.2	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		54	56	33	14	14	171	2
of. I have a high level of respect for my organization's semior leaders.	%	63.5	32.6	30.9	20.2	8.2	8.1	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		46	42	37	15	15	155	17
02. Semon leaders demonstrate support for Work Ene programs.	%	56.7	31.4	25.3	24.6	9.2	9.5	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		40	62	29	31	12	174	NA
affect your work?	%	59.0	24.1	35.0	16.2	18.1	6.7	100.0	
*64. How satisfied are you with the information you receive from	N		32	63	40	26	13	174	NA
management on what's going on in your organization?	%	54.1	18.4	35.7	24.2	14.1	7.5	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		54	59	26	26	8	173	NA
good job?	%	64.6	31.7	32.9	15.8	15.3	4.4	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		38	50	44	27	14	173	NA
leaders?	%	49.7	22.3	27.4	26.5	15.7	8.0	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		32	52	53	24	13	174	NA
your organization?	%	49.0	19.5	29.5	30.5	13.7	6.9	100.0	
*68. How satisfied are you with the training you receive for your	N		50	60	35	20	6	171	NA
present job?			28.8		19.8			100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 228

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

FEDERAL MEDIATION AND CONCILIATION SERVICE 2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Neither

		Percent Positive	Very Satisfied	Satisfied	Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Response Total	No Basis to Judge
*69. Considering everything, how satisfied are you with your job?	N		81	67	17	6	2	173	NA
- 57. Considering everything, now sudshed the you with your job.	%	86.4	48.3	38.1	9.3	3.3	1.0	100.0	
*70. Considering everything, how satisfied are you with your pay?	N		56	74	21	18	4	173	NA
	%	75.3	32.3	43.0	12.0	10.7	2.0	100.0	
71. Considering everything, how satisfied are you with your	N		66	67	19	14	7	173	NA
organization?	%	77.7	39.8	37.8	10.3	8.2	3.9	100.0	
72. Have you been notified that you are eligible to telework? Telewo means working at a location other than your normal work site during your regular work hours (excludes travel).	rk							N	%
	Yes							42	24.3
	No							104	60.9
	Not s	ure						26	14.8
	Total	I						172	100.0
73. Please select the response below that BEST describes your currer teleworking situation:		I						172 N	100.0 %
*	nt		nore days per	week.					
*	ıt I tele	work 3 or n	nore days per v					N	%
*	I tele I tele	work 3 or n		k.	month.			N 8	% 5.9
*	I tele I tele I tele	work 3 or n work 1 or 2 work, but n	days per weel no more than 1	k. or 2 days per	month. lled or short-ter	rm basis.		N 8 10	% 5.9 5.9
*	I tele I tele I tele I tele I tele I tele	work 3 or n work 1 or 2 work, but n work very i not teleworl	days per weel no more than 1 infrequently, o	k. or 2 days per n an unschedu ve to be physic	lled or short-ter ally present on		aw	N 8 10 10	% 5.9 5.9 6.4
*	I tele I tele I tele I tele I tele I tele I telo I do I Enfo	work 3 or n work 1 or 2 work, but n work very i not teleworl rcement Of	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra	k. or 2 days per n an unschedu ve to be physic nngers, Securit ve technical iss	tled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L		N 8 10 10 35	5.9 5.9 6.4 20.2
*	I tele I tele I tele I tele I do n Enfo I do n equip I do n	work 3 or n work 1 or 2 work, but n work very i not telework reement Of not telework oment) that	days per weel to more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me fro	k. or 2 days per n an unschedu ve to be physic angers, Securit ve technical iss om teleworkin	tled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L	uate	N 8 10 10 35 21	5.9 5.9 6.4 20.2 13.0
*	I tele I tele I tele I tele I do 1 Enfo I do 1 equip I do 1 of jol	work 3 or n work 1 or 2 work, but n work very i not teleworl rement Ofi not teleworl oment) that not teleworl	days per weel to more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me frok because I did	k. or 2 days per n an unschedu ve to be physic angers, Securit ve technical iss om teleworkin l not receive ap	ally present on ty Personnel). Sues (e.g., conne g. oproval to do so	the job (e.g., L	uate	N 8 10 10 35 21	5.9 5.9 6.4 20.2 13.0

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 228

Percentages are weighted to represent the Agency's population. Surveys Completed: 176

Response Rate: 77.2%

Do Not Know/

Item

FEDERAL MEDIATION AND CONCILIATION SERVICE 2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)		N	%
	Yes	16	8.1
	No	96	56.2
	Not available to me	61	35.7
	Total	173	100.0
5. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening quit smoking programs)	2,	N	%
	Yes	30	15.4
	No	105	61.7
	Not available to me	39	22.9
	Total	174	100.0
6. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	13	7.0
	No	150	87.6
	Not available to me	9	5.3
	Total	172	100.0
7. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting	g	N	%
support groups)	Yes	0	0.0
	No	128	75.8
	Not available to me	44	24.2
	Total	172	100.0
3. Do you participate in the following Work/Life programs? Elder			
Care Programs (for example, support groups, speakers)		N	%
	Yes	0	0.0
	No	128	75.2
	Not available to me	45	24.8
	Total	173	100.0

Sample or Census: Census Number of Employees Selected: 228 Percentages are weighted to represent the Agency's population.

Surveys Completed: 176

Response Rate: 77.2%

FEDERAL MEDIATION AND CONCILIATION SERVICE 2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		15	20	33	16	22	106	67
your agency? Telework	%	33.6	15.1	18.5	31.8	14.0	20.7	100.0	
80. How satisfied are you with the following Work/Life programs in	N		12	12	41	8	8	81	88
your agency? Alternative Work Schedules (AWS)	%	26.8	13.8	13.0	53.1	10.5	9.7	100.0	
81. How satisfied are you with the following Work/Life programs in	N		9	16	40	13	5	83	88
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	27.3	9.1	18.3	50.4	16.1	6.1	100.0	
82. How satisfied are you with the following Work/Life programs in	N		6	17	44	2	2	71	101
your agency? Employee Assistance Program (EAP)	%	32.2	7.4	24.8	62.4	3.0	2.4	100.0	
83. How satisfied are you with the following Work/Life programs in	N		2	3	43	1	1	50	120
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	9.4	3.4	6.0	86.6	2.0	2.0	100.0	
84. How satisfied are you with the following Work/Life programs in	N		2	3	43	3	3	54	119
your agency? Elder Care Programs (for example, support groups, speakers)	%	8.6	3.1	5.5	80.0	6.2	5.2	100.0	

Number of Employees Selected: 228

Response Rate: 77.2%

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		26	29	4	8	4	71	NA
organization.	%	76.7	36.4	40.3	6.9	10.8	5.6	100.0	
2. I have enough information to do my job well.	N		24	35	4	6	2	71	NA
	%	83.3	31.8	51.5	5.0	8.1	3.5	100.0	
3. I feel encouraged to come up with new and better ways of doing	N		24	29	5	9	4	71	NA
things.	%	75.4	32.1	43.3	6.5	11.8	6.2	100.0	
*4. My work gives me a feeling of personal accomplishment.	N		28	30	7	5	1	71	NA
, , , , , , , , , , , , , , , , , , ,	%	82.5	36.8	45.7	9.2	6.6	1.8	100.0	
*5. I like the kind of work I do.	N		29	32	7	2	1	71	NA
	%	86.7	38.8	47.9	8.9	2.7	1.8	100.0	
6. I know what is expected of me on the job.	N		28	30	4	6	3	71	NA
<u> </u>	%	82.0	38.7	43.3	5.2	8.6	4.3	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		49	19	3	0	0	71	NA
done.	%	95.1	67.2	27.9	4.9	0.0	0.0	100.0	
8. I am constantly looking for ways to do my job better.	N		38	27	6	0	0	71	NA
	%	91.5	52.4	39.1	8.5	0.0	0.0	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		14	36	5	13	3	71	0
to get my job done.	%	69.2	17.6	51.6	6.5	19.0	5.3	100.0	
*10. My workload is reasonable.	N		13	29	9	13	7	71	0
10. Hy Workload is reasonable.	%	59.1	15.9	43.2	11.5	18.9	10.5	100.0	
*11. My talents are used well in the workplace.	N		18	29	7	11	6	71	0
11. My talents are used well in the workplace.	%	64.6	22.4	42.1	11.5	14.8	9.1	100.0	
*12. I know how my work relates to the agency's goals and priorities.	N		37	26	3	4	1	71	0
12. I know now my work relates to the agency's goals and priorities.	%	89.5	52.0	37.6	3.7	5.4	1.4	100.0	
*13. The work I do is important.	N		45	18	4	3	0	70	0
•	%	90.9	63.8	27.2	5.1	3.9	0.0	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		10	39	11	8	3	71	0
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	66.5	13.2	53.2	17.2	10.2	6.2	100.0	
*15 My marfamana annuical is a fair reflection of mar-	N		30	28	4	6	3	71	0
*15. My performance appraisal is a fair reflection of my performance.	%	82.8	40.3	42.5	5.0	7.7	4.5	100.0	
16. I am hald accountable for achieving recults	N		33	27	5	5	1	71	0
16. I am held accountable for achieving results.	%	84.5	44.7	39.8	6.5	7.2	1.8	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 82

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation	N		25	13	15	6	6	65	6
without fear of reprisal.	%	58.8	36.7	22.0	23.6	8.2	9.5	100.0	
*18. My training needs are assessed.	N		15	37	12	4	3	71	0
	%	74.0	19.6	54.4	15.2	5.2	5.6	100.0	
*19. In my most recent performance appraisal, I understood what I had	N		27	32	4	4	3	70	1
to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	%	83.4	35.4	48.0	5.0	7.2	4.3	100.0	
*20. The people I work with cooperate to get the job done.	N		16	35	8	8	3	70	NA
20. The people I work with cooperate to get the job dolle.	%	71.9	21.6	50.3	13.1	10.1	5.0	100.0	
*21. My work unit is able to recruit people with the right skills.	N		16	24	15	9	3	67	3
21. My work unit is able to recruit people with the right skins.	%	56.4	20.6	35.8	24.4	14.4	4.8	100.0	
*22. Promotions in my work unit are based on merit.	N		16	23	9	9	7	64	7
•	%	60.0	23.9	36.1	15.1	13.3	11.6	100.0	
*23. In my work unit, steps are taken to deal with a poor performer who	N		11	24	11	8	12	66	5
cannot or will not improve.	%	54.3	14.4	39.9	16.0	12.6	17.1	100.0	
*24. In my work unit, differences in performance are recognized in a	N		14	20	17	7	7	65	6
meaningful way.	%	52.5	20.4	32.1	26.3	10.3	10.9	100.0	
25. Awards in my work unit depend on how well employees perform	N		21	29	8	4	4	66	5
their jobs.	%	75.7	29.2	46.5	11.7	6.4	6.2	100.0	
26. Employees in my work unit share job knowledge with each other.	N		17	36	6	7	5	71	0
20. Employees in my work unit share job knowledge with each other.	%	76.3	22.0	54.3	7.5	8.9	7.4	100.0	
27. The skill level in my work unit has improved in the past year.	N		23	22	16	4	4	69	2
27. The skin level in my work unit has improved in the past year.	%	64.7	31.4	33.4	23.7	5.2	6.4	100.0	
								Item	Do Not Know/
		Percent						Response	No Basis to
		Positive	Very Good	Good	Fair	Poor	Very Poor	Total**	Judge
28. How would you rate the overall quality of work done by your work	N		44	16	8	3	0	71	NA
unit?	%	84.9	61.2	23.7	10.7	4.5	0.0	100.0	
					Neither			Item	Do Not Know/
		Percent	Strongly		Agree nor		Strongly	Response	No Basis to
		Positive	Agree	Agree	Disagree	Disagree	Disagree	Total**	Judge
*29. The workforce has the job-relevant knowledge and skills necessary	N		18	35	7	8	2	70	1
to accomplish organizational goals.	%	74.1	23.8	50.3	10.6	12.1	3.1	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 82

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		12	24	14	13	4	67	4
to work processes.	%	52.3	15.8	36.5	20.9	20.2	6.6	100.0	
31. Employees are recognized for providing high quality products and	N		18	31	10	9	0	68	3
services.	%	72.1	23.6	48.5	15.5	12.5	0.0	100.0	
*22 C	N		13	20	18	14	3	68	3
*32. Creativity and innovation are rewarded.	%	46.7	18.4	28.3	29.8	18.9	4.6	100.0	
*22 D ' 1 1 1 11 1 C 41''1	N		12	14	16	12	9	63	8
*33. Pay raises depend on how well employees perform their jobs.	%	39.8	19.0	20.8	25.8	19.8	14.5	100.0	
34. Policies and programs promote diversity in the workplace (for	N		16	19	13	9	7	64	7
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	54.9	22.0	32.9	20.1	13.2	11.8	100.0	
	N		16	33	14	5	2	70	1
*35. Employees are protected from health and safety hazards on the job.	%	68.4	19.8	48.6	22.2	6.3	3.1	100.0	
*36. My organization has prepared employees for potential security	N		11	31	10	14	5	71	0
threats.	%	61.1	13.7	47.4	14.2	18.4	6.3	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		21	18	13	5	8	65	6
political purposes are not tolerated.	%	59.3	28.9	30.4	20.6	7.5	12.6	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		23	20	9	5	7	64	7
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	67.8	33.2	34.6	13.6	7.1	11.5	100.0	
	N		37	25	8	0	1	71	0
39. My agency is successful at accomplishing its mission.	%	87.4	53.8	33.6	11.3	0.0	1.4	100.0	
	N		24	29	7	8	3	71	NA
40. I recommend my organization as a good place to work.	%	75.0	33.9	41.1	9.6	11.5	3.9	100.0	
41. I believe the results of this survey will be used to make my agency	N		20	25	11	8	6	70	1
a better place to work.	%	64.2	26.9	37.2	16.3	10.6	8.9	100.0	
*42. My supervisor supports my need to balance work and other life	N		29	31	5	5	1	71	0
issues.	%	84.1	39.6	44.5	6.2	8.0	1.8	100.0	
43. My supervisor/team leader provides me with opportunities to	N		30	20	11	5	5	71	0
demonstrate my leadership skills.	%	71.8	41.1	30.7	14.0	6.2	8.0	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		25	27	8	7	3	70	1
are worthwhile.	%	74.7	34.7	40.0	10.7	10.0	4.5	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 82

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		20	27	11	2	3	63	8
representative of all segments of society.	%	72.6	28.3	44.3	19.7	2.9	4.9	100.0	
46. My supervisor/team leader provides me with constructive	N		21	30	7	9	3	70	1
suggestions to improve my job performance.	%	73.5	29.4	44.2	9.5	12.4	4.5	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		31	26	7	4	3	71	0
development.	%	80.5	41.3	39.2	9.6	5.6	4.3	100.0	
40 M	N		31	24	6	7	3	71	NA
48. My supervisor/team leader listens to what I have to say.	%	77.7	40.7	37.0	8.4	9.1	4.9	100.0	
40.34	N		33	26	4	5	2	70	NA
49. My supervisor/team leader treats me with respect.	%	84.3	45.1	39.2	5.7	6.9	3.2	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		34	29	6	1	1	71	NA
me about my performance.	%	89.8	45.8	44.0	7.5	1.4	1.4	100.0	
WC1 T1 1 C1	N		33	18	6	10	4	71	NA
*51. I have trust and confidence in my supervisor.	%	72.8	45.9	26.9	8.0	13.2	6.0	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		33	18	11	6	3	71	NA
immediate supervisor/team leader?	%	72.8	45.4	27.4	14.6	8.3	4.3	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		10	30	12	12	5	69	1
commitment in the workforce.	%	58.0	12.3	45.7	17.6	17.2	7.1	100.0	
54. My organization's leaders maintain high standards of honesty and	N		20	29	8	6	5	68	3
integrity.	%	73.4	27.4	46.0	10.7	8.9	7.0	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		18	28	12	7	2	67	4
different backgrounds.	%	70.2	23.3	46.8	17.0	10.2	2.6	100.0	
*56. Managers communicate the goals and priorities of the	N		18	34	11	5	3	71	0
organization.	%	74.9	23.1	51.8	14.3	6.6	4.3	100.0	
*57. Managers review and evaluate the organization's progress toward	N		14	32	17	3	3	69	2
meeting its goals and objectives.	%	68.8	18.4	50.4	22.9	3.9	4.4	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 82

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		10	24	16	12	8	70	1
example, about projects, goals, needed resources).	%	48.6	12.4	36.2	24.7	15.5	11.2	100.0	
59. Managers support collaboration across work units to accomplish	N		11	26	15	7	8	67	3
work objectives.	%	56.0	16.0	40.0	23.4	9.1	11.5	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		23	22	12	7	4	68	2
directly above your immediate supervisor/team leader?	%	64.8	32.5	32.3	18.8	10.4	6.0	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		20	31	10	5	5	71	0
101. I have a high level of respect for my organization's semior leaders.	%	72.5	26.2	46.3	14.3	6.6	6.6	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		17	27	17	6	2	69	2
oz. Senior leaders demonstrate support for work/Life programs.	%	63.1	24.4	38.7	25.8	8.3	2.8	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		16	34	9	9	3	71	NA
affect your work?	%	71.1	21.1	50.0	11.2	12.8	4.9	100.0	
*64. How satisfied are you with the information you receive from	N		16	30	17	6	2	71	NA
management on what's going on in your organization?	%	65.2	19.9	45.4	22.6	9.2	2.9	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		22	30	13	4	2	71	NA
good job?	%	72.1	29.7	42.5	18.2	6.5	3.1	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		16	31	14	6	4	71	NA
leaders?	%	66.7	20.0	46.7	20.3	7.7	5.2	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		12	16	23	9	11	71	NA
your organization?	%	40.3	15.6	24.8	29.2	13.9	16.6	100.0	
*68. How satisfied are you with the training you receive for your	N		22	30	14	3	2	71	NA
present job?	%	71.7	29.3	42.4	20.0	5.2	3.1	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 82

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

Neither

		Percent Positive	Very Satisfied	Satisfied	Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Response Total	No Basis to Judge
*69. Considering everything, how satisfied are you with your job?	N		24	31	8	5	3	71	NA
os. Considering everything, now sunstice the you with your job.	%	76.8	33.8	43.0	11.8	7.1	4.3	100.0	
*70. Considering everything, how satisfied are you with your pay?	N		17	28	16	7	3	71	NA
	%	62.0	24.4	37.6	22.0	12.1	3.9	100.0	
71. Considering everything, how satisfied are you with your	N		19	34	6	8	3	70	NA
organization?	%	76.2	26.6	49.5	8.4	11.5	3.9	100.0	_
72. Have you been notified that you are eligible to telework? Telewo means working at a location other than your normal work site during your regular work hours (excludes travel).	rk							N	%
	Yes							55	79.6
	No							16	20.4
	Not s	ure						0	0.0
	Total							71	100.0
73. Please select the response below that BEST describes your current teleworking situation:	ıt							71 N	100.0
*	ıt		nore days per v	week.					
*	I tele	work 3 or n	nore days per v 2 days per weel					N	%
*	I tele I tele	work 3 or n		k.	month.			N 0	% 0.0
	I tele I tele I tele	work 3 or n work 1 or 2 work, but n	days per weel no more than 1	k. or 2 days per	month. lled or short-ter	m basis.		N 0 10	% 0.0 15.2
	I tele I tele I tele I tele I tele I tele I do 1	work 3 or n work 1 or 2 work, but n work very i not teleworl	days per weel no more than 1 infrequently, o	k. or 2 days per n an unschedu ve to be physic	lled or short-ter ally present on		aw	N 0 10 9	% 0.0 15.2 14.3
	I tele I tele I tele I tele I tele I tele I do 1 Enfo	work 3 or n work 1 or 2 work, but n work very i not teleworl rcement Off not teleworl	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra	k. or 2 days per n an unschedu ve to be physic nngers, Securit ve technical iss	tled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L		N 0 10 9 12	% 0.0 15.2 14.3 18.2
	I tele I tele I tele I tele I do 1 Enfor	work 3 or n work 1 or 2 work, but n work very i not teleworl reement Off not teleworl oment) that	days per weel to more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me fro	k. or 2 days per n an unschedu ve to be physic angers, Securit ve technical iss om teleworkin	tled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L	ıate	N 0 10 9 12 8	% 0.0 15.2 14.3 18.2 10.0
	I tele I tele I tele I tele I do 1 Enfo I do 1 equip I do 1 of jol	work 3 or n work 1 or 2 work, but n work very i not teleworl onent Offi onent) that owhere I ca	days per weel to more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me frok because I did	k. or 2 days per n an unschedu ve to be physic angers, Securit ve technical iss om teleworkin l not receive ap	ally present on ty Personnel). Sues (e.g., conne g. oproval to do so	the job (e.g., L	ıate	N 0 10 9 12 8	0.0 15.2 14.3 18.2 10.0

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 82

Item

Do Not Know/

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		${f N}$	%
	Yes	42	60.1
	No	28	39.9
	Not available to me	0	0.0
	Total	70	100.0
75. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening quit smoking programs)	7,	N	%
	Yes	45	64.7
	No	23	34.1
	Not available to me	1	1.2
	Total	69	100.0
76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	8	12.5
	No	60	86.3
	Not available to me	1	1.2
	Total	69	100.0
77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting classes, parenting classes)	g	N	%
support groups)	Yes	2	2.6
	No	51	73.7
	Not available to me	16	23.7
	Total	69	100.0
8. Do you participate in the following Work/Life programs? Elder			
Care Programs (for example, support groups, speakers)		N	%
	Yes	2	2.6
	No	50	72.4
	Not available to me	17	25.0
	Total	69	100.0

Sample or Census: Census Number of Employees Selected: 82 Percentages are weighted to represent the Agency's population.

Surveys Completed: 71

Response Rate: 86.6%

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		15	17	8	11	5	56	15
your agency? Telework	%	60.4	30.8	29.6	12.3	17.8	9.5	100.0	
80. How satisfied are you with the following Work/Life programs in	N		33	21	5	2	3	64	7
your agency? Alternative Work Schedules (AWS)	%	83.4	52.2	31.2	8.4	2.9	5.3	100.0	
81. How satisfied are you with the following Work/Life programs in	N		20	22	9	3	1	55	15
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	79.1	37.3	41.7	14.1	5.1	1.7	100.0	
82. How satisfied are you with the following Work/Life programs in	N		5	5	12	1	0	23	48
your agency? Employee Assistance Program (EAP)	%	45.5	18.7	26.8	50.5	4.0	0.0	100.0	
83. How satisfied are you with the following Work/Life programs in	N		1	1	9	1	3	15	55
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	11.9	6.0	5.9	65.9	5.9	16.3	100.0	
84. How satisfied are you with the following Work/Life programs in	N		1	1	11	2	0	15	55
your agency? Elder Care Programs (for example, support groups, speakers)	%	11.8	6.0	5.8	76.5	11.6	0.0	100.0	

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		8	25	7	7	2	49	NA
organization.	%	69.3	16.2	53.1	14.1	13.0	3.6	100.0	
2. I have enough information to do my job well.	N %	73.3	8 15.8	27 57.5	3 5.5	10 19.3	1 1.8	49 100.0	NA
3. I feel encouraged to come up with new and better ways of doing	N		16	19	4	8	2	49	NA
things.	%	73.4	33.5	39.9	7.7	15.2	3.7	100.0	
*4. My work gives me a feeling of personal accomplishment.	N %	76.6	19 38.8	17 37.9	6 11.5	5 10.0	1 1.9	48 100.0	NA
*5. I like the kind of work I do.	N		20	20	4	3	2	49	NA
3. I like the kind of work I do.	%	83.3	40.4	42.9	7.3	5.4	3.9	100.0	
6. I know what is expected of me on the job.	N		16	22	8	3	0	49	NA
	%	78.2	36.3	41.8	15.1	6.8	0.0	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		35	13	0	1	0	49	NA
done.	%	98.1	72.1	26.0	0.0	1.9	0.0	100.0	
8. I am constantly looking for ways to do my job better.	N		28	17	2	1	0	48	NA
	%	93.4	59.5	33.9	4.7	1.9	0.0	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		4	20	5	15	5	49	0
to get my job done.	%	51.6	7.5	44.1	9.4	29.7	9.3	100.0	
*10. My workload is reasonable.	N		9	18	6	12	4	49	0
10. May workload to reasonable	%	55.0	17.5	37.5	11.1	26.6	7.2	100.0	
*11. My talents are used well in the workplace.	N		8	21	3	12	5	49	0
	%	61.1	14.9	46.2	5.8	24.3	8.8	100.0	
*12. I know how my work relates to the agency's goals and priorities.	N		24	21	3	1	0	49	0
	%	92.4	51.0	41.4	5.8	1.8	0.0	100.0	
*13. The work I do is important.	N		27	18	1	2	1	49	0
	%	92.4	55.6	36.8	2.1	3.7	1.9	100.0	
*14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.	N %	90.4	25 50.2	19 40.3	5 9.6	0 0.0	0 0.0	49 100.0	0
*15 M	N		18	19	3	3	4	47	2
*15. My performance appraisal is a fair reflection of my performance.	%	79.2	37.8	41.4	5.9	6.4	8.5	100.0	
16. I am held accountable for achieving results.	N		19	23	2	4	1	49	0
10. I am neid accountable for achieving fesults.	%	87.2	36.4	50.8	4.0	7.0	1.9	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 55

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation	N		14	15	5	7	4	45	3
without fear of reprisal.	%	65.2	34.4	30.8	11.6	14.4	8.8	100.0	
*18. My training needs are assessed.	N		7	14	11	8	7	47	1
	%	45.5	13.8	31.7	24.3	15.8	14.5	100.0	
*19. In my most recent performance appraisal, I understood what I had	N		15	18	3	7	4	47	2
to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	%	71.0	33.0	38.0	6.4	13.8	8.9	100.0	
*20. The people I work with cooperate to get the job done.	N		12	21	4	8	0	45	NA
20. The people I work with cooperate to get the job dolle.	%	73.8	29.2	44.6	8.8	17.4	0.0	100.0	
*21. My work unit is able to recruit people with the right skills.	N		13	20	9	5	1	48	1
21. My work unit is able to recruit people with the right skins.	%	67.6	28.0	39.6	20.0	10.7	1.7	100.0	
*22. Promotions in my work unit are based on merit.	N		11	9	14	8	4	46	3
·	%	40.9	22.0	18.9	34.1	16.7	8.2	100.0	
*23. In my work unit, steps are taken to deal with a poor performer who	N		7	8	13	9	8	45	4
cannot or will not improve.	%	35.2	15.3	19.9	30.0	19.1	15.8	100.0	
*24. In my work unit, differences in performance are recognized in a	N		8	12	10	9	7	46	3
meaningful way.	%	44.1	16.6	27.6	23.9	18.8	13.3	100.0	
25. Awards in my work unit depend on how well employees perform	N		12	15	10	6	2	45	4
their jobs.	%	62.4	30.0	32.4	20.1	13.6	3.9	100.0	
26. Employees in my work unit share job knowledge with each other.	N		17	19	9	0	3	48	1
20. Employees in my work unit share job knowledge with each other.	%	76.9	39.4	37.5	17.3	0.0	5.8	100.0	
27. The skill level in my work unit has improved in the past year.	N		16	13	15	2	0	46	3
27. The skill level in my work unit has improved in the past year.	%	65.5	37.0	28.5	29.7	4.8	0.0	100.0	
								Item	Do Not Know/
		Percent						Response	No Basis to
		Positive	Very Good	Good	Fair	Poor	Very Poor	Total**	Judge
28. How would you rate the overall quality of work done by your work	N		26	13	8	1	0	48	NA
unit?	%	82.6	56.2	26.4	15.5	1.9	0.0	100.0	
					Neither			Item	Do Not Know/
		Percent	Strongly		Agree nor		Strongly	Response	No Basis to
		Positive	Agree	Agree	Disagree	Disagree	Disagree	Total**	Judge
*29. The workforce has the job-relevant knowledge and skills necessary	N		9	28	7	3	1	48	1
to accomplish organizational goals.	%	77.7	21.1	56.6	14.2	6.3	1.8	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 55

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		5	11	9	14	9	48	1
to work processes.	%	30.8	9.6	21.1	17.9	33.9	17.4	100.0	
31. Employees are recognized for providing high quality products and	N		5	19	10	14	1	49	0
services.	%	49.4	9.5	40.0	21.3	27.2	2.1	100.0	
*22 G	N		5	12	13	9	10	49	0
*32. Creativity and innovation are rewarded.	%	34.1	8.6	25.5	28.3	18.8	18.8	100.0	
*22 P : 1 1 1 1 1 1 1 C : 1 : 1	N		4	10	11	12	7	44	5
*33. Pay raises depend on how well employees perform their jobs.	%	31.5	8.4	23.1	26.0	26.7	15.8	100.0	
34. Policies and programs promote diversity in the workplace (for	N		12	13	11	6	6	48	1
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	53.2	28.0	25.2	20.9	13.5	12.4	100.0	
	N		12	31	4	1	0	48	1
*35. Employees are protected from health and safety hazards on the job.	%	89.5	27.4	62.1	7.9	2.6	0.0	100.0	
*36. My organization has prepared employees for potential security	N	0,10	11	21	6	8	3	49	0
threats.	%	63.4	23.3	40.1	11.4	18.7	6.4	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		10	17	9	6	6	48	0
political purposes are not tolerated.	%	57.9	22.3	35.5	17.5	13.0	11.7	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		15	20	3	4	5	47	2
discriminating for or against any employee/applicant, obstructing a	%	74.8	33.5	41.4	6.0	9.0	10.2	100.0	
person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.									
20 M	N		16	26	4	2	0	48	0
39. My agency is successful at accomplishing its mission.	%	87.5	36.5	51.0	8.0	4.5	0.0	100.0	
40.1	N		11	19	9	7	3	49	NA
40. I recommend my organization as a good place to work.	%	62.3	24.8	37.5	17.5	14.0	6.1	100.0	
41. I believe the results of this survey will be used to make my agency	N		9	14	13	9	4	49	0
a better place to work.	%	49.1	18.9	30.2	26.0	16.6	8.2	100.0	
*42. My supervisor supports my need to balance work and other life	N		20	22	4	3	0	49	0
issues.	%	83.0	40.7	42.3	10.4	6.6	0.0	100.0	
43. My supervisor/team leader provides me with opportunities to	N		15	15	7	9	2	48	0
demonstrate my leadership skills.	%	65.0	29.4	35.6	14.4	17.3	3.3	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		19	15	5	4	4	47	2
are worthwhile.	%	73.9	43.1	30.7	10.0	7.9	8.2	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 55

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		19	17	6	1	3	46	2
representative of all segments of society.	%	79.1	42.1	37.0	12.1	2.3	6.5	100.0	
46. My supervisor/team leader provides me with constructive	N		16	17	8	4	3	48	1
suggestions to improve my job performance.	%	70.7	33.8	36.9	15.4	7.8	6.2	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		16	20	2	7	3	48	1
development.	%	76.5	33.6	42.8	4.0	13.3	6.2	100.0	
40 M	N		24	15	4	4	2	49	NA
48. My supervisor/team leader listens to what I have to say.	%	80.4	51.0	29.4	7.7	7.5	4.4	100.0	
40 M	N		24	16	3	4	2	49	NA
49. My supervisor/team leader treats me with respect.	%	82.3	51.3	31.0	5.5	7.9	4.3	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		18	21	6	3	1	49	NA
me about my performance.	%	80.7	39.5	41.2	11.9	5.7	1.8	100.0	
VC1 II	N		19	16	5	5	4	49	NA
*51. I have trust and confidence in my supervisor.	%	72.7	40.9	31.8	10.0	9.4	7.9	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		20	14	9	3	3	49	NA
immediate supervisor/team leader?	%	70.9	43.0	27.8	17.2	5.8	6.1	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		6	13	11	12	6	48	0
commitment in the workforce.	%	42.5	11.3	31.2	21.1	24.4	12.0	100.0	
54. My organization's leaders maintain high standards of honesty and	N		9	16	6	11	5	47	1
integrity.	%	55.2	21.7	33.5	12.0	22.6	10.3	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		10	18	6	9	3	46	1
different backgrounds.	%	61.4	24.3	37.1	12.2	19.9	6.5	100.0	
*56. Managers communicate the goals and priorities of the	N		10	13	9	13	3	48	0
organization.	%	45.6	19.9	25.8	19.7	28.4	6.3	100.0	
*57. Managers review and evaluate the organization's progress toward	N		7	15	9	12	3	46	2
meeting its goals and objectives.	%	46.5	16.7	29.8	21.1	25.9	6.5	100.0	1

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 55

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		7	9	8	18	5	47	1
example, about projects, goals, needed resources).	%	33.6	16.0	17.7	18.2	37.6	10.5	100.0	
59. Managers support collaboration across work units to accomplish	N		7	10	12	15	4	48	0
work objectives.	%	35.5	15.5	20.0	23.3	33.0	8.3	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		16	14	7	4	3	44	4
directly above your immediate supervisor/team leader?	%	68.8	37.3	31.5	14.9	9.5	6.8	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		10	16	6	11	5	48	0
of. I have a high level of respect for my organization's semior leaders.	%	56.0	23.2	32.8	12.2	21.8	10.0	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		6	15	13	8	4	46	2
02. Semon leaders demonstrate support for work the programs.	%	47.8	12.1	35.7	26.7	16.8	8.7	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		6	23	9	9	1	48	NA
affect your work?	%	62.5	11.3	51.3	18.1	17.5	1.9	100.0	
*64. How satisfied are you with the information you receive from	N		7	19	10	11	1	48	NA
management on what's going on in your organization?	%	54.3	14.5	39.8	22.0	21.7	1.9	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		7	18	11	11	1	48	NA
good job?	%	53.3	13.3	40.0	23.2	21.7	1.9	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		3	14	11	16	3	47	NA
leaders?	%	38.9	6.4	32.5	23.8	30.9	6.4	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		5	6	14	13	10	48	NA
your organization?	%	23.1	9.6	13.6	31.2	25.8	19.9	100.0	
*68. How satisfied are you with the training you receive for your	N		6	19	8	10	5	48	NA
present job?	%	50.3	12.5	37.8	20.7	19.7	9.4	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 55

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

Very

Percent

Neither

Satisfied nor

		Positive	Satisfied	Satisfied	Dissatisfied	Dissatisfied	Dissatisfied	Total	Judge
*69. Considering everything, how satisfied are you with your job?	N		12	21	7	7	1	48	NA
*09. Considering everything, now satisfied are you with your job?	%	70.4	25.0	45.4	14.4	13.0	2.2	100.0	
*70. Considering everything, how satisfied are you with your pay?	N		16	19	7	5	1	48	NA
	%	73.4	33.0	40.4	14.5	9.8	2.2	100.0	
71. Considering everything, how satisfied are you with your	N		7	20	9	8	4	48	NA
organization?	%	57.7	15.6	42.1	18.7	15.2	8.4	100.0	
72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site	rk								
during your regular work hours (excludes travel).								N	%
	Yes							45	94.8
	No							2	5.2
	Not s	ure						0	0.0
	Total							47	100.0
GO DI LA LA LA DEGENIA LA								47	100.0
73. Please select the response below that BEST describes your curre teleworking situation:								47 N	100.0 %
*	nt		nore days per	week.					
*	nt I tele	work 3 or n	nore days per v					N	%
*	I tele I tele	work 3 or n		k.	month.			N	0.0
*	I tele I tele I tele	work 3 or n work 1 or 2 work, but n	days per weel no more than 1	k. or 2 days per	month. ded or short-ter	rm basis.		N	% 0.0 9.2
*	I tele I tele I tele I tele I tele I tele	work 3 or n work 1 or 2 work, but n work very i 10t teleworl	days per weel no more than 1 infrequently, o	k. or 2 days per n an unschedu ve to be physic	led or short-ter ally present on		aw	N 0 4 8	% 0.0 9.2 17.1
*	I tele I tele I tele I tele I tele Enfo	work 3 or n work 1 or 2 work, but n work very i not teleworl rcement Off not teleworl	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra	k. or 2 days per n an unschedu ve to be physic nngers, Securit ve technical iss	tled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L		N 0 4 8	% 0.0 9.2 17.1 52.2
*	I tele I tele I tele I tele I do 1 Enfor I do 1 equip	work 3 or n work 1 or 2 work, but n work very i not telework rement Off not telework not telework	days per weel to more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me fro	k. or 2 days per n an unschedu ve to be physic ungers, Securit ve technical iss om teleworkin	tled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L	uate	N 0 4 8 26 1	% 0.0 9.2 17.1 52.2 2.8
*	I tele I tele I tele I do 1 Enfor I do 1 equip I do 1	work 3 or n work 1 or 2 work, but n work very i not teleworl rement Off not teleworl oment) that not teleworl	days per weel to more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me frok because I did	k. or 2 days per n an unschedu ve to be physic angers, Securit ve technical iss om teleworkin l not receive ap	ally present on ty Personnel). Sues (e.g., conne g. oproval to do so	the job (e.g., L	uate	N 0 4 8 26 1	% 0.0 9.2 17.1 52.2 2.8 10.2

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 55

Percentages are weighted to represent the Agency's population. Surveys Completed: 49

Response Rate: 89.1%

Do Not Know/

No Basis to

Item

Response

Very

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		N	%
	Yes	23	49.3
	No	21	45.3
	Not available to me	3	5.4
	Total	47	100.0
5. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening	2,		
quit smoking programs)		N	%
	Yes	5	10.5
	No	32	74.7
	Not available to me	7	14.7
	Total	44	100.0
6. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	6	13.1
	No	34	76.4
	Not available to me	5	10.5
	Total	45	100.0
77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	g	N	%
support groups)	Yes	0	0.0
	No	30	67.3
	Not available to me	15	32.7
	Total	45	100.0
8. Do you participate in the following Work/Life programs? Elder			
Care Programs (for example, support groups, speakers)		N	%
	Yes	0	0.0
	No	28	64.7
	Not available to me	16	35.3
	Total	44	100.0

Sample or Census: Census Number of Employees Selected: 55 Percentages are weighted to represent the Agency's population.

Surveys Completed: 49

Response Rate: 89.1%

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		6	16	12	9	3	46	2
your agency? Telework	%	47.0	11.8	35.2	25.2	21.3	6.5	100.0	
80. How satisfied are you with the following Work/Life programs in	N		16	14	8	2	4	44	3
your agency? Alternative Work Schedules (AWS)	%	65.9	35.7	30.3	19.2	5.9	8.9	100.0	
81. How satisfied are you with the following Work/Life programs in	N		2	5	13	7	4	31	17
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	22.6	5.9	16.7	42.5	22.1	12.8	100.0	
82. How satisfied are you with the following Work/Life programs in	N		1	6	10	2	4	23	25
your agency? Employee Assistance Program (EAP)	%	28.0	3.9	24.1	43.7	9.7	18.6	100.0	
83. How satisfied are you with the following Work/Life programs in	N		0	0	7	3	4	14	34
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	0.0	0.0	0.0	48.5	23.7	27.8	100.0	
84. How satisfied are you with the following Work/Life programs in	N		0	0	8	3	3	14	34
your agency? Elder Care Programs (for example, support groups, speakers)	%	0.0	0.0	0.0	56.6	22.3	21.0	100.0	

Percentages are weighted to represent the Agency's population.

Surveys Completed: 49

Response Rate: 89.1%

INTER-AMERICAN FOUNDATION

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		3	8	3	5	3	22	NA
organization.	%	48.0	14.1	33.9	15.4	23.3	13.2	100.0	
2. I have enough information to do my job well.	N %	48.1	4 18.1	7 30.0	5 25.5	4 17.1	2 9.2	22 100.0	NA
3. I feel encouraged to come up with new and better ways of doing things.	N %	35.3	6 27.3	2 8.0	4 19.5	7 32.0	3 13.2	22 100.0	NA
tilligs.	% N	33.3	9	7	19.5	32.0	13.2	22	NA
*4. My work gives me a feeling of personal accomplishment.	%	70.0	39.5	30.5	6.1	19.3	4.7	100.0	NA
*5. I like the kind of work I do.	N		11	7	2	2	0	22	NA
3. I like the killd of work I do.	%	82.8	48.8	34.0	8.0	9.2	0.0	100.0	
6. I know what is expected of me on the job.	N		8	8	1	3	2	22	NA
	%	74.3	35.5	38.8	4.0	12.5	9.2	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		15	6	0	0	0	21	NA
done.	%	100.0	70.7	29.3	0.0	0.0	0.0	100.0	
8. I am constantly looking for ways to do my job better.	N		12	7	3	0	0	22	NA
	%	87.4	56.3	31.1	12.6	0.0	0.0	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		4	5	4	6	2	21	0
to get my job done.	%	41.5	19.6	21.8	21.2	28.5	8.9	100.0	
*10. My workload is reasonable.	N	46.0	3	7	7	3	2	22	0
	%	46.9	14.8	32.1	31.2	12.7	9.2	100.0	0
*11. My talents are used well in the workplace.	N %	40.2	4 18.1	5 22.1	4 19.4	3 13.1	6 27.3	22 100.0	0
	70 N	40.2	7	11	0	2	27.3	22	0
*12. I know how my work relates to the agency's goals and priorities.	%	80.0	33.6	46.5	0.0	10.8	9.2	100.0	
*12 T	N	0.010	11	9	0	1	1	22	0
*13. The work I do is important.	%	89.4	51.0	38.4	0.0	4.5	6.1	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		9	12	1	0	0	22	0
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	95.5	42.3	53.2	4.5	0.0	0.0	100.0	
*15. My parformance enpreied is a fair reflection of my parformance	N		9	6	2	2	3	22	0
*15. My performance appraisal is a fair reflection of my performance.	%	69.1	42.3	26.8	8.7	9.0	13.2	100.0	
16. I am held accountable for achieving results.	N ov	94.6	7	12	1	1	1	22	0
<u> </u>	%	84.6	31.5	53.0	6.1	4.7	4.7	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 30

^{**} Sum of responses excluding DNK/NBJ

INTER-AMERICAN FOUNDATION

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation	N		4	7	4	2	5	22	0
without fear of reprisal.	%	50.6	16.7	33.8	19.5	8.1	21.9	100.0	
*18. My training needs are assessed.	N		2	6	1	8	4	21	1
	%	39.2	10.5	28.6	4.7	38.2	17.9	100.0	
*19. In my most recent performance appraisal, I understood what I had	N		8	9	3	1	1	22	0
to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	%	75.5	33.5	42.1	15.3	4.7	4.5	100.0	
*20. The people I work with cooperate to get the job done.	N		4	7	4	5	2	22	NA
20. The people I work with cooperate to get the job done.	%	48.1	16.7	31.4	19.8	22.8	9.4	100.0	
*21. My work unit is able to recruit people with the right skills.	N		4	7	6	2	3	22	0
21. My work unit is able to recruit people with the right skins.	%	49.6	16.7	32.9	26.9	8.1	15.4	100.0	
*22. Promotions in my work unit are based on merit.	N		3	4	5	4	6	22	0
·	%	30.1	12.0	18.2	24.6	17.2	28.0	100.0	
*23. In my work unit, steps are taken to deal with a poor performer who	N		3	5	5	4	5	22	0
cannot or will not improve.	%	36.7	12.0	24.7	22.5	17.4	23.3	100.0	
*24. In my work unit, differences in performance are recognized in a	N		3	5	5	4	5	22	0
meaningful way.	%	36.8	12.7	24.2	22.6	16.5	24.0	100.0	
25. Awards in my work unit depend on how well employees perform	N		5	4	3	4	4	20	1
their jobs.	%	44.7	24.9	19.9	14.6	18.8	21.8	100.0	
26. Employees in my work unit share job knowledge with each other.	N		6	7	2	6	1	22	0
20. Employees in my work unit share job knowledge with each other.	%	57.6	24.7	32.9	10.6	27.1	4.7	100.0	
27. The skill level in my work unit has improved in the past year.	N		4	4	9	2	3	22	0
27. The skin level in my work unit has improved in the past year.	%	35.4	16.7	18.7	40.6	8.7	15.3	100.0	
								Item	Do Not Know/
		Percent						Response	No Basis to
		Positive	Very Good	Good	Fair	Poor	Very Poor	Total**	Judge
28. How would you rate the overall quality of work done by your work	N		7	9	5	0	1	22	NA
unit?	%	69.9	30.8	39.1	25.6	0.0	4.5	100.0	
					Neither			Item	Do Not Know/
		Percent	Strongly		Agree nor		Strongly	Response	No Basis to
		Positive	Agree	Agree	Disagree	Disagree	Disagree	Total**	Judge
*29. The workforce has the job-relevant knowledge and skills necessary	N		4	7	6	4	1	22	0
to accomplish organizational goals.	%	50.3	18.1	32.2	26.2	18.8	4.7	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 30

Percentages are weighted to represent the Agency's population.

Surveys Completed: 22 Response Rate: 73.3%

^{**} Sum of responses excluding DNK/NBJ

INTER-AMERICAN FOUNDATION 2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		4	3	4	8	3	22	0
to work processes.	%	32.9	18.1	14.7	18.4	34.9	13.9	100.0	
31. Employees are recognized for providing high quality products and	N		4	2	3	8	5	22	0
services.	%	28.7	18.1	10.6	14.0	33.2	24.0	100.0	
*22 Checkivity and improvation are reviewed	N		2	6	2	7	5	22	0
*32. Creativity and innovation are rewarded.	%	37.5	8.0	29.6	9.2	29.2	24.0	100.0	
*22 D	N		1	3	6	5	6	21	1
*33. Pay raises depend on how well employees perform their jobs.	%	16.9	4.2	12.6	31.5	22.2	29.4	100.0	
34. Policies and programs promote diversity in the workplace (for	N		5	5	9	1	2	22	0
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	44.5	20.7	23.8	41.4	4.0	10.1	100.0	
**************************************	N		7	10	1	2	1	21	1
*35. Employees are protected from health and safety hazards on the job.	%	81.2	33.1	48.1	4.7	9.8	4.2	100.0	
*36. My organization has prepared employees for potential security	N		6	8	3	5	0	22	0
threats.	%	63.4	26.8	36.6	14.6	22.0	0.0	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		4	7	3	1	7	22	0
political purposes are not tolerated.	%	49.9	16.7	33.2	16.9	4.0	29.2	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		4	9	1	4	3	21	1
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	62.9	17.5	45.4	4.2	19.1	13.8	100.0	
20. My agangy is avagageful at accomplishing its mission	N		3	8	5	4	1	21	0
39. My agency is successful at accomplishing its mission.	%	52.8	12.6	40.2	22.8	20.2	4.2	100.0	
40. I recommend my organization as a good place to work.	N		3	7	6	4	2	22	NA
40. I recommend my organization as a good place to work.	%	46.8	12.0	34.8	25.9	18.8	8.5	100.0	
41. I believe the results of this survey will be used to make my agency	N		5	3	4	4	4	20	2
a better place to work.	%	41.9	23.4	18.5	18.6	18.3	21.2	100.0	
*42. My supervisor supports my need to balance work and other life	N		7	9	4	1	1	22	0
issues.	%	71.5	29.5	42.1	19.4	4.5	4.5	100.0	
43. My supervisor/team leader provides me with opportunities to	N		4	8	5	2	3	22	0
demonstrate my leadership skills.	%	53.2	16.7	36.5	26.2	8.0	12.6	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		5	5	5	2	5	22	0
are worthwhile.	%	46.1	22.8	23.3	22.5	8.7	22.6	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 30

Percentages are weighted to represent the Agency's population.

Surveys Completed: 22 Response Rate: 73.3%

^{**} Sum of responses excluding DNK/NBJ

INTER-AMERICAN FOUNDATION 2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		3	9	5	1	3	21	0
representative of all segments of society.	%	58.5	13.3	45.2	22.1	4.1	15.3	100.0	
46. My supervisor/team leader provides me with constructive	N		4	7	4	4	3	22	0
suggestions to improve my job performance.	%	51.3	16.7	34.5	17.3	16.8	14.7	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		6	4	7	2	2	21	1
development.	%	48.2	28.6	19.6	31.7	10.5	9.6	100.0	
40 M	N		6	8	3	3	2	22	NA
48. My supervisor/team leader listens to what I have to say.	%	61.4	26.9	34.5	16.9	12.6	9.2	100.0	
40 M	N		8	8	2	3	1	22	NA
49. My supervisor/team leader treats me with respect.	%	70.8	36.1	34.8	10.1	14.6	4.5	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		5	8	6	1	2	22	NA
me about my performance.	%	57.4	22.8	34.6	28.7	4.7	9.2	100.0	
wei II	N		6	6	4	2	4	22	NA
*51. I have trust and confidence in my supervisor.	%	54.1	27.5	26.6	18.6	10.1	17.2	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		5	8	4	1	4	22	NA
immediate supervisor/team leader?	%	60.2	23.3	36.9	16.5	4.0	19.3	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		2	6	2	6	6	22	0
commitment in the workforce.	%	38.1	8.0	30.1	8.5	25.4	28.0	100.0	
54. My organization's leaders maintain high standards of honesty and	N		4	8	1	5	4	22	0
integrity.	%	55.3	18.6	36.7	4.7	20.7	19.3	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		5	6	4	4	3	22	0
different backgrounds.	%	50.8	22.8	28.0	17.2	17.4	14.7	100.0	
*56. Managers communicate the goals and priorities of the	N		4	4	6	2	6	22	0
organization.	%	37.3	18.1	19.2	26.1	9.4	27.3	100.0	
8	70	31.3	10.1	19.2	20.1	7.4	27.5	100.0	
*57. Managers review and evaluate the organization's progress toward	N	37.3	4	6	4	2	6	22	0

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 30

^{**} Sum of responses excluding DNK/NBJ

INTER-AMERICAN FOUNDATION

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		2	5	3	7	5	22	0
example, about projects, goals, needed resources).	%	31.4	8.0	23.4	15.3	30.1	23.2	100.0	
59. Managers support collaboration across work units to accomplish	N		6	0	6	5	5	22	0
work objectives.	%	27.3	27.3	0.0	28.0	21.4	23.2	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		2	8	6	2	4	22	0
directly above your immediate supervisor/team leader?	%	46.8	8.0	38.8	25.2	8.7	19.3	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		3	6	4	3	6	22	0
of. I have a high level of respect for my organization's senior leaders.	%	42.1	12.7	29.5	17.9	12.7	27.3	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		5	7	7	0	3	22	0
oz. Belliot leaders dello issuate support for World Elle programs.	%	54.8	21.2	33.6	32.0	0.0	13.3	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		5	3	7	4	3	22	NA
affect your work?	%	35.4	22.8	12.6	33.3	18.1	13.2	100.0	
*64. How satisfied are you with the information you receive from	N		6	6	3	5	2	22	NA
management on what's going on in your organization?	%	54.9	26.9	28.0	13.2	22.8	9.2	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		5	5	4	4	4	22	NA
good job?	%	45.9	21.2	24.7	17.3	19.5	17.2	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		4	3	5	5	4	21	NA
leaders?	%	35.5	19.6	15.9	22.8	23.7	18.0	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		3	4	3	6	6	22	NA
your organization?	%	33.6	12.0	21.5	12.6	27.9	26.0	100.0	
							4		NA
*68. How satisfied are you with the training you receive for your	N		3	4	7	4	4	22	NA

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 30

Percentages are weighted to represent the Agency's population.

Surveys Completed: 22 Response Rate: 73.3%

^{**} Sum of responses excluding DNK/NBJ

INTER-AMERICAN FOUNDATION

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Very

Percent

Neither

Satisfied nor

		Positive	Satisfied	Satisfied	Dissatisfied	Dissatisfied	Dissatisfied	Total	Judge
69. Considering everything, how satisfied are you with your job?	N		5	7	3	5	2	22	NA
39. Considering everything, now satisfied are you with your job?	%	54.9	20.1	34.8	12.5	23.4	9.2	100.0	
70. Considering everything, how satisfied are you with your pay?	N		6	8	4	3	1	22	NA
70. Considering everything, now satisfied are you with your pay?	%	61.5	24.7	36.7	19.1	14.7	4.7	100.0	
71. Considering everything, how satisfied are you with your	N		3	7	5	4	3	22	NA
organization?	%	46.8	12.0	34.8	21.2	18.8	13.2	100.0	
72. Have you been notified that you are eligible to telework? Telewo means working at a location other than your normal work site	ork								
during your regular work hours (excludes travel).								N	%
	Yes							17	74.0
	No							5	26.0
	B T 4	11110						0	0.0
	Not s	ure						· ·	0.0
	Total							22	100.0
73. Please select the response below that BEST describes your curre teleworking situation:	Total								
	Total		nore days per v	week.				22	100.0
	Total	work 3 or n	nore days per v					22 N	100.0
	Total I tele I tele	work 3 or n		ζ.	month.			22 N 0	100.0 % 0.0
	Total I tele I tele I tele	work 3 or n work 1 or 2 work, but n	days per weel no more than 1	x. or 2 days per	month. lled or short-ter	m basis.		222 N 0 0	0.0 0.0 0.0
	Total I tele I tele I tele I tele I tele I tele I do r	work 3 or n work 1 or 2 work, but n work very i 10t telework	days per weel no more than 1 infrequently, o	s. or 2 days per n an unschedu ve to be physic	led or short-ter ally present on		aw	22 N 0 0 2	100.0 % 0.0 0.0 9.4
	I tele I tele I tele I tele I tele I tele I do r Enfor	work 3 or n work 1 or 2 work, but n work very i not telework rcement Off not telework	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra	or 2 days per n an unschedu re to be physic angers, Securit re technical iss	led or short-ter ally present on y Personnel). ues (e.g., conne	the job (e.g., L		22 N 0 0 2	0.0 0.0 0.0 9.4 54.0
	I teles I teles I teles I teles I do r Enfor I do r equip I do r	work 3 or n work 1 or 2 work, but n work very i not telework reement Off not telework oment) that	days per weel o more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me fro	c. or 2 days per n an unschedu re to be physic ungers, Securit re technical iss om teleworkin	led or short-ter ally present on y Personnel). ues (e.g., conne	the job (e.g., L	uate	22 N 0 0 2	100.0 % 0.0 0.0 9.4 54.0 6.1
73. Please select the response below that BEST describes your curre teleworking situation:	I teler I teler I teler I teler I do r Enfor I do r equip I do r	work 3 or n work 1 or 2 work, but n work very i not telework reement Off not telework oment) that not telework o where I ca	days per weel to more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me frok because I did	or 2 days per n an unschedu ve to be physic ingers, Securit ve technical iss om teleworkin not receive ap	led or short-ter ally present on ty Personnel). nues (e.g., conne g. oproval to do so	the job (e.g., L	uate	22 N 0 0 2 13 1	0.0 0.0 0.0 9.4 54.0 6.1

*AES prescribed items Sample or Census: Census Number of Employees Selected: 30 Percentages are weighted to represent the Agency's population. Surveys Completed: 22

Response Rate: 73.3%

Do Not Know/

No Basis to

Item

Response

Very

INTER-AMERICAN FOUNDATION 2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		N	%
	Yes	4	16.7
	No	11	49.9
	Not available to me	7	33.4
	Total	22	100.0
5. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening	,		
quit smoking programs)		N	%
	Yes	1	4.5
	No	10	45.4
	Not available to me	11	50.0
	Total	22	100.0
76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	6	26.8
	No	15	68.5
	Not available to me	1	4.7
	Total	22	100.0
77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting	g	N	%
support groups)	Yes	0	0.0
	No	11	50.7
	Not available to me	11	49.3
	Total	22	100.0
8. Do you participate in the following Work/Life programs? Elder			
Care Programs (for example, support groups, speakers)		N	%
	Yes	0	0.0
	No	10	46.6
	Not available to me	12	53.4
	Total	22	100.0

Sample or Census: Census Number of Employees Selected: 30 Percentages are weighted to represent the Agency's population.

Surveys Completed: 22

Response Rate: 73.3%

INTER-AMERICAN FOUNDATION 2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Do Not Know/ Neither Item Percent Very Satisfied nor Very Response No Basis to Total** **Positive** Satisfied Satisfied Dissatisfied Dissatisfied Dissatisfied Judge 79. How satisfied are you with the following Work/Life programs in N 19 your agency? Telework % 9.5 15.0 30.4 22.8 22.2 100.0 24.6 80. How satisfied are you with the following Work/Life programs in N 4 6 14 8 your agency? Alternative Work Schedules (AWS) 26.3 42.3 18.5 % 32.4 6.1 6.8 100.0 81. How satisfied are you with the following Work/Life programs in N 0 3 0 3 7 15 1 your agency? Health and Wellness Programs (for example, % 13.1 0.0 13.1 42.7 0.0 44.2 100.0 exercise, medical screening, quit smoking programs) 82. How satisfied are you with the following Work/Life programs in N 2 3 6 0 1 12 10 your agency? Employee Assistance Program (EAP) % 41.8 14.8 27.0 50.0 0.0 8.3 100.0 83. How satisfied are you with the following Work/Life programs in N 0 0 3 3 7 15 your agency? Child Care Programs (for example, daycare, % 0.0 0.0 0.0 44.3 11.5 44.2 100.0 parenting classes, parenting support groups) 84. How satisfied are you with the following Work/Life programs in N 0 0 4 0 2 6 16

0.0

0.0

67.7

0.0

32.3

100.0

%

0.0

speakers)

your agency? Elder Care Programs (for example, support groups,

Number of Employees Selected: 30

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		21	66	36	32	20	175	NA
organization.	%	51.8	12.2	39.6	20.6	17.2	10.4	100.0	
2. I have enough information to do my job well.	N		22	90	24	32	7	175	NA
2. I have enough information to do my job wen.	%	66.3	13.4	52.9	13.5	17.0	3.2	100.0	
3. I feel encouraged to come up with new and better ways of doing	N		31	54	39	30	19	173	NA
things.	%	50.9	17.7	33.1	22.9	16.4	9.8	100.0	
*4. My work gives me a feeling of personal accomplishment.	N		43	69	33	16	13	174	NA
4. My work gives me a reening of personal accomplishment.	%	66.0	25.1	40.9	18.5	8.6	6.8	100.0	
*5. I like the kind of work I do.	N		82	70	17	4	2	175	NA
3. I like the killd of work I do.	%	87.9	48.2	39.7	9.3	1.9	0.9	100.0	
6. I know what is expected of me on the job.	N		55	79	20	12	7	173	NA
o. I know what is expected of the on the job.	%	79.5	34.2	45.3	11.0	6.3	3.2	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		115	53	4	0	3	175	NA
done.	%	96.0	66.7	29.3	2.2	0.0	1.8	100.0	
0 1	N		96	64	12	1	0	173	NA
8. I am constantly looking for ways to do my job better.	%	93.2	56.3	36.9	6.3	0.5	0.0	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		8	34	26	61	41	170	4
to get my job done.	%	24.4	5.0	19.3	15.8	36.4	23.4	100.0	
*10 M	N		14	81	28	25	25	173	2
*10. My workload is reasonable.	%	56.0	8.3	47.7	16.4	13.4	14.2	100.0	
*11 M () () 1 11' () 1 1	N		30	78	28	15	21	172	3
*11. My talents are used well in the workplace.	%	65.0	19.2	45.8	16.8	7.7	10.5	100.0	
*10 I language language and a state of the community and a state of	N		54	93	16	2	6	171	3
*12. I know how my work relates to the agency's goals and priorities.	%	86.8	31.7	55.1	8.6	0.9	3.7	100.0	
\$12 TPL	N		94	62	15	1	1	173	2
*13. The work I do is important.	%	91.4	55.8	35.6	7.6	0.5	0.5	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		35	80	25	20	13	173	2
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	66.9	20.2	46.7	13.8	10.7	8.6	100.0	
*15 M	N		26	63	29	17	37	172	2
*15. My performance appraisal is a fair reflection of my performance.	%	52.9	15.1	37.8	16.0	9.9	21.2	100.0	
16 I am hald accountable for achie '	N		51	86	22	7	3	169	4
16. I am held accountable for achieving results.	%	81.7	30.5	51.2	12.3	4.6	1.3	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 209

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	N %	49.7	31 18.4	51 31.3	37 21.8	22 12.4	27 16.2	168 100.0	5
*18. My training needs are assessed.	N %	36.0	13 7.9	44 28.1	33 19.0	40 25.0	36 20.0	166 100.0	5
*19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	N	60.2	27 16.7	75 43.5	28 16.7	15 7.7	27 15.4	172 100.0	1
*20. The people I work with cooperate to get the job done.	N %	63.3	34 20.7	69 42.6	33 19.9	22 11.4	8 5.4	166 100.0	NA
*21. My work unit is able to recruit people with the right skills.	N %	36.3	9 5.5	53 30.7	45 27.1	31 18.1	33 18.5	171 100.0	4
*22. Promotions in my work unit are based on merit.	N %	31.1	9 6.8	40 24.3	43 24.9	32 20.1	40 23.9	164 100.0	11
*23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	N %	36.2	11 8.2	47 28.0	49 27.0	28 17.9	32 19.0	167 100.0	6
*24. In my work unit, differences in performance are recognized in a meaningful way.	N %	38.2	10 7.0	51 31.3	38 21.5	36 19.2	36 21.1	171 100.0	4
25. Awards in my work unit depend on how well employees perform their jobs.	N %	37.9	10 7.6	52 30.3	45 25.0	24 12.6	41 24.5	172 100.0	3
26. Employees in my work unit share job knowledge with each other.	N %	65.8	32 19.8	81 46.0	29 17.4	20 10.5	11 6.3	173 100.0	1
27. The skill level in my work unit has improved in the past year.	N %	55.4	30 18.8	61 36.6	42 23.3	20 10.9	17 10.3	170 100.0	3
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
28. How would you rate the overall quality of work done by your work unit?	N %	68.4	54 33.3	62 35.1	41 23.4	8 4.1	7 4.1	172 100.0	NA
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.	N %	65.9	14 8.2	98 57.7	31 16.9	21 11.5	10 5.8	174 100.0	1

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 209

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		9	64	47	28	25	173	1
to work processes.	%	45.4	6.2	39.2	26.6	14.8	13.2	100.0	
31. Employees are recognized for providing high quality products and	N		9	52	40	38	31	170	4
services.	%	38.4	5.6	32.8	22.2	21.2	18.2	100.0	
*22 C	N		8	37	48	34	42	169	6
*32. Creativity and innovation are rewarded.	%	28.5	5.8	22.7	28.2	18.5	24.9	100.0	
*22 D ' 1 1 1 11 1 C 41''1	N		5	29	45	37	49	165	10
*33. Pay raises depend on how well employees perform their jobs.	%	21.7	3.1	18.6	26.5	21.7	30.0	100.0	
34. Policies and programs promote diversity in the workplace (for	N		12	64	58	19	16	169	6
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	46.0	5.9	40.0	34.4	11.0	8.7	100.0	
	N		20	94	29	17	12	172	3
*35. Employees are protected from health and safety hazards on the job.	%	65.6	11.1	54.6	17.2	8.8	8.3	100.0	
*36. My organization has prepared employees for potential security	N		18	60	50	30	15	173	1
threats.	%	45.8	10.6	35.2	28.0	17.0	9.3	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		17	52	41	20	37	167	7
political purposes are not tolerated.	%	41.9	9.8	32.1	23.5	12.3	22.3	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		20	64	33	22	26	165	9
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	51.2	11.7	39.5	18.8	13.7	16.3	100.0	
	N		26	80	40	18	7	171	2
39. My agency is successful at accomplishing its mission.	%	62.8	15.6	47.2	23.1	10.1	4.0	100.0	
40.1	N		30	56	37	27	23	173	NA
40. I recommend my organization as a good place to work.	%	52.3	18.3	33.9	21.6	13.2	12.9	100.0	
41. I believe the results of this survey will be used to make my agency	N		28	44	31	31	33	167	8
a better place to work.	%	43.6	17.2	26.5	20.3	17.4	18.7	100.0	
*42. My supervisor supports my need to balance work and other life	N		36	80	30	12	13	171	1
issues.	%	68.3	21.8	46.5	17.5	6.2	8.0	100.0	
43. My supervisor/team leader provides me with opportunities to	N		32	67	21	30	21	171	1
demonstrate my leadership skills.	%	59.7	18.8	40.8	12.3	15.6	12.4	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		22	71	31	23	24	171	1
are worthwhile.	%	56.2	13.2	43.0	17.6	12.8	13.4	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 209

Percentages are weighted to represent the Agency's population.

Surveys Completed: 175 Response Rate: 83.7%

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		25	62	47	12	17	163	11
representative of all segments of society.	%	53.6	15.4	38.1	27.9	7.5	11.1	100.0	
46. My supervisor/team leader provides me with constructive	N		23	62	38	25	24	172	2
suggestions to improve my job performance.	%	50.2	13.1	37.2	21.1	14.9	13.7	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		21	53	40	34	21	169	1
development.	%	46.5	13.0	33.4	21.4	19.8	12.4	100.0	
40.34	N		38	75	26	19	15	173	NA
48. My supervisor/team leader listens to what I have to say.	%	65.9	23.5	42.4	14.3	11.3	8.5	100.0	
40.34	N		46	77	22	16	13	174	NA
49. My supervisor/team leader treats me with respect.	%	71.2	26.5	44.7	12.4	9.8	6.6	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		28	102	23	10	10	173	NA
me about my performance.	%	76.0	15.1	61.0	12.2	5.7	6.0	100.0	
	N		32	55	43	20	24	174	NA
*51. I have trust and confidence in my supervisor.	%	51.7	19.1	32.6	23.6	10.6	14.2	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		40	48	38	26	21	173	NA
immediate supervisor/team leader?	%	52.6	23.6	29.0	20.4	14.8	12.2	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		11	40	45	35	41	172	1
commitment in the workforce.	%	32.6	7.4	25.2	26.3	18.4	22.7	100.0	
54. My organization's leaders maintain high standards of honesty and	N		14	47	49	26	36	172	1
integrity.	%	37.5	8.6	28.9	28.4	13.3	20.8	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		12	68	49	20	17	166	6
different backgrounds.	%	49.4	7.1	42.3	27.5	12.5	10.6	100.0	
*56. Managers communicate the goals and priorities of the	N		11	54	40	36	27	168	4
organization.	0/	20.0	7.0	22 -	22.7	20.3	16.1	100.0	1
e	%	39.8	7.2	32.6	23.7	20.5	10.1	100.0	
*57. Managers review and evaluate the organization's progress toward	N	39.8	8	59 59	47	34	16.1	164	8

^{*}AES prescribed items

Sample or Census: Census

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Surveys Completed: 175 Response Rate: 83.7%

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		10	52	45	33	28	168	5
example, about projects, goals, needed resources).	%	38.3	5.9	32.4	26.6	18.8	16.2	100.0	
59. Managers support collaboration across work units to accomplish	N		13	55	44	33	24	169	3
work objectives.	%	43.6	7.7	36.0	24.6	18.8	13.0	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		14	45	48	30	31	168	4
directly above your immediate supervisor/team leader?	%	37.8	7.5	30.3	27.9	16.2	18.1	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		25	47	41	23	35	171	1
101. I have a high level of respect for my organization's semior leaders.	%	44.8	14.3	30.5	23.5	12.8	18.9	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		17	63	39	19	23	161	10
02. Semon leaders demonstrate support for work the programs.	%	52.0	10.4	41.6	23.8	11.5	12.7	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		17	68	33	37	17	172	NA
affect your work?	%	52.8	10.0	42.8	18.2	19.9	9.2	100.0	
*64. How satisfied are you with the information you receive from	N		11	55	40	40	26	172	NA
management on what's going on in your organization?	%	40.4	6.1	34.2	22.6	22.9	14.2	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		15	52	27	44	34	172	NA
good job?	%	40.2	9.0	31.2	15.7	24.8	19.2	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		6	51	47	40	29	173	NA
leaders?	%	34.7	3.9	30.8	28.2	20.9	16.1	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		10	47	38	36	42	173	NA
your organization?	%	34.9	5.5	29.4	21.0	20.1	23.9	100.0	
*68. How satisfied are you with the training you receive for your	N		9	44	35	48	37	173	NA
present job?	%	32.2	4.3	27.9	19.1	27.6	21.1	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 209

Percentages are weighted to represent the Agency's population.

Surveys Completed: 175 Response Rate: 83.7%

^{**} Sum of responses excluding DNK/NBJ

INTERNATIONAL BOUNDARY WATER COMMISSION 2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Neither

		Percent Positive	Very Satisfied	Satisfied	Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Response Total	No Basis to Judge
*69. Considering everything, how satisfied are you with your job?	N		34	67	34	25	12	172	NA
	%	61.1	21.1	40.0	20.1	12.7	6.1	100.0	
*70. Considering everything, how satisfied are you with your pay?	N		30	66	33	30	14	173	NA
	%	57.0	17.3	39.7	19.1	16.7	7.2	100.0	
71. Considering everything, how satisfied are you with your	N		17	67	25	39	24	172	NA
organization?	%	50.9	10.6	40.3	14.3	22.5	12.3	100.0	1
72. Have you been notified that you are eligible to telework? Telewo means working at a location other than your normal work site during your regular work hours (excludes travel).	rk							N	0/0
, , ,	Yes							35	18.6
	No							113	64.8
	Not s	ure						25	16.6
	Total							173	100.0
73. Please select the response below that BEST describes your currer teleworking situation:	Total							173 N	100.0
	Tota l		nore days per	week.					
· · · · · · · · · · · · · · · · · · ·	Total nt I tele	work 3 or n	nore days per v 2 days per weel					N	%
· · · · · · · · · · · · · · · · · · ·	Total I tele I tele	work 3 or n		k.	month.			N 2	% 1.1
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- · · · · · · · · · · · · · · · · · · ·	Total I tele I tele I tele I tele I tele I do n Enfo	work 3 or n work 1 or 2 work, but n work very i not teleworl rcement Off	days per weel no more than 1 infrequently, o k because I hav ficers, Park Ra	k. or 2 days per n an unschedu ve to be physic angers, Securi ve technical iss	led or short-ter ally present on y Personnel). ues (e.g., conne	the job (e.g., L		N 2 5 3 9	% 1.1 2.5 1.5 6.3
- · · · · · · · · · · · · · · · · · · ·	I tele I tele I tele I tele I tele I do n Enfor	work 3 or n work 1 or 2 work, but n work very i not teleworl reement Off not teleworl ment) that	days per weel no more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me fro	k. or 2 days per n an unschedu ve to be physic angers, Securit ve technical iss om teleworkin	led or short-ter ally present on y Personnel). ues (e.g., conne	the job (e.g., L	uate	N 2 5 3 9 52	9% 1.1 2.5 1.5 6.3 32.7
- · · · · · · · · · · · · · · · · · · ·	Total I tele I tele I tele I do n Enfo I do n equip I do n	work 3 or n work 1 or 2 work, but n work very i not teleworl rement Off ont teleworl owhere I ca	days per weel no more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me frok because I did	k. or 2 days per n an unschedu ve to be physic angers, Securi ve technical iss om teleworkin l not receive ap	led or short-ter ally present on y Personnel). ues (e.g., conne g. oproval to do so	the job (e.g., L	uate	N 2 5 3 9 52 14	1.1 2.5 1.5 6.3 32.7

*AES prescribed items Sample or Census: Census Number of Employees Selected: 209 Percentages are weighted to represent the Agency's population.

Surveys Completed: 175

Response Rate: 83.7%

Do Not Know/

Item

INTERNATIONAL BOUNDARY WATER COMMISSION 2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		N	%
	Yes	54	30.0
	No	72	42.2
	Not available to me	47	27.8
	Total	173	100.0
75. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening quit smoking programs)	7,	N	%
quit ontolling programmy	Yes	36	20.2
	No	109	63.4
	Not available to me	27	16.4
	Total	172	100.0
76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	28	15.4
	No	132	76.9
	Not available to me	12	7.8
	Total	172	100.0
77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	g	N	%
support groups)	Yes	4	2.6
	No	112	65.4
	Not available to me	57	32.0
	Total	173	100.0
78. Do you participate in the following Work/Life programs? Elder			
Care Programs (for example, support groups, speakers)		N	%
	Yes	3	1.8
	No	120	70.1
	Not available to me	50	28.1
	Total	173	100.0

Sample or Census: Census Number of Employees Selected: 209 Percentages are weighted to represent the Agency's population.

Surveys Completed: 175

Response Rate: 83.7%

INTERNATIONAL BOUNDARY WATER COMMISSION 2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		5	12	40	14	17	88	86
your agency? Telework	%	19.4	6.7	12.7	45.5	15.8	19.3	100.0	
80. How satisfied are you with the following Work/Life programs in	N		13	42	36	13	16	120	52
your agency? Alternative Work Schedules (AWS)	%	46.1	11.7	34.4	29.8	10.2	14.0	100.0	
81. How satisfied are you with the following Work/Life programs in	N		5	31	43	16	7	102	69
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	34.8	3.9	30.9	42.3	14.6	8.4	100.0	
82. How satisfied are you with the following Work/Life programs in	N		8	31	51	4	6	100	73
your agency? Employee Assistance Program (EAP)	%	38.9	6.8	32.1	51.0	3.5	6.6	100.0	
83. How satisfied are you with the following Work/Life programs in	N		2	8	39	4	8	61	111
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	17.5	3.4	14.1	63.3	6.4	12.8	100.0	
84. How satisfied are you with the following Work/Life programs in	N		2	8	43	3	6	62	111
your agency? Elder Care Programs (for example, support groups, speakers)	%	16.9	3.3	13.6	69.9	3.7	9.5	100.0	

Number of Employees Selected: 209

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		4	4	1	1	0	10	NA
organization.	%	81.4	40.9	40.5	9.1	9.5	0.0	100.0	
2. I have enough information to do my job well.	N %	100.0	3 31.2	7 68.8	0 0.0	0 0.0	0 0.0	10 100.0	NA
3. I feel encouraged to come up with new and better ways of doing things.	N %	79.7	4 42.0	4 37.7	2 20.3	0.0	0	10 100.0	NA
*4. My work gives me a feeling of personal accomplishment.	N %	71.6	4 40.9	3 30.7	2 19.0	1 9.5	0	10 100.0	NA
*5. I like the kind of work I do.	N %	81.0	5 51.6	3 29.4	2 19.0	0	0	10 100.0	NA
6. I know what is expected of me on the job.	N %	100.0	31.2	7 68.8	0	0 0.0	0 0.0	10 100.0	NA
7. When needed I am willing to put in the extra effort to get a job done.	N %	100.0	6 61.1	4 38.9	0	0	0	10 100.0	NA
8. I am constantly looking for ways to do my job better.	N %	80.1	4 40.7	4 39.4	2 19.9	0	0	10 100.0	NA
9. I have sufficient resources (for example, people, materials, budget) to get my job done.	N %	58.2	1 9.6	5 48.5	2 21.6	2 20.3	0	10 100.0	0
*10. My workload is reasonable.	N %	90.5	1 9.6	8 80.9	0	0	1 9.5	10 100.0	0
*11. My talents are used well in the workplace.	N %	61.1	2 20.4	4 40.7	2 19.9	2 19.0	0	10 100.0	0
*12. I know how my work relates to the agency's goals and priorities.	N %	79.7	3 31.2	5 48.5	2 20.3	0.0	0 0.0	10 100.0	0
*13. The work I do is important.	N %	90.9	4 42.0	5 48.9	1 9.1	0	0	10 100.0	0
*14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.	N %	90.5	6 61.1	3 29.4	1 9.5	0 0.0	0 0.0	10 100.0	0
*15. My performance appraisal is a fair reflection of my performance.	N %	90.5	5 51.6	4 38.9	1 9.5	0 0.0	0 0.0	10 100.0	0
16. I am held accountable for achieving results.	N %	90.5	6 61.1	3 29.4	0 0.0	1 9.5	0 0.0	10 100.0	0

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 13

^{**} Sum of responses excluding DNK/NBJ

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation	N		4	4	1	1	0	10	0
without fear of reprisal.	%	79.7	40.8	38.9	10.8	9.5	0.0	100.0	
*18. My training needs are assessed.	N		2	5	1	2	0	10	0
	%	68.9	20.4	48.5	10.8	20.3	0.0	100.0	
*19. In my most recent performance appraisal, I understood what I had	N		3	5	1	1	0	10	0
to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	%	81.4	30.0	51.4	9.1	9.5	0.0	100.0	
*20. The people I work with cooperate to get the job done.	N		5	4	1	0	0	10	NA
20. The people I work with cooperate to get the job done.	%	90.5	51.6	38.9	9.5	0.0	0.0	100.0	
*21. My work unit is able to recruit people with the right skills.	N		2	5	3	0	0	10	0
21. My work unit is able to recruit people with the right skins.	%	70.2	20.4	49.8	29.8	0.0	0.0	100.0	
*22. Promotions in my work unit are based on merit.	N		3	2	2	0	0	7	3
•	%	73.5	42.8	30.7	26.5	0.0	0.0	100.0	
*23. In my work unit, steps are taken to deal with a poor performer who	N		1	2	2	1	0	6	3
cannot or will not improve.	%	50.6	16.2	34.4	33.5	16.0	0.0	100.0	
*24. In my work unit, differences in performance are recognized in a	N		1	4	3	1	0	9	1
meaningful way.	%	57.0	10.6	46.4	32.5	10.5	0.0	100.0	
25. Awards in my work unit depend on how well employees perform	N		2	2	2	0	0	6	3
their jobs.	%	68.7	34.3	34.4	31.3	0.0	0.0	100.0	
26. Employees in my work unit share job knowledge with each other.	N		4	4	1	0	0	9	1
20. Employees in my work unit share job knowledge with each other.	%	89.9	45.1	44.8	10.1	0.0	0.0	100.0	
27. The skill level in my work unit has improved in the past year.	N		4	4	2	0	0	10	0
27. The skill level in my work unit has improved in the past year.	%	81.4	42.0	39.4	18.6	0.0	0.0	100.0	
								Item	Do Not Know/
		Percent						Response	No Basis to
		Positive	Very Good	Good	Fair	Poor	Very Poor	Total**	Judge
28. How would you rate the overall quality of work done by your work	N		5	5	0	0	0	10	NA
unit?	%	100.0	51.7	48.3	0.0	0.0	0.0	100.0	
					Neither			Item	Do Not Know/
		Percent	Strongly		Agree nor		Strongly	Response	No Basis to
		Positive	Agree	Agree	Disagree	Disagree	Disagree	Total**	Judge
*29. The workforce has the job-relevant knowledge and skills necessary	N		3	6	1	0	0	10	0
to accomplish organizational goals.	%	90.5	31.2	59.3	9.5	0.0	0.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 13

^{**} Sum of responses excluding DNK/NBJ

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		1	5	2	1	0	9	1
to work processes.	%	68.1	10.8	57.3	21.3	10.6	0.0	100.0	
31. Employees are recognized for providing high quality products and	N		3	4	0	0	0	7	3
services.	%	100.0	44.2	55.8	0.0	0.0	0.0	100.0	
*32. Creativity and innovation are rewarded.	N		3	4	0	1	0	8	2
52. Cleativity and innovation are rewarded.	%	88.2	39.0	49.2	0.0	11.8	0.0	100.0	
*33. Pay raises depend on how well employees perform their jobs.	N		1	2	1	0	0	4	5
-55. Fay faises depend on now wen employees perform their jobs.	%	76.7	26.5	50.2	23.3	0.0	0.0	100.0	
34. Policies and programs promote diversity in the workplace (for	N		2	5	1	0	1	9	1
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	78.7	21.6	57.1	10.6	0.0	10.6	100.0	
*25 F	N		3	6	0	1	0	10	0
*35. Employees are protected from health and safety hazards on the job.	%	90.5	31.2	59.3	0.0	9.5	0.0	100.0	
*36. My organization has prepared employees for potential security	N		3	5	1	1	0	10	0
threats.	%	80.9	31.2	49.7	9.7	9.5	0.0	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		3	6	0	0	0	9	1
political purposes are not tolerated.	%	100.0	33.0	67.0	0.0	0.0	0.0	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		5	4	0	0	0	9	1
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	100.0	55.6	44.4	0.0	0.0	0.0	100.0	
	N		4	6	0	0	0	10	0
39. My agency is successful at accomplishing its mission.	%	100.0	42.0	58.0	0.0	0.0	0.0	100.0	
40.7	N		4	3	2	0	0	9	NA
40. I recommend my organization as a good place to work.	%	79.0	44.6	34.4	21.0	0.0	0.0	100.0	
41. I believe the results of this survey will be used to make my agency	N		3	5	1	1	0	10	0
a better place to work.	%	81.0	29.5	51.5	9.5	9.5	0.0	100.0	
*42. My supervisor supports my need to balance work and other life	N		6	3	0	1	0	10	0
issues.	%	90.5	60.6	29.9	0.0	9.5	0.0	100.0	
43. My supervisor/team leader provides me with opportunities to	N		5	3	1	0	1	10	0
demonstrate my leadership skills.	%	81.4	51.7	29.7	9.1	0.0	9.5	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		6	2	2	0	0	10	0
are worthwhile.	%	81.4	62.5	19.0	18.6	0.0	0.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 13

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		2	5	1	0	0	8	2
representative of all segments of society.	%	88.4	25.1	63.3	11.6	0.0	0.0	100.0	
46. My supervisor/team leader provides me with constructive	N		4	4	2	0	0	10	0
suggestions to improve my job performance.	%	81.0	42.0	39.0	19.0	0.0	0.0	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		5	4	1	0	0	10	0
development.	%	90.5	51.7	38.8	9.5	0.0	0.0	100.0	
48. My supervisor/team leader listens to what I have to say.	N		5	4	1	0	0	10	NA
46. Wry supervisor/team reader fistens to what I have to say.	%	90.5	52.8	37.7	9.5	0.0	0.0	100.0	
49. My supervisor/team leader treats me with respect.	N		7	3	0	0	0	10	NA
	%	100.0	71.6	28.4	0.0	0.0	0.0	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		7	3	0	0	0	10	NA
me about my performance.	%	100.0	71.9	28.1	0.0	0.0	0.0	100.0	
*51. I have trust and confidence in my supervisor.	N		5	4	1	0	0	10	NA
31. I have trust and confidence in my supervisor.	%	90.5	52.8	37.7	9.5	0.0	0.0	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		6	3	1	0	0	10	NA
immediate supervisor/team leader?	%	90.5	61.9	28.6	9.5	0.0	0.0	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		3	4	1	1	0	9	0
commitment in the workforce.	%	78.7	35.0	43.7	10.6	10.6	0.0	100.0	
54. My organization's leaders maintain high standards of honesty and	N		5	4	0	0	0	9	0
integrity.	%	100.0	55.8	44.2	0.0	0.0	0.0	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		3	4	1	0	0	8	1
different backgrounds.	%	88.1	37.0	51.1	11.9	0.0	0.0	100.0	
*56. Managers communicate the goals and priorities of the	N		3	4	1	1	0	9	0
organization.	%	78.5	33.1	45.5	10.8	10.6	0.0	100.0	
*57. Managers review and evaluate the organization's progress toward	N		2	4	2	1	0	9	0
meeting its goals and objectives.	%								

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^{**} Sum of responses excluding DNK/NBJ

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		3	2	2	2	0	9	0
example, about projects, goals, needed resources).	%	57.3	33.1	24.2	21.5	21.3	0.0	100.0	
59. Managers support collaboration across work units to accomplish	N		4	2	2	1	0	9	0
work objectives.	%	67.9	45.2	22.7	21.5	10.6	0.0	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		6	3	0	0	0	9	1
directly above your immediate supervisor/team leader?	%	100.0	68.4	31.6	0.0	0.0	0.0	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		6	3	1	0	0	10	0
101. I have a high level of respect for my organization's semior leaders.	%	90.5	61.9	28.6	9.5	0.0	0.0	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		3	4	1	1	0	9	1
02. Semon leaders demonstrate support for work/Life programs.	%	78.7	33.1	45.6	10.6	10.6	0.0	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		3	3	2	2	0	10	NA
affect your work?	%	62.5	31.2	31.2	18.6	19.0	0.0	100.0	
*64. How satisfied are you with the information you receive from	N		3	3	2	2	0	10	NA
management on what's going on in your organization?	%	61.9	31.2	30.7	19.0	19.1	0.0	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		4	5	1	0	0	10	NA
good job?	%	90.5	42.0	48.5	9.5	0.0	0.0	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		4	2	4	0	0	10	NA
leaders?	%	60.6	42.0	18.6	39.4	0.0	0.0	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		2	2	5	1	0	10	NA
your organization?	%	42.0	20.4	21.6	48.5	9.5	0.0	100.0	
*68. How satisfied are you with the training you receive for your	N		3	6	1	0	0	10	NA
present job?	%	90.5	31.2	59.3	9.5	0.0	0.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 13

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^{**} Sum of responses excluding DNK/NBJ

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Very

Percent

Neither

Satisfied nor

		Positive	Satisfied	Satisfied	Dissatisfied	Dissatisfied	Dissatisfied	Total	Judge
69. Considering everything, how satisfied are you with your job?	N		3	5	2	0	0	10	NA
69. Considering everything, now satisfied are you with your job?	%	81.0	31.2	49.8	19.0	0.0	0.0	100.0	
70. Considering everything, how satisfied are you with your pay?	N		4	2	2	2	0	10	NA
	%	62.5	42.0	20.5	18.6	19.0	0.0	100.0	
71. Considering everything, how satisfied are you with your	N		5	4	1	0	0	10	NA
organization?	%	90.5	51.1	39.4	9.5	0.0	0.0	100.0	
72. Have you been notified that you are eligible to telework? Telewo means working at a location other than your normal work site	ork								
during your regular work hours (excludes travel).								N	%
	Yes							10	100.0
	No							0	0.0
	Not s	sure						0	0.0
	Total	l						10	100.0
73. Please select the response below that BEST describes your curre teleworking situation:	nt							10 N	%
*	nt I tele	work 3 or n	nore days per						% 0.0
*	I tele I tele	work 3 or n	days per weel	k.				N	% 0.0 9.5
*	I tele I tele I tele	work 3 or n work 1 or 2 work, but n	days per weel no more than 1	k. or 2 days per				N	%
*	I tele I tele I tele I tele I tele	work 3 or n work 1 or 2 work, but n work very i	2 days per weel no more than 1 infrequently, o	k. or 2 days per n an unschedu	lled or short-ter			N	% 0.0 9.5 40.7 19.1
73. Please select the response below that BEST describes your curre teleworking situation:	I tele I tele I tele I tele I tele I tele	work 3 or n work 1 or 2 work, but n work very i not teleworl	2 days per weel no more than 1 infrequently, o	k. or 2 days per n an unschedu ve to be physic	led or short-ter ally present on		aw	N	% 0.0 9.5 40.7
*	I tele I tele I tele I tele I tele Enfo	work 3 or n work 1 or 2 work, but n work very i not teleworl rcement Of	days per weel no more than 1 infrequently, o k because I hav ficers, Park Ra	k. or 2 days per n an unschedu ve to be physic angers, Securit ve technical iss	tled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L		N	% 0.0 9.5 40.7 19.1
*	I tele I tele I tele I tele I do n Enfor	work 3 or n work 1 or 2 work, but n work very i not telework reement Of not telework oment) that	E days per weel no more than 1 infrequently, o k because I hav ficers, Park Ra k because I hav prevent me fro	k. or 2 days per n an unschedu ve to be physic angers, Securit ve technical iss om teleworkin	tled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L	uate	N	% 0.0 9.5 40.7 19.1 9.1
*	I tele I tele I tele I do 1 Enfor I do 1 equip I do 1	work 3 or n work 1 or 2 work, but n work very i not teleworl rement Ofi not teleworl oment) that not teleworl	days per weel no more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me frok because I did	k. or 2 days per n an unschedu ve to be physic angers, Securit ve technical iss om teleworkin l not receive ap	ally present on ty Personnel). Sues (e.g., conne g. oproval to do so	the job (e.g., L	uate	N 0 1 4 2 1	% 0.0 9.5 40.7 19.1 9.1

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 13

Percentages are weighted to represent the Agency's population.

Surveys Completed: 10

Response Rate: 76.9%

Do Not Know/

No Basis to

Item

Response

Very

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		N	%
	Yes	3	28.8
	No	6	62.1
	Not available to me	1	9.1
	Total	10	100.0
5. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening	,		
quit smoking programs)		N	%
	Yes	5	51.5
	No	4	39.0
	Not available to me	1	9.5
	Total	10	100.0
6. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	2	20.4
	No	8	79.6
	Not available to me	0	0.0
	Total	10	100.0
77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting		N	%
support groups)	¥7		
	Yes	0	0.0
	No	9	90.4
	Not available to me Total	10	9.6 100.0
	10001	10	100.0
8. Do you participate in the following Work/Life programs? Elder		N T	0/
Care Programs (for example, support groups, speakers)		N	%
	Yes	0	0.0
	No	9	90.4
	Not available to me	1	9.6
	Total	10	100.0

Sample or Census: Census Number of Employees Selected: 13 Percentages are weighted to represent the Agency's population.

Surveys Completed: 10

Response Rate: 76.9%

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		3	4	2	0	0	9	1
your agency? Telework	%	77.7	33.1	44.6	22.3	0.0	0.0	100.0	
80. How satisfied are you with the following Work/Life programs in	N		2	3	2	0	0	7	3
your agency? Alternative Work Schedules (AWS)	%	69.4	27.3	42.1	30.6	0.0	0.0	100.0	
81. How satisfied are you with the following Work/Life programs in	N		0	5	0	2	0	7	3
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	71.8	0.0	71.8	0.0	28.2	0.0	100.0	
82. How satisfied are you with the following Work/Life programs in	N		1	2	3	0	0	6	4
your agency? Employee Assistance Program (EAP)	%	49.0	15.8	33.2	51.0	0.0	0.0	100.0	
83. How satisfied are you with the following Work/Life programs in	N		0	0	4	0	0	4	6
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	0.0	0.0	0.0	100.0	0.0	0.0	100.0	
84. How satisfied are you with the following Work/Life programs in	N		0	0	4	0	0	4	6
your agency? Elder Care Programs (for example, support groups, speakers)	%	0.0	0.0	0.0	100.0	0.0	0.0	100.0	

Number of Employees Selected: 13

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		36	66	19	12	9	142	NA
organization.	%	70.9	24.4	46.5	14.4	8.2	6.6	100.0	
2. I have enough information to do my job well.	N		34	75	15	15	4	143	NA
2. I have enough information to do my job wen.	%	75.9	23.4	52.5	10.9	10.7	2.5	100.0	
3. I feel encouraged to come up with new and better ways of doing	N		30	61	17	21	13	142	NA
things.	%	61.4	20.5	40.9	13.7	15.9	9.0	100.0	
*4. My work gives me a feeling of personal accomplishment.	N		62	54	9	10	8	143	NA
*4. My work gives me a feeling of personal accompnishment.	%	80.4	43.8	36.6	6.1	7.8	5.7	100.0	
*5. I like the kind of work I do.	N		71	54	3	11	1	140	NA
*3. I like the kind of work I do.	%	89.4	51.6	37.8	1.7	8.2	0.7	100.0	
6. I know what is associated of me on the ich	N		60	57	14	6	6	143	NA
6. I know what is expected of me on the job.	%	81.4	42.4	39.0	10.3	4.2	4.1	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		106	34	2	0	1	143	NA
done.	%	97.6	74.2	23.4	1.7	0.0	0.7	100.0	
Lawrence and the latine for a second and the second below.	N		78	56	7	1	1	143	NA
8. I am constantly looking for ways to do my job better.	%	93.7	54.6	39.1	5.0	0.7	0.7	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		16	49	31	30	16	142	1
to get my job done.	%	46.2	10.3	35.9	22.5	20.5	10.9	100.0	
*10 M 11 1' 11	N		20	55	25	27	14	141	1
*10. My workload is reasonable.	%	52.1	15.1	37.0	19.4	19.3	9.3	100.0	
	N		35	64	13	13	14	139	1
*11. My talents are used well in the workplace.	%	71.6	26.0	45.6	9.0	9.7	9.8	100.0	
	N		74	54	9	2	2	141	1
*12. I know how my work relates to the agency's goals and priorities.	%	90.1	51.9	38.2	6.2	1.9	1.8	100.0	
*12 M	N		82	52	5	1	0	140	1
*13. The work I do is important.	%	95.8	59.7	36.1	3.5	0.7	0.0	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		64	59	12	3	1	139	1
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	88.2	42.6	45.5	9.4	1.8	0.6	100.0	
*15 Margardaman annialia 6 ' C C C	N		61	50	10	8	9	138	5
*15. My performance appraisal is a fair reflection of my performance.	%	81.4	43.9	37.5	6.6	5.5	6.5	100.0	
16 I 111 (11 6 11 11 11	N		73	55	10	3	1	142	1
16. I am held accountable for achieving results.	%	89.6	51.7	37.8	7.6	2.1	0.7	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 203

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	N %	62.3	42 32.7	42 29.6	28 22.0	8 6.9	12 8.9	132 100.0	10
*18. My training needs are assessed.	N %	41.6	15 11.9	44 29.7	34 25.0	32 25.1	11 8.2	136 100.0	5
*19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	N %	78.5	52 40.0	54 38.6	16 11.2	6 4.9	8 5.3	136 100.0	5
*20. The people I work with cooperate to get the job done.	N %	80.7	49 35.7	65 45.0	15 10.9	10 7.2	2 1.2	141 100.0	NA
*21. My work unit is able to recruit people with the right skills.	N %	56.9	34 25.9	42 31.0	35 25.6	15 11.3	9 6.1	135 100.0	8
*22. Promotions in my work unit are based on merit.	N %	54.8	32 24.5	37 30.3	30 24.8	12 9.8	14 10.5	125 100.0	17
*23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	N %	55.4	17 13.3	54 42.1	27 23.3	20 17.6	4 3.7	122 100.0	21
*24. In my work unit, differences in performance are recognized in a meaningful way.	N %	43.2	22 15.6	37 27.6	34 25.1	23 19.4	16 12.4	132 100.0	11
25. Awards in my work unit depend on how well employees perform their jobs.	N %	58.8	34 26.9	42 31.9	27 22.4	12 10.1	11 8.7	126 100.0	16
26. Employees in my work unit share job knowledge with each other.	N %	78.8	57 42.8	54 36.0	12 9.4	9 6.1	8 5.7	140 100.0	2
27. The skill level in my work unit has improved in the past year.	N %	56.6	30 22.4	45 34.2	42 32.1	7 5.2	8 6.1	132 100.0	9
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
28. How would you rate the overall quality of work done by your work unit?	N %	91.0	85 58.8	45 32.2	11 7.7	1 0.7	1 0.7	143 100.0	NA
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.	N %	85.6	49 36.5	69 49.1	10 6.9	7 5.6	3 2.0	138 100.0	4

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 203

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		23	69	17	20	8	137	5
to work processes.	%	66.0	16.8	49.2	13.2	15.5	5.3	100.0	
31. Employees are recognized for providing high quality products and	N		30	61	25	14	7	137	5
services.	%	65.3	20.8	44.5	19.2	10.4	5.0	100.0	
*22 C	N		22	35	38	23	12	130	6
*32. Creativity and innovation are rewarded.	%	40.7	16.3	24.5	30.2	19.9	9.1	100.0	
*22 D '	N		15	35	38	27	9	124	16
*33. Pay raises depend on how well employees perform their jobs.	%	38.7	12.8	25.9	31.6	22.8	7.0	100.0	
34. Policies and programs promote diversity in the workplace (for	N		37	58	24	7	6	132	10
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	71.3	27.5	43.8	18.6	5.5	4.5	100.0	
#05 F 1	N		52	61	19	6	1	139	3
*35. Employees are protected from health and safety hazards on the job.	%	79.8	37.7	42.2	14.0	5.5	0.7	100.0	
*36. My organization has prepared employees for potential security	N		32	73	23	5	7	140	1
threats.	%	73.5	24.3	49.1	17.1	3.9	5.5	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		38	49	27	10	11	135	7
political purposes are not tolerated.	%	63.6	28.9	34.7	20.9	7.9	7.6	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		45	51	24	3	6	129	11
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	73.8	35.2	38.7	19.2	2.4	4.6	100.0	
20 M	N		57	62	12	2	4	137	3
39. My agency is successful at accomplishing its mission.	%	86.6	41.1	45.5	9.0	1.3	3.1	100.0	
40.1	N		54	54	15	9	8	140	NA
40. I recommend my organization as a good place to work.	%	76.1	38.9	37.2	11.7	6.6	5.6	100.0	
41. I believe the results of this survey will be used to make my agency	N		28	42	39	9	9	127	14
a better place to work.	%	53.6	22.8	30.8	31.8	7.8	6.9	100.0	
*42. My supervisor supports my need to balance work and other life	N		69	50	11	7	4	141	1
issues.	%	84.6	50.1	34.6	7.8	5.0	2.6	100.0	
43. My supervisor/team leader provides me with opportunities to	N		50	42	21	18	8	139	3
demonstrate my leadership skills.	%	66.3	35.9	30.4	15.1	13.1	5.6	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		48	51	16	14	12	141	0
are worthwhile.	%	70.9	33.9	37.0	10.9	9.8	8.4	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 203

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		55	44	21	4	3	127	13
representative of all segments of society.	%	77.5	43.2	34.3	17.2	3.2	2.2	100.0	
46. My supervisor/team leader provides me with constructive	N		45	52	17	14	11	139	2
suggestions to improve my job performance.	%	70.1	32.1	38.0	11.6	10.3	7.9	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		45	46	30	9	8	138	2
development.	%	65.4	32.0	33.4	22.7	6.4	5.5	100.0	
40 M	N		67	46	15	5	8	141	NA
48. My supervisor/team leader listens to what I have to say.	%	79.8	47.1	32.8	11.3	3.6	5.3	100.0	
40 M	N		76	42	11	8	4	141	NA
49. My supervisor/team leader treats me with respect.	%	83.8	53.7	30.1	7.8	5.8	2.6	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		62	57	7	10	3	139	NA
me about my performance.	%	86.4	45.0	41.4	4.6	6.9	2.0	100.0	
₩51 T1	N		66	34	21	9	11	141	NA
*51. I have trust and confidence in my supervisor.	%	71.1	46.8	24.3	15.1	6.5	7.3	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		64	40	23	7	7	141	NA
immediate supervisor/team leader?	%	73.4	45.4	28.1	16.9	5.0	4.7	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		29	53	28	16	13	139	1
commitment in the workforce.	%	55.4	20.1	35.3	23.0	11.8	9.8	100.0	
54. My organization's leaders maintain high standards of honesty and	N		41	46	27	9	10	133	7
integrity.	%	62.9	29.9	33.0	22.6	6.7	7.7	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		38	50	31	9	4	132	7
different backgrounds.	%	65.1	28.3	36.8	25.0	6.9	2.9	100.0	
*56. Managers communicate the goals and priorities of the	N		36	60	30	8	6	140	0
organization.	%	67.2	25.5	41.8	23.2	5.2	4.3	100.0	
*57. Managers review and evaluate the organization's progress toward	N		37	58	24	6	5	130	8
meeting its goals and objectives.			27.8	44.7	19.4	4.5	3.6	100.0	

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Sample or Census: Census

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^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		26	61	28	13	10	138	2
example, about projects, goals, needed resources).	%	59.5	17.9	41.6	23.1	10.2	7.2	100.0	
59. Managers support collaboration across work units to accomplish	N		27	58	29	12	9	135	4
work objectives.	%	59.9	19.1	40.8	23.3	10.1	6.7	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		40	45	36	8	8	137	2
directly above your immediate supervisor/team leader?	%	60.7	28.7	32.1	26.8	6.3	6.2	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		45	52	28	8	7	140	0
of. I have a high level of respect for my organization's semior leaders.	%	65.6	31.3	34.3	21.9	6.4	6.1	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		46	56	21	4	4	131	9
02. Semon leaders demonstrate support for Work Ene programs.	%	75.3	34.4	40.9	18.9	3.0	2.8	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		26	51	33	18	11	139	NA
affect your work?	%	53.9	17.9	36.0	25.4	12.8	8.0	100.0	
*64. How satisfied are you with the information you receive from	N		21	63	34	11	11	140	NA
management on what's going on in your organization?	%	58.9	12.9	46.0	25.2	8.7	7.3	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		38	53	24	16	7	138	NA
good job?	%	64.2	26.8	37.4	18.3	12.3	5.2	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		27	54	36	16	6	139	NA
leaders?	%	55.2	18.2	37.0	27.0	13.3	4.5	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		20	28	51	24	15	138	NA
your organization?	%	33.8	15.1	18.6	38.6	17.0	10.6	100.0	
*68. How satisfied are you with the training you receive for your	N		16	56	35	21	11	139	NA
present job?	%	49.1	11.4	37.7	27.2	15.9	7.8	100.0	

^{*}AES prescribed items

Sample or Census: Census

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^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

Very

Percent

Neither

Satisfied nor

		Positive	Satisfied	Satisfied	Dissatisfied	Dissatisfied	Dissatisfied	Total	Judge
	N		42	64	14	11	7	138	NA
69. Considering everything, how satisfied are you with your job?	%	75.7	30.3	45.3	11.4	8.4	4.6	100.0	
70 C	N		31	61	25	14	8	139	NA
70. Considering everything, how satisfied are you with your pay?	%	65.3	21.2	44.2	17.3	11.3	6.1	100.0	
71. Considering everything, how satisfied are you with your	N		39	68	15	9	8	139	NA
organization?	%	74.4	27.1	47.3	11.9	7.4	6.3	100.0	
72. Have you been notified that you are eligible to telework? Telewor means working at a location other than your normal work site during your regular work hours (excludes travel).	rk							N	%
during your regular work nours (excludes traver).	Yes							89	64.5
	No							47	33.4
	110								2.1
	Not c	ure						4	
	Not s Total							3 139	100.0
73. Please select the response below that BEST describes your current teleworking situation:	Total								
· · · · · · · · · · · · · · · · · · ·	Total		nore days per	week.				139	100.0
•	Total	work 3 or n	nore days per v					139 N	100.0
The state of the s	Total I tele I tele	work 3 or n		k.	month.			139 N 7	100.0 % 4.5
	Total I tele I tele I tele	work 3 or n work 1 or 2 work, but n	days per weel no more than 1	k. or 2 days per	month. iled or short-ter	m basis.		139 N 7 42	100.0 % 4.5 30.7
	Total I tele I tele I tele I tele I tele I tele I do I	work 3 or n work 1 or 2 work, but n work very i not teleworl	2 days per weel no more than 1 infrequently, o	k. or 2 days per n an unschedu ve to be physic	lled or short-ter ally present on		aw	139 N 7 42 10	100.0 % 4.5 30.7 7.6
The state of the s	Total I tele I tele I tele I tele I tele I telo I do n Enfon	work 3 or n work 1 or 2 work, but n work very i not teleworl rcement Of	days per weel no more than 1 infrequently, o k because I hav ficers, Park Ra	k. or 2 days per n an unschedu ve to be physic angers, Securi ve technical iss	tled or short-ter ally present on ty Personnel). Sues (e.g., conne	the job (e.g., L		139 N 7 42 10 18	100.0 % 4.5 30.7 7.6 11.6
	I tele I tele I tele I tele I tele I do r Enfor	work 3 or n work 1 or 2 work, but n work very i not telework reement Of not telework oment) that	days per weel no more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me fro	k. or 2 days per n an unschedu ve to be physic angers, Securi ve technical iss om teleworkin	tled or short-ter ally present on ty Personnel). Sues (e.g., conne	the job (e.g., L	uate	N 7 42 10 18 17	100.0 % 4.5 30.7 7.6 11.6 12.5
73. Please select the response below that BEST describes your current teleworking situation:	I tele I tele I tele I tele I do r Enfor I do r of job	work 3 or n work 1 or 2 work, but n work very i not teleworl rement Off ot teleworl owhere I ca	days per weel no more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me frok because I did	k. or 2 days per n an unschedu ve to be physic angers, Securi ve technical iss om teleworkin l not receive a	alled or short-ter ally present on ty Personnel). sues (e.g., conne g. oproval to do so	the job (e.g., L	uate	139 N 7 42 10 18 17	100.0 % 4.5 30.7 7.6 11.6 12.5 1.8

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 203

Percentages are weighted to represent the Agency's population.

Surveys Completed: 143

Response Rate: 70.4%

Do Not Know/

No Basis to

Item

Response

Very

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		N	%
	Yes	71	51.8
	No	54	38.4
	Not available to me	14	9.8
	Total	139	100.0
5. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening quit smoking programs)	5,	N	%
quit smoking programs)	Yes	46	31.9
	No	77	56.5
	Not available to me	16	11.6
	Total	139	100.0
6. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	11	7.2
	No	124	90.3
	Not available to me	3	2.5
	Total	138	100.0
77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	g	N	%
out to the second of the secon	Yes	1	0.6
	No	104	74.3
	Not available to me	34	25.1
	Total	139	100.0
8. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)		N	%
Care i rograms (for example, support groups, speakers)	Yes		0.6
		1	0.0
		100	71 4
	No Not available to me	100 37	71.4 27.9

Sample or Census: Census Number of Employees Selected: 203 Percentages are weighted to represent the Agency's population.

Surveys Completed: 143

Response Rate: 70.4%

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		36	41	18	8	7	110	30
your agency? Telework	%	71.1	31.5	39.6	16.2	6.1	6.5	100.0	
80. How satisfied are you with the following Work/Life programs in	N		47	39	9	2	3	100	40
your agency? Alternative Work Schedules (AWS)	%	86.6	49.2	37.4	8.6	1.7	3.1	100.0	
81. How satisfied are you with the following Work/Life programs in	N		11	35	27	3	3	79	61
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	54.7	13.8	40.9	38.0	3.2	4.1	100.0	
82. How satisfied are you with the following Work/Life programs in	N		6	25	23	1	0	55	83
your agency? Employee Assistance Program (EAP)	%	52.3	11.6	40.7	45.9	1.8	0.0	100.0	
83. How satisfied are you with the following Work/Life programs in	N		0	4	22	1	3	30	110
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	12.8	0.0	12.8	73.6	4.4	9.2	100.0	
84. How satisfied are you with the following Work/Life programs in	N		0	4	22	0	3	29	111
your agency? Elder Care Programs (for example, support groups, speakers)	%	13.4	0.0	13.4	77.4	0.0	9.2	100.0	

Number of Employees Selected: 203

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		10	13	3	5	1	32	NA
organization.	%	72.5	32.4	40.1	8.5	16.3	2.7	100.0	
2. I have enough information to do my job well.	N %	78.9	7 23.0	18 55.9	3 8.4	4 12.7	0 0.0	32 100.0	NA
3. I feel encouraged to come up with new and better ways of doing things.	N %	71.7	14 45.2	9 26.5	3 8.9	4 12.2	2 7.2	32 100.0	NA
*4. My work gives me a feeling of personal accomplishment.	N %	73.1	9 28.8	14 44.3	6 18.8	1 2.7	2 5.4	32 100.0	NA
*5. I like the kind of work I do.	N %		15 48.5	10	2 6.3	4 11.2	1 2.7	32 100.0	NA
6. I know what is expected of me on the job.	N	79.9	12	31.4 13	4	3	0	32	NA
7. When needed I am willing to put in the extra effort to get a job done.	% N %	76.6 97.3	39.7 23 73.1	37.0 8 24.2	13.4 1 2.7	0 0 0.0	0.0 0 0.0	100.0 32 100.0	NA
8. I am constantly looking for ways to do my job better.	N %	97.3	16 52.1	15 45.2	1 2.7	0 0.0	0.0	32 100.0	NA
9. I have sufficient resources (for example, people, materials, budget) to get my job done.	N %	62.7	3 11.3	17 51.3	5 15.7	6 17.5	1 4.1	32 100.0	0
*10. My workload is reasonable.	N %	68.8	5	17 52.0	5	4 12.1	1 3.0	32 100.0	0
*11. My talents are used well in the workplace.	N %	56.6	5	12 40.3	8 24.5	1 3.3	5 15.5	31 100.0	1
*12. I know how my work relates to the agency's goals and priorities.	N %	75.7	12 41.8	11 33.9	3 9.7	3 8.5	2 6.1	31 100.0	1
*13. The work I do is important.	N %	82.1	13 43.2	13 38.9	3 9.8	1 2.7	2 5.4	32 100.0	0
*14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.	N %	94.2	22 68.6	8 25.6	1 2.7	1 3.1	0 0.0	32 100.0	0
*15. My performance appraisal is a fair reflection of my performance.	N %	79.6	11 34.7	14 44.9	3 10.2	2 7.0	1 3.2	31 100.0	1
16. I am held accountable for achieving results.	N %	91.9	14 45.8	15 46.1	2 5.4	1 2.7	0 0.0	32 100.0	0

^{*}AES prescribed items

Sample or Census: Census

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^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	N %	83.2	9 39.5	11 43.7	1 5.4	2 7.2	1 4.2	24 100.0	7
*18. My training needs are assessed.	N %	50.6	5 14.8	11 35.8	9 28.2	4 12.6	3 8.5	32 100.0	0
*19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	N %	90.5	13 42.9	14 47.6	1 3.3	2 6.2	0 0.0	30 100.0	2
*20. The people I work with cooperate to get the job done.	N %	74.2	8 27.6	13 46.6	4 13.3	2 7.8	1 4.7	28 100.0	NA
*21. My work unit is able to recruit people with the right skills.	N %	63.3	7 24.7	11 38.6	7 24.6	4 12.1	0 0.0	29 100.0	2
*22. Promotions in my work unit are based on merit.	N %	63.7	4 13.2	14 50.6	4 14.3	3 10.7	3 11.3	28 100.0	4
*23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	N %	61.6	3 13.6	11 48.0	1 4.1	5 19.6	4 14.8	24 100.0	7
*24. In my work unit, differences in performance are recognized in a meaningful way.	N %	54.3	2 6.7	13 47.6	5 16.8	6 20.6	2 8.3	28 100.0	4
25. Awards in my work unit depend on how well employees perform their jobs.	N %	65.6	5 16.4	14 49.2	6 18.8	1 4.5	3 11.1	29 100.0	3
26. Employees in my work unit share job knowledge with each other.	N %	70.4	11 35.5	11 35.0	6 18.4	2 7.0	1 4.2	31 100.0	1
27. The skill level in my work unit has improved in the past year.	N %	66.1	7 23.2	12 42.8	8 25.4	2 5.7	1 2.9	30 100.0	2
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
28. How would you rate the overall quality of work done by your work unit?	N %	87.4	19 63.9	8 23.5	3 9.8	1 2.8	0 0.0	31 100.0	NA
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.	N %	91.6	10 31.5	19 60.1	2 5.4	1 3.0	0 0.0	32 100.0	0

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^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		6	12	10	2	1	31	1
to work processes.	%	59.7	21.5	38.3	31.8	5.6	2.8	100.0	
31. Employees are recognized for providing high quality products and	N		9	14	5	4	0	32	0
services.	%	72.7	28.7	44.0	16.0	11.3	0.0	100.0	
*22 C	N		10	11	7	1	3	32	0
*32. Creativity and innovation are rewarded.	%	65.5	29.7	35.8	21.8	2.7	10.0	100.0	
*22 D '	N		2	13	7	3	2	27	5
*33. Pay raises depend on how well employees perform their jobs.	%	55.4	8.0	47.3	24.8	11.8	8.1	100.0	
34. Policies and programs promote diversity in the workplace (for	N		7	11	7	0	1	26	6
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	67.7	25.5	42.2	27.3	0.0	5.0	100.0	
	N		17	15	0	0	0	32	0
*35. Employees are protected from health and safety hazards on the job.	%	100.0	54.3	45.7	0.0	0.0	0.0	100.0	
5. My organization has prepared employees for potential security	N		11	14	4	1	1	31	1
threats.	%	82.0	35.9	46.1	12.0	3.2	2.8	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		10	11	2	4	2	29	3
political purposes are not tolerated.	%	73.9	34.9	38.9	5.9	12.7	7.5	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		13	11	1	0	0	25	7
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	95.9	53.4	42.5	4.1	0.0	0.0	100.0	
	N		11	14	5	0	1	31	0
39. My agency is successful at accomplishing its mission.	%	81.3	36.7	44.7	15.8	0.0	2.8	100.0	
	N		14	13	4	1	0	32	NA
40. I recommend my organization as a good place to work.	%	83.7	44.3	39.4	13.6	2.7	0.0	100.0	
41. I believe the results of this survey will be used to make my agency	N		7	12	5	2	2	28	4
a better place to work.	%	68.5	25.8	42.8	16.1	7.7	7.7	100.0	
*42. My supervisor supports my need to balance work and other life	N		15	14	2	1	0	32	0
issues.	%	91.0	47.7	43.3	5.8	3.1	0.0	100.0	
43. My supervisor/team leader provides me with opportunities to	N		9	14	5	1	3	32	0
demonstrate my leadership skills.	%	72.1	29.2	42.9	17.1	2.7	8.1	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		9	12	6	2	1	30	2
are worthwhile.	%	71.1	31.3	39.8	20.2	5.8	2.9	100.0	

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(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		9	13	7	0	0	29	3
representative of all segments of society.	%	74.5	32.1	42.5	25.5	0.0	0.0	100.0	
46. My supervisor/team leader provides me with constructive	N		7	15	6	1	1	30	1
suggestions to improve my job performance.	%	74.4	23.6	50.9	19.3	3.4	2.9	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		9	14	4	3	2	32	0
development.	%	73.8	30.6	43.3	11.3	9.5	5.4	100.0	
40.14	N		12	14	3	3	0	32	NA
48. My supervisor/team leader listens to what I have to say.	%	81.5	38.7	42.9	9.0	9.5	0.0	100.0	
40.14	N		13	13	5	1	0	32	NA
49. My supervisor/team leader treats me with respect.	%	81.1	42.2	38.9	15.7	3.1	0.0	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		14	13	2	2	1	32	NA
me about my performance.	%	86.0	46.7	39.4	5.4	5.4	3.1	100.0	
defeat The second of the secon	N		12	13	4	3	0	32	NA
*51. I have trust and confidence in my supervisor.	%	78.4	37.7	40.7	13.1	8.5	0.0	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		13	13	5	1	0	32	NA
immediate supervisor/team leader?	%	81.5	40.3	41.2	15.8	2.7	0.0	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		6	13	7	5	1	32	0
commitment in the workforce.	%	60.4	18.9	41.5	20.5	16.3	2.7	100.0	
54. My organization's leaders maintain high standards of honesty and	N		9	15	3	5	0	32	0
integrity.	%	76.2	28.2	47.9	8.4	15.4	0.0	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		6	14	7	2	2	31	1
different backgrounds.	%	64.7	20.0	44.7	20.8	7.5	7.0	100.0	
*56. Managers communicate the goals and priorities of the	N		6	18	4	2	2	32	0
organization.	%	75.9	19.4	56.4	11.5	7.2	5.4	100.0	
*57. Managers review and evaluate the organization's progress toward	N		7	17	6	1	1	32	0
meeting its goals and objectives.	%	77.2	22.1	55.1	17.3	2.7	2.7	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 39

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		7	14	3	6	2	32	0
example, about projects, goals, needed resources).	%	66.7	24.0	42.7	8.4	18.0	6.8	100.0	
59. Managers support collaboration across work units to accomplish	N		8	13	3	5	3	32	0
work objectives.	%	67.1	25.2	41.8	8.5	14.9	9.5	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		7	14	9	2	0	32	0
directly above your immediate supervisor/team leader?	%	65.4	22.1	43.3	29.1	5.4	0.0	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		8	14	5	1	4	32	0
101. I have a high level of respect for my organization's senior leaders.	%	68.9	25.1	43.7	15.8	2.7	12.7	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		11	13	4	2	0	30	2
02. Semon leaders demonstrate support for work the programs.	%	80.3	38.8	41.5	12.4	7.2	0.0	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		8	10	9	4	1	32	NA
affect your work?	%	57.3	27.0	30.4	25.9	14.0	2.7	100.0	
*64. How satisfied are you with the information you receive from	N		9	13	3	6	1	32	NA
management on what's going on in your organization?	%	68.9	29.7	39.3	8.9	19.4	2.7	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		10	10	6	5	1	32	NA
good job?	%	62.7	32.4	30.3	18.7	15.4	3.1	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		8	15	4	5	0	32	NA
leaders?	%	71.7	26.5	45.1	12.0	16.4	0.0	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		4	9	11	4	3	31	NA
your organization?	%	42.9	14.4	28.5	34.8	13.0	9.3	100.0	
*68. How satisfied are you with the training you receive for your	N		5	12	5	6	4	32	NA
present job?									

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 39

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

Very

Percent

Neither

Satisfied nor

		Positive	Satisfied	Satisfied	Dissatisfied	Dissatisfied	Dissatisfied	Total	Judge
69. Considering everything, how satisfied are you with your job?	N		11	11	8	1	1	32	NA
69. Considering everything, now saustied are you with your job?	%	69.0	35.5	33.5	25.6	2.7	2.7	100.0	
70. Considering everything, how satisfied are you with your pay?	N		14	10	2	5	1	32	NA
70. Considering everything, now satisfied are you with your pay:	%	74.9	44.6	30.3	6.3	16.2	2.7	100.0	
71. Considering everything, how satisfied are you with your	N		11	13	5	2	1	32	NA
organization?	%	74.7	33.7	41.0	15.7	6.8	2.7	100.0	
72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site	ork								
during your regular work hours (excludes travel).								N	%
	Yes							30	94.2
	No							2	5.8
	Not s							0	0.0
Total									
	Total							32	100.0
		I						32	100.0
73. Please select the response below that BEST describes your curre teleworking situation:		l						32 N	100.0
	nt		nore days per	week.					
	nt I tele	work 3 or n	nore days per v					N	%
	I tele I tele	work 3 or n		k.	month.			N 0	% 0.0
	I tele I tele I tele	work 3 or n work 1 or 2 work, but n	days per weel no more than 1	k. or 2 days per	month. lled or short-ter	m basis.		N 0	% 0.0 5.8
73. Please select the response below that BEST describes your curre teleworking situation:	I tele I tele I tele I tele I tele I tele I do 1	work 3 or n work 1 or 2 work, but n work very i not teleworl	2 days per weel no more than 1 infrequently, o	k. or 2 days per n an unschedu ve to be physic	led or short-ter ally present on		aw	N 0 2 5	% 0.0 5.8 15.7
	I tele I tele I tele I tele I tele Enfo	work 3 or n work 1 or 2 work, but n work very i not teleworl rcement Of	days per weel no more than 1 infrequently, o k because I hav ficers, Park Ra	k. or 2 days per n an unschedu ve to be physic angers, Securit ve technical iss	tled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L		N 0 2 5	% 0.0 5.8 15.7 61.1
	I tele I tele I tele I tele I do n Enfo I do n equip	work 3 or n work 1 or 2 work, but n work very i not telework reement Of not telework oment) that	E days per weel no more than 1 infrequently, o k because I hav ficers, Park Ra k because I hav prevent me fro	k. or 2 days per n an unschedu ve to be physic angers, Securit ve technical iss om teleworkin	tled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L	uate	N 0 2 5 19 1	% 0.0 5.8 15.7 61.1 2.7
	I tele I tele I tele I do 1 Enfo I do 1 equip I do 1	work 3 or n work 1 or 2 work, but n work very i not teleworl rement Ofi not teleworl oment) that not teleworl	days per weel no more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me frok because I did	k. or 2 days per n an unschedu ve to be physic angers, Securit ve technical iss om teleworkin l not receive ap	ally present on ty Personnel). Sues (e.g., conne g. oproval to do so	the job (e.g., L	uate	N 0 2 5 19 1	% 0.0 5.8 15.7 61.1 2.7 5.7

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 39

Response Rate: 82.1%

Do Not Know/

No Basis to

Item

Response

Very

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		${f N}$	%
	Yes	15	44.3
	No	15	49.9
	Not available to me	2	5.8
	Total	32	100.0
5. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening,	,		
quit smoking programs)		N	%
	Yes	11	37.0
	No	20	63.0
	Not available to me	0	0.0
	Total	31	100.0
76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	4	13.1
	No	27	83.8
	Not available to me	1	3.1
	Total	32	100.0
77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting	5	N	%
support groups)	Yes	0	0.0
	No	25	80.0
	Not available to me	6	20.0
	Total	31	100.0
O. Danisa and in the fall and a West of it.			
78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)		N	%
	Yes	0	0.0
	No	26	84.2
	Not available to me	5	15.8
	Total	31	100.0

Sample or Census: Census Number of Employees Selected: 39 Percentages are weighted to represent the Agency's population.

Surveys Completed: 32

Response Rate: 82.1%

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		10	13	4	1	1	29	3
your agency? Telework	%	78.2	34.2	44.0	13.8	4.5	3.5	100.0	
80. How satisfied are you with the following Work/Life programs in	N		13	9	1	0	1	24	8
your agency? Alternative Work Schedules (AWS)	%	91.5	54.0	37.5	4.3	0.0	4.3	100.0	
81. How satisfied are you with the following Work/Life programs in	N		7	9	4	0	0	20	12
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	80.5	34.4	46.2	19.5	0.0	0.0	100.0	
82. How satisfied are you with the following Work/Life programs in	N		3	7	6	0	1	17	15
your agency? Employee Assistance Program (EAP)	%	60.5	18.6	41.9	34.4	0.0	5.0	100.0	
83. How satisfied are you with the following Work/Life programs in	N		0	2	3	0	1	6	26
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	35.2	0.0	35.2	49.8	0.0	15.0	100.0	
84. How satisfied are you with the following Work/Life programs in	N		0	1	5	0	0	6	26
your agency? Elder Care Programs (for example, support groups, speakers)	%	17.6	0.0	17.6	82.4	0.0	0.0	100.0	

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(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		12	42	22	16	5	97	NA
organization.	%	54.9	12.1	42.8	23.0	17.2	4.9	100.0	
2. I have enough information to do my job well.	N		19	48	19	8	2	96	NA
2. I have chough information to do my job wen.	%	69.2	20.0	49.1	19.6	8.3	3.0	100.0	
3. I feel encouraged to come up with new and better ways of doing	N		27	37	17	12	4	97	NA
things.	%	65.2	27.2	37.9	17.5	13.3	4.0	100.0	
*4. My work gives me a feeling of personal accomplishment.	N		25	50	12	5	4	96	NA
4. Why work gives like a recting of personal accomplishment.	%	77.3	26.3	51.0	12.4	6.3	4.0	100.0	
*5. I like the kind of work I do.	N		37	45	8	2	5	97	NA
3. I like the kind of work I do.	%	84.4	37.8	46.6	8.1	1.8	5.6	100.0	
6. I know what is expected of me on the job.	N		38	41	10	5	3	97	NA
o. I know what is expected of the off the job.	%	81.2	39.8	41.3	10.0	4.5	4.3	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		62	32	2	0	1	97	NA
done.	%	96.2	63.9	32.4	2.4	0.0	1.4	100.0	
. I am constantly looking for ways to do my job better.	N		45	40	8	2	1	96	NA
8. I am constantly looking for ways to do my job better.	%	88.7	48.1	40.5	7.8	2.1	1.4	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		11	45	20	17	4	97	0
to get my job done.	%	57.8	10.8	47.0	20.0	17.9	4.4	100.0	
*10. My wouldood is reasonable	N		13	50	15	17	2	97	0
*10. My workload is reasonable.	%	65.8	13.6	52.2	15.1	17.0	2.0	100.0	
*11 Markelanta and mall in the markeland	N		16	40	18	9	14	97	0
*11. My talents are used well in the workplace.	%	56.4	16.2	40.1	19.0	8.7	15.9	100.0	
*10 II	N		36	47	8	4	2	97	0
*12. I know how my work relates to the agency's goals and priorities.	%	85.0	37.4	47.5	9.5	3.8	1.8	100.0	
*12 The model I de in immediate	N		47	39	7	3	1	97	0
*13. The work I do is important.	%	88.3	49.3	39.0	7.6	3.2	0.9	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		7	31	15	27	17	97	0
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	39.8	8.1	31.7	15.1	26.7	18.4	100.0	
*15 M	N		39	37	11	5	5	97	0
*15. My performance appraisal is a fair reflection of my performance.	%	77.5	39.1	38.4	11.1	5.8	5.6	100.0	
16 I am hald accountable for achie in the	N		39	43	10	3	1	96	0
16. I am held accountable for achieving results.	%	85.9	41.2	44.7	9.8	2.9	1.4	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 130

^{**} Sum of responses excluding DNK/NBJ

NATIONAL ENDOWMENT FOR THE ARTS

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation	N		25	30	24	8	2	89	8
without fear of reprisal.	%	60.0	26.9	33.1	27.5	9.9	2.6	100.0	
*18. My training needs are assessed.	N		14	28	29	18	7	96	1
	%	44.0	14.2	29.8	30.3	19.1	6.6	100.0	
*19. In my most recent performance appraisal, I understood what I had	N		30	38	15	8	6	97	0
to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	%	70.3	31.2	39.1	14.7	7.9	7.1	100.0	
*20. The people I work with cooperate to get the job done.	N		29	49	8	4	1	91	NA
20. The people I work with cooperate to get the job dolle.	%	85.4	32.3	53.1	9.2	4.4	1.0	100.0	
*21. My work unit is able to recruit people with the right skills.	N		14	38	26	10	4	92	5
21. My work unit is able to recruit people with the right skins.	%	56.8	15.3	41.5	28.7	9.7	4.7	100.0	
*22. Promotions in my work unit are based on merit.	N		10	26	25	14	11	86	11
·	%	39.9	10.8	29.1	29.2	17.0	13.9	100.0	
*23. In my work unit, steps are taken to deal with a poor performer who	N		5	25	25	13	13	81	15
cannot or will not improve.	%	37.7	6.2	31.5	29.4	16.0	16.9	100.0	
*24. In my work unit, differences in performance are recognized in a	N		8	21	29	14	16	88	9
meaningful way.	%	32.3	8.6	23.7	32.5	16.7	18.6	100.0	
25. Awards in my work unit depend on how well employees perform	N		12	33	29	9	9	92	5
their jobs.	%	47.6	12.5	35.1	32.5	9.9	9.9	100.0	
26. Employees in my work unit share job knowledge with each other.	N		26	43	17	10	1	97	0
20. Employees in my work unit share job knowledge with each other.	%	71.2	25.2	46.0	17.7	10.0	1.1	100.0	
27. The skill level in my work unit has improved in the past year.	N		16	35	30	5	4	90	7
27. The skin level in my work unit has improved in the past year.	%	56.2	17.1	39.1	34.2	5.1	4.5	100.0	
								Item	Do Not Know/
		Percent						Response	No Basis to
		Positive	Very Good	Good	Fair	Poor	Very Poor	Total**	Judge
28. How would you rate the overall quality of work done by your work	N		55	36	5	1	0	97	NA
unit?	%	94.2	56.9	37.3	4.9	0.9	0.0	100.0	
					Neither			Item	Do Not Know/
		Percent	Strongly		Agree nor		Strongly	Response	No Basis to
		Positive	Agree	Agree	Disagree	Disagree	Disagree	Total**	Judge
*29. The workforce has the job-relevant knowledge and skills necessary	N		16	61	14	2	2	95	0
to accomplish organizational goals.	%	80.7	16.0	64.7	14.5	2.5	2.4	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 130

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		11	32	27	13	8	91	3
to work processes.	%	47.1	12.2	34.9	28.8	14.6	9.5	100.0	
31. Employees are recognized for providing high quality products and	N		11	41	22	11	10	95	0
services.	%	53.0	11.2	41.8	22.3	13.5	11.2	100.0	
*22 C	N		11	34	25	8	13	91	4
*32. Creativity and innovation are rewarded.	%	47.6	11.6	36.0	26.8	9.1	16.5	100.0	
*22 D ' 1 1 1 11 1 C 41''1	N		6	15	34	19	16	90	5
*33. Pay raises depend on how well employees perform their jobs.	%	22.6	6.0	16.6	37.4	20.8	19.3	100.0	
34. Policies and programs promote diversity in the workplace (for	N		10	26	30	8	10	84	10
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	43.1	12.3	30.8	34.0	8.9	14.0	100.0	
105 F	N		7	37	25	15	8	92	3
*35. Employees are protected from health and safety hazards on the job.	%	48.1	7.0	41.1	26.8	15.9	9.2	100.0	
6. My organization has prepared employees for potential security	N		5	53	21	7	7	93	1
threats.	%	62.0	5.0	57.0	22.5	7.2	8.2	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		11	30	32	6	10	89	6
political purposes are not tolerated.	%	45.7	12.5	33.2	36.7	6.3	11.3	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		15	41	15	7	5	83	12
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	66.3	17.8	48.5	18.7	8.1	6.9	100.0	
20.16	N		36	44	11	2	1	94	0
39. My agency is successful at accomplishing its mission.	%	84.3	37.5	46.8	12.5	1.8	1.4	100.0	
40.1	N		27	38	24	4	2	95	NA
40. I recommend my organization as a good place to work.	%	66.2	27.6	38.6	27.5	4.1	2.2	100.0	
41. I believe the results of this survey will be used to make my agency	N		10	21	26	13	14	84	11
a better place to work.	%	36.3	11.6	24.7	31.6	14.9	17.2	100.0	
*42. My supervisor supports my need to balance work and other life	N		50	29	9	3	2	93	1
issues.	%	84.7	52.7	32.0	10.4	2.9	1.9	100.0	
43. My supervisor/team leader provides me with opportunities to	N		36	27	14	11	5	93	2
demonstrate my leadership skills.	%	65.7	36.9	28.8	15.0	13.9	5.4	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		33	36	13	7	5	94	1
are worthwhile.	%	73.7	34.3	39.4	13.0	8.3	5.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 130

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		36	33	13	5	1	88	7
representative of all segments of society.	%	78.3	40.3	38.0	15.1	5.6	1.0	100.0	
46. My supervisor/team leader provides me with constructive	N		29	39	12	8	5	93	2
suggestions to improve my job performance.	%	72.2	30.4	41.8	13.6	9.3	4.9	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		34	30	16	7	5	92	2
development.	%	68.4	36.0	32.5	19.1	7.0	5.4	100.0	
40 M	N		46	34	11	4	0	95	NA
48. My supervisor/team leader listens to what I have to say.	%	84.6	48.4	36.3	10.6	4.8	0.0	100.0	
40 M	N		51	32	6	4	2	95	NA
49. My supervisor/team leader treats me with respect.	%	87.4	53.4	34.0	5.9	4.8	1.9	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		42	44	5	3	0	94	NA
me about my performance.	%	91.0	44.2	46.9	6.1	2.8	0.0	100.0	
W. 1 II	N		43	26	17	6	3	95	NA
*51. I have trust and confidence in my supervisor.	%	72.7	44.1	28.6	17.3	7.3	2.8	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		48	28	11	5	2	94	NA
immediate supervisor/team leader?	%	80.8	49.9	30.9	10.9	6.3	2.0	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		7	24	19	26	16	92	2
commitment in the workforce.	%	32.8	7.5	25.3	19.0	28.8	19.4	100.0	
54. My organization's leaders maintain high standards of honesty and	N		9	34	24	11	11	89	5
integrity.	%	46.5	9.2	37.4	27.8	12.7	12.9	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		9	51	14	7	4	85	9
different backgrounds.	%	70.1	10.3	59.8	15.8	9.2	4.9	100.0	
*56. Managers communicate the goals and priorities of the	N		10	43	20	12	8	93	1
organization.	%	56.4	9.7	46.7	20.3	14.7	8.6	100.0	
*57. Managers review and evaluate the organization's progress toward	N		9	44	19	6	8	86	8
meeting its goals and objectives.	%	59.7	9.5	50.2	22.8	8.2	9.2	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 130

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		10	26	24	17	12	89	5
example, about projects, goals, needed resources).	%	39.5	10.3	29.1	26.5	20.6	13.3	100.0	
59. Managers support collaboration across work units to accomplish	N		10	36	25	10	8	89	5
work objectives.	%	49.7	10.1	39.6	27.9	13.9	8.4	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		21	25	22	10	9	87	7
directly above your immediate supervisor/team leader?	%	53.2	23.6	29.6	24.2	11.9	10.8	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		13	17	31	12	19	92	2
101. I have a high level of respect for my organization's semior leaders.	%	31.2	13.6	17.6	33.2	15.2	20.5	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		8	25	24	9	12	78	16
02. Semon leaders demonstrate support for work the programs.	%	40.8	9.4	31.4	30.6	12.6	16.0	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		13	32	24	19	6	94	NA
affect your work?	%	45.9	12.8	33.1	26.5	20.0	7.6	100.0	
*64. How satisfied are you with the information you receive from	N		9	25	23	22	15	94	NA
management on what's going on in your organization?	%	35.2	8.7	26.5	24.3	23.0	17.6	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		17	36	21	14	6	94	NA
good job?	%	55.2	16.9	38.4	21.5	16.7	6.5	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		5	28	26	23	12	94	NA
leaders?	%	33.8	4.6	29.2	26.5	25.9	13.8	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		8	15	35	16	20	94	NA
your organization?	%	23.6	8.1	15.5	37.4	15.7	23.3	100.0	
*68. How satisfied are you with the training you receive for your	N		9	36	32	12	5	94	NA
present job?	%	47.8	9.1	38.7	33.8	13.5	4.8	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 130

Percentages are weighted to represent the Agency's population.

Surveys Completed: 97 Response Rate: 74.6%

^{**} Sum of responses excluding DNK/NBJ

NATIONAL ENDOWMENT FOR THE ARTS

Very

Percent

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Neither

Satisfied nor

No			Positive	Satisfied	Satisfied	Dissatisfied	Dissatisfied	Dissatisfied	Total	Judge
No 12.2 23.2 48.9 11.3 3.0 100.0 10.0 13.3 3.4 NA NA 10.0	*60. Considering eventhing how estisfied are very with your ich?	N		21	47	11	11	3	93	NA
71. Considering everything, how satisfied are you with your Pay? N	*69. Considering everything, now satisfied are you with your job?	%	73.2	22.2	50.9	10.6	13.3	3.0	100.0	
71. Considering everything, how satisfied are you with your or which is a state of the second programment of the second pr	\$70. Concidering everything how satisfied are you with your pay?	N		23	48	9	11	3	94	NA
72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel). Yes		%	74.4	24.4	50.1	9.9	12.5	3.2	100.0	
72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel). Yes		N		20	42	18		1		NA
means working at a location other than your normal work site during your regular work hours (excludes travel). Yes No No No Sotsure Total To	organization?	%	64.0	20.6	43.4	20.4	14.7	1.0	100.0	
Yes 56.8 No 29 31.3 Not sure 11 119 Total 94 100.0 73. Please select the response below that BEST describes your current teleworking situation: I telework 3 or more days per week. 1 1.0 I telework 1 or 2 days per week. 8 8.5 I telework, but no more than 1 or 2 days per month. 10 9.8 I telework because I have to be physically present on the job (e.g., Law 8 8.6 Enforcement Officers, Park Rangers, Security Personnel). I do not telework because I have to be physically present on the job (e.g., Law 8 8.6 Enforcement Officers, Park Rangers, Security Personnel). I do not telework because I have technical issues (e.g., connectivity, inadequate equipment) that prevent me from teleworking. I do not telework because I did not receive approval to do so, even though I have the kind of job where I can telework. I do not telework because I choose not to telework. 20 22.4	means working at a location other than your normal work site	·k							N	0/
No No sure 1 1 1 1.9 Total 1 1.9 Total 1 1.9 Total 1 1.9 Total 1 1.0 Total 1 1	during your regular work hours (excludes travel).									
Not sure 11 11.9 Total 11.9 73. Please select the response below that BEST describes your current teleworking situation: I telework 3 or more days per week.										
73. Please select the response below that BEST describes your current teleworking situation: Itelework 3 or more days per week. 1 1.0 Itelework 1 or 2 days per week. 1 1.0 Itelework, but no more than 1 or 2 days per month. 10 9.8 Itelework very infrequently, on an unscheduled or short-term basis. 31 32.9 Ido not telework because I have to be physically present on the job (e.g., Law Enforcement Officers, Park Rangers, Security Personnel). Ido not telework because I have technical issues (e.g., connectivity, inadequate equipment) that prevent me from teleworking. Ido not telework because I did not receive approval to do so, even though I have the kind of job where I can telework. Ido not telework because I choose not to telework. 20 22.4										
73. Please select the response below that BEST describes your current teleworking situation: Itelework 3 or more days per week.										
I telework 1 or 2 days per week. I telework, but no more than 1 or 2 days per month. I telework very infrequently, on an unscheduled or short-term basis. I do not telework because I have to be physically present on the job (e.g., Law Enforcement Officers, Park Rangers, Security Personnel). I do not telework because I have technical issues (e.g., connectivity, inadequate equipment) that prevent me from teleworking. I do not telework because I did not receive approval to do so, even though I have the kind of job where I can telework. I do not telework because I choose not to telework.	*	t							N	%
I telework, but no more than 1 or 2 days per month. I telework very infrequently, on an unscheduled or short-term basis. I do not telework because I have to be physically present on the job (e.g., Law Enforcement Officers, Park Rangers, Security Personnel). I do not telework because I have technical issues (e.g., connectivity, inadequate equipment) that prevent me from teleworking. I do not telework because I did not receive approval to do so, even though I have the kind of job where I can telework. I do not telework because I choose not to telework.		I tele	work 3 or n	nore days per v	week.				1	1.0
I telework very infrequently, on an unscheduled or short-term basis. I do not telework because I have to be physically present on the job (e.g., Law Enforcement Officers, Park Rangers, Security Personnel). I do not telework because I have technical issues (e.g., connectivity, inadequate equipment) that prevent me from teleworking. I do not telework because I did not receive approval to do so, even though I have the kind of job where I can telework. I do not telework because I choose not to telework. 20 22.4		I tele	work 1 or 2	days per weel	ζ.				8	8.5
I do not telework because I have to be physically present on the job (e.g., Law Enforcement Officers, Park Rangers, Security Personnel). I do not telework because I have technical issues (e.g., connectivity, inadequate equipment) that prevent me from teleworking. I do not telework because I did not receive approval to do so, even though I have the kind of job where I can telework. I do not telework because I choose not to telework. 20 22.4		I tele	work, but n	o more than 1	or 2 days per	month.			10	0.8
Enforcement Officers, Park Rangers, Security Personnel). I do not telework because I have technical issues (e.g., connectivity, inadequate equipment) that prevent me from teleworking. I do not telework because I did not receive approval to do so, even though I have the kind of job where I can telework. I do not telework because I choose not to telework. 20 22.4		I tele	work very i	nfrequently, or	n an unschedu	led or short-ter	m basis.		31	7.0
equipment) that prevent me from teleworking. I do not telework because I did not receive approval to do so, even though I have the kind 13 13.2 of job where I can telework. I do not telework because I choose not to telework. 20 22.4										
of job where I can telework. I do not telework because I choose not to telework. 20 22.4						* -	the job (e.g., L	aw	8	32.9
		Enfor I do r	rcement Of not teleworl	ficers, Park Ra k because I hav	ngers, Securit e technical iss	y Personnel). sues (e.g., connec	•			32.9 8.6
Total 94 100.0		Enfor I do r equip I do r	rcement Off not telework oment) that not telework	ficers, Park Ra	ngers, Securit re technical iss om teleworking	y Personnel). rues (e.g., connec g.	ctivity, inadequ	ıate	3	32.9 8.6 3.6
		Enfor I do r equip I do r of job	rcement Off not telework oment) that not telework o where I ca	ficers, Park Ra	ingers, Securit re technical iss om teleworkin not receive ap	y Personnel). ues (e.g., conneg g. oproval to do so	ctivity, inadequ	ıate	3 13	32.9 8.6 3.6 13.2

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 130

Percentages are weighted to represent the Agency's population.

Surveys Completed: 97

Response Rate: 74.6%

Do Not Know/

No Basis to

Item

Response

Very

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		N	%
	Yes	50	54.3
	No	41	41.9
	Not available to me	3	3.7
	Total	94	100.0
5. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening	,		0.4
quit smoking programs)		N	%
	Yes	8	8.8
	No	73	78.9
	Not available to me	12	12.3
	Total	93	100.0
76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	4	4.3
	No	87	94.2
	Not available to me	1	1.5
	Total	92	100.0
77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting	Ţ.	N	%
support groups)	Yes	0	0.0
	No	73	78.2
	Not available to me	20	21.8
	Total	93	100.0
De company in the fall and a West of its annual Club			
78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)		N	%
	Yes	0	0.0
	No	75	79.0
	Not available to me	18	21.0
	Total	93	100.0

Sample or Census: Census Number of Employees Selected: 130 Percentages are weighted to represent the Agency's population.

Surveys Completed: 97

Response Rate: 74.6%

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		14	29	17	10	3	73	21
your agency? Telework	%	58.3	18.5	39.8	21.9	16.2	3.6	100.0	
80. How satisfied are you with the following Work/Life programs in	N		22	34	14	3	1	74	19
your agency? Alternative Work Schedules (AWS)	%	74.0	28.4	45.6	20.9	3.9	1.2	100.0	
1. How satisfied are you with the following Work/Life programs in	N		1	11	22	8	2	44	50
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	26.5	1.8	24.7	51.2	18.3	4.0	100.0	
82. How satisfied are you with the following Work/Life programs in	N		0	9	24	5	0	38	55
your agency? Employee Assistance Program (EAP)	%	23.4	0.0	23.4	63.8	12.8	0.0	100.0	
83. How satisfied are you with the following Work/Life programs in	N		0	1	20	2	4	27	67
your agency? Child Care Programs (for example, daycare,	%	3.7	0.0	3.7	76.2	7.1	13.0	100.0	
parenting classes, parenting support groups)									
84. How satisfied are you with the following Work/Life programs in	N		0	1	22	1	0	24	70
your agency? Elder Care Programs (for example, support groups, speakers)	%	4.1	0.0	4.1	91.8	4.1	0.0	100.0	

Number of Employees Selected: 130

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		25	63	16	9	3	116	NA
organization.	%	76.0	22.3	53.7	14.1	7.2	2.7	100.0	
2. I have enough information to do my job well.	N		32	60	19	3	2	116	NA
2. I have chough information to do my job wen.	%	80.5	27.9	52.6	15.1	2.6	1.7	100.0	
3. I feel encouraged to come up with new and better ways of doing	N		37	49	16	11	3	116	NA
things.	%	74.0	32.7	41.3	13.5	10.0	2.5	100.0	
*4. My work gives me a feeling of personal accomplishment.	N		43	48	21	3	1	116	NA
4. My work gives me a reening of personal accomplishment.	%	79.1	36.1	42.9	17.5	2.5	0.9	100.0	
*5. I like the kind of work I do.	N		49	45	18	3	1	116	NA
3. I like the killd of work I do.	%	81.7	40.9	40.9	15.0	2.4	0.9	100.0	
6. I know what is expected of me on the job.	N		38	62	11	4	0	115	NA
o. I know what is expected of the on the job.	%	87.7	32.5	55.1	9.0	3.3	0.0	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		78	34	2	0	0	114	NA
done.	%	98.2	69.4	28.8	1.8	0.0	0.0	100.0	
. I am constantly looking for ways to do my job better.	N		49	53	12	1	1	116	NA
8. I am constantly looking for ways to do my job better.	%	88.3	41.6	46.7	10.0	0.9	0.9	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		17	52	25	18	4	116	0
to get my job done.	%	61.0	14.6	46.4	21.1	14.4	3.4	100.0	
*10 M	N		18	59	22	15	2	116	0
*10. My workload is reasonable.	%	68.1	15.5	52.6	18.4	12.0	1.5	100.0	
*11 M ()	N		25	51	21	15	4	116	0
*11. My talents are used well in the workplace.	%	66.2	22.3	43.9	18.1	12.1	3.6	100.0	
*10.11	N		46	55	8	3	3	115	1
*12. I know how my work relates to the agency's goals and priorities.	%	88.1	40.9	47.2	6.8	2.7	2.4	100.0	
*12 TI 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	N		53	51	5	2	3	114	1
*13. The work I do is important.	%	91.6	47.8	43.7	4.3	1.6	2.6	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		6	30	27	29	21	113	1
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	32.5	5.3	27.3	23.1	25.7	18.7	100.0	
*15 M	N		36	58	14	5	3	116	0
*15. My performance appraisal is a fair reflection of my performance.	%	81.5	31.7	49.8	11.5	4.5	2.5	100.0	
16 I am hald accountable for achie '	N		40	59	17	0	0	116	0
16. I am held accountable for achieving results.	%	85.6	35.1	50.4	14.4	0.0	0.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 146

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	N %	62.9	30 26.8	41 36.1	33 29.4	6 5.0	3 2.6	113 100.0	3
^	N	02.7	16	32	36	24	4	112	3
*18. My training needs are assessed.	%	43.2	14.9	28.3	31.6	21.2	3.9	100.0	
*19. In my most recent performance appraisal, I understood what I had	N	77. o	27	59	12	9	4	111	3
to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	%	77.2	24.5	52.7	10.5	8.7	3.6	100.0	
*20. The people I work with cooperate to get the job done.	N		48	40	6	2	0	96	NA
20. The people I work with cooperate to get the job done.	%	91.5	49.7	41.9	6.4	2.0	0.0	100.0	
*21. My work unit is able to recruit people with the right skills.	N		23	42	30	10	3	108	7
21. My work unit is able to recruit people with the right skins.	%	61.4	21.6	39.8	27.4	8.7	2.5	100.0	
*22. Promotions in my work unit are based on merit.	N		15	46	25	10	6	102	13
22. Fromotions in my work unit are based on ment.	%	61.2	15.0	46.2	23.9	9.3	5.7	100.0	
*23. In my work unit, steps are taken to deal with a poor performer who	N		12	29	38	14	7	100	15
cannot or will not improve.	%	42.3	12.5	29.8	37.7	13.3	6.7	100.0	
*24. In my work unit, differences in performance are recognized in a	N		12	48	28	12	4	104	11
meaningful way.	%	57.5	11.3	46.1	26.5	12.3	3.7	100.0	
25. Awards in my work unit depend on how well employees perform	N		17	55	25	6	1	104	10
their jobs.	%	69.1	16.1	53.0	24.3	5.6	1.0	100.0	
26 F 1 2 1 2 1 1 1 1 24 1 4	N		42	55	12	2	4	115	0
26. Employees in my work unit share job knowledge with each other.	%	84.6	36.8	47.8	10.2	1.6	3.6	100.0	
27 TH 11H 1: 1 '41 ' 1' 4 '	N		23	50	32	4	2	111	4
27. The skill level in my work unit has improved in the past year.	%	66.5	21.6	44.9	28.1	3.6	1.7	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
28. How would you rate the overall quality of work done by your work	N		80	31	4	1	0	116	NA
unit?	%	95.6	70.1	25.6	3.5	0.9	0.0	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*29. The workforce has the job-relevant knowledge and skills necessary	N		28	64	19	0	2	113	2
to accomplish organizational goals.	%	81.2	24.8	56.4	17.1	0.0	1.7	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 146

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		15	52	28	11	6	112	3
to work processes.	%	61.1	13.5	47.6	24.7	9.1	5.2	100.0	
31. Employees are recognized for providing high quality products and	N		33	45	20	7	4	109	6
services.	%	71.9	30.5	41.4	18.3	6.2	3.6	100.0	
*22 Cusativity and impossion are revealed	N		19	46	25	12	6	108	7
*32. Creativity and innovation are rewarded.	%	61.0	18.7	42.3	21.9	11.8	5.3	100.0	
*33. Pay raises depend on how well employees perform their jobs.	N		7	28	40	12	9	96	18
"55. Pay raises depend on now wen employees perform their jobs.	%	38.8	8.0	30.8	40.4	11.8	9.0	100.0	
34. Policies and programs promote diversity in the workplace (for	N		13	41	31	14	4	103	12
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	52.8	12.0	40.8	29.5	13.9	3.9	100.0	
*25 E 1	N		14	47	35	9	6	111	3
*35. Employees are protected from health and safety hazards on the job.	%	54.5	13.2	41.3	31.2	8.5	5.7	100.0	
*36. My organization has prepared employees for potential security	N		14	42	36	14	3	109	6
threats.	%	52.3	12.6	39.6	31.9	13.3	2.6	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		21	48	22	12	4	107	7
political purposes are not tolerated.	%	64.8	20.1	44.7	20.5	11.3	3.5	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		24	52	16	5	2	99	16
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	76.9	24.5	52.5	15.8	5.3	2.0	100.0	
	N		48	52	9	2	1	112	2
39. My agency is successful at accomplishing its mission.	%	89.5	43.4	46.1	7.9	1.7	0.9	100.0	
40.1	N		44	45	21	3	1	114	NA
40. I recommend my organization as a good place to work.	%	78.7	38.0	40.7	18.1	2.3	0.9	100.0	
41. I believe the results of this survey will be used to make my agency	N		20	33	33	16	2	104	11
a better place to work.	%	50.8	19.3	31.5	32.6	14.7	1.9	100.0	
*42. My supervisor supports my need to balance work and other life	N		51	48	12	2	1	114	0
issues.	%	87.6	45.5	42.1	9.9	1.6	0.9	100.0	
43. My supervisor/team leader provides me with opportunities to	N		34	52	14	5	7	112	2
demonstrate my leadership skills.	%	77.2	29.8	47.3	12.0	4.6	6.3	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		28	54	17	9	4	112	1
are worthwhile.	%	73.6	25.4	48.2	14.2	8.6	3.6	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 146

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		31	44	28	4	2	109	5
representative of all segments of society.	%	69.0	28.4	40.6	25.4	3.6	1.9	100.0	
46. My supervisor/team leader provides me with constructive	N		29	44	29	9	3	114	0
suggestions to improve my job performance.	%	64.7	25.9	38.7	23.8	8.8	2.8	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		36	49	17	6	2	110	2
development.	%	78.1	33.5	44.6	14.7	5.2	1.9	100.0	
40 Mar	N		47	45	16	4	1	113	NA
48. My supervisor/team leader listens to what I have to say.	%	81.2	41.1	40.1	13.9	4.0	0.9	100.0	
40.34	N		57	38	9	6	2	112	NA
49. My supervisor/team leader treats me with respect.	%	85.0	49.7	35.3	7.8	5.4	1.7	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		40	48	12	10	3	113	NA
me about my performance.	%	77.2	34.9	42.3	10.5	9.5	2.8	100.0	
	N		45	42	15	4	6	112	NA
*51. I have trust and confidence in my supervisor.	%	78.0	39.4	38.6	13.0	3.7	5.3	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		57	40	10	5	2	114	NA
immediate supervisor/team leader?	%	84.6	49.4	35.2	9.4	4.3	1.7	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		16	48	22	15	8	109	2
commitment in the workforce.	%	59.8	13.9	45.9	19.4	13.6	7.1	100.0	
54. My organization's leaders maintain high standards of honesty and	N		37	39	21	6	2	105	5
integrity.	%	72.7	36.0	36.7	19.6	5.7	2.0	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		31	42	28	2	2	105	6
different backgrounds.	%	69.3	28.3	41.0	26.9	2.0	1.9	100.0	
*56. Managers communicate the goals and priorities of the	N		19	43	30	9	7	108	2
organization.	%	57.8	16.3	41.5	27.6	8.2	6.4	100.0	
*57. Managers review and evaluate the organization's progress toward	N		17	43	30	6	6	102	5

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 146

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		14	39	26	16	10	105	6
example, about projects, goals, needed resources).	%	50.4	12.6	37.8	24.6	14.9	10.1	100.0	
59. Managers support collaboration across work units to accomplish	N		15	45	26	13	7	106	3
work objectives.	%	56.3	13.5	42.9	24.2	13.0	6.4	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		36	42	19	2	4	103	9
directly above your immediate supervisor/team leader?	%	76.0	34.3	41.7	18.7	1.7	3.6	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders	N		28	48	19	10	5	110	2
. I have a high level of respect for my organization's senior leaders.	%	69.4	24.1	45.4	17.4	8.9	4.2	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		19	41	32	2	2	96	16
oz. Senior leaders demonstrate support for Work Ene programs.	%	63.7	21.2	42.5	32.4	1.9	2.0	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		24	54	20	12	1	111	NA
affect your work?	%	70.1	22.3	47.7	18.1	10.9	0.9	100.0	
*64. How satisfied are you with the information you receive from	N		17	45	20	22	5	109	NA
management on what's going on in your organization?	%	56.9	15.6	41.3	18.5	20.1	4.5	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		28	48	21	9	5	111	NA
good job?	%	68.4	24.8	43.6	19.2	7.8	4.6	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		16	43	33	14	5	111	NA
leaders?	%	54.0	14.3	39.7	29.1	12.5	4.4	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		11	34	36	17	12	110	NA
your organization?	%	41.8	10.3	31.4	32.7	14.6	10.9	100.0	
*68. How satisfied are you with the training you receive for your	N		14	53	34	7	2	110	NA

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 146

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

Neither

		Percent Positive	Very Satisfied	Satisfied	Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Response Total	No Basis to Judge
*69. Considering everything, how satisfied are you with your job?	N		36	53	17	3	2	111	NA
ob. Considering everything, now substitute the your your job.	%	80.3	32.5	47.9	15.2	2.6	1.9	100.0	
*70. Considering everything, how satisfied are you with your pay?	N		31	47	14	14	4	110	NA
	%	70.8	29.0	41.8	13.6	12.0	3.7	100.0	
71. Considering everything, how satisfied are you with your	N		32	51	22	3	2	110	NA
organization?	%	75.6	29.2	46.4	19.8	2.7	1.9	100.0	
72. Have you been notified that you are eligible to telework? Telewo means working at a location other than your normal work site during your regular work hours (excludes travel).	rk							N	%
during your regular work nours (exerudes duver).	Yes							74	67.7
	No							31	27.4
	Not s	nre						5	4.9
		uic							7.2
	Total	l						110	100.0
73. Please select the response below that BEST describes your current teleworking situation:		l						110 N	100.0
· · · · · · · · · · · · · · · · · · ·	ıt		nore days per	week.					
•	ıt I tele	work 3 or n	nore days per v					N	%
•	I tele I tele	work 3 or n work 1 or 2		k.	month.			N 2	% 1.9
	I tele I tele I tele	work 3 or n work 1 or 2 work, but n	days per weel no more than 1	k. or 2 days per	month. led or short-ter	m basis.		N 2 27	% 1.9 26.3
	I tele I tele I tele I tele I tele I tele I do i	work 3 or n work 1 or 2 work, but n work very i not telework	days per weel no more than 1 infrequently, o	k. or 2 days per n an unschedu ve to be physic	led or short-ter ally present on		aw	N 2 27 3	% 1.9 26.3 2.5
	I tele I tele I tele I tele I tele I do 1 Enfo	work 3 or n work 1 or 2 work, but n work very i not telework rcement Off not telework	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra	k. or 2 days per n an unschedu ve to be physic angers, Securit ve technical iss	led or short-ter ally present on y Personnel). ues (e.g., conne	the job (e.g., L		N 2 27 3 28	% 1.9 26.3 2.5 24.1
	I tele I tele I tele I tele I do n Enfo I do n equip	work 3 or n work 1 or 2 work, but n work very i not telework reement Off not telework oment) that	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra k because I hav prevent me fro	k. or 2 days per n an unschedu ve to be physic angers, Securit ve technical iss om teleworkin	led or short-ter ally present on y Personnel). ues (e.g., conne	the job (e.g., L	ıate	N 2 27 3 28 10	9% 1.9 26.3 2.5 24.1 9.1
· · · · · · · · · · · · · · · · · · ·	I tele I tele I tele I tele I do n Enfo I do n equip I do n of jol	work 3 or n work 1 or 2 work, but n work very i not telework reement Off not telework oment) that not telework	days per weel to more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me frok because I did	k. or 2 days per n an unschedu ve to be physic angers, Securit ve technical iss om teleworkin l not receive ap	led or short-ter ally present on ty Personnel). nues (e.g., conne g. oproval to do so	the job (e.g., L	ıate	N 2 27 3 28 10 3	1.9 26.3 2.5 24.1 9.1 2.8

*AES prescribed items Sample or Census: Census Number of Employees Selected: 146 Percentages are weighted to represent the Agency's population. Surveys Completed: 116

Response Rate: 79.5%

Do Not Know/

Item

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		N	%
	Yes	43	39.6
	No	57	52.3
	Not available to me	10	8.1
	Total	110	100.0
75. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening quit smoking programs)	<u>,</u>	N	%
	Yes	21	18.8
	No	84	76.5
	Not available to me	5	4.7
	Total	110	100.0
76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	10	8.9
	No	93	84.7
	Not available to me	7	6.3
	Total	110	100.0
77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	g	N	%
support groups)	Yes	0	0.0
	No	92	85.0
	Not available to me	17	15.0
	Total	109	100.0
8. Do you participate in the following Work/Life programs? Elder			
Care Programs (for example, support groups, speakers)		N	%
	Yes	5	4.5
	No	90	82.5
	Not available to me	15	13.0
	Total	110	100.0

Sample or Census: Census Number of Employees Selected: 146 Percentages are weighted to represent the Agency's population.

Surveys Completed: 116

Response Rate: 79.5%

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		28	32	20	7	1	88	23
your agency? Telework	%	68.7	32.5	36.2	22.3	7.8	1.2	100.0	
80. How satisfied are you with the following Work/Life programs in	N		39	26	15	2	0	82	28
your agency? Alternative Work Schedules (AWS)	%	78.4	46.6	31.8	19.4	2.2	0.0	100.0	
1. How satisfied are you with the following Work/Life programs in	N		12	24	27	4	0	67	43
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	53.1	18.1	35.0	40.9	6.0	0.0	100.0	
82. How satisfied are you with the following Work/Life programs in	N		10	14	25	1	1	51	59
your agency? Employee Assistance Program (EAP)	%	47.8	20.0	27.8	48.5	1.7	2.0	100.0	
83. How satisfied are you with the following Work/Life programs in	N		0	2	26	2	2	32	78
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	6.9	0.0	6.9	81.0	4.8	7.3	100.0	
84. How satisfied are you with the following Work/Life programs in	N		2	6	27	1	0	36	74
your agency? Elder Care Programs (for example, support groups, speakers)	%	22.6	4.9	17.7	75.0	2.3	0.0	100.0	

Number of Employees Selected: 146

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(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		64	168	78	53	19	382	NA
organization.	%	58.8	16.4	42.4	20.8	14.7	5.6	100.0	
2. I have enough information to do my job well.	N		76	196	64	44	4	384	NA
2. I have chough information to do my job wen.	%	69.1	19.6	49.6	17.7	12.0	1.2	100.0	
3. I feel encouraged to come up with new and better ways of doing	N		76	136	90	63	19	384	NA
things.	%	53.3	19.4	33.9	24.3	17.2	5.2	100.0	
*4. My work gives me a feeling of personal accomplishment.	N		103	162	72	30	15	382	NA
4. My work gives me a reening of personal accompnishment.	%	67.2	25.7	41.5	20.0	8.6	4.2	100.0	
*5. I like the kind of work I do.	N		156	159	45	16	8	384	NA
3. I like the kind of work I do.	%	81.4	40.4	41.0	12.2	4.2	2.3	100.0	
6. I know what is expected of me on the job.	N		132	191	39	19	2	383	NA
6. I know what is expected of the on the job.	%	84.2	34.8	49.4	10.5	4.8	0.5	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		241	122	14	4	2	383	NA
done.	%	94.4	61.4	32.9	4.0	1.1	0.6	100.0	
. I am constantly looking for ways to do my job better.	N		179	156	39	6	3	383	NA
8. I am constantly looking for ways to do my job better.	%	87.0	45.7	41.4	10.4	1.7	0.9	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		44	163	84	70	23	384	0
to get my job done.	%	53.0	11.7	41.3	22.8	18.3	5.9	100.0	
*10 M 11 1' 11	N		44	211	65	46	16	382	0
*10. My workload is reasonable.	%	67.5	11.5	56.0	16.9	11.6	4.0	100.0	
***************************************	N		58	168	68	53	28	375	6
*11. My talents are used well in the workplace.	%	59.4	15.5	43.8	17.8	14.4	8.4	100.0	
*10.11	N		110	222	34	8	7	381	2
*12. I know how my work relates to the agency's goals and priorities.	%	87.3	27.6	59.7	8.7	2.2	1.8	100.0	
*12 TI 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	N		171	165	37	3	3	379	2
*13. The work I do is important.	%	88.7	44.3	44.4	9.8	0.8	0.7	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		103	175	45	39	19	381	3
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	73.3	26.9	46.4	11.4	10.4	4.9	100.0	
*15 Manual Communication of the Communication of th	N		89	192	53	27	17	378	5
*15. My performance appraisal is a fair reflection of my performance.	%	73.3	22.9	50.4	14.9	6.7	5.0	100.0	
16 I am hald accountable for a big 1	N		107	201	51	13	4	376	4
16. I am held accountable for achieving results.	%	81.4	27.2	54.2	14.1	3.1	1.4	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 749

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

NATIONAL GALLERY OF ART

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation	N		55	145	85	56	28	369	14
without fear of reprisal.	%	53.5	14.0	39.5	23.7	14.7	8.0	100.0	
*18. My training needs are assessed.	N		38	121	124	68	25	376	6
	%	42.0	9.8	32.2	32.9	17.6	7.5	100.0	
*19. In my most recent performance appraisal, I understood what I had	N		80	193	56	34	12	375	6
to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	%	72.1	21.1	51.0	14.9	9.2	3.8	100.0	
*20 The area of Leading to the second of the	N		83	183	62	38	9	375	NA
*20. The people I work with cooperate to get the job done.	%	69.9	22.1	47.8	16.8	10.5	2.8	100.0	
*01 M	N		40	151	108	53	23	375	9
*21. My work unit is able to recruit people with the right skills.	%	48.6	10.6	38.0	30.0	14.4	7.1	100.0	
*22 D	N		35	99	110	75	46	365	16
*22. Promotions in my work unit are based on merit.	%	34.0	9.3	24.7	32.1	20.5	13.4	100.0	
*23. In my work unit, steps are taken to deal with a poor performer who	N		28	106	103	68	58	363	18
cannot or will not improve.	%	35.4	7.3	28.1	29.2	19.1	16.3	100.0	
*24. In my work unit, differences in performance are recognized in a	N		25	107	115	71	50	368	12
meaningful way.	%	34.0	6.3	27.7	32.5	19.7	13.8	100.0	
25. Awards in my work unit depend on how well employees perform	N		32	136	102	57	47	374	9
their jobs.	%	42.9	7.5	35.3	28.1	15.4	13.6	100.0	
26 Faralance in an analysis there is be an in bounded a mid-	N		59	199	70	37	16	381	1
26. Employees in my work unit share job knowledge with each other.	%	66.6	14.4	52.2	19.0	10.0	4.4	100.0	
27 The skill best in more about the immediate the most the same	N		51	147	127	30	15	370	11
27. The skill level in my work unit has improved in the past year.	%	51.1	13.0	38.1	36.3	8.4	4.2	100.0	
								Item	Do Not Know/
		Percent						Response	No Basis to
		Positive	Very Good	Good	Fair	Poor	Very Poor	Total**	Judge
28. How would you rate the overall quality of work done by your work	N		181	134	55	11	1	382	NA
unit?	%	81.2	45.5	35.7	15.5	3.0	0.3	100.0	
					Neither			Item	Do Not Know/
		Percent	Strongly		Agree nor		Strongly	Response	No Basis to
		Positive	Agree	Agree	Disagree	Disagree	Disagree	Total**	Judge
*29. The workforce has the job-relevant knowledge and skills necessary	N		75	220	57	15	6	373	6
to accomplish organizational goals.	%	78.1	19.0	59.1	16.1	4.1	1.7	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 749

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		37	133	107	71	22	370	5
to work processes.	%	44.9	9.1	35.7	29.3	19.3	6.5	100.0	
31. Employees are recognized for providing high quality products and	N		44	173	81	52	26	376	2
services.	%	56.8	10.9	45.8	22.0	13.6	7.6	100.0	
*22 Cusativity and impossion are responded	N		39	106	121	75	29	370	6
*32. Creativity and innovation are rewarded.	%	38.7	9.2	29.6	32.6	20.0	8.7	100.0	
*33. Pay raises depend on how well employees perform their jobs.	N		24	80	101	99	62	366	12
*33. Pay faises depend on now wen employees perform their jobs.	%	27.1	6.1	21.0	27.7	27.4	17.8	100.0	
34. Policies and programs promote diversity in the workplace (for	N		36	142	109	38	25	350	27
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	50.3	9.4	41.0	31.2	11.1	7.4	100.0	
*25 E 1	N		70	202	59	25	14	370	9
*35. Employees are protected from health and safety hazards on the job.	%	72.2	17.2	55.0	16.2	7.1	4.6	100.0	
*36. My organization has prepared employees for potential security	N		47	182	88	33	17	367	9
threats.	%	61.5	12.0	49.5	24.0	9.4	5.2	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		52	122	98	49	40	361	18
political purposes are not tolerated.	%	47.3	13.8	33.4	27.2	14.0	11.6	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		73	156	76	19	14	338	38
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	66.1	20.3	45.8	24.1	5.8	4.0	100.0	
	N		114	199	44	7	4	368	6
39. My agency is successful at accomplishing its mission.	%	84.1	28.8	55.3	12.4	2.1	1.4	100.0	
40.7	N		101	165	68	31	9	374	NA
40. I recommend my organization as a good place to work.	%	70.4	24.9	45.6	18.2	8.8	2.6	100.0	
41. I believe the results of this survey will be used to make my agency	N		49	103	109	55	30	346	31
a better place to work.	%	44.2	14.1	30.1	30.8	16.5	8.6	100.0	
*42. My supervisor supports my need to balance work and other life	N		120	150	68	25	11	374	3
issues.	%	70.5	30.3	40.2	19.0	7.2	3.3	100.0	
43. My supervisor/team leader provides me with opportunities to	N		86	148	89	40	13	376	1
demonstrate my leadership skills.	%	60.2	20.9	39.3	24.7	11.3	3.8	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		76	149	96	33	20	374	3
are worthwhile.	%	59.0	19.4	39.6	26.3	8.7	6.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 749

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		67	133	119	21	14	354	22
representative of all segments of society.	%	55.7	18.3	37.4	34.1	6.2	4.0	100.0	
46. My supervisor/team leader provides me with constructive	N		72	150	90	44	19	375	2
suggestions to improve my job performance.	%	58.5	18.8	39.7	23.6	12.7	5.2	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		81	161	83	31	17	373	3
development.	%	63.6	20.4	43.3	22.9	8.9	4.6	100.0	
40 M	N		103	181	54	29	9	376	NA
48. My supervisor/team leader listens to what I have to say.	%	74.2	26.1	48.1	14.9	8.4	2.5	100.0	
40. M.,	N		124	166	59	18	10	377	NA
49. My supervisor/team leader treats me with respect.	%	76.0	31.7	44.3	15.9	5.2	2.9	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		89	190	51	38	8	376	NA
me about my performance.	%	74.2	22.4	51.8	14.1	9.6	2.1	100.0	
\$61.T1	N		101	134	79	47	14	375	NA
*51. I have trust and confidence in my supervisor.	%	60.7	25.4	35.3	21.7	13.5	4.1	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		124	133	79	30	12	378	NA
immediate supervisor/team leader?	%	66.5	32.2	34.2	21.1	9.2	3.3	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		41	113	111	71	31	367	8
commitment in the workforce.	%	41.0	11.1	29.9	30.8	19.2	9.0	100.0	
54. My organization's leaders maintain high standards of honesty and	N		64	127	95	49	20	355	19
integrity.	%	52.9	17.3	35.6	27.1	13.8	6.2	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		55	151	103	27	19	355	19
different backgrounds.	%	56.5	15.2	41.4	30.1	7.5	5.9	100.0	
*56. Managers communicate the goals and priorities of the	N		45	171	92	41	19	368	7
organization.	%	58.9	12.0	47.0	24.4	11.8	4.9	100.0	
*57. Managers review and evaluate the organization's progress toward	N		45	136	109	32	21	343	30

^{*}AES prescribed items

Sample or Census: Census

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^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		47	136	98	42	31	354	18
example, about projects, goals, needed resources).	%	52.1	12.9	39.1	27.2	11.9	8.9	100.0	
59. Managers support collaboration across work units to accomplish	N		50	146	100	39	23	358	14
work objectives.	%	54.0	13.2	40.9	28.1	11.1	6.8	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		74	127	108	33	21	363	10
directly above your immediate supervisor/team leader?	%	54.3	19.4	34.9	30.1	9.6	6.0	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
1. I have a high level of respect for my organization's senior leaders.	N		67	137	96	42	26	368	3
or. I have a high level of respect for my organization's senior readers.	%	55.0	17.9	37.2	26.6	11.1	7.3	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		51	112	113	33	22	331	42
02. Semon leaders demonstrate support for Work Ene programs.	%	48.9	14.8	34.1	33.8	10.0	7.2	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		39	154	103	66	12	374	NA
affect your work?	%	50.3	10.6	39.7	28.6	17.8	3.3	100.0	
*64. How satisfied are you with the information you receive from	N		32	144	98	81	20	375	NA
management on what's going on in your organization?	%	46.9	8.5	38.4	26.4	21.3	5.4	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		48	133	106	71	16	374	NA
good job?	%	47.2	12.5	34.7	28.1	19.9	4.8	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		35	121	124	74	15	369	NA
leaders?	%	41.6	9.7	31.9	34.9	19.3	4.2	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		32	96	135	76	34	373	NA
your organization?	%	33.5	8.5	25.1	36.1	21.5	8.9	100.0	
<u> </u>									
*68. How satisfied are you with the training you receive for your present job?	N %	54.3	48 12.4	155 41.9	107 27.6	42 11.7	21	373 100.0	NA

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 749

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NATIONAL GALLERY OF ART

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Very

Percent

Neither

Satisfied nor

		Positive	Satisfied	Satisfied	Dissatisfied	Dissatisfied	Dissatisfied	Total	Judge
69. Considering everything, how satisfied are you with your job?	N		90	179	65	27	11	372	NA
69. Considering everything, now satisfied are you with your job?	%	70.8	23.6	47.3	18.4	7.8	3.0	100.0	
70. Considering everything, how satisfied are you with your pay?	N		52	144	82	67	27	372	NA
	%	50.0	12.5	37.6	22.6	19.3	8.1	100.0	
71. Considering everything, how satisfied are you with your	N		75	155	97	30	13	370	NA
organization?	%	60.7	19.6	41.1	27.7	7.9	3.6	100.0	
72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site	ork								
during your regular work hours (excludes travel).								N	%
	Yes							71	17.6
	No							270	74.2
	Not s	ure						30	8.2
	Total							371	100.0
73. Please select the response below that BEST describes your curre teleworking situation:	nt							N	100.0
*	nt I tele	work 3 or n	nore days per					N 3	%
*	I tele I tele	work 3 or n	days per weel	k.				N	% 1.1 2.3
*	I tele I tele I tele	work 3 or n work 1 or 2 work, but n	days per weel no more than 1	k. or 2 days per				N 3	% 1.1 2.3 2.3
*	I tele I tele I tele I tele I tele	work 3 or n work 1 or 2 work, but n work very i	days per weel no more than 1 infrequently, o	k. or 2 days per n an unschedu	lled or short-ter			N 3 8	% 1.1 2.3 2.3 8.3
*	I tele I tele I tele I tele I tele I tele	work 3 or n work 1 or 2 work, but n work very i 10t teleworl	days per weel no more than 1 infrequently, o	k. or 2 days per n an unschedu ve to be physic	led or short-ter ally present on		aw	N 3 8 10	% 1.1 2.3 2.3
*	I tele I tele I tele I tele I tele Enfo	work 3 or n work 1 or 2 work, but n work very i not teleworl rcement Off not teleworl	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra	k. or 2 days per n an unschedu ve to be physic nngers, Securit ve technical iss	tled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L		N 3 8 10 34	% 1.1 2.3 2.3 8.3
*	I tele I tele I tele I tele I do n Enfor	work 3 or n work 1 or 2 work, but n work very i not teleworl reement Off not teleworl oment) that	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra k because I hav prevent me fro	k. or 2 days per n an unschedu ve to be physic ungers, Securit ve technical iss om teleworkin	tled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L	uate	N 3 8 10 34 168	% 1.1 2.3 2.3 8.3 48.1
73. Please select the response below that BEST describes your curre teleworking situation:	I tele I tele I tele I do 1 Enfor I do 1 equip I do 1	work 3 or n work 1 or 2 work, but n work very i not teleworl rement Off not teleworl oment) that not teleworl	days per weel to more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me frok because I did	k. or 2 days per n an unschedu ve to be physic angers, Securit ve technical iss om teleworkin l not receive ap	ally present on ty Personnel). Sues (e.g., conne g. oproval to do so	the job (e.g., L	uate	N 3 8 10 34 168	% 1.1 2.3 2.3 8.3 48.1 8.6

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 749

Percentages are weighted to represent the Agency's population. Surveys Completed: 384

Response Rate: 51.3%

Do Not Know/

No Basis to

Item

Response

Very

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		N	%
	Yes	73	20.1
	No	216	56.9
	Not available to me	81	23.0
	Total	370	100.0
75. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening quit smoking programs)	ζ,	N	%
	Yes	86	22.2
	No	250	67.8
	Not available to me	34	10.0
	Total	370	100.0
76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	82	21.8
	No	275	75.7
	Not available to me	9	2.5
	Total	366	100.0
77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting curpost groups)	g ₅	N	%
support groups)	Yes	9	2.6
	No	322	86.9
	Not available to me	38	10.6
	Total	369	100.0
78. Do you participate in the following Work/Life programs? Elder			
Care Programs (for example, support groups, speakers)		N	%
	Yes	12	3.4
	No	307	82.8
	Not available to me	49	13.8
	Total	368	100.0

Sample or Census: Census Number of Employees Selected: 749 Percentages are weighted to represent the Agency's population.

Surveys Completed: 384

Response Rate: 51.3%

NATIONAL GALLERY OF ART

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		11	36	89	26	19	181	186
your agency? Telework	%	24.5	5.2	19.2	50.7	14.7	10.2	100.0	
80. How satisfied are you with the following Work/Life programs in	N		30	67	79	25	12	213	151
your agency? Alternative Work Schedules (AWS)	%	44.8	13.8	31.0	38.2	11.5	5.6	100.0	
81. How satisfied are you with the following Work/Life programs in	N		15	77	98	19	11	220	151
your agency? Health and Wellness Programs (for example,	%	41.2	6.0	35.2	44.7	8.9	5.2	100.0	
exercise, medical screening, quit smoking programs)									
82. How satisfied are you with the following Work/Life programs in	N		18	95	101	8	2	224	147
your agency? Employee Assistance Program (EAP)	%	50.3	7.2	43.0	44.9	4.1	0.8	100.0	
83. How satisfied are you with the following Work/Life programs in	N		3	16	91	9	6	125	244
your agency? Child Care Programs (for example, daycare,	%	16.5	2.6	13.9	72.0	7.0	4.5	100.0	
parenting classes, parenting support groups)									
84. How satisfied are you with the following Work/Life programs in	N		1	13	94	6	4	118	249
your agency? Elder Care Programs (for example, support groups, speakers)	%	12.8	0.9	12.0	78.0	6.3	2.9	100.0	

Number of Employees Selected: 749

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		4	40	17	7	5	73	NA
organization.	%	61.4	4.9	56.4	24.0	8.4	6.2	100.0	
2. I have enough information to do my job well.	N	52.6	4	34	6	20 28.5	9	73 100.0	NA
2.16.1	% N	52.6	4.8	47.8 25	8.0 15	28.5 17	10.9	73	NA
3. I feel encouraged to come up with new and better ways of doing things.	N %	42.8	5 6.2	25 36.6	15 19.3	17 24.4	13.5	100.0	NA
	N	72.0	9	34	11	10	9	73	NA
*4. My work gives me a feeling of personal accomplishment.	%	58.8	12.7	46.1	16.4	13.4	11.3	100.0	NA.
*5 I'' 4 I' I 6 I I I	N		25	41	6	0	1	73	NA
*5. I like the kind of work I do.	%	90.7	33.4	57.2	8.2	0.0	1.1	100.0	
	N		9	32	11	12	9	73	NA
6. I know what is expected of me on the job.	%	56.9	11.7	45.2	16.7	16.2	10.2	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		46	23	2	1	1	73	NA
done.	%	95.6	61.2	34.3	2.1	1.2	1.1	100.0	
8. I am constantly looking for ways to do my job better.	N		30	35	6	1	1	73	NA
8. I am constantly looking for ways to do my job better.	%	89.4	40.1	49.2	8.3	1.2	1.1	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		3	32	16	11	10	72	1
to get my job done.	%	49.3	3.8	45.5	22.2	14.7	13.7	100.0	
*10. My workload is reasonable.	N		5	50	10	4	3	72	1
*10. My workload is reasonable.	%	77.5	6.7	70.9	13.3	4.8	4.3	100.0	
*11. My talents are used well in the workplace.	N		3	28	13	19	9	72	1
11. Wy talents are used well in the workplace.	%	44.4	3.8	40.6	19.0	24.6	12.1	100.0	
*12. I know how my work relates to the agency's goals and priorities.	N		7	38	9	9	9	72	1
12. I know now my work relates to the agency's goals and priorities.	%	62.2	9.6	52.6	12.3	14.1	11.4	100.0	
*13. The work I do is important.	N		23	36	6	4	3	72	1
13. The work I do is important.	%	81.0	30.7	50.3	9.0	6.0	3.9	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		14	37	12	5	3	71	2
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	73.3	21.5	51.8	16.1	6.8	3.8	100.0	
415 M C '1' C' C' C C	N		10	40	12	2	3	67	6
*15. My performance appraisal is a fair reflection of my performance.	%	75.4	13.2	62.2	17.6	2.9	4.1	100.0	
16. I am held accountable for achieving results.	N		11	46	12	2	1	72	1
10. I am neiu accountable for acmeving festilis.	%	80.2	14.9	65.3	15.6	2.7	1.4	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 96

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	N %	48.1	5 7.0	26 41.1	18 28.1	7 11.2	9 12.6	65 100.0	7
*18. My training needs are assessed.	N %	34.3	5 6.4	20 27.9	23 35.1	14 18.7	8 12.0	70 100.0	3
*19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	N %	69.4	8 11.9	38 57.5	11 18.3	5 7.8	3 4.5	65 100.0	8
*20. The people I work with cooperate to get the job done.	N %	66.8	13 18.9	31 47.8	12 18.7	7 10.7	3 3.8	66 100.0	NA
*21. My work unit is able to recruit people with the right skills.	N %	33.1	3 4.6	20 28.4	21 31.9	15 20.9	10 14.1	69 100.0	4
*22. Promotions in my work unit are based on merit.	N %	12.7	0 0.0	7 12.7	28 46.8	11 16.5	13 23.9	59 100.0	14
*23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	N %	25.7	0 0.0	15 25.7	24 39.4	12 21.3	8 13.6	59 100.0	14
*24. In my work unit, differences in performance are recognized in a meaningful way.	N %	23.6	0 0.0	15 23.6	30 48.5	10 14.4	9 13.5	64 100.0	9
25. Awards in my work unit depend on how well employees perform their jobs.	N %	20.4	1 2.0	10 18.4	23 43.5	13 24.2	7 12.0	54 100.0	18
26. Employees in my work unit share job knowledge with each other.	N %	69.1	17 23.0	33 46.2	13 17.1	6 7.7	3 6.1	72 100.0	1
27. The skill level in my work unit has improved in the past year.	N %	40.5	5 7.6	24 32.9	31 44.5	6 8.2	4 6.8	70 100.0	3
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
28. How would you rate the overall quality of work done by your work unit?	N %	79.6	23 32.6	36 47.0	10 14.9	2 2.9	2 2.5	73 100.0	NA
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.	N %	64.3	10 13.1	36 51.1	11 17.1	7 9.0	7 9.7	71 100.0	1

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 96

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		1	13	21	17	18	70	2
to work processes.	%	18.9	1.5	17.4	31.3	26.1	23.7	100.0	
31. Employees are recognized for providing high quality products and	N		1	14	30	12	13	70	2
services.	%	20.0	1.3	18.8	46.1	17.6	16.3	100.0	
*32. Creativity and innovation are rewarded.	N		0	8	28	16	14	66	5
52. Cleativity and innovation are rewarded.	%	11.5	0.0	11.5	45.5	22.5	20.4	100.0	
*33. Pay raises depend on how well employees perform their jobs.	N		0	7	25	12	14	58	14
-55. Fay faises depend on now wen employees perform their jobs.	%	12.4	0.0	12.4	44.1	19.7	23.8	100.0	
34. Policies and programs promote diversity in the workplace (for	N		4	29	16	9	7	65	7
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	51.6	6.7	44.9	24.8	13.3	10.3	100.0	
*25 F	N		5	51	13	1	0	70	2
*35. Employees are protected from health and safety hazards on the job.	%	79.0	7.3	71.7	19.8	1.2	0.0	100.0	
. My organization has prepared employees for potential security	N		3	33	16	9	3	64	7
threats.	%	57.1	4.6	52.5	23.9	14.4	4.6	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		4	14	20	9	17	64	8
political purposes are not tolerated.	%	28.1	6.1	21.9	33.0	15.7	23.2	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		4	20	24	4	10	62	10
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	40.4	6.1	34.3	38.6	6.8	14.2	100.0	
	N		0	32	19	5	10	66	6
39. My agency is successful at accomplishing its mission.	%	48.1	0.0	48.1	29.3	8.9	13.8	100.0	
40.7	N		5	24	20	13	9	71	NA
40. I recommend my organization as a good place to work.	%	42.0	7.3	34.7	27.2	19.6	11.2	100.0	
41. I believe the results of this survey will be used to make my agency	N		3	18	18	15	8	62	10
a better place to work.	%	32.8	4.7	28.0	28.7	27.4	11.2	100.0	
*42. My supervisor supports my need to balance work and other life	N		31	30	7	1	3	72	0
issues.	%	85.7	45.0	40.7	9.3	1.6	3.4	100.0	
43. My supervisor/team leader provides me with opportunities to	N		18	33	11	4	6	72	0
demonstrate my leadership skills.	%	72.4	26.3	46.1	13.4	6.5	7.7	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		17	29	14	3	6	69	3
are worthwhile.	%	66.3	24.8	41.5	21.2	4.3	8.1	100.0	

^{*}AES prescribed items

Sample or Census: Census

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^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		12	32	13	4	5	66	6
representative of all segments of society.	%	65.7	18.8	46.8	20.8	6.7	6.9	100.0	
46. My supervisor/team leader provides me with constructive	N		15	28	17	5	7	72	0
suggestions to improve my job performance.	%	59.3	19.8	39.5	25.4	5.9	9.5	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		15	36	14	3	3	71	1
development.	%	71.1	20.9	50.2	20.7	4.3	3.9	100.0	
40 M	N		27	30	10	2	3	72	NA
48. My supervisor/team leader listens to what I have to say.	%	78.8	38.1	40.7	15.5	2.3	3.4	100.0	
40 M : // 1 1 / / ://	N		30	27	7	4	4	72	NA
49. My supervisor/team leader treats me with respect.	%	80.1	43.2	36.9	9.0	6.1	4.8	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		19	28	9	13	3	72	NA
me about my performance.	%	66.5	27.2	39.3	13.7	16.4	3.4	100.0	
WC1 T1	N		25	24	11	6	6	72	NA
*51. I have trust and confidence in my supervisor.	%	68.9	35.3	33.6	14.8	8.4	7.9	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		26	26	10	5	5	72	NA
immediate supervisor/team leader?	%	71.9	34.2	37.6	14.3	7.6	6.2	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		0	16	18	18	20	72	0
commitment in the workforce.	%	21.1	0.0	21.1	26.1	27.9	24.9	100.0	
54. My organization's leaders maintain high standards of honesty and	N		5	22	21	7	10	65	7
integrity.	%	39.7	9.3	30.3	36.3	10.6	13.4	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		3	33	13	8	9	66	6
different backgrounds.	%	57.5	4.2	53.4	16.7	13.1	12.7	100.0	
*56. Managers communicate the goals and priorities of the	N		7	32	11	9	13	72	0
organization.	%	57.4	10.7	46.7	14.4	11.4	16.8	100.0	
*57. Managers review and evaluate the organization's progress toward	N		3	25	18	9	10	65	7
meeting its goals and objectives.	%	44.1	4.3	39.9	28.4	13.9	13.6	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 96

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		3	17	19	11	19	69	3
example, about projects, goals, needed resources).	%	27.9	3.9	24.0	29.3	17.0	25.8	100.0	
59. Managers support collaboration across work units to accomplish	N		4	18	22	10	16	70	2
work objectives.	%	30.4	6.4	24.0	34.4	13.6	21.6	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		8	17	20	13	13	71	1
directly above your immediate supervisor/team leader?	%	35.6	10.9	24.7	29.3	18.0	17.1	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		4	22	16	14	15	71	1
1. I have a high level of respect for my organization's senior leaders.	%	35.7	5.3	30.4	25.8	19.8	18.6	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		4	23	21	6	11	65	7
02. Senior readers demonstrate support for work Ene programs.	%	44.6	5.4	39.2	32.9	8.1	14.5	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		2	23	16	21	10	72	NA
affect your work?	%	35.8	2.7	33.1	23.1	28.9	12.2	100.0	
*64. How satisfied are you with the information you receive from	N		2	19	16	20	15	72	NA
management on what's going on in your organization?	%	31.0	2.7	28.4	22.0	28.6	18.3	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		2	12	30	21	7	72	NA
good job?	%	19.6	2.7	16.9	44.1	27.9	8.4	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		1	13	26	15	17	72	NA
leaders?	%	19.8	1.4	18.4	36.9	21.2	22.0	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		0	9	24	17	22	72	NA
your organization?	%	12.6	0.0	12.6	34.4	23.7	29.3	100.0	
*68. How satisfied are you with the training you receive for your	N		4	26	27	11	4	72	NA

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 96

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

Very

Percent

Neither

Satisfied nor

		Positive	Satisfied	Satisfied	Dissatisfied	Dissatisfied	Dissatisfied	Total	Judge
69. Considering everything, how satisfied are you with your job?	N		7	30	16	13	6	72	NA
69. Considering everything, now satisfied are you with your job?	%	52.4	10.2	42.2	23.9	16.4	7.3	100.0	
70. Considering everything, how satisfied are you with your pay?	N		12	29	16	12	3	72	NA
	%	59.7	16.6	43.0	22.1	14.5	3.7	100.0	
71. Considering everything, how satisfied are you with your	N		5	24	17	15	11	72	NA
organization?	%	41.8	7.2	34.7	24.8	19.7	13.7	100.0	
72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site	ork								
during your regular work hours (excludes travel).								N	%
	Yes							40	56.6
	No							24	31.7
								8	11.7
	Not s	ure						U	11.7
	Not si Total							72	100.0
73. Please select the response below that BEST describes your curre teleworking situation:	Total								
	Total		nore days per	week.				72	100.0
	Total	work 3 or n	nore days per v					72 N	100.0
	Total I telev I telev	work 3 or n		ζ.	month.			72 N 8	100.0 % 12.4
	Total I telev I telev I telev	work 3 or n work 1 or 2 work, but n	days per weel o more than 1	x. or 2 days per	month. ded or short-ter	m basis.		72 N 8 8	100.0 % 12.4 12.1
	Total I telev I telev I telev I telev I telev I do n	work 3 or n work 1 or 2 work, but n work very i not telework	days per weel to more than 1 nfrequently, o	x. or 2 days per n an unschedu ve to be physic	lled or short-ter ally present on		aw	72 N 8 8 9	100.0 % 12.4 12.1 11.8
	I telev I telev I telev I telev I do n Enfor	work 3 or n work 1 or 2 work, but n work very i not telework rcement Off not telework	days per weel to more than 1 nfrequently, o to because I hav ficers, Park Ra	s. or 2 days per n an unschedu ve to be physic nngers, Securit ve technical iss	tled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L		72 N 8 8 9 20	100.0 % 12.4 12.1 11.8 27.7
	I telev I telev I telev I telev I do n Enfor I do n equip I do n	work 3 or n work 1 or 2 work, but n work very i not telework reement Off not telework oment) that	days per weel o more than 1 nfrequently, o because I have ficers, Park Rack because I have prevent me from	c. or 2 days per n an unschedu ve to be physic ungers, Securit ve technical iss om teleworkin	tled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L	uate	72 N 8 8 9 20 4	100.0 % 12.4 12.1 11.8 27.7 5.3
73. Please select the response below that BEST describes your curre teleworking situation:	I telev I telev I telev I telev I do n Enfor I do n equip I do n	work 3 or n work 1 or 2 work, but n work very i not telework reement Off not telework bment) that not telework where I ca	days per weel o more than 1 nfrequently, o to because I have ficers, Park Ray because I have prevent me from the frequency because I did	or 2 days per n an unschedure to be physic angers, Security te technical issom teleworking not receive ap	ally present on ty Personnel). Sues (e.g., conne g. oproval to do so	the job (e.g., L	uate	72 N 8 8 9 20 4	100.0 % 12.4 12.1 11.8 27.7 5.3 5.1

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 96

Response Rate: 76.0%

Do Not Know/

No Basis to

Item

Response

Very

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		N	%
	Yes	4	5.5
	No	28	40.3
	Not available to me	40	54.1
	Total	72	100.0
5. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening,	,		
quit smoking programs)		N	%
	Yes	2	2.4
	No	43	59.6
	Not available to me	27	38.1
	Total	72	100.0
76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	6	7.1
	No	60	85.0
	Not available to me	6	7.9
	Total	72	100.0
77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting	Ţ.	N	%
support groups)	Yes	2	4.0
	No No	49	69.2
	Not available to me	21	26.8
	Total	72	100.0
O. Danisa and in the fellowing World if any array of the			
(8. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)		N	%
	Yes	0	0.0
	No	49	71.1
	Not available to me	22	28.9
	Total	71	100.0

Sample or Census: Census Number of Employees Selected: 96 Percentages are weighted to represent the Agency's population.

Surveys Completed: 73

Response Rate: 76.0%

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		9	15	18	10	4	56	16
your agency? Telework	%	44.0	16.7	27.3	31.5	17.9	6.7	100.0	_
80. How satisfied are you with the following Work/Life programs in	N		3	2	8	6	9	28	41
your agency? Alternative Work Schedules (AWS)	%	18.0	10.8	7.2	32.5	19.1	30.5	100.0	_
81. How satisfied are you with the following Work/Life programs in	N		0	4	17	5	2	28	44
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	13.6	0.0	13.6	61.6	18.8	5.9	100.0	
82. How satisfied are you with the following Work/Life programs in	N		0	7	18	0	1	26	44
your agency? Employee Assistance Program (EAP)	%	25.3	0.0	25.3	71.6	0.0	3.1	100.0	
83. How satisfied are you with the following Work/Life programs in	N		0	1	13	0	1	15	57
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	7.1	0.0	7.1	88.2	0.0	4.7	100.0	
84. How satisfied are you with the following Work/Life programs in	N		0	1	12	0	2	15	57
your agency? Elder Care Programs (for example, support groups, speakers)	%	7.6	0.0	7.6	81.7	0.0	10.7	100.0	

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		7	10	0	3	1	21	NA
organization.	%	82.0	31.3	50.7	0.0	13.6	4.4	100.0	
2. I have enough information to do my job well.	N %	78.1	7 27.9	10 50.1	3 16.1	1 5.8	0 0.0	21 100.0	NA
3. I feel encouraged to come up with new and better ways of doing things.	N %	51.9	6 26.9	5 25.0	7 34.0	2 9.8	1 4.4	21 100.0	NA
*4. My work gives me a feeling of personal accomplishment.	N		9 38.0	8	1	2 7.6	1	21 100.0	NA
*5. I like the kind of work I do.	% N	84.2	10	10	3.8	1	0	21	NA
	% N	96.2	42.4 6	53.9 14	0.0	3.8	0.0	100.0	NA
6. I know what is expected of me on the job.7. When needed I am willing to put in the extra effort to get a job	% N	95.6	26.8	68.8	4.4	0.0	0.0	100.0	NA
done.	%	92.1	62.7	29.4	0.0	7.9	0.0	100.0	
8. I am constantly looking for ways to do my job better.	N %	83.9	8 34.6	10 49.3	2 12.2	1 3.9	0 0.0	21 100.0	NA
9. I have sufficient resources (for example, people, materials, budget) to get my job done.	N %	55.0	4 15.8	8 39.2	2 8.1	6 29.0	1 7.9	21 100.0	0
*10. My workload is reasonable.	N %	77.1	3 11.3	14 65.8	1 5.2	3 17.7	0	21 100.0	0
*11. My talents are used well in the workplace.	N %	64.5	5 19.6	9 44.9	2 13.7	4 17.4	1 4.4	21 100.0	0
*12. I know how my work relates to the agency's goals and priorities.	N %	91.3	10 41.3	9 49.9	1 4.4	0.0	1 4.4	21 100.0	0
*13. The work I do is important.	N %	100.0	10 46.1	10 53.9	0	0	0	20 100.0	0
*14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.	N %	92.1	10 44.7	10 47.5	1 7.9	0 0.0	0 0.0	21 100.0	0
*15. My performance appraisal is a fair reflection of my performance.	N %	69.2	9 40.2	6 28.9	2 9.0	2 11.6	2 10.3	21 100.0	0
16. I am held accountable for achieving results.	N %	86.2	9 37.3	10 48.9	1 5.9	1 7.9	0 0.0	21 100.0	0

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 37

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation	N		5	6	3	2	4	20	1
without fear of reprisal.	%	53.8	21.9	31.9	13.4	9.9	22.9	100.0	
*18. My training needs are assessed.	N		5	6	4	2	4	21	0
	%	47.3	19.6	27.7	21.6	9.1	22.0	100.0	
*19. In my most recent performance appraisal, I understood what I had	N		8	8	2	1	2	21	0
to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	%	72.3	36.4	35.9	13.7	3.7	10.3	100.0	
*20. The people I work with cooperate to get the job done.	N		5	9	3	1	1	19	NA
*20. The people I work with cooperate to get the job done.	%	69.6	21.1	48.4	19.4	4.4	6.7	100.0	
*21. My work unit is able to recruit people with the right skills.	N		5	11	5	0	0	21	0
*21. My work unit is able to recruit people with the right skins.	%	72.1	20.2	51.9	27.9	0.0	0.0	100.0	
*22 December on a manufacture of the second on month	N		4	7	2	5	2	20	1
*22. Promotions in my work unit are based on merit.	%	56.9	18.0	38.9	8.5	24.0	10.7	100.0	
*23. In my work unit, steps are taken to deal with a poor performer who	N		2	5	6	3	2	18	3
cannot or will not improve.	%	42.5	10.9	31.6	33.3	12.7	11.5	100.0	
*24. In my work unit, differences in performance are recognized in a	N		2	9	3	5	2	21	0
meaningful way.	%	51.8	9.8	42.0	17.5	20.4	10.3	100.0	
25. Awards in my work unit depend on how well employees perform	N		3	6	4	4	2	19	2
their jobs.	%	45.3	14.5	30.8	25.8	17.8	11.1	100.0	
26 Familian in the same of the same in the	N		9	5	2	3	2	21	0
26. Employees in my work unit share job knowledge with each other.	%	63.0	36.0	27.0	11.1	15.6	10.3	100.0	
27 The skill best in more about the immediate the most one	N		6	8	6	0	1	21	0
27. The skill level in my work unit has improved in the past year.	%	63.0	22.7	40.3	32.6	0.0	4.4	100.0	
								Item	Do Not Know/
		Percent						Response	No Basis to
		Positive	Very Good	Good	Fair	Poor	Very Poor	Total**	Judge
28. How would you rate the overall quality of work done by your work	N		13	8	0	0	0	21	NA
unit?	%	100.0	59.7	40.3	0.0	0.0	0.0	100.0	
					Neither			Item	Do Not Know/
		Percent	Strongly		Agree nor		Strongly	Response	No Basis to
		Positive	Agree	Agree	Disagree	Disagree	Disagree	Total**	Judge
*29. The workforce has the job-relevant knowledge and skills necessary	N		7	9	2	1	0	19	1
to accomplish organizational goals.	%	78.3	30.8	47.5	15.3	6.5	0.0	100.0	

^{*}AES prescribed items

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2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		5	6	6	3	1	21	0
to work processes.	%	47.4	19.0	28.4	34.7	13.5	4.4	100.0	
31. Employees are recognized for providing high quality products and	N		6	8	3	2	2	21	0
services.	%	65.1	23.6	41.6	17.0	7.6	10.3	100.0	
*22. G	N		4	7	4	5	1	21	0
*32. Creativity and innovation are rewarded.	%	53.2	15.2	38.0	17.3	25.1	4.4	100.0	
*22 D : 1 1 1 1 1 1 C : 1 : 1	N		0	6	5	5	4	20	1
*33. Pay raises depend on how well employees perform their jobs.	%	28.8	0.0	28.8	25.0	25.5	20.7	100.0	
34. Policies and programs promote diversity in the workplace (for	N		4	10	4	2	1	21	0
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	66.5	16.4	50.1	22.0	7.7	3.8	100.0	
*25 F 1	N		8	10	2	0	0	20	1
*35. Employees are protected from health and safety hazards on the job.	%	86.5	37.1	49.4	13.5	0.0	0.0	100.0	
*36. My organization has prepared employees for potential security	N		4	13	3	0	1	21	0
threats.	%	74.9	15.2	59.7	19.2	0.0	5.9	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		4	5	5	3	4	21	0
political purposes are not tolerated.	%	37.2	15.3	21.9	27.2	15.6	20.0	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		5	5	5	3	3	21	0
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	43.1	19.0	24.1	27.8	15.0	14.1	100.0	
20 M	N		11	7	0	1	1	20	1
39. My agency is successful at accomplishing its mission.	%	89.1	46.5	42.7	0.0	6.2	4.6	100.0	
40.7	N		9	7	3	1	1	21	NA
40. I recommend my organization as a good place to work.	%	72.1	35.5	36.6	17.6	5.9	4.4	100.0	
41. I believe the results of this survey will be used to make my agency	N		3	5	7	2	3	20	1
a better place to work.	%	37.0	12.5	24.5	38.4	9.9	14.7	100.0	
*42. My supervisor supports my need to balance work and other life	N		9	9	0	1	2	21	0
issues.	%	86.6	40.2	46.4	0.0	5.2	8.2	100.0	
43. My supervisor/team leader provides me with opportunities to	N		9	6	0	2	3	20	0
demonstrate my leadership skills.	%	77.5	41.1	36.4	0.0	7.8	14.7	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		8	6	3	2	2	21	0
are worthwhile.	%	65.3	36.4	28.9	16.9	9.6	8.2	100.0	

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Sample or Census: Census

Number of Employees Selected: 37

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2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		7	7	2	1	1	18	3
representative of all segments of society.	%	76.6	32.5	44.1	14.4	4.4	4.5	100.0	
46. My supervisor/team leader provides me with constructive	N		4	10	2	3	2	21	0
suggestions to improve my job performance.	%	65.3	15.9	49.4	13.1	13.4	8.2	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		7	8	1	2	3	21	0
development.	%	70.4	29.3	41.1	7.9	7.6	14.1	100.0	
48. My supervisor/team leader listens to what I have to say.	N		6	8	3	3	1	21	NA
46. Wry supervisor/team reader fistens to what I have to say.	%	68.8	27.1	41.7	13.4	13.5	4.4	100.0	
49. My supervisor/team leader treats me with respect.	N		8	10	0	2	1	21	NA
	%	88.1	34.7	53.4	0.0	7.5	4.4	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		8	10	2	0	1	21	NA
me about my performance.	%	83.9	35.7	48.2	11.7	0.0	4.4	100.0	
*51. I have trust and confidence in my supervisor.	N		6	8	3	3	1	21	NA
31. I have trust and confidence in my supervisor.	%	67.3	27.7	39.7	15.5	12.8	4.4	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		5	10	4	1	1	21	NA
immediate supervisor/team leader?	%	71.2	21.8	49.5	20.7	3.7	4.4	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		4	7	4	4	2	21	0
commitment in the workforce.	%	48.9	15.2	33.7	22.0	20.9	8.2	100.0	
54. My organization's leaders maintain high standards of honesty and	N		7	4	4	3	1	19	2
integrity.	%	54.2	30.0	24.1	24.5	16.5	4.8	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		4	7	6	2	2	21	0
different backgrounds.	%	49.0	15.8	33.2	29.7	11.6	9.8	100.0	
*56. Managers communicate the goals and priorities of the	N		4	10	1	3	3	21	0
organization.	%	63.2	15.3	47.9	5.8	16.9	14.1	100.0	
*57. Managers review and evaluate the organization's progress toward	N		5	7	2	4	2	20	1
meeting its goals and objectives.									

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 37

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		4	5	1	7	3	20	1
example, about projects, goals, needed resources).	%	42.4	15.8	26.6	4.5	38.3	14.7	100.0	
59. Managers support collaboration across work units to accomplish	N		4	7	4	4	2	21	0
work objectives.	%	50.5	15.2	35.3	18.3	21.4	9.8	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		5	6	7	2	1	21	0
directly above your immediate supervisor/team leader?	%	49.0	19.7	29.3	39.0	7.5	4.4	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
. I have a high level of respect for my organization's senior leaders.	N		5	7	2	4	2	20	1
*61. I have a high level of respect for my organization's senior leaders.	%	56.1	20.4	35.7	14.8	20.3	8.7	100.0	
62 Sanian landons demonstrate summent for World II if a macarana	N		3	10	1	3	3	20	0
62. Senior leaders demonstrate support for Work/Life programs.	%	61.1	12.7	48.4	4.5	19.7	14.7	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		4	9	4	3	1	21	NA
affect your work?	%	63.0	17.3	45.6	21.4	11.3	4.4	100.0	
*64. How satisfied are you with the information you receive from	N		4	7	3	6	1	21	NA
management on what's going on in your organization?	%	50.7	16.0	34.8	16.6	28.3	4.4	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		5	9	1	4	2	21	NA
good job?	%	65.3	19.6	45.7	7.9	16.5	10.3	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		2	10	3	5	1	21	NA
leaders?	%	55.1	8.3	46.8	16.0	24.5	4.4	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		2	6	6	5	2	21	NA
your organization?	%	35.9	7.5	28.4	33.4	20.4	10.3	100.0	
*68. How satisfied are you with the training you receive for your	N		5	7	5	3	1	21	NA
present job?	%	52.7	19.5	33.2	27.7	13.6	5.9	100.0	1

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 37

^{**} Sum of responses excluding DNK/NBJ

NATIONAL MEDIATION BOARD

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Very

Percent

Neither

Satisfied nor

		Positive	Satisfied	Satisfied	Dissatisfied	Dissatisfied	Dissatisfied	Total	Judge
69. Considering everything, how satisfied are you with your job?	N		6	9	5	0	1	21	NA
69. Considering everything, now satisfied are you with your job?	%	69.1	24.2	44.9	26.6	0.0	4.4	100.0	
70. Considering everything, how satisfied are you with your pay?	N		5	8	2	5	1	21	NA
	%	59.8	22.3	37.5	11.7	22.7	5.8	100.0	
71. Considering everything, how satisfied are you with your	N		6	8	4	2	1	21	NA
organization?	%	63.2	24.2	39.0	21.3	11.1	4.4	100.0	
72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site	ork								
during your regular work hours (excludes travel).								N	%
	Yes							14	64.0
	No							6	30.8
	Not s	ure				1	5.2		
Total									
	Total							21	100.0
3. Please select the response below that BEST describes your curre teleworking situation:	nt							N	%
· · · · · · · · · · · · · · · · · · ·	nt I tele	work 3 or n	nore days per					N	% 0.0
· · · · · · · · · · · · · · · · · · ·	nt I tele I tele	work 3 or n	days per weel	ζ.				N	% 0.0 45.4
· · · · · · · · · · · · · · · · · · ·	I tele I tele I tele	work 3 or n work 1 or 2 work, but n	days per weel no more than 1	k. or 2 days per				N	% 0.0 45.4 5.8
The state of the s	I tele I tele I tele I tele I tele	work 3 or n work 1 or 2 work, but n work very i	days per weel no more than 1 infrequently, o	k. or 2 days per n an unschedu	iled or short-ter			N	0.0 45.4 5.8 0.0
73. Please select the response below that BEST describes your curre teleworking situation:	I tele	work 3 or n work 1 or 2 work, but n work very i not telework	days per weel no more than 1 infrequently, o	x. or 2 days per n an unschedu ve to be physic	iled or short-ter cally present on		aw	N 0 10 1	% 0.0 45.4 5.8
The state of the s	I tele I tele I tele I tele I tele Enfor	work 3 or n work 1 or 2 work, but n work very i not telework rcement Off not telework	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra	c. or 2 days per n an unschedu ve to be physic nngers, Securit ve technical iss	alled or short-ter cally present on ty Personnel). Sues (e.g., conne	the job (e.g., L		N 0 10 1	% 0.0 45.4 5.8 0.0
· · · · · · · · · · · · · · · · · · ·	I tele I tele I tele I tele I do r Enfor I do r equip	work 3 or n work 1 or 2 work, but n work very i not telework rement Off not telework oment) that	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra k because I hav prevent me fro	c. or 2 days per n an unschedu ve to be physic ngers, Securit ve technical iss om teleworking	alled or short-ter cally present on ty Personnel). Sues (e.g., conne	the job (e.g., L	uate	N 0 10 1 0	% 0.0 45.4 5.8 0.0 4.5
The state of the s	I tele I tele I tele I tele I do 1 Enfor I do 1 equip I do 1	work 3 or n work 1 or 2 work, but n work very i not telework cement Off ont telework oment) that o where I ca	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra k because I hav prevent me fro k because I did	or 2 days per n an unschedu ve to be physic angers, Securit ve technical issom teleworkin not receive ap	alled or short-ter cally present on ty Personnel). sues (e.g., conne g. pproval to do so	the job (e.g., L	uate	N 0 10 1 0 1	% 0.0 45.4 5.8 0.0 4.5

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 37

Response Rate: 56.8%

Do Not Know/

No Basis to

Item

Response

Very

NATIONAL MEDIATION BOARD

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		${f N}$	%
	Yes	6	32.3
	No	8	40.5
	Not available to me	6	27.2
	Total	20	100.0
75. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening quit smoking programs)	,	N	%
	Yes	5	24.4
	No	13	61.6
	Not available to me	3	14.0
	Total	21	100.0
76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	1	4.4
	No	18	86.0
	Not available to me	2	9.6
	Total	21	100.0
77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting		N	%
support groups)	Yes		
	No	0 17	0.0 82.2
	Not available to me	4	17.8
	Total	21	100.0
70 Do you post cineto in the following World if a manageme? Fider			
78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)		N	%
	Yes	0	0.0
	No	17	82.2
	Not available to me	4	17.8
	Total	21	100.0

Sample or Census: Census Number of Employees Selected: 37 Percentages are weighted to represent the Agency's population.

Surveys Completed: 21

Response Rate: 56.8%

NATIONAL MEDIATION BOARD

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		2	5	3	3	6	19	2
your agency? Telework	%	34.1	9.5	24.6	15.6	13.7	36.6	100.0	
80. How satisfied are you with the following Work/Life programs in	N		4	3	2	3	1	13	7
your agency? Alternative Work Schedules (AWS)	%	54.9	28.0	26.9	12.9	26.2	6.0	100.0	
81. How satisfied are you with the following Work/Life programs in	N		1	3	5	2	0	11	10
your agency? Health and Wellness Programs (for example,	%	37.4	7.3	30.1	41.0	21.6	0.0	100.0	
exercise, medical screening, quit smoking programs)									
82. How satisfied are you with the following Work/Life programs in	N		1	1	5	0	0	7	14
your agency? Employee Assistance Program (EAP)	%	27.2	10.9	16.3	72.8	0.0	0.0	100.0	
83. How satisfied are you with the following Work/Life programs in	N		0	0	3	1	0	4	17
your agency? Child Care Programs (for example, daycare,	%	0.0	0.0	0.0	78.9	21.1	0.0	100.0	
parenting classes, parenting support groups)									
84. How satisfied are you with the following Work/Life programs in	N		0	0	3	0	0	3	18
your agency? Elder Care Programs (for example, support groups, speakers)	%	0.0	0.0	0.0	100.0	0.0	0.0	100.0	

Number of Employees Selected: 37

Percentages are weighted to represent the Agency's population.

Surveys Completed: 21

Response Rate: 56.8%

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		57	94	24	29	15	219	NA
organization.	%	67.2	25.4	41.7	11.1	13.2	8.5	100.0	
2. I have enough information to do my job well.	N		48	110	31	24	7	220	NA
2. I have chough information to do my job wen.	%	71.3	21.2	50.1	13.3	11.5	3.8	100.0	
3. I feel encouraged to come up with new and better ways of doing	N		59	81	29	35	15	219	NA
things.	%	63.1	25.9	37.2	12.1	17.0	7.8	100.0	
*4. My work gives me a feeling of personal accomplishment.	N		97	81	21	16	4	219	NA
4. My work gives the a teering of personal accompnishment.	%	80.6	45.1	35.5	9.7	7.0	2.7	100.0	
*5. I like the kind of work I do.	N		112	83	15	8	2	220	NA
3. I like the kind of work I do.	%	89.3	52.3	37.0	6.5	3.1	1.0	100.0	
6. I know what is expected of me on the job.	N		77	96	24	15	8	220	NA
o. I know what is expected of the off the job.	%	77.9	34.6	43.2	10.8	7.1	4.2	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		159	50	8	1	1	219	NA
done.	%	95.3	72.3	23.1	3.7	0.6	0.4	100.0	
8. I am constantly looking for ways to do my job better.	N		115	84	16	4	1	220	NA
8. I am constantly looking for ways to do my job better.	%	90.8	52.1	38.7	6.3	1.9	1.0	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		32	82	33	52	20	219	1
to get my job done.	%	51.2	14.4	36.8	14.8	23.8	10.1	100.0	
*10. My workload is reasonable.	N		36	103	31	34	14	218	1
10. Wry workload is reasonable.	%	63.3	16.6	46.7	14.4	14.9	7.4	100.0	
*11. My talents are used well in the workplace.	N		46	89	26	31	24	216	2
11. My talents are used well in the workplace.	%	61.8	20.7	41.1	11.3	14.5	12.4	100.0	
*12. I know how my work relates to the agency's goals and priorities.	N		91	104	13	7	3	218	2
12. I know now my work relates to the agency's goals and priorities.	%	88.7	41.9	46.8	6.5	3.2	1.6	100.0	
*13. The work I do is important.	N		132	68	13	3	3	219	1
13. The work I do is important.	%	91.9	61.9	30.0	5.8	1.1	1.2	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		83	96	18	13	5	215	3
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	83.8	40.0	43.8	8.0	5.5	2.6	100.0	
*15 M	N		75	94	17	16	14	216	3
*15. My performance appraisal is a fair reflection of my performance.	%	76.1	34.8	41.3	8.6	8.4	6.9	100.0	
16 I bald	N		92	98	19	4	3	216	3
16. I am held accountable for achieving results.	%	87.9	42.9	45.0	8.9	1.9	1.3	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 342

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	N	62.1	66	69	40	13	19	207	13
without fear of reprisar.	%	63.1	31.5	31.5	19.6	7.2	10.1	100.0	
*18. My training needs are assessed.	N		41	69	43	34	24	211	5
	%	51.2	19.6	31.6	19.8	17.1	11.9	100.0	
*19. In my most recent performance appraisal, I understood what I had	N	70.6	68	94	26	16	14	218	2
to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	%	72.6	31.0	41.6	12.2	8.3	6.9	100.0	
*30. The manual Lyandy with accomments to get the ich dama	N		67	105	28	14	3	217	NA
*20. The people I work with cooperate to get the job done.	%	78.1	31.1	46.9	12.8	7.1	2.1	100.0	
*01 M	N		35	78	44	30	21	208	11
*21. My work unit is able to recruit people with the right skills.	%	53.0	16.3	36.7	21.0	14.6	11.4	100.0	
*22 D 1 1 1	N		42	69	41	28	26	206	13
*22. Promotions in my work unit are based on merit.	%	51.3	19.1	32.2	19.5	14.8	14.4	100.0	
*23. In my work unit, steps are taken to deal with a poor performer who	N		28	60	60	28	20	196	24
cannot or will not improve.	%	42.8	13.4	29.4	31.5	14.2	11.5	100.0	
*24. In my work unit, differences in performance are recognized in a	N		39	58	48	35	24	204	14
meaningful way.	%	45.1	18.4	26.7	24.0	18.0	13.0	100.0	
25. Awards in my work unit depend on how well employees perform	N		48	75	39	26	19	207	13
their jobs.	%	57.5	23.2	34.2	19.5	12.9	10.1	100.0	
	N		62	105	24	18	8	217	2
26. Employees in my work unit share job knowledge with each other.	%	76.4	29.3	47.1	11.2	7.9	4.5	100.0	
	N		50	73	49	22	15	209	10
27. The skill level in my work unit has improved in the past year.	%	57.6	23.3	34.3	23.5	10.5	8.3	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
28. How would you rate the overall quality of work done by your work	N		108	85	19	6	2	220	NA
unit?	%	86.5	49.4	37.1	9.3	2.9	1.4	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*29. The workforce has the job-relevant knowledge and skills necessary	N		55	113	34	11	2	215	2
to accomplish organizational goals.	%	77.0	25.2	51.8	16.2	5.3	1.4	100.0	

^{*}AES prescribed items

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^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		41	77	49	33	12	212	5
to work processes.	%	55.3	18.8	36.5	22.2	15.8	6.8	100.0	
31. Employees are recognized for providing high quality products and	N		53	87	38	19	13	210	6
services.	%	65.2	24.6	40.5	18.5	9.4	7.0	100.0	
*22 C	N		40	71	49	34	18	212	3
*32. Creativity and innovation are rewarded.	%	50.7	17.9	32.8	22.1	17.4	9.9	100.0	
*22 D '	N		28	56	63	35	22	204	12
*33. Pay raises depend on how well employees perform their jobs.	%	39.8	12.8	27.0	30.9	17.3	12.1	100.0	
34. Policies and programs promote diversity in the workplace (for	N		48	87	42	16	14	207	9
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	63.8	22.4	41.4	19.9	8.2	8.0	100.0	
*05 F 1	N		64	122	21	5	2	214	3
*35. Employees are protected from health and safety hazards on the job.	%	85.6	30.5	55.1	10.0	2.8	1.6	100.0	
*36. My organization has prepared employees for potential security	N		43	112	39	13	2	209	5
threats.	%	73.4	20.8	52.5	18.7	6.5	1.4	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		53	65	44	20	25	207	10
political purposes are not tolerated.	%	56.1	25.7	30.5	21.4	9.4	13.1	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		56	89	31	9	13	198	16
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	71.7	27.8	43.9	16.4	4.3	7.6	100.0	
	N		103	97	11	1	3	215	2
39. My agency is successful at accomplishing its mission.	%	91.9	47.5	44.4	5.4	0.4	2.3	100.0	
40.1	N		94	69	37	9	7	216	NA
40. I recommend my organization as a good place to work.	%	74.3	43.7	30.6	16.8	4.5	4.4	100.0	
41. I believe the results of this survey will be used to make my agency	N		40	68	47	27	9	191	26
a better place to work.	%	55.6	21.0	34.6	24.5	13.9	6.0	100.0	
*42. My supervisor supports my need to balance work and other life	N		99	78	17	14	8	216	0
issues.	%	81.0	45.3	35.7	7.6	6.8	4.6	100.0	
43. My supervisor/team leader provides me with opportunities to	N		79	64	29	27	16	215	1
demonstrate my leadership skills.	%	65.1	37.0	28.1	13.1	13.4	8.4	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		66	73	34	23	18	214	1
are worthwhile.	%	63.6	31.3	32.3	15.8	11.3	9.3	100.0	

^{*}AES prescribed items

Sample or Census: Census

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^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		65	71	45	12	8	201	12
representative of all segments of society.	%	65.8	31.5	34.3	23.1	6.4	4.7	100.0	
46. My supervisor/team leader provides me with constructive	N		58	77	42	20	18	215	0
suggestions to improve my job performance.	%	62.1	27.9	34.2	19.6	9.1	9.2	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		68	74	37	13	20	212	3
development.	%	65.5	32.4	33.1	17.2	6.6	10.6	100.0	
40 M	N		79	76	33	17	11	216	NA
48. My supervisor/team leader listens to what I have to say.	%	69.7	36.3	33.4	16.8	7.2	6.3	100.0	
40 M	N		91	76	28	10	10	215	NA
49. My supervisor/team leader treats me with respect.	%	76.1	41.8	34.3	14.0	4.6	5.3	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		87	100	9	9	7	212	NA
me about my performance.	%	86.7	41.6	45.1	4.8	4.3	4.2	100.0	
def Ti	N		76	66	35	17	21	215	NA
*51. I have trust and confidence in my supervisor.	%	64.6	35.6	29.0	15.9	7.9	11.6	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		86	61	42	11	14	214	NA
immediate supervisor/team leader?	%	67.4	40.6	26.8	19.1	5.9	7.6	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		36	73	51	33	17	210	2
commitment in the workforce.	%	51.3	16.7	34.6	23.4	14.8	10.4	100.0	
54. My organization's leaders maintain high standards of honesty and	N		53	81	37	20	14	205	6
integrity.	%	63.5	24.9	38.6	18.5	9.5	8.5	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		45	82	45	18	11	201	10
different backgrounds.	%	61.8	22.5	39.3	22.6	8.9	6.7	100.0	
*56. Managers communicate the goals and priorities of the	N		45	92	37	24	14	212	1
organization.	%	64.2	21.0	43.2	16.5	11.6	7.8	100.0	
*57. Managers review and evaluate the organization's progress toward	N		44	88	40	16	10	198	15
meeting its goals and objectives.	%	65.8	22.0	43.8	19.8	8.0	6.5	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 342

Percentages are weighted to represent the Agency's population.

Surveys Completed: 220 Response Rate: 64.3%

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		40	78	40	34	15	207	2
example, about projects, goals, needed resources).	%	56.0	18.8	37.2	19.2	16.1	8.7	100.0	
59. Managers support collaboration across work units to accomplish	N		49	79	45	22	10	205	4
work objectives.	%	62.0	22.5	39.5	21.1	10.2	6.7	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		55	69	47	20	14	205	7
directly above your immediate supervisor/team leader?	%	58.6	25.8	32.8	22.0	11.0	8.5	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		50	82	40	26	15	213	1
or. Thave a high level of respect for my organization's semior leaders.	%	60.3	22.4	37.9	18.4	12.7	8.6	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		56	86	37	16	13	208	6
02. Semon leaders demonstrate support for Work Ene programs.	%	67.4	26.0	41.4	16.8	7.7	8.0	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		44	78	42	40	8	212	NA
affect your work?	%	56.9	20.0	36.9	19.7	18.6	4.9	100.0	
*64. How satisfied are you with the information you receive from	N		43	77	49	30	13	212	NA
management on what's going on in your organization?	%	55.6	19.7	35.9	22.9	13.8	7.7	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		59	73	34	33	13	212	NA
good job?	%	61.3	27.7	33.6	16.3	14.8	7.6	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		41	64	53	39	14	211	NA
leaders?	%	48.2	18.6	29.7	25.2	18.3	8.2	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		42	51	59	32	28	212	NA
your organization?	%	44.0	20.0	24.0	27.6	13.9	14.6	100.0	
*68. How satisfied are you with the training you receive for your	N		41	71	40	40	19	211	NA
present job?	1,		18.6	32.0	19.2	.0		100.0	*

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 342

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

Neither

		Percent Positive	Very Satisfied	Satisfied	Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Response Total	No Basis to Judge
*69. Considering everything, how satisfied are you with your job?	N		66	88	28	23	6	211	NA
	%	72.1	31.8	40.4	13.1	11.2	3.6	100.0	
*70. Considering everything, how satisfied are you with your pay?	N		59	90	26	24	12	211	NA
	%	70.1	28.7	41.4	12.3	11.2	6.3	100.0	
71. Considering everything, how satisfied are you with your	N		65	84	37	20	6	212	NA
organization?	%	69.0	30.4	38.6	17.1	10.4	3.5	100.0	
72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).	rk							N	%
, , , , , , , , , , , , , , , , , , ,	Yes							178	85.2
	No							25	11.2
	Not s	sure						7	3.5
	Total	l						210	100.0
73. Please select the response below that BEST describes your currer teleworking situation:	nt							N	%
•		work 3 or n	nore days per	week.				N 50	% 27.7
•	I tele		nore days per days per weel						
•	I tele I tele	work 1 or 2		ζ.	month.			50	27.7
•	I tele I tele I tele	work 1 or 2 work, but n	days per weel no more than 1	k. or 2 days per	month. lled or short-ter	m basis.		50 46	27.7 22.1
•	I tele I tele I tele I tele I do i	ework 1 or 2 ework, but n ework very i not teleworl	days per weel no more than 1 infrequently, o	x. or 2 days per n an unschedu ve to be physic	lled or short-ter ally present on		aw	50 46 12	27.7 22.1 5.6
•	I tele I tele I tele I tele I tele Enfo	work 1 or 2 work, but n work very i not telework rcement Off not telework	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra	or 2 days per n an unschedu re to be physic ungers, Securit re technical iss	tled or short-ter ally present on ty Personnel). Sues (e.g., conne	the job (e.g., L		50 46 12 49	27.7 22.1 5.6 20.1
•	I tele I tele I tele I tele I do n Enfor	ework 1 or 2 ework, but n ework very i not telework rement Off not telework oment) that	days per weel to more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me fro	c. or 2 days per n an unschedu re to be physic ungers, Securit re technical iss om teleworkin	tled or short-ter ally present on ty Personnel). Sues (e.g., conne	the job (e.g., L	ıate	50 46 12 49 6	27.7 22.1 5.6 20.1 2.6
•	I tele I tele I tele I tele I do 1 Enfo I do 1 equip I do 1 of jol	ework 1 or 2 ework, but nework very in not telework rement Off not telework oment) that not telework b where I ca	days per weel to more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me frok because I did	or 2 days per n an unschedu re to be physic ungers, Securit re technical iss om teleworkin not receive ap	alled or short-ter ally present on ty Personnel). sues (e.g., conne g. oproval to do so	the job (e.g., L	ıate	50 46 12 49 6	27.7 22.1 5.6 20.1 2.6

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 342

Percentages are weighted to represent the Agency's population. Surveys Completed: 220

Response Rate: 64.3%

Do Not Know/

Item

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		N	%
	Yes	126	60.6
	No	80	36.4
	Not available to me	6	3.0
	Total	212	100.0
75. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening quit smoking programs)	7 ,	N	%
quit smoking programs)	Yes	53	25.8
	No	136	62.9
	Not available to me	23	11.3
	Total	212	100.0
76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	43	22.3
	No	166	76.7
	Not available to me	2	1.0
	Total	211	100.0
 Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups) 	g	N	%
Support Groupsy	Yes	2	1.1
	No	176	83.7
	Not available to me	33	15.2
	Total	211	100.0
8. Do you participate in the following Work/Life programs? Elder			
Care Programs (for example, support groups, speakers)		N	%
	Yes	3	1.5
	No	174	81.7
	Not available to me	35	16.8
	Total	212	100.0

Sample or Census: Census Number of Employees Selected: 342 Percentages are weighted to represent the Agency's population.

Surveys Completed: 220

Response Rate: 64.3%

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		88	65	27	10	2	192	20
your agency? Telework	%	80.8	48.1	32.7	13.2	4.4	1.6	100.0	
80. How satisfied are you with the following Work/Life programs in	N		92	62	18	3	1	176	35
your agency? Alternative Work Schedules (AWS)	%	87.3	53.8	33.5	10.2	1.3	1.2	100.0	
81. How satisfied are you with the following Work/Life programs in	N		23	58	33	9	4	127	84
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	64.1	19.7	44.3	25.3	6.4	4.3	100.0	
82. How satisfied are you with the following Work/Life programs in	N		25	50	41	2	2	120	92
your agency? Employee Assistance Program (EAP)	%	63.4	22.1	41.3	32.5	1.1	2.9	100.0	
83. How satisfied are you with the following Work/Life programs in	N		7	8	39	7	3	64	147
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	24.1	12.4	11.7	60.7	9.1	6.1	100.0	
84. How satisfied are you with the following Work/Life programs in	N		8	9	39	6	3	65	147
your agency? Elder Care Programs (for example, support groups, speakers)	%	26.3	13.4	12.9	59.8	7.9	6.0	100.0	

Number of Employees Selected: 342

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		2	2	1	1	0	6	NA
organization.	%	64.4	30.7	33.7	18.1	17.5	0.0	100.0	
2. I have enough information to do my job well.	N	100.0	2	4	0	0	0	6	NA
0.76.1	%	100.0	30.7	69.3	0.0	0.0	0.0	100.0	27.4
I feel encouraged to come up with new and better ways of doing things.	N %	48.8	2 30.7	1 18.1	3 51.2	0 0.0	0 0.0	6 100.0	NA
umigs.	N	40.0	30.7	2	1	0.0	0.0	6	NA
*4. My work gives me a feeling of personal accomplishment.	%	81.9	48.2	33.7	18.1	0.0	0.0	100.0	IVA
	N	0.00	3	3	0	0	0	6	NA
*5. I like the kind of work I do.	%	100.0	46.3	53.7	0.0	0.0	0.0	100.0	
C. I. Lander and the control of the control of	N		3	3	0	0	0	6	NA
6. I know what is expected of me on the job.	%	100.0	48.8	51.2	0.0	0.0	0.0	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		4	2	0	0	0	6	NA
done.	%	100.0	64.4	35.6	0.0	0.0	0.0	100.0	
8. I am constantly looking for ways to do my job better.	N		3	1	2	0	0	6	NA
	%	64.4	46.3	18.1	35.6	0.0	0.0	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		2	3	0	1	0	6	0
to get my job done.	%	82.5	33.7	48.8	0.0	17.5	0.0	100.0	
*10. My workload is reasonable.	N		1	2	0	2	1	6	0
10. 11) (10. 11)	%	51.3	18.1	33.2	0.0	31.3	17.5	100.0	
*11. My talents are used well in the workplace.	N		2	3	1	0	0	6	0
- 11 12) tatelle are used well in the worldplace.	%	82.5	33.7	48.8	17.5	0.0	0.0	100.0	
*12. I know how my work relates to the agency's goals and priorities.	N		3	3	0	0	0	6	0
	%	100.0	48.8	51.2	0.0	0.0	0.0	100.0	
*13. The work I do is important.	N		4	1	0	0	0	5	0
•	%	100.0	78.1	21.9	0.0	0.0	0.0	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		4	2	0	0	0	6	0
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	100.0	64.4	35.6	0.0	0.0	0.0	100.0	
*15. My performance appraisal is a fair reflection of my performance.	N		2	2	0	0	0	4	2
13. My performance appraisar is a fair reflection of my performance.	%	100.0	50.0	50.0	0.0	0.0	0.0	100.0	
16. I am held accountable for achieving results.	N		4	1	0	0	0	5	1
10. I am neid accountable for achieving results.	%	100.0	78.1	21.9	0.0	0.0	0.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 9

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	N %	82.5	3 46.3	2 36.2	0 0.0	0 0.0	1 17.5	6 100.0	0
*18. My training needs are assessed.	N %	64.4	3 46.3	1 18.1	1 18.1	0 0.0	1 17.5	6 100.0	0
*19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	N %	73.2	2 46.3	1 26.8	1 26.8	0 0.0	0 0.0	4 100.0	2
*20. The people I work with cooperate to get the job done.	N %	66.3	2 33.7	2 32.5	1 15.6	1 18.1	0 0.0	6 100.0	NA
*21. My work unit is able to recruit people with the right skills.	N %	84.4	2 33.2	3 51.2	1 15.6	0 0.0	0 0.0	6 100.0	0
*22. Promotions in my work unit are based on merit.	N %	37.2	1 18.2	1 18.9	2 43.9	1 18.9	0 0.0	5 100.0	1
*23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	N %	48.8	0 0.0	3 48.8	3 51.2	0 0.0	0 0.0	6 100.0	0
*24. In my work unit, differences in performance are recognized in a meaningful way.	N %	59.1	0 0.0	3 59.1	1 18.9	1 21.9	0 0.0	5 100.0	1
25. Awards in my work unit depend on how well employees perform their jobs.	N %	59.1	1 18.2	2 40.9	0 0.0	2 40.9	0 0.0	5 100.0	1
26. Employees in my work unit share job knowledge with each other.	N %	82.5	1 18.1	4 64.4	0 0.0	1 17.5	0 0.0	6 100.0	0
27. The skill level in my work unit has improved in the past year.	N %	40.9	0 0.0	2 40.9	3 59.1	0 0.0	0 0.0	5 100.0	1
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
28. How would you rate the overall quality of work done by your work unit?	N %	100.0	2 33.7	4 66.3	0 0.0	0 0.0	0 0.0	6 100.0	NA
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.	N %	100.0	2 30.7	4 69.3	0 0.0	0 0.0	0 0.0	6 100.0	0

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 9

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		1	1	3	1	0	6	0
to work processes.	%	30.7	15.6	15.1	51.2	18.1	0.0	100.0	
31. Employees are recognized for providing high quality products and	N		1	3	1	0	0	5	1
services.	%	81.1	18.2	62.8	18.9	0.0	0.0	100.0	
*22 Cusativity and impossion are revended	N		1	0	2	2	0	5	1
*32. Creativity and innovation are rewarded.	%	18.2	18.2	0.0	40.9	40.9	0.0	100.0	
*33. Pay raises depend on how well employees perform their jobs.	N		0	1	1	3	1	6	0
*33. Pay raises depend on now well employees perform their jobs.	%	15.1	0.0	15.1	18.1	49.4	17.5	100.0	
34. Policies and programs promote diversity in the workplace (for	N		2	2	1	0	0	5	1
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	78.1	37.2	40.9	21.9	0.0	0.0	100.0	
*07 F 1	N		3	3	0	0	0	6	0
*35. Employees are protected from health and safety hazards on the job.	%	100.0	48.8	51.2	0.0	0.0	0.0	100.0	
*36. My organization has prepared employees for potential security	N		3	2	1	0	0	6	0
threats.	%	82.5	46.3	36.2	17.5	0.0	0.0	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		2	3	0	0	0	5	1
political purposes are not tolerated.	%	100.0	37.2	62.8	0.0	0.0	0.0	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		4	1	0	0	0	5	1
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	100.0	78.1	21.9	0.0	0.0	0.0	100.0	
20.14	N		4	2	0	0	0	6	0
39. My agency is successful at accomplishing its mission.	%	100.0	64.4	35.6	0.0	0.0	0.0	100.0	
40.1	N		3	1	2	0	0	6	NA
40. I recommend my organization as a good place to work.	%	66.3	48.8	17.5	33.7	0.0	0.0	100.0	
41. I believe the results of this survey will be used to make my agency	N		2	1	2	0	0	5	1
a better place to work.	%	59.1	40.2	18.9	40.9	0.0	0.0	100.0	
*42. My supervisor supports my need to balance work and other life	N		2	2	1	1	0	6	0
issues.	%	66.9	33.2	33.7	15.6	17.5	0.0	100.0	
43. My supervisor/team leader provides me with opportunities to	N		2	2	1	1	0	6	0
demonstrate my leadership skills.	%	66.9	33.2	33.7	15.6	17.5	0.0	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		2	2	1	0	0	5	1
are worthwhile.	%	81.1	40.2	40.9	18.9	0.0	0.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 9

Percentages are weighted to represent the Agency's population.

Surveys Completed: 6 Response Rate: 66.7%

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		2	2	0	1	0	5	1
representative of all segments of society.	%	81.1	40.2	40.9	0.0	18.9	0.0	100.0	
46. My supervisor/team leader provides me with constructive	N		2	2	0	2	0	6	0
suggestions to improve my job performance.	%	66.9	33.2	33.7	0.0	33.1	0.0	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		2	2	1	0	0	5	1
development.	%	81.1	40.2	40.9	18.9	0.0	0.0	100.0	
40.14	N		2	3	1	0	0	6	NA
48. My supervisor/team leader listens to what I have to say.	%	82.5	33.2	49.4	17.5	0.0	0.0	100.0	
40 M	N		2	3	1	0	0	6	NA
49. My supervisor/team leader treats me with respect.	%	82.5	33.2	49.4	17.5	0.0	0.0	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		1	3	1	0	1	6	NA
me about my performance.	%	64.4	15.1	49.4	18.1	0.0	17.5	100.0	
def Ti	N		2	2	0	1	0	5	NA
*51. I have trust and confidence in my supervisor.	%	78.6	40.5	38.2	0.0	21.4	0.0	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		1	4	0	1	0	6	NA
immediate supervisor/team leader?	%	82.5	15.1	67.5	0.0	17.5	0.0	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		0	1	2	3	0	6	0
commitment in the workforce.	%	15.1	0.0	15.1	33.7	51.2	0.0	100.0	
54. My organization's leaders maintain high standards of honesty and	N		2	1	2	1	0	6	0
integrity.	%	48.8	30.7	18.1	33.7	17.5	0.0	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		2	2	2	0	0	6	0
different backgrounds.	%	66.9	30.7	36.2	33.1	0.0	0.0	100.0	
*56. Managers communicate the goals and priorities of the	N		2	3	1	0	0	6	0
organization.	%	82.5	30.7	51.8	17.5	0.0	0.0	100.0	
*57. Managers review and evaluate the organization's progress toward	N		2	2	2	0	0	6	0
meeting its goals and objectives.	%	66.9	30.7	36.2	33.1	0.0	0.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 9

Percentages are weighted to represent the Agency's population.

Surveys Completed: 6 Response Rate: 66.7%

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		2	2	1	1	0	6	0
example, about projects, goals, needed resources).	%	66.9	30.7	36.2	17.5	15.6	0.0	100.0	
59. Managers support collaboration across work units to accomplish	N		2	2	1	1	0	6	0
work objectives.	%	66.9	30.7	36.2	17.5	15.6	0.0	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		1	2	2	0	0	5	1
directly above your immediate supervisor/team leader?	%	60.7	17.8	42.9	39.3	0.0	0.0	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's conjugated	N		2	2	1	1	0	6	0
1. I have a high level of respect for my organization's senior leaders.	%	64.4	33.2	31.3	18.1	17.5	0.0	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		2	2	1	0	0	5	1
oz. Senior leaders demonstrate support for work/Life programs.	%	81.1	40.2	40.9	18.9	0.0	0.0	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		1	4	1	0	0	6	NA
affect your work?	%	82.5	15.1	67.5	17.5	0.0	0.0	100.0	
*64. How satisfied are you with the information you receive from	N		2	2	2	0	0	6	NA
management on what's going on in your organization?	%	66.9	33.2	33.7	33.1	0.0	0.0	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		1	2	0	2	1	6	NA
good job?	%	48.8	15.1	33.7	0.0	33.7	17.5	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		1	4	0	1	0	6	NA
leaders?	%	82.5	15.1	67.5	0.0	17.5	0.0	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		0	2	2	1	0	5	NA
your organization?	%	39.7	0.0	39.7	39.7	20.6	0.0	100.0	
*68. How satisfied are you with the training you receive for your	N		0	3	2	1	0	6	NA
present job?	%	48.8	0.0	48.8	33.7	17.5	0.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 9

Percentages are weighted to represent the Agency's population.

Surveys Completed: 6 Response Rate: 66.7%

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

Neither

		Percent Positive	Very Satisfied	Satisfied	Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Response Total	No Basis to Judge
*69. Considering everything, how satisfied are you with your job?	N		1	5	0	0	0	6	NA
or. Considering everything, now statistical the you with your job.	%	100.0	15.1	84.9	0.0	0.0	0.0	100.0	
*70. Considering everything, how satisfied are you with your pay?	N		0	4	1	1	0	6	NA
	%	66.3	0.0	66.3	15.6	18.1	0.0	100.0	
71. Considering everything, how satisfied are you with your	N		1	5	0	0	0	6	NA
organization?	%	100.0	15.1	84.9	0.0	0.0	0.0	100.0	
72. Have you been notified that you are eligible to telework? Telewor means working at a location other than your normal work site during your regular work hours (excludes travel).	·k							N	%
231-119) 231 - 1281-111 - 1211	Yes							6	100.0
	No							0	0.0
	Not s	ure						0	0.0
	Total							6	100.0
73. Please select the response below that BEST describes your current teleworking situation:								N	%
	I tele	work 3 or r	nore days per	week.				0	0.0
			days per weel					1	18.1
	I tele	work, but r	o more than 1	or 2 days per	month.			2	33.1
	I tele	work very i	infrequently, o	n an unschedu	iled or short-tei	m basis.		3	48.8
			k because I ha ficers, Park Ra		cally present on ty Personnel).	the job (e.g., L	aw	0	0.0
			k because I ha prevent me fr		sues (e.g., conne g.	ctivity, inadeq	uate	0	0.0
			k because I did an telework.	l not receive a	pproval to do so	, even though l	have the kind	0	0.0
	I do 1	not telewor	k because I cho	oose not to tele	ework.			0	0.0
	Total							6	100.0

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 9

Do Not Know/

Item

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		N	%
	Yes	3	49.4
	No	2	33.2
	Not available to me	1	17.5
	Total	6	100.0
5. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening	,		
quit smoking programs)		N	%
	Yes	1	15.6
	No	4	66.9
	Not available to me	1	17.5
	Total	6	100.0
76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	1	18.1
	No	5	81.9
	Not available to me	0	0.0
	Total	6	100.0
77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)		N	%
oupport Accure,	Yes	0	0.0
	No	5	82.5
	Not available to me	1	17.5
	Total	6	100.0
8. Do you participate in the following Work/Life programs? Elder			0.4
Care Programs (for example, support groups, speakers)		N	%
	Yes	0	0.0
	No	5	82.5
	Not available to me	1	17.5
	Total	6	100.0

Sample or Census: Census Number of Employees Selected: 9 Percentages are weighted to represent the Agency's population.

Surveys Completed: 6

Response Rate: 66.7%

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		3	2	1	0	0	6	0
your agency? Telework	%	84.4	48.8	35.6	15.6	0.0	0.0	100.0	
80. How satisfied are you with the following Work/Life programs in	N		1	2	0	0	2	5	1
your agency? Alternative Work Schedules (AWS)	%	58.1	18.4	39.7	0.0	0.0	41.9	100.0	
81. How satisfied are you with the following Work/Life programs in	N		1	1	1	0	0	3	3
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	68.3	31.7	36.7	31.7	0.0	0.0	100.0	
82. How satisfied are you with the following Work/Life programs in	N		0	1	1	1	0	3	3
your agency? Employee Assistance Program (EAP)	%	35.3	0.0	35.3	30.5	34.1	0.0	100.0	
83. How satisfied are you with the following Work/Life programs in	N		0	0	1	0	0	1	4
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	0.0	0.0	0.0	100.0	0.0	0.0	100.0	
84. How satisfied are you with the following Work/Life programs in	N		0	0	1	0	0	1	5
your agency? Elder Care Programs (for example, support groups, speakers)	%	0.0	0.0	0.0	100.0	0.0	0.0	100.0	

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		11	18	3	0	1	33	NA
organization.	%	88.3	34.5	53.8	8.9	0.0	2.8	100.0	
2. I have enough information to do my job well.	N		13	17	2	1	0	33	NA
2. I have chough information to do my job wen.	%	91.1	40.0	51.1	6.1	2.8	0.0	100.0	
3. I feel encouraged to come up with new and better ways of doing	N		11	16	3	2	1	33	NA
things.	%	84.5	35.6	48.9	7.6	5.2	2.8	100.0	
*4. My work gives me a feeling of personal accomplishment.	N		12	19	1	0	1	33	NA
4. My work gives me a reening of personal accompnishment.	%	94.6	37.4	57.2	2.6	0.0	2.8	100.0	
*5. I like the kind of work I do.	N		17	13	1	0	1	32	NA
3. I fixe the kind of work I do.	%	94.7	53.9	40.8	2.5	0.0	2.8	100.0	
6. I know what is expected of me on the job.	N		18	12	1	2	0	33	NA
o. I know what is expected of the off the job.	%	92.5	53.4	39.1	2.4	5.1	0.0	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		26	7	0	0	0	33	NA
done.	%	100.0	77.5	22.5	0.0	0.0	0.0	100.0	
8. I am constantly looking for ways to do my job better.	N		22	9	1	0	0	32	NA
8. I am constantly looking for ways to do my job better.	%	97.2	65.2	32.0	2.8	0.0	0.0	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		11	13	4	5	0	33	0
to get my job done.	%	73.3	33.2	40.1	12.4	14.3	0.0	100.0	
*10. My workload is reasonable.	N		11	14	6	2	0	33	0
10. My workload is reasonable.	%	76.3	33.2	43.1	17.8	5.9	0.0	100.0	
*11. My talents are used well in the workplace.	N		11	19	0	1	2	33	0
*11. My talents are used wen in the workplace.	%	91.9	34.9	57.0	0.0	2.7	5.4	100.0	
*12. I know how my work relates to the agency's goals and priorities.	N		19	11	2	0	1	33	0
12. I know now my work relates to the agency's goals and priorities.	%	91.1	57.0	34.1	6.3	0.0	2.6	100.0	
*13. The work I do is important.	N		20	7	5	0	0	32	0
13. The work I do is important.	%	85.8	64.1	21.7	14.2	0.0	0.0	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		19	11	2	1	0	33	0
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	91.7	57.4	34.2	5.0	3.3	0.0	100.0	
*15 My manforman as apprecial in a fair and	N		17	9	5	0	1	32	1
*15. My performance appraisal is a fair reflection of my performance.	%	80.1	55.4	24.7	17.2	0.0	2.7	100.0	
16 I am hald accountable for a binoing aroults	N		17	14	1	0	1	33	0
16. I am held accountable for achieving results.	%	93.9	50.0	43.9	3.5	0.0	2.6	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 48

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	N %	74.1	15 46.7	9 27.4	4 13.3	2 7.0	2 5.5	32 100.0	1
*18. My training needs are assessed.	N %	67.1	9 28.5	12 38.6	6 16.1	3 8.6	3 8.2	33 100.0	0
*19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	N %	85.7	15 51.2	10 34.5	4 11.4	0 0.0	1 2.9	30 100.0	3
*20. The people I work with cooperate to get the job done.	N %	81.7	11 39.1	12 42.5	1 4.5	2 10.5	1 3.3	27 100.0	NA
*21. My work unit is able to recruit people with the right skills.	N %	76.5	11 31.4	15 45.0	5 15.4	1 5.5	1 2.6	33 100.0	0
*22. Promotions in my work unit are based on merit.	N %	54.2	10 34.0	6 20.2	11 37.0	2 6.0	1 2.8	30 100.0	3
*23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	N %	70.0	6 21.8	15 48.3	5 14.8	2 8.5	2 6.6	30 100.0	3
*24. In my work unit, differences in performance are recognized in a meaningful way.	N %	80.1	5 17.5	20 62.5	4 11.2	1 2.5	2 6.3	32 100.0	1
25. Awards in my work unit depend on how well employees perform their jobs.	N %	84.0	9 29.3	17 54.7	4 10.8	1 2.5	1 2.7	32 100.0	1
26. Employees in my work unit share job knowledge with each other.	N %	89.0	16 48.7	13 40.3	1 2.8	1 2.8	2 5.4	33 100.0	0
27. The skill level in my work unit has improved in the past year.	N %	80.4	15 45.6	12 34.8	3 8.7	2 8.3	1 2.6	33 100.0	0
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
28. How would you rate the overall quality of work done by your work unit?	N %	94.6	24 71.9	7 22.7	2 5.4	0 0.0	0 0.0	33 100.0	NA
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.	N %	87.6	15 43.7	14 43.9	2 6.3	1 3.5	1 2.6	33 100.0	0

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 48

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		8	16	4	3	1	32	1
to work processes.	%	77.4	26.9	50.5	10.9	9.0	2.7	100.0	
31. Employees are recognized for providing high quality products and	N		11	17	3	1	1	33	0
services.	%	85.7	34.9	50.8	8.9	2.8	2.6	100.0	
*22 C - 4: 4 - 1: 4: 1.1	N		9	15	4	3	2	33	0
*32. Creativity and innovation are rewarded.	%	76.7	29.8	46.9	10.4	7.5	5.4	100.0	
*22 D ' 1 1 1 11 1 C 41''1	N		2	14	6	4	3	29	4
*33. Pay raises depend on how well employees perform their jobs.	%	55.1	6.6	48.5	20.5	15.3	9.0	100.0	
34. Policies and programs promote diversity in the workplace (for	N		9	16	4	0	1	30	3
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	85.8	31.1	54.7	11.4	0.0	2.9	100.0	
*05 F 1	N		13	17	2	0	1	33	0
*35. Employees are protected from health and safety hazards on the job.	%	90.2	37.6	52.5	5.4	0.0	4.4	100.0	
. My organization has prepared employees for potential security	N		9	17	3	2	2	33	0
threats.	%	80.0	26.6	53.4	7.5	7.1	5.4	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		14	10	3	2	3	32	1
political purposes are not tolerated.	%	77.1	44.2	32.9	8.4	5.3	9.1	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		16	12	2	1	1	32	1
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	88.1	49.6	38.5	5.6	3.6	2.7	100.0	
20.16	N		14	16	1	0	1	32	0
39. My agency is successful at accomplishing its mission.	%	94.5	43.8	50.7	2.8	0.0	2.7	100.0	
40.1	N		16	13	1	1	2	33	NA
40. I recommend my organization as a good place to work.	%	88.3	48.6	39.7	3.5	2.8	5.4	100.0	
41. I believe the results of this survey will be used to make my agency	N		11	10	8	1	1	31	2
a better place to work.	%	67.9	34.3	33.6	26.5	2.9	2.8	100.0	
*42. My supervisor supports my need to balance work and other life	N		22	8	2	0	1	33	0
issues.	%	91.5	65.0	26.5	5.9	0.0	2.6	100.0	
43. My supervisor/team leader provides me with opportunities to	N		15	10	5	1	2	33	0
demonstrate my leadership skills.	%	78.0	47.5	30.6	13.0	3.5	5.4	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		14	12	4	1	2	33	0
are worthwhile.	%	80.5	44.7	35.8	10.6	3.5	5.4	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 48

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		13	11	5	1	1	31	2
representative of all segments of society.	%	79.9	44.0	35.9	13.6	3.7	2.8	100.0	
46. My supervisor/team leader provides me with constructive	N		13	15	4	0	1	33	0
suggestions to improve my job performance.	%	86.1	41.3	44.7	11.3	0.0	2.6	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		15	14	1	1	1	32	0
development.	%	90.8	47.8	43.0	2.8	3.6	2.7	100.0	
40 M	N		15	14	3	0	1	33	NA
48. My supervisor/team leader listens to what I have to say.	%	88.4	47.1	41.3	9.0	0.0	2.6	100.0	
40.14	N		20	10	1	2	0	33	NA
49. My supervisor/team leader treats me with respect.	%	91.1	59.7	31.4	2.6	6.3	0.0	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		16	12	4	0	1	33	NA
me about my performance.	%	83.3	46.6	36.7	13.2	0.0	3.5	100.0	
VC1 II	N		15	14	2	1	1	33	NA
*51. I have trust and confidence in my supervisor.	%	88.4	44.6	43.7	5.5	3.5	2.6	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		19	10	1	1	1	32	NA
immediate supervisor/team leader?	%	90.8	59.0	31.9	2.8	3.6	2.7	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		13	12	5	1	1	32	0
commitment in the workforce.	%	80.2	41.0	39.2	14.2	2.8	2.7	100.0	
54. My organization's leaders maintain high standards of honesty and	N		17	11	1	1	2	32	0
integrity.	%	88.4	49.9	38.4	2.4	3.6	5.5	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		15	10	4	0	2	31	1
different backgrounds.	%	81.8	48.9	32.9	12.5	0.0	5.7	100.0	
*56. Managers communicate the goals and priorities of the	N		13	14	3	1	1	32	0
organization.	%	86.3	40.0	46.3	8.2	2.8	2.7	100.0	
*57. Managers review and evaluate the organization's progress toward	N		12	16	2	0	1	31	0
meeting its goals and objectives.	%	91.4	37.6	53.8	5.8	0.0	2.8	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 48

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		12	13	3	1	2	31	1
example, about projects, goals, needed resources).	%	83.2	37.8	45.4	8.4	2.6	5.7	100.0	
59. Managers support collaboration across work units to accomplish	N		12	15	1	1	2	31	1
work objectives.	%	88.8	38.1	50.7	2.6	2.9	5.7	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		13	13	3	0	1	30	1
directly above your immediate supervisor/team leader?	%	87.3	40.2	47.1	9.8	0.0	2.9	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		17	9	4	1	1	32	0
1. I have a high level of respect for my organization's senior leaders.	%	82.2	52.0	30.2	12.3	2.8	2.7	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		17	8	4	0	1	30	2
02. Semon leaders demonstrate support for work the programs.	%	85.0	54.6	30.4	12.2	0.0	2.9	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		8	18	2	3	1	32	NA
affect your work?	%	81.0	26.2	54.8	6.1	10.2	2.7	100.0	
*64. How satisfied are you with the information you receive from	N		7	17	2	3	2	31	NA
management on what's going on in your organization?	%	78.2	23.1	55.1	7.3	8.7	5.7	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		13	12	2	3	1	31	NA
good job?	%	83.5	40.5	43.0	5.5	8.2	2.8	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		12	15	2	2	1	32	NA
leaders?	%	85.8	37.3	48.5	5.9	5.6	2.7	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		3	14	11	2	2	32	NA
your organization?	%	55.5	10.1	45.4	34.0	5.0	5.5	100.0	
*68. How satisfied are you with the training you receive for your	N		7	19	1	3	1	31	NA
present job?	%	84.8	25.0	59.8	2.9	9.6	2.8	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 48

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

Very

Percent

Neither

Satisfied nor

		Positive	Satisfied	Satisfied	Dissatisfied	Dissatisfied	Dissatisfied	Total	Judge
60 Considering eventhing how estisfied any year with your ich?	N		12	16	3	0	1	32	NA
69. Considering everything, how satisfied are you with your job?	%	89.2	38.9	50.3	7.9	0.0	2.8	100.0	
70. Considering everything, how satisfied are you with your pay?	N		8	13	3	7	1	32	NA
70. Considering everything, now satisfied are you with your pay:	%	66.8	24.3	42.6	8.9	21.5	2.8	100.0	
71. Considering everything, how satisfied are you with your	N		14	12	3	1	2	32	NA
organization?	%	82.7	42.2	40.5	8.9	2.9	5.5	100.0	
72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site	ork								0/
during your regular work hours (excludes travel).								N	%
	Yes							23	73.7
	No							8	23.5
	Not s							1	2.8
	Total								
	Total							32	100.0
73. Please select the response below that REST describes your curre								32	100.0
73. Please select the response below that BEST describes your curre teleworking situation:								32 N	100.0
· · · · · · · · · · · · · · · · · · ·	nt		nore days per	week.					
· · · · · · · · · · · · · · · · · · ·	nt I tele	work 3 or n	nore days per						%
The state of the s	I tele	work 3 or n		k.	month.			N 1	% 2.6
The state of the s	I tele I tele I tele	work 3 or n work 1 or 2 work, but n	days per weel no more than 1	k. or 2 days per	month. aled or short-ter	rm basis.		N 1	% 2.6 46.0
	I tele I tele I tele I tele I do r	work 3 or n work 1 or 2 work, but n work very i not telework	days per weel no more than 1 infrequently, o	k. or 2 days per n an unschedu ve to be physic	lled or short-ter ally present on		aw	N 1	2.6 46.0 3.8
	I tele I tele I tele I tele I do r Enfoi	work 3 or n work 1 or 2 work, but n work very i not telework reement Off not telework	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra	k. or 2 days per n an unschedu ve to be physic nngers, Securit ve technical iss	tled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L		N 1 13 1 1	% 2.6 46.0 3.8 3.9
	I tele I tele I tele I tele I do r Enfoi I do r equip I do r	work 3 or n work 1 or 2 work, but n work very i not telework rement Off not telework oment) that	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra k because I hav prevent me fro	k. or 2 days per n an unschedu ye to be physic angers, Securit ye technical iss om teleworkin	tled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L	uate	N 1 13 1 1 0	% 2.6 46.0 3.8 3.9 0.0
73. Please select the response below that BEST describes your curre teleworking situation:	I tele I tele I tele I do r Enfor I do r equip I do r	work 3 or n work 1 or 2 work, but n work very i not telework reement Off not telework oment) that not telework	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra k because I hav prevent me fro k because I did	k. or 2 days per n an unschedu ve to be physic angers, Securit ve technical iss om teleworkin l not receive ap	ally present on ty Personnel). Sues (e.g., conne g. oproval to do so	the job (e.g., L	uate	N 1 13 1 1 0 0	% 2.6 46.0 3.8 3.9 0.0

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 48

Response Rate: 68.8%

Do Not Know/

No Basis to

Item

Response

Very

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		${f N}$	%
	Yes	5	15.5
	No	23	79.3
	Not available to me	2	5.2
	Total	30	100.0
5. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening	,		
quit smoking programs)		N	%
	Yes	10	32.6
	No	19	61.4
	Not available to me	2	5.9
	Total	31	100.0
76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	4	12.6
	No	27	87.4
	Not available to me	0	0.0
	Total	31	100.0
77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting cuppert groups)	· ·	N	%
support groups)	Yes	1	5.8
	No	22	69.8
	Not available to me	8	24.4
	Total	31	100.0
8. Do you participate in the following Work/Life programs? Elder			
Care Programs (for example, support groups, speakers)		N	%
	Yes	1	3.0
	No	21	69.0
	Not available to me	9	28.1
	Total	31	100.0

Sample or Census: Census Number of Employees Selected: 48 Percentages are weighted to represent the Agency's population.

Surveys Completed: 33

Response Rate: 68.8%

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		7	9	3	6	2	27	5
your agency? Telework	%	63.4	28.1	35.3	9.6	18.8	8.2	100.0	
80. How satisfied are you with the following Work/Life programs in	N		6	7	8	1	1	23	9
your agency? Alternative Work Schedules (AWS)	%	55.2	25.2	30.0	37.7	3.8	3.3	100.0	
81. How satisfied are you with the following Work/Life programs in	N		5	9	8	1	0	23	9
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	61.5	21.4	40.1	35.1	3.4	0.0	100.0	
82. How satisfied are you with the following Work/Life programs in	N		3	6	8	0	0	17	15
your agency? Employee Assistance Program (EAP)	%	52.5	17.9	34.6	47.5	0.0	0.0	100.0	
83. How satisfied are you with the following Work/Life programs in	N		0	4	7	0	0	11	20
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	42.0	0.0	42.0	58.0	0.0	0.0	100.0	
84. How satisfied are you with the following Work/Life programs in	N		0	3	9	0	0	12	20
your agency? Elder Care Programs (for example, support groups, speakers)	%	24.8	0.0	24.8	75.2	0.0	0.0	100.0	

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		13	15	4	0	0	32	NA
organization.	%	90.3	38.5	51.8	9.7	0.0	0.0	100.0	
2. I have enough information to do my job well.	N		15	13	4	0	0	32	NA
	%	90.3	46.8	43.5	9.7	0.0	0.0	100.0	
3. I feel encouraged to come up with new and better ways of doing	N		14	11	6	1	0	32	NA
things.	%	80.0	46.5	33.6	17.2	2.8	0.0	100.0	
*4. My work gives me a feeling of personal accomplishment.	N		14	15	2	1	0	32	NA
4. Why work gives me a reening of personal accomplishment.	%	92.3	44.1	48.2	4.9	2.8	0.0	100.0	
*5. I like the kind of work I do.	N		16	15	1	0	0	32	NA
3. I like the kind of work I do.	%	97.5	52.3	45.2	2.5	0.0	0.0	100.0	
6. I know what is expected of me on the job.	N		19	12	1	0	0	32	NA
o. I know what is expected of the off the job.	%	97.9	59.2	38.8	2.1	0.0	0.0	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		21	11	0	0	0	32	NA
done.	%	100.0	67.0	33.0	0.0	0.0	0.0	100.0	
. I am constantly looking for ways to do my job better.	N		17	13	2	0	0	32	NA
8. I am constantly looking for ways to do my job better.	%	92.5	51.8	40.7	7.5	0.0	0.0	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		13	16	2	1	0	32	0
to get my job done.	%	90.5	40.3	50.2	4.1	5.4	0.0	100.0	
*10 M	N		12	16	2	2	0	32	0
*10. My workload is reasonable.	%	86.9	36.3	50.6	4.9	8.2	0.0	100.0	
*11 M ()	N		16	14	1	1	0	32	0
*11. My talents are used well in the workplace.	%	95.1	48.0	47.1	2.8	2.0	0.0	100.0	
*10.11	N		19	13	0	0	0	32	0
*12. I know how my work relates to the agency's goals and priorities.	%	100.0	57.9	42.1	0.0	0.0	0.0	100.0	
*12 TI 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	N		21	11	0	0	0	32	0
*13. The work I do is important.	%	100.0	64.2	35.8	0.0	0.0	0.0	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		19	12	0	1	0	32	0
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	94.6	58.8	35.8	0.0	5.4	0.0	100.0	
*15 M	N		13	18	1	0	0	32	0
*15. My performance appraisal is a fair reflection of my performance.	%	97.2	41.0	56.1	2.8	0.0	0.0	100.0	
16.1. 1.11	N		15	15	2	0	0	32	0
16. I am held accountable for achieving results.	%	93.9	46.6	47.3	6.1	0.0	0.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 41

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	N %	86.4	15 47.9	10 38.5	3 8.4	1 2.2	1 3.0	30 100.0	2
*18. My training needs are assessed.	N %	85.1	9 28.0	16 57.1	4 9.9	2 5.0	0 0.0	31 100.0	0
*19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	N %	81.1	10 28.3	14 52.8	4 11.0	3 7.9	0	31 100.0	1
*20. The people I work with cooperate to get the job done.	N %	88.5	15 44.9	12 43.6	1 2.9	3 8.6	0 0.0	31 100.0	NA
*21. My work unit is able to recruit people with the right skills.	N %	74.9	8 24.9	13 50.0	6 20.5	2 4.6	0 0.0	29 100.0	3
*22. Promotions in my work unit are based on merit.	N %	53.2	9 28.1	6 25.1	9 35.6	4 11.1	0 0.0	28 100.0	4
*23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	N %	77.4	6 21.9	14 55.5	4 13.6	1 3.3	2 5.7	27 100.0	5
*24. In my work unit, differences in performance are recognized in a meaningful way.	N %	69.0	7 20.2	13 48.8	5 14.5	4 11.4	2 5.1	31 100.0	1
25. Awards in my work unit depend on how well employees perform their jobs.	N %	67.4	11 33.6	9 33.9	5 16.6	5 13.9	1 2.1	31 100.0	1
26. Employees in my work unit share job knowledge with each other.	N %	78.1	10 30.6	15 47.5	3 10.6	2 8.5	1 2.9	31 100.0	1
27. The skill level in my work unit has improved in the past year.	N %	75.1	12 38.6	12 36.6	7 22.1	0 0.0	1 2.8	32 100.0	0
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
28. How would you rate the overall quality of work done by your work unit?	N %	97.2	17 55.2	14 42.0	0 0.0	1 2.8	0 0.0	32 100.0	NA
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.	N %	94.2	9 28.3	20 66.0	1 2.9	0 0.0	1 2.9	31 100.0	0

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 41

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		8	19	4	0	1	32	0
to work processes.	%	87.5	21.4	66.1	9.7	0.0	2.8	100.0	
31. Employees are recognized for providing high quality products and	N		11	11	5	4	0	31	1
services.	%	74.5	33.6	40.9	15.2	10.3	0.0	100.0	
*32. Creativity and innovation are rewarded.	N		8	11	9	1	1	30	2
"52. Creativity and innovation are rewarded.	%	69.2	27.3	41.9	26.4	2.2	2.2	100.0	
*33. Pay raises depend on how well employees perform their jobs.	N		8	4	11	5	1	29	3
*33. Pay raises depend on now wen employees perform their jobs.	%	41.2	27.6	13.7	42.6	13.9	2.3	100.0	
34. Policies and programs promote diversity in the workplace (for	N		10	12	6	2	0	30	2
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	75.7	29.9	45.8	19.9	4.5	0.0	100.0	
*25 F 1	N		14	15	0	2	0	31	1
*35. Employees are protected from health and safety hazards on the job.	%	91.5	43.2	48.3	0.0	8.5	0.0	100.0	
6. My organization has prepared employees for potential security	N		11	17	0	2	1	31	1
threats.	%	91.4	35.9	55.5	0.0	5.7	2.9	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		8	14	4	2	2	30	1
political purposes are not tolerated.	%	76.8	25.5	51.3	10.9	6.4	5.9	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		13	14	3	0	2	32	0
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	84.9	37.9	47.0	9.5	0.0	5.6	100.0	
	N		17	10	3	1	1	32	0
39. My agency is successful at accomplishing its mission.	%	84.1	52.8	31.3	10.3	2.8	2.8	100.0	
	N		17	13	1	1	0	32	NA
40. I recommend my organization as a good place to work.	%	94.4	55.4	39.0	2.8	2.8	0.0	100.0	
41. I believe the results of this survey will be used to make my agency	N		11	13	5	1	1	31	1
a better place to work.	%	81.1	38.9	42.2	13.9	2.9	2.1	100.0	
*42. My supervisor supports my need to balance work and other life	N		19	12	1	0	0	32	0
issues.	%	97.2	57.9	39.3	2.8	0.0	0.0	100.0	
43. My supervisor/team leader provides me with opportunities to	N		17	9	5	1	0	32	0
demonstrate my leadership skills.	%	82.8	52.1	30.7	14.4	2.8	0.0	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		13	14	4	1	0	32	0
are worthwhile.	%	84.9	38.1	46.7	12.3	2.8	0.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 41

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		13	13	4	2	0	32	0
representative of all segments of society.	%	82.8	37.5	45.3	11.6	5.6	0.0	100.0	
46. My supervisor/team leader provides me with constructive	N		11	13	7	1	0	32	0
suggestions to improve my job performance.	%	76.2	34.3	41.9	21.8	2.1	0.0	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		14	11	3	2	0	30	1
development.	%	84.8	45.4	39.4	10.1	5.2	0.0	100.0	
40 M	N		18	11	2	0	1	32	NA
48. My supervisor/team leader listens to what I have to say.	%	93.1	54.1	39.0	4.1	0.0	2.8	100.0	
40 M	N		19	9	2	1	1	32	NA
49. My supervisor/team leader treats me with respect.	%	86.9	55.2	31.7	7.5	2.8	2.8	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		10	14	5	2	1	32	NA
me about my performance.	%	75.0	29.3	45.7	15.7	6.5	2.8	100.0	
VC1 II	N		15	11	3	1	1	31	NA
*51. I have trust and confidence in my supervisor.	%	83.6	47.1	36.6	10.6	2.9	2.9	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		16	10	3	1	1	31	NA
immediate supervisor/team leader?	%	84.0	45.9	38.1	10.1	3.0	3.0	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		10	13	6	1	1	31	0
commitment in the workforce.	%	78.9	30.5	48.5	15.3	2.9	2.9	100.0	
54. My organization's leaders maintain high standards of honesty and	N		13	12	3	2	1	31	0
integrity.	%	83.2	39.6	43.5	8.2	5.8	2.9	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		14	10	5	2	1	32	0
different backgrounds.	%	72.8	41.8	31.0	18.5	5.9	2.8	100.0	
*56. Managers communicate the goals and priorities of the	N		12	13	4	3	0	32	0
organization.	%	77.5	34.9	42.6	13.8	8.7	0.0	100.0	
*57. Managers review and evaluate the organization's progress toward	N		11	15	3	1	1	31	1
meeting its goals and objectives.				13	3			31	-

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 41

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		11	15	4	1	1	32	0
example, about projects, goals, needed resources).	%	82.9	32.4	50.5	11.5	2.8	2.8	100.0	
59. Managers support collaboration across work units to accomplish	N		11	15	3	2	1	32	0
work objectives.	%	83.6	32.4	51.3	7.9	5.6	2.8	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		17	9	2	2	1	31	1
directly above your immediate supervisor/team leader?	%	86.8	58.6	28.2	5.3	5.8	2.1	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		13	15	1	2	1	32	0
1. I have a high level of respect for my organization's senior leaders.	%	88.8	42.0	46.8	2.8	5.6	2.8	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		14	11	4	1	1	31	0
02. Semon leaders demonstrate support for work the programs.	%	84.3	44.0	40.4	10.7	2.1	2.9	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		15	10	5	1	0	31	NA
affect your work?	%	83.8	48.3	35.4	13.2	3.0	0.0	100.0	
*64. How satisfied are you with the information you receive from	N		14	13	3	1	0	31	NA
management on what's going on in your organization?	%	89.7	42.9	46.8	8.1	2.2	0.0	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		14	8	7	1	1	31	NA
good job?	%	72.6	43.5	29.1	22.2	3.0	2.2	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		13	14	2	1	1	31	NA
leaders?	%	88.1	40.6	47.5	5.9	3.0	3.0	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		7	12	11	0	1	31	NA
your organization?	%	67.8	21.8	46.0	30.0	0.0	2.2	100.0	
*68. How satisfied are you with the training you receive for your	N		10	13	8	0	0	31	NA
present job?	%	79.4	28.1						

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 41

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

OFFICE OF NAVAJO AND HOPI INDIAN RELOCATION 2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Very

Percent

Neither

Satisfied nor

		Positive	Satisfied	Satisfied	Dissatisfied	Dissatisfied	Dissatisfied	Total	Judge
*CO C	N		16	13	2	0	0	31	NA
*69. Considering everything, how satisfied are you with your job?	%	94.1	54.7	39.4	5.9	0.0	0.0	100.0	
*70. Considering everything, how satisfied are you with your pay?	N		17	5	6	3	0	31	NA
70. Considering everything, now satisfied are you with your pay:	%	70.2	51.5	18.7	19.0	10.8	0.0	100.0	
71. Considering everything, how satisfied are you with your	N		14	13	3	1	0	31	NA
organization?	%	88.1	41.0	47.1	8.9	3.0	0.0	100.0	
72. Have you been notified that you are eligible to telework? Telewo means working at a location other than your normal work site	rk								
during your regular work hours (excludes travel).								N	%
	Yes							6	19.0
	No							21	69.7
	Not s	sure						4	11.2
	Total	l						31	100.0
73. Please select the response below that BEST describes your current control of the control of	Total	1						31	100.0
73. Please select the response below that BEST describes your current teleworking situation:	Total	I						31 N	100.0
	Total		nore days per	week.					
	Total	work 3 or n	nore days per v					N	%
	Total I tele I tele	ework 3 or n		k.	month.			N	% 0.0
	Total I tele I tele I tele	ework 3 or nework 1 or 2	days per weel no more than 1	k. or 2 days per	month. iled or short-ter	rm basis.		N 0 1	% 0.0 2.3
· · · · · · · · · · · · · · · · · · ·	Total I tele I tele I tele I tele I tele I do I	ework 3 or nework 1 or 2 ework, but nework very i	days per weel no more than 1 infrequently, o	k. or 2 days per n an unschedu ve to be physic	iled or short-ter cally present on		aw	N 0 1 0	% 0.0 2.3 0.0
· · · · · · · · · · · · · · · · · · ·	I tele I do n Enfo	ework 3 or nework 1 or 2 ework, but nework very i not teleworl rcement Off not teleworl	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra	k. or 2 days per n an unschedu ve to be physic angers, Securi ve technical iss	alled or short-ter cally present on ty Personnel). sues (e.g., conne	the job (e.g., L		N 0 1 0 2	% 0.0 2.3 0.0 5.1
· · · · · · · · · · · · · · · · · · ·	I tele I tele I tele I tele I do n Enfor	ework 3 or nework 1 or 2 ework, but nework very into telework reement Offinot telework pment) that not telework	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra k because I hav prevent me fro	k. or 2 days per n an unschedu ve to be physic angers, Securi ve technical iss om teleworkin	alled or short-ter cally present on ty Personnel). sues (e.g., conne	the job (e.g., L	uate	N 0 1 0 2	% 0.0 2.3 0.0 5.1 28.7
· · · · · · · · · · · · · · · · · · ·	I tele I tele I tele I tele I do n Enfo I do n equip I do n	ework 3 or nework 1 or 2 ework, but nework very i not telework rement Ofi not telework pment) that not telework	days per weel to more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me frok because I did	k. or 2 days per n an unschedu ve to be physic angers, Securi ve technical iss om teleworkin l not receive a	nled or short-ter cally present on ty Personnel). sues (e.g., conne g. pproval to do so	the job (e.g., L	uate	N 0 1 0 2 8	0.0 2.3 0.0 5.1 28.7

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 41

Response Rate: 78.0%

Do Not Know/

No Basis to

Item

Response

Very

OFFICE OF NAVAJO AND HOPI INDIAN RELOCATION 2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		N	%
	Yes	3	13.6
	No	23	69.7
	Not available to me	5	16.8
	Total	31	100.0
5. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening	,,		
quit smoking programs)		N	%
	Yes	19	57.0
	No	11	37.3
	Not available to me	1	5.7
	Total	31	100.0
76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	4	15.1
	No	25	77.0
	Not available to me	2	7.9
	Total	31	100.0
77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)		N	%
support groups)	Yes	0	0.0
	No	24	77.6
	Not available to me	7	22.4
	Total	31	100.0
8. Do you participate in the following Work/Life programs? Elder			
Care Programs (for example, support groups, speakers)		N	%
	Yes	0	0.0
	No	25	80.6
	Not available to me	6	19.4
	Total	31	100.0

Sample or Census: Census Number of Employees Selected: 41 Percentages are weighted to represent the Agency's population.

Surveys Completed: 32

Response Rate: 78.0%

OFFICE OF NAVAJO AND HOPI INDIAN RELOCATION 2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		1	5	8	0	1	15	16
your agency? Telework	%	36.4	5.4	31.1	58.8	0.0	4.7	100.0	
80. How satisfied are you with the following Work/Life programs in	N		4	5	9	0	0	18	13
your agency? Alternative Work Schedules (AWS)	%	53.8	27.8	26.0	46.2	0.0	0.0	100.0	
81. How satisfied are you with the following Work/Life programs in	N		10	11	5	0	0	26	5
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	76.1	36.7	39.3	23.9	0.0	0.0	100.0	
82. How satisfied are you with the following Work/Life programs in	N		4	6	7	0	0	17	14
your agency? Employee Assistance Program (EAP)	%	54.1	19.8	34.4	45.9	0.0	0.0	100.0	
83. How satisfied are you with the following Work/Life programs in	N		0	0	9	0	0	9	21
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	0.0	0.0	0.0	100.0	0.0	0.0	100.0	
84. How satisfied are you with the following Work/Life programs in	N		0	1	9	0	0	10	21
your agency? Elder Care Programs (for example, support groups, speakers)	%	11.5	0.0	11.5	88.5	0.0	0.0	100.0	

Percentages are weighted to represent the Agency's population.

Surveys Completed: 32

Response Rate: 78.0%

(Survey Administration Period April 4, 2011 to May 15, 2011)

organization.			Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
2. I have enough information to do my job well. 8	*1. I am given a real opportunity to improve my skills in my	N		11	33	16	19	8	87	NA
2. I have enough information to do my job well. % 65.1 15.9 49.2 19.9 11.2 3.8 100.0 3. I feel encouraged to come up with new and better ways of doing N 17 30 24 13 4 88 100.0 *4. My work gives me a feeling of personal accomplishment. % 65.3 17.8 35.5 26.7 15.2 4.8 100.0 *4. My work gives me a feeling of personal accomplishment. N 25 34 15 8 6 88 6.8 88 *** ***O 29 42 10 5 2 2 88 *** 6. I know what is expected of me on the job. N 19 43 14 9 3 88 6. I know what is expected of me on the job. N 19 43 14 9 3 88 6. I know what is expected of me on the job. N 212 49.2 16.8 9.1 3.7 100.0 ***O 4 21.2 49.2 16.8 9.1 3.7 100.0 ***O 5.8 72.4 23.4 2.8 0.0 1.4 100.0 8. I am constantly looking for ways to do my job better. % 85.1 33.8 51.4 11.9 3.0 0.0 100.0 9. I have sufficient resources (for example, people, materials, budget) to get my job done. ***O 6 16 16 12 31 23 88 ***O 7 10.0 10.0 ***O 7 10.0 10.0 10.0 ***O 8 10.0 10.0 10.0 ***O 8 10.0 10.0 10.0 10.0 ***O 8 10.0 10.0 10.0 10.0 10.0 10.0 ***O 8 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10	organization.	%	48.0	11.6	36.4	20.2	22.3	9.6	100.0	
3. I feel encouraged to come up with new and better ways of doing things. **A. My work gives me a feeling of personal accomplishment. **A. My work gives me a feeling of personal accomplishment. **B. Comparison of the kind of work I do. **B. I like the kind of work I do. **B. I like the kind of work I do. **B. I like the kind of work I do. **B. O Society of the kind of work I do. **B. O Society of the kind of work I do. **B. O Society of the kind of work I do. **B. O Society of the kind of work I do. **B. O Society of the kind of work I do. **B. O Society of the kind of work I do. **B. O Society of the kind of work I do. **B. O Society of the kind of work I do. **B. O Society of the kind of work I do. **B. I am constantly looking for ways to do my job better. **B. I am constantly looking for ways to do my job better. **B. Society of the work I do. **B. I am constantly looking for ways to do my job better. **B. Society of the work I do. **B. I am constantly looking for ways to do my job better. **B. Society of the work I do. **B. I am constantly looking for ways to do my job better. **B. Society of the work I do. **B. I am constantly looking for ways to do my job better. **B. Society of the work I do. **B. I am constantly looking for ways to do my job better. **B. Society of the work I do. **B. I am constantly looking for ways to do my job better. **B. Society of the work I do. **B. I am constantly looking for ways to do my job better. **B. Society of the work I do. **B. I am constantly looking for ways to do my job better. **B. Society of the work I do. **B. Society of the work I do. **B. Society of the work I do. **II. My talents are used well in the work place. **B. Society of the work I do. **B. Society of the work I do. **II. My talents are used well in the work place. **B. Society of the work I do. **B. Society of the work I do. **II. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the work place) allow employees to perform work	2. I have enough information to do my job well.		65.1			-,		Z.		NA
**4. My work gives me a feeling of personal accomplishment. **8. I like the kind of work I do. **8. I like the kind of work I do. **8. I like the kind of work I do. **8. No. **8. 80.6 **8. 80.6 **8. 80.6 **8. 80.6 **8. 80.6 **8. 80.6 **8. 80.6 **8. 80.6 **8. 80.6 **8. 80.6 **8. 80.6 **8. 80.6 **8. 80.6 **8. 80.6 **8. 80.6 **8. 80.6 **8. 80.6 **8. 80.6 **8. 1 like the kind of work I do. **8. 80.6 **8. 80.6 **8. 80.6 **8. 80.6 **8. 80.6 **8. 1 like the kind of work I do. **8. 80.6 **8. 80.6 **8. 80.6 **8. 80.6 **8. 1 like the kind of work I do. **8. 80.6 **8. 80.6 **8. 80.6 **8. 80.6 **8. 1 like the kind of work I do. **8. 80.6 **8. 80.6 **8. 80.6 **8. 1 like the kind of work I do. **8. 80.6 **8. 80.6 **8. 80.6 **8. 80.6 **8. 80.6 **8. 80.6 **9. 11. 4 like the kind of work I do. **10. My workload is reasonable. **10. My workload is reasonable. **11. My talents are used well in the workplace. **12. I know how my work relates to the agency's goals and priorities. **12. I know how my work relates to the agency's goals and priorities. **12. I know how my work relates to the agency's goals and priorities. **14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace allow employees to perform the injobs well. **15. My performance appraisal is a fair reflection of my performance. **16. My performance appraisal is a fair reflection of my performance. **16. My performance appraisal is a fair reflection of my performance. **18. My performance appraisal is a fair reflection of my performance. **19. **10. **1		N		17	30	24	13	4	88	NA
*4. My work gives me a feeling of personal accomplishment. *5. I like the kind of work I do. *8. I like the kind of work I do. *8. I like the kind of work I do. *8. I am constantly looking for ways to do my job better. *8. I am constantly looking for ways to do my job better. *8. I am constantly looking for ways to do my job better. *8. I am constantly looking for ways to do my job better. *8. I like the kind of work I do. *8. I am constantly looking for ways to do my job better. *8. I am constantly looking for ways to do my job better. *8. I like the kind of work I do. *8. I am constantly looking for ways to do my job better. *8. I like the kind of work I do. *8. I am constantly looking for ways to do my job better. *8. I am constantly looking for ways to do my job better. *8. I like the kind of work I do. *8. I am constantly looking for ways to do my job better. *8. I am constantly looking for ways to do my job better. *8. I like the kind of work I do. *8. I am constantly looking for ways to do my job better. *8. I am constantly looking for ways to do my job better. *8. I like the kind of work I do. *8. I am constantly looking for ways to do my job better. *8. I am constantly looking for ways to do my job better. *8. I am constantly looking for ways to do my job better. *8. I am constantly looking for ways to do my job better. *8. I am constantly looking for ways to do my job better. *8. I am constantly looking for ways to do my job better. *8. I am constantly looking for ways to do my job better. *8. I am constantly looking for ways to do my job better. *8. I am constantly looking for ways to do my job better. *8. I am constantly looking for ways to do my job better. *8. I am constantly looking for ways to do my job better. *8. I am constantly looking for ways to do my job better. *8. I am constantly looking for ways to do my job better. *8. I am constantly looking for ways to do my job better. *8. I am constantly looking for ways to do my job better. *8. I am constantly			33.3							NA
*5. I like the kind of work I do. **N **N **N **N **N **N **N *	*4. My work gives me a feeling of personal accomplishment.		66.5				-	-		1171
8. I am constantly looking for ways to do my job better. 8. I am constantly looking for example, people, materials, budget) 8. I am viking is easonable. 9. I am viking is easonable. 10. I am viking is easonable. 11. I am viking is easonable. 12. I am viking is easonable	*5. I like the kind of work I do	N		29	42	10	5	2	88	NA
6. I know what is expected of me on the job. 7. When needed I am willing to put in the extra effort to get a job done. 8. I am constantly looking for ways to do my job better. 8. I am constantly look in g. 2 d. 44 d. 10. 9. 1 la. 11. 10. 2 d. 3. 9. 1 la. 2 d. 10.0. 9. 1 la. 2 d. 3 d. 6 d. 26.7 9. 1 la. 3 d. 1 la. 2 d. 3 d. 6 9. 1 la. 4 la. 1 la. 2 d. 3 la. 10 la. 4 la. 1 la. 4 la. 1 la. 4 la. 1 la. 4 la. 10 la. 4 la.	3. I like the kind of work I do.	%	80.6	32.6	48.0	11.4	6.2	1.8	100.0	
7. When needed I am willing to put in the extra effort to get a job done. 8. I am constantly looking for ways to do my job better. 9. I am constantly looking for ways to do my job better. 9. I am constantly look in 10.0 10. I am do look in 10.0	6. I know what is expected of me on the job	N		19	43	14	9	-	88	NA
Marconstantly looking for ways to do my job better. N 32 44 10 2 0 88 88 10 10 10 10 10	o. I know what is expected of the off the job.	%	70.4	21.2	49.2	16.8	9.1	3.7	100.0	
8. I am constantly looking for ways to do my job better. N							~	1		NA
8. I am constantly looking for ways to do my job better. 9. I have sufficient resources (for example, people, materials, budget) N 10. My workload is reasonable. N 10. My workload is reasonable. N 10. My workload is reasonable. N 10. My talents are used well in the workplace. N 10. My talents are used well in the workplace. N 10. My work I do is important. N 10. My work I do is In the work I	done.		95.8							
9. I have sufficient resources (for example, people, materials, budget) N 6 16 12 31 23 88 to get my job done. % 25.5 7.0 18.5 13.2 34.6 26.7 100.0 ** **10. My workload is reasonable. N 6 29 13 21 18 87 ** **11. My talents are used well in the workplace. N 10 38 19 11 10 88 ** **12. I know how my work relates to the agency's goals and priorities. N 5 21 45 11 5 5 5 87 ** **13. The work I do is important. N 21 45 11 5 5 5 87 ** **14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well. ** **15. My performance appraisal is a fair reflection of my performance. N 6 68.6 22.7 45.8 14.6 9.7 7.1 100.0	8. I am constantly looking for ways to do my job better.							-		NA
to get my job done. **10. My workload is reasonable. **10. My workload is reasonable. **11. My talents are used well in the workplace. **11. My talents are used well in the workplace. **12. I know how my work relates to the agency's goals and priorities. **13. The work I do is important. **14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well. **15. My performance appraisal is a fair reflection of my performance. **16. My workload is reasonable. **18. The work I do is important. **19. 13. The work I do is important. **19. 13. The work I do is important. **19. 13. The work I do is important. **19. 14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well. **19. 15. My performance appraisal is a fair reflection of my performance. **19. 18. 25. 5 7.0 18.5 13.2 24.4 19.9 100.0 11.0 11.0 10.0 11.0 11.0 11.			85.1							
*10. My workload is reasonable. N				-						0
*10. My workload is reasonable. **10. My workload is reasonable. **11. My talents are used well in the workplace. **11. My talents are used well in the workplace. **12. I know how my work relates to the agency's goals and priorities. **12. I know how my work relates to the agency's goals and priorities. **13. The work I do is important. **14. Physical conditions (for example, noise level, temperature, N lighting, cleanliness in the workplace) allow employees to perform % **15. My performance appraisal is a fair reflection of my performance. **15. My performance appraisal is a fair reflection of my performance. **16. My my workload is reasonable. **10. The work I do is important. **10. My alents are used well in the workplace. **10. My alents are used well in the workplace. **11. My talents are used well in the workplace. **12. I know how my work relates to the agency's goals and priorities. **12. I know how my work relates to the agency's goals and priorities. **13. The work I do is important. **14. Physical conditions (for example, noise level, temperature, N alent all all all all all all all all all al	to get my job done.		25.5							
*11. My talents are used well in the workplace. N 53.1 10.6 42.4 23.0 13.1 10.8 100.0 *12. I know how my work relates to the agency's goals and priorities. N 74.7 21.9 52.8 12.1 5.9 7.3 100.0 *13. The work I do is important. N 89.0 39.1 49.9 5.4 1.9 3.6 100.0 *14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well. *15. My performance appraisal is a fair reflection of my performance. N 10 38 19 11 10 88 100.0 *11 10 88 100.0 *11 10 88 100.0 *11 10 88 100.0 *11 10 88 10 11 10 88 10 10 10 10 10 11 10 88 10 10 10 10 10 10 10 10 10 10 10 10 10	*10. My workload is reasonable.		40.1							0
*11. My talents are used well in the workplace. *** 11. My talents are used well in the workplace. *** 12. I know how my work relates to the agency's goals and priorities. *** 12. I know how my work relates to the agency's goals and priorities. *** 12. I know how my work relates to the agency's goals and priorities. *** 13. The work I do is important. *** 13. The work I do is important. *** 14. Physical conditions (for example, noise level, temperature, N lighting, cleanliness in the workplace) allow employees to perform their jobs well. *** 15. My performance appraisal is a fair reflection of my performance. *** 15. My performance appraisal is a fair reflection of my performance. *** 10.6			40.1							0
*12. I know how my work relates to the agency's goals and priorities. *12. I know how my work relates to the agency's goals and priorities. *13. The work I do is important. *14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well. *15. My performance appraisal is a fair reflection of my performance. *16. My performance appraisal is a fair reflection of my performance. *17. My performance appraisal is a fair reflection of my performance. *18. My performance appraisal is a fair reflection of my performance. *19. My performance appraisal is a fair reflection of my performance. *19. My performance appraisal is a fair reflection of my performance. *10. Description of the search of	*11. My talents are used well in the workplace.		53.1							0
*12. I know how my work relates to the agency's goals and priorities. % 74.7 21.9 52.8 12.1 5.9 7.3 100.0 *13. The work I do is important. *14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well. *15. My performance appraisal is a fair reflection of my performance. *16. My performance appraisal is a fair reflection of my performance. *17. The work I do is important. *18. My performance appraisal is a fair reflection of my performance. *19. The work I do is important. *10. O *			33.1							1
*13. The work I do is important. *89.0 *14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well. *15. My performance appraisal is a fair reflection of my performance. *16	*12. I know how my work relates to the agency's goals and priorities.	%	74.7			12.1	5.9	7.3	100.0	
*14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform % 52.1 14.6 37.5 17.9 15.0 14.9 100.0 their jobs well. *15. My performance appraisal is a fair reflection of my performance. N 68.6 22.7 45.8 14.6 9.7 7.1 100.0	*12. The good- I do in important	N		35	43	5	2	3	88	0
lighting, cleanliness in the workplace) allow employees to perform their jobs well. % 52.1 14.6 37.5 17.9 15.0 14.9 100.0 *15. My performance appraisal is a fair reflection of my performance. N 21 41 12 8 6 88 22.7 45.8 14.6 9.7 7.1 100.0	*15. The work I do is important.	%	89.0	39.1	49.9	5.4	1.9	3.6	100.0	
their jobs well. *15. My performance appraisal is a fair reflection of my performance. N 68.6 22.7 41.12 8 6 6 88 22.7 45.8 14.6 9.7 7.1 100.0		N		12	33	16	14	12	87	0
*15. My performance appraisal is a fair reflection of my performance. % 68.6 22.7 45.8 14.6 9.7 7.1 100.0		%	52.1	14.6	37.5	17.9	15.0	14.9	100.0	
% 68.6 22.7 45.8 14.6 9.7 7.1 100.0	*15. My parformance appraisal is a fair reflection of my performance	N		21	41	12	8	6	88	0
N 24 40 0 4 2 07	13. My performance appraisar is a ran reflection of my performance.	%	68.6			14.6	9.7			
16. I am held accountable for achieving results. N 24 49 8 4 2 8/ 100.0	16. I am held accountable for achieving results.	N %	83.6	24 25.8	49 57.8	8	4	2	87 100 0	1

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 198

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	N %	49.3	14 14.5	28 34.7	18 22.4	7 8.6	16 19.8	83 100.0	5
without real of reprisal.	N	47.3	4	12	25	22	24	87	1
*18. My training needs are assessed.	%	17.0	3.7	13.3	28.8	27.3	26.9	100.0	1
*19. In my most recent performance appraisal, I understood what I had	N	17.0	18	37	15	6	11	87	1
to do to be rated at different performance levels (for example, Fully Successful, Outstanding).		62.0	19.6	42.4	17.9	6.9	13.2	100.0	
**************************************	N		28	37	8	5	1	79	NA
*20. The people I work with cooperate to get the job done.	%	81.7	36.7	45.0	10.2	6.3	1.7	100.0	
*01 M	N		18	31	20	10	4	83	5
*21. My work unit is able to recruit people with the right skills.	%	58.1	20.3	37.8	24.8	11.9	5.2	100.0	
*22 D	N		11	26	23	4	16	80	8
*22. Promotions in my work unit are based on merit.	%	43.8	12.4	31.3	31.2	4.9	20.2	100.0	
*23. In my work unit, steps are taken to deal with a poor performer who	N		2	28	21	12	13	76	12
cannot or will not improve.	%	37.9	2.5	35.4	29.4	16.0	16.6	100.0	
*24. In my work unit, differences in performance are recognized in a	N		4	24	23	14	15	80	8
meaningful way.	%	32.7	4.3	28.4	30.8	18.1	18.4	100.0	
25. Awards in my work unit depend on how well employees perform	N		5	7	31	14	19	76	12
their jobs.	%	15.7	6.2	9.5	41.8	17.5	25.0	100.0	
26. Employees in my work unit share job knowledge with each other.	N		23	44	7	4	9	87	1
26. Employees in my work unit share job knowledge with each other.	%	77.3	25.4	51.9	7.7	4.8	10.2	100.0	
27. The skill level in my work unit has improved in the past year.	N		9	25	32	9	7	82	4
27. The skin level in my work unit has improved in the past year.	%	41.0	10.1	30.9	38.3	12.5	8.2	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
28. How would you rate the overall quality of work done by your work	N		50	30	7	1	0	88	NA
unit?	%	90.6	56.4	34.3	8.5	0.9	0.0	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*29. The workforce has the job-relevant knowledge and skills necessary	N		23	45	12	4	1	85	2
to accomplish organizational goals.	%	79.8	26.8	53.0	13.6	5.0	1.6	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 198

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		13	32	13	15	12	85	3
to work processes.	%	52.5	14.0	38.4	15.2	17.7	14.6	100.0	
31. Employees are recognized for providing high quality products and	N		12	28	14	11	19	84	4
services.	%	45.0	13.1	31.9	18.0	13.7	23.2	100.0	
*32. Creativity and innovation are rewarded.	N		9	23	22	16	12	82	5
52. Cleativity and innovation are rewarded.	%	37.3	10.0	27.4	27.4	20.0	15.2	100.0	
*33. Pay raises depend on how well employees perform their jobs.	N		3	7	24	20	24	78	8
33. Fay faises depend on now wen employees perform their jobs.	%	12.2	3.4	8.8	32.0	25.2	30.6	100.0	
34. Policies and programs promote diversity in the workplace (for	N		6	25	27	9	10	77	10
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	39.3	6.5	32.9	35.3	13.2	12.1	100.0	
*25 F	N		11	37	20	9	9	86	1
*35. Employees are protected from health and safety hazards on the job.	%	54.0	13.3	40.7	24.2	11.0	10.9	100.0	
*36. My organization has prepared employees for potential security	N		10	41	26	5	5	87	0
threats.	%	58.4	12.6	45.8	29.8	5.8	5.9	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		13	24	18	9	18	82	5
political purposes are not tolerated.	%	45.7	16.1	29.6	22.1	11.2	21.1	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		19	26	17	6	12	80	8
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	56.7	23.6	33.1	21.8	6.6	14.9	100.0	
20.14	N		25	35	13	8	1	82	3
39. My agency is successful at accomplishing its mission.	%	71.9	29.9	42.0	16.8	9.6	1.7	100.0	
40.1	N		14	26	24	10	11	85	NA
40. I recommend my organization as a good place to work.	%	46.5	14.6	31.8	26.7	13.1	13.7	100.0	
41. I believe the results of this survey will be used to make my agency	N		8	16	23	14	16	77	9
a better place to work.	%	29.8	9.6	20.2	29.5	19.4	21.2	100.0	
*42. My supervisor supports my need to balance work and other life	N		24	35	7	12	8	86	1
issues.	%	67.7	28.6	39.1	7.7	15.2	9.4	100.0	
43. My supervisor/team leader provides me with opportunities to	N		24	37	12	7	6	86	1
demonstrate my leadership skills.	%	69.4	25.3	44.1	14.6	8.9	7.2	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		19	27	24	8	8	86	1
are worthwhile.	%	51.9	23.1	28.8	29.4	9.4	9.3	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 198

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		24	34	16	2	4	80	7
representative of all segments of society.	%	71.4	27.9	43.5	21.1	2.3	5.3	100.0	
46. My supervisor/team leader provides me with constructive	N		14	30	25	9	8	86	1
suggestions to improve my job performance.	%	50.3	15.4	34.9	30.4	10.1	9.2	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		14	30	23	13	5	85	1
development.	%	50.4	14.9	35.6	27.6	15.8	6.1	100.0	
40.16	N		29	35	13	7	3	87	NA
48. My supervisor/team leader listens to what I have to say.	%	73.4	32.1	41.4	15.3	7.6	3.7	100.0	
40.16	N		37	34	11	2	3	87	NA
49. My supervisor/team leader treats me with respect.	%	81.0	41.1	39.9	13.4	1.9	3.7	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		25	44	5	8	5	87	NA
me about my performance.	%	78.2	28.0	50.1	6.5	9.3	6.1	100.0	
	N		28	28	15	11	4	86	NA
*51. I have trust and confidence in my supervisor.	%	65.3	32.6	32.7	18.0	11.8	4.9	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		29	25	20	9	4	87	NA
immediate supervisor/team leader?	%	61.8	32.2	29.6	24.1	9.3	4.8	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		8	19	17	24	16	84	1
commitment in the workforce.	%	31.4	8.4	23.0	19.9	30.0	18.7	100.0	
54. My organization's leaders maintain high standards of honesty and	N		15	29	25	5	9	83	2
integrity.	%	54.4	18.7	35.7	28.8	5.6	11.2	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		14	37	22	3	5	81	4
different backgrounds.	%	62.9	17.6	45.3	26.7	3.9	6.5	100.0	
*56. Managers communicate the goals and priorities of the	N		9	27	25	12	10	83	1
organization.	%	42.4	10.2	32.2	29.3	16.0	12.2	100.0	
*57. Managers review and evaluate the organization's progress toward	N		11	23	32	5	9	80	5
meeting its goals and objectives.	%	41.0	12.7	28.4	41.4	5.7	11.9	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 198

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		17	28	17	10	12	84	1
example, about projects, goals, needed resources).	%	52.6	20.5	32.1	20.8	12.1	14.5	100.0	
59. Managers support collaboration across work units to accomplish	N		21	28	14	11	8	82	2
work objectives.	%	58.6	24.5	34.1	18.2	13.5	9.7	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		11	21	25	13	11	81	3
directly above your immediate supervisor/team leader?	%	38.2	12.0	26.2	32.8	15.2	13.8	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		13	19	21	16	16	85	0
or. I have a high level of respect for my organization's senior readers.	%	36.9	14.4	22.6	25.2	19.4	18.5	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		8	21	26	18	6	79	5
oz. Belliot leaders dellousance support for World Elle programs.	%	36.8	9.6	27.2	31.6	23.6	7.9	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		11	31	22	14	7	85	NA
affect your work?	%	49.3	11.6	37.7	25.1	16.9	8.7	100.0	
*64. How satisfied are you with the information you receive from	N		9	22	19	23	12	85	NA
management on what's going on in your organization?	%	34.3	9.1	25.2	23.9	27.1	14.7	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		12	16	25	20	12	85	NA
good job?	%	30.7	12.8	17.8	29.4	25.1	14.9	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		7	17	25	23	13	85	NA
leaders?	%	26.8	6.9	19.9	31.7	25.9	15.5	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		5	15	29	21	14	84	NA
your organization?	%	23.3	5.5	17.9	33.7	24.9	18.1	100.0	
1.60 77	N		4	9	31	26	13	83	NA
*68. How satisfied are you with the training you receive for your present job?	IN		4.3	10.1	36.4	33.2	13	100.0	- 11

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 198

Percentages are weighted to represent the Agency's population.

Surveys Completed: 88 Response Rate: 44.4%

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

Neither

		Percent Positive	Very Satisfied	Satisfied	Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Response Total	No Basis to Judge
*69. Considering everything, how satisfied are you with your job?	N		13	34	16	13	9	85	NA
	%	55.8	14.2	41.6	18.1	15.2	10.9	100.0	
*70. Considering everything, how satisfied are you with your pay?	N		11	31	20	15	8	85	NA
	%	47.3	13.2	34.1	25.4	16.9	10.4	100.0	
71. Considering everything, how satisfied are you with your	N		10	32	16	18	9	85	NA
organization?	%	47.8	10.4	37.4	20.4	21.0	10.7	100.0	<u> </u>
72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).	rk							N	%
daring your regular work nours (exerades daver).	Yes							50	57.0
	No							27	33.9
	Not s	aire						7	9.1
	Total							84	100.0
73. Please select the response below that BEST describes your currer teleworking situation:	Total							84 N	100.0
· · · · · · · · · · · · · · · · · · ·	Total	I	nore days per	week.					
· · · · · · · · · · · · · · · · · · ·	Total nt I tele	work 3 or n	nore days per v 2 days per weel					N	%
· · · · · · · · · · · · · · · · · · ·	Total I tele I tele	work 3 or n		k.	month.			N 0	% 0.0
	Total I tele I tele I tele	work 3 or n work 1 or 2 work, but n	days per weel no more than 1	k. or 2 days per	month. led or short-ter	rm basis.		N 0 2	% 0.0 2.0
	Total I tele I tele I tele I tele I tele I tele I do 1	work 3 or n work 1 or 2 work, but n work very i not teleworl	2 days per weel no more than 1 infrequently, o	k. or 2 days per n an unschedu ve to be physic	led or short-ter ally present on		aw	N 0 2 6	% 0.0 2.0 7.1
	Total I tele I tele I tele I tele I tele I do I Enfor	work 3 or n work 1 or 2 work, but n work very i not teleworl rcement Off not teleworl	days per weel no more than 1 infrequently, o k because I hav ficers, Park Ra	k. or 2 days per n an unschedu ve to be physic angers, Securi ve technical iss	led or short-ter ally present on y Personnel). ues (e.g., conne	the job (e.g., L		N 0 2 6 30	% 0.0 2.0 7.1 35.3
	I tele I tele I tele I tele I do n Enfor	work 3 or n work 1 or 2 work, but n work very i not teleworl rcement Off not teleworl ment) that	E days per weel no more than 1 infrequently, o k because I hav ficers, Park Ra k because I hav prevent me fro	k. or 2 days per n an unschedu ve to be physic angers, Securi ve technical iss om teleworkin	led or short-ter ally present on y Personnel). ues (e.g., conne	the job (e.g., L	uate	N 0 2 6 30 13	% 0.0 2.0 7.1 35.3 16.5
	Total I tele I tele I tele I do 1 Enfor I do 1 equip I do 1 of job	work 3 or n work 1 or 2 work, but n work very i not teleworl rement Off not teleworl oment) that not teleworl	days per weel no more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me frok because I did	k. or 2 days per n an unschedu ve to be physic angers, Securi ve technical iss om teleworkin l not receive ap	led or short-ter ally present on y Personnel). ues (e.g., conne g. oproval to do so	the job (e.g., L	uate	N 0 2 6 30 13	0.0 2.0 7.1 35.3 16.5

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 198

Do Not Know/

Item

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		N	%
	Yes	6	7.7
	No	50	57.8
	Not available to me	28	34.6
	Total	84	100.0
5. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening quit smoking programs)	,	N	%
quit shoking programs)	Yes	15	17.4
	No	58	68.5
	Not available to me	11	14.1
	Total	84	100.0
6. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	5	5.5
	No	68	79.4
	Not available to me	11	15.1
	Total	84	100.0
7. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting		N	%
support groups)	Yes	2	2.3
	No	66	78.0
	Not available to me	15	19.7
	Total	83	100.0
8. Do you participate in the following Work/Life programs? Elder			
Care Programs (for example, support groups, speakers)		N	%
	Yes	2	2.8
	No	67	77.9
	Not available to me	15	19.3
	Total	84	100.0

Sample or Census: Census Number of Employees Selected: 198 Percentages are weighted to represent the Agency's population.

Surveys Completed: 88

Response Rate: 44.4%

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		8	23	12	8	9	60	25
your agency? Telework	%	50.5	12.4	38.2	19.6	13.6	16.3	100.0	
80. How satisfied are you with the following Work/Life programs in	N		7	4	13	6	10	40	45
your agency? Alternative Work Schedules (AWS)	%	26.7	15.6	11.2	33.4	13.6	26.2	100.0	
81. How satisfied are you with the following Work/Life programs in	N		8	10	22	5	1	46	39
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	39.6	17.3	22.3	47.3	10.1	3.0	100.0	
82. How satisfied are you with the following Work/Life programs in	N		3	4	22	1	2	32	52
your agency? Employee Assistance Program (EAP)	%	19.1	8.5	10.7	70.4	3.3	7.2	100.0	
83. How satisfied are you with the following Work/Life programs in	N		1	0	20	2	5	28	55
your agency? Child Care Programs (for example, daycare,	%	3.6	3.6	0.0	69.0	8.7	18.7	100.0	
parenting classes, parenting support groups)									
84. How satisfied are you with the following Work/Life programs in	N		1	0	20	1	3	25	60
your agency? Elder Care Programs (for example, support groups, speakers)	%	4.0	4.0	0.0	78.8	4.2	13.0	100.0	

Number of Employees Selected: 198

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		13	21	8	5	2	49	NA
organization.	%	69.4	26.7	42.8	16.3	10.1	4.1	100.0	
2. I have enough information to do my job well.	N		12	22	6	6	3	49	NA
	%	69.4	24.7	44.7	12.2	12.2	6.2	100.0	
3. I feel encouraged to come up with new and better ways of doing	N		17	17	6	5	4	49	NA
things.	%	69.4	34.7	34.7	12.3	10.0	8.3	100.0	
*4. My work gives me a feeling of personal accomplishment.	N		17	20	9	1	2	49	NA
	%	75.4	34.6	40.8	18.5	2.0	4.1	100.0	
*5. I like the kind of work I do.	N		16	23	8	0	2	49	NA
3. I like the kind of work I do.	%	79.4	32.5	46.9	16.4	0.0	4.1	100.0	
6. I know what is expected of me on the job.	N		15	22	3	7	2	49	NA
o. I know what is expected of the off the job.	%	75.5	30.7	44.8	6.0	14.4	4.1	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		36	11	0	0	2	49	NA
done.	%	95.9	73.6	22.3	0.0	0.0	4.1	100.0	
8. I am constantly looking for ways to do my job better.	N		21	24	3	0	1	49	NA
8. I am constantly looking for ways to do my job better.	%	91.7	42.8	49.0	6.2	0.0	2.1	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		12	23	6	5	3	49	0
to get my job done.	%	71.6	24.6	47.0	12.3	10.0	6.1	100.0	
*10. My workload is reasonable.	N		5	28	3	11	2	49	0
*10. My workload is reasonable.	%	67.5	10.3	57.1	6.1	22.3	4.1	100.0	
*11 M-4-l-4	N		9	22	8	7	3	49	0
*11. My talents are used well in the workplace.	%	63.1	18.6	44.5	16.3	14.4	6.2	100.0	
*10 II	N		15	24	4	3	3	49	0
*12. I know how my work relates to the agency's goals and priorities.	%	79.5	30.6	49.0	8.2	6.1	6.2	100.0	
*12 The model I de in immediate	N		15	19	10	4	1	49	0
*13. The work I do is important.	%	69.1	30.3	38.7	20.6	8.3	2.1	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		23	20	2	1	2	48	0
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	89.6	48.4	41.2	4.2	2.0	4.2	100.0	
*15 M	N		17	12	7	8	2	46	3
*15. My performance appraisal is a fair reflection of my performance.	%	63.2	37.0	26.2	15.2	17.3	4.4	100.0	
16 I am hald accountable for a bissing manks	N		20	20	6	1	1	48	1
16. I am held accountable for achieving results.	%	83.2	41.7	41.5	12.7	2.0	2.1	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 61

^{**} Sum of responses excluding DNK/NBJ

POSTAL REGULATORY COMMISSION

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation	N		15	11	13	4	5	48	1
without fear of reprisal.	%	54.2	31.3	22.9	26.9	8.3	10.6	100.0	
*18. My training needs are assessed.	N		6	17	13	8	4	48	1
	%	48.0	12.7	35.3	27.2	16.5	8.2	100.0	
*19. In my most recent performance appraisal, I understood what I had	N		13	16	7	5	5	46	2
to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	%	63.2	28.4	34.8	15.2	10.6	11.0	100.0	
*20. The people I work with cooperate to get the job done.	N		14	24	3	2	2	45	NA
20. The people I work with cooperate to get the job dolle.	%	84.4	31.2	53.2	6.6	4.5	4.5	100.0	
*21. My work unit is able to recruit people with the right skills.	N		10	26	7	2	1	46	2
21. Why work unit is able to rectuit people with the right skins.	%	78.4	21.9	56.5	15.0	4.4	2.2	100.0	
*22. Promotions in my work unit are based on merit.	N		10	15	9	6	6	46	2
	%	54.4	21.9	32.5	19.6	12.8	13.2	100.0	
*23. In my work unit, steps are taken to deal with a poor performer who	N		8	16	10	3	6	43	6
cannot or will not improve.	%	56.2	18.6	37.6	22.9	6.9	14.0	100.0	
*24. In my work unit, differences in performance are recognized in a	N		13	11	7	9	7	47	1
meaningful way.	%	51.1	27.8	23.4	15.0	18.9	15.0	100.0	
25. Awards in my work unit depend on how well employees perform	N		12	11	12	8	5	48	1
their jobs.	%	48.1	25.2	22.9	24.8	16.5	10.6	100.0	
26. Employees in my work unit share job knowledge with each other.	N		15	23	4	4	3	49	0
20. Employees in my work unit share job knowledge with each other.	%	77.5	30.6	46.9	8.3	8.2	6.1	100.0	
27. The skill level in my work unit has improved in the past year.	N		10	21	9	1	4	45	4
27. The skin level in my work unit has improved in the past year.	%	68.9	22.3	46.6	19.9	2.3	9.0	100.0	
								Item	Do Not Know/
		Percent						Response	No Basis to
		Positive	Very Good	Good	Fair	Poor	Very Poor	Total**	Judge
28. How would you rate the overall quality of work done by your work	N		26	19	3	1	0	49	NA
unit?	%	91.7	53.3	38.4	6.2	2.1	0.0	100.0	
					Neither			Item	Do Not Know/
		Percent	Strongly		Agree nor		Strongly	Response	No Basis to
		Positive	Agree	Agree	Disagree	Disagree	Disagree	Total**	Judge
*29. The workforce has the job-relevant knowledge and skills necessary	N		15	25	4	1	2	47	1
to accomplish organizational goals.	%	85.2	32.3	52.8	8.4	2.2	4.3	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 61

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		6	19	10	9	2	46	2
to work processes.	%	54.6	13.2	41.4	21.4	19.6	4.4	100.0	
31. Employees are recognized for providing high quality products and	N		11	19	5	7	3	45	2
services.	%	67.0	24.8	42.3	10.9	15.4	6.8	100.0	
*32. Creativity and innovation are rewarded.	N		8	20	7	6	4	45	2
*52. Creativity and innovation are rewarded.	%	62.4	18.0	44.4	15.4	13.2	9.0	100.0	
*33. Pay raises depend on how well employees perform their jobs.	N		9	12	9	11	6	47	1
"55. Pay raises depend on now wen employees perform their jobs.	%	44.8	19.4	25.4	18.9	23.4	12.9	100.0	
34. Policies and programs promote diversity in the workplace (for	N		9	19	9	4	2	43	5
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	65.5	21.0	44.6	20.4	9.3	4.7	100.0	
*25 F 1	N		16	23	3	1	1	44	3
*35. Employees are protected from health and safety hazards on the job.	%	88.6	36.5	52.1	6.9	2.2	2.3	100.0	
*36. My organization has prepared employees for potential security	N		12	18	5	5	5	45	3
threats.	%	66.7	26.9	39.8	11.0	11.0	11.3	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		9	12	9	6	11	47	1
political purposes are not tolerated.	%	44.8	19.2	25.7	18.8	12.7	23.6	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		15	9	7	6	8	45	3
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	53.6	33.4	20.2	15.1	13.3	18.0	100.0	
	N		12	19	11	3	3	48	0
39. My agency is successful at accomplishing its mission.	%	64.8	25.1	39.7	22.6	6.2	6.3	100.0	
	N		17	9	15	5	2	48	NA
40. I recommend my organization as a good place to work.	%	54.5	35.6	18.9	30.9	10.4	4.2	100.0	
41. I believe the results of this survey will be used to make my agency	N		10	17	14	4	3	48	0
a better place to work.	%	56.1	20.9	35.2	29.1	8.5	6.3	100.0	
*42. My supervisor supports my need to balance work and other life	N		18	18	9	2	0	47	1
issues.	%	76.6	38.2	38.4	19.2	4.2	0.0	100.0	
43. My supervisor/team leader provides me with opportunities to	N		16	17	8	5	1	47	1
demonstrate my leadership skills.	%	70.1	33.9	36.2	17.0	10.7	2.2	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		16	16	7	5	3	47	1
are worthwhile.	%	68.0	34.1	33.9	14.7	10.8	6.5	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 61

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		19	11	11	0	3	44	4
representative of all segments of society.	%	68.3	43.2	25.1	24.7	0.0	6.9	100.0	
46. My supervisor/team leader provides me with constructive	N		16	17	6	5	3	47	1
suggestions to improve my job performance.	%	70.3	34.1	36.2	12.6	10.7	6.5	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		19	12	9	5	2	47	1
development.	%	65.9	40.3	25.7	19.3	10.5	4.2	100.0	
40.16	N		22	16	7	2	1	48	NA
48. My supervisor/team leader listens to what I have to say.	%	78.9	45.8	33.1	14.8	4.2	2.1	100.0	
40.16	N		23	13	7	3	2	48	NA
49. My supervisor/team leader treats me with respect.	%	74.9	47.9	27.0	14.7	6.2	4.2	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		21	18	6	2	1	48	NA
me about my performance.	%	81.2	43.8	37.4	12.4	4.2	2.1	100.0	
	N		21	10	10	4	2	47	NA
*51. I have trust and confidence in my supervisor.	%	65.9	44.7	21.2	21.3	8.5	4.3	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		20	13	12	2	1	48	NA
immediate supervisor/team leader?	%	68.7	41.8	26.9	25.0	4.2	2.1	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		7	19	11	5	5	47	0
commitment in the workforce.	%	55.5	15.0	40.5	23.0	10.7	10.8	100.0	
54. My organization's leaders maintain high standards of honesty and	N		10	17	11	4	5	47	0
integrity.	%	57.8	21.3	36.5	22.9	8.5	10.8	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		12	17	10	5	2	46	1
different backgrounds.	%	63.2	26.2	37.0	21.3	11.0	4.4	100.0	
*56. Managers communicate the goals and priorities of the	N		10	20	8	6	4	48	0
organization.	%	62.7	20.9	41.8	16.4	12.4	8.5	100.0	
*57. Managers review and evaluate the organization's progress toward	N		9	22	8	2	5	46	2
meeting its goals and objectives.	%	67.4	19.6	47.8	17.3	4.4	10.9	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 61

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		12	18	12	2	3	47	0
example, about projects, goals, needed resources).	%	64.0	25.7	38.4	25.3	4.2	6.5	100.0	
59. Managers support collaboration across work units to accomplish	N		13	18	10	3	3	47	0
work objectives.	%	66.2	27.8	38.4	21.0	6.4	6.5	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		9	14	11	2	5	41	5
directly above your immediate supervisor/team leader?	%	56.1	21.9	34.2	26.7	4.8	12.4	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		11	15	7	8	5	46	1
101. I have a high level of respect for my organization's semior leaders.	%	56.4	23.9	32.6	15.2	17.4	11.0	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		10	19	11	3	3	46	2
02. Semon leaders demonstrate support for work the programs.	%	63.4	21.9	41.4	23.6	6.5	6.5	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		12	17	10	7	1	47	NA
affect your work?	%	61.8	25.8	36.0	21.2	14.9	2.2	100.0	
*64. How satisfied are you with the information you receive from	N		8	15	7	14	3	47	NA
management on what's going on in your organization?	%	49.2	17.2	32.0	14.9	29.5	6.5	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		14	16	11	5	1	47	NA
good job?	%	63.9	29.9	34.1	23.3	10.7	2.2	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		7	14	11	11	4	47	NA
leaders?	%	45.0	15.1	29.9	23.1	23.3	8.6	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		6	8	18	9	6	47	NA
your organization?	%	30.1	13.0	17.2	38.0	19.1	12.8	100.0	
*68. How satisfied are you with the training you receive for your	N		6	16	18	4	3	47	NA
present job?	%	47.1	13.0	34.2	38.1	8.4	6.4	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 61

^{**} Sum of responses excluding DNK/NBJ

POSTAL REGULATORY COMMISSION

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Very

Percent

Neither

Satisfied nor

		Positive	Satisfied	Satisfied	Dissatisfied	Dissatisfied	Dissatisfied	Total	Judge
69. Considering everything, how satisfied are you with your job?	N		12	21	10	2	2	47	NA
69. Considering everything, now satisfied are you with your job?	%	70.1	25.7	44.5	21.2	4.3	4.3	100.0	
70. Considering everything, how satisfied are you with your pay?	N		5	20	8	13	1	47	NA
	%	53.4	10.7	42.7	17.0	27.5	2.2	100.0	
71. Considering everything, how satisfied are you with your	N		9	14	13	6	4	46	NA
organization?	%	50.2	19.7	30.5	28.0	13.1	8.7	100.0	
72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site	ork								
during your regular work hours (excludes travel).								N	%
	Yes							44	93.5
	No							1	2.2
	Not sure								4.3
	Total	l						47	100.0
73. Please select the response below that BEST describes your curre teleworking situation:	nt							47 N	%
*	nt I tele	work 3 or n	nore days per					N	%
*	I tele I tele	work 3 or n	days per weel	k.				N	% 0.0 21.0
*	I tele I tele I tele	work 3 or n work 1 or 2 work, but n	days per weel no more than 1	k. or 2 days per				N	%
*	I tele I tele I tele I tele I tele	work 3 or n work 1 or 2 work, but n work very i	2 days per weel no more than 1 infrequently, o	k. or 2 days per n an unschedu	lled or short-ter			N	% 0.0 21.0
73. Please select the response below that BEST describes your curre teleworking situation:	I tele I tele I tele I tele I tele I tele I do 1	work 3 or n work 1 or 2 work, but n work very i not teleworl	2 days per weel no more than 1 infrequently, o	k. or 2 days per n an unschedu ve to be physic	led or short-ter ally present on		aw	N 0 10 4	% 0.0 21.0 8.6
*	I tele I tele I tele I tele I tele Enfo	work 3 or n work 1 or 2 work, but n work very i not teleworl rcement Of	days per weel no more than 1 infrequently, o k because I hav ficers, Park Ra	k. or 2 days per n an unschedu ve to be physic nngers, Securit ve technical iss	tled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L		N 0 10 4 19	% 0.0 21.0 8.6 40.5
*	I tele I tele I tele I tele I do n Enfor	work 3 or n work 1 or 2 work, but n work very i not telework reement Of not telework oment) that	E days per weel no more than 1 infrequently, o k because I hav ficers, Park Ra k because I hav prevent me fro	k. or 2 days per n an unschedu ve to be physic ungers, Securit ve technical iss om teleworkin	tled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L	uate	N 0 10 4 19	% 0.0 21.0 8.6 40.5 4.3
*	I tele I tele I tele I do 1 Enfor I do 1 equip I do 1	work 3 or n work 1 or 2 work, but n work very i not teleworl rement Ofi not teleworl oment) that not teleworl	days per weel no more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me frok because I did	k. or 2 days per n an unschedu ve to be physic angers, Securit ve technical iss om teleworkin l not receive ap	ally present on ty Personnel). Sues (e.g., conne g. oproval to do so	the job (e.g., L	uate	N 0 10 4 19 2	% 0.0 21.0 8.6 40.5 4.3

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 61

Do Not Know/

No Basis to

Item

Response

Very

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		${f N}$	%
	Yes	18	38.0
	No	24	51.3
	Not available to me	5	10.7
	Total	47	100.0
5. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening quit smoking programs)	,	N	%
	Yes	19	40.2
	No	26	55.5
	Not available to me	2	4.3
	Total	47	100.0
6. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	0	0.0
	No	38	82.5
	Not available to me	8	17.5
	Total	46	100.0
7. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting		N	%
support groups)	¥7		
	Yes No	0 33	0.0 70.0
		14	30.0
	Not available to me Total	47	100.0
8. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)		N	%
	Yes	0	0.0
	No	32	67.9
	Not available to me	15	32.1
	Total	47	100.0

Sample or Census: Census Number of Employees Selected: 61 Percentages are weighted to represent the Agency's population.

Surveys Completed: 49

Response Rate: 80.3%

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		11	16	11	5	1	44	3
your agency? Telework	%	61.3	25.1	36.1	25.1	11.3	2.3	100.0	
80. How satisfied are you with the following Work/Life programs in	N		10	10	5	6	2	33	13
your agency? Alternative Work Schedules (AWS)	%	60.2	30.2	30.0	15.4	18.3	6.1	100.0	
81. How satisfied are you with the following Work/Life programs in	N		0	20	8	3	2	33	13
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	60.7	0.0	60.7	24.1	9.1	6.2	100.0	
82. How satisfied are you with the following Work/Life programs in	N		0	1	6	3	1	11	34
your agency? Employee Assistance Program (EAP)	%	9.2	0.0	9.2	54.4	27.2	9.2	100.0	
83. How satisfied are you with the following Work/Life programs in	N		0	0	9	1	2	12	33
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	0.0	0.0	0.0	74.6	8.5	16.9	100.0	
84. How satisfied are you with the following Work/Life programs in	N		0	0	9	1	1	11	34
your agency? Elder Care Programs (for example, support groups, speakers)	%	0.0	0.0	0.0	81.5	9.2	9.2	100.0	

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		19	44	18	18	8	107	NA
organization.	%	57.0	16.2	40.8	16.4	19.1	7.5	100.0	
2. I have enough information to do my job well.	N	60 F	28	47	17	8	7	107	NA
	%	69.5	24.5	44.9	16.0	8.4	6.0	100.0	27.
I feel encouraged to come up with new and better ways of doing things.	N %	52.3	30 26.7	26 25.6	19 16.8	14 14.5	17 16.3	106 100.0	NA
unings.	70 N	32.3	34	38	14	14.3	7	100.0	NA
*4. My work gives me a feeling of personal accomplishment.	N %	66.0	34 29.4	38 36.6	13.4	14 13.6	6.9	100.0	NA
	N	00.0	44	45	11	4	3	107	NA
*5. I like the kind of work I do.	%	82.1	38.4	43.7	11.5	3.7	2.7	100.0	1,11
	N		46	38	12	4	6	106	NA
6. I know what is expected of me on the job.	%	79.1	42.2	36.9	11.7	4.1	5.0	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		71	33	1	0	2	107	NA
done.	%	96.8	65.9	30.9	1.2	0.0	2.0	100.0	
8. I am constantly looking for ways to do my job better.	N		57	39	8	1	2	107	NA
8. I am constantly looking for ways to do my job better.	%	88.8	52.6	36.2	8.1	1.1	2.0	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		23	33	19	18	13	106	1
to get my job done.	%	52.9	20.5	32.4	17.0	17.9	12.2	100.0	
*10. My workload is reasonable.	N		26	49	14	11	5	105	2
10. My workload is reasonable.	%	73.0	24.3	48.7	12.3	10.0	4.8	100.0	
*11. My talents are used well in the workplace.	N		30	31	17	20	8	106	1
11. My talents are used wen in the workplace.	%	56.2	26.3	29.9	16.7	19.8	7.4	100.0	
*12. I know how my work relates to the agency's goals and priorities.	N		50	46	6	2	1	105	2
12. I know now my work relates to the agency's goals and priorities.	%	91.7	46.4	45.3	5.6	1.9	0.7	100.0	
*13. The work I do is important.	N		55	40	9	3	0	107	0
	%	87.9	50.6	37.4	8.8	3.2	0.0	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		37	48	9	7	4	105	2
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	80.7	35.1	45.6	7.8	7.7	3.9	100.0	
*15 Margardania	N		40	37	13	8	3	101	6
*15. My performance appraisal is a fair reflection of my performance.	%	76.3	39.3	37.0	12.6	8.5	2.6	100.0	
16. I am held accountable for achieving results.	N		41	47	10	5	2	105	1
10. I am neiu accountable for acmeving results.	%	83.7	38.0	45.6	10.2	4.5	1.6	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 117

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation	N		31	27	23	6	13	100	7
without fear of reprisal.	%	57.1	30.2	27.0	24.5	6.3	12.1	100.0	
*18. My training needs are assessed.	N		17	29	27	17	12	102	5
	%	44.1	16.8	27.3	27.4	16.1	12.4	100.0	
*19. In my most recent performance appraisal, I understood what I had	N		37	39	15	7	5	103	3
to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	%	73.7	34.1	39.6	14.7	7.3	4.3	100.0	
*20. The people I work with cooperate to get the job done.	N		29	40	9	15	5	98	NA
20. The people I work with cooperate to get the job dolle.	%	70.1	29.3	40.8	9.9	14.7	5.3	100.0	
*21. My work unit is able to recruit people with the right skills.	N		15	40	20	15	13	103	3
21. My work unit is able to recruit people with the right skins.	%	52.8	14.4	38.3	19.2	15.1	12.9	100.0	
*22. Promotions in my work unit are based on merit.	N		18	26	27	17	12	100	6
	%	44.1	18.3	25.8	27.8	17.1	11.0	100.0	
*23. In my work unit, steps are taken to deal with a poor performer who	N		17	14	28	22	18	99	7
cannot or will not improve.	%	30.3	17.3	13.0	29.8	20.7	19.2	100.0	
*24. In my work unit, differences in performance are recognized in a	N		19	26	24	20	14	103	3
meaningful way.	%	42.4	18.7	23.6	25.2	18.6	13.8	100.0	
25. Awards in my work unit depend on how well employees perform	N		16	34	24	13	17	104	2
their jobs.	%	46.7	15.5	31.2	24.2	12.5	16.6	100.0	
26. Employees in my work unit share job knowledge with each other.	N		26	43	16	7	13	105	0
20. Employees in my work unit share job knowledge with each other.	%	65.1	23.7	41.4	14.5	7.2	13.3	100.0	
27. The skill level in my work unit has improved in the past year.	N		26	37	19	9	10	101	5
27. The skin level in my work unit has improved in the past year.	%	59.3	23.8	35.5	21.1	8.5	11.1	100.0	
								Item	Do Not Know/
		Percent						Response	No Basis to
		Positive	Very Good	Good	Fair	Poor	Very Poor	Total**	Judge
28. How would you rate the overall quality of work done by your work	N		49	37	13	5	1	105	NA
unit?	%	82.4	46.8	35.6	11.5	5.1	1.0	100.0	
					Neither			Item	Do Not Know/
		Percent	Strongly		Agree nor		Strongly	Response	No Basis to
		Positive	Agree	Agree	Disagree	Disagree	Disagree	Total**	Judge
*29. The workforce has the job-relevant knowledge and skills necessary	N		21	53	16	10	5	105	2
to accomplish organizational goals.	%	70.7	20.4	50.3	15.2	9.3	4.8	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 117

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		17	40	23	16	9	105	2
to work processes.	%	53.9	16.1	37.8	23.4	15.4	7.4	100.0	
31. Employees are recognized for providing high quality products and	N		21	40	19	18	8	106	1
services.	%	58.8	19.4	39.4	16.5	17.7	7.0	100.0	
*22.6	N		18	29	27	16	16	106	1
*32. Creativity and innovation are rewarded.	%	44.4	16.7	27.6	26.6	14.3	14.6	100.0	
*22 D ' 1 1 1 11 1 C 41 ' 1	N		9	23	31	18	22	103	4
*33. Pay raises depend on how well employees perform their jobs.	%	30.9	9.0	21.9	32.0	15.6	21.5	100.0	
34. Policies and programs promote diversity in the workplace (for	N		20	30	31	10	9	100	7
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	48.5	18.9	29.6	32.8	9.0	9.7	100.0	
#05 F 1	N		35	54	11	5	2	107	0
*35. Employees are protected from health and safety hazards on the job.	%	81.8	32.2	49.5	10.6	5.4	2.3	100.0	
*36. My organization has prepared employees for potential security	N		37	42	17	7	3	106	1
threats.	%	72.9	33.6	39.3	16.2	8.1	2.9	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		23	33	24	8	18	106	1
political purposes are not tolerated.	%	51.9	20.7	31.2	23.2	8.2	16.7	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		30	32	23	7	9	101	6
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	60.1	28.5	31.6	23.9	7.1	8.9	100.0	
	N		31	52	15	4	4	106	0
39. My agency is successful at accomplishing its mission.	%	79.0	29.6	49.3	13.6	3.5	3.9	100.0	
40.1	N		28	40	19	11	9	107	NA
40. I recommend my organization as a good place to work.	%	63.4	25.9	37.4	17.7	11.0	8.0	100.0	
41. I believe the results of this survey will be used to make my agency	N		27	42	19	6	6	100	7
a better place to work.	%	67.5	27.1	40.3	19.6	7.3	5.6	100.0	
*42. My supervisor supports my need to balance work and other life	N		47	35	10	8	6	106	0
issues.	%	76.4	43.5	32.9	9.2	9.0	5.4	100.0	
43. My supervisor/team leader provides me with opportunities to	N		34	31	15	10	16	106	0
demonstrate my leadership skills.	%	61.0	30.6	30.4	13.0	11.4	14.7	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		34	35	14	11	11	105	1
are worthwhile.	%	64.5	32.1	32.4	14.4	10.9	10.3	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 117

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2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		34	29	24	6	7	100	6
representative of all segments of society.	%	61.9	33.2	28.7	24.9	6.1	7.1	100.0	
46. My supervisor/team leader provides me with constructive	N		32	36	12	14	12	106	0
suggestions to improve my job performance.	%	64.4	29.6	34.8	9.9	14.6	11.1	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		33	29	22	8	14	106	0
development.	%	58.1	30.7	27.5	21.3	7.6	13.0	100.0	
40 M	N		37	36	18	10	5	106	NA
48. My supervisor/team leader listens to what I have to say.	%	68.9	34.2	34.7	17.2	9.4	4.5	100.0	
40. M	N		39	39	16	6	6	106	NA
49. My supervisor/team leader treats me with respect.	%	72.4	35.5	36.9	16.8	5.1	5.7	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		37	44	9	6	10	106	NA
me about my performance.	%	76.8	34.4	42.5	8.9	5.4	8.8	100.0	
\$51.T1	N		38	27	20	11	9	105	NA
*51. I have trust and confidence in my supervisor.	%	60.5	35.2	25.4	21.2	9.9	8.3	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		44	23	20	9	10	106	NA
immediate supervisor/team leader?	%	62.2	39.2	23.0	20.8	8.0	9.1	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		22	33	24	15	12	106	0
commitment in the workforce.	%	50.8	20.3	30.6	22.9	15.6	10.7	100.0	
54. My organization's leaders maintain high standards of honesty and	N		31	32	25	9	8	105	1
integrity.	%	58.4	27.8	30.5	25.1	9.3	7.2	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		29	42	22	4	8	105	1
different backgrounds.	%	67.0	26.8	40.2	22.1	3.8	7.1	100.0	
*56. Managers communicate the goals and priorities of the	N		30	43	18	8	7	106	0
organization.	%	68.2	27.0	41.2	17.7	8.4	5.7	100.0	
*57. Managers review and evaluate the organization's progress toward	N		27	38	25	4	7	101	4
meeting its goals and objectives.	%	62.3	25.0	37.3	26.9	4.8	6.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 117

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		29	34	21	9	11	104	1
example, about projects, goals, needed resources).	%	59.4	27.1	32.3	21.8	9.0	9.8	100.0	
59. Managers support collaboration across work units to accomplish	N		27	41	20	8	8	104	1
work objectives.	%	64.0	25.5	38.5	20.9	8.0	7.1	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		33	38	19	6	7	103	2
directly above your immediate supervisor/team leader?	%	68.0	30.8	37.2	19.6	6.0	6.4	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		31	39	18	8	9	105	0
101. I have a high level of respect for my organization's semior leaders.	%	63.8	27.7	36.1	19.9	8.1	8.2	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		31	29	27	7	4	98	7
02. Semon leaders demonstrate support for work the programs.	%	58.9	29.5	29.4	30.0	7.2	3.8	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		22	39	22	18	5	106	NA
affect your work?	%	55.7	20.0	35.7	22.0	18.2	4.2	100.0	
*64. How satisfied are you with the information you receive from	N		24	36	26	16	4	106	NA
management on what's going on in your organization?	%	54.7	21.2	33.5	25.2	16.1	4.0	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		24	33	21	18	10	106	NA
good job?	%	54.1	22.3	31.8	19.5	17.4	9.0	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		21	36	30	11	7	105	NA
leaders?	%	53.0	19.3	33.7	30.0	10.3	6.7	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		19	21	25	26	14	105	NA
your organization?	%	37.4	17.1	20.4	23.4	26.3	12.9	100.0	
*68. How satisfied are you with the training you receive for your	N		19	30	29	19	9	106	NA
present job?	%	45.0	17.8	27.2	26.4	20.2	8.5	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 117

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Very

Percent

Neither

Satisfied nor

		Positive	Satisfied	Satisfied	Dissatisfied	Dissatisfied	Dissatisfied	Total	Judge
	N		27	47	18	7	6	105	NA
69. Considering everything, how satisfied are you with your job?	%	67.6	24.3	43.3	19.1	7.8	5.5	100.0	
70. Considering everything, how satisfied are you with your pay?	N		26	39	22	12	7	106	NA
70. Considering everything, now satisfied are you with your pay?	%	62.2	23.6	38.5	21.1	10.6	6.1	100.0	
71. Considering everything, how satisfied are you with your	N		24	40	23	9	8	104	NA
organization?	%	59.1	22.0	37.1	25.2	8.5	7.2	100.0	
72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site	rk							N T	0/
during your regular work hours (excludes travel).								N	%
	Yes							62	58.9
	No							36	32.4
								O	0.7
72. Diagonal and the common halour that A DEST describes accommon	Not s Total							8 106	8.7
73. Please select the response below that BEST describes your curre teleworking situation:	Not s Total								
The state of the s	Not so Total		nore days per	week.				106	100.0
· · · · · · · · · · · · · · · · · · ·	Not s Total	work 3 or n	nore days per v					106 N	100.0
The state of the s	Not s Total I tele I tele	work 3 or n		ι.	month.			106 N 0	100.0 % 0.0
· · · · · · · · · · · · · · · · · · ·	Not s Total I tele I tele I tele	work 3 or n work 1 or 2 work, but n	days per weel no more than 1	x. or 2 days per	month. iled or short-ter	m basis.		106 N 0	100.0 % 0.0 9.1
-	Not s Total I tele I do r	work 3 or n work 1 or 2 work, but n work very i not teleworl	2 days per weel no more than 1 infrequently, o	x. or 2 days per n an unschedu re to be physic	lled or short-ter ally present on		aw	106 N 0 10 7	100.0 % 0.0 9.1 6.0
-	I tele I tele I tele I tele I tele I tele I do r Enfor	work 3 or n work 1 or 2 work, but n work very i not teleworl rcement Off not teleworl	days per weel no more than 1 infrequently, o k because I hav ficers, Park Ra	c. or 2 days per n an unschedu re to be physic ungers, Securit re technical iss	tled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L		106 N 0 10 7 18	0.0 9.1 6.0 16.7
- · · · · · · · · · · · · · · · · · · ·	Not s Total I tele I tele I tele I do r Enfor I do r equip I do r	work 3 or n work 1 or 2 work, but n work very i not telework reement Off not telework ment) that	E days per weel no more than 1 infrequently, o k because I hav ficers, Park Ra k because I hav prevent me fre	c. or 2 days per n an unschedu re to be physic ungers, Securit re technical iss om teleworkin	tled or short-ter ally present on ty Personnel). sues (e.g., conne	the job (e.g., L	uate	106 N 0 10 7 18 27	100.0 % 0.0 9.1 6.0 16.7 25.1
73. Please select the response below that BEST describes your curre teleworking situation:	I teles I teles I teles I teles I do r Enfor I do r equip I do r of job	work 3 or n work 1 or 2 work, but n work very i not teleworl rement Off ont teleworl ont teleworl o where I ca	days per weel no more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me frok because I did	c. or 2 days per n an unschedu re to be physic ungers, Securit re technical iss om teleworkin not receive ap	ally present on ty Personnel). Sues (e.g., conne g. oproval to do so	the job (e.g., L	uate	106 N 0 10 7 18 27	100.0 % 0.0 9.1 6.0 16.7 25.1

*AES prescribed items Sample or Census: Census Number of Employees Selected: 117 Percentages are weighted to represent the Agency's population. Surveys Completed: 107

Surveys Completed: 107 Response Rate: 91.5%

Do Not Know/

No Basis to

Item

Response

Very

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		N	%
	Yes	56	50.7
	No	45	46.0
	Not available to me	3	3.3
	Total	104	100.0
5. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening	,	Nī	%
quit smoking programs)		N	
	Yes	26	24.1
	No	54	53.2
	Not available to me	24	22.7
	Total	104	100.0
76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	15	13.2
	No	83	80.7
	Not available to me	7	6.1
	Total	105	100.0
 Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups) 		N	%
Support groups,	Yes	0	0.0
	No	74	70.8
	Not available to me	31	29.2
	Total	105	100.0
8. Do you participate in the following Work/Life programs? Elder			0.4
Care Programs (for example, support groups, speakers)		N	%
	Yes	0	0.0
	No	73	69.3
	Not available to me	32	30.7
	Total	105	100.0

Sample or Census: Census Number of Employees Selected: 117 Percentages are weighted to represent the Agency's population.

Surveys Completed: 107

Response Rate: 91.5%

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		16	18	25	6	10	75	30
your agency? Telework	%	43.1	19.1	24.0	37.1	7.9	11.9	100.0	
80. How satisfied are you with the following Work/Life programs in	N		36	35	14	1	0	86	19
your agency? Alternative Work Schedules (AWS)	%	81.5	39.1	42.4	17.7	0.8	0.0	100.0	
81. How satisfied are you with the following Work/Life programs in	N		14	13	24	5	5	61	44
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	43.3	20.8	22.5	41.8	8.7	6.2	100.0	
82. How satisfied are you with the following Work/Life programs in	N		11	16	33	0	2	62	43
your agency? Employee Assistance Program (EAP)	%	40.5	16.2	24.4	56.5	0.0	3.0	100.0	
83. How satisfied are you with the following Work/Life programs in	N		4	6	21	3	2	36	68
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	25.4	9.7	15.6	59.1	11.0	4.6	100.0	
84. How satisfied are you with the following Work/Life programs in	N		4	7	25	1	1	38	66
your agency? Elder Care Programs (for example, support groups, speakers)	%	26.3	9.3	17.0	68.8	3.2	1.7	100.0	

Number of Employees Selected: 117

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2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		45	34	10	3	1	93	NA
organization.	%	84.9	50.0	34.9	10.7	2.9	1.4	100.0	
2. I have enough information to do my job well.	N o/	88.0	52 56.4	30 31.6	9 9.6	1 0.9	1 1.4	93 100.0	NA
3. I feel encouraged to come up with new and better ways of doing	% N	88.0	54	30	9.0 6	1	1.4	92	NA
things.	%	90.8	60.4	30.4	7.1	1.1	1.0	100.0	NA
· · · · · · · · · · · · · · · · · · ·	N	70.0	51	27	14	1.1	0	93	NA
*4. My work gives me a feeling of personal accomplishment.	%	83.8	53.9	29.9	15.1	1.1	0.0	100.0	1111
WC 713 4 11 1 C 1 7 1	N		55	31	6	0	0	92	NA
*5. I like the kind of work I do.	%	93.7	58.3	35.4	6.3	0.0	0.0	100.0	
	N		55	30	5	1	1	92	NA
6. I know what is expected of me on the job.	%	92.0	61.1	30.9	5.5	1.1	1.4	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		73	18	2	0	0	93	NA
done.	%	97.8	78.7	19.1	2.2	0.0	0.0	100.0	
8. I am constantly looking for ways to do my job better.	N		61	26	5	0	0	92	NA
8. I am constantly looking for ways to do my job better.	%	94.7	66.9	27.7	5.3	0.0	0.0	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		25	39	14	14	1	93	0
to get my job done.	%	67.0	25.9	41.2	15.9	15.7	1.4	100.0	
*10. My workload is reasonable.	N		39	45	5	3	1	93	0
*10. My workload is reasonable.	%	89.9	42.7	47.3	5.2	3.4	1.4	100.0	
*11. My talents are used well in the workplace.	N		43	36	5	7	1	92	0
*11. My talents are used well in the workplace.	%	86.0	47.8	38.1	5.4	7.5	1.1	100.0	
*12. I know how my work relates to the agency's goals and priorities.	N		52	35	3	2	0	92	0
*12. I know now my work relates to the agency's goals and priorities.	%	94.4	56.6	37.7	3.1	2.5	0.0	100.0	
*13. The work I do is important.	N		54	28	8	1	0	91	1
13. The work I do is important.	%	90.8	59.4	31.4	8.1	1.1	0.0	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		54	33	2	2	2	93	0
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	92.2	56.9	35.3	2.2	3.2	2.4	100.0	
*15 M C '1' C' C C	N		56	28	5	3	1	93	0
*15. My performance appraisal is a fair reflection of my performance.	%	90.3	61.3	29.0	5.1	3.1	1.4	100.0	
16. Lam hald accountable for achieving results	N		55	34	1	2	1	93	0
16. I am held accountable for achieving results.	%	95.5	59.8	35.7	1.1	2.0	1.4	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 132

^{**} Sum of responses excluding DNK/NBJ

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation	N		43	24	13	1	1	82	10
without fear of reprisal.	%	81.4	51.9	29.5	15.7	1.2	1.6	100.0	
*18. My training needs are assessed.	N		29	31	19	9	3	91	2
	%	66.3	33.0	33.3	20.6	9.6	3.5	100.0	
*19. In my most recent performance appraisal, I understood what I had	N		54	24	9	4	1	92	0
to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	%	85.0	60.8	24.2	9.4	4.1	1.4	100.0	
*20. The people I work with cooperate to get the job done.	N		58	29	4	1	0	92	NA
20. The people I work with cooperate to get the job dolle.	%	94.0	63.8	30.2	4.6	1.4	0.0	100.0	
*21. My work unit is able to recruit people with the right skills.	N		43	26	15	6	0	90	3
21. My work unit is able to recruit people with the right skins.	%	75.7	46.6	29.1	17.8	6.6	0.0	100.0	
*22. Promotions in my work unit are based on merit.	N		38	18	26	4	1	87	5
•	%	64.3	44.7	19.6	30.0	4.2	1.5	100.0	
*23. In my work unit, steps are taken to deal with a poor performer who	N		18	24	29	5	3	79	14
cannot or will not improve.	%	53.2	23.1	30.1	36.8	6.0	4.0	100.0	
*24. In my work unit, differences in performance are recognized in a	N		32	25	21	4	3	85	7
meaningful way.	%	65.5	37.5	28.0	24.6	4.5	5.5	100.0	
25. Awards in my work unit depend on how well employees perform	N		35	31	16	5	1	88	3
their jobs.	%	74.4	39.9	34.5	18.9	5.3	1.5	100.0	
26. Employees in my work unit share job knowledge with each other.	N		55	30	6	0	2	93	0
20. Employees in my work unit share job knowledge with each other.	%	91.5	59.2	32.2	6.2	0.0	2.4	100.0	
27. The skill level in my work unit has improved in the past year.	N		41	26	16	4	2	89	1
27. The skill level in my work unit has improved in the past year.	%	76.0	47.1	28.9	17.1	4.4	2.5	100.0	
								Item	Do Not Know/
		Percent						Response	No Basis to
		Positive	Very Good	Good	Fair	Poor	Very Poor	Total**	Judge
28. How would you rate the overall quality of work done by your work	N		69	20	3	1	0	93	NA
unit?	%	95.0	74.5	20.4	3.6	1.4	0.0	100.0	
					Neither			Item	Do Not Know/
		Percent	Strongly		Agree nor		Strongly	Response	No Basis to
		Positive	Agree	Agree	Disagree	Disagree	Disagree	Total**	Judge
*29. The workforce has the job-relevant knowledge and skills necessary	N		49	31	8	3	0	91	2
to accomplish organizational goals.	%	88.4	54.1	34.3	8.2	3.4	0.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 132

^{**} Sum of responses excluding DNK/NBJ

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		39	37	13	2	0	91	2
to work processes.	%	84.2	43.7	40.5	13.7	2.1	0.0	100.0	
31. Employees are recognized for providing high quality products and	N		48	31	12	1	0	92	1
services.	%	86.2	53.9	32.3	12.7	1.1	0.0	100.0	
*32. Creativity and innovation are rewarded.	N		42	31	14	1	2	90	2
32. Creativity and innovation are rewarded.	%	81.7	48.5	33.2	14.7	1.1	2.4	100.0	
*33. Pay raises depend on how well employees perform their jobs.	N		24	28	23	8	1	84	9
-33. Fay raises depend on now wen employees perform their jobs.	%	62.8	30.3	32.5	27.0	8.6	1.6	100.0	
34. Policies and programs promote diversity in the workplace (for	N		29	31	23	1	1	85	8
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	69.7	34.6	35.1	27.5	1.2	1.6	100.0	
	N		57	30	5	0	1	93	0
*35. Employees are protected from health and safety hazards on the job.	%	93.3	62.3	31.0	5.3	0.0	1.4	100.0	
*36. My organization has prepared employees for potential security	N	70.0	49	35	6	2	1	93	0
threats.	%	90.3	53.1	37.2	6.3	2.0	1.4	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		46	24	14	4	1	89	4
political purposes are not tolerated.	%	77.4	52.2	25.1	16.8	4.3	1.5	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		47	29	9	2	1	88	5
* * * * * * * * * * * * * * * * * * * *	%	85.2	53.4	31.7	11.3	2.1	1.5	100.0	
39. My agency is successful at accomplishing its mission.	N		57	31	3	0	0	91	1
39. My agency is successful at accomplishing its mission.	%	96.5	63.8	32.7	3.5	0.0	0.0	100.0	
40. I recommend my organization as a good place to work.	N		71	16	5	0	1	93	NA
40. I recommend my organization as a good place to work.	%	93.1	76.8	16.3	5.5	0.0	1.4	100.0	
41. I believe the results of this survey will be used to make my agency	N		43	29	14	2	0	88	5
a better place to work.	%	82.4	51.5	31.0	15.3	2.3	0.0	100.0	
*42. My supervisor supports my need to balance work and other life	N		63	26	4	0	0	93	0
issues.	%	95.3	68.1	27.2	4.7	0.0	0.0	100.0	
43. My supervisor/team leader provides me with opportunities to	N		47	30	12	4	0	93	0
demonstrate my leadership skills.	%	83.0	52.6	30.4	12.5	4.5	0.0	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		49	28	11	3	1	92	1
are worthwhile.	%	83.8	55.0	28.8	11.8	3.5	1.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 132

Percentages are weighted to represent the Agency's population.

Surveys Completed: 93 Response Rate: 70.5%

^{**} Sum of responses excluding DNK/NBJ

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		48	25	13	0	0	86	5
representative of all segments of society.	%	85.4	57.1	28.3	14.6	0.0	0.0	100.0	
46. My supervisor/team leader provides me with constructive	N		42	33	12	4	2	93	0
suggestions to improve my job performance.	%	81.5	46.2	35.4	12.3	4.2	2.0	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		52	26	10	3	1	92	1
development.	%	85.2	58.1	27.1	10.7	3.0	1.1	100.0	
48. My supervisor/team leader listens to what I have to say.	N		60	23	9	1	0	93	NA
46. Why supervisor/team leader fistens to what I have to say.	%	89.0	64.9	24.1	10.0	1.1	0.0	100.0	
49. My supervisor/team leader treats me with respect.	N		67	17	7	0	1	92	NA
	%	90.9	72.8	18.2	7.7	0.0	1.4	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		59	24	4	3	1	91	NA
me about my performance.	%	91.5	65.5	26.0	4.4	3.1	1.0	100.0	
*51. I have trust and confidence in my supervisor.	N		58	23	10	2	0	93	NA
31. I have trust and confidence in my supervisor.	%	86.6	62.0	24.6	11.5	1.9	0.0	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		62	19	11	1	0	93	NA
immediate supervisor/team leader?	%	86.0	66.2	19.9	13.0	0.9	0.0	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		39	42	8	2	1	92	1
commitment in the workforce.	%	87.9	42.4	45.4	8.6	2.0	1.4	100.0	
54. My organization's leaders maintain high standards of honesty and	N		56	24	10	1	1	92	1
integrity.	%	86.5	60.9	25.6	11.0	1.1	1.4	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		48	31	8	2	1	90	2
different backgrounds.	%	87.3	53.8	33.5	9.2	2.0	1.5	100.0	
*56. Managers communicate the goals and priorities of the	N		41	37	8	4	1	91	2
organization.	%	85.2	46.0	39.2	9.2	4.1	1.4	100.0	
*57. Managers review and evaluate the organization's progress toward	N		43	28	12	3	1	87	6
meeting its goals and objectives.	%	81.5	50.1	31.4	13.8	3.2	1.5	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 132

Percentages are weighted to represent the Agency's population.

Surveys Completed: 93 Response Rate: 70.5%

^{**} Sum of responses excluding DNK/NBJ

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		46	31	10	3	1	91	2
example, about projects, goals, needed resources).	%	84.8	51.3	33.5	11.0	3.2	1.0	100.0	
59. Managers support collaboration across work units to accomplish	N		48	29	10	3	0	90	2
work objectives.	%	85.8	53.4	32.4	11.0	3.2	0.0	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		51	27	5	3	2	88	4
directly above your immediate supervisor/team leader?	%	88.8	59.3	29.5	5.6	3.1	2.5	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		56	28	7	1	0	92	1
101. I have a high level of respect for my organization's semior leaders.	%	91.1	60.9	30.2	7.8	1.1	0.0	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		58	24	5	0	0	87	6
oz. Senior leaders demonstrate support for work Life programs.	%	94.3	68.0	26.3	5.7	0.0	0.0	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		36	42	10	4	1	93	NA
affect your work?	%	83.6	40.1	43.5	11.0	4.0	1.4	100.0	
*64. How satisfied are you with the information you receive from	N		34	41	14	2	2	93	NA
management on what's going on in your organization?	%	79.6	36.3	43.3	16.0	2.0	2.4	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		47	30	13	1	2	93	NA
good job?	%	82.8	51.2	31.6	13.6	1.1	2.5	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		41	34	13	2	2	92	NA
leaders?	%	81.7	45.7	36.0	13.8	1.9	2.5	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		26	24	26	12	3	91	NA
your organization?	%	55.4	29.7	25.7	28.6	12.6	3.4	100.0	
*68. How satisfied are you with the training you receive for your	N		28	34	21	9	1	93	NA
present job?	%	67.8	31.5	36.3	21.3	9.5	1.4	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 132

^{**} Sum of responses excluding DNK/NBJ

SURFACE TRANSPORTATION BOARD

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Very

Percent

Neither

Satisfied nor

		Positive	Satisfied	Satisfied	Dissatisfied	Dissatisfied	Dissatisfied	Total	Judge
69. Considering everything, how satisfied are you with your job?	N		55	27	10	0	1	93	NA
59. Considering everything, now satisfied are you with your job?	%	87.7	60.7	27.0	10.9	0.0	1.4	100.0	
70. Considering everything, how satisfied are you with your pay?	N		39	34	13	5	2	93	NA
70. Considering everything, now satisfied are you with your pay?	%	75.8	41.5	34.3	15.7	6.2	2.4	100.0	
71. Considering everything, how satisfied are you with your	N		57	29	5	1	1	93	NA
organization?	%	91.8	62.5	29.3	5.8	0.9	1.4	100.0	
72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site	rk								
during your regular work hours (excludes travel).								N	%
	Yes							75	81.6
	No							17	18.4
	Not s	ure						0	0.0
	MOLS	uic							
	Total							92	
 Please select the response below that BEST describes your curre teleworking situation: 	Total							92 N	
	Total		nore days per v	week.					100.0
	Total I tele I tele	work 3 or n	days per weel	ζ.				N	100.0
	Total I tele I tele	work 3 or n		ζ.	month.			N	100.0 % 0.0
	Total I tele I tele I tele	work 3 or n work 1 or 2 work, but n	days per weel o more than 1	x. or 2 days per	month. led or short-ter	m basis.		N 0 40	100.0 % 0.0 43.6
	Total I tele I tele I tele I tele I tele I tele I do r	work 3 or n work 1 or 2 work, but n work very i not telework	days per weel to more than 1 nfrequently, o	x. or 2 days per n an unschedu ve to be physic	led or short-ter ally present on		aw	N 0 40 13	% 0.0 43.6 14.1
	I tele I tele I tele I tele I tele I do r Enfor	work 3 or n work 1 or 2 work, but n work very i not telework rcement Off not telework	days per weel to more than 1 nfrequently, o to because I hav ficers, Park Ra	s. or 2 days per n an unschedu ve to be physic nngers, Securit ve technical iss	led or short-ter ally present on y Personnel). ues (e.g., conne	the job (e.g., L		N 0 40 13 12	0.0 43.6 14.1 12.2
	I tele I tele I tele I tele I do n Enfor	work 3 or n work 1 or 2 work, but n work very i not telework reement Off not telework oment) that	days per weel o more than 1 nfrequently, o because I have ficers, Park Rack because I have prevent me from	c. or 2 days per n an unschedu ve to be physic ungers, Securit ve technical iss om teleworkin	led or short-ter ally present on y Personnel). ues (e.g., conne	the job (e.g., L	uate	N 0 40 13 12 10	100.0 % 0.0 43.6 14.1 12.2 11.1
73. Please select the response below that BEST describes your curre teleworking situation:	I tele I tele I tele I tele I do r Enfor I do r equip I do r of job	work 3 or n work 1 or 2 work, but n work very i not telework reement Off not telework bment) that not telework where I ca	days per weel to more than 1 nfrequently, o to because I have ficers, Park Ray to because I have prevent me from the because I did	or 2 days per n an unschedure to be physic angers, Security te technical issom teleworking not receive ap	led or short-ter ally present on ty Personnel). nues (e.g., conne g. oproval to do so	the job (e.g., L	uate	N 0 40 13 12 10	100.0 % 0.0 43.6 14.1 12.2 11.1 4.4

*AES prescribed items Sample or Census: Census Number of Employees Selected: 132 Percentages are weighted to represent the Agency's population. Surveys Completed: 93

Response Rate: 70.5%

Do Not Know/

No Basis to

Item

Response

Very

SURFACE TRANSPORTATION BOARD 2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		N	%
	Yes	10	10.8
	No	78	83.4
	Not available to me	5	5.8
	Total	93	100.0
5. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening	g,		
quit smoking programs)		N	%
	Yes	23	25.0
	No	67	71.7
	Not available to me	3	3.3
	Total	93	100.0
76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	10	10.6
	No	80	86.0
	Not available to me	3	3.4
	Total	93	100.0
77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parentin support groups)	g	N	%
support groups)	Yes	0	0.0
	No	82	87.2
	Not available to me	11	12.8
	Total	93	100.0
78. Do you participate in the following Work/Life programs? Elder			
Care Programs (for example, support groups, speakers)		N	%
	Yes	0	0.0
	No	83	88.1
	Not available to me	10	11.9
	Total	93	100.0

Sample or Census: Census Number of Employees Selected: 132 Percentages are weighted to represent the Agency's population.

Surveys Completed: 93

Response Rate: 70.5%

SURFACE TRANSPORTATION BOARD

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		47	20	10	3	0	80	13
your agency? Telework	%	83.9	60.2	23.7	12.9	3.2	0.0	100.0	
80. How satisfied are you with the following Work/Life programs in	N		18	14	13	3	0	48	44
your agency? Alternative Work Schedules (AWS)	%	67.8	38.2	29.6	26.8	5.5	0.0	100.0	
81. How satisfied are you with the following Work/Life programs in	N		14	23	17	2	0	56	37
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	65.0	24.6	40.4	32.0	3.0	0.0	100.0	
82. How satisfied are you with the following Work/Life programs in	N		9	9	18	1	0	37	56
your agency? Employee Assistance Program (EAP)	%	47.7	24.5	23.2	50.0	2.3	0.0	100.0	
83. How satisfied are you with the following Work/Life programs in	N		2	3	17	1	1	24	68
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	17.9	7.1	10.8	70.6	3.5	8.0	100.0	
84. How satisfied are you with the following Work/Life programs in	N		3	5	18	0	0	26	67
your agency? Elder Care Programs (for example, support groups, speakers)	%	28.7	10.6	18.1	71.3	0.0	0.0	100.0	

Number of Employees Selected: 132

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		11	12	2	0	1	26	NA
organization.	%	89.3	45.2	44.1	6.7	0.0	4.0	100.0	
2. I have enough information to do my job well.	N %	93.1	12 49.1	12 44.0	2 6.9	0 0.0	0 0.0	26 100.0	NA
3. I feel encouraged to come up with new and better ways of doing	% N	95.1	11	13	1	0.0	1	26	NA
things.	%	92.6	44.6	47.9	3.5	0.0	4.0	100.0	NA
	N	72.0	13	11	0	1	1	26	NA
*4. My work gives me a feeling of personal accomplishment.	%	92.6	51.7	40.9	0.0	3.4	4.0	100.0	1111
WE THE A 11 1 C 1 T 1	N		16	8	0	1	1	26	NA
*5. I like the kind of work I do.	%	92.6	62.8	29.8	0.0	3.4	4.0	100.0	
	N		12	14	0	0	0	26	NA
6. I know what is expected of me on the job.	%	100.0	48.2	51.8	0.0	0.0	0.0	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		20	6	0	0	0	26	NA
done.	%	100.0	78.3	21.7	0.0	0.0	0.0	100.0	
8. I am constantly looking for ways to do my job better.	N		16	9	1	0	0	26	NA
8. I am constantly looking for ways to do my job better.	%	96.0	63.6	32.5	4.0	0.0	0.0	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		8	13	2	1	1	25	0
to get my job done.	%	85.8	34.5	51.3	7.2	3.6	3.4	100.0	
*10. My workload is reasonable.	N		5	12	0	7	1	25	0
10. My workload is reasonable.	%	70.9	21.3	49.6	0.0	25.7	3.4	100.0	
*11. My talents are used well in the workplace.	N		8	7	5	3	1	24	0
11. My talents are used wen in the workplace.	%	66.2	37.2	29.0	19.2	10.3	4.3	100.0	
*12. I know how my work relates to the agency's goals and priorities.	N		13	12	0	0	0	25	0
12. I know now my work relates to the agency's goals and priorities.	%	100.0	54.1	45.9	0.0	0.0	0.0	100.0	
*13. The work I do is important.	N		15	7	2	1	0	25	0
13. The work I do is important.	%	88.7	61.3	27.4	7.2	4.1	0.0	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		18	6	1	1	0	26	0
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	93.1	68.9	24.2	3.5	3.4	0.0	100.0	
*15 M C '1' C' C C	N		17	6	0	2	0	25	1
*15. My performance appraisal is a fair reflection of my performance.	%	92.9	69.5	23.4	0.0	7.1	0.0	100.0	
16. Lambeld accountable for achieving regults	N		13	12	1	0	0	26	0
16. I am held accountable for achieving results.	%	96.5	51.3	45.2	3.5	0.0	0.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 36

Percentages are weighted to represent the Agency's population.

Surveys Completed: 26 Response Rate: 72.2%

^{**} Sum of responses excluding DNK/NBJ

TRADE AND DEVELOPMENT AGENCY

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation	N		15	9	0	1	0	25	1
without fear of reprisal.	%	95.8	61.3	34.5	0.0	4.2	0.0	100.0	
*18. My training needs are assessed.	N		11	7	3	4	0	25	1
	%	75.6	45.7	29.9	9.9	14.5	0.0	100.0	
*19. In my most recent performance appraisal, I understood what I had	N		11	9	3	2	0	25	1
to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	%	81.7	46.0	35.7	11.2	7.1	0.0	100.0	
*20. The people I work with cooperate to get the job done.	N		13	12	0	0	0	25	NA
20. The people I work with cooperate to get the job dolle.	%	100.0	51.6	48.4	0.0	0.0	0.0	100.0	
*21. My work unit is able to recruit people with the right skills.	N		13	10	1	0	0	24	2
21. My work unit is able to recruit people with the right skins.	%	95.6	57.0	38.6	4.4	0.0	0.0	100.0	
*22. Promotions in my work unit are based on merit.	N		11	6	4	2	1	24	2
	%	73.8	48.2	25.6	14.7	7.3	4.3	100.0	
*23. In my work unit, steps are taken to deal with a poor performer who	N		4	9	4	0	2	19	7
cannot or will not improve.	%	71.5	24.9	46.6	20.0	0.0	8.5	100.0	
*24. In my work unit, differences in performance are recognized in a	N		7	5	6	4	1	23	3
meaningful way.	%	56.1	34.2	22.0	24.2	16.0	3.7	100.0	
25. Awards in my work unit depend on how well employees perform	N		8	5	6	1	1	21	5
their jobs.	%	65.2	40.6	24.6	25.9	4.1	4.8	100.0	
26 Employage in my world unit share ich knowledge with each other	N		13	13	0	0	0	26	0
26. Employees in my work unit share job knowledge with each other.	%	100.0	52.7	47.3	0.0	0.0	0.0	100.0	
27 The shill have been shown to have the simulation of the same of	N		10	10	4	0	0	24	2
27. The skill level in my work unit has improved in the past year.	%	84.3	42.5	41.7	15.7	0.0	0.0	100.0	
								Item	Do Not Know/
		Percent						Response	No Basis to
		Positive	Very Good	Good	Fair	Poor	Very Poor	Total**	Judge
28. How would you rate the overall quality of work done by your work	N		20	6	0	0	0	26	NA
unit?	%	100.0	77.1	22.9	0.0	0.0	0.0	100.0	
					Neither			Item	Do Not Know/
		Percent	Strongly		Agree nor		Strongly	Response	No Basis to
		Positive	Agree	Agree	Disagree	Disagree	Disagree	Total**	Judge
*29. The workforce has the job-relevant knowledge and skills necessary	N		12	12	2	0	0	26	0
to accomplish organizational goals.	%	93.2	49.1	44.2	6.8	0.0	0.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 36

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		8	11	3	2	1	25	1
to work processes.	%	78.2	33.9	44.3	11.1	7.8	2.9	100.0	
31. Employees are recognized for providing high quality products and	N		8	11	4	3	0	26	0
services.	%	75.6	34.3	41.3	14.2	10.2	0.0	100.0	
*22 C	N		8	12	5	1	0	26	0
*32. Creativity and innovation are rewarded.	%	79.0	32.5	46.5	17.1	4.0	0.0	100.0	
*22 D ' 1 1 1 11 1 C 41''1	N		7	8	6	2	1	24	2
*33. Pay raises depend on how well employees perform their jobs.	%	65.7	30.8	34.9	22.7	7.3	4.3	100.0	
34. Policies and programs promote diversity in the workplace (for	N		9	8	4	1	0	22	4
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	78.7	44.4	34.4	17.3	4.0	0.0	100.0	
#05 F 1	N		16	10	0	0	0	26	0
*35. Employees are protected from health and safety hazards on the job.	%	100.0	62.7	37.3	0.0	0.0	0.0	100.0	
*36. My organization has prepared employees for potential security	N		13	8	3	2	0	26	0
threats.	%	82.3	52.4	29.9	10.4	7.4	0.0	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		10	3	4	5	2	24	2
political purposes are not tolerated.	%	57.6	45.1	12.4	15.1	18.5	8.7	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		14	6	0	2	0	22	4
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	91.8	66.7	25.1	0.0	8.2	0.0	100.0	
	N		18	7	1	0	0	26	0
39. My agency is successful at accomplishing its mission.	%	96.0	69.2	26.9	4.0	0.0	0.0	100.0	
40.1	N		15	10	0	0	1	26	NA
40. I recommend my organization as a good place to work.	%	96.0	58.8	37.3	0.0	0.0	4.0	100.0	
41. I believe the results of this survey will be used to make my agency	N		10	11	2	0	1	24	2
a better place to work.	%	88.8	45.8	43.0	6.9	0.0	4.3	100.0	
*42. My supervisor supports my need to balance work and other life	N		14	10	1	1	0	26	0
issues.	%	93.1	58.0	35.1	3.5	3.4	0.0	100.0	
43. My supervisor/team leader provides me with opportunities to	N		14	10	0	1	1	26	0
demonstrate my leadership skills.	%	93.8	55.6	38.2	0.0	3.4	2.8	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		13	8	2	1	1	25	1
are worthwhile.	%	86.6	55.9	30.7	7.0	3.5	2.9	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 36

Percentages are weighted to represent the Agency's population.

Surveys Completed: 26 Response Rate: 72.2%

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		13	8	1	0	0	22	4
representative of all segments of society.	%	96.8	61.0	35.8	3.2	0.0	0.0	100.0	
46. My supervisor/team leader provides me with constructive	N		11	9	3	2	1	26	0
suggestions to improve my job performance.	%	79.5	45.3	34.2	10.8	6.9	2.8	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		17	6	2	0	1	26	0
development.	%	90.3	66.9	23.4	6.9	0.0	2.8	100.0	
48. My supervisor/team leader listens to what I have to say.	N		19	4	2	0	1	26	NA
46. My supervisor/team leader listens to what I have to say.	%	89.8	75.4	14.4	7.4	0.0	2.8	100.0	
40. My gymanican/taom landen treats ma with resmeat	N		19	4	1	2	0	26	NA
49. My supervisor/team leader treats me with respect.	%	89.8	75.4	14.4	4.0	6.2	0.0	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		13	8	1	4	0	26	NA
me about my performance.	%	82.5	54.5	28.0	3.4	14.1	0.0	100.0	
*51.11	N		18	5	1	1	1	26	NA
*51. I have trust and confidence in my supervisor.	%	89.8	72.1	17.7	4.0	3.4	2.8	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		19	5	1	1	0	26	NA
immediate supervisor/team leader?	%	93.8	75.5	18.3	3.4	2.8	0.0	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		10	12	3	0	1	26	0
commitment in the workforce.	%	85.1	41.8	43.3	11.0	0.0	4.0	100.0	
54. My organization's leaders maintain high standards of honesty and	N		11	12	2	0	1	26	0
integrity.	%	88.6	45.7	42.9	7.5	0.0	4.0	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		15	8	0	1	0	24	2
different backgrounds.	%	95.7	63.4	32.3	0.0	4.3	0.0	100.0	
*56. Managers communicate the goals and priorities of the	N		11	14	0	1	0	26	0
organization.	%	96.7	44.2	52.6	0.0	3.3	0.0	100.0	
*57. Managers review and evaluate the organization's progress toward	N		14	12	0	0	0	26	0
57. Wanagers leview and evaluate the organization's progress toward	- 1			12	O	O	O .	20	_

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 36

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		12	10	1	3	0	26	0
example, about projects, goals, needed resources).	%	87.0	48.6	38.4	3.5	9.5	0.0	100.0	
59. Managers support collaboration across work units to accomplish	N		13	11	1	1	0	26	0
work objectives.	%	93.1	52.5	40.6	3.5	3.4	0.0	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		14	9	1	0	1	25	1
directly above your immediate supervisor/team leader?	%	92.4	58.1	34.3	3.5	0.0	4.1	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		12	10	3	0	1	26	0
of. I have a high level of respect for my organization's semior leaders.	%	85.1	48.5	36.6	11.0	0.0	4.0	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		10	8	4	3	1	26	0
02. Senior leaders denionstrate support for work the programs.	%	71.6	40.6	31.0	14.7	10.3	3.4	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		10	10	3	2	0	25	NA
affect your work?	%	81.8	43.3	38.5	10.5	7.6	0.0	100.0	
*64. How satisfied are you with the information you receive from	N		9	11	1	2	2	25	NA
management on what's going on in your organization?	%	81.8	39.3	42.5	3.6	6.9	7.7	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		11	7	2	5	0	25	NA
good job?	%	75.3	46.8	28.5	6.5	18.2	0.0	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		9	7	7	1	1	25	NA
leaders?	%	65.6	39.7	25.9	26.7	3.5	4.1	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		7	3	4	8	3	25	NA
your organization?	%	43.3	30.7	12.6	16.1	29.5	11.1	100.0	
*68. How satisfied are you with the training you receive for your	N		8	6	6	5	0	25	NA
present job?	%	60.4	34.1	26.3	21.9	17.7	0.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 36

Percentages are weighted to represent the Agency's population.

Surveys Completed: 26 Response Rate: 72.2%

^{**} Sum of responses excluding DNK/NBJ

Percent

(Survey Administration Period April 4, 2011 to May 15, 2011)

Very

Neither

Satisfied nor

		Positive	Satisfied	Satisfied	Dissatisfied	Dissatisfied	Dissatisfied	Total	Judge
20 C '1' d' 1 d' 1 '10 '10	N		10	12	2	0	1	25	NA
69. Considering everything, how satisfied are you with your job?	%	89.0	43.2	45.7	6.9	0.0	4.1	100.0	
70. Considering everything, how satisfied are you with your pay?	N		6	13	3	1	2	25	NA
70. Considering everything, now satisfied are you with your pay?	%	73.9	24.7	49.2	14.4	4.2	7.5	100.0	
71. Considering everything, how satisfied are you with your	N		12	11	1	0	1	25	NA
organization?	%	92.3	49.7	42.6	3.6	0.0	4.1	100.0	
72. Have you been notified that you are eligible to telework? Telewor means working at a location other than your normal work site	rk							N	%
during your regular work hours (excludes travel).	T 7							N 1.5	
	Yes No							15 8	61.9
								8 2	31.1 7.1
	NI ₀ 4 a								
	Not s Total							25	100.0
73. Please select the response below that BEST describes your current teleworking situation:	Total								
The state of the s	Total		nore days per	week.				25	100.0
The state of the s	Total	work 3 or n	nore days per v					25 N	100.0
· · · · · · · · · · · · · · · · · · ·	Total I tele I tele	work 3 or n		k.	month.			25 N 0	100.0 % 0.0
	Total I tele I tele I tele	work 3 or n work 1 or 2 work, but n	days per weel no more than 1	k. or 2 days per	month. ded or short-ter	rm basis.		25 N 0	0.0 0.0
-	Total I tele I tele I tele I tele I tele I tele I do 1	work 3 or n work 1 or 2 work, but n work very i not teleworl	2 days per weel no more than 1 infrequently, o	k. or 2 days per n an unschedu ve to be physic	lled or short-ter ally present on		aw	25 N 0 0 1	100.0 % 0.0 0.0 3.6
	I tele I tele I tele I tele I tele I tele I telo I do I Enfor	work 3 or n work 1 or 2 work, but n work very i not teleworl rcement Of	days per weel no more than 1 infrequently, o k because I hav ficers, Park Ra	k. or 2 days per n an unschedu ve to be physic angers, Securi ve technical iss	tled or short-ter ally present on ty Personnel). Sues (e.g., conne	the job (e.g., L		25 N 0 0 1 17	100.0 % 0.0 0.0 3.6 66.7
	I tele I tele I tele I tele I do n Enfor	work 3 or n work 1 or 2 work, but n work very i not telework reement Of not telework oment) that	days per weel no more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me fro	k. or 2 days per n an unschedu ve to be physic angers, Securi ve technical iss om teleworkin	tled or short-ter ally present on ty Personnel). Sues (e.g., conne	the job (e.g., L	uate	25 N 0 0 1 17 0	0.0 0.0 0.0 3.6 66.7 0.0
73. Please select the response below that BEST describes your current teleworking situation:	I tele I tele I tele I tele I do 1 Enfor I do 1 equip I do 1 of job	work 3 or n work 1 or 2 work, but n work very i not teleworl rement Off ot teleworl owhere I ca	days per weel no more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me frok because I did	k. or 2 days per n an unschedu ve to be physic angers, Securi ve technical iss om teleworkin l not receive a	alled or short-ter ally present on ty Personnel). sues (e.g., conne g. oproval to do so	the job (e.g., L	uate	25 N 0 0 1 17 0 0	100.0 % 0.0 0.0 3.6 66.7 0.0 0.0

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 36

Percentages are weighted to represent the Agency's population. Surveys Completed: 26

Response Rate: 72.2%

Do Not Know/

No Basis to

Item

Response

Very

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		${f N}$	%
	Yes	2	9.8
	No	7	31.0
	Not available to me	15	59.2
	Total	24	100.0
75. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening quit smoking programs)	7,	N	%
	Yes	9	35.2
	No	14	57.7
	Not available to me	2	7.1
	Total	25	100.0
76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	9	35.8
	No	13	53.6
	Not available to me	3	10.7
	Total	25	100.0
77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting cupport groups)	g	N	%
support groups)	Yes	0	0.0
	No	15	65.5
	Not available to me	8	34.5
	Total	23	100.0
78. Do you participate in the following Work/Life programs? Elder			
Care Programs (for example, support groups, speakers)		N	%
	Yes	0	0.0
	No	18	75.4
	Not available to me	6	24.6
	Total	24	100.0

Sample or Census: Census Number of Employees Selected: 36 Percentages are weighted to represent the Agency's population.

Surveys Completed: 26

Response Rate: 72.2%

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		2	3	5	6	4	20	5
your agency? Telework	%	27.0	12.3	14.6	26.0	28.1	19.0	100.0	
80. How satisfied are you with the following Work/Life programs in	N		1	2	2	4	7	16	8
your agency? Alternative Work Schedules (AWS)	%	22.1	6.8	15.3	10.6	24.9	42.4	100.0	
81. How satisfied are you with the following Work/Life programs in	N		1	12	4	3	0	20	4
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	66.0	5.4	60.6	20.1	13.9	0.0	100.0	
82. How satisfied are you with the following Work/Life programs in	N		2	9	5	0	0	16	9
your agency? Employee Assistance Program (EAP)	%	69.9	13.1	56.8	30.1	0.0	0.0	100.0	
83. How satisfied are you with the following Work/Life programs in	N		1	0	2	0	1	4	21
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	29.3	29.3	0.0	45.8	0.0	24.9	100.0	
84. How satisfied are you with the following Work/Life programs in	N		1	0	2	0	0	3	22
your agency? Elder Care Programs (for example, support groups, speakers)	%	39.0	39.0	0.0	61.0	0.0	0.0	100.0	

Number of Employees Selected: 36

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		3	9	5	3	1	21	NA
organization.	%	54.9	13.1	41.8	22.6	13.4	9.1	100.0	
2. I have enough information to do my job well.	N	69.1	3 13.7	12	3	3	0	21	NA
3. I feel encouraged to come up with new and better ways of doing	% N	68.1	3	54.4	13.4	18.4	0.0	100.0	NA
things.	N %	54.9	3 13.7	41.2	22.6	3 13.4	9.1	100.0	NA
	N	34.7	5	13	2	0	1	21	NA
*4. My work gives me a feeling of personal accomplishment.	%	81.6	21.7	59.9	13.8	0.0	4.6	100.0	1171
*5 TH 4 T 1 C 1 T 1	N		8	9	2	1	1	21	NA
*5. I like the kind of work I do.	%	76.9	35.0	41.9	13.8	4.7	4.6	100.0	
	N		3	12	2	3	0	20	NA
6. I know what is expected of me on the job.	%	71.5	14.4	57.1	9.2	19.3	0.0	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		10	10	1	0	0	21	NA
done.	%	95.4	43.6	51.8	4.6	0.0	0.0	100.0	
8. I am constantly looking for ways to do my job better.	N		6	12	3	0	0	21	NA
8. I am constantly looking for ways to do my job better.	%	86.1	26.1	60.0	13.9	0.0	0.0	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		2	9	4	4	2	21	0
to get my job done.	%	50.9	9.1	41.8	18.1	17.3	13.7	100.0	
*10. My workload is reasonable.	N		2	9	6	4	0	21	0
*10. My workload is reasonable.	%	51.0	9.1	41.9	31.2	17.9	0.0	100.0	
*11. My talents are used well in the workplace.	N		3	6	4	6	2	21	0
*11. My talents are used well in the workplace.	%	41.6	13.1	28.5	18.4	26.2	13.8	100.0	
*12. I know how my work relates to the agency's goals and priorities.	N		4	12	4	1	0	21	0
12. I know now my work relates to the agency's goals and priorities.	%	73.0	17.2	55.8	22.4	4.6	0.0	100.0	
*13. The work I do is important.	N		7	13	1	0	0	21	0
*13. The work I do is important.	%	95.3	29.7	65.6	4.7	0.0	0.0	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		9	9	1	1	1	21	0
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	81.6	39.0	42.6	4.7	4.6	9.1	100.0	
*15 M C '1' C' C C	N		4	10	3	1	2	20	1
*15. My performance appraisal is a fair reflection of my performance.	%	66.6	19.1	47.5	14.0	4.9	14.4	100.0	
16. I am held accountable for achieving results.	N		4	11	4	1	0	20	0
10. I am neid accountable for achieving results.	%	71.5	19.2	52.3	24.2	4.3	0.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 25

^{**} Sum of responses excluding DNK/NBJ

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation	N		3	9	3	1	1	17	4
without fear of reprisal.	%	66.5	16.3	50.2	17.3	5.0	11.2	100.0	
*18. My training needs are assessed.	N		3	3	4	9	2	21	0
	%	26.9	13.1	13.7	20.0	39.4	13.8	100.0	
*19. In my most recent performance appraisal, I understood what I had	N		2	5	7	5	1	20	0
to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	%	37.5	9.5	28.0	34.4	23.2	4.9	100.0	
*20. The people I work with cooperate to get the job done.	N		3	10	4	1	0	18	NA
20. The people I work with cooperate to get the job dolle.	%	68.7	14.5	54.1	20.8	10.5	0.0	100.0	
*21. My work unit is able to recruit people with the right skills.	N		3	2	7	8	1	21	0
21. My work unit is able to recruit people with the right skins.	%	21.6	13.1	8.4	33.9	39.9	4.6	100.0	
*22. Promotions in my work unit are based on merit.	N		2	4	8	3	3	20	1
•	%	26.9	9.5	17.4	39.8	14.0	19.4	100.0	
*23. In my work unit, steps are taken to deal with a poor performer who	N		2	4	4	5	4	19	2
cannot or will not improve.	%	28.3	9.9	18.4	21.8	25.3	24.6	100.0	
*24. In my work unit, differences in performance are recognized in a	N		2	4	5	3	4	18	3
meaningful way.	%	29.7	10.5	19.3	28.2	16.2	25.9	100.0	
25. Awards in my work unit depend on how well employees perform	N		2	6	7	0	4	19	2
their jobs.	%	38.4	9.9	28.4	37.0	0.0	24.6	100.0	
26. Employees in my work unit share job knowledge with each other.	N		5	9	2	2	2	20	1
20. Employees in my work unit share job knowledge with each other.	%	66.1	22.9	43.2	9.7	9.8	14.4	100.0	
27. The skill level in my work unit has improved in the past year.	N		3	5	10	2	1	21	0
27. The skin level in my work unit has improved in the past year.	%	40.6	13.6	27.0	46.0	9.3	4.1	100.0	
								Item	Do Not Know/
		Percent						Response	No Basis to
		Positive	Very Good	Good	Fair	Poor	Very Poor	Total**	Judge
28. How would you rate the overall quality of work done by your work	N		5	9	5	1	0	20	NA
unit?	%	66.6	22.1	44.5	23.9	9.5	0.0	100.0	
					Neither			Item	Do Not Know/
		Percent	Strongly		Agree nor		Strongly	Response	No Basis to
		Positive	Agree	Agree	Disagree	Disagree	Disagree	Total**	Judge
*29. The workforce has the job-relevant knowledge and skills necessary	N		2	13	3	2	0	20	0
to accomplish organizational goals.	%	72.2	9.5	62.7	13.4	14.4	0.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 25

^{**} Sum of responses excluding DNK/NBJ

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		2	8	5	2	2	19	1
to work processes.	%	51.4	9.9	41.5	23.4	10.2	15.0	100.0	
31. Employees are recognized for providing high quality products and	N		3	6	8	1	1	19	1
services.	%	43.6	14.3	29.3	41.3	5.1	10.0	100.0	
*22 C	N		2	5	7	4	1	19	1
*32. Creativity and innovation are rewarded.	%	34.1	10.0	24.1	36.7	19.2	10.0	100.0	
*22 D '	N		2	3	6	3	2	16	4
*33. Pay raises depend on how well employees perform their jobs.	%	29.4	11.9	17.4	35.7	16.8	18.1	100.0	
34. Policies and programs promote diversity in the workplace (for	N		5	6	3	3	2	19	1
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	52.8	24.4	28.4	16.9	15.2	15.1	100.0	
	N		4	9	4	1	1	19	1
*35. Employees are protected from health and safety hazards on the job.	%	63.6	20.0	43.6	21.4	5.1	9.9	100.0	
*36. My organization has prepared employees for potential security	N		4	7	3	3	2	19	1
threats.	%	54.8	20.0	34.8	16.3	13.9	15.0	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		2	6	6	2	2	18	2
political purposes are not tolerated.	%	41.0	10.6	30.5	32.8	10.1	16.0	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		4	8	2	0	2	16	4
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	69.5	23.3	46.3	12.3	0.0	18.1	100.0	
	N		6	13	1	0	0	20	0
39. My agency is successful at accomplishing its mission.	%	90.5	27.5	63.0	9.5	0.0	0.0	100.0	
	N		7	5	6	1	1	20	NA
40. I recommend my organization as a good place to work.	%	58.1	32.3	25.8	32.1	4.9	4.9	100.0	
41. I believe the results of this survey will be used to make my agency	N		4	2	5	5	2	18	2
a better place to work.	%	31.6	20.8	10.7	26.8	26.1	15.5	100.0	
*42. My supervisor supports my need to balance work and other life	N		10	9	1	0	0	20	0
issues.	%	95.1	45.8	49.3	4.9	0.0	0.0	100.0	
43. My supervisor/team leader provides me with opportunities to	N		6	10	1	2	1	20	0
demonstrate my leadership skills.	%	76.4	26.4	50.0	4.3	9.8	9.5	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		3	10	3	1	3	20	0
are worthwhile.	%	62.5	13.8	48.8	13.9	4.9	18.6	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 25

^{**} Sum of responses excluding DNK/NBJ

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		3	7	5	1	1	17	3
representative of all segments of society.	%	54.3	16.1	38.1	28.8	5.8	11.1	100.0	
46. My supervisor/team leader provides me with constructive	N		3	9	2	2	3	19	1
suggestions to improve my job performance.	%	60.6	14.5	46.1	9.5	10.3	19.6	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		4	9	3	0	2	18	2
development.	%	69.2	20.7	48.5	15.6	0.0	15.3	100.0	
48. My supervisor/team leader listens to what I have to say.	N		5	10	2	2	1	20	NA
48. My supervisor/team leader listens to what I have to say.	%	71.6	22.7	48.8	9.8	13.8	4.9	100.0	
40. My symamican/toom loadon troots me with respect	N		7	8	4	0	1	20	NA
49. My supervisor/team leader treats me with respect.	%	72.3	31.9	40.5	22.8	0.0	4.9	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		3	8	4	3	2	20	NA
me about my performance.	%	51.4	14.4	37.0	20.8	18.6	9.2	100.0	
\$61.T1	N		6	8	2	1	2	19	NA
*51. I have trust and confidence in my supervisor.	%	70.8	29.1	41.7	9.7	10.0	9.6	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		6	7	3	3	0	19	NA
immediate supervisor/team leader?	%	65.7	29.1	36.6	14.7	19.6	0.0	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		3	3	8	5	1	20	0
commitment in the workforce.	%	27.5	13.8	13.7	39.1	23.8	9.5	100.0	
54. My organization's leaders maintain high standards of honesty and	N		3	7	7	1	2	20	0
integrity.	%	46.4	13.6	32.7	34.9	4.3	14.4	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		3	12	3	1	1	20	0
different backgrounds.	%	71.5	13.6	57.9	14.1	4.9	9.5	100.0	
*56. Managers communicate the goals and priorities of the	N		3	11	2	2	1	19	1
organization.	%	70.3	14.3	55.9	10.1	9.6	10.0	100.0	
*57. Managers review and evaluate the organization's progress toward	N		2	11	3	2	1	19	1

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 25

^{**} Sum of responses excluding DNK/NBJ

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		2	7	1	8	1	19	1
example, about projects, goals, needed resources).	%	45.2	10.0	35.2	5.1	39.7	10.0	100.0	
59. Managers support collaboration across work units to accomplish	N		2	7	4	2	3	18	1
work objectives.	%	48.4	10.5	37.8	20.8	10.8	19.9	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		4	7	6	0	2	19	1
directly above your immediate supervisor/team leader?	%	55.6	19.2	36.4	30.0	0.0	14.4	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		6	6	6	2	0	20	0
of. Thave a high level of respect for my organization's senior leaders.	%	57.5	27.5	30.0	33.3	9.2	0.0	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		7	10	2	1	0	20	0
oz. Benior readers denionstrate support for World Eric programs.	%	79.1	31.8	47.4	15.9	4.9	0.0	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		4	8	2	4	2	20	NA
affect your work?	%	56.9	18.5	38.4	9.9	24.1	9.1	100.0	
*64. How satisfied are you with the information you receive from	N		5	7	4	3	1	20	NA
management on what's going on in your organization?	%	57.5	22.8	34.7	18.9	19.3	4.3	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		3	9	4	3	1	20	NA
good job?	%	57.5	13.8	43.7	19.0	19.3	4.3	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		2	9	6	3	0	20	NA
leaders?	%	53.2	9.5	43.7	28.1	18.7	0.0	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		3	4	5	3	5	20	NA
your organization?	%	33.0	13.8	19.2	25.3	17.9	23.8	100.0	
									3.7.4
*68. How satisfied are you with the training you receive for your present job?	N		2 9.5	5 25.7	6 27.2	6 32.7	1	20 100.0	NA

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 25

^{**} Sum of responses excluding DNK/NBJ

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Very

Percent

Neither

Satisfied nor

		Positive	Satisfied	Satisfied	Dissatisfied	Dissatisfied	Dissatisfied	Total	Judge
*69. Considering everything, how satisfied are you with your job?	N		4	11	3	1	1	20	NA
709. Considering everything, now satisfied are you with your job?	%	71.5	17.9	53.6	14.1	9.5	4.9	100.0	
*70. Considering everything, how satisfied are you with your pay?	N		4	9	3	1	1	18	NA
	%	68.0	20.3	47.7	16.2	5.3	10.5	100.0	
71. Considering everything, how satisfied are you with your	N		4	9	5	1	1	20	NA
organization?	%	62.3	17.9	44.4	23.3	9.5	4.9	100.0	
72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site	ork								
during your regular work hours (excludes travel).								N	%
	Yes							19	90.5
	No							1	9.5
	Not s	sure						0	0.0
	Total	l						20	100.0
73. Please select the response below that BEST describes your curre teleworking situation:	nt							N	%
The state of the s	nt I tele	work 3 or 1	more days per					N 0	% 0.0
The state of the s	nt I tele I tele	work 3 or r	2 days per weel	k.				N	% 0.0 42.4
The state of the s	I tele I tele I tele	work 3 or 1 work 1 or 2 work, but 1	2 days per weel no more than 1	k. or 2 days per				N 0	% 0.0 42.4 18.8
The state of the s	I tele I tele I tele I tele I tele	ework 3 or 1 ework 1 or 2 ework, but 1	2 days per weel no more than 1 infrequently, o	k. or 2 days per n an unschedu	iled or short-ter			N 0	% 0.0 42.4 18.8 15.6
The state of the s	I tele	ework 3 or rework 1 or 2 ework, but rework very in	2 days per weel no more than 1 infrequently, o	k. or 2 days per n an unschedu ve to be physic	iled or short-ter cally present on		aw	N 0 9 4	% 0.0 42.4 18.8
The state of the s	I tele I tele I tele I tele I tele Enfo	ework 3 or rework 1 or 2 ework, but rework very in not telework rement Of	2 days per weel no more than 1 infrequently, o k because I hav ficers, Park Ra	k. or 2 days per n an unschedu ve to be physic nngers, Securit ve technical iss	alled or short-ter cally present on ty Personnel). Sues (e.g., conne	the job (e.g., L		N 0 9 4	% 0.0 42.4 18.8 15.6
The state of the s	I tele I tele I tele I tele I don Enfo I don equip	ework 3 or 1 ework 1 or 2 ework, but r ework very i not telework rement Of not telework oment) that	2 days per weel 10 more than 1 infrequently, o k because I hav ficers, Park Ra k because I hav prevent me fre	k. or 2 days per n an unschedu ve to be physic angers, Securit ve technical iss om teleworkin	alled or short-ter cally present on ty Personnel). Sues (e.g., conne	the job (e.g., L	uate	N 0 9 4	% 0.0 42.4 18.8 15.6 9.5
73. Please select the response below that BEST describes your curre teleworking situation:	I tele I tele I tele I do 1 Enfo I do 1 equip I do 1	ework 3 or rework 1 or 2 ework, but rework very in not telework rement Of not telework oment) that not telework	2 days per weel 10 more than 1 infrequently, o k because I hav ficers, Park Ra k because I hav prevent me fro k because I did	k. or 2 days per n an unschedu ve to be physic angers, Securit ve technical iss om teleworkin l not receive ap	alled or short-ter cally present on ty Personnel). sues (e.g., conne g. pproval to do so	the job (e.g., L	uate	N 0 9 4 3 1 1	% 0.0 42.4 18.8 15.6 9.5

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 25

Response Rate: 84.0%

Do Not Know/

No Basis to

Item Response

Very

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		N	%
	Yes	9	43.9
	No	11	56.1
	Not available to me	0	0.0
	Total	20	100.0
5. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening	,	NT	0/
quit smoking programs)		N	%
	Yes	2	9.2
	No	9	46.3
	Not available to me	9	44.6
	Total	20	100.0
6. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	3	16.1
	No	16	79.2
	Not available to me	1	4.8
	Total	20	100.0
7. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting		N	%
support groups)	¥7		
	Yes	0	0.0
	No	9	48.0
	Not available to me Total	11 20	52.0 100.0
8. Do you participate in the following Work/Life programs? Elder			
Care Programs (for example, support groups, speakers)		N	%
	Yes	0	0.0
	No	9	48.0
	Not available to me	11	52.0
	Total	20	100.0

Sample or Census: Census Number of Employees Selected: 25 Percentages are weighted to represent the Agency's population.

Surveys Completed: 21

Response Rate: 84.0%

2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		6	5	7	1	0	19	1
your agency? Telework	%	57.1	29.8	27.2	37.8	5.1	0.0	100.0	
80. How satisfied are you with the following Work/Life programs in	N		4	8	3	0	0	15	4
your agency? Alternative Work Schedules (AWS)	%	76.0	24.8	51.2	24.0	0.0	0.0	100.0	
81. How satisfied are you with the following Work/Life programs in	N		1	1	4	0	1	7	13
your agency? Health and Wellness Programs (for example,	%	24.8	11.5	13.3	63.7	0.0	11.5	100.0	
exercise, medical screening, quit smoking programs)									
82. How satisfied are you with the following Work/Life programs in	N		0	3	6	0	1	10	10
your agency? Employee Assistance Program (EAP)	%	25.9	0.0	25.9	65.0	0.0	9.1	100.0	
83. How satisfied are you with the following Work/Life programs in	N		0	0	3	0	0	3	17
your agency? Child Care Programs (for example, daycare,	%	0.0	0.0	0.0	100.0	0.0	0.0	100.0	
parenting classes, parenting support groups)									
84. How satisfied are you with the following Work/Life programs in	N		0	0	4	0	0	4	16
your agency? Elder Care Programs (for example, support groups, speakers)	%	0.0	0.0	0.0	100.0	0.0	0.0	100.0	

Sample or Census: Census

Number of Employees Selected: 25

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		34	78	28	22	6	168	NA
organization.	%	66.5	20.2	46.3	16.3	13.3	3.9	100.0	
2. I have enough information to do my job well.	N		40	95	16	17	0	168	NA
2. I have chough information to do my job wen.	%	80.5	23.7	56.7	9.3	10.2	0.0	100.0	
3. I feel encouraged to come up with new and better ways of doing	N		32	82	24	18	11	167	NA
things.	%	68.1	18.5	49.6	14.1	11.0	6.8	100.0	
*4. My work gives me a feeling of personal accomplishment.	N		39	78	31	11	8	167	NA
4. My work gives me a reening of personal accompnishment.	%	69.1	23.7	45.4	19.1	6.6	5.2	100.0	
*5. I like the kind of work I do.	N		57	82	17	10	2	168	NA
3. I like the kind of work I do.	%	82.4	33.0	49.3	10.0	6.5	1.2	100.0	
6. I know what is expected of me on the job.	N		51	91	10	12	3	167	NA
o. I know what is expected of the off the job.	%	85.0	28.7	56.3	5.8	7.5	1.8	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		103	62	2	1	0	168	NA
done.	%	98.2	60.8	37.4	1.2	0.5	0.0	100.0	
9. I am constantly locking for years to do my job better	N		63	85	19	1	0	168	NA
8. I am constantly looking for ways to do my job better.	%	87.2	37.4	49.8	12.2	0.6	0.0	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		15	72	32	34	15	168	0
to get my job done.	%	51.4	8.2	43.2	20.1	19.6	9.0	100.0	
*10. My wouldood is massanable	N		21	79	32	22	14	168	0
*10. My workload is reasonable.	%	59.1	11.5	47.7	19.6	12.6	8.6	100.0	
*11 Markelanta and analish the analysis	N		28	73	24	30	10	165	2
*11. My talents are used well in the workplace.	%	60.8	16.1	44.6	14.5	18.3	6.4	100.0	
*10 I l	N		57	84	10	13	3	167	0
*12. I know how my work relates to the agency's goals and priorities.	%	84.5	31.7	52.8	5.9	7.8	1.8	100.0	
*12. The week I do is immentant	N		60	78	17	9	2	166	1
*13. The work I do is important.	%	83.4	34.6	48.8	10.2	5.2	1.2	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		46	91	22	7	2	168	0
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	80.7	25.7	55.0	13.8	4.1	1.4	100.0	
*15 M	N		42	68	29	12	11	162	6
*15. My performance appraisal is a fair reflection of my performance.	%	68.5	25.6	42.8	17.2	7.7	6.6	100.0	
16 I am hald accountable for a binoing aroults	N		49	88	19	4	4	164	3
16. I am held accountable for achieving results.	%	84.2	29.5	54.7	11.3	2.2	2.3	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 311

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	N %	58.8	26 16.1	65 42.7	33 22.4	18 12.7	10 6.2	152 100.0	16
*18. My training needs are assessed.	N %	41.2	18 10.6	50 30.6	47 29.1	35 19.9	16 9.8	166 100.0	2
*19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	N %	66.6	35 21.6	72 45.0	29 18.8	12 6.9	13 7.8	161 100.0	7
*20. The people I work with cooperate to get the job done.	N %	82.7	41 27.0	78 55.7	13 8.7	10 7.2	2 1.4	144 100.0	NA
*21. My work unit is able to recruit people with the right skills.	N %	63.5	25 14.4	78 49.0	32 20.3	16 9.9	10 6.3	161 100.0	6
*22. Promotions in my work unit are based on merit.	N %	46.4	22 13.9	51 32.6	35 22.0	27 17.9	21 13.6	156 100.0	12
*23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	N %	31.1	11 7.0	37 24.1	40 26.2	43 30.2	19 12.4	150 100.0	18
*24. In my work unit, differences in performance are recognized in a meaningful way.	N %	39.8	11 6.7	51 33.1	45 29.8	30 19.1	17 11.3	154 100.0	13
25. Awards in my work unit depend on how well employees perform their jobs.	N %	49.4	16 9.6	60 39.7	37 24.2	25 15.3	17 11.1	155 100.0	12
26. Employees in my work unit share job knowledge with each other.	N %	74.9	46 26.6	77 48.3	23 13.7	13 9.2	4 2.3	163 100.0	2
27. The skill level in my work unit has improved in the past year.	N %	48.9	28 16.1	53 32.8	58 37.0	17 10.7	6 3.5	162 100.0	5
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
28. How would you rate the overall quality of work done by your work unit?	N %	90.0	83 49.0	67 41.1	14 8.9	2 1.1	0 0.0	166 100.0	NA
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.	N %	81.0	21 11.8	114 69.2	17 10.3	11 6.9	3 1.8	166 100.0	0

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 311

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		13	65	44	24	13	159	6
to work processes.	%	49.4	7.2	42.2	27.7	14.7	8.3	100.0	
31. Employees are recognized for providing high quality products and	N		18	79	31	20	14	162	2
services.	%	59.5	10.2	49.4	19.3	12.0	9.1	100.0	
*32. Creativity and innovation are rewarded.	N		6	72	49	22	14	163	2
*52. Creativity and innovation are rewarded.	%	47.6	3.3	44.2	30.5	13.4	8.5	100.0	
*22 D	N		3	44	48	32	26	153	12
*33. Pay raises depend on how well employees perform their jobs.	%	30.6	1.9	28.7	31.6	20.6	17.2	100.0	
34. Policies and programs promote diversity in the workplace (for	N		17	56	46	15	14	148	16
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	49.0	10.9	38.1	31.6	10.1	9.3	100.0	
*07 F 1	N		30	103	23	3	1	160	5
*35. Employees are protected from health and safety hazards on the job.	%	82.4	17.7	64.7	15.0	2.0	0.6	100.0	
66. My organization has prepared employees for potential security	N		18	90	26	19	3	156	6
threats.	%	69.6	10.9	58.7	16.3	11.6	2.4	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		17	50	45	25	21	158	6
political purposes are not tolerated.	%	42.0	10.3	31.7	28.8	15.8	13.4	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		29	66	32	12	8	147	17
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	64.0	19.4	44.6	22.2	8.5	5.2	100.0	
20 M	N		37	91	28	4	2	162	1
39. My agency is successful at accomplishing its mission.	%	79.3	21.1	58.2	17.2	2.3	1.2	100.0	
40.1	N		42	65	33	16	6	162	NA
40. I recommend my organization as a good place to work.	%	65.6	25.8	39.8	20.6	9.8	4.0	100.0	
41. I believe the results of this survey will be used to make my agency	N		15	44	38	28	19	144	20
a better place to work.	%	40.2	10.0	30.2	27.5	18.9	13.3	100.0	
*42. My supervisor supports my need to balance work and other life	N		65	72	10	7	6	160	2
issues.	%	85.7	39.9	45.8	5.9	4.3	4.1	100.0	
43. My supervisor/team leader provides me with opportunities to	N		48	69	24	9	9	159	2
demonstrate my leadership skills.	%	73.0	29.5	43.5	15.5	5.5	6.0	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		46	56	26	14	18	160	2
are worthwhile.	%	63.5	27.6	35.9	16.5	8.4	11.6	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 311

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		39	56	32	8	8	143	19
representative of all segments of society.	%	65.8	26.8	39.0	22.9	5.3	6.0	100.0	
46. My supervisor/team leader provides me with constructive	N		37	62	31	18	11	159	4
suggestions to improve my job performance.	%	62.1	22.4	39.7	19.6	11.5	6.8	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		47	67	24	11	10	159	3
development.	%	71.9	28.1	43.7	15.0	6.6	6.5	100.0	
40 M	N		62	65	18	12	6	163	NA
48. My supervisor/team leader listens to what I have to say.	%	77.4	37.4	40.0	11.5	7.6	3.4	100.0	
40.34	N		73	61	13	9	6	162	NA
49. My supervisor/team leader treats me with respect.	%	82.7	44.4	38.3	8.1	5.8	3.4	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		60	74	13	10	6	163	NA
me about my performance.	%	82.4	36.1	46.3	8.0	6.3	3.3	100.0	
WELTT	N		58	43	26	20	11	158	NA
*51. I have trust and confidence in my supervisor.	%	63.4	36.2	27.2	16.7	13.1	6.7	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		66	53	25	8	10	162	NA
immediate supervisor/team leader?	%	73.3	39.1	34.1	15.2	5.5	6.1	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		8	63	42	31	15	159	2
commitment in the workforce.	%	44.1	4.5	39.6	27.4	19.4	9.1	100.0	
54. My organization's leaders maintain high standards of honesty and	N		20	71	27	19	16	153	9
integrity.	%	58.7	12.2	46.5	18.6	12.3	10.4	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		16	84	33	11	12	156	6
different backgrounds.	%	64.3	9.8	54.5	20.9	7.3	7.5	100.0	
*56. Managers communicate the goals and priorities of the	N		20	78	26	22	13	159	1
organization.	%	60.9	11.7	49.2	17.3	13.9	7.9	100.0	
*57. Managers review and evaluate the organization's progress toward	N		20	66	33	16	11	146	14
meeting its goals and objectives.	%	58.0	12.7	45.3	23.5	11.2	7.3	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 311

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		18	56	50	18	17	159	3
example, about projects, goals, needed resources).	%	45.4	10.8	34.6	32.5	11.6	10.5	100.0	
59. Managers support collaboration across work units to accomplish	N		23	73	29	18	15	158	3
work objectives.	%	60.5	13.7	46.8	18.9	11.2	9.4	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		26	63	39	15	9	152	8
directly above your immediate supervisor/team leader?	%	59.1	16.7	42.4	25.2	9.9	5.8	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		17	62	41	21	21	162	0
or a migh level of respect for my organization's semior leaders.	%	48.9	9.8	39.1	24.9	13.2	13.0	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		28	73	36	9	6	152	9
oz. Semoi readers demonstrate support for World Effe programs.	%	66.2	17.9	48.3	24.0	5.4	4.3	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		20	73	40	25	4	162	NA
affect your work?	%	57.4	12.7	44.7	24.8	15.3	2.5	100.0	
*64. How satisfied are you with the information you receive from	N		21	67	34	29	11	162	NA
management on what's going on in your organization?	%	54.1	12.5	41.7	21.4	17.7	6.9	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		21	73	29	27	12	162	NA
good job?	%	58.5	12.7	45.8	17.6	16.7	7.2	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		11	66	38	33	14	162	NA
leaders?	%	48.1	6.8	41.3	23.3	20.0	8.6	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		9	34	51	42	25	161	NA
your organization?	%	27.5	5.1	22.4	30.6	26.2	15.7	100.0	
*68. How satisfied are you with the training you receive for your	N		21	63	52	22	4	162	NA

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 311

Percentages are weighted to represent the Agency's population.

^{**} Sum of responses excluding DNK/NBJ

(Survey Administration Period April 4, 2011 to May 15, 2011)

Very

Percent

Neither

Satisfied nor

		Positive	Satisfied	Satisfied	Dissatisfied	Dissatisfied	Dissatisfied	Total	Judge
69. Considering everything, how satisfied are you with your job?	N		32	75	38	14	3	162	NA
69. Considering everything, now satisfied are you with your job?	%	65.3	19.7	45.5	23.8	9.0	1.9	100.0	
70. Considering everything, how satisfied are you with your pay?	N		19	62	31	34	16	162	NA
	%	49.7	11.2	38.5	19.5	21.2	9.7	100.0	
71. Considering everything, how satisfied are you with your	N		23	75	31	27	5	161	NA
organization?	%	60.6	13.8	46.8	19.2	16.6	3.6	100.0	
72. Have you been notified that you are eligible to telework? Telewo means working at a location other than your normal work site	rk							N	%
during your regular work hours (excludes travel).	T 7							N 1.52	
	Yes							152	96.4
	No							6 0	3.6 0.0
								()	0.0
	Not s Total							158	100.0
73. Please select the response below that BEST describes your current teleworking situation:	Total								
*	Total		nore days per v	week.				158	100.0
*	Total I tele	work 3 or n	nore days per v					158 N	100.0
*	Total I tele I tele	work 3 or n		ζ.	month.			158 N 0	100.0 % 0.0
*	Total I tele I tele I tele	work 3 or n work 1 or 2 work, but n	days per weel no more than 1	x. or 2 days per	month. led or short-ter	m basis.		158 N 0 19	0.0 12.2
•	Total I tele I tele I tele I tele I tele I tele I do r	work 3 or n work 1 or 2 work, but n work very i not teleworl	2 days per weel no more than 1 infrequently, o	x. or 2 days per n an unschedu ve to be physic	led or short-ter ally present on		aw	N 0 19 53	0.0 12.2 31.8
*	Total I tele I tele I tele I tele I tele I telo I do r Enfor	work 3 or n work 1 or 2 work, but n work very i not teleworl rcement Of	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra	s. or 2 days per n an unschedu ve to be physic nngers, Securit ve technical iss	led or short-ter ally present on y Personnel). ues (e.g., conne	the job (e.g., L		158 N 0 19 53 49	0.0 12.2 31.8 31.9
73. Please select the response below that BEST describes your current teleworking situation:	I tele I tele I tele I tele I tele I do n Enfon I do n equip I do n	work 3 or n work 1 or 2 work, but n work very i not teleworl reement Of not teleworl oment) that	2 days per weel no more than 1 infrequently, o k because I hav ficers, Park Rak because I hav prevent me fro	or 2 days per n an unschedu te to be physic angers, Securit te technical iss om teleworkin	led or short-ter ally present on y Personnel). ues (e.g., conne	the job (e.g., L	uate	158 N 0 19 53 49 5	100.0 % 0.0 12.2 31.8 31.9 3.4
•	I tele I tele I tele I tele I tele I do r Enfor I do r equip I do r	work 3 or n work 1 or 2 work, but n work very i not teleworl rement Of ment) that not teleworl o where I ca	days per weel no more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me frok because I did	or 2 days per n an unschedure to be physic angers, Security te technical issom teleworking not receive ap	led or short-ter ally present on y Personnel). nues (e.g., conne g. oproval to do so	the job (e.g., L	uate	158 N 0 19 53 49 5	100.0 % 0.0 12.2 31.8 31.9 3.4 5.8

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 311

Percentages are weighted to represent the Agency's population.

Surveys Completed: 168

Response Rate: 54.0%

Do Not Know/

No Basis to

Item

Response

Very

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		${f N}$	%
	Yes	86	53.0
	No	67	41.7
	Not available to me	8	5.3
	Total	161	100.0
75. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening	2,		
quit smoking programs)		N	%
	Yes	49	31.0
	No	95	60.6
	Not available to me	12	8.4
	Total	156	100.0
6. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	8	5.8
	No	139	87.6
	Not available to me	10	6.6
	Total	157	100.0
 Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups) 	g	N	%
support groups)	Yes	0	0.0
	No	123	78.6
	Not available to me	33	21.4
	Total	156	100.0
8. Do you participate in the following Work/Life programs? Elder			
Care Programs (for example, support groups, speakers)		N	%
	Yes	0	0.0
	No	118	76.1
	Not available to me	36	23.9
	Total	154	100.0

Sample or Census: Census Number of Employees Selected: 311 Percentages are weighted to represent the Agency's population.

Surveys Completed: 168

Response Rate: 54.0%

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		48	53	19	17	2	139	22
your agency? Telework	%	71.3	33.9	37.4	15.0	11.8	1.9	100.0	
80. How satisfied are you with the following Work/Life programs in	N		63	37	23	5	2	130	31
your agency? Alternative Work Schedules (AWS)	%	77.3	47.8	29.4	17.0	4.2	1.5	100.0	
81. How satisfied are you with the following Work/Life programs in	N		14	37	45	3	0	99	61
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	52.2	14.6	37.6	44.8	3.0	0.0	100.0	
82. How satisfied are you with the following Work/Life programs in	N		2	12	34	1	0	49	111
your agency? Employee Assistance Program (EAP)	%	30.4	4.0	26.4	67.7	1.9	0.0	100.0	
83. How satisfied are you with the following Work/Life programs in	N		0	3	27	5	2	37	123
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	7.4	0.0	7.4	73.8	13.4	5.4	100.0	
84. How satisfied are you with the following Work/Life programs in	N		0	3	25	1	1	30	127
your agency? Elder Care Programs (for example, support groups, speakers)	%	9.1	0.0	9.1	83.7	3.6	3.6	100.0	

Percentages are weighted to represent the Agency's population. Surveys Completed: 168 Number of Employees Selected: 311 Response Rate: 54.0% Page 8

WOODROW WILSON INTERNATIONAL CENTER FOR SCHOLARS 2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	N		3	10	7	2	0	22	NA
organization.	%	51.0	13.7	37.3	38.5	10.5	0.0	100.0	
2. I have enough information to do my job well.	N	0.7.2	7	11	1	2	0	21	NA
2.76.1	%	85.3	30.1	55.2	6.7	7.9	0.0	100.0	27.4
3. I feel encouraged to come up with new and better ways of doing things.	N %	60.4	6 25.6	8 34.8	2 10.5	5 25.9	1 3.3	22 100.0	NA
unings.	% N	00.4	8	10	0	23.9	2	22	NA
*4. My work gives me a feeling of personal accomplishment.	N %	76.9	8 32.2	44.6	0.0	15.7	7.4	100.0	NA
	N	70.7	9	8	3	13.7	1	22	NA
*5. I like the kind of work I do.	%	72.7	38.7	34.0	19.0	4.2	4.2	100.0	1111
	N		10	7	4	0	1	22	NA
6. I know what is expected of me on the job.	%	71.5	41.2	30.2	25.3	0.0	3.3	100.0	
7. When needed I am willing to put in the extra effort to get a job	N		16	4	0	2	0	22	NA
done.	%	91.6	75.5	16.1	0.0	8.4	0.0	100.0	
O I am constantly leading for years to do my ich hatten	N		15	4	3	0	0	22	NA
8. I am constantly looking for ways to do my job better.	%	86.9	69.2	17.7	13.1	0.0	0.0	100.0	
9. I have sufficient resources (for example, people, materials, budget)	N		3	10	4	3	2	22	0
to get my job done.	%	61.6	13.2	48.5	15.8	13.0	9.6	100.0	
*10. My workload is reasonable.	N		2	12	3	4	1	22	0
10. My Workload is reasonable.	%	64.9	8.3	56.6	13.2	18.6	3.3	100.0	
*11. My talents are used well in the workplace.	N		4	8	3	4	3	22	0
11. Why talents are used well in the workplace.	%	46.8	15.1	31.7	17.5	24.0	11.6	100.0	
*12. I know how my work relates to the agency's goals and priorities.	N		9	6	3	3	1	22	0
12. I know now my work relates to the agency's goals and priorities.	%	64.6	39.4	25.2	19.9	12.3	3.3	100.0	
*13. The work I do is important.	N		11	7	2	2	0	22	0
•	%	82.0	49.0	33.0	8.4	9.6	0.0	100.0	
*14. Physical conditions (for example, noise level, temperature,	N		8	8	4	1	1	22	0
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	71.1	31.7	39.3	21.5	3.3	4.2	100.0	
*15. My performance appraisal is a fair reflection of my performance.	N		9	8	3	0	1	21	1
13. My performance appraisar is a ran reflection of my performance.	%	76.1	38.8	37.3	20.5	0.0	3.4	100.0	
16. I am held accountable for achieving results.	N		10	8	3	0	0	21	0
10. I am note accountable for acmoving results.	%	85.3	46.1	39.2	14.7	0.0	0.0	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 34

^{**} Sum of responses excluding DNK/NBJ

WOODROW WILSON INTERNATIONAL CENTER FOR SCHOLARS 2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	N %	57.2	7 30.3	6 27.0	3 15.0	2 17.3	2 10.5	20 100.0	2
*18. My training needs are assessed.	N %	41.0	1 4.9	9 36.1	5 26.4	5 25.2	2 7.4	22 100.0	0
*19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	N %	73.2	9 42.4	6 30.8	3 23.1	0 0.0	1 3.7	19 100.0	3
*20. The people I work with cooperate to get the job done.	N %	68.5	8 35.3	7 33.3	2 15.2	3 16.3	0 0.0	20 100.0	NA
*21. My work unit is able to recruit people with the right skills.	N %	40.1	1 4.9	9 35.3	5 28.7	5 22.8	2 8.4	22 100.0	0
*22. Promotions in my work unit are based on merit.	N %	46.1	2 8.0	9 38.0	5 29.8	2 9.9	3 14.3	21 100.0	1
*23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	N %	57.3	4 16.7	8 40.7	4 17.6	3 15.9	2 9.2	21 100.0	1
*24. In my work unit, differences in performance are recognized in a meaningful way.	N %	52.6	4 18.0	9 34.6	2 9.6	5 28.9	2 8.9	22 100.0	0
25. Awards in my work unit depend on how well employees perform their jobs.	N %	55.3	4 17.0	9 38.3	4 27.1	3 12.7	1 4.9	21 100.0	1
26. Employees in my work unit share job knowledge with each other.	N %	71.8	2 8.1	15 63.7	3 17.7	2 10.5	0 0.0	22 100.0	0
27. The skill level in my work unit has improved in the past year.	N %	56.6	5 18.0	8 38.7	6 28.7	2 10.5	1 4.2	22 100.0	0
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
28. How would you rate the overall quality of work done by your work unit?	N %	85.4	14 57.0	5 28.4	3 14.6	0 0.0	0 0.0	22 100.0	NA
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.	N %	79.0	5 22.9	13 56.2	2 10.5	1 6.3	1 4.2	22 100.0	0

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 34

^{**} Sum of responses excluding DNK/NBJ

WOODROW WILSON INTERNATIONAL CENTER FOR SCHOLARS 2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	N		4	8	4	2	4	22	0
to work processes.	%	46.3	16.3	30.0	24.6	11.2	17.9	100.0	
31. Employees are recognized for providing high quality products and	N		5	9	5	2	1	22	0
services.	%	57.3	20.9	36.4	28.3	11.2	3.3	100.0	
*22 C	N		3	8	4	6	1	22	0
*32. Creativity and innovation are rewarded.	%	42.1	12.6	29.5	24.6	30.0	3.3	100.0	
*22 D ' 1 1 1 11 1 C 41''1	N		3	5	6	4	3	21	1
*33. Pay raises depend on how well employees perform their jobs.	%	33.4	14.4	19.0	26.8	25.6	14.2	100.0	
34. Policies and programs promote diversity in the workplace (for	N		5	5	6	5	1	22	0
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	40.1	21.3	18.8	30.8	25.8	3.3	100.0	
105 F	N		7	11	2	0	0	20	2
*35. Employees are protected from health and safety hazards on the job.	%	84.9	31.7	53.2	15.1	0.0	0.0	100.0	
6. My organization has prepared employees for potential security	N		5	10	2	3	0	20	2
threats.	%	67.9	23.4	44.5	9.7	22.4	0.0	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	N		6	6	3	1	4	20	2
political purposes are not tolerated.	%	53.8	26.4	27.5	15.6	5.3	25.3	100.0	
38. Prohibited Personnel Practices (for example, illegally	N		9	5	3	4	1	22	0
discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.	%	56.3	35.9	20.4	18.8	21.7	3.3	100.0	
20 M	N		6	11	4	0	0	21	1
39. My agency is successful at accomplishing its mission.	%	79.1	25.3	53.8	20.9	0.0	0.0	100.0	
40.1	N		11	7	2	2	0	22	NA
40. I recommend my organization as a good place to work.	%	76.9	43.0	33.8	15.7	7.4	0.0	100.0	
41. I believe the results of this survey will be used to make my agency	N		7	4	6	4	0	21	1
a better place to work.	%	45.0	28.5	16.5	33.3	21.7	0.0	100.0	
*42. My supervisor supports my need to balance work and other life	N		14	5	2	1	0	22	0
issues.	%	84.7	57.7	26.9	10.5	4.9	0.0	100.0	
43. My supervisor/team leader provides me with opportunities to	N		11	5	3	2	1	22	0
demonstrate my leadership skills.	%	68.0	43.0	25.0	20.4	8.4	3.3	100.0	
*44. Discussions with my supervisor/team leader about my performance	N		7	8	2	3	1	21	1
are worthwhile.	%	64.1	31.3	32.8	13.5	18.9	3.5	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 34

^{**} Sum of responses excluding DNK/NBJ

WOODROW WILSON INTERNATIONAL CENTER FOR SCHOLARS 2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	N		9	3	6	0	1	19	3
representative of all segments of society.	%	56.7	42.6	14.1	39.4	0.0	3.9	100.0	
46. My supervisor/team leader provides me with constructive	N		6	9	5	0	1	21	1
suggestions to improve my job performance.	%	68.9	25.7	43.2	27.7	0.0	3.4	100.0	
*47. Supervisors/team leaders in my work unit support employee	N		9	9	1	2	1	22	0
development.	%	76.9	36.4	40.5	9.4	10.5	3.3	100.0	
40 M	N		8	9	2	3	0	22	NA
48. My supervisor/team leader listens to what I have to say.	%	72.0	31.7	40.4	11.2	16.8	0.0	100.0	
40 M	N		12	6	3	1	0	22	NA
49. My supervisor/team leader treats me with respect.	%	74.7	48.7	26.0	22.0	3.3	0.0	100.0	
50. In the last six months, my supervisor/team leader has talked with	N		11	9	0	2	0	22	NA
me about my performance.	%	91.6	44.5	47.2	0.0	8.4	0.0	100.0	
	N		9	6	4	3	0	22	NA
*51. I have trust and confidence in my supervisor.	%	61.0	36.4	24.6	20.1	19.0	0.0	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	N		9	8	4	0	1	22	NA
immediate supervisor/team leader?	%	70.5	35.9	34.7	26.2	0.0	3.3	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	N		5	8	4	3	2	22	0
commitment in the workforce.	%	53.6	20.1	33.5	22.2	14.6	9.6	100.0	
54. My organization's leaders maintain high standards of honesty and	N		5	9	3	2	2	21	1
integrity.	%	60.8	20.0	40.8	18.3	10.9	10.0	100.0	
*55. Managers/supervisors/team leaders work well with employees of	N		6	10	4	1	1	22	0
different backgrounds.	%	65.8	23.3	42.5	24.6	6.3	3.3	100.0	
*56. Managers communicate the goals and priorities of the	N		5	8	5	3	1	22	0
organization.	%	53.0	21.3	31.7	26.2	17.5	3.3	100.0	
*57. Managers review and evaluate the organization's progress toward	N		4	8	5	4	1	22	0
meeting its goals and objectives.	%	49.7	17.2	32.5	26.2	20.8	3.3	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 34

^{**} Sum of responses excluding DNK/NBJ

WOODROW WILSON INTERNATIONAL CENTER FOR SCHOLARS 2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	N		4	8	5	4	1	22	0
example, about projects, goals, needed resources).	%	49.2	17.2	32.0	25.9	21.7	3.3	100.0	
59. Managers support collaboration across work units to accomplish	N		5	10	3	3	1	22	0
work objectives.	%	61.1	21.4	39.7	18.8	16.8	3.3	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	N		7	8	4	1	1	21	1
directly above your immediate supervisor/team leader?	%	64.2	28.7	35.5	25.8	6.6	3.4	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	N		7	8	4	2	1	22	0
of a night level of respect for my organization's senior leaders.	%	61.5	26.7	34.8	22.6	12.6	3.3	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	N		8	7	3	3	0	21	1
02. Semon readers demonstrate support for Work Ene programs.	%	64.1	33.8	30.3	20.2	15.6	0.0	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	N		7	7	1	7	0	22	NA
affect your work?	%	55.2	27.5	27.7	6.3	38.5	0.0	100.0	
*64. How satisfied are you with the information you receive from	N		7	7	0	8	0	22	NA
management on what's going on in your organization?	%	57.3	26.6	30.7	0.0	42.7	0.0	100.0	
*65. How satisfied are you with the recognition you receive for doing a	N		8	5	5	2	2	22	NA
good job?	%	55.6	33.1	22.5	26.4	9.6	8.4	100.0	
*66. How satisfied are you with the policies and practices of your senior	N		5	8	5	3	1	22	NA
leaders?	%	51.0	20.1	30.9	28.3	14.4	6.3	100.0	
*67. How satisfied are you with your opportunity to get a better job in	N		5	3	3	6	5	22	NA
your organization?	%	31.4	20.0	11.3	14.4	26.0	28.2	100.0	
*68. How satisfied are you with the training you receive for your	N		4	6	5	5	1	21	NA
present job?	%	44.1	17.8	26.3	26.5	25.1	4.3	100.0	

^{*}AES prescribed items

Sample or Census: Census

Number of Employees Selected: 34

^{**} Sum of responses excluding DNK/NBJ

WOODROW WILSON INTERNATIONAL CENTER FOR SCHOLARS 2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Very

Percent

Neither

Satisfied nor

		Positive	Satisfied	Satisfied	Dissatisfied	Dissatisfied	Dissatisfied	Total	Judge
69. Considering everything, how satisfied are you with your job?	N		8	10	1	2	1	22	NA
69. Considering everything, now saustied are you with your job?	%	76.9	31.6	45.3	9.4	9.6	4.2	100.0	
70. Considering everything, how satisfied are you with your pay?	N		7	6	4	3	2	22	NA
70. Considering everything, now satisfied are you with your pay:	%	54.7	32.4	22.4	24.1	10.7	10.5	100.0	
71. Considering everything, how satisfied are you with your	N		7	8	2	3	1	21	NA
organization?	%	64.7	27.3	37.3	11.0	19.9	4.4	100.0	
72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site	ork								
during your regular work hours (excludes travel).								N	%
	Yes							10	48.5
	No							8	32.1
	Not s	ure						4	19.4
	Total	l						22	100.0
73. Please select the response below that BEST describes your curre teleworking situation:	nt							N	%
*	nt I tele	work 3 or n	nore days per						% 8.0
*	I tele I tele	work 3 or n	days per weel	ζ.				N 2 1	% 8.0 4.9
*	I tele I tele I tele	work 3 or n work 1 or 2 work, but n	days per weel no more than 1	k. or 2 days per				N	% 8.0 4.9 7.4
*	I tele I tele I tele I tele I tele	work 3 or n work 1 or 2 work, but n work very i	days per weel no more than 1 infrequently, o	k. or 2 days per n an unschedu	iled or short-ter			N 2 1 2 7	% 8.0 4.9 7.4 30.5
73. Please select the response below that BEST describes your curre teleworking situation:	I tele I tele I tele I tele I tele I tele I do 1	work 3 or n work 1 or 2 work, but n work very i not teleworl	days per weel no more than 1 infrequently, o	x. or 2 days per n an unschedu ve to be physic	aled or short-ter		aw	N 2 1	% 8.0 4.9 7.4
*	I tele I tele I tele I tele I tele Enfo	work 3 or n work 1 or 2 work, but n work very i not teleworl rcement Of	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra	c. or 2 days per n an unschedu ve to be physic nngers, Securit ve technical iss	alled or short-ter cally present on ty Personnel). Sues (e.g., conne	the job (e.g., L		N 2 1 2 7	% 8.0 4.9 7.4 30.5
*	I tele I tele I tele I tele I do n Enfo I do n equip	work 3 or n work 1 or 2 work, but n work very i not telework reement Of not telework oment) that	days per weel to more than 1 infrequently, o k because I hav ficers, Park Ra k because I hav prevent me fro	c. or 2 days per n an unschedu ve to be physic ungers, Securit ve technical iss om teleworkin	alled or short-ter cally present on ty Personnel). Sues (e.g., conne	the job (e.g., L	uate	N 2 1 2 7	8.0 4.9 7.4 30.5 9.6
*	I tele I tele I tele I do 1 Enfo I do 1 equip I do 1	work 3 or n work 1 or 2 work, but n work very i not teleworl rement Ofi not teleworl oment) that not teleworl	days per weel to more than 1 infrequently, o k because I have ficers, Park Rak because I have prevent me frok because I did	or 2 days per n an unschedu ve to be physic angers, Securit ve technical issom teleworkin not receive ap	alled or short-ter cally present on ty Personnel). sues (e.g., conne g. pproval to do so	the job (e.g., L	uate	N 2 1 2 7 2 1	8.0 4.9 7.4 30.5 9.6

^{*}AES prescribed items Sample or Census: Census Number of Employees Selected: 34

Response Rate: 64.7%

Do Not Know/

No Basis to

Item

Response

Very

WOODROW WILSON INTERNATIONAL CENTER FOR SCHOLARS 2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

Alternative Work Schedules (AWS)		N	%
	Yes	7	30.3
	No	14	65.5
	Not available to me	1	4.2
	Total	22	100.0
5. Do you participate in the following Work/Life programs? Health			
and Wellness Programs (for example, exercise, medical screening	,		
quit smoking programs)		N	%
	Yes	1	2.9
	No	15	67.3
	Not available to me	6	29.8
	Total	22	100.0
6. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)		N	%
	Yes	0	0.0
	No	17	73.5
	Not available to me	5	26.5
	Total	22	100.0
77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting	3	N	%
support groups)	Yes	0	0.0
	No	15	66.1
	Not available to me	7	33.9
	Total	22	100.0
9. Do you pertiained in the following Work/Life programs? Elder			
(8. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)		N	%
	Yes	0	0.0
	No	14	63.2
	Not available to me	8	36.8
	Total	22	100.0

Sample or Census: Census Number of Employees Selected: 34

WOODROW WILSON INTERNATIONAL CENTER FOR SCHOLARS 2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS

(Survey Administration Period April 4, 2011 to May 15, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	N		4	3	5	1	2	15	7
your agency? Telework	%	43.0	27.2	15.8	39.2	6.4	11.4	100.0	
80. How satisfied are you with the following Work/Life programs in	N		7	4	4	0	0	15	6
your agency? Alternative Work Schedules (AWS)	%	65.9	41.1	24.8	34.1	0.0	0.0	100.0	
81. How satisfied are you with the following Work/Life programs in	N		1	1	7	1	0	10	12
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	16.0	10.0	6.0	77.1	6.9	0.0	100.0	
82. How satisfied are you with the following Work/Life programs in	N		2	2	6	1	0	11	11
your agency? Employee Assistance Program (EAP)	%	31.6	14.1	17.5	56.9	11.5	0.0	100.0	
83. How satisfied are you with the following Work/Life programs in	N		0	1	6	0	0	7	15
your agency? Child Care Programs (for example, daycare,	%	9.5	0.0	9.5	90.5	0.0	0.0	100.0	
parenting classes, parenting support groups)									
84. How satisfied are you with the following Work/Life programs in	N		0	1	6	0	0	7	15
your agency? Elder Care Programs (for example, support groups, speakers)	%	9.5	0.0	9.5	90.5	0.0	0.0	100.0	

Sample or Census: Census
Number of Employees Selected: 34

US Office of Personnel Management (OPM)

2011 Federal Employee Viewpoint Survey Small Agency Trend Reports

Advisory Council on Historic Preservation 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 Advisory Council on Historic Preservation	27
2010 Advisory Council on Historic Preservation	25
2008 Advisory Council on Historic Preservation	31
2006 Advisory Council on Historic Preservation	13

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 Advisory Council on Historic Preservation	27	57.5%	23.9%	18.6%
2010 Advisory Council on Historic Preservation	25	67.3%	17.9%	14.7%
2008 Advisory Council on Historic Preservation	31	45.2%	22.3%	32.5%
2006 Advisory Council on Historic Preservation	13	62.7%	22.5%	14.7%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 Advisory Council on Historic Preservation	27	75.2%	10.7%	14.0%
2010 Advisory Council on Historic Preservation	25	80.1%	5.3%	14.6%
2008 Advisory Council on Historic Preservation	31	67.4%	15.3%	17.3%
2006 Advisory Council on Historic Preservation	13	52.9%	7.5%	39.6%

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 Advisory Council on Historic Preservation	27	70.6%	18.6%	10.8%
2010 Advisory Council on Historic Preservation	25	72.8%	17.9%	9.3%
2008 Advisory Council on Historic Preservation	31	67.9%	29.0%	3.2%
2006 Advisory Council on Historic Preservation	13	92.7%	0.0%	7.3%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 Advisory Council on Historic Preservation	27	85.6%	3.2%	11.2%
2010 Advisory Council on Historic Preservation	25	73.2%	13.4%	13.4%
2008 Advisory Council on Historic Preservation	31	64.1%	26.4%	9.5%
2006 Advisory Council on Historic Preservation	13	68.3%	15.8%	15.9%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 Advisory Council on Historic Preservation	27	87.1%	9.5%	3.4%
2010 Advisory Council on Historic Preservation	25	87.8%	8.1%	4.0%
2008 Advisory Council on Historic Preservation	31	73.3%	12.7%	14.0%
2006 Advisory Council on Historic Preservation	13	83.9%	7.5%	8.6%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 Advisory Council on Historic Preservation	26	89.9%	3.6%	6.5%
2010 Advisory Council on Historic Preservation	25	85.8%	8.9%	5.3%
2008 Advisory Council on Historic Preservation				
2006 Advisory Council on Historic Preservation				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 Advisory Council on Historic Preservation	27	97.0%	3.0%	0.0%
2010 Advisory Council on Historic Preservation	25	100.0%	0.0%	0.0%
2008 Advisory Council on Historic Preservation				
2006 Advisory Council on Historic Preservation				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative	
2011 Governmentwide	265,389	91.8%	6.9%	1.3%	
2011 Advisory Council on Historic Preservation	27	95.5%	4.5%	0.0%	
2010 Advisory Council on Historic Preservation	25	90.6%	9.4%	0.0%	
2008 Advisory Council on Historic Preservation					
2006 Advisory Council on Historic Preservation					

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 Advisory Council on Historic Preservation	27	30.6%	24.5%	44.9%	0
2010 Advisory Council on Historic Preservation	24	35.5%	15.0%	49.5%	0
2008 Advisory Council on Historic Preservation	31	30.2%	21.7%	48.1%	0
2006 Advisory Council on Historic Preservation	12	34.0%	6.0%	60.0%	1

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 Advisory Council on Historic Preservation	27	56.9%	7.4%	35.8%	0
2010 Advisory Council on Historic Preservation	25	56.1%	12.1%	31.8%	0
2008 Advisory Council on Historic Preservation	29	45.6%	10.6%	43.8%	2
2006 Advisory Council on Historic Preservation	12	34.4%	14.4%	51.3%	1

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 Advisory Council on Historic Preservation	27	69.4%	9.7%	20.9%	0
2010 Advisory Council on Historic Preservation	25	76.1%	15.7%	8.1%	0
2008 Advisory Council on Historic Preservation	30	62.3%	22.3%	15.4%	1
2006 Advisory Council on Historic Preservation	13	42.6%	23.3%	34.1%	0

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 Advisory Council on Historic Preservation	27	96.1%	0.0%	3.9%	0
2010 Advisory Council on Historic Preservation	25	87.1%	8.9%	4.0%	0
2008 Advisory Council on Historic Preservation	31	87.5%	9.6%	2.9%	0
2006 Advisory Council on Historic Preservation	13	84.1%	0.0%	15.9%	0

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 Advisory Council on Historic Preservation	27	86.6%	10.0%	3.4%	0
2010 Advisory Council on Historic Preservation	25	96.0%	0.0%	4.0%	0
2008 Advisory Council on Historic Preservation	31	83.9%	12.9%	3.2%	0
2006 Advisory Council on Historic Preservation	13	80.4%	11.0%	8.6%	0

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 Advisory Council on Historic Preservation	27	53.1%	20.2%	26.7%	0
2010 Advisory Council on Historic Preservation	25	49.1%	4.1%	46.8%	0
2008 Advisory Council on Historic Preservation	31	60.1%	18.8%	21.1%	0
2006 Advisory Council on Historic Preservation	13	28.6%	9.3%	62.0%	0

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 Advisory Council on Historic Preservation	27	75.3%	13.8%	10.9%	0
2010 Advisory Council on Historic Preservation	25	86.3%	3.2%	10.6%	0
2008 Advisory Council on Historic Preservation	31	64.7%	22.3%	13.0%	0
2006 Advisory Council on Historic Preservation	11	82.7%	17.3%	0.0%	2

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 Advisory Council on Historic Preservation	27	90.1%	3.9%	6.0%	0
2010 Advisory Council on Historic Preservation	25	91.8%	8.2%	0.0%	0
2008 Advisory Council on Historic Preservation	31	69.2%	27.2%	3.6%	0
2006 Advisory Council on Historic Preservation	12	67.8%	15.9%	16.3%	1

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 Advisory Council on Historic Preservation	25	66.5%	18.6%	14.9%	2
2010 Advisory Council on Historic Preservation	25	71.9%	9.4%	18.7%	0
2008 Advisory Council on Historic Preservation	28	54.1%	25.0%	20.9%	3
2006 Advisory Council on Historic Preservation	10	68.9%	21.3%	9.8%	3

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 Advisory Council on Historic Preservation	27	42.2%	19.0%	38.7%	0
2010 Advisory Council on Historic Preservation	25	41.0%	36.2%	22.8%	0
2008 Advisory Council on Historic Preservation	31	44.7%	26.6%	28.7%	0
2006 Advisory Council on Historic Preservation	13	22.9%	17.0%	60.1%	0

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 Advisory Council on Historic Preservation	27	73.5%	13.6%	12.9%	0
2010 Advisory Council on Historic Preservation	25	70.4%	7.2%	22.4%	0
2008 Advisory Council on Historic Preservation	31	68.3%	19.3%	12.4%	0
2006 Advisory Council on Historic Preservation					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 Advisory Council on Historic Preservation	23	88.1%	8.5%	3.4%
2010 Advisory Council on Historic Preservation	22	83.4%	6.0%	10.6%
2008 Advisory Council on Historic Preservation	31	79.9%	17.2%	2.9%
2006 Advisory Council on Historic Preservation	13	85.5%	0.0%	14.5%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Consequent 11					
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 Advisory Council on Historic Preservation	26	49.3%	26.6%	24.1%	1
2010 Advisory Council on Historic Preservation	24	64.2%	17.9%	17.9%	0
2008 Advisory Council on Historic Preservation	30	63.2%	23.1%	13.7%	1
2006 Advisory Council on Historic Preservation	13	61.1%	31.6%	7.3%	0

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 Advisory Council on Historic Preservation	27	64.9%	6.7%	28.4%	0
2010 Advisory Council on Historic Preservation	24	62.8%	11.1%	26.1%	1
2008 Advisory Council on Historic Preservation	30	50.6%	26.9%	22.5%	1
2006 Advisory Council on Historic Preservation	12	65.7%	18.1%	16.3%	1

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 Advisory Council on Historic Preservation	22	55.5%	8.3%	36.2%	5
2010 Advisory Council on Historic Preservation	21	60.8%	26.8%	12.4%	4
2008 Advisory Council on Historic Preservation	28	33.8%	32.4%	33.8%	3
2006 Advisory Council on Historic Preservation	11	48.9%	22.8%	28.3%	2

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 Advisory Council on Historic Preservation	24	50.4%	26.4%	23.2%	3
2010 Advisory Council on Historic Preservation	23	58.8%	32.2%	9.0%	2
2008 Advisory Council on Historic Preservation	31	22.7%	56.4%	21.0%	0
2006 Advisory Council on Historic Preservation	10	61.3%	19.1%	19.5%	3

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 Advisory Council on Historic Preservation	26	67.5%	13.5%	19.0%	1
2010 Advisory Council on Historic Preservation	25	74.5%	12.1%	13.4%	0
2008 Advisory Council on Historic Preservation	31	52.8%	29.3%	18.0%	0
2006 Advisory Council on Historic Preservation	12	91.8%	0.0%	8.2%	1

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 Advisory Council on Historic Preservation	26	80.8%	7.3%	11.9%	1
2010 Advisory Council on Historic Preservation	25	79.3%	5.3%	15.4%	0
2008 Advisory Council on Historic Preservation	31	70.8%	23.3%	5.8%	0
2006 Advisory Council on Historic Preservation	13	81.8%	11.0%	7.3%	0

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 Advisory Council on Historic Preservation	26	55.8%	22.3%	21.9%	1
2010 Advisory Council on Historic Preservation	24	75.2%	14.9%	9.9%	1
2008 Advisory Council on Historic Preservation	31	58.3%	26.5%	15.2%	0
2006 Advisory Council on Historic Preservation	13	78.1%	7.5%	14.5%	0

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 Advisory Council on Historic Preservation	27	81.8%	18.2%	0.0%
2010 Advisory Council on Historic Preservation	25	90.6%	9.4%	0.0%
2008 Advisory Council on Historic Preservation	31	91.3%	8.7%	0.0%
2006 Advisory Council on Historic Preservation	13	85.5%	7.2%	7.3%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 Advisory Council on Historic Preservation	26	74.2%	19.2%	6.7%	0
2010 Advisory Council on Historic Preservation	25	86.5%	5.3%	8.1%	0
2008 Advisory Council on Historic Preservation	31	70.4%	26.4%	3.2%	0
2006 Advisory Council on Historic Preservation	13	76.9%	8.6%	14.5%	0

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 Advisory Council on Historic Preservation	27	65.3%	20.7%	14.1%	0
2010 Advisory Council on Historic Preservation	24	65.8%	25.6%	8.6%	1
2008 Advisory Council on Historic Preservation	31	30.0%	38.5%	31.5%	0
2006 Advisory Council on Historic Preservation	12	34.1%	31.6%	34.3%	1

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 Advisory Council on Historic Preservation	26	74.3%	17.7%	8.0%	1
2010 Advisory Council on Historic Preservation	24	75.2%	20.5%	4.3%	1
2008 Advisory Council on Historic Preservation					
2006 Advisory Council on Historic Preservation					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 Advisory Council on Historic Preservation	26	67.6%	11.1%	21.2%	1
2010 Advisory Council on Historic Preservation	24	76.2%	14.0%	9.8%	1
2008 Advisory Council on Historic Preservation	31	39.9%	38.0%	22.1%	0
2006 Advisory Council on Historic Preservation	13	92.7%	0.0%	7.3%	0

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 Advisory Council on Historic Preservation	25	57.3%	16.2%	26.6%	1
2010 Advisory Council on Historic Preservation	25	66.4%	17.4%	16.2%	0
2008 Advisory Council on Historic Preservation	31	32.0%	43.7%	24.2%	0
2006 Advisory Council on Historic Preservation	12	59.4%	9.7%	30.9%	1

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 Advisory Council on Historic Preservation	26	61.5%	27.2%	11.4%	1
2010 Advisory Council on Historic Preservation	24	70.5%	17.2%	12.2%	1
2008 Advisory Council on Historic Preservation	29	51.9%	31.7%	16.4%	2
2006 Advisory Council on Historic Preservation	11	58.3%	25.9%	15.7%	2

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 Advisory Council on Historic Preservation	25	53.1%	30.1%	16.8%	2
2010 Advisory Council on Historic Preservation	25	78.8%	13.4%	7.8%	0
2008 Advisory Council on Historic Preservation	30	73.9%	13.2%	12.9%	1
2006 Advisory Council on Historic Preservation	11	72.4%	17.3%	10.2%	2

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 Advisory Council on Historic Preservation	26	45.7%	27.2%	27.1%	1
2010 Advisory Council on Historic Preservation	24	61.0%	11.3%	27.7%	1
2008 Advisory Council on Historic Preservation	29	49.5%	27.4%	23.1%	2
2006 Advisory Council on Historic Preservation	12	35.1%	9.7%	55.2%	1

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 Advisory Council on Historic Preservation	25	63.3%	10.3%	26.4%	2
2010 Advisory Council on Historic Preservation	25	68.3%	7.7%	24.0%	0
2008 Advisory Council on Historic Preservation	30	57.3%	20.3%	22.5%	1
2006 Advisory Council on Historic Preservation	11	61.4%	20.8%	17.7%	2

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 Advisory Council on Historic Preservation	24	68.1%	18.8%	13.1%	3
2010 Advisory Council on Historic Preservation	24	72.5%	12.3%	15.2%	1
2008 Advisory Council on Historic Preservation	28	68.0%	17.9%	14.1%	3
2006 Advisory Council on Historic Preservation	12	92.2%	0.0%	7.8%	1

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 Advisory Council on Historic Preservation	26	78.0%	11.1%	10.9%	1
2010 Advisory Council on Historic Preservation	24	91.4%	0.0%	8.6%	1
2008 Advisory Council on Historic Preservation					
2006 Advisory Council on Historic Preservation					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 Advisory Council on Historic Preservation	27	65.3%	20.9%	13.8%
2010 Advisory Council on Historic Preservation	25	73.6%	7.7%	18.7%
2008 Advisory Council on Historic Preservation	31	48.4%	30.3%	21.4%
2006 Advisory Council on Historic Preservation	13	60.1%	9.3%	30.5%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 Advisory Council on Historic Preservation	26	60.6%	24.6%	14.8%	1
2010 Advisory Council on Historic Preservation	24	49.8%	26.5%	23.7%	1
2008 Advisory Council on Historic Preservation					
2006 Advisory Council on Historic Preservation					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 Advisory Council on Historic Preservation	27	78.5%	18.6%	3.0%	0
2010 Advisory Council on Historic Preservation	25	89.4%	5.3%	5.3%	0
2008 Advisory Council on Historic Preservation	31	74.7%	19.4%	5.8%	0
2006 Advisory Council on Historic Preservation	13	75.5%	11.7%	12.8%	0

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 Advisory Council on Historic Preservation	27	82.2%	10.3%	7.5%	0
2010 Advisory Council on Historic Preservation	25	89.4%	10.6%	0.0%	0
2008 Advisory Council on Historic Preservation					
2006 Advisory Council on Historic Preservation					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 Advisory Council on Historic Preservation	27	70.6%	14.6%	14.9%	0
2010 Advisory Council on Historic Preservation	25	76.1%	18.7%	5.3%	0
2008 Advisory Council on Historic Preservation	31	54.0%	26.6%	19.4%	0
2006 Advisory Council on Historic Preservation	12	59.4%	8.4%	32.2%	1

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 Advisory Council on Historic Preservation	27	81.7%	10.8%	7.5%	0
2010 Advisory Council on Historic Preservation	25	81.8%	18.2%	0.0%	0
2008 Advisory Council on Historic Preservation					
2006 Advisory Council on Historic Preservation					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 Advisory Council on Historic Preservation	27	60.9%	28.2%	11.0%	0
2010 Advisory Council on Historic Preservation	25	77.0%	14.9%	8.1%	0
2008 Advisory Council on Historic Preservation					
2006 Advisory Council on Historic Preservation					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994
2011 Advisory Council on Historic Preservation	27	74.8%	14.2%	11.0%	0
2010 Advisory Council on Historic Preservation	25	73.1%	21.6%	5.3%	0
2008 Advisory Council on Historic Preservation	31	53.7%	30.6%	15.7%	0
2006 Advisory Council on Historic Preservation	13	62.7%	30.0%	7.3%	0

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 Advisory Council on Historic Preservation	27	78.7%	7.4%	14.0%
2010 Advisory Council on Historic Preservation	25	85.3%	5.3%	9.4%
2008 Advisory Council on Historic Preservation				
2006 Advisory Council on Historic Preservation				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 Advisory Council on Historic Preservation	27	75.5%	10.6%	14.0%
2010 Advisory Council on Historic Preservation	25	85.3%	5.3%	9.4%
2008 Advisory Council on Historic Preservation				
2006 Advisory Council on Historic Preservation				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 Advisory Council on Historic Preservation	27	77.0%	15.0%	8.0%
2010 Advisory Council on Historic Preservation	25	94.7%	5.3%	0.0%
2008 Advisory Council on Historic Preservation				
2006 Advisory Council on Historic Preservation				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 Advisory Council on Historic Preservation	26	79.0%	7.2%	13.8%
2010 Advisory Council on Historic Preservation	25	85.3%	5.3%	9.4%
2008 Advisory Council on Historic Preservation	31	58.8%	25.4%	15.7%
2006 Advisory Council on Historic Preservation	13	55.5%	30.0%	14.5%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 Advisory Council on Historic Preservation	27	83.2%	7.4%	9.4%
2010 Advisory Council on Historic Preservation	25	85.3%	0.0%	14.7%
2008 Advisory Council on Historic Preservation	31	65.1%	19.7%	15.2%
2006 Advisory Council on Historic Preservation	13	57.4%	28.1%	14.5%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 Advisory Council on Historic Preservation	27	52.9%	33.3%	13.8%	0
2010 Advisory Council on Historic Preservation	25	54.6%	20.3%	25.2%	0
2008 Advisory Council on Historic Preservation	31	26.9%	34.8%	38.3%	0
2006 Advisory Council on Historic Preservation	13	22.9%	26.8%	50.3%	0

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 Advisory Council on Historic Preservation	26	60.5%	28.3%	11.2%	1
2010 Advisory Council on Historic Preservation	24	68.7%	17.3%	14.0%	1
2008 Advisory Council on Historic Preservation	31	67.9%	12.7%	19.4%	0
2006 Advisory Council on Historic Preservation	13	55.3%	21.6%	23.1%	0

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 Advisory Council on Historic Preservation	27	71.8%	10.4%	17.7%	0
2010 Advisory Council on Historic Preservation	25	74.0%	16.6%	9.4%	0
2008 Advisory Council on Historic Preservation	31	64.7%	16.7%	18.7%	0
2006 Advisory Council on Historic Preservation	13	71.6%	13.9%	14.5%	0

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 Advisory Council on Historic Preservation	27	71.0%	17.1%	11.9%	0
2010 Advisory Council on Historic Preservation	25	71.7%	21.4%	6.8%	0
2008 Advisory Council on Historic Preservation	31	55.8%	28.5%	15.6%	0
2006 Advisory Council on Historic Preservation	13	65.8%	11.1%	23.1%	0

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 Advisory Council on Historic Preservation	27	74.6%	17.0%	8.4%	0
2010 Advisory Council on Historic Preservation	25	63.2%	30.0%	6.8%	0
2008 Advisory Council on Historic Preservation	31	58.4%	23.0%	18.6%	0
2006 Advisory Council on Historic Preservation	13	57.2%	21.4%	21.4%	0

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 Advisory Council on Historic Preservation	25	66.7%	10.9%	22.4%	0
2010 Advisory Council on Historic Preservation	25	75.3%	20.7%	4.0%	0
2008 Advisory Council on Historic Preservation	31	33.0%	42.4%	24.7%	0
2006 Advisory Council on Historic Preservation	13	73.0%	5.6%	21.4%	0

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 Advisory Council on Historic Preservation	26	64.1%	23.8%	12.1%	0
2010 Advisory Council on Historic Preservation	24	69.5%	30.5%	0.0%	0
2008 Advisory Council on Historic Preservation					
2006 Advisory Council on Historic Preservation					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	-				
	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 Advisory Council on Historic Preservation	27	70.8%	22.9%	6.4%	0
2010 Advisory Council on Historic Preservation	25	71.7%	14.9%	13.4%	0
2008 Advisory Council on Historic Preservation					
2006 Advisory Council on Historic Preservation					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 Advisory Council on Historic Preservation	27	67.4%	14.8%	17.7%	0
2010 Advisory Council on Historic Preservation	25	66.8%	19.8%	13.4%	0
2008 Advisory Council on Historic Preservation	31	49.6%	25.3%	25.1%	0
2006 Advisory Council on Historic Preservation	13	57.2%	0.0%	42.8%	0

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 Advisory Council on Historic Preservation	27	67.4%	21.7%	10.9%	0
2010 Advisory Council on Historic Preservation	21	58.7%	31.6%	9.7%	3
2008 Advisory Council on Historic Preservation					
2006 Advisory Council on Historic Preservation					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 Advisory Council on Historic Preservation	27	57.8%	20.6%	21.5%
2010 Advisory Council on Historic Preservation	25	78.1%	14.2%	7.7%
2008 Advisory Council on Historic Preservation	31	54.8%	30.7%	14.5%
2006 Advisory Council on Historic Preservation	13	63.9%	5.6%	30.5%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 Advisory Council on Historic Preservation	27	78.3%	14.2%	7.5%
2010 Advisory Council on Historic Preservation	25	67.1%	15.4%	17.5%
2008 Advisory Council on Historic Preservation	31	46.1%	25.2%	28.7%
2006 Advisory Council on Historic Preservation	13	55.3%	28.9%	15.9%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 Advisory Council on Historic Preservation	27	64.2%	18.7%	17.0%
2010 Advisory Council on Historic Preservation	25	70.8%	10.5%	18.7%
2008 Advisory Council on Historic Preservation	31	49.3%	25.7%	25.0%
2006 Advisory Council on Historic Preservation	13	44.5%	26.8%	28.7%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 Advisory Council on Historic Preservation	27	64.0%	14.8%	21.2%
2010 Advisory Council on Historic Preservation	25	59.9%	26.7%	13.4%
2008 Advisory Council on Historic Preservation	31	35.4%	36.8%	27.9%
2006 Advisory Council on Historic Preservation	13	54.1%	24.4%	21.4%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 Advisory Council on Historic Preservation	27	37.5%	23.8%	38.7%
2010 Advisory Council on Historic Preservation	25	31.7%	43.0%	25.3%
2008 Advisory Council on Historic Preservation	31	12.9%	38.2%	48.9%
2006 Advisory Council on Historic Preservation	13	28.5%	49.3%	22.2%

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 Advisory Council on Historic Preservation	26	44.9%	20.7%	34.4%
2010 Advisory Council on Historic Preservation	25	41.0%	41.5%	17.5%
2008 Advisory Council on Historic Preservation	31	22.7%	41.4%	36.0%
2006 Advisory Council on Historic Preservation	13	31.2%	23.1%	45.7%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 Advisory Council on Historic Preservation	27	68.8%	17.4%	13.8%
2010 Advisory Council on Historic Preservation	25	74.0%	17.8%	8.1%
2008 Advisory Council on Historic Preservation	31	58.5%	19.4%	22.1%
2006 Advisory Council on Historic Preservation	13	69.5%	7.5%	23.1%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 Advisory Council on Historic Preservation	27	70.3%	0.0%	29.7%
2010 Advisory Council on Historic Preservation	25	73.6%	17.5%	8.9%
2008 Advisory Council on Historic Preservation	31	64.7%	19.2%	16.2%
2006 Advisory Council on Historic Preservation	13	60.7%	13.4%	25.9%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 Advisory Council on Historic Preservation	27	75.1%	10.1%	14.7%
2010 Advisory Council on Historic Preservation	25	74.5%	12.1%	13.4%
2008 Advisory Council on Historic Preservation	31	64.2%	14.6%	21.2%
2006 Advisory Council on Historic Preservation	13	55.5%	21.4%	23.1%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 Advisory Council on Historic Preservation	27	36.8%	43.0%	20.3%
2010 Advisory Council on Historic Preservation				
2008 Advisory Council on Historic Preservation				
2006 Advisory Council on Historic Preservation				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework				
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently	
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%	
2011 Advisory Council on Historic Preservation	24	0.0%	0.0%	4.2%	44.0%	
2010 Advisory Council on Historic Preservation						
2008 Advisory Council on Historic Preservation						
2006 Advisory Council on Historic Preservation						
					(continued)	

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework					
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework		
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%		
2011 Advisory Council on Historic Preservation	24	0.0%	7.0%	23.6%	21.1%		
2010 Advisory Council on Historic Preservation							
2008 Advisory Council on Historic Preservation							
2006 Advisory Council on Historic Preservation							

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 Advisory Council on Historic Preservation	26	36.7%	41.6%	21.7%
2010 Advisory Council on Historic Preservation				
2008 Advisory Council on Historic Preservation				
2006 Advisory Council on Historic Preservation				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 Advisory Council on Historic Preservation	26	35.6%	33.3%	31.1%
2010 Advisory Council on Historic Preservation				
2008 Advisory Council on Historic Preservation				
2006 Advisory Council on Historic Preservation				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 Advisory Council on Historic Preservation	26	10.5%	75.4%	14.1%
2010 Advisory Council on Historic Preservation				
2008 Advisory Council on Historic Preservation				
2006 Advisory Council on Historic Preservation				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 Advisory Council on Historic Preservation	26	0.0%	71.5%	28.5%
2010 Advisory Council on Historic Preservation				
2008 Advisory Council on Historic Preservation				
2006 Advisory Council on Historic Preservation				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 Advisory Council on Historic Preservation	26	0.0%	71.5%	28.5%
2010 Advisory Council on Historic Preservation				
2008 Advisory Council on Historic Preservation				
2006 Advisory Council on Historic Preservation				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 Advisory Council on Historic Preservation	15	32.4%	31.0%	36.6%	12
2010 Advisory Council on Historic Preservation	19	24.9%	28.7%	46.4%	5
2008 Advisory Council on Historic Preservation	23	36.3%	17.9%	45.8%	8
2006 Advisory Council on Historic Preservation	10	32.2%	44.7%	23.1%	3

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 Advisory Council on Historic Preservation	19	62.6%	13.8%	23.7%	8
2010 Advisory Council on Historic Preservation	20	67.0%	24.2%	8.8%	4
2008 Advisory Council on Historic Preservation	29	56.4%	19.7%	23.9%	2
2006 Advisory Council on Historic Preservation	11	67.0%	26.4%	6.5%	2

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 Advisory Council on Historic Preservation	19	38.8%	47.3%	13.9%	8
2010 Advisory Council on Historic Preservation	19	20.1%	38.5%	41.4%	6
2008 Advisory Council on Historic Preservation					
2006 Advisory Council on Historic Preservation					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 Advisory Council on Historic Preservation	8	37.5%	62.5%	0.0%	19
2010 Advisory Council on Historic Preservation	10	37.2%	62.8%	0.0%	15
2008 Advisory Council on Historic Preservation					
2006 Advisory Council on Historic Preservation					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 Advisory Council on Historic Preservation	6	13.1%	86.9%	0.0%	20
2010 Advisory Council on Historic Preservation	7	18.4%	81.6%	0.0%	18
2008 Advisory Council on Historic Preservation					
2006 Advisory Council on Historic Preservation					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 Advisory Council on Historic Preservation	7	11.7%	88.3%	0.0%	20
2010 Advisory Council on Historic Preservation	7	18.4%	81.6%	0.0%	18
2008 Advisory Council on Historic Preservation					
2006 Advisory Council on Historic Preservation					

African Development Foundation 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 African Development Foundation	10
2010 African Development Foundation	7
2008 African Development Foundation	11
2006 African Development Foundation	11

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 African Development Foundation	10	60.7%	19.2%	20.1%
2010 African Development Foundation				
2008 African Development Foundation	11	37.8%	17.1%	45.1%
2006 African Development Foundation	11	19.1%	35.2%	45.6%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 African Development Foundation	10	91.1%	0.0%	8.9%
2010 African Development Foundation				
2008 African Development Foundation	11	45.7%	46.1%	8.2%
2006 African Development Foundation	11	64.0%	26.9%	9.2%

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 African Development Foundation	10	49.7%	31.3%	19.0%
2010 African Development Foundation				
2008 African Development Foundation	11	45.7%	25.9%	28.5%
2006 African Development Foundation	11	45.7%	36.2%	18.1%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 African Development Foundation	10	77.5%	9.0%	13.5%
2010 African Development Foundation				
2008 African Development Foundation	11	73.3%	9.1%	17.5%
2006 African Development Foundation	11	73.1%	26.9%	0.0%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 African Development Foundation	10	100.0%	0.0%	0.0%
2010 African Development Foundation				
2008 African Development Foundation	11	100.0%	0.0%	0.0%
2006 African Development Foundation	11	91.1%	8.9%	0.0%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 African Development Foundation	10	91.1%	0.0%	8.9%
2010 African Development Foundation				
2008 African Development Foundation				
2006 African Development Foundation				

7. When needed I am willing to put in the extra effort to get a job done.

,	96.9% 100.0%	2.2%	0.9%
10	100 0%	0.00/	
	100.070	0.0%	0.0%

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,389	91.8%	6.9%	1.3%
2011 African Development Foundation	10	90.0%	0.0%	10.0%
2010 African Development Foundation				
2008 African Development Foundation				
2006 African Development Foundation				

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 African Development Foundation	10	34.0%	19.4%	46.7%	0
2010 African Development Foundation					
2008 African Development Foundation	11	8.7%	28.4%	62.8%	0
2006 African Development Foundation	11	18.1%	18.8%	63.1%	0

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 African Development Foundation	10	20.4%	46.8%	32.8%	0
2010 African Development Foundation					
2008 African Development Foundation	11	27.9%	0.0%	72.1%	0
2006 African Development Foundation	11	8.9%	18.3%	72.7%	0

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 African Development Foundation	10	48.3%	17.7%	34.0%	0
2010 African Development Foundation					
2008 African Development Foundation	11	46.0%	36.4%	17.5%	0
2006 African Development Foundation	11	28.1%	44.2%	27.8%	0

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 African Development Foundation	10	86.5%	0.0%	13.5%	0
2010 African Development Foundation					
2008 African Development Foundation	10	100.0%	0.0%	0.0%	1
2006 African Development Foundation	11	82.3%	8.9%	8.8%	0

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 African Development Foundation	10	100.0%	0.0%	0.0%	0
2010 African Development Foundation					
2008 African Development Foundation	11	91.0%	0.0%	9.0%	0
2006 African Development Foundation	11	100.0%	0.0%	0.0%	0

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 African Development Foundation	10	90.0%	10.0%	0.0%	0
2010 African Development Foundation					
2008 African Development Foundation	11	37.9%	27.5%	34.6%	0
2006 African Development Foundation	11	46.0%	18.1%	35.9%	0

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 African Development Foundation	8	51.9%	22.4%	25.7%	2
2010 African Development Foundation					
2008 African Development Foundation	11	46.3%	35.7%	17.9%	0
2006 African Development Foundation	11	63.1%	17.9%	19.0%	0

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 African Development Foundation	10	100.0%	0.0%	0.0%	0
2010 African Development Foundation					
2008 African Development Foundation	11	82.1%	17.9%	0.0%	0
2006 African Development Foundation	11	90.8%	9.2%	0.0%	0

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 African Development Foundation	10	70.7%	0.0%	29.3%	0
2010 African Development Foundation					
2008 African Development Foundation	8	52.0%	23.8%	24.2%	3
2006 African Development Foundation	9	33.1%	10.9%	56.0%	2

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 African Development Foundation	10	32.4%	8.8%	58.8%	0
2010 African Development Foundation					
2008 African Development Foundation	10	31.2%	0.0%	68.8%	1
2006 African Development Foundation	11	9.2%	8.9%	81.9%	0

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 African Development Foundation	9	67.5%	0.0%	32.5%	1
2010 African Development Foundation					
2008 African Development Foundation	11	63.4%	9.8%	26.8%	0
2006 African Development Foundation					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 African Development Foundation	10	72.2%	27.8%	0.0%
2010 African Development Foundation				
2008 African Development Foundation	11	45.5%	27.5%	27.0%
2006 African Development Foundation	11	72.1%	8.9%	19.0%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 African Development Foundation	10	48.2%	19.0%	32.8%	0
2010 African Development Foundation					
2008 African Development Foundation	10	59.0%	11.1%	29.9%	1
2006 African Development Foundation	10	48.3%	20.7%	30.9%	1

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 African Development Foundation	9	35.5%	31.9%	32.6%	1
2010 African Development Foundation					
2008 African Development Foundation	7	29.8%	41.9%	28.3%	4
2006 African Development Foundation	10	18.5%	60.6%	20.9%	1

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 African Development Foundation	9	46.6%	21.3%	32.1%	1
2010 African Development Foundation					
2008 African Development Foundation	10	40.2%	0.0%	59.8%	1
2006 African Development Foundation	9	43.7%	22.0%	34.3%	2

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 African Development Foundation	9	20.9%	14.8%	64.3%	1
2010 African Development Foundation					
2008 African Development Foundation	8	12.3%	37.7%	50.0%	3
2006 African Development Foundation	8	35.7%	26.2%	38.1%	3

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 African Development Foundation	6	37.3%	0.0%	62.7%	4
2010 African Development Foundation					
2008 African Development Foundation	10	19.9%	30.0%	50.1%	1
2006 African Development Foundation	9	53.9%	22.9%	23.2%	2

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 African Development Foundation	10	100.0%	0.0%	0.0%	0
2010 African Development Foundation					
2008 African Development Foundation	11	81.6%	18.4%	0.0%	0
2006 African Development Foundation	11	72.1%	18.1%	9.8%	0

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 African Development Foundation	10	50.2%	39.7%	10.0%	0
2010 African Development Foundation					
2008 African Development Foundation	10	70.1%	19.7%	10.2%	1
2006 African Development Foundation	10	19.4%	48.8%	31.8%	1

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 African Development Foundation	10	100.0%	0.0%	0.0%
2010 African Development Foundation				
2008 African Development Foundation	11	81.7%	18.3%	0.0%
2006 African Development Foundation	11	81.2%	18.8%	0.0%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 African Development Foundation	10	100.0%	0.0%	0.0%	0
2010 African Development Foundation					
2008 African Development Foundation	11	45.7%	28.1%	26.3%	0
2006 African Development Foundation	11	63.0%	28.2%	8.8%	0

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 African Development Foundation	10	72.2%	8.8%	18.9%	0
2010 African Development Foundation					
2008 African Development Foundation	10	40.5%	20.1%	39.5%	1
2006 African Development Foundation	11	18.9%	36.1%	45.0%	0

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 African Development Foundation	10	81.1%	0.0%	18.9%	0
2010 African Development Foundation					
2008 African Development Foundation					
2006 African Development Foundation					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 African Development Foundation	9	30.9%	24.9%	44.3%	1
2010 African Development Foundation					
2008 African Development Foundation	11	8.7%	44.8%	46.4%	0
2006 African Development Foundation	10	10.9%	39.0%	50.1%	1

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 African Development Foundation	8	23.3%	16.7%	60.1%	2
2010 African Development Foundation					
2008 African Development Foundation	8	13.6%	25.4%	61.1%	3
2006 African Development Foundation	9	0.0%	65.9%	34.1%	2

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 African Development Foundation	9	41.5%	26.3%	32.2%	1
2010 African Development Foundation					
2008 African Development Foundation	11	28.1%	27.2%	44.8%	0
2006 African Development Foundation	9	22.4%	45.0%	32.6%	2

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 African Development Foundation	10	89.6%	0.0%	10.4%	0
2010 African Development Foundation					
2008 African Development Foundation	10	50.5%	29.4%	20.1%	1
2006 African Development Foundation	11	53.2%	27.7%	19.1%	0

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 African Development Foundation	10	100.0%	0.0%	0.0%	0
2010 African Development Foundation					
2008 African Development Foundation	9	11.2%	22.4%	66.5%	2
2006 African Development Foundation	10	0.0%	10.1%	89.9%	1

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 African Development Foundation	10	55.7%	10.4%	34.0%	0
2010 African Development Foundation					
2008 African Development Foundation	8	39.7%	12.0%	48.4%	3
2006 African Development Foundation	10	40.9%	8.7%	50.4%	1

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 African Development Foundation	9	51.3%	0.0%	48.7%	1
2010 African Development Foundation					
2008 African Development Foundation	9	46.0%	10.5%	43.6%	2
2006 African Development Foundation	8	86.5%	0.0%	13.5%	3

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 African Development Foundation	10	81.0%	19.0%	0.0%	0
2010 African Development Foundation					
2008 African Development Foundation					
2006 African Development Foundation					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 African Development Foundation	10	37.9%	41.6%	20.4%
2010 African Development Foundation				
2008 African Development Foundation	11	36.4%	37.1%	26.5%
2006 African Development Foundation	11	54.4%	17.7%	27.9%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 African Development Foundation	9	41.8%	11.0%	47.1%	1
2010 African Development Foundation					
2008 African Development Foundation					
2006 African Development Foundation					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 African Development Foundation	10	79.6%	20.4%	0.0%	0
2010 African Development Foundation					
2008 African Development Foundation	11	64.8%	8.2%	27.0%	0
2006 African Development Foundation	11	55.2%	35.6%	9.2%	0

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 African Development Foundation	10	79.6%	0.0%	20.4%	0
2010 African Development Foundation					
2008 African Development Foundation					
2006 African Development Foundation					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 African Development Foundation	10	51.3%	9.0%	39.7%	0
2010 African Development Foundation					
2008 African Development Foundation	11	64.4%	18.7%	16.9%	0
2006 African Development Foundation	11	55.3%	34.8%	9.8%	0

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 African Development Foundation	10	70.7%	18.9%	10.4%	0
2010 African Development Foundation					
2008 African Development Foundation					
2006 African Development Foundation					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 African Development Foundation	10	52.8%	17.8%	29.3%	0
2010 African Development Foundation					
2008 African Development Foundation					
2006 African Development Foundation					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994
2011 African Development Foundation	10	69.2%	10.4%	20.4%	0
2010 African Development Foundation					
2008 African Development Foundation	10	60.4%	30.1%	9.5%	1
2006 African Development Foundation	11	36.0%	45.2%	18.8%	0

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 African Development Foundation	10	90.0%	0.0%	10.0%
2010 African Development Foundation				
2008 African Development Foundation				
2006 African Development Foundation				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 African Development Foundation	10	90.0%	10.0%	0.0%
2010 African Development Foundation				
2008 African Development Foundation				
2006 African Development Foundation				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 African Development Foundation	10	37.8%	31.4%	30.8%
2010 African Development Foundation				
2008 African Development Foundation				
2006 African Development Foundation				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 African Development Foundation	10	69.2%	10.4%	20.4%
2010 African Development Foundation				
2008 African Development Foundation	11	73.7%	26.3%	0.0%
2006 African Development Foundation	11	46.4%	25.7%	27.9%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 African Development Foundation	10	69.2%	20.8%	10.0%
2010 African Development Foundation				
2008 African Development Foundation	11	83.1%	16.9%	0.0%
2006 African Development Foundation	11	72.1%	18.8%	9.2%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 African Development Foundation	10	42.8%	27.9%	29.3%	0
2010 African Development Foundation					
2008 African Development Foundation	11	29.1%	18.0%	52.9%	0
2006 African Development Foundation	10	29.5%	49.7%	20.9%	1

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 African Development Foundation	10	79.6%	0.0%	20.4%	0
2010 African Development Foundation					
2008 African Development Foundation	10	71.5%	18.9%	9.6%	1
2006 African Development Foundation	10	40.4%	39.7%	19.9%	1

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 African Development Foundation	10	67.2%	22.4%	10.4%	0
2010 African Development Foundation					
2008 African Development Foundation	11	37.2%	37.2%	25.6%	0
2006 African Development Foundation	11	54.0%	18.1%	27.9%	0

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 African Development Foundation	10	100.0%	0.0%	0.0%	0
2010 African Development Foundation					
2008 African Development Foundation	10	70.1%	20.2%	9.8%	1
2006 African Development Foundation	10	50.7%	29.6%	19.7%	1

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 African Development Foundation	10	100.0%	0.0%	0.0%	0
2010 African Development Foundation					
2008 African Development Foundation	10	80.0%	0.0%	20.0%	1
2006 African Development Foundation	10	40.9%	29.3%	29.8%	1

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 African Development Foundation	10	38.1%	18.9%	43.0%	0
2010 African Development Foundation					
2008 African Development Foundation	10	31.2%	19.7%	49.1%	1
2006 African Development Foundation	11	54.0%	17.9%	28.2%	0

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 African Development Foundation	10	57.0%	19.0%	23.9%	0
2010 African Development Foundation					
2008 African Development Foundation					
2006 African Development Foundation					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	0 , ,		-		
	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,38	1 57.6%	25.5%	17.0%	8,326
2011 African Development Foundation	10	70.6%	9.0%	20.4%	0
2010 African Development Foundation	-				
2008 African Development Foundation	-				
2006 African Development Foundation	-				

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 African Development Foundation	10	70.6%	9.0%	20.4%	0
2010 African Development Foundation					
2008 African Development Foundation	11	56.1%	8.7%	35.2%	0
2006 African Development Foundation	10	60.4%	19.7%	19.9%	1

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 African Development Foundation	10	57.5%	0.0%	42.5%	0
2010 African Development Foundation					
2008 African Development Foundation					
2006 African Development Foundation					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 African Development Foundation	10	60.3%	10.4%	29.3%
2010 African Development Foundation				
2008 African Development Foundation	11	37.0%	27.8%	35.2%
2006 African Development Foundation	11	27.1%	35.8%	37.1%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 African Development Foundation	10	61.8%	17.7%	20.4%
2010 African Development Foundation				
2008 African Development Foundation	11	27.9%	18.9%	53.2%
2006 African Development Foundation	11	36.3%	26.6%	37.1%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 African Development Foundation	10	60.3%	8.8%	30.8%
2010 African Development Foundation				
2008 African Development Foundation	11	28.0%	46.1%	25.9%
2006 African Development Foundation	11	63.3%	0.0%	36.7%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 African Development Foundation	10	52.8%	26.7%	20.4%
2010 African Development Foundation				
2008 African Development Foundation	11	27.5%	28.2%	44.4%
2006 African Development Foundation	11	27.1%	36.9%	36.0%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 African Development Foundation	10	18.9%	23.6%	57.6%
2010 African Development Foundation				
2008 African Development Foundation	11	19.3%	54.8%	25.9%
2006 African Development Foundation	11	0.0%	63.3%	36.7%

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 African Development Foundation	10	71.0%	10.0%	18.9%
2010 African Development Foundation				
2008 African Development Foundation	11	37.8%	18.3%	43.9%
2006 African Development Foundation	11	18.9%	18.3%	62.8%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 African Development Foundation	10	90.0%	0.0%	10.0%
2010 African Development Foundation				
2008 African Development Foundation	11	55.0%	9.8%	35.2%
2006 African Development Foundation	11	72.2%	18.6%	9.2%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 African Development Foundation	10	46.8%	10.0%	43.2%
2010 African Development Foundation				
2008 African Development Foundation	11	53.5%	29.1%	17.4%
2006 African Development Foundation	11	81.2%	0.0%	18.8%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 African Development Foundation	10	48.3%	31.3%	20.4%
2010 African Development Foundation				
2008 African Development Foundation	11	27.4%	27.2%	45.4%
2006 African Development Foundation	11	55.2%	26.7%	18.1%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 African Development Foundation	10	29.3%	61.7%	9.0%
2010 African Development Foundation				
2008 African Development Foundation				
2006 African Development Foundation				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework					
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently		
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%		
2011 African Development Foundation	9	0.0%	0.0%	0.0%	22.4%		
2010 African Development Foundation							
2008 African Development Foundation							
2006 African Development Foundation							
					(continued)		

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework						
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework			
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%			
2011 African Development Foundation	9	9.9%	11.6%	46.1%	10.0%			
2010 African Development Foundation								
2008 African Development Foundation								
2006 African Development Foundation								

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 African Development Foundation	10	79.6%	20.4%	0.0%
2010 African Development Foundation				
2008 African Development Foundation				
2006 African Development Foundation				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 African Development Foundation	10	20.4%	51.8%	27.8%
2010 African Development Foundation				
2008 African Development Foundation				
2006 African Development Foundation				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 African Development Foundation	10	10.4%	80.8%	8.8%
2010 African Development Foundation				
2008 African Development Foundation				
2006 African Development Foundation				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 African Development Foundation	10	0.0%	61.8%	38.2%
2010 African Development Foundation				
2008 African Development Foundation				
2006 African Development Foundation				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 African Development Foundation	10	0.0%	61.8%	38.2%
2010 African Development Foundation				
2008 African Development Foundation				
2006 African Development Foundation				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 African Development Foundation	6	0.0%	33.1%	66.9%	4
2010 African Development Foundation					
2008 African Development Foundation	9	0.0%	22.3%	77.7%	2
2006 African Development Foundation	8	0.0%	37.2%	62.8%	3

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 African Development Foundation	9	67.3%	22.8%	9.9%	1
2010 African Development Foundation					
2008 African Development Foundation	9	56.5%	11.5%	32.0%	2
2006 African Development Foundation	9	33.3%	10.8%	55.9%	2

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 African Development Foundation	3	36.2%	31.8%	32.0%	7
2010 African Development Foundation					
2008 African Development Foundation					
2006 African Development Foundation					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 African Development Foundation	3	35.5%	64.5%	0.0%	7
2010 African Development Foundation					
2008 African Development Foundation					
2006 African Development Foundation					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 African Development Foundation	2	0.0%	100.0%	0.0%	8
2010 African Development Foundation					
2008 African Development Foundation					
2006 African Development Foundation					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 African Development Foundation	2	0.0%	100.0%	0.0%	8
2010 African Development Foundation					
2008 African Development Foundation					
2006 African Development Foundation					

American Battle Monuments Commission 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 American Battle Monuments Commission	18
2010 American Battle Monuments Commission	26
2008 American Battle Monuments Commission	30
2006 American Battle Monuments Commission	29

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 American Battle Monuments Commission	18	69.2%	26.1%	4.7%
2010 American Battle Monuments Commission	26	75.3%	10.8%	13.9%
2008 American Battle Monuments Commission	30	69.8%	24.0%	6.3%
2006 American Battle Monuments Commission	29	42.1%	27.1%	30.7%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 American Battle Monuments Commission	18	74.8%	15.1%	10.1%
2010 American Battle Monuments Commission	26	64.1%	22.3%	13.6%
2008 American Battle Monuments Commission	30	73.4%	20.2%	6.4%
2006 American Battle Monuments Commission	29	63.3%	27.0%	9.7%

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 American Battle Monuments Commission	18	52.0%	37.9%	10.1%
2010 American Battle Monuments Commission	26	52.8%	15.7%	31.5%
2008 American Battle Monuments Commission	30	57.0%	17.2%	25.8%
2006 American Battle Monuments Commission	29	52.4%	7.0%	40.5%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 American Battle Monuments Commission	18	95.5%	4.5%	0.0%
2010 American Battle Monuments Commission	26	75.4%	7.1%	17.5%
2008 American Battle Monuments Commission	30	70.4%	22.9%	6.7%
2006 American Battle Monuments Commission	29	68.8%	10.1%	21.1%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 American Battle Monuments Commission	17	100.0%	0.0%	0.0%
2010 American Battle Monuments Commission	26	96.5%	3.5%	0.0%
2008 American Battle Monuments Commission	30	100.0%	0.0%	0.0%
2006 American Battle Monuments Commission	29	82.4%	13.9%	3.7%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 American Battle Monuments Commission	18	78.8%	15.6%	5.6%
2010 American Battle Monuments Commission	26	78.3%	3.6%	18.1%
2008 American Battle Monuments Commission				
2006 American Battle Monuments Commission				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 American Battle Monuments Commission	18	100.0%	0.0%	0.0%
2010 American Battle Monuments Commission	26	95.8%	0.0%	4.2%
2008 American Battle Monuments Commission				
2006 American Battle Monuments Commission				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative		
2011 Governmentwide	265,389	91.8%	6.9%	1.3%		
2011 American Battle Monuments Commission	18	100.0%	0.0%	0.0%		
2010 American Battle Monuments Commission	26	93.3%	6.7%	0.0%		
2008 American Battle Monuments Commission						
2006 American Battle Monuments Commission						

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 American Battle Monuments Commission	17	50.9%	33.5%	15.6%	1
2010 American Battle Monuments Commission	26	68.0%	10.8%	21.3%	0
2008 American Battle Monuments Commission	30	66.7%	13.0%	20.2%	0
2006 American Battle Monuments Commission	29	41.5%	21.8%	36.7%	0

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 American Battle Monuments Commission	18	85.3%	5.6%	9.2%	0
2010 American Battle Monuments Commission	26	78.0%	10.8%	11.2%	0
2008 American Battle Monuments Commission	29	83.1%	7.1%	9.7%	1
2006 American Battle Monuments Commission	29	58.8%	14.5%	26.8%	0

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 American Battle Monuments Commission	18	69.0%	9.8%	21.2%	0
2010 American Battle Monuments Commission	26	63.5%	7.9%	28.5%	0
2008 American Battle Monuments Commission	30	67.8%	9.0%	23.1%	0
2006 American Battle Monuments Commission	29	52.2%	17.3%	30.5%	0

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 American Battle Monuments Commission	18	80.3%	5.6%	14.1%	0
2010 American Battle Monuments Commission	26	82.4%	7.2%	10.4%	0
2008 American Battle Monuments Commission	30	86.9%	6.8%	6.3%	0
2006 American Battle Monuments Commission	29	93.3%	3.4%	3.4%	0

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 American Battle Monuments Commission	18	95.5%	4.5%	0.0%	0
2010 American Battle Monuments Commission	26	96.4%	3.6%	0.0%	0
2008 American Battle Monuments Commission	30	93.6%	6.4%	0.0%	0
2006 American Battle Monuments Commission	29	86.6%	13.4%	0.0%	0

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 American Battle Monuments Commission	18	89.3%	0.0%	10.7%	0
2010 American Battle Monuments Commission	26	80.6%	7.2%	12.3%	0
2008 American Battle Monuments Commission	30	83.3%	10.1%	6.7%	0
2006 American Battle Monuments Commission	29	71.5%	14.3%	14.1%	0

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 American Battle Monuments Commission	17	73.9%	10.4%	15.7%	1
2010 American Battle Monuments Commission	26	74.1%	7.9%	17.9%	0
2008 American Battle Monuments Commission	29	72.7%	3.4%	23.9%	1
2006 American Battle Monuments Commission	29	59.4%	17.5%	23.1%	0

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 American Battle Monuments Commission	18	75.0%	10.1%	14.9%	0
2010 American Battle Monuments Commission	26	81.5%	7.2%	11.3%	0
2008 American Battle Monuments Commission	30	86.4%	13.6%	0.0%	0
2006 American Battle Monuments Commission	29	72.5%	21.0%	6.5%	0

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 American Battle Monuments Commission	18	60.0%	15.1%	24.9%	0
2010 American Battle Monuments Commission	26	46.5%	14.3%	39.3%	0
2008 American Battle Monuments Commission	28	53.1%	25.7%	21.2%	2
2006 American Battle Monuments Commission	29	31.6%	28.6%	39.8%	0

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 American Battle Monuments Commission	17	60.8%	28.9%	10.3%	1
2010 American Battle Monuments Commission	25	50.9%	22.9%	26.1%	0
2008 American Battle Monuments Commission	29	55.5%	31.2%	13.3%	1
2006 American Battle Monuments Commission	29	24.6%	14.0%	61.4%	0

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 American Battle Monuments Commission	17	79.8%	15.4%	4.8%	1
2010 American Battle Monuments Commission	25	73.7%	11.4%	14.9%	1
2008 American Battle Monuments Commission	26	61.5%	15.6%	22.9%	4
2006 American Battle Monuments Commission					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 American Battle Monuments Commission	15	46.2%	38.0%	15.8%
2010 American Battle Monuments Commission	23	75.9%	7.9%	16.2%
2008 American Battle Monuments Commission	30	90.4%	6.5%	3.0%
2006 American Battle Monuments Commission	29	65.8%	20.8%	13.4%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 American Battle Monuments Commission	18	65.9%	34.1%	0.0%	0
2010 American Battle Monuments Commission	26	74.3%	11.2%	14.5%	0
2008 American Battle Monuments Commission	29	62.4%	27.8%	9.8%	1
2006 American Battle Monuments Commission	29	59.0%	34.2%	6.7%	0

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 American Battle Monuments Commission	17	35.4%	32.0%	32.5%	1
2010 American Battle Monuments Commission	26	63.2%	15.1%	21.7%	0
2008 American Battle Monuments Commission	29	51.8%	28.3%	19.9%	1
2006 American Battle Monuments Commission	29	27.8%	28.1%	44.1%	0

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 American Battle Monuments Commission	17	42.7%	6.2%	51.1%	1
2010 American Battle Monuments Commission	25	57.8%	7.8%	34.4%	1
2008 American Battle Monuments Commission	30	64.9%	13.1%	22.0%	0
2006 American Battle Monuments Commission	29	34.4%	21.7%	43.8%	0

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 American Battle Monuments Commission	17	41.1%	31.0%	27.9%	1
2010 American Battle Monuments Commission	26	60.8%	13.9%	25.3%	0
2008 American Battle Monuments Commission	30	58.3%	16.4%	25.3%	0
2006 American Battle Monuments Commission	29	38.2%	20.7%	41.1%	0

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 American Battle Monuments Commission	17	60.3%	17.5%	22.2%	1
2010 American Battle Monuments Commission	25	63.1%	3.7%	33.2%	0
2008 American Battle Monuments Commission	30	67.8%	10.2%	22.0%	0
2006 American Battle Monuments Commission	28	39.8%	14.3%	45.9%	1

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 American Battle Monuments Commission	17	63.3%	15.4%	21.3%	0
2010 American Battle Monuments Commission	26	70.0%	12.3%	17.8%	0
2008 American Battle Monuments Commission	30	70.6%	23.1%	6.2%	0
2006 American Battle Monuments Commission	29	69.8%	13.1%	17.1%	0

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 American Battle Monuments Commission	18	70.2%	20.6%	9.2%	0
2010 American Battle Monuments Commission	26	68.0%	21.7%	10.4%	0
2008 American Battle Monuments Commission	30	66.8%	30.1%	3.1%	0
2006 American Battle Monuments Commission	29	62.0%	30.9%	7.1%	0

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 American Battle Monuments Commission	18	85.7%	9.8%	4.5%
2010 American Battle Monuments Commission	26	81.9%	11.3%	6.8%
2008 American Battle Monuments Commission	30	84.3%	9.4%	6.3%
2006 American Battle Monuments Commission	29	72.5%	24.1%	3.4%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 American Battle Monuments Commission	18	78.2%	5.6%	16.2%	0
2010 American Battle Monuments Commission	26	81.5%	18.5%	0.0%	0
2008 American Battle Monuments Commission	30	87.2%	9.6%	3.3%	0
2006 American Battle Monuments Commission	29	76.7%	16.5%	6.7%	0

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 American Battle Monuments Commission	17	58.6%	12.9%	28.5%	1
2010 American Battle Monuments Commission	26	58.1%	23.8%	18.1%	0
2008 American Battle Monuments Commission	30	65.0%	28.7%	6.3%	0
2006 American Battle Monuments Commission	29	42.0%	24.3%	33.7%	0

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 American Battle Monuments Commission	17	49.5%	38.6%	12.0%	1
2010 American Battle Monuments Commission	26	78.3%	3.6%	18.1%	0
2008 American Battle Monuments Commission					
2006 American Battle Monuments Commission					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 American Battle Monuments Commission	16	37.9%	25.0%	37.1%	1
2010 American Battle Monuments Commission	25	49.6%	31.6%	18.8%	0
2008 American Battle Monuments Commission	30	58.0%	16.8%	25.3%	0
2006 American Battle Monuments Commission	29	35.0%	28.2%	36.7%	0

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 American Battle Monuments Commission	17	29.2%	37.3%	33.5%	1
2010 American Battle Monuments Commission	25	33.2%	31.5%	35.3%	1
2008 American Battle Monuments Commission	28	40.2%	28.0%	31.8%	2
2006 American Battle Monuments Commission	28	24.2%	22.0%	53.8%	1

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 American Battle Monuments Commission	17	65.8%	28.0%	6.2%	1
2010 American Battle Monuments Commission	25	49.2%	20.2%	30.6%	1
2008 American Battle Monuments Commission	28	53.4%	43.1%	3.5%	2
2006 American Battle Monuments Commission	28	47.1%	21.2%	31.7%	1

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 American Battle Monuments Commission	18	84.2%	10.2%	5.6%	0
2010 American Battle Monuments Commission	26	89.2%	7.2%	3.6%	0
2008 American Battle Monuments Commission	30	89.9%	7.0%	3.1%	0
2006 American Battle Monuments Commission	29	83.6%	9.7%	6.7%	0

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 American Battle Monuments Commission	18	55.8%	28.4%	15.8%	0
2010 American Battle Monuments Commission	26	68.0%	7.1%	24.9%	0
2008 American Battle Monuments Commission	30	63.1%	13.9%	23.0%	0
2006 American Battle Monuments Commission	29	44.7%	24.1%	31.1%	0

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 American Battle Monuments Commission	17	55.1%	22.6%	22.3%	1
2010 American Battle Monuments Commission	25	42.9%	31.2%	25.9%	1
2008 American Battle Monuments Commission	29	73.4%	13.3%	13.2%	1
2006 American Battle Monuments Commission	28	54.4%	21.3%	24.3%	1

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 American Battle Monuments Commission	16	65.2%	11.4%	23.5%	1
2010 American Battle Monuments Commission	25	58.5%	22.7%	18.8%	1
2008 American Battle Monuments Commission	27	74.1%	25.9%	0.0%	3
2006 American Battle Monuments Commission	27	64.5%	28.6%	6.9%	2

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 American Battle Monuments Commission	17	78.8%	15.4%	5.8%	0
2010 American Battle Monuments Commission	26	74.7%	10.4%	14.9%	0
2008 American Battle Monuments Commission					
2006 American Battle Monuments Commission					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 American Battle Monuments Commission	18	76.1%	19.4%	4.5%
2010 American Battle Monuments Commission	26	71.5%	6.8%	21.7%
2008 American Battle Monuments Commission	30	70.7%	19.9%	9.4%
2006 American Battle Monuments Commission	29	48.7%	28.4%	23.0%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 American Battle Monuments Commission	18	60.3%	19.8%	19.8%	0
2010 American Battle Monuments Commission	25	63.1%	21.8%	15.1%	1
2008 American Battle Monuments Commission					
2006 American Battle Monuments Commission					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 American Battle Monuments Commission	18	84.4%	10.1%	5.6%	0
2010 American Battle Monuments Commission	25	70.5%	15.0%	14.5%	1
2008 American Battle Monuments Commission	30	86.7%	13.3%	0.0%	0
2006 American Battle Monuments Commission	28	68.6%	20.9%	10.4%	1

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 American Battle Monuments Commission	17	67.8%	27.5%	4.7%	0
2010 American Battle Monuments Commission	24	61.7%	19.4%	18.9%	1
2008 American Battle Monuments Commission					
2006 American Battle Monuments Commission					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 American Battle Monuments Commission	18	58.3%	37.2%	4.5%	0
2010 American Battle Monuments Commission	25	63.0%	10.8%	26.2%	1
2008 American Battle Monuments Commission	30	61.5%	12.2%	26.3%	0
2006 American Battle Monuments Commission	29	45.9%	23.8%	30.3%	0

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 American Battle Monuments Commission	16	82.4%	17.6%	0.0%	2
2010 American Battle Monuments Commission	24	63.8%	25.0%	11.2%	2
2008 American Battle Monuments Commission					
2006 American Battle Monuments Commission					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 American Battle Monuments Commission	18	58.3%	20.2%	21.5%	0
2010 American Battle Monuments Commission	24	56.1%	21.0%	22.9%	2
2008 American Battle Monuments Commission					
2006 American Battle Monuments Commission					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994
2011 American Battle Monuments Commission	18	58.3%	20.8%	20.9%	0
2010 American Battle Monuments Commission	25	70.8%	14.6%	14.5%	1
2008 American Battle Monuments Commission	30	80.4%	13.3%	6.3%	0
2006 American Battle Monuments Commission	28	58.1%	14.0%	27.9%	1

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 American Battle Monuments Commission	18	75.3%	13.2%	11.5%
2010 American Battle Monuments Commission	26	52.0%	26.3%	21.7%
2008 American Battle Monuments Commission				
2006 American Battle Monuments Commission				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 American Battle Monuments Commission	18	89.6%	5.9%	4.5%
2010 American Battle Monuments Commission	26	55.3%	26.6%	18.1%
2008 American Battle Monuments Commission				
2006 American Battle Monuments Commission				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 American Battle Monuments Commission	16	76.7%	17.2%	6.1%
2010 American Battle Monuments Commission	26	44.5%	7.8%	47.7%
2008 American Battle Monuments Commission				
2006 American Battle Monuments Commission				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 American Battle Monuments Commission	18	78.5%	0.0%	21.5%
2010 American Battle Monuments Commission	26	48.1%	15.1%	36.8%
2008 American Battle Monuments Commission	30	60.7%	20.7%	18.7%
2006 American Battle Monuments Commission	29	45.3%	17.3%	37.4%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 American Battle Monuments Commission	18	73.8%	14.7%	11.5%
2010 American Battle Monuments Commission	26	52.8%	10.4%	36.8%
2008 American Battle Monuments Commission	30	61.3%	20.0%	18.7%
2006 American Battle Monuments Commission	29	52.8%	9.8%	37.4%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 American Battle Monuments Commission	18	48.4%	31.3%	20.3%	0
2010 American Battle Monuments Commission	26	56.5%	18.6%	24.9%	0
2008 American Battle Monuments Commission	30	48.0%	30.1%	21.9%	0
2006 American Battle Monuments Commission	29	42.6%	33.9%	23.5%	0

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 American Battle Monuments Commission	18	54.4%	14.3%	31.3%	0
2010 American Battle Monuments Commission	25	46.6%	34.6%	18.8%	1
2008 American Battle Monuments Commission	29	63.1%	26.9%	9.9%	1
2006 American Battle Monuments Commission	27	53.2%	36.3%	10.5%	2

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 American Battle Monuments Commission	18	48.9%	29.8%	21.3%	0
2010 American Battle Monuments Commission	26	59.6%	18.7%	21.7%	0
2008 American Battle Monuments Commission	29	69.0%	23.8%	7.2%	1
2006 American Battle Monuments Commission	29	52.8%	20.3%	26.9%	0

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 American Battle Monuments Commission	17	48.4%	22.6%	29.0%	1
2010 American Battle Monuments Commission	26	60.0%	18.7%	21.4%	0
2008 American Battle Monuments Commission	30	57.5%	29.9%	12.7%	0
2006 American Battle Monuments Commission	29	49.8%	26.9%	23.2%	0

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 American Battle Monuments Commission	18	58.7%	21.0%	20.3%	0
2010 American Battle Monuments Commission	25	62.2%	11.2%	26.6%	1
2008 American Battle Monuments Commission	29	48.8%	31.4%	19.9%	1
2006 American Battle Monuments Commission	28	51.5%	17.4%	31.0%	1

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 American Battle Monuments Commission	18	53.6%	15.5%	31.0%	0
2010 American Battle Monuments Commission	26	52.8%	17.9%	29.3%	0
2008 American Battle Monuments Commission	30	57.0%	30.4%	12.7%	0
2006 American Battle Monuments Commission	29	45.8%	20.1%	34.1%	0

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 American Battle Monuments Commission	18	42.7%	31.4%	25.9%	0
2010 American Battle Monuments Commission	25	62.2%	11.2%	26.6%	0
2008 American Battle Monuments Commission					
2006 American Battle Monuments Commission					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 American Battle Monuments Commission	17	55.8%	5.8%	38.4%	0
2010 American Battle Monuments Commission	26	49.3%	13.9%	36.8%	0
2008 American Battle Monuments Commission					
2006 American Battle Monuments Commission					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 American Battle Monuments Commission	18	69.7%	4.0%	26.3%	0
2010 American Battle Monuments Commission	26	57.2%	21.1%	21.7%	0
2008 American Battle Monuments Commission	29	60.2%	23.1%	16.7%	1
2006 American Battle Monuments Commission	29	52.6%	31.0%	16.4%	0

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 American Battle Monuments Commission	16	61.0%	21.4%	17.6%	1
2010 American Battle Monuments Commission	24	77.1%	11.7%	11.2%	2
2008 American Battle Monuments Commission					
2006 American Battle Monuments Commission					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 American Battle Monuments Commission	18	37.9%	29.3%	32.7%
2010 American Battle Monuments Commission	26	52.0%	19.1%	28.9%
2008 American Battle Monuments Commission	30	53.2%	30.8%	16.0%
2006 American Battle Monuments Commission	29	58.7%	14.6%	26.6%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 American Battle Monuments Commission	18	32.4%	46.7%	20.9%
2010 American Battle Monuments Commission	26	40.5%	18.7%	40.8%
2008 American Battle Monuments Commission	30	40.4%	23.6%	36.0%
2006 American Battle Monuments Commission	29	31.4%	31.1%	37.5%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 American Battle Monuments Commission	18	74.6%	20.7%	4.7%
2010 American Battle Monuments Commission	26	63.2%	7.9%	28.9%
2008 American Battle Monuments Commission	30	65.9%	18.1%	16.0%
2006 American Battle Monuments Commission	29	52.1%	13.8%	34.1%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 American Battle Monuments Commission	18	60.3%	8.7%	31.0%
2010 American Battle Monuments Commission	26	45.0%	33.7%	21.4%
2008 American Battle Monuments Commission	30	51.2%	26.8%	22.0%
2006 American Battle Monuments Commission	29	38.8%	31.1%	30.1%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 American Battle Monuments Commission	18	44.3%	45.7%	10.1%
2010 American Battle Monuments Commission	26	49.3%	25.4%	25.3%
2008 American Battle Monuments Commission	30	30.7%	49.7%	19.6%
2006 American Battle Monuments Commission	29	23.6%	45.0%	31.3%

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 American Battle Monuments Commission	18	37.5%	46.1%	16.4%
2010 American Battle Monuments Commission	26	64.1%	25.6%	10.4%
2008 American Battle Monuments Commission	30	60.3%	39.7%	0.0%
2006 American Battle Monuments Commission	29	41.9%	34.0%	24.2%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 American Battle Monuments Commission	18	80.2%	10.7%	9.2%
2010 American Battle Monuments Commission	26	78.3%	0.0%	21.7%
2008 American Battle Monuments Commission	30	83.6%	13.3%	3.0%
2006 American Battle Monuments Commission	29	52.1%	24.7%	23.3%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 American Battle Monuments Commission	18	68.7%	11.1%	20.2%
2010 American Battle Monuments Commission	25	78.0%	7.4%	14.5%
2008 American Battle Monuments Commission	30	76.3%	13.7%	10.0%
2006 American Battle Monuments Commission	29	65.8%	19.8%	14.4%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 American Battle Monuments Commission	18	64.7%	20.6%	14.7%
2010 American Battle Monuments Commission	26	71.5%	6.8%	21.7%
2008 American Battle Monuments Commission	30	67.5%	19.9%	12.7%
2006 American Battle Monuments Commission	29	59.7%	10.3%	30.1%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 American Battle Monuments Commission	18	8.6%	91.4%	0.0%
2010 American Battle Monuments Commission				
2008 American Battle Monuments Commission				
2006 American Battle Monuments Commission				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework					
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently		
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%		
2011 American Battle Monuments Commission	17	0.0%	0.0%	0.0%	0.0%		
2010 American Battle Monuments Commission							
2008 American Battle Monuments Commission							
2006 American Battle Monuments Commission							
					(continued)		

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework				
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework	
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%	
2011 American Battle Monuments Commission	17	63.8%	6.2%	21.0%	9.0%	
2010 American Battle Monuments Commission						
2008 American Battle Monuments Commission						
2006 American Battle Monuments Commission						

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 American Battle Monuments Commission	18	28.6%	54.8%	16.6%
2010 American Battle Monuments Commission				
2008 American Battle Monuments Commission				
2006 American Battle Monuments Commission				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 American Battle Monuments Commission	17	23.9%	48.0%	28.1%
2010 American Battle Monuments Commission				
2008 American Battle Monuments Commission				
2006 American Battle Monuments Commission				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 American Battle Monuments Commission	17	6.3%	54.2%	39.5%
2010 American Battle Monuments Commission				
2008 American Battle Monuments Commission				
2006 American Battle Monuments Commission				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 American Battle Monuments Commission	17	0.0%	60.5%	39.5%
2010 American Battle Monuments Commission				
2008 American Battle Monuments Commission				
2006 American Battle Monuments Commission				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 American Battle Monuments Commission	17	0.0%	60.5%	39.5%
2010 American Battle Monuments Commission				
2008 American Battle Monuments Commission				
2006 American Battle Monuments Commission				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 American Battle Monuments Commission	6	0.0%	68.1%	31.9%	11
2010 American Battle Monuments Commission	13	14.8%	63.0%	22.3%	12
2008 American Battle Monuments Commission	13	45.6%	39.5%	14.9%	17
2006 American Battle Monuments Commission	16	19.8%	36.1%	44.0%	13

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

		N	Positive	Neutral	Negative	NBJ
2011	Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
20	11 American Battle Monuments Commission	10	71.0%	29.0%	0.0%	7
20	10 American Battle Monuments Commission	22	56.5%	43.5%	0.0%	3
200	08 American Battle Monuments Commission	25	63.3%	28.5%	8.2%	5
200	06 American Battle Monuments Commission	20	35.8%	34.1%	30.2%	9

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 American Battle Monuments Commission	9	29.9%	58.6%	11.5%	8
2010 American Battle Monuments Commission	18	46.6%	38.0%	15.4%	8
2008 American Battle Monuments Commission					
2006 American Battle Monuments Commission					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 American Battle Monuments Commission	8	11.2%	88.8%	0.0%	9
2010 American Battle Monuments Commission	19	34.7%	56.1%	9.2%	6
2008 American Battle Monuments Commission					
2006 American Battle Monuments Commission					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 American Battle Monuments Commission	6	0.0%	100.0%	0.0%	11
2010 American Battle Monuments Commission	14	20.8%	79.2%	0.0%	11
2008 American Battle Monuments Commission					
2006 American Battle Monuments Commission					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 American Battle Monuments Commission	6	0.0%	100.0%	0.0%	11
2010 American Battle Monuments Commission	14	13.9%	79.2%	6.9%	10
2008 American Battle Monuments Commission					
2006 American Battle Monuments Commission					

Chemical Safety and Hazard Investigation Board 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 Chemical Safety and Hazard Investigation Board	33
2010 Chemical Safety and Hazard Investigation Board	22
2008 Chemical Safety and Hazard Investigation Board	27
2006 Chemical Safety and Hazard Investigation Board	29

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 Chemical Safety and Hazard Investigation Board	33	64.3%	6.8%	28.8%
2010 Chemical Safety and Hazard Investigation Board	22	80.7%	4.4%	14.9%
2008 Chemical Safety and Hazard Investigation Board	27	75.1%	18.1%	6.8%
2006 Chemical Safety and Hazard Investigation Board	29	64.9%	10.5%	24.6%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 Chemical Safety and Hazard Investigation Board	33	53.3%	11.6%	35.1%
2010 Chemical Safety and Hazard Investigation Board	22	81.4%	8.2%	10.4%
2008 Chemical Safety and Hazard Investigation Board	27	74.3%	10.8%	14.9%
2006 Chemical Safety and Hazard Investigation Board	29	68.2%	21.1%	10.7%

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 Chemical Safety and Hazard Investigation Board	33	58.2%	9.1%	32.7%
2010 Chemical Safety and Hazard Investigation Board	22	62.5%	23.2%	14.2%
2008 Chemical Safety and Hazard Investigation Board	27	71.0%	18.0%	11.0%
2006 Chemical Safety and Hazard Investigation Board	29	58.7%	17.3%	24.1%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 Chemical Safety and Hazard Investigation Board	33	73.1%	3.7%	23.2%
2010 Chemical Safety and Hazard Investigation Board	22	82.1%	3.8%	14.1%
2008 Chemical Safety and Hazard Investigation Board	27	77.0%	11.6%	11.3%
2006 Chemical Safety and Hazard Investigation Board	29	61.8%	13.7%	24.6%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 Chemical Safety and Hazard Investigation Board	33	91.5%	5.6%	2.9%
2010 Chemical Safety and Hazard Investigation Board	22	91.8%	3.8%	4.4%
2008 Chemical Safety and Hazard Investigation Board	27	85.3%	7.1%	7.6%
2006 Chemical Safety and Hazard Investigation Board	29	75.9%	14.5%	9.6%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 Chemical Safety and Hazard Investigation Board	33	63.1%	9.4%	27.5%
2010 Chemical Safety and Hazard Investigation Board	22	78.5%	12.4%	9.1%
2008 Chemical Safety and Hazard Investigation Board				
2006 Chemical Safety and Hazard Investigation Board				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 Chemical Safety and Hazard Investigation Board	33	83.9%	7.6%	8.5%
2010 Chemical Safety and Hazard Investigation Board	22	94.8%	0.0%	5.2%
2008 Chemical Safety and Hazard Investigation Board				
2006 Chemical Safety and Hazard Investigation Board				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,389	91.8%	6.9%	1.3%
2011 Chemical Safety and Hazard Investigation Board	33	88.6%	5.5%	5.9%
2010 Chemical Safety and Hazard Investigation Board	22	94.8%	0.0%	5.2%
2008 Chemical Safety and Hazard Investigation Board				
2006 Chemical Safety and Hazard Investigation Board				

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 Chemical Safety and Hazard Investigation Board	32	27.4%	10.6%	62.0%	1
2010 Chemical Safety and Hazard Investigation Board	22	27.6%	12.4%	60.0%	0
2008 Chemical Safety and Hazard Investigation Board	27	44.7%	26.8%	28.4%	0
2006 Chemical Safety and Hazard Investigation Board	29	68.0%	17.6%	14.4%	0

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 Chemical Safety and Hazard Investigation Board	32	29.1%	15.0%	55.9%	1
2010 Chemical Safety and Hazard Investigation Board	22	41.1%	17.9%	41.0%	0
2008 Chemical Safety and Hazard Investigation Board	27	49.8%	14.5%	35.7%	0
2006 Chemical Safety and Hazard Investigation Board	28	63.5%	19.5%	17.0%	1

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 Chemical Safety and Hazard Investigation Board	32	58.9%	6.1%	35.0%	1
2010 Chemical Safety and Hazard Investigation Board	22	63.5%	8.3%	28.2%	0
2008 Chemical Safety and Hazard Investigation Board	27	62.2%	29.5%	8.3%	0
2006 Chemical Safety and Hazard Investigation Board	28	68.4%	10.5%	21.1%	1

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 Chemical Safety and Hazard Investigation Board	33	78.9%	8.5%	12.7%	0
2010 Chemical Safety and Hazard Investigation Board	22	87.4%	7.9%	4.7%	0
2008 Chemical Safety and Hazard Investigation Board	27	86.1%	10.1%	3.7%	0
2006 Chemical Safety and Hazard Investigation Board	29	81.3%	10.3%	8.4%	0

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 Chemical Safety and Hazard Investigation Board	33	91.5%	5.5%	3.0%	0
2010 Chemical Safety and Hazard Investigation Board	22	96.2%	3.8%	0.0%	0
2008 Chemical Safety and Hazard Investigation Board	26	92.9%	7.1%	0.0%	1
2006 Chemical Safety and Hazard Investigation Board	29	75.4%	16.7%	7.8%	0

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 Chemical Safety and Hazard Investigation Board	33	81.8%	9.1%	9.1%	0
2010 Chemical Safety and Hazard Investigation Board	22	69.7%	7.7%	22.6%	0
2008 Chemical Safety and Hazard Investigation Board	27	84.2%	3.7%	12.0%	0
2006 Chemical Safety and Hazard Investigation Board	29	86.5%	10.3%	3.2%	0

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 Chemical Safety and Hazard Investigation Board	33	61.2%	23.8%	15.0%	0
2010 Chemical Safety and Hazard Investigation Board	22	58.7%	23.6%	17.7%	0
2008 Chemical Safety and Hazard Investigation Board	26	81.9%	14.2%	3.9%	1
2006 Chemical Safety and Hazard Investigation Board	27	69.9%	8.8%	21.3%	2

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 Chemical Safety and Hazard Investigation Board	33	66.5%	13.2%	20.2%	0
2010 Chemical Safety and Hazard Investigation Board	22	63.9%	27.5%	8.6%	0
2008 Chemical Safety and Hazard Investigation Board	27	89.8%	10.2%	0.0%	0
2006 Chemical Safety and Hazard Investigation Board	29	81.7%	11.0%	7.3%	0

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 Chemical Safety and Hazard Investigation Board	31	36.8%	20.0%	43.3%	2
2010 Chemical Safety and Hazard Investigation Board	22	54.0%	27.4%	18.7%	0
2008 Chemical Safety and Hazard Investigation Board	25	63.2%	29.2%	7.7%	2
2006 Chemical Safety and Hazard Investigation Board	27	61.1%	15.0%	23.9%	2

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 Chemical Safety and Hazard Investigation Board	30	27.5%	17.7%	54.7%	3
2010 Chemical Safety and Hazard Investigation Board	22	39.9%	21.4%	38.7%	0
2008 Chemical Safety and Hazard Investigation Board	27	70.6%	10.1%	19.3%	0
2006 Chemical Safety and Hazard Investigation Board	28	45.3%	16.7%	38.0%	1

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 Chemical Safety and Hazard Investigation Board	32	61.0%	12.7%	26.3%	1
2010 Chemical Safety and Hazard Investigation Board	22	59.3%	27.1%	13.5%	0
2008 Chemical Safety and Hazard Investigation Board	26	81.5%	10.7%	7.8%	1
2006 Chemical Safety and Hazard Investigation Board					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 Chemical Safety and Hazard Investigation Board	31	56.5%	11.4%	32.1%
2010 Chemical Safety and Hazard Investigation Board	22	48.3%	4.9%	46.8%
2008 Chemical Safety and Hazard Investigation Board	27	82.1%	7.1%	10.8%
2006 Chemical Safety and Hazard Investigation Board	29	75.7%	11.6%	12.8%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 Chemical Safety and Hazard Investigation Board	32	60.4%	9.4%	30.2%	1
2010 Chemical Safety and Hazard Investigation Board	22	65.3%	12.4%	22.4%	0
2008 Chemical Safety and Hazard Investigation Board	27	44.3%	18.2%	37.5%	0
2006 Chemical Safety and Hazard Investigation Board	27	53.5%	38.1%	8.5%	2

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 Chemical Safety and Hazard Investigation Board	33	54.1%	28.2%	17.7%	0
2010 Chemical Safety and Hazard Investigation Board	21	66.3%	14.0%	19.7%	1
2008 Chemical Safety and Hazard Investigation Board	27	51.7%	27.2%	21.1%	0
2006 Chemical Safety and Hazard Investigation Board	23	49.3%	32.6%	18.1%	6

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 Chemical Safety and Hazard Investigation Board	28	41.2%	37.5%	21.3%	5
2010 Chemical Safety and Hazard Investigation Board	21	52.5%	23.2%	24.3%	1
2008 Chemical Safety and Hazard Investigation Board	26	42.0%	27.3%	30.7%	1
2006 Chemical Safety and Hazard Investigation Board	26	44.9%	34.4%	20.6%	3

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 Chemical Safety and Hazard Investigation Board	28	41.2%	17.2%	41.6%	5
2010 Chemical Safety and Hazard Investigation Board	21	48.5%	28.1%	23.4%	1
2008 Chemical Safety and Hazard Investigation Board	26	49.9%	19.1%	31.0%	1
2006 Chemical Safety and Hazard Investigation Board	28	47.6%	18.3%	34.0%	1

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 Chemical Safety and Hazard Investigation Board	29	54.7%	27.1%	18.1%	4
2010 Chemical Safety and Hazard Investigation Board	22	51.0%	26.0%	22.9%	0
2008 Chemical Safety and Hazard Investigation Board	27	71.3%	10.5%	18.1%	0
2006 Chemical Safety and Hazard Investigation Board	27	61.3%	11.1%	27.6%	2

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 Chemical Safety and Hazard Investigation Board	33	75.8%	6.6%	17.6%	0
2010 Chemical Safety and Hazard Investigation Board	22	78.2%	4.4%	17.4%	0
2008 Chemical Safety and Hazard Investigation Board	27	78.9%	10.1%	11.0%	0
2006 Chemical Safety and Hazard Investigation Board	29	74.3%	14.4%	11.3%	0

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 Chemical Safety and Hazard Investigation Board	33	74.7%	11.8%	13.5%	0
2010 Chemical Safety and Hazard Investigation Board	22	72.5%	22.2%	5.2%	0
2008 Chemical Safety and Hazard Investigation Board	27	55.7%	26.5%	17.8%	0
2006 Chemical Safety and Hazard Investigation Board	28	78.9%	16.7%	4.4%	1

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 Chemical Safety and Hazard Investigation Board	33	91.2%	5.9%	2.9%
2010 Chemical Safety and Hazard Investigation Board	22	83.0%	17.0%	0.0%
2008 Chemical Safety and Hazard Investigation Board	27	85.3%	14.7%	0.0%
2006 Chemical Safety and Hazard Investigation Board	29	81.4%	14.4%	4.2%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 Chemical Safety and Hazard Investigation Board	33	51.0%	9.6%	39.4%	0
2010 Chemical Safety and Hazard Investigation Board	22	59.9%	12.9%	27.3%	0
2008 Chemical Safety and Hazard Investigation Board	26	65.5%	15.9%	18.6%	1
2006 Chemical Safety and Hazard Investigation Board	29	71.7%	16.8%	11.5%	0

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 Chemical Safety and Hazard Investigation Board	33	21.9%	16.9%	61.2%	0
2010 Chemical Safety and Hazard Investigation Board	22	47.3%	24.7%	28.0%	0
2008 Chemical Safety and Hazard Investigation Board	27	63.5%	26.0%	10.6%	0
2006 Chemical Safety and Hazard Investigation Board	29	47.4%	24.7%	27.8%	0

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 Chemical Safety and Hazard Investigation Board	33	31.9%	24.7%	43.4%	0
2010 Chemical Safety and Hazard Investigation Board	22	46.2%	25.7%	28.2%	0
2008 Chemical Safety and Hazard Investigation Board					
2006 Chemical Safety and Hazard Investigation Board					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 Chemical Safety and Hazard Investigation Board	32	26.6%	24.4%	48.9%	1
2010 Chemical Safety and Hazard Investigation Board	22	54.1%	13.3%	32.6%	0
2008 Chemical Safety and Hazard Investigation Board	26	57.7%	14.6%	27.7%	1
2006 Chemical Safety and Hazard Investigation Board	29	47.4%	20.9%	31.7%	0

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 Chemical Safety and Hazard Investigation Board	30	21.5%	26.9%	51.5%	3
2010 Chemical Safety and Hazard Investigation Board	20	55.2%	14.4%	30.3%	1
2008 Chemical Safety and Hazard Investigation Board	27	52.1%	22.7%	25.2%	0
2006 Chemical Safety and Hazard Investigation Board	23	36.0%	27.1%	36.9%	6

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 Chemical Safety and Hazard Investigation Board	28	38.1%	28.6%	33.2%	5
2010 Chemical Safety and Hazard Investigation Board	22	48.1%	23.3%	28.6%	0
2008 Chemical Safety and Hazard Investigation Board	24	63.6%	20.9%	15.5%	3
2006 Chemical Safety and Hazard Investigation Board	28	69.0%	14.3%	16.7%	1

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 Chemical Safety and Hazard Investigation Board	33	66.8%	17.6%	15.6%	0
2010 Chemical Safety and Hazard Investigation Board	22	77.6%	4.9%	17.4%	0
2008 Chemical Safety and Hazard Investigation Board	27	95.5%	4.5%	0.0%	0
2006 Chemical Safety and Hazard Investigation Board	29	93.4%	2.4%	4.2%	0

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 Chemical Safety and Hazard Investigation Board	31	43.1%	26.8%	30.1%	2
2010 Chemical Safety and Hazard Investigation Board	20	42.1%	38.6%	19.3%	2
2008 Chemical Safety and Hazard Investigation Board	26	72.2%	16.5%	11.3%	1
2006 Chemical Safety and Hazard Investigation Board	28	39.9%	26.9%	33.2%	1

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 Chemical Safety and Hazard Investigation Board	31	27.6%	14.2%	58.2%	1
2010 Chemical Safety and Hazard Investigation Board	22	53.1%	23.5%	23.5%	0
2008 Chemical Safety and Hazard Investigation Board	27	55.0%	26.3%	18.7%	0
2006 Chemical Safety and Hazard Investigation Board	28	59.1%	15.3%	25.6%	1

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 Chemical Safety and Hazard Investigation Board	31	42.3%	19.4%	38.2%	2
2010 Chemical Safety and Hazard Investigation Board	21	61.8%	33.5%	4.7%	1
2008 Chemical Safety and Hazard Investigation Board	25	78.1%	18.3%	3.6%	2
2006 Chemical Safety and Hazard Investigation Board	26	79.7%	7.6%	12.7%	3

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 Chemical Safety and Hazard Investigation Board	32	40.9%	25.5%	33.6%	0
2010 Chemical Safety and Hazard Investigation Board	22	73.8%	13.2%	13.0%	0
2008 Chemical Safety and Hazard Investigation Board					
2006 Chemical Safety and Hazard Investigation Board					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 Chemical Safety and Hazard Investigation Board	33	34.6%	24.3%	41.2%
2010 Chemical Safety and Hazard Investigation Board	22	54.8%	17.8%	27.3%
2008 Chemical Safety and Hazard Investigation Board	27	49.0%	29.3%	21.7%
2006 Chemical Safety and Hazard Investigation Board	29	58.1%	14.7%	27.2%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 Chemical Safety and Hazard Investigation Board	30	27.0%	27.5%	45.4%	3
2010 Chemical Safety and Hazard Investigation Board	21	49.2%	22.1%	28.7%	1
2008 Chemical Safety and Hazard Investigation Board					
2006 Chemical Safety and Hazard Investigation Board					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 Chemical Safety and Hazard Investigation Board	33	72.8%	15.2%	12.0%	0
2010 Chemical Safety and Hazard Investigation Board	22	87.5%	8.0%	4.4%	0
2008 Chemical Safety and Hazard Investigation Board	27	78.6%	10.9%	10.5%	0
2006 Chemical Safety and Hazard Investigation Board	29	68.1%	24.1%	7.8%	0

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 Chemical Safety and Hazard Investigation Board	33	56.5%	9.6%	33.9%	0
2010 Chemical Safety and Hazard Investigation Board	22	73.1%	3.8%	23.1%	0
2008 Chemical Safety and Hazard Investigation Board					
2006 Chemical Safety and Hazard Investigation Board					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 Chemical Safety and Hazard Investigation Board	33	52.7%	15.8%	31.6%	0
2010 Chemical Safety and Hazard Investigation Board	22	59.0%	23.1%	18.0%	0
2008 Chemical Safety and Hazard Investigation Board	25	73.1%	15.5%	11.4%	2
2006 Chemical Safety and Hazard Investigation Board	28	63.7%	4.1%	32.2%	1

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 Chemical Safety and Hazard Investigation Board	30	60.7%	16.9%	22.4%	3
2010 Chemical Safety and Hazard Investigation Board	21	71.5%	13.8%	14.8%	1
2008 Chemical Safety and Hazard Investigation Board					
2006 Chemical Safety and Hazard Investigation Board					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 Chemical Safety and Hazard Investigation Board	33	52.4%	8.5%	39.1%	0
2010 Chemical Safety and Hazard Investigation Board	21	60.2%	21.0%	18.9%	0
2008 Chemical Safety and Hazard Investigation Board					
2006 Chemical Safety and Hazard Investigation Board					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994
2011 Chemical Safety and Hazard Investigation Board	33	56.6%	12.1%	31.3%	0
2010 Chemical Safety and Hazard Investigation Board	22	62.8%	14.8%	22.4%	0
2008 Chemical Safety and Hazard Investigation Board	27	79.1%	6.8%	14.1%	0
2006 Chemical Safety and Hazard Investigation Board	29	70.7%	3.2%	26.2%	0

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 Chemical Safety and Hazard Investigation Board	33	69.5%	6.2%	24.3%
2010 Chemical Safety and Hazard Investigation Board	22	67.0%	9.9%	23.1%
2008 Chemical Safety and Hazard Investigation Board				
2006 Chemical Safety and Hazard Investigation Board				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 Chemical Safety and Hazard Investigation Board	33	75.8%	3.7%	20.5%
2010 Chemical Safety and Hazard Investigation Board	22	77.6%	4.4%	18.0%
2008 Chemical Safety and Hazard Investigation Board				
2006 Chemical Safety and Hazard Investigation Board				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 Chemical Safety and Hazard Investigation Board	33	77.4%	0.0%	22.6%
2010 Chemical Safety and Hazard Investigation Board	22	80.2%	14.6%	5.2%
2008 Chemical Safety and Hazard Investigation Board				
2006 Chemical Safety and Hazard Investigation Board				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 Chemical Safety and Hazard Investigation Board	33	55.4%	13.8%	30.8%
2010 Chemical Safety and Hazard Investigation Board	22	64.1%	22.4%	13.6%
2008 Chemical Safety and Hazard Investigation Board	27	71.3%	14.4%	14.3%
2006 Chemical Safety and Hazard Investigation Board	29	65.7%	9.4%	24.9%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 Chemical Safety and Hazard Investigation Board	33	56.3%	16.5%	27.1%
2010 Chemical Safety and Hazard Investigation Board	22	64.2%	22.3%	13.6%
2008 Chemical Safety and Hazard Investigation Board	27	66.9%	29.4%	3.7%
2006 Chemical Safety and Hazard Investigation Board	29	68.8%	13.7%	17.5%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 Chemical Safety and Hazard Investigation Board	33	11.1%	24.3%	64.7%	0
2010 Chemical Safety and Hazard Investigation Board	22	21.7%	36.1%	42.2%	0
2008 Chemical Safety and Hazard Investigation Board	27	33.3%	22.0%	44.7%	0
2006 Chemical Safety and Hazard Investigation Board	29	48.8%	18.8%	32.4%	0

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 Chemical Safety and Hazard Investigation Board	32	13.6%	27.3%	59.2%	0
2010 Chemical Safety and Hazard Investigation Board	22	43.4%	13.7%	42.9%	0
2008 Chemical Safety and Hazard Investigation Board	27	52.4%	32.4%	15.2%	0
2006 Chemical Safety and Hazard Investigation Board	29	58.2%	12.4%	29.3%	0

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 Chemical Safety and Hazard Investigation Board	32	40.2%	12.3%	47.6%	1
2010 Chemical Safety and Hazard Investigation Board	22	25.6%	30.7%	43.7%	0
2008 Chemical Safety and Hazard Investigation Board	26	62.0%	14.5%	23.5%	1
2006 Chemical Safety and Hazard Investigation Board	29	62.2%	17.5%	20.2%	0

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 Chemical Safety and Hazard Investigation Board	33	33.5%	8.8%	57.7%	0
2010 Chemical Safety and Hazard Investigation Board	22	17.8%	39.3%	42.9%	0
2008 Chemical Safety and Hazard Investigation Board	27	50.7%	19.4%	29.9%	0
2006 Chemical Safety and Hazard Investigation Board	29	61.2%	10.5%	28.4%	0

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

		N	Positive	Neutral	Negative	DNK
2011 Gover	rnmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 Ch	emical Safety and Hazard Investigation Board	33	26.2%	18.8%	55.0%	0
2010 Ch	emical Safety and Hazard Investigation Board	22	30.7%	36.4%	32.8%	0
2008 Ch	emical Safety and Hazard Investigation Board	26	57.4%	22.8%	19.9%	1
2006 Ch	emical Safety and Hazard Investigation Board	26	56.5%	27.3%	16.2%	3

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 Chemical Safety and Hazard Investigation Board	33	19.4%	8.1%	72.5%	0
2010 Chemical Safety and Hazard Investigation Board	22	12.9%	13.8%	73.3%	0
2008 Chemical Safety and Hazard Investigation Board	27	48.5%	21.4%	30.1%	0
2006 Chemical Safety and Hazard Investigation Board	29	46.4%	17.7%	35.9%	0

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 Chemical Safety and Hazard Investigation Board	32	29.1%	14.1%	56.8%	0
2010 Chemical Safety and Hazard Investigation Board	22	27.2%	8.7%	64.1%	0
2008 Chemical Safety and Hazard Investigation Board					
2006 Chemical Safety and Hazard Investigation Board					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	•				
	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 Chemical Safety and Hazard Investigation Board	33	21.8%	35.1%	43.1%	0
2010 Chemical Safety and Hazard Investigation Board	20	39.3%	35.4%	25.3%	1
2008 Chemical Safety and Hazard Investigation Board					
2006 Chemical Safety and Hazard Investigation Board					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 Chemical Safety and Hazard Investigation Board	33	19.2%	20.8%	60.1%	0
2010 Chemical Safety and Hazard Investigation Board	22	45.0%	17.6%	37.4%	0
2008 Chemical Safety and Hazard Investigation Board	27	44.5%	30.4%	25.0%	0
2006 Chemical Safety and Hazard Investigation Board	29	62.3%	9.9%	27.8%	0

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 Chemical Safety and Hazard Investigation Board	31	29.6%	49.4%	21.0%	2
2010 Chemical Safety and Hazard Investigation Board	19	40.4%	25.3%	34.4%	3
2008 Chemical Safety and Hazard Investigation Board					
2006 Chemical Safety and Hazard Investigation Board					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 Chemical Safety and Hazard Investigation Board	33	38.4%	12.5%	49.1%
2010 Chemical Safety and Hazard Investigation Board	22	50.0%	22.2%	27.8%
2008 Chemical Safety and Hazard Investigation Board	27	59.7%	18.1%	22.2%
2006 Chemical Safety and Hazard Investigation Board	29	53.6%	23.1%	23.3%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 Chemical Safety and Hazard Investigation Board	33	19.3%	14.2%	66.5%
2010 Chemical Safety and Hazard Investigation Board	22	34.9%	0.0%	65.1%
2008 Chemical Safety and Hazard Investigation Board	27	51.6%	14.9%	33.5%
2006 Chemical Safety and Hazard Investigation Board	29	46.4%	22.5%	31.1%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 Chemical Safety and Hazard Investigation Board	33	36.2%	24.1%	39.7%
2010 Chemical Safety and Hazard Investigation Board	22	53.6%	14.5%	31.9%
2008 Chemical Safety and Hazard Investigation Board	27	63.3%	15.5%	21.2%
2006 Chemical Safety and Hazard Investigation Board	29	50.5%	19.4%	30.1%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 Chemical Safety and Hazard Investigation Board	33	11.2%	15.6%	73.1%
2010 Chemical Safety and Hazard Investigation Board	22	40.3%	13.0%	46.7%
2008 Chemical Safety and Hazard Investigation Board	27	49.1%	17.6%	33.3%
2006 Chemical Safety and Hazard Investigation Board	29	47.8%	25.0%	27.2%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 Chemical Safety and Hazard Investigation Board	32	23.5%	36.8%	39.6%
2010 Chemical Safety and Hazard Investigation Board	22	56.1%	17.1%	26.8%
2008 Chemical Safety and Hazard Investigation Board	27	48.0%	29.4%	22.6%
2006 Chemical Safety and Hazard Investigation Board	29	36.0%	24.8%	39.2%

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 Chemical Safety and Hazard Investigation Board	33	34.9%	16.0%	49.1%
2010 Chemical Safety and Hazard Investigation Board	22	58.5%	18.3%	23.2%
2008 Chemical Safety and Hazard Investigation Board	27	73.9%	14.9%	11.2%
2006 Chemical Safety and Hazard Investigation Board	29	42.5%	24.5%	33.0%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 Chemical Safety and Hazard Investigation Board	33	43.4%	19.1%	37.6%
2010 Chemical Safety and Hazard Investigation Board	22	69.4%	12.4%	18.2%
2008 Chemical Safety and Hazard Investigation Board	27	71.9%	13.9%	14.1%
2006 Chemical Safety and Hazard Investigation Board	29	58.1%	11.0%	30.9%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 Chemical Safety and Hazard Investigation Board	33	56.0%	19.0%	25.0%
2010 Chemical Safety and Hazard Investigation Board	22	69.5%	7.7%	22.8%
2008 Chemical Safety and Hazard Investigation Board	27	52.2%	28.6%	19.2%
2006 Chemical Safety and Hazard Investigation Board	29	47.7%	37.3%	14.9%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 Chemical Safety and Hazard Investigation Board	33	36.0%	9.2%	54.8%
2010 Chemical Safety and Hazard Investigation Board	22	55.1%	16.8%	28.2%
2008 Chemical Safety and Hazard Investigation Board	27	63.9%	14.1%	22.0%
2006 Chemical Safety and Hazard Investigation Board	29	54.5%	14.7%	30.9%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 Chemical Safety and Hazard Investigation Board	33	100.0%	0.0%	0.0%
2010 Chemical Safety and Hazard Investigation Board				
2008 Chemical Safety and Hazard Investigation Board				
2006 Chemical Safety and Hazard Investigation Board				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework			
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%
2011 Chemical Safety and Hazard Investigation Board	33	0.0%	13.8%	37.2%	39.1%
2010 Chemical Safety and Hazard Investigation Board					
2008 Chemical Safety and Hazard Investigation Board					
2006 Chemical Safety and Hazard Investigation Board					
					(continued)

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework					
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework		
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%		
2011 Chemical Safety and Hazard Investigation Board	33	0.0%	0.0%	0.0%	9.9%		
2010 Chemical Safety and Hazard Investigation Board							
2008 Chemical Safety and Hazard Investigation Board							
2006 Chemical Safety and Hazard Investigation Board							

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 Chemical Safety and Hazard Investigation Board	33	13.9%	37.9%	48.2%
2010 Chemical Safety and Hazard Investigation Board				
2008 Chemical Safety and Hazard Investigation Board				
2006 Chemical Safety and Hazard Investigation Board				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 Chemical Safety and Hazard Investigation Board	33	34.7%	22.8%	42.5%
2010 Chemical Safety and Hazard Investigation Board				
2008 Chemical Safety and Hazard Investigation Board				
2006 Chemical Safety and Hazard Investigation Board				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 Chemical Safety and Hazard Investigation Board	33	6.5%	80.2%	13.3%
2010 Chemical Safety and Hazard Investigation Board				
2008 Chemical Safety and Hazard Investigation Board				
2006 Chemical Safety and Hazard Investigation Board				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 Chemical Safety and Hazard Investigation Board	33	3.7%	52.5%	43.8%
2010 Chemical Safety and Hazard Investigation Board				
2008 Chemical Safety and Hazard Investigation Board				
2006 Chemical Safety and Hazard Investigation Board				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 Chemical Safety and Hazard Investigation Board	33	0.0%	62.4%	37.6%
2010 Chemical Safety and Hazard Investigation Board				
2008 Chemical Safety and Hazard Investigation Board				
2006 Chemical Safety and Hazard Investigation Board				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 Chemical Safety and Hazard Investigation Board	32	59.5%	17.0%	23.5%	1
2010 Chemical Safety and Hazard Investigation Board	22	59.6%	23.4%	16.9%	0
2008 Chemical Safety and Hazard Investigation Board	25	50.5%	32.0%	17.4%	2
2006 Chemical Safety and Hazard Investigation Board	25	45.4%	12.8%	41.8%	4

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

		Donitive	Mautual	Monetine	NID I
	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 Chemical Safety and Hazard Investigation Board	15	36.9%	18.2%	44.9%	17
2010 Chemical Safety and Hazard Investigation Board	13	22.3%	23.5%	54.2%	9
2008 Chemical Safety and Hazard Investigation Board	23	38.7%	21.6%	39.7%	4
2006 Chemical Safety and Hazard Investigation Board	25	27.6%	22.1%	50.3%	4

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 Chemical Safety and Hazard Investigation Board	19	39.5%	32.4%	28.1%	14
2010 Chemical Safety and Hazard Investigation Board	14	27.5%	29.6%	42.9%	8
2008 Chemical Safety and Hazard Investigation Board					
2006 Chemical Safety and Hazard Investigation Board					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 Chemical Safety and Hazard Investigation Board	18	34.1%	60.4%	5.6%	15
2010 Chemical Safety and Hazard Investigation Board	14	41.5%	43.2%	15.3%	8
2008 Chemical Safety and Hazard Investigation Board					
2006 Chemical Safety and Hazard Investigation Board					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 Chemical Safety and Hazard Investigation Board	12	19.3%	45.5%	35.2%	21
2010 Chemical Safety and Hazard Investigation Board	9	9.7%	45.3%	45.0%	13
2008 Chemical Safety and Hazard Investigation Board					
2006 Chemical Safety and Hazard Investigation Board					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 Chemical Safety and Hazard Investigation Board	9	0.0%	74.9%	25.1%	24
2010 Chemical Safety and Hazard Investigation Board	8	10.9%	65.2%	23.9%	14
2008 Chemical Safety and Hazard Investigation Board					
2006 Chemical Safety and Hazard Investigation Board					

Commission on Civil Rights 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 Commission on Civil Rights	23
2010 Commission on Civil Rights	21
2008 Commission on Civil Rights	24
2006 Commission on Civil Rights	20

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 Commission on Civil Rights	23	32.0%	28.3%	39.7%
2010 Commission on Civil Rights	21	18.6%	30.8%	50.5%
2008 Commission on Civil Rights	24	38.2%	24.3%	37.6%
2006 Commission on Civil Rights	20	15.0%	32.8%	52.2%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 Commission on Civil Rights	23	56.4%	23.7%	19.9%
2010 Commission on Civil Rights	21	49.7%	13.2%	37.1%
2008 Commission on Civil Rights	24	45.5%	21.0%	33.5%
2006 Commission on Civil Rights	20	39.6%	25.6%	34.8%

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 Commission on Civil Rights	23	45.5%	33.1%	21.4%
2010 Commission on Civil Rights	21	33.4%	25.1%	41.4%
2008 Commission on Civil Rights	24	50.2%	3.8%	46.0%
2006 Commission on Civil Rights	20	34.4%	40.1%	25.4%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 Commission on Civil Rights	23	52.2%	27.8%	20.0%
2010 Commission on Civil Rights	21	63.4%	13.7%	22.9%
2008 Commission on Civil Rights	24	54.1%	8.1%	37.8%
2006 Commission on Civil Rights	20	44.9%	38.8%	16.2%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 Commission on Civil Rights	23	84.7%	11.8%	3.5%
2010 Commission on Civil Rights	21	86.8%	9.3%	3.9%
2008 Commission on Civil Rights	24	83.5%	16.5%	0.0%
2006 Commission on Civil Rights	20	73.0%	21.8%	5.1%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 Commission on Civil Rights	23	68.5%	11.5%	19.9%
2010 Commission on Civil Rights	21	67.3%	13.4%	19.2%
2008 Commission on Civil Rights				
2006 Commission on Civil Rights				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 Commission on Civil Rights	22	100.0%	0.0%	0.0%
2010 Commission on Civil Rights	20	100.0%	0.0%	0.0%
2008 Commission on Civil Rights				
2006 Commission on Civil Rights				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,389	91.8%	6.9%	1.3%
2011 Commission on Civil Rights	23	100.0%	0.0%	0.0%
2010 Commission on Civil Rights	21	95.1%	0.0%	4.9%
2008 Commission on Civil Rights				
2006 Commission on Civil Rights				

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 Commission on Civil Rights	23	4.3%	28.7%	67.0%	0
2010 Commission on Civil Rights	21	21.3%	4.9%	73.8%	0
2008 Commission on Civil Rights	24	21.0%	20.7%	58.3%	0
2006 Commission on Civil Rights	17	11.7%	32.3%	56.0%	3

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 Commission on Civil Rights	23	40.6%	11.3%	48.0%	0
2010 Commission on Civil Rights	21	45.1%	3.8%	51.1%	0
2008 Commission on Civil Rights	24	36.9%	4.6%	58.5%	0
2006 Commission on Civil Rights	18	22.9%	34.8%	42.4%	2

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 Commission on Civil Rights	23	49.6%	7.3%	43.1%	0
2010 Commission on Civil Rights	21	43.2%	4.4%	52.3%	0
2008 Commission on Civil Rights	24	54.0%	8.3%	37.7%	0
2006 Commission on Civil Rights	20	44.2%	29.9%	25.9%	0

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 Commission on Civil Rights	23	76.7%	16.5%	6.8%	0
2010 Commission on Civil Rights	21	56.7%	18.4%	24.9%	0
2008 Commission on Civil Rights	24	79.4%	12.6%	8.0%	0
2006 Commission on Civil Rights	19	67.4%	15.9%	16.7%	1

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 Commission on Civil Rights	20	77.8%	22.2%	0.0%	0
2010 Commission on Civil Rights	21	81.9%	0.0%	18.1%	0
2008 Commission on Civil Rights	24	83.8%	12.2%	4.0%	0
2006 Commission on Civil Rights	20	62.3%	32.6%	5.1%	0

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 Commission on Civil Rights	23	75.8%	20.1%	4.0%	0
2010 Commission on Civil Rights	21	85.8%	4.9%	9.3%	0
2008 Commission on Civil Rights	24	75.5%	3.9%	20.6%	0
2006 Commission on Civil Rights	20	59.2%	13.3%	27.5%	0

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 Commission on Civil Rights	23	57.7%	31.5%	10.9%	0
2010 Commission on Civil Rights	21	53.0%	14.8%	32.2%	0
2008 Commission on Civil Rights	22	54.4%	31.9%	13.8%	2
2006 Commission on Civil Rights	20	45.5%	30.1%	24.4%	0

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 Commission on Civil Rights	23	76.9%	19.8%	3.3%	0
2010 Commission on Civil Rights	21	76.4%	14.2%	9.4%	0
2008 Commission on Civil Rights	23	78.9%	16.9%	4.2%	1
2006 Commission on Civil Rights	20	74.0%	26.0%	0.0%	0

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 Commission on Civil Rights	21	34.9%	31.8%	33.3%	1
2010 Commission on Civil Rights	21	37.0%	19.5%	43.5%	0
2008 Commission on Civil Rights	18	28.4%	49.4%	22.2%	6
2006 Commission on Civil Rights	17	17.7%	58.7%	23.5%	3

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 Commission on Civil Rights	22	4.2%	43.4%	52.4%	1
2010 Commission on Civil Rights	18	5.9%	5.9%	88.3%	2
2008 Commission on Civil Rights	24	26.5%	23.6%	49.9%	0
2006 Commission on Civil Rights	20	19.7%	14.8%	65.5%	0

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 Commission on Civil Rights	23	69.8%	7.3%	22.9%	0
2010 Commission on Civil Rights	21	54.6%	10.6%	34.8%	0
2008 Commission on Civil Rights	22	48.5%	24.1%	27.4%	2
2006 Commission on Civil Rights					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 Commission on Civil Rights	23	41.7%	23.4%	34.8%
2010 Commission on Civil Rights	19	28.0%	20.9%	51.2%
2008 Commission on Civil Rights	24	62.9%	12.6%	24.5%
2006 Commission on Civil Rights	20	58.3%	20.7%	21.0%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 Commission on Civil Rights	22	35.6%	22.6%	41.9%	1
2010 Commission on Civil Rights	18	36.5%	12.3%	51.3%	2
2008 Commission on Civil Rights	23	36.1%	13.0%	50.9%	1
2006 Commission on Civil Rights	20	40.0%	40.9%	19.1%	0

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 Commission on Civil Rights	21	28.9%	28.1%	43.0%	1
2010 Commission on Civil Rights	19	21.6%	33.2%	45.2%	1
2008 Commission on Civil Rights	24	29.9%	12.5%	57.6%	0
2006 Commission on Civil Rights	18	14.3%	47.2%	38.6%	2

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 Commission on Civil Rights	20	19.3%	35.6%	45.1%	1
2010 Commission on Civil Rights	18	19.4%	31.1%	49.5%	2
2008 Commission on Civil Rights	23	26.2%	44.1%	29.7%	1
2006 Commission on Civil Rights	15	24.1%	49.1%	26.9%	5

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 Commission on Civil Rights	22	27.8%	39.4%	32.8%	1
2010 Commission on Civil Rights	20	18.7%	22.9%	58.4%	0
2008 Commission on Civil Rights	24	20.4%	26.0%	53.6%	0
2006 Commission on Civil Rights	17	12.2%	43.4%	44.4%	3

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 Commission on Civil Rights	22	27.8%	13.8%	58.4%	1
2010 Commission on Civil Rights	20	31.2%	13.5%	55.2%	0
2008 Commission on Civil Rights	24	42.6%	12.5%	44.8%	0
2006 Commission on Civil Rights	19	16.1%	32.6%	51.2%	1

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 Commission on Civil Rights	22	52.0%	25.9%	22.1%	1
2010 Commission on Civil Rights	20	26.7%	38.4%	34.9%	0
2008 Commission on Civil Rights	24	55.1%	20.2%	24.6%	0
2006 Commission on Civil Rights	20	44.2%	42.0%	13.8%	0

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 Commission on Civil Rights	23	42.1%	28.1%	29.9%	0
2010 Commission on Civil Rights	19	14.2%	39.5%	46.3%	0
2008 Commission on Civil Rights	24	41.2%	21.2%	37.6%	0
2006 Commission on Civil Rights	20	29.4%	51.7%	18.9%	0

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 Commission on Civil Rights	23	85.7%	11.0%	3.3%
2010 Commission on Civil Rights	20	65.7%	28.3%	6.0%
2008 Commission on Civil Rights	24	63.2%	32.7%	4.0%
2006 Commission on Civil Rights	20	59.5%	35.3%	5.1%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 Commission on Civil Rights	22	34.0%	43.7%	22.3%	1
2010 Commission on Civil Rights	20	27.1%	20.0%	52.9%	1
2008 Commission on Civil Rights	24	37.6%	19.9%	42.5%	0
2006 Commission on Civil Rights	19	54.5%	25.3%	20.2%	1

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 Commission on Civil Rights	23	21.1%	31.7%	47.2%	0
2010 Commission on Civil Rights	20	19.2%	28.7%	52.0%	0
2008 Commission on Civil Rights	24	25.1%	32.8%	42.1%	0
2006 Commission on Civil Rights	20	28.0%	36.0%	36.1%	0

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 Commission on Civil Rights	22	25.4%	24.5%	50.1%	1
2010 Commission on Civil Rights	20	20.4%	9.3%	70.3%	1
2008 Commission on Civil Rights					
2006 Commission on Civil Rights					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 Commission on Civil Rights	23	19.9%	20.5%	59.6%	0
2010 Commission on Civil Rights	20	15.7%	10.8%	73.6%	1
2008 Commission on Civil Rights	24	29.1%	40.9%	30.0%	0
2006 Commission on Civil Rights	19	11.1%	27.5%	61.4%	1

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 Commission on Civil Rights	22	17.7%	31.4%	50.8%	1
2010 Commission on Civil Rights	20	11.2%	13.2%	75.6%	1
2008 Commission on Civil Rights	24	29.7%	21.8%	48.6%	0
2006 Commission on Civil Rights	18	22.0%	29.3%	48.7%	2

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 Commission on Civil Rights	20	47.6%	34.5%	17.9%	3
2010 Commission on Civil Rights	18	34.9%	17.1%	48.0%	3
2008 Commission on Civil Rights	24	33.7%	28.2%	38.1%	0
2006 Commission on Civil Rights	19	35.2%	42.1%	22.7%	1

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 Commission on Civil Rights	22	77.5%	22.5%	0.0%	1
2010 Commission on Civil Rights	20	71.2%	23.7%	5.1%	0
2008 Commission on Civil Rights	23	59.9%	30.3%	9.8%	1
2006 Commission on Civil Rights	20	52.1%	36.8%	11.1%	0

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 Commission on Civil Rights	22	68.9%	17.2%	13.9%	1
2010 Commission on Civil Rights	20	57.6%	33.8%	8.6%	1
2008 Commission on Civil Rights	23	57.1%	34.9%	8.0%	1
2006 Commission on Civil Rights	20	47.8%	41.7%	10.6%	0

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
				, i	
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 Commission on Civil Rights	21	12.4%	40.8%	46.8%	2
2010 Commission on Civil Rights	18	17.4%	33.8%	48.8%	3
2008 Commission on Civil Rights	24	41.9%	25.1%	33.0%	0
2006 Commission on Civil Rights	18	14.6%	56.4%	29.0%	2

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 Commission on Civil Rights	17	61.9%	22.9%	15.2%	6
2010 Commission on Civil Rights	19	54.6%	20.5%	24.9%	2
2008 Commission on Civil Rights	21	67.8%	18.0%	14.2%	3
2006 Commission on Civil Rights	16	60.4%	39.6%	0.0%	4

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 Commission on Civil Rights	22	38.5%	26.4%	35.0%	1
2010 Commission on Civil Rights	18	32.4%	29.2%	38.4%	2
2008 Commission on Civil Rights					
2006 Commission on Civil Rights					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 Commission on Civil Rights	23	25.3%	41.7%	32.9%
2010 Commission on Civil Rights	21	19.7%	24.3%	55.9%
2008 Commission on Civil Rights	24	21.6%	16.6%	61.8%
2006 Commission on Civil Rights	20	21.3%	34.5%	44.3%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 Commission on Civil Rights	19	24.8%	24.0%	51.1%	4
2010 Commission on Civil Rights	17	35.8%	7.2%	57.0%	4
2008 Commission on Civil Rights					
2006 Commission on Civil Rights					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 Commission on Civil Rights	23	69.9%	22.9%	7.1%	0
2010 Commission on Civil Rights	20	68.5%	20.4%	11.1%	0
2008 Commission on Civil Rights	24	71.9%	16.3%	11.8%	0
2006 Commission on Civil Rights	19	65.0%	22.1%	12.9%	1

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 Commission on Civil Rights	23	45.5%	31.5%	22.9%	0
2010 Commission on Civil Rights	20	54.7%	9.2%	36.1%	0
2008 Commission on Civil Rights					
2006 Commission on Civil Rights					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 Commission on Civil Rights	21	40.4%	34.5%	25.1%	2
2010 Commission on Civil Rights	20	34.9%	11.2%	53.9%	0
2008 Commission on Civil Rights	22	50.5%	31.3%	18.2%	2
2006 Commission on Civil Rights	20	36.0%	49.7%	14.3%	0

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 Commission on Civil Rights	19	72.0%	19.8%	8.2%	4
2010 Commission on Civil Rights	18	34.4%	26.5%	39.1%	2
2008 Commission on Civil Rights					
2006 Commission on Civil Rights					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 Commission on Civil Rights	21	44.6%	30.3%	25.1%	2
2010 Commission on Civil Rights	20	28.4%	33.9%	37.7%	0
2008 Commission on Civil Rights					
2006 Commission on Civil Rights					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994
2011 Commission on Civil Rights	21	44.7%	30.7%	24.6%	2
2010 Commission on Civil Rights	19	24.5%	44.9%	30.6%	1
2008 Commission on Civil Rights	23	45.1%	29.1%	25.8%	1
2006 Commission on Civil Rights	20	30.8%	38.9%	30.3%	0

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 Commission on Civil Rights	22	56.4%	31.9%	11.8%
2010 Commission on Civil Rights	20	58.8%	16.2%	25.0%
2008 Commission on Civil Rights				
2006 Commission on Civil Rights				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 Commission on Civil Rights	23	77.7%	15.7%	6.6%
2010 Commission on Civil Rights	20	54.7%	14.4%	30.9%
2008 Commission on Civil Rights				
2006 Commission on Civil Rights				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 Commission on Civil Rights	22	47.8%	23.6%	28.7%
2010 Commission on Civil Rights	20	49.1%	11.9%	39.0%
2008 Commission on Civil Rights				
2006 Commission on Civil Rights				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 Commission on Civil Rights	22	55.4%	37.3%	7.4%
2010 Commission on Civil Rights	20	37.0%	14.2%	48.8%
2008 Commission on Civil Rights	24	34.7%	32.5%	32.7%
2006 Commission on Civil Rights	20	46.7%	29.8%	23.5%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 Commission on Civil Rights	23	69.2%	20.2%	10.6%
2010 Commission on Civil Rights	20	29.7%	26.7%	43.6%
2008 Commission on Civil Rights	24	30.0%	49.6%	20.4%
2006 Commission on Civil Rights	20	51.8%	37.5%	10.7%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 Commission on Civil Rights	21	19.4%	29.8%	50.8%	2
2010 Commission on Civil Rights	19	13.9%	22.3%	63.8%	0
2008 Commission on Civil Rights	24	0.0%	27.9%	72.1%	0
2006 Commission on Civil Rights	20	15.6%	35.3%	49.1%	0

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 Commission on Civil Rights	22	32.0%	21.7%	46.4%	1
2010 Commission on Civil Rights	18	15.0%	45.9%	39.1%	1
2008 Commission on Civil Rights	24	16.8%	33.2%	50.0%	0
2006 Commission on Civil Rights	18	25.6%	45.3%	29.1%	2

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 Commission on Civil Rights	22	53.3%	28.9%	17.8%	1
2010 Commission on Civil Rights	19	40.7%	32.8%	26.5%	0
2008 Commission on Civil Rights	23	47.3%	39.5%	13.2%	1
2006 Commission on Civil Rights	19	49.8%	27.8%	22.4%	1

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 Commission on Civil Rights	22	45.0%	30.2%	24.8%	1
2010 Commission on Civil Rights	19	31.9%	27.7%	40.4%	0
2008 Commission on Civil Rights	24	20.9%	33.2%	45.9%	0
2006 Commission on Civil Rights	20	25.4%	44.4%	30.2%	0

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 Commission on Civil Rights	18	53.3%	20.3%	26.4%	4
2010 Commission on Civil Rights	18	28.7%	49.9%	21.4%	0
2008 Commission on Civil Rights	24	32.9%	29.8%	37.3%	0
2006 Commission on Civil Rights	18	26.8%	57.3%	15.9%	2

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 Commission on Civil Rights	20	39.7%	27.8%	32.6%	3
2010 Commission on Civil Rights	19	33.8%	30.6%	35.6%	0
2008 Commission on Civil Rights	23	40.4%	25.4%	34.2%	1
2006 Commission on Civil Rights	20	25.4%	30.2%	44.5%	0

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 Commission on Civil Rights	20	24.8%	47.8%	27.4%	3
2010 Commission on Civil Rights	19	42.9%	21.5%	35.6%	0
2008 Commission on Civil Rights					
2006 Commission on Civil Rights					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 Commission on Civil Rights	20	44.0%	23.2%	32.8%	3
2010 Commission on Civil Rights	14	13.0%	24.0%	63.0%	4
2008 Commission on Civil Rights					
2006 Commission on Civil Rights					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 Commission on Civil Rights	21	23.1%	32.3%	44.5%	1
2010 Commission on Civil Rights	19	14.5%	40.8%	44.6%	0
2008 Commission on Civil Rights	24	25.8%	27.8%	46.4%	0
2006 Commission on Civil Rights	20	15.0%	44.6%	40.4%	0

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 Commission on Civil Rights	19	30.5%	39.4%	30.2%	4
2010 Commission on Civil Rights	15	24.1%	55.9%	20.0%	4
2008 Commission on Civil Rights					
2006 Commission on Civil Rights					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 Commission on Civil Rights	23	24.3%	58.4%	17.4%
2010 Commission on Civil Rights	19	35.6%	28.6%	35.8%
2008 Commission on Civil Rights	24	45.2%	12.0%	42.8%
2006 Commission on Civil Rights	20	13.0%	42.5%	44.5%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 Commission on Civil Rights	23	23.6%	28.6%	47.8%
2010 Commission on Civil Rights	19	20.0%	28.0%	51.9%
2008 Commission on Civil Rights	24	16.8%	25.3%	57.9%
2006 Commission on Civil Rights	20	22.6%	26.7%	50.7%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 Commission on Civil Rights	23	26.0%	36.4%	37.6%
2010 Commission on Civil Rights	19	20.6%	18.4%	61.0%
2008 Commission on Civil Rights	24	33.5%	25.3%	41.2%
2006 Commission on Civil Rights	20	19.7%	35.8%	44.6%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 Commission on Civil Rights	23	11.9%	54.2%	33.9%
2010 Commission on Civil Rights	19	8.3%	33.6%	58.0%
2008 Commission on Civil Rights	24	12.7%	29.9%	57.4%
2006 Commission on Civil Rights	20	13.9%	54.8%	31.2%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 Commission on Civil Rights	23	7.8%	35.5%	56.6%
2010 Commission on Civil Rights	19	4.3%	25.8%	69.9%
2008 Commission on Civil Rights	24	21.3%	28.5%	50.2%
2006 Commission on Civil Rights	20	10.5%	39.3%	50.1%

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 Commission on Civil Rights	23	16.9%	44.0%	39.1%
2010 Commission on Civil Rights	19	10.2%	39.5%	50.3%
2008 Commission on Civil Rights	24	13.3%	27.9%	58.8%
2006 Commission on Civil Rights	20	9.8%	19.0%	71.1%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 Commission on Civil Rights	22	47.2%	37.6%	15.3%
2010 Commission on Civil Rights	19	36.3%	28.0%	35.6%
2008 Commission on Civil Rights	24	45.4%	12.0%	42.6%
2006 Commission on Civil Rights	20	23.3%	41.0%	35.7%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 Commission on Civil Rights	23	34.8%	40.4%	24.7%
2010 Commission on Civil Rights	19	44.7%	34.7%	20.5%
2008 Commission on Civil Rights	24	45.7%	19.9%	34.4%
2006 Commission on Civil Rights	20	38.8%	41.9%	19.3%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 Commission on Civil Rights	23	30.3%	23.7%	46.0%
2010 Commission on Civil Rights	19	8.3%	34.7%	56.9%
2008 Commission on Civil Rights	24	7.8%	46.7%	45.5%
2006 Commission on Civil Rights	20	15.6%	39.4%	45.0%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 Commission on Civil Rights	23	48.2%	24.9%	26.9%
2010 Commission on Civil Rights				
2008 Commission on Civil Rights				
2006 Commission on Civil Rights				

73. Please select the response below that BEST describes your current teleworking situation:

	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%
2011 Commission on Civil Rights	23	0.0%	0.0%	0.0%	36.8%
2010 Commission on Civil Rights					
2008 Commission on Civil Rights					
2006 Commission on Civil Rights					
					(continued)

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework					
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework		
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%		
2011 Commission on Civil Rights	23	16.3%	3.3%	24.0%	19.7%		
2010 Commission on Civil Rights							
2008 Commission on Civil Rights							
2006 Commission on Civil Rights							

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 Commission on Civil Rights	23	30.0%	50.6%	19.4%
2010 Commission on Civil Rights				
2008 Commission on Civil Rights				
2006 Commission on Civil Rights				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

				Not Available
	N	Yes	No	To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 Commission on Civil Rights	23	32.9%	48.0%	19.0%
2010 Commission on Civil Rights				
2008 Commission on Civil Rights				
2006 Commission on Civil Rights				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 Commission on Civil Rights	23	23.5%	73.2%	3.3%
2010 Commission on Civil Rights				
2008 Commission on Civil Rights				
2006 Commission on Civil Rights				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 Commission on Civil Rights	23	0.0%	64.0%	36.0%
2010 Commission on Civil Rights				
2008 Commission on Civil Rights				
2006 Commission on Civil Rights				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 Commission on Civil Rights	23	0.0%	71.7%	28.3%
2010 Commission on Civil Rights				
2008 Commission on Civil Rights				
2006 Commission on Civil Rights				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 Commission on Civil Rights	14	22.4%	59.5%	18.1%	9
2010 Commission on Civil Rights	15	30.4%	27.4%	42.2%	4
2008 Commission on Civil Rights	14	35.4%	21.1%	43.5%	10
2006 Commission on Civil Rights	11	25.0%	38.6%	36.5%	9

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 Commission on Civil Rights	13	68.0%	25.1%	6.9%	10
2010 Commission on Civil Rights	12	57.9%	25.9%	16.2%	7
2008 Commission on Civil Rights	16	56.6%	18.1%	25.3%	8
2006 Commission on Civil Rights	13	50.3%	28.8%	20.9%	7

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 Commission on Civil Rights	12	41.6%	44.6%	13.8%	11
2010 Commission on Civil Rights	12	40.6%	42.0%	17.4%	7
2008 Commission on Civil Rights					
2006 Commission on Civil Rights					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 Commission on Civil Rights	8	63.1%	36.9%	0.0%	15
2010 Commission on Civil Rights	12	47.8%	43.6%	8.7%	7
2008 Commission on Civil Rights					
2006 Commission on Civil Rights					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 Commission on Civil Rights	4	26.2%	73.8%	0.0%	19
2010 Commission on Civil Rights	4	0.0%	100.0%	0.0%	15
2008 Commission on Civil Rights					
2006 Commission on Civil Rights					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 Commission on Civil Rights	5	21.6%	60.8%	17.7%	18
2010 Commission on Civil Rights	4	0.0%	75.2%	24.8%	15
2008 Commission on Civil Rights					
2006 Commission on Civil Rights					

Committee for Purchase from Blind/Severely Disabled 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 Committee for Purchase from Blind/Severely Disabled	20
2010 Committee for Purchase from Blind/Severely Disabled	21
2008 Committee for Purchase from Blind/Severely Disabled	16
2006 Committee for Purchase from Blind/Severely Disabled	20

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 Committee for Purchase from Blind/Severely Disabled	20	81.2%	5.9%	12.9%
2010 Committee for Purchase from Blind/Severely Disabled	21	100.0%	0.0%	0.0%
2008 Committee for Purchase from Blind/Severely Disabled	16	56.2%	18.3%	25.5%
2006 Committee for Purchase from Blind/Severely Disabled	20	78.9%	10.5%	10.6%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 Committee for Purchase from Blind/Severely Disabled	20	74.0%	12.6%	13.5%
2010 Committee for Purchase from Blind/Severely Disabled	21	90.7%	0.0%	9.3%
2008 Committee for Purchase from Blind/Severely Disabled	16	69.1%	6.8%	24.1%
2006 Committee for Purchase from Blind/Severely Disabled	20	91.5%	8.5%	0.0%

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 Committee for Purchase from Blind/Severely Disabled	20	81.2%	0.0%	18.8%
2010 Committee for Purchase from Blind/Severely Disabled	21	75.4%	15.3%	9.3%
2008 Committee for Purchase from Blind/Severely Disabled	16	63.0%	12.0%	25.1%
2006 Committee for Purchase from Blind/Severely Disabled	20	73.8%	19.7%	6.5%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 Committee for Purchase from Blind/Severely Disabled	20	81.4%	0.0%	18.6%
2010 Committee for Purchase from Blind/Severely Disabled	21	84.7%	15.3%	0.0%
2008 Committee for Purchase from Blind/Severely Disabled	16	56.8%	13.2%	30.0%
2006 Committee for Purchase from Blind/Severely Disabled	20	73.8%	17.0%	9.2%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 Committee for Purchase from Blind/Severely Disabled	20	100.0%	0.0%	0.0%
2010 Committee for Purchase from Blind/Severely Disabled	21	94.3%	5.7%	0.0%
2008 Committee for Purchase from Blind/Severely Disabled	16	76.0%	18.2%	5.9%
2006 Committee for Purchase from Blind/Severely Disabled	20	78.7%	9.7%	11.6%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 Committee for Purchase from Blind/Severely Disabled	20	86.5%	0.0%	13.5%
2010 Committee for Purchase from Blind/Severely Disabled	20	94.8%	5.2%	0.0%
2008 Committee for Purchase from Blind/Severely Disabled				
2006 Committee for Purchase from Blind/Severely Disabled				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 Committee for Purchase from Blind/Severely Disabled	20	95.5%	4.5%	0.0%
2010 Committee for Purchase from Blind/Severely Disabled	20	100.0%	0.0%	0.0%
2008 Committee for Purchase from Blind/Severely Disabled				
2006 Committee for Purchase from Blind/Severely Disabled				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,389	91.8%	6.9%	1.3%
2011 Committee for Purchase from Blind/Severely Disabled	20	90.3%	9.7%	0.0%
2010 Committee for Purchase from Blind/Severely Disabled	21	100.0%	0.0%	0.0%
2008 Committee for Purchase from Blind/Severely Disabled				
2006 Committee for Purchase from Blind/Severely Disabled				

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 Committee for Purchase from Blind/Severely Disabled	20	49.0%	19.1%	31.9%	0
2010 Committee for Purchase from Blind/Severely Disabled	21	53.9%	19.1%	27.0%	0
2008 Committee for Purchase from Blind/Severely Disabled	16	38.8%	12.5%	48.7%	0
2006 Committee for Purchase from Blind/Severely Disabled	20	76.8%	18.1%	5.1%	0

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 Committee for Purchase from Blind/Severely Disabled	20	82.1%	4.4%	13.5%	0
2010 Committee for Purchase from Blind/Severely Disabled	21	76.8%	4.9%	18.3%	0
2008 Committee for Purchase from Blind/Severely Disabled	16	39.0%	30.3%	30.7%	0
2006 Committee for Purchase from Blind/Severely Disabled	20	85.4%	10.5%	4.1%	0

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 Committee for Purchase from Blind/Severely Disabled	20	72.3%	8.9%	18.8%	0
2010 Committee for Purchase from Blind/Severely Disabled	21	71.0%	15.0%	14.0%	0
2008 Committee for Purchase from Blind/Severely Disabled	16	57.0%	12.4%	30.6%	0
2006 Committee for Purchase from Blind/Severely Disabled	20	74.6%	9.7%	15.7%	0

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 Committee for Purchase from Blind/Severely Disabled	20	96.2%	3.8%	0.0%	0
2010 Committee for Purchase from Blind/Severely Disabled	21	100.0%	0.0%	0.0%	0
2008 Committee for Purchase from Blind/Severely Disabled	16	87.8%	6.3%	5.9%	0
2006 Committee for Purchase from Blind/Severely Disabled	20	94.4%	5.6%	0.0%	0

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 Committee for Purchase from Blind/Severely Disabled	20	100.0%	0.0%	0.0%	0
2010 Committee for Purchase from Blind/Severely Disabled	21	100.0%	0.0%	0.0%	0
2008 Committee for Purchase from Blind/Severely Disabled	16	81.6%	12.5%	5.9%	0
2006 Committee for Purchase from Blind/Severely Disabled	20	90.2%	9.8%	0.0%	0

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 Committee for Purchase from Blind/Severely Disabled	20	85.8%	3.8%	10.5%	0
2010 Committee for Purchase from Blind/Severely Disabled	21	100.0%	0.0%	0.0%	0
2008 Committee for Purchase from Blind/Severely Disabled	16	88.3%	0.0%	11.7%	0
2006 Committee for Purchase from Blind/Severely Disabled	20	95.1%	0.0%	4.9%	0

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 Committee for Purchase from Blind/Severely Disabled	19	95.2%	0.0%	4.8%	1
2010 Committee for Purchase from Blind/Severely Disabled	21	95.1%	0.0%	4.9%	0
2008 Committee for Purchase from Blind/Severely Disabled	16	69.7%	12.5%	17.8%	0
2006 Committee for Purchase from Blind/Severely Disabled	20	95.1%	4.9%	0.0%	0

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 Committee for Purchase from Blind/Severely Disabled	20	100.0%	0.0%	0.0%	0
2010 Committee for Purchase from Blind/Severely Disabled	21	95.1%	4.9%	0.0%	0
2008 Committee for Purchase from Blind/Severely Disabled	16	86.9%	6.8%	6.3%	0
2006 Committee for Purchase from Blind/Severely Disabled	20	85.9%	14.1%	0.0%	0

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 Committee for Purchase from Blind/Severely Disabled	17	75.1%	0.0%	24.9%	3
2010 Committee for Purchase from Blind/Severely Disabled	21	71.5%	17.9%	10.6%	0
2008 Committee for Purchase from Blind/Severely Disabled	16	62.8%	19.4%	17.8%	0
2006 Committee for Purchase from Blind/Severely Disabled	16	67.0%	20.1%	12.9%	4

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 Committee for Purchase from Blind/Severely Disabled	20	68.7%	23.0%	8.3%	0
2010 Committee for Purchase from Blind/Severely Disabled	21	85.2%	10.1%	4.7%	0
2008 Committee for Purchase from Blind/Severely Disabled	16	49.6%	19.4%	31.0%	0
2006 Committee for Purchase from Blind/Severely Disabled	20	72.8%	20.7%	6.5%	0

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 Committee for Purchase from Blind/Severely Disabled	20	78.4%	12.7%	8.9%	0
2010 Committee for Purchase from Blind/Severely Disabled	21	77.4%	13.4%	9.3%	0
2008 Committee for Purchase from Blind/Severely Disabled	16	68.8%	18.6%	12.7%	0
2006 Committee for Purchase from Blind/Severely Disabled					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 Committee for Purchase from Blind/Severely Disabled	20	87.1%	0.0%	12.9%
2010 Committee for Purchase from Blind/Severely Disabled	21	80.1%	10.6%	9.3%
2008 Committee for Purchase from Blind/Severely Disabled	16	70.0%	12.0%	18.0%
2006 Committee for Purchase from Blind/Severely Disabled	20	84.5%	0.0%	15.5%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 Committee for Purchase from Blind/Severely Disabled	19	63.5%	13.5%	23.0%	1
2010 Committee for Purchase from Blind/Severely Disabled	20	74.8%	9.1%	16.1%	1
2008 Committee for Purchase from Blind/Severely Disabled	16	31.6%	32.0%	36.4%	0
2006 Committee for Purchase from Blind/Severely Disabled	19	59.2%	40.8%	0.0%	1

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 Committee for Purchase from Blind/Severely Disabled	18	57.2%	33.6%	9.3%	2
2010 Committee for Purchase from Blind/Severely Disabled	20	65.0%	25.3%	9.7%	1
2008 Committee for Purchase from Blind/Severely Disabled	15	54.0%	7.2%	38.8%	1
2006 Committee for Purchase from Blind/Severely Disabled	20	66.2%	20.0%	13.8%	0

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 Committee for Purchase from Blind/Severely Disabled	19	35.0%	27.5%	37.5%	1
2010 Committee for Purchase from Blind/Severely Disabled	19	51.4%	20.5%	28.1%	2
2008 Committee for Purchase from Blind/Severely Disabled	15	46.4%	0.0%	53.6%	1
2006 Committee for Purchase from Blind/Severely Disabled	20	51.2%	14.7%	34.1%	0

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 Committee for Purchase from Blind/Severely Disabled	19	48.6%	18.5%	32.9%	1
2010 Committee for Purchase from Blind/Severely Disabled	19	57.8%	25.6%	16.6%	2
2008 Committee for Purchase from Blind/Severely Disabled	15	40.4%	20.7%	38.9%	1
2006 Committee for Purchase from Blind/Severely Disabled	18	56.6%	29.0%	14.4%	2

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 Committee for Purchase from Blind/Severely Disabled	20	46.3%	32.0%	21.8%	0
2010 Committee for Purchase from Blind/Severely Disabled	20	68.6%	25.4%	5.9%	1
2008 Committee for Purchase from Blind/Severely Disabled	16	56.4%	19.9%	23.7%	0
2006 Committee for Purchase from Blind/Severely Disabled	19	74.4%	21.3%	4.3%	1

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 Committee for Purchase from Blind/Severely Disabled	20	83.4%	4.4%	12.2%	0
2010 Committee for Purchase from Blind/Severely Disabled	21	90.7%	0.0%	9.3%	0
2008 Committee for Purchase from Blind/Severely Disabled	16	70.1%	0.0%	29.9%	0
2006 Committee for Purchase from Blind/Severely Disabled	20	74.3%	0.0%	25.7%	0

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 Committee for Purchase from Blind/Severely Disabled	19	52.5%	38.8%	8.7%	1
2010 Committee for Purchase from Blind/Severely Disabled	19	78.0%	0.0%	22.0%	1
2008 Committee for Purchase from Blind/Severely Disabled	16	25.4%	44.3%	30.3%	0
2006 Committee for Purchase from Blind/Severely Disabled	20	69.4%	26.5%	4.1%	0

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 Committee for Purchase from Blind/Severely Disabled	20	91.7%	8.3%	0.0%
2010 Committee for Purchase from Blind/Severely Disabled	21	89.6%	10.4%	0.0%
2008 Committee for Purchase from Blind/Severely Disabled	16	80.8%	7.0%	12.2%
2006 Committee for Purchase from Blind/Severely Disabled	20	88.6%	11.4%	0.0%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	M	Docitive	Neutral	Mogativa	DNK
	N	Positive	Neutrai	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 Committee for Purchase from Blind/Severely Disabled	20	83.4%	12.1%	4.5%	0
2010 Committee for Purchase from Blind/Severely Disabled	21	89.4%	4.9%	5.6%	0
2008 Committee for Purchase from Blind/Severely Disabled	16	56.8%	6.8%	36.4%	0
2006 Committee for Purchase from Blind/Severely Disabled	20	91.0%	9.0%	0.0%	0

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK	
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729	
2011 Committee for Purchase from Blind/Severely Disabled	20	74.3%	8.3%	17.4%	0	
2010 Committee for Purchase from Blind/Severely Disabled	21	76.7%	14.0%	9.3%	0	
2008 Committee for Purchase from Blind/Severely Disabled	16	50.3%	19.7%	30.0%	0	
2006 Committee for Purchase from Blind/Severely Disabled	20	78.9%	10.5%	10.6%	0	

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 Committee for Purchase from Blind/Severely Disabled	19	67.2%	19.7%	13.1%	0
2010 Committee for Purchase from Blind/Severely Disabled	21	81.5%	14.1%	4.4%	0
2008 Committee for Purchase from Blind/Severely Disabled					
2006 Committee for Purchase from Blind/Severely Disabled					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 Committee for Purchase from Blind/Severely Disabled	20	50.5%	23.3%	26.2%	0
2010 Committee for Purchase from Blind/Severely Disabled	20	70.3%	19.6%	10.1%	1
2008 Committee for Purchase from Blind/Severely Disabled	16	50.6%	12.6%	36.8%	0
2006 Committee for Purchase from Blind/Severely Disabled	20	80.3%	19.7%	0.0%	0

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 Committee for Purchase from Blind/Severely Disabled	18	42.3%	22.9%	34.8%	2
2010 Committee for Purchase from Blind/Severely Disabled	19	51.3%	42.4%	6.3%	2
2008 Committee for Purchase from Blind/Severely Disabled	16	37.8%	30.9%	31.3%	0
2006 Committee for Purchase from Blind/Severely Disabled	19	60.3%	9.9%	29.7%	1

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 Committee for Purchase from Blind/Severely Disabled	18	76.0%	19.1%	4.9%	2
2010 Committee for Purchase from Blind/Severely Disabled	21	74.7%	20.3%	4.9%	0
2008 Committee for Purchase from Blind/Severely Disabled	15	66.3%	20.7%	13.0%	1
2006 Committee for Purchase from Blind/Severely Disabled	20	67.9%	32.1%	0.0%	0

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 Committee for Purchase from Blind/Severely Disabled	20	91.8%	4.4%	3.8%	0
2010 Committee for Purchase from Blind/Severely Disabled	21	85.8%	14.2%	0.0%	0
2008 Committee for Purchase from Blind/Severely Disabled	16	74.3%	12.6%	13.1%	0
2006 Committee for Purchase from Blind/Severely Disabled	20	83.0%	12.1%	4.9%	0

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 Committee for Purchase from Blind/Severely Disabled	18	52.7%	33.2%	14.1%	1
2010 Committee for Purchase from Blind/Severely Disabled	21	67.7%	22.7%	9.6%	0
2008 Committee for Purchase from Blind/Severely Disabled	16	74.3%	6.8%	19.0%	0
2006 Committee for Purchase from Blind/Severely Disabled	20	83.5%	11.6%	4.9%	0

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 Committee for Purchase from Blind/Severely Disabled	18	71.3%	5.0%	23.8%	2
2010 Committee for Purchase from Blind/Severely Disabled	20	78.7%	16.1%	5.2%	1
2008 Committee for Purchase from Blind/Severely Disabled	16	56.2%	13.5%	30.2%	0
2006 Committee for Purchase from Blind/Severely Disabled	20	60.1%	26.1%	13.7%	0

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 Committee for Purchase from Blind/Severely Disabled	17	77.7%	10.7%	11.7%	2
2010 Committee for Purchase from Blind/Severely Disabled	19	84.4%	4.9%	10.7%	2
2008 Committee for Purchase from Blind/Severely Disabled	16	74.3%	13.5%	12.2%	0
2006 Committee for Purchase from Blind/Severely Disabled	19	89.5%	5.9%	4.6%	1

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 Committee for Purchase from Blind/Severely Disabled	19	91.2%	4.0%	4.8%	1
2010 Committee for Purchase from Blind/Severely Disabled	21	95.1%	4.9%	0.0%	0
2008 Committee for Purchase from Blind/Severely Disabled					
2006 Committee for Purchase from Blind/Severely Disabled					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 Committee for Purchase from Blind/Severely Disabled	20	72.3%	14.9%	12.9%
2010 Committee for Purchase from Blind/Severely Disabled	21	75.4%	14.0%	10.6%
2008 Committee for Purchase from Blind/Severely Disabled	16	56.2%	6.8%	37.0%
2006 Committee for Purchase from Blind/Severely Disabled	20	64.9%	13.9%	21.1%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 Committee for Purchase from Blind/Severely Disabled	19	45.3%	32.5%	22.2%	1
2010 Committee for Purchase from Blind/Severely Disabled	21	72.9%	13.6%	13.5%	0
2008 Committee for Purchase from Blind/Severely Disabled					
2006 Committee for Purchase from Blind/Severely Disabled					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 Committee for Purchase from Blind/Severely Disabled	19	100.0%	0.0%	0.0%	0
2010 Committee for Purchase from Blind/Severely Disabled	21	90.7%	4.4%	4.9%	0
2008 Committee for Purchase from Blind/Severely Disabled	16	75.9%	12.0%	12.2%	0
2006 Committee for Purchase from Blind/Severely Disabled	20	95.1%	4.9%	0.0%	0

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 Committee for Purchase from Blind/Severely Disabled	19	91.3%	0.0%	8.7%	0
2010 Committee for Purchase from Blind/Severely Disabled	21	86.3%	4.4%	9.3%	0
2008 Committee for Purchase from Blind/Severely Disabled					
2006 Committee for Purchase from Blind/Severely Disabled					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 Committee for Purchase from Blind/Severely Disabled	19	73.1%	22.2%	4.7%	0
2010 Committee for Purchase from Blind/Severely Disabled	21	85.1%	10.0%	4.9%	0
2008 Committee for Purchase from Blind/Severely Disabled	14	57.1%	29.1%	13.8%	2
2006 Committee for Purchase from Blind/Severely Disabled	20	80.8%	9.0%	10.2%	0

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 Committee for Purchase from Blind/Severely Disabled	19	68.2%	31.8%	0.0%	0
2010 Committee for Purchase from Blind/Severely Disabled	20	80.1%	14.7%	5.2%	1
2008 Committee for Purchase from Blind/Severely Disabled					
2006 Committee for Purchase from Blind/Severely Disabled					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 Committee for Purchase from Blind/Severely Disabled	19	77.6%	13.7%	8.7%	0
2010 Committee for Purchase from Blind/Severely Disabled	21	76.0%	19.0%	4.9%	0
2008 Committee for Purchase from Blind/Severely Disabled					
2006 Committee for Purchase from Blind/Severely Disabled					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK	
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994	
2011 Committee for Purchase from Blind/Severely Disabled	19	89.9%	6.2%	3.9%	0	
2010 Committee for Purchase from Blind/Severely Disabled	20	94.8%	0.0%	5.2%	0	
2008 Committee for Purchase from Blind/Severely Disabled	16	76.3%	11.5%	12.2%	0	
2006 Committee for Purchase from Blind/Severely Disabled	20	85.4%	14.6%	0.0%	0	

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 Committee for Purchase from Blind/Severely Disabled	19	91.3%	0.0%	8.7%
2010 Committee for Purchase from Blind/Severely Disabled	21	90.7%	0.0%	9.3%
2008 Committee for Purchase from Blind/Severely Disabled				
2006 Committee for Purchase from Blind/Severely Disabled				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 Committee for Purchase from Blind/Severely Disabled	19	91.3%	3.9%	4.7%
2010 Committee for Purchase from Blind/Severely Disabled	21	90.2%	9.8%	0.0%
2008 Committee for Purchase from Blind/Severely Disabled				
2006 Committee for Purchase from Blind/Severely Disabled				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 Committee for Purchase from Blind/Severely Disabled	19	91.5%	4.6%	3.9%
2010 Committee for Purchase from Blind/Severely Disabled	21	95.1%	0.0%	4.9%
2008 Committee for Purchase from Blind/Severely Disabled				
2006 Committee for Purchase from Blind/Severely Disabled				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 Committee for Purchase from Blind/Severely Disabled	19	73.0%	22.3%	4.7%
2010 Committee for Purchase from Blind/Severely Disabled	21	90.2%	4.9%	4.9%
2008 Committee for Purchase from Blind/Severely Disabled	16	63.0%	19.0%	18.0%
2006 Committee for Purchase from Blind/Severely Disabled	20	80.3%	19.7%	0.0%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 Committee for Purchase from Blind/Severely Disabled	19	77.6%	17.6%	4.7%
2010 Committee for Purchase from Blind/Severely Disabled	21	95.1%	0.0%	4.9%
2008 Committee for Purchase from Blind/Severely Disabled	16	63.0%	18.5%	18.5%
2006 Committee for Purchase from Blind/Severely Disabled	20	90.8%	9.2%	0.0%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 Committee for Purchase from Blind/Severely Disabled	19	63.5%	18.4%	18.1%	0
2010 Committee for Purchase from Blind/Severely Disabled	21	90.4%	4.9%	4.7%	0
2008 Committee for Purchase from Blind/Severely Disabled	16	56.4%	6.8%	36.8%	0
2006 Committee for Purchase from Blind/Severely Disabled	20	65.3%	21.5%	13.3%	0

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 Committee for Purchase from Blind/Severely Disabled	19	81.9%	3.9%	14.2%	0
2010 Committee for Purchase from Blind/Severely Disabled	20	94.8%	0.0%	5.2%	1
2008 Committee for Purchase from Blind/Severely Disabled	16	63.2%	13.1%	23.7%	0
2006 Committee for Purchase from Blind/Severely Disabled	19	75.4%	20.2%	4.3%	1

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 Committee for Purchase from Blind/Severely Disabled	19	90.5%	0.0%	9.5%	0
2010 Committee for Purchase from Blind/Severely Disabled	20	89.8%	10.2%	0.0%	1
2008 Committee for Purchase from Blind/Severely Disabled	16	82.0%	5.9%	12.2%	0
2006 Committee for Purchase from Blind/Severely Disabled	19	86.0%	9.7%	4.4%	1

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 Committee for Purchase from Blind/Severely Disabled	19	77.3%	4.6%	18.1%	0
2010 Committee for Purchase from Blind/Severely Disabled	20	89.1%	0.0%	10.9%	0
2008 Committee for Purchase from Blind/Severely Disabled	16	75.2%	5.9%	19.0%	0
2006 Committee for Purchase from Blind/Severely Disabled	20	80.8%	19.2%	0.0%	0

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 Committee for Purchase from Blind/Severely Disabled	19	82.0%	4.6%	13.4%	0
2010 Committee for Purchase from Blind/Severely Disabled	21	85.3%	9.8%	4.9%	0
2008 Committee for Purchase from Blind/Severely Disabled	16	63.2%	17.8%	19.0%	0
2006 Committee for Purchase from Blind/Severely Disabled	20	85.9%	14.1%	0.0%	0

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 Committee for Purchase from Blind/Severely Disabled	19	86.6%	0.0%	13.4%	0
2010 Committee for Purchase from Blind/Severely Disabled	21	75.4%	14.0%	10.6%	0
2008 Committee for Purchase from Blind/Severely Disabled	16	57.7%	5.6%	36.7%	0
2006 Committee for Purchase from Blind/Severely Disabled	19	80.8%	9.5%	9.7%	1

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 Committee for Purchase from Blind/Severely Disabled	19	81.9%	0.0%	18.1%	0
2010 Committee for Purchase from Blind/Severely Disabled	21	85.8%	9.3%	4.9%	0
2008 Committee for Purchase from Blind/Severely Disabled					
2006 Committee for Purchase from Blind/Severely Disabled					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 Committee for Purchase from Blind/Severely Disabled	19	77.3%	4.6%	18.1%	0
2010 Committee for Purchase from Blind/Severely Disabled	21	85.3%	14.7%	0.0%	0
2008 Committee for Purchase from Blind/Severely Disabled					
2006 Committee for Purchase from Blind/Severely Disabled					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 Committee for Purchase from Blind/Severely Disabled	19	77.3%	4.6%	18.1%	0
2010 Committee for Purchase from Blind/Severely Disabled	21	95.3%	4.7%	0.0%	0
2008 Committee for Purchase from Blind/Severely Disabled	16	76.3%	0.0%	23.7%	0
2006 Committee for Purchase from Blind/Severely Disabled	20	76.9%	19.1%	4.1%	0

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 Committee for Purchase from Blind/Severely Disabled	19	90.5%	4.7%	4.7%	0
2010 Committee for Purchase from Blind/Severely Disabled	21	86.0%	14.0%	0.0%	0
2008 Committee for Purchase from Blind/Severely Disabled					
2006 Committee for Purchase from Blind/Severely Disabled					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 Committee for Purchase from Blind/Severely Disabled	19	81.9%	0.0%	18.1%
2010 Committee for Purchase from Blind/Severely Disabled	21	81.0%	0.0%	19.0%
2008 Committee for Purchase from Blind/Severely Disabled	16	63.2%	13.1%	23.7%
2006 Committee for Purchase from Blind/Severely Disabled	20	64.6%	20.7%	14.7%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 Committee for Purchase from Blind/Severely Disabled	19	77.3%	4.6%	18.1%
2010 Committee for Purchase from Blind/Severely Disabled	21	71.1%	4.3%	24.6%
2008 Committee for Purchase from Blind/Severely Disabled	16	63.3%	0.0%	36.7%
2006 Committee for Purchase from Blind/Severely Disabled	20	60.2%	13.8%	26.0%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 Committee for Purchase from Blind/Severely Disabled	19	82.2%	9.1%	8.7%
2010 Committee for Purchase from Blind/Severely Disabled	21	86.0%	9.3%	4.7%
2008 Committee for Purchase from Blind/Severely Disabled	16	57.0%	6.2%	36.8%
2006 Committee for Purchase from Blind/Severely Disabled	20	74.8%	10.5%	14.7%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 Committee for Purchase from Blind/Severely Disabled	19	81.9%	0.0%	18.1%
2010 Committee for Purchase from Blind/Severely Disabled	21	75.4%	9.6%	14.9%
2008 Committee for Purchase from Blind/Severely Disabled	16	63.2%	12.4%	24.4%
2006 Committee for Purchase from Blind/Severely Disabled	20	64.1%	21.8%	14.1%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 Committee for Purchase from Blind/Severely Disabled	19	38.1%	39.5%	22.4%
2010 Committee for Purchase from Blind/Severely Disabled	21	56.8%	29.3%	14.0%
2008 Committee for Purchase from Blind/Severely Disabled	16	38.2%	11.8%	50.0%
2006 Committee for Purchase from Blind/Severely Disabled	20	49.4%	23.8%	26.8%

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 Committee for Purchase from Blind/Severely Disabled	19	62.2%	33.9%	3.9%
2010 Committee for Purchase from Blind/Severely Disabled	21	82.0%	18.0%	0.0%
2008 Committee for Purchase from Blind/Severely Disabled	16	44.9%	42.0%	13.1%
2006 Committee for Purchase from Blind/Severely Disabled	20	90.3%	9.7%	0.0%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 Committee for Purchase from Blind/Severely Disabled	19	86.6%	0.0%	13.4%
2010 Committee for Purchase from Blind/Severely Disabled	20	89.9%	0.0%	10.1%
2008 Committee for Purchase from Blind/Severely Disabled	16	62.7%	19.3%	18.0%
2006 Committee for Purchase from Blind/Severely Disabled	20	64.2%	14.6%	21.2%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 Committee for Purchase from Blind/Severely Disabled	19	68.3%	13.7%	18.0%
2010 Committee for Purchase from Blind/Severely Disabled	21	90.9%	4.4%	4.7%
2008 Committee for Purchase from Blind/Severely Disabled	16	68.0%	5.9%	26.2%
2006 Committee for Purchase from Blind/Severely Disabled	20	68.6%	15.5%	15.9%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 Committee for Purchase from Blind/Severely Disabled	19	81.9%	0.0%	18.1%
2010 Committee for Purchase from Blind/Severely Disabled	21	86.0%	4.4%	9.6%
2008 Committee for Purchase from Blind/Severely Disabled	16	63.2%	12.4%	24.4%
2006 Committee for Purchase from Blind/Severely Disabled	20	69.7%	21.1%	9.2%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 Committee for Purchase from Blind/Severely Disabled	19	93.8%	6.2%	0.0%
2010 Committee for Purchase from Blind/Severely Disabled				
2008 Committee for Purchase from Blind/Severely Disabled				
2006 Committee for Purchase from Blind/Severely Disabled				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework				
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently	
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%	
2011 Committee for Purchase from Blind/Severely Disabled	19	9.1%	33.5%	17.3%	24.6%	
2010 Committee for Purchase from Blind/Severely Disabled						
2008 Committee for Purchase from Blind/Severely Disabled						
2006 Committee for Purchase from Blind/Severely Disabled						
					(continued)	

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework					
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework		
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%		
2011 Committee for Purchase from Blind/Severely Disabled	19	6.2%	0.0%	0.0%	9.3%		
2010 Committee for Purchase from Blind/Severely Disabled							
2008 Committee for Purchase from Blind/Severely Disabled							
2006 Committee for Purchase from Blind/Severely Disabled							

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 Committee for Purchase from Blind/Severely Disabled	19	31.7%	68.3%	0.0%
2010 Committee for Purchase from Blind/Severely Disabled				
2008 Committee for Purchase from Blind/Severely Disabled				
2006 Committee for Purchase from Blind/Severely Disabled				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

				Not Available
	N	Yes	No	То Ме
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 Committee for Purchase from Blind/Severely Disabled	19	0.0%	43.9%	56.1%
2010 Committee for Purchase from Blind/Severely Disabled				
2008 Committee for Purchase from Blind/Severely Disabled				
2006 Committee for Purchase from Blind/Severely Disabled				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 Committee for Purchase from Blind/Severely Disabled	19	18.6%	72.1%	9.3%
2010 Committee for Purchase from Blind/Severely Disabled				
2008 Committee for Purchase from Blind/Severely Disabled				
2006 Committee for Purchase from Blind/Severely Disabled				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 Committee for Purchase from Blind/Severely Disabled	19	0.0%	37.7%	62.3%
2010 Committee for Purchase from Blind/Severely Disabled				
2008 Committee for Purchase from Blind/Severely Disabled				
2006 Committee for Purchase from Blind/Severely Disabled				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 Committee for Purchase from Blind/Severely Disabled	19	0.0%	37.7%	62.3%
2010 Committee for Purchase from Blind/Severely Disabled				
2008 Committee for Purchase from Blind/Severely Disabled				
2006 Committee for Purchase from Blind/Severely Disabled				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 Committee for Purchase from Blind/Severely Disabled	17	100.0%	0.0%	0.0%	2
2010 Committee for Purchase from Blind/Severely Disabled	21	88.7%	11.3%	0.0%	0
2008 Committee for Purchase from Blind/Severely Disabled	12	59.4%	16.5%	24.1%	4
2006 Committee for Purchase from Blind/Severely Disabled	17	94.0%	0.0%	6.0%	3

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 Committee for Purchase from Blind/Severely Disabled	11	77.0%	15.2%	7.9%	8
2010 Committee for Purchase from Blind/Severely Disabled	14	84.5%	15.5%	0.0%	7
2008 Committee for Purchase from Blind/Severely Disabled	13	76.4%	15.7%	7.9%	3
2006 Committee for Purchase from Blind/Severely Disabled	16	94.3%	5.7%	0.0%	4

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 Committee for Purchase from Blind/Severely Disabled	5	0.0%	50.9%	49.1%	14
2010 Committee for Purchase from Blind/Severely Disabled	14	14.0%	41.5%	44.5%	7
2008 Committee for Purchase from Blind/Severely Disabled					
2006 Committee for Purchase from Blind/Severely Disabled					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 Committee for Purchase from Blind/Severely Disabled	8	34.1%	54.7%	11.1%	11
2010 Committee for Purchase from Blind/Severely Disabled	15	39.8%	60.2%	0.0%	6
2008 Committee for Purchase from Blind/Severely Disabled					
2006 Committee for Purchase from Blind/Severely Disabled					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 Committee for Purchase from Blind/Severely Disabled	3	0.0%	100.0%	0.0%	16
2010 Committee for Purchase from Blind/Severely Disabled	7	14.2%	85.8%	0.0%	14
2008 Committee for Purchase from Blind/Severely Disabled					
2006 Committee for Purchase from Blind/Severely Disabled					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 Committee for Purchase from Blind/Severely Disabled	3	0.0%	100.0%	0.0%	16
2010 Committee for Purchase from Blind/Severely Disabled	6	0.0%	100.0%	0.0%	14
2008 Committee for Purchase from Blind/Severely Disabled					
2006 Committee for Purchase from Blind/Severely Disabled					

Commodity Futures Trading Commission 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 Commodity Futures Trading Commission	387
2010 Commodity Futures Trading Commission	301
2008 Commodity Futures Trading Commission	282
2006 Commodity Futures Trading Commission	262

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 Commodity Futures Trading Commission	385	70.2%	16.2%	13.6%
2010 Commodity Futures Trading Commission	301	70.8%	16.3%	12.9%
2008 Commodity Futures Trading Commission	282	67.4%	18.1%	14.5%
2006 Commodity Futures Trading Commission	262	56.9%	21.7%	21.3%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 Commodity Futures Trading Commission	387	69.4%	19.4%	11.2%
2010 Commodity Futures Trading Commission	301	75.9%	13.7%	10.4%
2008 Commodity Futures Trading Commission	282	74.7%	15.8%	9.5%
2006 Commodity Futures Trading Commission	262	70.0%	14.1%	15.9%

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 Commodity Futures Trading Commission	387	65.4%	19.0%	15.7%
2010 Commodity Futures Trading Commission	299	68.6%	17.6%	13.9%
2008 Commodity Futures Trading Commission	282	66.5%	17.3%	16.2%
2006 Commodity Futures Trading Commission	262	50.5%	25.1%	24.4%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 Commodity Futures Trading Commission	387	71.7%	17.1%	11.2%
2010 Commodity Futures Trading Commission	301	75.7%	16.4%	7.9%
2008 Commodity Futures Trading Commission	282	76.1%	15.1%	8.8%
2006 Commodity Futures Trading Commission	262	61.6%	21.7%	16.6%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 Commodity Futures Trading Commission	386	80.5%	13.6%	5.9%
2010 Commodity Futures Trading Commission	301	82.2%	14.8%	3.1%
2008 Commodity Futures Trading Commission	282	80.4%	15.0%	4.6%
2006 Commodity Futures Trading Commission	262	75.3%	16.6%	8.0%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 Commodity Futures Trading Commission	384	81.0%	11.1%	8.0%
2010 Commodity Futures Trading Commission	300	79.9%	11.1%	9.0%
2008 Commodity Futures Trading Commission				
2006 Commodity Futures Trading Commission				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 Commodity Futures Trading Commission	386	96.5%	2.6%	1.0%
2010 Commodity Futures Trading Commission	301	96.2%	1.9%	1.9%
2008 Commodity Futures Trading Commission				
2006 Commodity Futures Trading Commission				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative		
2011 Governmentwide	265,389	91.8%	6.9%	1.3%		
2011 Commodity Futures Trading Commission	386	91.3%	6.4%	2.3%		
2010 Commodity Futures Trading Commission	301	90.7%	8.3%	1.0%		
2008 Commodity Futures Trading Commission						
2006 Commodity Futures Trading Commission						

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 Commodity Futures Trading Commission	384	35.4%	21.2%	43.5%	2
2010 Commodity Futures Trading Commission	300	57.8%	15.5%	26.7%	1
2008 Commodity Futures Trading Commission	281	48.2%	22.5%	29.2%	1
2006 Commodity Futures Trading Commission	261	46.6%	13.4%	40.0%	1

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 Commodity Futures Trading Commission	387	61.1%	19.1%	19.9%	0
2010 Commodity Futures Trading Commission	298	67.9%	14.8%	17.3%	2
2008 Commodity Futures Trading Commission	282	71.2%	13.1%	15.7%	0
2006 Commodity Futures Trading Commission	261	68.4%	15.2%	16.4%	1

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 Commodity Futures Trading Commission	385	61.8%	18.3%	19.8%	0
2010 Commodity Futures Trading Commission	299	64.2%	19.2%	16.6%	2
2008 Commodity Futures Trading Commission	279	65.5%	17.2%	17.3%	3
2006 Commodity Futures Trading Commission	259	53.8%	19.6%	26.7%	3

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 Commodity Futures Trading Commission	386	85.3%	9.0%	5.7%	0
2010 Commodity Futures Trading Commission	298	83.1%	12.7%	4.1%	3
2008 Commodity Futures Trading Commission	279	81.6%	12.4%	6.0%	3
2006 Commodity Futures Trading Commission	259	81.8%	9.9%	8.2%	3

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 Commodity Futures Trading Commission	385	87.8%	7.6%	4.6%	2
2010 Commodity Futures Trading Commission	294	89.8%	9.1%	1.2%	1
2008 Commodity Futures Trading Commission	278	83.6%	12.3%	4.1%	4
2006 Commodity Futures Trading Commission	257	81.5%	10.6%	8.0%	5

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 Commodity Futures Trading Commission	385	86.8%	8.1%	5.1%	0
2010 Commodity Futures Trading Commission	300	88.2%	7.3%	4.5%	0
2008 Commodity Futures Trading Commission	282	88.8%	6.6%	4.6%	0
2006 Commodity Futures Trading Commission	261	86.2%	5.6%	8.2%	1

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 Commodity Futures Trading Commission	367	74.6%	15.9%	9.5%	19
2010 Commodity Futures Trading Commission	296	75.1%	16.0%	8.9%	3
2008 Commodity Futures Trading Commission	281	68.9%	16.6%	14.6%	1
2006 Commodity Futures Trading Commission	249	69.5%	14.9%	15.6%	13

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 Commodity Futures Trading Commission	382	84.6%	11.9%	3.5%	2
2010 Commodity Futures Trading Commission	299	83.9%	13.7%	2.5%	1
2008 Commodity Futures Trading Commission	280	82.6%	15.0%	2.4%	2
2006 Commodity Futures Trading Commission	258	76.9%	16.9%	6.2%	4

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 Commodity Futures Trading Commission	355	69.9%	21.1%	9.0%	29
2010 Commodity Futures Trading Commission	272	67.6%	24.0%	8.4%	26
2008 Commodity Futures Trading Commission	248	56.0%	25.1%	18.9%	34
2006 Commodity Futures Trading Commission	212	48.9%	29.9%	21.2%	50

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 Commodity Futures Trading Commission	377	47.9%	25.8%	26.3%	9
2010 Commodity Futures Trading Commission	292	53.8%	25.9%	20.3%	8
2008 Commodity Futures Trading Commission	277	54.1%	28.0%	17.9%	5
2006 Commodity Futures Trading Commission	255	40.3%	24.4%	35.3%	7

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 Commodity Futures Trading Commission	372	64.5%	19.2%	16.3%	15
2010 Commodity Futures Trading Commission	299	69.3%	16.6%	14.1%	2
2008 Commodity Futures Trading Commission	279	63.8%	18.6%	17.6%	3
2006 Commodity Futures Trading Commission					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 Commodity Futures Trading Commission	376	82.5%	8.5%	8.9%
2010 Commodity Futures Trading Commission	287	79.2%	13.8%	7.0%
2008 Commodity Futures Trading Commission	282	88.3%	8.0%	3.7%
2006 Commodity Futures Trading Commission	262	81.1%	10.4%	8.5%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 Commodity Futures Trading Commission	379	61.0%	18.9%	20.1%	8
2010 Commodity Futures Trading Commission	291	76.2%	16.8%	6.9%	9
2008 Commodity Futures Trading Commission	272	59.0%	23.4%	17.6%	10
2006 Commodity Futures Trading Commission	254	44.8%	24.5%	30.7%	8

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 Commodity Futures Trading Commission	346	48.2%	30.2%	21.6%	41
2010 Commodity Futures Trading Commission	279	46.7%	31.3%	22.0%	21
2008 Commodity Futures Trading Commission	269	47.3%	26.3%	26.3%	13
2006 Commodity Futures Trading Commission	241	34.8%	29.5%	35.8%	21

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 Commodity Futures Trading Commission	325	39.1%	33.1%	27.8%	60
2010 Commodity Futures Trading Commission	272	45.1%	32.0%	22.8%	28
2008 Commodity Futures Trading Commission	251	38.3%	30.9%	30.8%	31
2006 Commodity Futures Trading Commission	230	33.2%	24.0%	42.9%	32

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 Commodity Futures Trading Commission	340	35.8%	33.0%	31.2%	47
2010 Commodity Futures Trading Commission	284	42.5%	28.5%	29.0%	14
2008 Commodity Futures Trading Commission	263	37.4%	32.6%	30.1%	19
2006 Commodity Futures Trading Commission	237	27.5%	26.8%	45.7%	25

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 Commodity Futures Trading Commission	332	49.2%	29.2%	21.6%	53
2010 Commodity Futures Trading Commission	280	53.4%	22.3%	24.2%	19
2008 Commodity Futures Trading Commission	263	54.5%	23.8%	21.7%	19
2006 Commodity Futures Trading Commission	239	38.1%	25.0%	36.9%	23

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 Commodity Futures Trading Commission	385	76.6%	12.2%	11.2%	2
2010 Commodity Futures Trading Commission	297	75.5%	13.8%	10.6%	1
2008 Commodity Futures Trading Commission	280	76.0%	14.3%	9.6%	2
2006 Commodity Futures Trading Commission	259	66.6%	15.1%	18.3%	3

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 Commodity Futures Trading Commission	367	71.5%	20.8%	7.7%	18
2010 Commodity Futures Trading Commission	294	72.3%	19.9%	7.9%	4
2008 Commodity Futures Trading Commission	278	62.0%	25.7%	12.3%	4
2006 Commodity Futures Trading Commission	252	44.6%	36.9%	18.5%	10

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 Commodity Futures Trading Commission	385	88.9%	10.0%	1.1%
2010 Commodity Futures Trading Commission	298	92.0%	6.9%	1.1%
2008 Commodity Futures Trading Commission	282	87.6%	11.0%	1.4%
2006 Commodity Futures Trading Commission	262	84.2%	12.7%	3.1%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 Commodity Futures Trading Commission	377	72.9%	16.8%	10.3%	6
2010 Commodity Futures Trading Commission	293	80.7%	10.4%	8.9%	2
2008 Commodity Futures Trading Commission	281	79.2%	13.2%	7.5%	1
2006 Commodity Futures Trading Commission	257	71.2%	17.4%	11.4%	5

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 Commodity Futures Trading Commission	373	54.2%	24.3%	21.5%	11
2010 Commodity Futures Trading Commission	286	53.0%	27.3%	19.7%	8
2008 Commodity Futures Trading Commission	275	43.5%	34.7%	21.7%	7
2006 Commodity Futures Trading Commission	248	35.9%	31.4%	32.7%	14

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 Commodity Futures Trading Commission	372	59.4%	24.5%	16.1%	13
2010 Commodity Futures Trading Commission	292	61.3%	21.7%	17.0%	3
2008 Commodity Futures Trading Commission					
2006 Commodity Futures Trading Commission					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 Commodity Futures Trading Commission	361	49.9%	28.4%	21.7%	23
2010 Commodity Futures Trading Commission	285	47.6%	33.8%	18.6%	8
2008 Commodity Futures Trading Commission	274	51.0%	25.8%	23.3%	8
2006 Commodity Futures Trading Commission	252	30.3%	30.4%	39.3%	10

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 Commodity Futures Trading Commission	337	41.9%	29.8%	28.2%	47
2010 Commodity Futures Trading Commission	282	47.3%	24.9%	27.8%	10
2008 Commodity Futures Trading Commission	270	54.6%	21.4%	24.0%	12
2006 Commodity Futures Trading Commission	242	23.1%	26.4%	50.4%	20

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 Commodity Futures Trading Commission	344	61.1%	26.3%	12.6%	40
2010 Commodity Futures Trading Commission	269	56.3%	27.2%	16.5%	24
2008 Commodity Futures Trading Commission	255	63.3%	24.2%	12.5%	27
2006 Commodity Futures Trading Commission	235	52.1%	28.7%	19.2%	27

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 Commodity Futures Trading Commission	376	91.3%	7.0%	1.7%	8
2010 Commodity Futures Trading Commission	286	87.9%	10.4%	1.7%	7
2008 Commodity Futures Trading Commission	278	89.0%	9.0%	2.0%	4
2006 Commodity Futures Trading Commission	259	86.3%	8.8%	4.9%	3

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 Commodity Futures Trading Commission	372	81.0%	14.0%	4.9%	10
2010 Commodity Futures Trading Commission	286	81.2%	13.3%	5.5%	6
2008 Commodity Futures Trading Commission	275	84.8%	10.3%	4.9%	7
2006 Commodity Futures Trading Commission	256	74.1%	13.6%	12.3%	6

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	- NI	D = 141	Mandaal	Manatha	DAIK
	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 Commodity Futures Trading Commission	344	59.4%	26.1%	14.5%	38
2010 Commodity Futures Trading Commission	260	56.5%	27.9%	15.6%	32
2008 Commodity Futures Trading Commission	247	53.7%	22.5%	23.8%	35
2006 Commodity Futures Trading Commission	229	45.5%	27.8%	26.7%	33

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 Commodity Futures Trading Commission	333	74.9%	17.6%	7.5%	52
2010 Commodity Futures Trading Commission	262	73.9%	18.6%	7.5%	32
2008 Commodity Futures Trading Commission	244	71.4%	20.0%	8.7%	38
2006 Commodity Futures Trading Commission	226	66.7%	19.9%	13.4%	36

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 Commodity Futures Trading Commission	377	80.6%	15.3%	4.1%	6
2010 Commodity Futures Trading Commission	280	84.0%	12.3%	3.7%	4
2008 Commodity Futures Trading Commission					
2006 Commodity Futures Trading Commission					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 Commodity Futures Trading Commission	385	78.7%	14.8%	6.5%
2010 Commodity Futures Trading Commission	292	83.4%	12.8%	3.8%
2008 Commodity Futures Trading Commission	282	75.9%	16.7%	7.3%
2006 Commodity Futures Trading Commission	262	62.3%	24.2%	13.6%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 Commodity Futures Trading Commission	342	57.9%	25.5%	16.5%	42
2010 Commodity Futures Trading Commission	253	50.4%	29.5%	20.1%	41
2008 Commodity Futures Trading Commission					
2006 Commodity Futures Trading Commission					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 Commodity Futures Trading Commission	380	91.1%	5.3%	3.6%	4
2010 Commodity Futures Trading Commission	292	86.9%	7.3%	5.8%	2
2008 Commodity Futures Trading Commission	280	92.7%	5.0%	2.3%	2
2006 Commodity Futures Trading Commission	258	85.1%	10.1%	4.8%	4

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 Commodity Futures Trading Commission	383	75.9%	12.4%	11.7%	0
2010 Commodity Futures Trading Commission	292	74.0%	15.0%	11.0%	3
2008 Commodity Futures Trading Commission					
2006 Commodity Futures Trading Commission					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 Commodity Futures Trading Commission	379	71.8%	15.5%	12.6%	4
2010 Commodity Futures Trading Commission	292	70.2%	17.7%	12.0%	2
2008 Commodity Futures Trading Commission	281	67.1%	19.2%	13.8%	1
2006 Commodity Futures Trading Commission	257	60.3%	20.4%	19.3%	5

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 Commodity Futures Trading Commission	336	76.4%	19.6%	4.0%	47
2010 Commodity Futures Trading Commission	265	73.5%	19.3%	7.2%	29
2008 Commodity Futures Trading Commission					
2006 Commodity Futures Trading Commission					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 Commodity Futures Trading Commission	381	69.6%	18.0%	12.4%	2
2010 Commodity Futures Trading Commission	291	68.0%	19.4%	12.6%	2
2008 Commodity Futures Trading Commission					
2006 Commodity Futures Trading Commission					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994
2011 Commodity Futures Trading Commission	381	74.2%	15.6%	10.2%	3
2010 Commodity Futures Trading Commission	288	71.8%	17.4%	10.9%	4
2008 Commodity Futures Trading Commission	278	75.1%	14.2%	10.7%	4
2006 Commodity Futures Trading Commission	259	62.1%	18.7%	19.1%	3

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 Commodity Futures Trading Commission	384	84.4%	10.0%	5.6%
2010 Commodity Futures Trading Commission	294	84.2%	10.2%	5.6%
2008 Commodity Futures Trading Commission				
2006 Commodity Futures Trading Commission				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 Commodity Futures Trading Commission	383	88.6%	6.8%	4.6%
2010 Commodity Futures Trading Commission	293	86.6%	9.1%	4.3%
2008 Commodity Futures Trading Commission				
2006 Commodity Futures Trading Commission				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 Commodity Futures Trading Commission	384	92.1%	4.3%	3.7%
2010 Commodity Futures Trading Commission	292	89.8%	5.3%	4.9%
2008 Commodity Futures Trading Commission				
2006 Commodity Futures Trading Commission				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 Commodity Futures Trading Commission	379	78.4%	12.2%	9.4%
2010 Commodity Futures Trading Commission	291	74.4%	16.2%	9.4%
2008 Commodity Futures Trading Commission	282	74.2%	14.6%	11.2%
2006 Commodity Futures Trading Commission	262	65.4%	17.6%	17.0%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 Commodity Futures Trading Commission	383	80.7%	13.1%	6.2%
2010 Commodity Futures Trading Commission	293	80.2%	13.0%	6.8%
2008 Commodity Futures Trading Commission	282	76.7%	17.2%	6.1%
2006 Commodity Futures Trading Commission	262	72.7%	18.8%	8.5%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 Commodity Futures Trading Commission	375	56.8%	25.4%	17.8%	7
2010 Commodity Futures Trading Commission	290	52.6%	26.0%	21.4%	3
2008 Commodity Futures Trading Commission	278	53.2%	27.1%	19.6%	4
2006 Commodity Futures Trading Commission	255	35.2%	29.9%	35.0%	7

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 Commodity Futures Trading Commission	366	71.0%	19.0%	10.0%	15
2010 Commodity Futures Trading Commission	276	68.0%	23.5%	8.4%	16
2008 Commodity Futures Trading Commission	272	61.5%	24.9%	13.7%	10
2006 Commodity Futures Trading Commission	250	54.0%	26.9%	19.0%	12

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 Commodity Futures Trading Commission	365	73.9%	17.6%	8.5%	17
2010 Commodity Futures Trading Commission	274	71.5%	20.8%	7.7%	19
2008 Commodity Futures Trading Commission	270	67.5%	22.8%	9.7%	12
2006 Commodity Futures Trading Commission	245	63.7%	20.3%	15.9%	17

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 Commodity Futures Trading Commission	373	61.4%	21.8%	16.8%	9
2010 Commodity Futures Trading Commission	290	61.7%	25.8%	12.5%	3
2008 Commodity Futures Trading Commission	281	60.5%	22.3%	17.2%	1
2006 Commodity Futures Trading Commission	259	47.4%	24.5%	28.1%	3

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 Commodity Futures Trading Commission	335	63.7%	25.7%	10.6%	44
2010 Commodity Futures Trading Commission	270	62.6%	26.9%	10.5%	24
2008 Commodity Futures Trading Commission	262	60.4%	26.5%	13.1%	20
2006 Commodity Futures Trading Commission	237	46.1%	32.2%	21.7%	25

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 Commodity Futures Trading Commission	365	53.4%	23.9%	22.6%	17
2010 Commodity Futures Trading Commission	285	51.2%	27.6%	21.2%	9
2008 Commodity Futures Trading Commission	273	60.9%	21.5%	17.6%	9
2006 Commodity Futures Trading Commission	246	42.2%	25.9%	31.9%	16

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 Commodity Futures Trading Commission	360	58.5%	22.9%	18.7%	19
2010 Commodity Futures Trading Commission	278	54.8%	26.0%	19.2%	11
2008 Commodity Futures Trading Commission					
2006 Commodity Futures Trading Commission					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 Commodity Futures Trading Commission	364	68.2%	20.7%	11.1%	14
2010 Commodity Futures Trading Commission	277	69.2%	20.4%	10.5%	16
2008 Commodity Futures Trading Commission					
2006 Commodity Futures Trading Commission					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 Commodity Futures Trading Commission	380	64.9%	22.4%	12.7%	2
2010 Commodity Futures Trading Commission	288	61.5%	23.4%	15.2%	2
2008 Commodity Futures Trading Commission	280	60.2%	22.4%	17.4%	2
2006 Commodity Futures Trading Commission	261	47.7%	28.3%	24.0%	1

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 Commodity Futures Trading Commission	353	69.7%	24.3%	6.0%	30
2010 Commodity Futures Trading Commission	280	66.8%	24.7%	8.4%	13
2008 Commodity Futures Trading Commission					
2006 Commodity Futures Trading Commission					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 Commodity Futures Trading Commission	382	60.0%	23.9%	16.1%
2010 Commodity Futures Trading Commission	292	55.7%	26.7%	17.6%
2008 Commodity Futures Trading Commission	282	59.0%	23.4%	17.6%
2006 Commodity Futures Trading Commission	262	44.1%	24.5%	31.4%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 Commodity Futures Trading Commission	382	51.8%	25.6%	22.6%
2010 Commodity Futures Trading Commission	293	52.2%	23.5%	24.3%
2008 Commodity Futures Trading Commission	282	56.6%	21.8%	21.6%
2006 Commodity Futures Trading Commission	262	41.2%	26.2%	32.7%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 Commodity Futures Trading Commission	380	61.8%	22.9%	15.3%
2010 Commodity Futures Trading Commission	295	61.6%	23.1%	15.4%
2008 Commodity Futures Trading Commission	282	61.6%	19.6%	18.9%
2006 Commodity Futures Trading Commission	262	47.9%	27.3%	24.8%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 Commodity Futures Trading Commission	378	53.5%	28.7%	17.8%
2010 Commodity Futures Trading Commission	294	49.5%	31.7%	18.8%
2008 Commodity Futures Trading Commission	282	51.8%	28.2%	20.0%
2006 Commodity Futures Trading Commission	262	34.5%	34.8%	30.7%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 Commodity Futures Trading Commission	381	35.3%	37.4%	27.3%
2010 Commodity Futures Trading Commission	293	41.9%	31.9%	26.1%
2008 Commodity Futures Trading Commission	282	39.3%	28.9%	31.8%
2006 Commodity Futures Trading Commission	262	26.7%	31.7%	41.5%

68. How satisfied are you with the training you receive for your present job?

N	Positive	Neutral	Negative
253,771	54.9%	23.6%	21.5%
381	49.8%	30.4%	19.8%
293	58.6%	25.2%	16.2%
282	59.1%	25.2%	15.7%
262	44.8%	29.0%	26.2%
	253,771 381 293 282	253,771 54.9% 381 49.8% 293 58.6% 282 59.1%	253,771 54.9% 23.6% 381 49.8% 30.4% 293 58.6% 25.2% 282 59.1% 25.2%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 Commodity Futures Trading Commission	381	77.5%	12.7%	9.8%
2010 Commodity Futures Trading Commission	293	77.4%	17.2%	5.4%
2008 Commodity Futures Trading Commission	282	76.7%	17.0%	6.3%
2006 Commodity Futures Trading Commission	262	63.8%	20.2%	16.0%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 Commodity Futures Trading Commission	382	72.1%	16.8%	11.2%
2010 Commodity Futures Trading Commission	294	79.0%	15.2%	5.8%
2008 Commodity Futures Trading Commission	282	78.1%	13.8%	8.1%
2006 Commodity Futures Trading Commission	262	70.6%	13.5%	15.9%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 Commodity Futures Trading Commission	381	72.8%	17.9%	9.3%
2010 Commodity Futures Trading Commission	292	73.9%	19.2%	6.9%
2008 Commodity Futures Trading Commission	282	73.5%	16.4%	10.1%
2006 Commodity Futures Trading Commission	262	58.7%	23.7%	17.6%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 Commodity Futures Trading Commission	383	87.9%	8.6%	3.4%
2010 Commodity Futures Trading Commission				
2008 Commodity Futures Trading Commission				
2006 Commodity Futures Trading Commission				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework					
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently		
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%		
2011 Commodity Futures Trading Commission	383	0.0%	11.4%	28.6%	30.5%		
2010 Commodity Futures Trading Commission							
2008 Commodity Futures Trading Commission							
2006 Commodity Futures Trading Commission							
					(continued)		

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework					
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework		
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%		
2011 Commodity Futures Trading Commission	383	4.1%	1.0%	6.0%	18.4%		
2010 Commodity Futures Trading Commission							
2008 Commodity Futures Trading Commission							
2006 Commodity Futures Trading Commission							

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 Commodity Futures Trading Commission	382	58.8%	39.4%	1.8%
2010 Commodity Futures Trading Commission				
2008 Commodity Futures Trading Commission				
2006 Commodity Futures Trading Commission				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

				Net Aveileble
	N	Yes	No	Not Available To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 Commodity Futures Trading Commission	379	22.0%	73.9%	4.1%
2010 Commodity Futures Trading Commission				
2008 Commodity Futures Trading Commission				
2006 Commodity Futures Trading Commission				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 Commodity Futures Trading Commission	381	11.2%	87.9%	0.9%
2010 Commodity Futures Trading Commission				
2008 Commodity Futures Trading Commission				
2006 Commodity Futures Trading Commission				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 Commodity Futures Trading Commission	379	1.3%	82.0%	16.7%
2010 Commodity Futures Trading Commission				
2008 Commodity Futures Trading Commission				
2006 Commodity Futures Trading Commission				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 Commodity Futures Trading Commission	380	2.9%	86.7%	10.4%
2010 Commodity Futures Trading Commission				
2008 Commodity Futures Trading Commission				
2006 Commodity Futures Trading Commission				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 Commodity Futures Trading Commission	332	68.7%	18.4%	12.9%	49
2010 Commodity Futures Trading Commission	253	61.1%	24.4%	14.5%	36
2008 Commodity Futures Trading Commission	217	16.5%	24.6%	58.9%	65
2006 Commodity Futures Trading Commission	215	12.2%	22.6%	65.2%	47

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 Commodity Futures Trading Commission	295	82.9%	12.8%	4.3%	85
2010 Commodity Futures Trading Commission	256	79.2%	14.0%	6.7%	33
2008 Commodity Futures Trading Commission	256	68.6%	18.6%	12.9%	26
2006 Commodity Futures Trading Commission	237	67.8%	16.5%	15.6%	25

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 Commodity Futures Trading Commission	203	45.9%	47.7%	6.4%	178
2010 Commodity Futures Trading Commission	234	64.0%	28.5%	7.4%	57
2008 Commodity Futures Trading Commission					
2006 Commodity Futures Trading Commission					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 Commodity Futures Trading Commission	160	42.0%	56.7%	1.3%	222
2010 Commodity Futures Trading Commission	166	46.8%	49.4%	3.8%	123
2008 Commodity Futures Trading Commission					
2006 Commodity Futures Trading Commission					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 Commodity Futures Trading Commission	115	16.3%	70.3%	13.4%	263
2010 Commodity Futures Trading Commission	126	16.3%	68.2%	15.5%	164
2008 Commodity Futures Trading Commission					
2006 Commodity Futures Trading Commission					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 Commodity Futures Trading Commission	108	19.8%	77.5%	2.7%	274
2010 Commodity Futures Trading Commission	120	19.1%	70.8%	10.1%	171
2008 Commodity Futures Trading Commission					
2006 Commodity Futures Trading Commission					

Consumer Product Safety Commission 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 Consumer Product Safety Commission	230
2010 Consumer Product Safety Commission	210
2008 Consumer Product Safety Commission	187
2006 Consumer Product Safety Commission	283

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 Consumer Product Safety Commission	230	69.0%	16.7%	14.3%
2010 Consumer Product Safety Commission	210	69.8%	13.9%	16.2%
2008 Consumer Product Safety Commission	187	58.7%	22.5%	18.8%
2006 Consumer Product Safety Commission	283	57.7%	22.9%	19.4%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 Consumer Product Safety Commission	230	74.2%	15.1%	10.7%
2010 Consumer Product Safety Commission	209	67.5%	16.3%	16.2%
2008 Consumer Product Safety Commission	187	71.1%	16.2%	12.7%
2006 Consumer Product Safety Commission	283	77.9%	11.9%	10.2%

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 Consumer Product Safety Commission	230	58.1%	21.2%	20.7%
2010 Consumer Product Safety Commission	206	55.1%	20.9%	24.0%
2008 Consumer Product Safety Commission	187	55.7%	13.4%	30.8%
2006 Consumer Product Safety Commission	283	54.9%	24.0%	21.0%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 Consumer Product Safety Commission	229	74.9%	11.6%	13.5%
2010 Consumer Product Safety Commission	208	75.3%	13.4%	11.3%
2008 Consumer Product Safety Commission	187	70.9%	18.9%	10.2%
2006 Consumer Product Safety Commission	283	75.8%	15.9%	8.3%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 Consumer Product Safety Commission	229	85.6%	9.3%	5.1%
2010 Consumer Product Safety Commission	210	83.9%	9.9%	6.2%
2008 Consumer Product Safety Commission	187	83.0%	13.4%	3.6%
2006 Consumer Product Safety Commission	283	86.1%	9.9%	4.0%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 Consumer Product Safety Commission	230	80.9%	9.7%	9.4%
2010 Consumer Product Safety Commission	209	76.8%	13.7%	9.5%
2008 Consumer Product Safety Commission				
2006 Consumer Product Safety Commission				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 Consumer Product Safety Commission	230	97.7%	2.0%	0.3%
2010 Consumer Product Safety Commission	210	97.2%	1.0%	1.9%
2008 Consumer Product Safety Commission				
2006 Consumer Product Safety Commission				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative		
2011 Governmentwide	265,389	91.8%	6.9%	1.3%		
2011 Consumer Product Safety Commission	229	91.4%	8.1%	0.5%		
2010 Consumer Product Safety Commission	210	92.6%	6.1%	1.3%		
2008 Consumer Product Safety Commission						
2006 Consumer Product Safety Commission						

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 Consumer Product Safety Commission	230	50.1%	24.7%	25.2%	0
2010 Consumer Product Safety Commission	210	48.7%	15.4%	35.9%	0
2008 Consumer Product Safety Commission	185	48.9%	26.3%	24.8%	2
2006 Consumer Product Safety Commission	282	47.0%	21.1%	31.9%	1

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 Consumer Product Safety Commission	230	58.0%	18.9%	23.1%	0
2010 Consumer Product Safety Commission	208	52.4%	14.1%	33.4%	2
2008 Consumer Product Safety Commission	187	59.9%	18.2%	21.9%	0
2006 Consumer Product Safety Commission	283	64.4%	16.8%	18.8%	0

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 Consumer Product Safety Commission	227	59.3%	16.7%	24.1%	2
2010 Consumer Product Safety Commission	207	58.1%	15.6%	26.3%	2
2008 Consumer Product Safety Commission	186	56.4%	19.2%	24.5%	1
2006 Consumer Product Safety Commission	281	58.6%	17.6%	23.8%	2

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 Consumer Product Safety Commission	228	86.2%	7.2%	6.6%	1
2010 Consumer Product Safety Commission	208	81.0%	13.0%	6.1%	2
2008 Consumer Product Safety Commission	187	79.5%	12.5%	8.0%	0
2006 Consumer Product Safety Commission	283	83.6%	12.0%	4.4%	0

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 Consumer Product Safety Commission	228	87.1%	7.6%	5.3%	0
2010 Consumer Product Safety Commission	210	88.2%	10.5%	1.3%	0
2008 Consumer Product Safety Commission	187	86.3%	9.0%	4.8%	0
2006 Consumer Product Safety Commission	282	88.1%	9.0%	2.9%	1

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 Consumer Product Safety Commission	228	84.1%	7.5%	8.4%	2
2010 Consumer Product Safety Commission	209	71.7%	12.8%	15.5%	1
2008 Consumer Product Safety Commission	186	74.0%	12.9%	13.0%	1
2006 Consumer Product Safety Commission	281	73.6%	13.1%	13.3%	2

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 Consumer Product Safety Commission	221	79.8%	8.6%	11.6%	9
2010 Consumer Product Safety Commission	205	76.7%	9.6%	13.7%	4
2008 Consumer Product Safety Commission	184	71.0%	13.6%	15.4%	3
2006 Consumer Product Safety Commission	272	70.3%	16.0%	13.7%	11

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 Consumer Product Safety Commission	225	86.8%	9.4%	3.8%	3
2010 Consumer Product Safety Commission	206	89.8%	6.9%	3.3%	3
2008 Consumer Product Safety Commission	185	83.1%	12.1%	4.9%	2
2006 Consumer Product Safety Commission	283	82.1%	13.7%	4.2%	0

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 Consumer Product Safety Commission	204	57.7%	23.6%	18.7%	25
2010 Consumer Product Safety Commission	188	57.7%	22.8%	19.5%	20
2008 Consumer Product Safety Commission	159	44.5%	28.5%	26.9%	28
2006 Consumer Product Safety Commission	234	38.1%	32.2%	29.7%	49

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 Consumer Product Safety Commission	223	50.5%	24.9%	24.6%	5
2010 Consumer Product Safety Commission	203	50.7%	26.2%	23.1%	5
2008 Consumer Product Safety Commission	185	47.0%	26.3%	26.7%	2
2006 Consumer Product Safety Commission	276	42.9%	29.9%	27.2%	7

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 Consumer Product Safety Commission	222	66.6%	13.5%	19.9%	8
2010 Consumer Product Safety Commission	205	70.7%	13.6%	15.7%	4
2008 Consumer Product Safety Commission	184	69.1%	14.3%	16.6%	3
2006 Consumer Product Safety Commission					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 Consumer Product Safety Commission	224	77.9%	13.3%	8.8%
2010 Consumer Product Safety Commission	201	79.1%	13.0%	7.9%
2008 Consumer Product Safety Commission	187	87.9%	6.7%	5.3%
2006 Consumer Product Safety Commission	283	86.2%	7.3%	6.5%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 Consumer Product Safety Commission	214	63.0%	21.0%	16.0%	15
2010 Consumer Product Safety Commission	197	56.0%	19.3%	24.8%	12
2008 Consumer Product Safety Commission	180	56.5%	24.1%	19.5%	7
2006 Consumer Product Safety Commission	271	47.6%	29.8%	22.6%	12

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 Consumer Product Safety Commission	188	50.0%	21.8%	28.3%	39
2010 Consumer Product Safety Commission	185	40.6%	25.3%	34.2%	25
2008 Consumer Product Safety Commission	169	37.9%	28.5%	33.6%	18
2006 Consumer Product Safety Commission	272	39.4%	31.4%	29.2%	11

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 Consumer Product Safety Commission	176	43.9%	32.9%	23.2%	53
2010 Consumer Product Safety Commission	179	34.5%	33.9%	31.6%	31
2008 Consumer Product Safety Commission	158	40.0%	37.5%	22.4%	29
2006 Consumer Product Safety Commission	245	36.7%	32.4%	31.0%	38

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 Consumer Product Safety Commission	192	45.8%	26.5%	27.7%	36
2010 Consumer Product Safety Commission	182	37.2%	33.0%	29.8%	28
2008 Consumer Product Safety Commission	168	37.5%	27.8%	34.6%	19
2006 Consumer Product Safety Commission	255	31.8%	36.9%	31.3%	28

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 Consumer Product Safety Commission	196	51.9%	24.5%	23.6%	31
2010 Consumer Product Safety Commission	186	44.2%	21.5%	34.3%	23
2008 Consumer Product Safety Commission	176	46.1%	19.9%	34.0%	11
2006 Consumer Product Safety Commission	266	46.8%	28.0%	25.3%	17

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 Consumer Product Safety Commission	228	78.1%	11.2%	10.7%	0
2010 Consumer Product Safety Commission	209	75.0%	13.5%	11.5%	1
2008 Consumer Product Safety Commission	186	75.2%	14.8%	10.0%	1
2006 Consumer Product Safety Commission	281	81.4%	10.1%	8.5%	2

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 Consumer Product Safety Commission	211	68.1%	20.2%	11.7%	18
2010 Consumer Product Safety Commission	196	61.4%	26.8%	11.9%	13
2008 Consumer Product Safety Commission	182	53.7%	33.2%	13.1%	5
2006 Consumer Product Safety Commission	275	48.0%	34.2%	17.8%	8

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 Consumer Product Safety Commission	229	86.1%	11.3%	2.6%
2010 Consumer Product Safety Commission	210	88.5%	10.3%	1.3%
2008 Consumer Product Safety Commission	187	87.5%	11.0%	1.5%
2006 Consumer Product Safety Commission	283	88.5%	9.5%	2.0%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 Consumer Product Safety Commission	223	81.8%	9.8%	8.4%	5
2010 Consumer Product Safety Commission	201	77.0%	13.6%	9.4%	6
2008 Consumer Product Safety Commission	186	72.9%	16.3%	10.7%	1
2006 Consumer Product Safety Commission	281	78.5%	13.6%	7.9%	2

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 Consumer Product Safety Commission	215	54.1%	19.6%	26.3%	13
2010 Consumer Product Safety Commission	200	51.4%	19.8%	28.8%	7
2008 Consumer Product Safety Commission	180	36.8%	32.7%	30.5%	7
2006 Consumer Product Safety Commission	271	37.7%	27.5%	34.8%	12

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 Consumer Product Safety Commission	219	63.6%	16.5%	19.9%	9
2010 Consumer Product Safety Commission	198	49.5%	24.2%	26.3%	8
2008 Consumer Product Safety Commission					
2006 Consumer Product Safety Commission					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 Consumer Product Safety Commission	215	45.9%	26.9%	27.2%	13
2010 Consumer Product Safety Commission	200	43.4%	24.9%	31.7%	8
2008 Consumer Product Safety Commission	182	42.5%	25.8%	31.8%	5
2006 Consumer Product Safety Commission	270	44.4%	29.1%	26.5%	13

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 Consumer Product Safety Commission	192	32.1%	32.3%	35.6%	36
2010 Consumer Product Safety Commission	189	32.5%	29.2%	38.3%	18
2008 Consumer Product Safety Commission	170	25.8%	30.5%	43.8%	17
2006 Consumer Product Safety Commission	262	29.6%	34.0%	36.5%	21

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 Consumer Product Safety Commission	204	68.6%	17.1%	14.3%	24
2010 Consumer Product Safety Commission	183	62.3%	22.4%	15.3%	24
2008 Consumer Product Safety Commission	165	68.4%	20.9%	10.7%	22
2006 Consumer Product Safety Commission	256	59.9%	25.2%	14.9%	27

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 Consumer Product Safety Commission	215	73.3%	19.2%	7.5%	12
2010 Consumer Product Safety Commission	200	73.5%	14.4%	12.1%	7
2008 Consumer Product Safety Commission	177	70.2%	21.9%	7.8%	10
2006 Consumer Product Safety Commission	276	71.4%	21.0%	7.5%	7

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 Consumer Product Safety Commission	209	54.9%	23.5%	21.6%	17
2010 Consumer Product Safety Commission	189	55.1%	21.9%	23.0%	17
2008 Consumer Product Safety Commission	174	56.7%	22.0%	21.3%	13
2006 Consumer Product Safety Commission	269	46.6%	24.7%	28.7%	14

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 Consumer Product Safety Commission	200	51.1%	22.9%	25.9%	26
2010 Consumer Product Safety Commission	182	45.5%	25.3%	29.2%	24
2008 Consumer Product Safety Commission	153	41.8%	29.1%	29.1%	34
2006 Consumer Product Safety Commission	237	34.3%	30.1%	35.6%	46

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 Consumer Product Safety Commission	189	63.6%	19.6%	16.9%	37
2010 Consumer Product Safety Commission	178	57.5%	25.0%	17.5%	30
2008 Consumer Product Safety Commission	144	51.8%	29.3%	18.9%	43
2006 Consumer Product Safety Commission	227	52.7%	25.8%	21.5%	56

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 Consumer Product Safety Commission	224	83.1%	13.0%	3.9%	3
2010 Consumer Product Safety Commission	204	74.7%	16.6%	8.7%	1
2008 Consumer Product Safety Commission					
2006 Consumer Product Safety Commission					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 Consumer Product Safety Commission	229	69.3%	17.8%	12.9%
2010 Consumer Product Safety Commission	206	66.6%	21.1%	12.2%
2008 Consumer Product Safety Commission	187	58.6%	24.0%	17.3%
2006 Consumer Product Safety Commission	283	60.0%	23.5%	16.6%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 Consumer Product Safety Commission	205	44.1%	32.8%	23.2%	23
2010 Consumer Product Safety Commission	187	42.7%	29.0%	28.3%	21
2008 Consumer Product Safety Commission					
2006 Consumer Product Safety Commission					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 Consumer Product Safety Commission	222	88.0%	6.5%	5.5%	3
2010 Consumer Product Safety Commission	204	80.3%	12.0%	7.7%	4
2008 Consumer Product Safety Commission	186	79.3%	11.8%	8.9%	1
2006 Consumer Product Safety Commission	279	83.6%	12.1%	4.3%	4

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 Consumer Product Safety Commission	224	67.6%	16.6%	15.8%	1
2010 Consumer Product Safety Commission	206	67.3%	14.4%	18.3%	1
2008 Consumer Product Safety Commission					
2006 Consumer Product Safety Commission					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 Consumer Product Safety Commission	218	67.8%	16.6%	15.6%	5
2010 Consumer Product Safety Commission	207	64.7%	17.6%	17.6%	0
2008 Consumer Product Safety Commission	182	59.5%	18.8%	21.7%	5
2006 Consumer Product Safety Commission	278	59.6%	21.7%	18.7%	5

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 Consumer Product Safety Commission	197	73.3%	17.6%	9.1%	26
2010 Consumer Product Safety Commission	191	67.7%	22.6%	9.7%	16
2008 Consumer Product Safety Commission					
2006 Consumer Product Safety Commission					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 Consumer Product Safety Commission	223	66.8%	18.8%	14.3%	1
2010 Consumer Product Safety Commission	205	63.2%	17.8%	19.1%	1
2008 Consumer Product Safety Commission					
2006 Consumer Product Safety Commission					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

		N	Positive	Neutral	Negative	DNK
2	011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994
	2011 Consumer Product Safety Commission	215	76.0%	11.8%	12.1%	8
	2010 Consumer Product Safety Commission	201	70.5%	14.8%	14.7%	5
	2008 Consumer Product Safety Commission	185	65.4%	17.4%	17.2%	2
	2006 Consumer Product Safety Commission	280	63.2%	22.4%	14.4%	3

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 Consumer Product Safety Commission	223	84.8%	7.5%	7.8%
2010 Consumer Product Safety Commission	207	76.0%	12.9%	11.1%
2008 Consumer Product Safety Commission				
2006 Consumer Product Safety Commission				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 Consumer Product Safety Commission	224	83.1%	9.1%	7.8%
2010 Consumer Product Safety Commission	207	80.9%	8.4%	10.7%
2008 Consumer Product Safety Commission				
2006 Consumer Product Safety Commission				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 Consumer Product Safety Commission	224	82.1%	6.3%	11.6%
2010 Consumer Product Safety Commission	207	81.6%	9.7%	8.7%
2008 Consumer Product Safety Commission				
2006 Consumer Product Safety Commission				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 Consumer Product Safety Commission	223	73.8%	11.3%	14.9%
2010 Consumer Product Safety Commission	206	70.5%	12.8%	16.7%
2008 Consumer Product Safety Commission	187	63.9%	14.8%	21.4%
2006 Consumer Product Safety Commission	283	65.0%	17.1%	17.9%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 Consumer Product Safety Commission	223	73.9%	15.6%	10.5%
2010 Consumer Product Safety Commission	206	73.1%	14.0%	12.9%
2008 Consumer Product Safety Commission	187	66.3%	20.0%	13.7%
2006 Consumer Product Safety Commission	283	69.4%	15.9%	14.7%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 Consumer Product Safety Commission	216	47.3%	25.6%	27.1%	6
2010 Consumer Product Safety Commission	199	44.0%	23.8%	32.2%	6
2008 Consumer Product Safety Commission	183	30.5%	31.0%	38.5%	4
2006 Consumer Product Safety Commission	280	25.0%	31.8%	43.2%	3

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 Consumer Product Safety Commission	204	57.4%	22.1%	20.5%	18
2010 Consumer Product Safety Commission	191	51.9%	24.2%	23.9%	13
2008 Consumer Product Safety Commission	168	40.0%	33.4%	26.6%	19
2006 Consumer Product Safety Commission	264	37.7%	35.9%	26.4%	19

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 Consumer Product Safety Commission	200	69.6%	18.5%	11.9%	20
2010 Consumer Product Safety Commission	197	65.2%	22.4%	12.4%	8
2008 Consumer Product Safety Commission	166	62.5%	22.7%	14.8%	21
2006 Consumer Product Safety Commission	267	62.2%	21.4%	16.3%	16

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK		
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077		
2011 Consumer Product Safety Commission	218	59.6%	21.6%	18.7%	4		
2010 Consumer Product Safety Commission	205	55.1%	21.3%	23.6%	0		
2008 Consumer Product Safety Commission	183	46.7%	31.8%	21.5%	4		
2006 Consumer Product Safety Commission	281	50.7%	29.5%	19.9%	2		

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 Consumer Product Safety Commission	199	65.1%	22.2%	12.7%	22
2010 Consumer Product Safety Commission	188	66.4%	18.3%	15.3%	15
2008 Consumer Product Safety Commission	174	60.0%	29.0%	10.9%	13
2006 Consumer Product Safety Commission	261	61.1%	29.5%	9.4%	22

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 Consumer Product Safety Commission	214	51.2%	21.7%	27.0%	8
2010 Consumer Product Safety Commission	196	44.6%	23.0%	32.4%	9
2008 Consumer Product Safety Commission	182	46.7%	24.6%	28.7%	5
2006 Consumer Product Safety Commission	274	55.7%	24.2%	20.1%	9

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 Consumer Product Safety Commission	212	61.8%	17.3%	20.9%	7
2010 Consumer Product Safety Commission	197	53.3%	22.7%	24.0%	5
2008 Consumer Product Safety Commission					
2006 Consumer Product Safety Commission					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	•				
	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 Consumer Product Safety Commission	210	61.9%	21.7%	16.3%	12
2010 Consumer Product Safety Commission	195	56.0%	25.3%	18.7%	8
2008 Consumer Product Safety Commission					
2006 Consumer Product Safety Commission					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 Consumer Product Safety Commission	214	54.4%	22.6%	23.0%	5
2010 Consumer Product Safety Commission	198	53.2%	24.7%	22.1%	4
2008 Consumer Product Safety Commission	187	42.5%	24.8%	32.6%	0
2006 Consumer Product Safety Commission	280	36.5%	30.3%	33.2%	3

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 Consumer Product Safety Commission	192	60.6%	23.5%	15.9%	28
2010 Consumer Product Safety Commission	173	51.8%	29.3%	18.8%	31
2008 Consumer Product Safety Commission					
2006 Consumer Product Safety Commission					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 Consumer Product Safety Commission	219	52.1%	24.3%	23.6%
2010 Consumer Product Safety Commission	203	48.7%	26.1%	25.2%
2008 Consumer Product Safety Commission	187	46.8%	27.0%	26.2%
2006 Consumer Product Safety Commission	283	48.8%	27.0%	24.2%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 Consumer Product Safety Commission	218	42.7%	26.8%	30.4%
2010 Consumer Product Safety Commission	203	44.5%	22.0%	33.5%
2008 Consumer Product Safety Commission	187	43.7%	25.5%	30.8%
2006 Consumer Product Safety Commission	283	40.7%	25.5%	33.8%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 Consumer Product Safety Commission	218	57.1%	21.9%	21.0%
2010 Consumer Product Safety Commission	203	53.9%	22.8%	23.3%
2008 Consumer Product Safety Commission	187	50.4%	23.9%	25.7%
2006 Consumer Product Safety Commission	283	53.4%	19.6%	27.0%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 Consumer Product Safety Commission	217	47.3%	31.8%	20.9%
2010 Consumer Product Safety Commission	203	39.6%	32.9%	27.6%
2008 Consumer Product Safety Commission	187	32.8%	31.8%	35.4%
2006 Consumer Product Safety Commission	283	32.7%	32.1%	35.3%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 Consumer Product Safety Commission	218	35.4%	29.5%	35.0%
2010 Consumer Product Safety Commission	203	35.0%	29.8%	35.3%
2008 Consumer Product Safety Commission	187	29.2%	31.1%	39.7%
2006 Consumer Product Safety Commission	283	29.1%	33.9%	37.0%

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 Consumer Product Safety Commission	218	52.4%	26.4%	21.1%
2010 Consumer Product Safety Commission	203	58.1%	22.1%	19.8%
2008 Consumer Product Safety Commission	187	48.3%	32.4%	19.3%
2006 Consumer Product Safety Commission	283	45.7%	34.0%	20.3%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 Consumer Product Safety Commission	218	71.6%	13.3%	15.1%
2010 Consumer Product Safety Commission	203	71.6%	14.5%	13.9%
2008 Consumer Product Safety Commission	187	66.3%	18.9%	14.8%
2006 Consumer Product Safety Commission	283	65.2%	18.1%	16.7%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 Consumer Product Safety Commission	218	66.0%	16.6%	17.5%
2010 Consumer Product Safety Commission	202	66.2%	13.3%	20.4%
2008 Consumer Product Safety Commission	187	61.4%	17.2%	21.4%
2006 Consumer Product Safety Commission	283	63.7%	17.5%	18.8%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 Consumer Product Safety Commission	217	71.1%	13.8%	15.1%
2010 Consumer Product Safety Commission	203	64.3%	21.0%	14.7%
2008 Consumer Product Safety Commission	187	52.0%	25.4%	22.7%
2006 Consumer Product Safety Commission	283	53.6%	22.9%	23.5%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 Consumer Product Safety Commission	216	73.6%	24.0%	2.5%
2010 Consumer Product Safety Commission				
2008 Consumer Product Safety Commission				
2006 Consumer Product Safety Commission				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework				
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently	
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%	
2011 Consumer Product Safety Commission	215	36.0%	15.8%	3.0%	10.0%	
2010 Consumer Product Safety Commission						
2008 Consumer Product Safety Commission						
2006 Consumer Product Safety Commission						
					(continued)	

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework					
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework		
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%		
2011 Consumer Product Safety Commission	215	6.1%	1.2%	15.9%	11.8%		
2010 Consumer Product Safety Commission							
2008 Consumer Product Safety Commission							
2006 Consumer Product Safety Commission							

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 Consumer Product Safety Commission	216	64.1%	35.1%	0.8%
2010 Consumer Product Safety Commission				
2008 Consumer Product Safety Commission				
2006 Consumer Product Safety Commission				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 Consumer Product Safety Commission	217	32.2%	58.3%	9.5%
2010 Consumer Product Safety Commission				
2008 Consumer Product Safety Commission				
2006 Consumer Product Safety Commission				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 Consumer Product Safety Commission	216	18.7%	80.5%	0.8%
2010 Consumer Product Safety Commission				
2008 Consumer Product Safety Commission				
2006 Consumer Product Safety Commission				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 Consumer Product Safety Commission	217	1.6%	76.8%	21.6%
2010 Consumer Product Safety Commission				
2008 Consumer Product Safety Commission				
2006 Consumer Product Safety Commission				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 Consumer Product Safety Commission	216	3.1%	81.3%	15.6%
2010 Consumer Product Safety Commission				
2008 Consumer Product Safety Commission				
2006 Consumer Product Safety Commission				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 Consumer Product Safety Commission	179	74.9%	7.4%	17.7%	38
2010 Consumer Product Safety Commission	171	66.6%	18.9%	14.5%	32
2008 Consumer Product Safety Commission	147	67.7%	14.6%	17.8%	40
2006 Consumer Product Safety Commission	221	68.6%	18.2%	13.2%	62

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 Consumer Product Safety Commission	179	84.8%	13.0%	2.3%	38
2010 Consumer Product Safety Commission	180	85.8%	8.7%	5.5%	23
2008 Consumer Product Safety Commission	161	90.2%	3.8%	6.0%	26
2006 Consumer Product Safety Commission	257	86.6%	9.0%	4.4%	26

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 Consumer Product Safety Commission	131	56.5%	32.7%	10.8%	82
2010 Consumer Product Safety Commission	139	51.6%	29.8%	18.6%	64
2008 Consumer Product Safety Commission					
2006 Consumer Product Safety Commission					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 Consumer Product Safety Commission	93	53.1%	44.7%	2.1%	124
2010 Consumer Product Safety Commission	109	47.0%	45.9%	7.1%	94
2008 Consumer Product Safety Commission					
2006 Consumer Product Safety Commission					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 Consumer Product Safety Commission	50	23.3%	66.7%	10.1%	166
2010 Consumer Product Safety Commission	70	13.9%	63.0%	23.2%	132
2008 Consumer Product Safety Commission					
2006 Consumer Product Safety Commission					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 Consumer Product Safety Commission	52	27.6%	65.1%	7.3%	163
2010 Consumer Product Safety Commission	62	20.6%	64.4%	15.0%	140
2008 Consumer Product Safety Commission					
2006 Consumer Product Safety Commission					

Corporation for National and Community Service 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 Corporation for National and Community Service	405
2010 Corporation for National and Community Service	352
2008 Corporation for National and Community Service	367
2006 Corporation for National and Community Service	324

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 Corporation for National and Community Service	404	62.6%	14.9%	22.4%
2010 Corporation for National and Community Service	351	69.9%	13.6%	16.5%
2008 Corporation for National and Community Service	367	63.0%	17.6%	19.4%
2006 Corporation for National and Community Service	324	65.8%	15.5%	18.7%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 Corporation for National and Community Service	405	68.6%	15.1%	16.3%
2010 Corporation for National and Community Service	352	71.0%	14.4%	14.6%
2008 Corporation for National and Community Service	367	69.1%	13.3%	17.6%
2006 Corporation for National and Community Service	324	71.0%	15.6%	13.4%

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 Corporation for National and Community Service	405	63.8%	18.9%	17.3%
2010 Corporation for National and Community Service	350	70.8%	13.5%	15.7%
2008 Corporation for National and Community Service	367	68.4%	17.5%	14.1%
2006 Corporation for National and Community Service	324	65.7%	15.0%	19.2%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 Corporation for National and Community Service	405	73.8%	13.4%	12.7%
2010 Corporation for National and Community Service	352	79.0%	11.2%	9.8%
2008 Corporation for National and Community Service	367	80.4%	10.6%	9.0%
2006 Corporation for National and Community Service	324	79.7%	10.8%	9.5%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 Corporation for National and Community Service	402	82.1%	10.6%	7.3%
2010 Corporation for National and Community Service	351	86.4%	8.3%	5.4%
2008 Corporation for National and Community Service	367	84.5%	10.6%	4.8%
2006 Corporation for National and Community Service	324	87.3%	7.6%	5.1%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 Corporation for National and Community Service	404	78.4%	12.1%	9.5%
2010 Corporation for National and Community Service	352	79.6%	9.1%	11.3%
2008 Corporation for National and Community Service				
2006 Corporation for National and Community Service				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 Corporation for National and Community Service	405	96.8%	1.8%	1.4%
2010 Corporation for National and Community Service	352	99.4%	0.3%	0.3%
2008 Corporation for National and Community Service				
2006 Corporation for National and Community Service				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,389	91.8%	6.9%	1.3%
2011 Corporation for National and Community Service	403	91.8%	7.3%	0.9%
2010 Corporation for National and Community Service	351	95.1%	3.9%	1.0%
2008 Corporation for National and Community Service				
2006 Corporation for National and Community Service				

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 Corporation for National and Community Service	404	47.7%	16.2%	36.1%	1
2010 Corporation for National and Community Service	350	49.0%	16.8%	34.2%	1
2008 Corporation for National and Community Service	363	43.1%	18.2%	38.6%	4
2006 Corporation for National and Community Service	322	51.0%	15.6%	33.4%	2

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 Corporation for National and Community Service	402	53.8%	18.7%	27.5%	1
2010 Corporation for National and Community Service	351	49.3%	17.0%	33.8%	1
2008 Corporation for National and Community Service	364	54.0%	16.8%	29.1%	3
2006 Corporation for National and Community Service	322	56.8%	11.9%	31.4%	2

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 Corporation for National and Community Service	402	58.1%	14.4%	27.5%	0
2010 Corporation for National and Community Service	349	62.6%	15.1%	22.3%	2
2008 Corporation for National and Community Service	365	62.8%	15.9%	21.4%	2
2006 Corporation for National and Community Service	321	61.3%	15.9%	22.8%	3

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 Corporation for National and Community Service	400	90.3%	5.4%	4.3%	3
2010 Corporation for National and Community Service	349	90.9%	4.7%	4.4%	1
2008 Corporation for National and Community Service	367	87.7%	7.1%	5.2%	0
2006 Corporation for National and Community Service	324	90.1%	4.7%	5.2%	0

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 Corporation for National and Community Service	394	90.7%	6.9%	2.4%	3
2010 Corporation for National and Community Service	349	92.4%	5.9%	1.7%	0
2008 Corporation for National and Community Service	366	92.8%	5.6%	1.6%	1
2006 Corporation for National and Community Service	324	91.3%	7.2%	1.5%	0

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 Corporation for National and Community Service	402	76.7%	11.3%	12.0%	2
2010 Corporation for National and Community Service	350	79.9%	7.9%	12.3%	1
2008 Corporation for National and Community Service	366	79.5%	11.9%	8.5%	1
2006 Corporation for National and Community Service	322	75.1%	12.8%	12.2%	2

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 Corporation for National and Community Service	398	71.4%	14.5%	14.1%	6
2010 Corporation for National and Community Service	340	71.9%	16.5%	11.7%	10
2008 Corporation for National and Community Service	352	74.8%	11.6%	13.6%	15
2006 Corporation for National and Community Service	322	68.1%	13.1%	18.8%	2

16. I am held accountable for achieving results.

	N.	Desitive	Mantual	Monethy	DAIK
	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 Corporation for National and Community Service	402	87.2%	9.8%	3.0%	2
2010 Corporation for National and Community Service	348	87.8%	7.8%	4.4%	2
2008 Corporation for National and Community Service	361	87.3%	9.5%	3.1%	6
2006 Corporation for National and Community Service	324	90.2%	5.4%	4.4%	0

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 Corporation for National and Community Service	384	70.0%	15.4%	14.6%	21
2010 Corporation for National and Community Service	334	69.2%	13.4%	17.4%	16
2008 Corporation for National and Community Service	328	66.9%	19.3%	13.8%	39
2006 Corporation for National and Community Service	290	59.1%	23.0%	17.9%	34

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 Corporation for National and Community Service	396	40.2%	24.6%	35.2%	7
2010 Corporation for National and Community Service	344	48.6%	20.8%	30.6%	7
2008 Corporation for National and Community Service	362	37.8%	23.2%	39.0%	5
2006 Corporation for National and Community Service	320	45.8%	23.6%	30.6%	4

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 Corporation for National and Community Service	396	63.7%	14.7%	21.6%	9
2010 Corporation for National and Community Service	339	63.4%	13.3%	23.3%	13
2008 Corporation for National and Community Service	352	67.9%	13.2%	18.9%	15
2006 Corporation for National and Community Service					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 Corporation for National and Community Service	392	79.9%	12.7%	7.4%
2010 Corporation for National and Community Service	343	81.2%	8.9%	9.9%
2008 Corporation for National and Community Service	367	90.4%	5.5%	4.1%
2006 Corporation for National and Community Service	324	86.0%	7.3%	6.7%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 Corporation for National and Community Service	387	65.5%	18.3%	16.2%	17
2010 Corporation for National and Community Service	335	65.1%	19.3%	15.6%	15
2008 Corporation for National and Community Service	356	62.4%	22.4%	15.2%	11
2006 Corporation for National and Community Service	308	64.4%	22.3%	13.3%	16

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 Corporation for National and Community Service	353	38.4%	34.9%	26.7%	52
2010 Corporation for National and Community Service	309	44.4%	26.5%	29.1%	40
2008 Corporation for National and Community Service	328	45.5%	26.5%	28.1%	39
2006 Corporation for National and Community Service	298	45.9%	23.3%	30.8%	26

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 Corporation for National and Community Service	335	40.8%	29.0%	30.2%	68
2010 Corporation for National and Community Service	301	39.3%	26.6%	34.1%	49
2008 Corporation for National and Community Service	325	41.0%	29.3%	29.7%	42
2006 Corporation for National and Community Service	294	40.1%	27.2%	32.8%	30

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 Corporation for National and Community Service	372	40.5%	24.7%	34.9%	31
2010 Corporation for National and Community Service	325	42.8%	24.3%	32.9%	26
2008 Corporation for National and Community Service	339	38.2%	28.9%	32.9%	28
2006 Corporation for National and Community Service	304	38.8%	28.5%	32.7%	20

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 Corporation for National and Community Service	356	40.0%	28.3%	31.7%	47
2010 Corporation for National and Community Service	308	50.1%	20.6%	29.3%	42
2008 Corporation for National and Community Service	326	50.5%	21.5%	28.0%	41
2006 Corporation for National and Community Service	302	58.0%	16.7%	25.3%	22

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 Corporation for National and Community Service	401	74.2%	14.6%	11.2%	2
2010 Corporation for National and Community Service	348	79.2%	8.7%	12.1%	3
2008 Corporation for National and Community Service	364	79.2%	8.1%	12.7%	3
2006 Corporation for National and Community Service	322	75.6%	10.1%	14.3%	2

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 Corporation for National and Community Service	380	60.8%	28.0%	11.2%	22
2010 Corporation for National and Community Service	329	65.1%	20.2%	14.7%	19
2008 Corporation for National and Community Service	359	65.0%	21.9%	13.0%	8
2006 Corporation for National and Community Service	310	65.1%	25.0%	10.0%	14

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 Corporation for National and Community Service	404	86.9%	11.1%	2.0%
2010 Corporation for National and Community Service	347	87.7%	10.0%	2.3%
2008 Corporation for National and Community Service	367	86.6%	10.8%	2.6%
2006 Corporation for National and Community Service	324	86.0%	12.1%	1.9%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 Corporation for National and Community Service	389	76.4%	14.9%	8.6%	4
2010 Corporation for National and Community Service	337	75.7%	13.4%	10.9%	8
2008 Corporation for National and Community Service	364	72.5%	15.5%	12.0%	3
2006 Corporation for National and Community Service	317	72.3%	18.0%	9.7%	7

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 Corporation for National and Community Service	377	51.0%	24.5%	24.5%	17
2010 Corporation for National and Community Service	337	55.4%	21.0%	23.7%	8
2008 Corporation for National and Community Service	357	54.8%	21.9%	23.3%	10
2006 Corporation for National and Community Service	317	57.0%	21.3%	21.7%	7

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 Corporation for National and Community Service	384	51.3%	22.4%	26.3%	11
2010 Corporation for National and Community Service	332	58.5%	21.2%	20.3%	14
2008 Corporation for National and Community Service					
2006 Corporation for National and Community Service					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 Corporation for National and Community Service	377	42.1%	32.6%	25.3%	14
2010 Corporation for National and Community Service	327	48.3%	24.6%	27.1%	17
2008 Corporation for National and Community Service	352	48.2%	25.8%	26.0%	15
2006 Corporation for National and Community Service	317	49.6%	24.5%	26.0%	7

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 Corporation for National and Community Service	330	26.9%	31.2%	41.9%	58
2010 Corporation for National and Community Service	301	37.0%	26.0%	37.0%	45
2008 Corporation for National and Community Service	329	40.9%	25.2%	34.0%	38
2006 Corporation for National and Community Service	297	47.1%	19.5%	33.3%	27

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 Corporation for National and Community Service	371	71.9%	17.3%	10.8%	24
2010 Corporation for National and Community Service	324	70.8%	19.1%	10.1%	20
2008 Corporation for National and Community Service	355	69.9%	18.9%	11.2%	12
2006 Corporation for National and Community Service	308	65.5%	16.4%	18.2%	16

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 Corporation for National and Community Service	382	86.0%	10.2%	3.8%	11
2010 Corporation for National and Community Service	338	86.6%	9.8%	3.6%	8
2008 Corporation for National and Community Service	354	86.1%	9.7%	4.2%	13
2006 Corporation for National and Community Service	317	80.9%	10.0%	9.1%	7

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 Corporation for National and Community Service	377	68.5%	16.9%	14.5%	16
2010 Corporation for National and Community Service	340	67.9%	17.6%	14.5%	7
2008 Corporation for National and Community Service	352	63.5%	19.8%	16.8%	15
2006 Corporation for National and Community Service	309	57.4%	22.7%	19.9%	15

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 Corporation for National and Community Service	367	64.1%	18.2%	17.7%	27
2010 Corporation for National and Community Service	325	67.6%	16.9%	15.5%	19
2008 Corporation for National and Community Service	337	62.9%	20.0%	17.1%	30
2006 Corporation for National and Community Service	297	54.4%	25.0%	20.5%	27

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 Corporation for National and Community Service	358	77.6%	13.3%	9.1%	35
2010 Corporation for National and Community Service	312	79.8%	13.5%	6.8%	34
2008 Corporation for National and Community Service	321	77.2%	14.8%	8.0%	46
2006 Corporation for National and Community Service	282	74.4%	17.4%	8.3%	42

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 Corporation for National and Community Service	388	84.3%	11.8%	3.9%	3
2010 Corporation for National and Community Service	341	87.7%	10.2%	2.0%	3
2008 Corporation for National and Community Service					
2006 Corporation for National and Community Service					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 Corporation for National and Community Service	392	69.8%	17.9%	12.3%
2010 Corporation for National and Community Service	346	70.0%	19.2%	10.8%
2008 Corporation for National and Community Service	367	67.2%	15.6%	17.2%
2006 Corporation for National and Community Service	324	61.7%	20.2%	18.1%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 Corporation for National and Community Service	354	54.5%	24.1%	21.4%	38
2010 Corporation for National and Community Service	315	52.9%	22.4%	24.7%	32
2008 Corporation for National and Community Service					
2006 Corporation for National and Community Service					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 Corporation for National and Community Service	389	84.8%	7.5%	7.7%	3
2010 Corporation for National and Community Service	341	83.6%	7.5%	9.0%	3
2008 Corporation for National and Community Service	367	86.6%	7.6%	5.8%	0
2006 Corporation for National and Community Service	319	87.3%	6.7%	6.0%	5

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 Corporation for National and Community Service	386	72.7%	13.8%	13.4%	4
2010 Corporation for National and Community Service	342	75.0%	12.2%	12.8%	1
2008 Corporation for National and Community Service					
2006 Corporation for National and Community Service					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 Corporation for National and Community Service	388	66.5%	16.0%	17.5%	4
2010 Corporation for National and Community Service	335	67.2%	16.2%	16.7%	6
2008 Corporation for National and Community Service	363	64.1%	18.0%	17.9%	4
2006 Corporation for National and Community Service	323	66.5%	14.6%	18.8%	1

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 Corporation for National and Community Service	370	72.2%	20.4%	7.4%	20
2010 Corporation for National and Community Service	318	81.0%	12.9%	6.1%	26
2008 Corporation for National and Community Service					
2006 Corporation for National and Community Service					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 Corporation for National and Community Service	384	61.3%	18.4%	20.3%	6
2010 Corporation for National and Community Service	339	67.1%	15.0%	18.0%	3
2008 Corporation for National and Community Service					
2006 Corporation for National and Community Service					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994
2011 Corporation for National and Community Service	387	65.0%	19.9%	15.1%	5
2010 Corporation for National and Community Service	339	73.1%	16.6%	10.4%	4
2008 Corporation for National and Community Service	363	69.8%	14.9%	15.3%	4
2006 Corporation for National and Community Service	324	71.5%	17.0%	11.5%	0

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 Corporation for National and Community Service	391	84.5%	10.0%	5.6%
2010 Corporation for National and Community Service	345	79.8%	11.9%	8.4%
2008 Corporation for National and Community Service				
2006 Corporation for National and Community Service				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 Corporation for National and Community Service	392	84.1%	9.7%	6.3%
2010 Corporation for National and Community Service	345	83.5%	7.0%	9.5%
2008 Corporation for National and Community Service				
2006 Corporation for National and Community Service				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 Corporation for National and Community Service	390	86.5%	6.9%	6.7%
2010 Corporation for National and Community Service	344	83.0%	7.9%	9.1%
2008 Corporation for National and Community Service				
2006 Corporation for National and Community Service				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 Corporation for National and Community Service	389	73.6%	12.6%	13.8%
2010 Corporation for National and Community Service	344	69.8%	14.0%	16.1%
2008 Corporation for National and Community Service	367	67.3%	15.0%	17.7%
2006 Corporation for National and Community Service	324	69.3%	13.9%	16.7%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 Corporation for National and Community Service	392	72.3%	18.3%	9.3%
2010 Corporation for National and Community Service	344	73.4%	15.5%	11.1%
2008 Corporation for National and Community Service	367	69.4%	19.3%	11.4%
2006 Corporation for National and Community Service	324	73.1%	12.9%	14.0%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 Corporation for National and Community Service	379	45.4%	25.6%	29.0%	8
2010 Corporation for National and Community Service	338	53.0%	23.7%	23.3%	4
2008 Corporation for National and Community Service	362	42.3%	26.7%	31.1%	5
2006 Corporation for National and Community Service	317	40.8%	24.6%	34.6%	7

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 Corporation for National and Community Service	374	58.6%	23.9%	17.6%	14
2010 Corporation for National and Community Service	327	64.2%	20.5%	15.3%	15
2008 Corporation for National and Community Service	353	54.8%	24.9%	20.3%	14
2006 Corporation for National and Community Service	310	54.2%	23.5%	22.3%	14

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 Corporation for National and Community Service	369	75.5%	14.8%	9.7%	18
2010 Corporation for National and Community Service	325	72.5%	17.4%	10.1%	17
2008 Corporation for National and Community Service	358	76.4%	14.2%	9.5%	9
2006 Corporation for National and Community Service	315	71.4%	14.5%	14.1%	9

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 Corporation for National and Community Service	383	68.2%	19.5%	12.2%	2
2010 Corporation for National and Community Service	342	71.5%	17.6%	10.8%	0
2008 Corporation for National and Community Service	364	70.2%	18.1%	11.6%	3
2006 Corporation for National and Community Service	322	70.1%	15.2%	14.7%	2

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 Corporation for National and Community Service	369	66.4%	22.5%	11.1%	18
2010 Corporation for National and Community Service	312	68.8%	20.9%	10.3%	28
2008 Corporation for National and Community Service	336	67.1%	22.3%	10.6%	31
2006 Corporation for National and Community Service	309	64.9%	22.9%	12.2%	15

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 Corporation for National and Community Service	372	54.5%	22.2%	23.3%	13
2010 Corporation for National and Community Service	333	53.4%	25.2%	21.4%	8
2008 Corporation for National and Community Service	363	58.6%	19.6%	21.8%	4
2006 Corporation for National and Community Service	315	60.3%	19.0%	20.7%	9

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 Corporation for National and Community Service	377	57.9%	21.7%	20.5%	9
2010 Corporation for National and Community Service	333	59.0%	22.3%	18.7%	9
2008 Corporation for National and Community Service					
2006 Corporation for National and Community Service					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 Corporation for National and Community Service	369	63.3%	22.5%	14.2%	17
2010 Corporation for National and Community Service	326	65.9%	19.7%	14.4%	15
2008 Corporation for National and Community Service					
2006 Corporation for National and Community Service					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 Corporation for National and Community Service	385	51.7%	24.3%	24.0%	1
2010 Corporation for National and Community Service	330	59.8%	22.2%	18.0%	7
2008 Corporation for National and Community Service	364	49.8%	22.6%	27.7%	3
2006 Corporation for National and Community Service	322	49.7%	20.9%	29.4%	2

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 Corporation for National and Community Service	354	61.7%	25.4%	12.9%	33
2010 Corporation for National and Community Service	303	63.2%	23.3%	13.5%	38
2008 Corporation for National and Community Service					
2006 Corporation for National and Community Service					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 Corporation for National and Community Service	387	57.2%	19.1%	23.7%
2010 Corporation for National and Community Service	341	60.5%	16.7%	22.8%
2008 Corporation for National and Community Service	367	61.1%	16.7%	22.2%
2006 Corporation for National and Community Service	324	56.3%	19.8%	23.9%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 Corporation for National and Community Service	385	52.0%	20.4%	27.6%
2010 Corporation for National and Community Service	340	61.5%	16.7%	21.8%
2008 Corporation for National and Community Service	367	58.6%	19.2%	22.2%
2006 Corporation for National and Community Service	324	51.6%	23.5%	24.9%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 Corporation for National and Community Service	385	49.5%	26.0%	24.5%
2010 Corporation for National and Community Service	340	51.1%	20.9%	28.0%
2008 Corporation for National and Community Service	367	53.7%	20.2%	26.1%
2006 Corporation for National and Community Service	324	50.5%	22.1%	27.4%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 Corporation for National and Community Service	386	44.5%	30.0%	25.5%
2010 Corporation for National and Community Service	339	50.3%	29.8%	19.9%
2008 Corporation for National and Community Service	367	44.9%	24.3%	30.8%
2006 Corporation for National and Community Service	324	42.1%	30.3%	27.6%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 Corporation for National and Community Service	387	29.8%	29.7%	40.5%
2010 Corporation for National and Community Service	340	31.5%	34.2%	34.3%
2008 Corporation for National and Community Service	367	30.8%	35.5%	33.6%
2006 Corporation for National and Community Service	324	32.1%	29.8%	38.1%

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 Corporation for National and Community Service	386	37.7%	28.4%	33.8%
2010 Corporation for National and Community Service	339	41.8%	30.6%	27.5%
2008 Corporation for National and Community Service	367	41.9%	22.8%	35.3%
2006 Corporation for National and Community Service	324	44.7%	29.1%	26.2%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 Corporation for National and Community Service	386	68.6%	15.9%	15.5%
2010 Corporation for National and Community Service	341	72.6%	13.1%	14.3%
2008 Corporation for National and Community Service	367	68.5%	14.9%	16.6%
2006 Corporation for National and Community Service	324	72.2%	13.9%	13.9%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 Corporation for National and Community Service	386	59.1%	16.7%	24.2%
2010 Corporation for National and Community Service	341	62.6%	14.2%	23.2%
2008 Corporation for National and Community Service	367	56.4%	18.4%	25.2%
2006 Corporation for National and Community Service	324	56.5%	13.5%	30.0%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 Corporation for National and Community Service	384	65.6%	18.1%	16.4%
2010 Corporation for National and Community Service	340	69.1%	17.0%	13.9%
2008 Corporation for National and Community Service	367	64.1%	16.4%	19.4%
2006 Corporation for National and Community Service	324	60.6%	19.9%	19.5%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 Corporation for National and Community Service	384	93.8%	4.9%	1.3%
2010 Corporation for National and Community Service				
2008 Corporation for National and Community Service				
2006 Corporation for National and Community Service				

73. Please select the response below that BEST describes your current teleworking situation:

	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%
2011 Corporation for National and Community Service	385	2.7%	26.1%	19.0%	31.2%
2010 Corporation for National and Community Service					
2008 Corporation for National and Community Service					
2006 Corporation for National and Community Service	-				
					(continued)

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework					
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework		
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%		
2011 Corporation for National and Community Service	385	2.3%	2.5%	7.3%	8.9%		
2010 Corporation for National and Community Service							
2008 Corporation for National and Community Service							
2006 Corporation for National and Community Service							

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 Corporation for National and Community Service	383	22.2%	70.6%	7.2%
2010 Corporation for National and Community Service				
2008 Corporation for National and Community Service				
2006 Corporation for National and Community Service				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

				Not Available
	N	Yes	No	To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 Corporation for National and Community Service	383	19.0%	63.7%	17.3%
2010 Corporation for National and Community Service				
2008 Corporation for National and Community Service				
2006 Corporation for National and Community Service				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 Corporation for National and Community Service	384	15.1%	81.6%	3.3%
2010 Corporation for National and Community Service				
2008 Corporation for National and Community Service				
2006 Corporation for National and Community Service				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 Corporation for National and Community Service	382	1.7%	74.3%	24.0%
2010 Corporation for National and Community Service				
2008 Corporation for National and Community Service				
2006 Corporation for National and Community Service				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 Corporation for National and Community Service	382	0.6%	76.2%	23.2%
2010 Corporation for National and Community Service				
2008 Corporation for National and Community Service				
2006 Corporation for National and Community Service				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 Corporation for National and Community Service	349	77.2%	13.5%	9.3%	36
2010 Corporation for National and Community Service	297	71.8%	14.4%	13.8%	44
2008 Corporation for National and Community Service	278	63.7%	15.8%	20.4%	89
2006 Corporation for National and Community Service	230	53.7%	22.5%	23.8%	94

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 Corporation for National and Community Service	218	64.1%	27.7%	8.1%	165
2010 Corporation for National and Community Service	223	71.2%	22.4%	6.4%	116
2008 Corporation for National and Community Service	262	70.4%	18.0%	11.6%	105
2006 Corporation for National and Community Service	232	72.0%	18.7%	9.4%	92

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 Corporation for National and Community Service	171	53.7%	37.8%	8.5%	212
2010 Corporation for National and Community Service	218	46.7%	38.3%	15.0%	122
2008 Corporation for National and Community Service					
2006 Corporation for National and Community Service					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 Corporation for National and Community Service	159	48.2%	45.6%	6.2%	226
2010 Corporation for National and Community Service	160	52.5%	43.0%	4.5%	179
2008 Corporation for National and Community Service					
2006 Corporation for National and Community Service					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 Corporation for National and Community Service	83	16.5%	69.8%	13.7%	300
2010 Corporation for National and Community Service	85	12.8%	64.4%	22.9%	254
2008 Corporation for National and Community Service					
2006 Corporation for National and Community Service					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 Corporation for National and Community Service	77	11.7%	78.9%	9.4%	306
2010 Corporation for National and Community Service	84	14.9%	74.5%	10.6%	256
2008 Corporation for National and Community Service					
2006 Corporation for National and Community Service					

Defense Nuclear Facilities Safety Board 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 Defense Nuclear Facilities Safety Board	84
2010 Defense Nuclear Facilities Safety Board	68
2008 Defense Nuclear Facilities Safety Board	60
2006 Defense Nuclear Facilities Safety Board	74

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 Defense Nuclear Facilities Safety Board	84	88.2%	6.1%	5.7%
2010 Defense Nuclear Facilities Safety Board	68	81.5%	12.7%	5.8%
2008 Defense Nuclear Facilities Safety Board	60	77.1%	14.9%	8.0%
2006 Defense Nuclear Facilities Safety Board	74	88.1%	8.1%	3.8%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 Defense Nuclear Facilities Safety Board	84	91.2%	6.9%	2.0%
2010 Defense Nuclear Facilities Safety Board	68	84.6%	11.0%	4.5%
2008 Defense Nuclear Facilities Safety Board	60	76.6%	13.2%	10.2%
2006 Defense Nuclear Facilities Safety Board	74	80.4%	15.7%	3.9%

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 Defense Nuclear Facilities Safety Board	84	67.7%	19.8%	12.5%
2010 Defense Nuclear Facilities Safety Board	68	62.7%	17.2%	20.1%
2008 Defense Nuclear Facilities Safety Board	60	64.4%	18.4%	17.2%
2006 Defense Nuclear Facilities Safety Board	74	68.8%	15.1%	16.2%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 Defense Nuclear Facilities Safety Board	84	86.9%	7.7%	5.4%
2010 Defense Nuclear Facilities Safety Board	68	80.7%	13.5%	5.9%
2008 Defense Nuclear Facilities Safety Board	60	82.9%	10.6%	6.5%
2006 Defense Nuclear Facilities Safety Board	74	74.2%	12.6%	13.2%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 Defense Nuclear Facilities Safety Board	84	91.0%	8.0%	1.0%
2010 Defense Nuclear Facilities Safety Board	68	88.5%	8.4%	3.1%
2008 Defense Nuclear Facilities Safety Board	60	87.9%	10.3%	1.8%
2006 Defense Nuclear Facilities Safety Board	74	77.6%	14.2%	8.2%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 Defense Nuclear Facilities Safety Board	84	82.1%	8.6%	9.3%
2010 Defense Nuclear Facilities Safety Board	68	81.5%	8.2%	10.3%
2008 Defense Nuclear Facilities Safety Board				
2006 Defense Nuclear Facilities Safety Board				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 Defense Nuclear Facilities Safety Board	84	100.0%	0.0%	0.0%
2010 Defense Nuclear Facilities Safety Board	68	98.7%	0.0%	1.3%
2008 Defense Nuclear Facilities Safety Board				
2006 Defense Nuclear Facilities Safety Board				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,389	91.8%	6.9%	1.3%
2011 Defense Nuclear Facilities Safety Board	84	91.3%	8.7%	0.0%
2010 Defense Nuclear Facilities Safety Board	67	94.2%	4.4%	1.4%
2008 Defense Nuclear Facilities Safety Board				
2006 Defense Nuclear Facilities Safety Board				

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 Defense Nuclear Facilities Safety Board	84	82.1%	10.8%	7.2%	0
2010 Defense Nuclear Facilities Safety Board	68	79.1%	9.2%	11.7%	0
2008 Defense Nuclear Facilities Safety Board	60	77.9%	14.1%	8.0%	0
2006 Defense Nuclear Facilities Safety Board	74	75.7%	9.5%	14.8%	0

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 Defense Nuclear Facilities Safety Board	84	80.5%	8.4%	11.1%	0
2010 Defense Nuclear Facilities Safety Board	67	75.1%	14.6%	10.3%	1
2008 Defense Nuclear Facilities Safety Board	60	75.1%	7.0%	17.9%	0
2006 Defense Nuclear Facilities Safety Board	74	72.8%	17.2%	10.0%	0

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 Defense Nuclear Facilities Safety Board	84	75.5%	15.2%	9.3%	0
2010 Defense Nuclear Facilities Safety Board	67	74.8%	15.4%	9.8%	0
2008 Defense Nuclear Facilities Safety Board	60	69.2%	10.3%	20.6%	0
2006 Defense Nuclear Facilities Safety Board	74	65.3%	16.5%	18.2%	0

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 Defense Nuclear Facilities Safety Board	84	86.0%	7.5%	6.4%	0
2010 Defense Nuclear Facilities Safety Board	67	83.8%	10.4%	5.8%	0
2008 Defense Nuclear Facilities Safety Board	60	86.2%	5.0%	8.9%	0
2006 Defense Nuclear Facilities Safety Board	74	81.7%	11.9%	6.4%	0

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 Defense Nuclear Facilities Safety Board	82	92.1%	7.9%	0.0%	0
2010 Defense Nuclear Facilities Safety Board	67	92.7%	4.6%	2.7%	0
2008 Defense Nuclear Facilities Safety Board	59	94.7%	5.3%	0.0%	1
2006 Defense Nuclear Facilities Safety Board	74	85.2%	7.0%	7.7%	0

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 Defense Nuclear Facilities Safety Board	84	93.7%	3.2%	3.1%	0
2010 Defense Nuclear Facilities Safety Board	68	89.7%	9.0%	1.3%	0
2008 Defense Nuclear Facilities Safety Board	60	91.8%	4.9%	3.3%	0
2006 Defense Nuclear Facilities Safety Board	74	93.3%	4.0%	2.7%	0

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 Defense Nuclear Facilities Safety Board	83	85.9%	12.1%	1.9%	1
2010 Defense Nuclear Facilities Safety Board	65	81.7%	12.0%	6.3%	1
2008 Defense Nuclear Facilities Safety Board	60	84.9%	6.8%	8.3%	0
2006 Defense Nuclear Facilities Safety Board	73	82.8%	12.2%	5.0%	1

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 Defense Nuclear Facilities Safety Board	84	77.1%	13.8%	9.1%	0
2010 Defense Nuclear Facilities Safety Board	68	74.0%	20.3%	5.7%	0
2008 Defense Nuclear Facilities Safety Board	60	76.5%	14.6%	8.9%	0
2006 Defense Nuclear Facilities Safety Board	74	80.1%	14.0%	6.0%	0

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 Defense Nuclear Facilities Safety Board	81	88.0%	8.3%	3.7%	3
2010 Defense Nuclear Facilities Safety Board	66	86.7%	10.2%	3.1%	2
2008 Defense Nuclear Facilities Safety Board	55	82.5%	11.1%	6.4%	5
2006 Defense Nuclear Facilities Safety Board	69	73.8%	21.0%	5.2%	5

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 Defense Nuclear Facilities Safety Board	84	69.0%	17.2%	13.9%	0
2010 Defense Nuclear Facilities Safety Board	67	59.4%	24.4%	16.2%	0
2008 Defense Nuclear Facilities Safety Board	60	53.8%	22.2%	24.0%	0
2006 Defense Nuclear Facilities Safety Board	74	52.6%	26.1%	21.3%	0

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 Defense Nuclear Facilities Safety Board	83	74.3%	12.8%	12.9%	1
2010 Defense Nuclear Facilities Safety Board	67	82.6%	7.4%	9.9%	1
2008 Defense Nuclear Facilities Safety Board	59	81.2%	8.4%	10.4%	1
2006 Defense Nuclear Facilities Safety Board					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 Defense Nuclear Facilities Safety Board	81	89.2%	7.7%	3.1%
2010 Defense Nuclear Facilities Safety Board	62	81.0%	12.7%	6.3%
2008 Defense Nuclear Facilities Safety Board	60	90.6%	3.4%	6.0%
2006 Defense Nuclear Facilities Safety Board	74	81.3%	9.1%	9.6%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 Defense Nuclear Facilities Safety Board	82	80.0%	14.1%	5.9%	2
2010 Defense Nuclear Facilities Safety Board	68	70.9%	15.9%	13.2%	0
2008 Defense Nuclear Facilities Safety Board	58	67.3%	14.6%	18.1%	2
2006 Defense Nuclear Facilities Safety Board	72	50.4%	33.0%	16.6%	2

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 Defense Nuclear Facilities Safety Board	78	56.5%	32.2%	11.3%	6
2010 Defense Nuclear Facilities Safety Board	64	59.1%	20.9%	19.9%	4
2008 Defense Nuclear Facilities Safety Board	53	62.1%	23.2%	14.7%	7
2006 Defense Nuclear Facilities Safety Board	71	55.2%	25.4%	19.4%	3

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 Defense Nuclear Facilities Safety Board	76	42.2%	24.5%	33.3%	8
2010 Defense Nuclear Facilities Safety Board	56	37.3%	24.7%	38.0%	12
2008 Defense Nuclear Facilities Safety Board	50	37.3%	26.9%	35.8%	10
2006 Defense Nuclear Facilities Safety Board	67	24.0%	41.2%	34.8%	7

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 Defense Nuclear Facilities Safety Board	81	51.7%	20.9%	27.4%	3
2010 Defense Nuclear Facilities Safety Board	65	44.4%	28.1%	27.5%	3
2008 Defense Nuclear Facilities Safety Board	55	47.0%	23.9%	29.1%	5
2006 Defense Nuclear Facilities Safety Board	72	42.7%	32.8%	24.6%	2

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 Defense Nuclear Facilities Safety Board	80	69.6%	20.5%	10.0%	4
2010 Defense Nuclear Facilities Safety Board	68	60.3%	17.7%	22.0%	0
2008 Defense Nuclear Facilities Safety Board	56	72.3%	17.8%	9.9%	4
2006 Defense Nuclear Facilities Safety Board	74	58.5%	25.9%	15.6%	0

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 Defense Nuclear Facilities Safety Board	84	88.9%	5.4%	5.7%	0
2010 Defense Nuclear Facilities Safety Board	66	80.8%	10.8%	8.4%	0
2008 Defense Nuclear Facilities Safety Board	60	75.5%	13.3%	11.2%	0
2006 Defense Nuclear Facilities Safety Board	74	81.8%	8.4%	9.9%	0

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 Defense Nuclear Facilities Safety Board	82	65.3%	32.6%	2.1%	2
2010 Defense Nuclear Facilities Safety Board	67	50.8%	33.7%	15.5%	1
2008 Defense Nuclear Facilities Safety Board	56	55.1%	28.8%	16.1%	4
2006 Defense Nuclear Facilities Safety Board	72	40.1%	33.4%	26.5%	2

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 Defense Nuclear Facilities Safety Board	84	89.6%	9.3%	1.1%
2010 Defense Nuclear Facilities Safety Board	67	85.8%	14.2%	0.0%
2008 Defense Nuclear Facilities Safety Board	60	88.5%	7.1%	4.4%
2006 Defense Nuclear Facilities Safety Board	74	78.3%	19.0%	2.7%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 Defense Nuclear Facilities Safety Board	83	92.2%	5.5%	2.2%	1
2010 Defense Nuclear Facilities Safety Board	67	83.9%	14.8%	1.2%	1
2008 Defense Nuclear Facilities Safety Board	59	88.0%	10.4%	1.6%	1
2006 Defense Nuclear Facilities Safety Board	74	87.9%	4.0%	8.1%	0

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 Defense Nuclear Facilities Safety Board	82	66.2%	21.8%	12.0%	2
2010 Defense Nuclear Facilities Safety Board	68	55.9%	29.3%	14.7%	0
2008 Defense Nuclear Facilities Safety Board	59	56.5%	19.6%	24.0%	1
2006 Defense Nuclear Facilities Safety Board	72	53.4%	29.0%	17.6%	2

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 Defense Nuclear Facilities Safety Board	84	82.4%	14.4%	3.2%	0
2010 Defense Nuclear Facilities Safety Board	67	62.4%	19.9%	17.6%	1
2008 Defense Nuclear Facilities Safety Board					
2006 Defense Nuclear Facilities Safety Board					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 Defense Nuclear Facilities Safety Board	83	58.8%	28.8%	12.3%	1
2010 Defense Nuclear Facilities Safety Board	68	47.6%	25.5%	26.9%	0
2008 Defense Nuclear Facilities Safety Board	59	49.3%	29.0%	21.8%	1
2006 Defense Nuclear Facilities Safety Board	71	47.9%	29.9%	22.2%	3

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 Defense Nuclear Facilities Safety Board	75	57.3%	27.8%	15.0%	9
2010 Defense Nuclear Facilities Safety Board	58	47.2%	28.4%	24.3%	9
2008 Defense Nuclear Facilities Safety Board	51	61.5%	24.7%	13.9%	9
2006 Defense Nuclear Facilities Safety Board	71	52.9%	21.3%	25.7%	3

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 Defense Nuclear Facilities Safety Board	79	71.6%	24.8%	3.6%	5
2010 Defense Nuclear Facilities Safety Board	63	52.6%	28.3%	19.2%	5
2008 Defense Nuclear Facilities Safety Board	58	72.1%	15.0%	13.0%	2
2006 Defense Nuclear Facilities Safety Board	71	57.2%	29.0%	13.8%	3

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 Defense Nuclear Facilities Safety Board	83	96.6%	3.4%	0.0%	0
2010 Defense Nuclear Facilities Safety Board	68	98.7%	1.3%	0.0%	0
2008 Defense Nuclear Facilities Safety Board	60	96.9%	1.4%	1.6%	0
2006 Defense Nuclear Facilities Safety Board	74	96.2%	2.6%	1.2%	0

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 Defense Nuclear Facilities Safety Board	84	83.0%	14.1%	2.9%	0
2010 Defense Nuclear Facilities Safety Board	68	77.7%	16.5%	5.9%	0
2008 Defense Nuclear Facilities Safety Board	60	92.1%	6.5%	1.4%	0
2006 Defense Nuclear Facilities Safety Board	73	87.2%	10.0%	2.8%	1

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
	N .	Positive	Neutrai	Negative	DINK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 Defense Nuclear Facilities Safety Board	74	89.8%	10.2%	0.0%	9
2010 Defense Nuclear Facilities Safety Board	63	80.9%	10.6%	8.5%	5
2008 Defense Nuclear Facilities Safety Board	56	87.9%	5.4%	6.6%	4
2006 Defense Nuclear Facilities Safety Board	66	71.3%	21.9%	6.7%	8

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 Defense Nuclear Facilities Safety Board	77	88.0%	10.4%	1.6%	6
2010 Defense Nuclear Facilities Safety Board	64	93.3%	4.9%	1.8%	4
2008 Defense Nuclear Facilities Safety Board	52	92.7%	3.5%	3.7%	8
2006 Defense Nuclear Facilities Safety Board	66	87.2%	9.8%	3.0%	8

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 Defense Nuclear Facilities Safety Board	84	93.4%	6.6%	0.0%	0
2010 Defense Nuclear Facilities Safety Board	67	87.6%	11.2%	1.2%	0
2008 Defense Nuclear Facilities Safety Board					
2006 Defense Nuclear Facilities Safety Board					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 Defense Nuclear Facilities Safety Board	84	94.3%	2.2%	3.4%
2010 Defense Nuclear Facilities Safety Board	68	88.6%	5.7%	5.7%
2008 Defense Nuclear Facilities Safety Board	60	76.7%	14.0%	9.3%
2006 Defense Nuclear Facilities Safety Board	74	68.4%	16.2%	15.4%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 Defense Nuclear Facilities Safety Board	81	73.7%	20.3%	6.0%	3
2010 Defense Nuclear Facilities Safety Board	66	40.8%	33.8%	25.4%	2
2008 Defense Nuclear Facilities Safety Board					
2006 Defense Nuclear Facilities Safety Board					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 Defense Nuclear Facilities Safety Board	84	95.4%	1.4%	3.2%	0
2010 Defense Nuclear Facilities Safety Board	68	91.4%	6.0%	2.6%	0
2008 Defense Nuclear Facilities Safety Board	60	89.9%	1.9%	8.3%	0
2006 Defense Nuclear Facilities Safety Board	72	93.9%	3.8%	2.4%	2

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 Defense Nuclear Facilities Safety Board	84	80.4%	16.0%	3.6%	0
2010 Defense Nuclear Facilities Safety Board	67	74.7%	17.2%	8.2%	1
2008 Defense Nuclear Facilities Safety Board					
2006 Defense Nuclear Facilities Safety Board					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 Defense Nuclear Facilities Safety Board	84	74.3%	10.9%	14.8%	0
2010 Defense Nuclear Facilities Safety Board	65	76.2%	8.8%	15.0%	2
2008 Defense Nuclear Facilities Safety Board	60	65.0%	22.3%	12.8%	0
2006 Defense Nuclear Facilities Safety Board	74	69.2%	21.7%	9.1%	0

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 Defense Nuclear Facilities Safety Board	72	77.6%	17.5%	4.9%	12
2010 Defense Nuclear Facilities Safety Board	64	73.5%	24.7%	1.8%	3
2008 Defense Nuclear Facilities Safety Board					
2006 Defense Nuclear Facilities Safety Board					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 Defense Nuclear Facilities Safety Board	84	65.0%	24.0%	11.0%	0
2010 Defense Nuclear Facilities Safety Board	68	70.1%	17.4%	12.6%	0
2008 Defense Nuclear Facilities Safety Board					
2006 Defense Nuclear Facilities Safety Board					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994
2011 Defense Nuclear Facilities Safety Board	82	88.1%	9.4%	2.5%	1
2010 Defense Nuclear Facilities Safety Board	67	79.5%	18.8%	1.7%	0
2008 Defense Nuclear Facilities Safety Board	60	77.6%	12.6%	9.8%	0
2006 Defense Nuclear Facilities Safety Board	74	90.6%	5.7%	3.7%	0

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 Defense Nuclear Facilities Safety Board	84	87.9%	8.6%	3.5%
2010 Defense Nuclear Facilities Safety Board	68	87.0%	8.9%	4.1%
2008 Defense Nuclear Facilities Safety Board				
2006 Defense Nuclear Facilities Safety Board				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 Defense Nuclear Facilities Safety Board	84	94.3%	3.3%	2.4%
2010 Defense Nuclear Facilities Safety Board	68	91.5%	4.7%	3.8%
2008 Defense Nuclear Facilities Safety Board				
2006 Defense Nuclear Facilities Safety Board				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 Defense Nuclear Facilities Safety Board	83	87.0%	6.0%	7.1%
2010 Defense Nuclear Facilities Safety Board	67	91.9%	3.8%	4.3%
2008 Defense Nuclear Facilities Safety Board				
2006 Defense Nuclear Facilities Safety Board				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 Defense Nuclear Facilities Safety Board	83	83.0%	11.2%	5.8%
2010 Defense Nuclear Facilities Safety Board	65	80.5%	11.0%	8.5%
2008 Defense Nuclear Facilities Safety Board	60	73.2%	16.0%	10.8%
2006 Defense Nuclear Facilities Safety Board	74	78.7%	16.3%	5.0%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 Defense Nuclear Facilities Safety Board	84	79.4%	15.0%	5.6%
2010 Defense Nuclear Facilities Safety Board	68	81.0%	15.0%	4.0%
2008 Defense Nuclear Facilities Safety Board	60	67.9%	22.8%	9.3%
2006 Defense Nuclear Facilities Safety Board	74	73.6%	20.1%	6.3%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 Defense Nuclear Facilities Safety Board	83	67.7%	17.4%	14.8%	1
2010 Defense Nuclear Facilities Safety Board	67	55.8%	27.2%	17.0%	0
2008 Defense Nuclear Facilities Safety Board	60	54.5%	24.3%	21.3%	0
2006 Defense Nuclear Facilities Safety Board	74	42.3%	33.5%	24.2%	0

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 Defense Nuclear Facilities Safety Board	83	89.3%	7.1%	3.6%	0
2010 Defense Nuclear Facilities Safety Board	68	84.2%	12.2%	3.7%	0
2008 Defense Nuclear Facilities Safety Board	59	78.7%	16.4%	4.9%	1
2006 Defense Nuclear Facilities Safety Board	74	76.8%	13.3%	9.9%	0

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 Defense Nuclear Facilities Safety Board	76	87.6%	11.1%	1.3%	8
2010 Defense Nuclear Facilities Safety Board	67	81.1%	14.8%	4.2%	1
2008 Defense Nuclear Facilities Safety Board	57	79.6%	15.3%	5.1%	3
2006 Defense Nuclear Facilities Safety Board	73	76.4%	14.6%	8.9%	1

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 Defense Nuclear Facilities Safety Board	84	74.9%	14.7%	10.3%	0
2010 Defense Nuclear Facilities Safety Board	67	69.3%	14.4%	16.3%	0
2008 Defense Nuclear Facilities Safety Board	60	72.1%	11.1%	16.7%	0
2006 Defense Nuclear Facilities Safety Board	73	62.2%	19.0%	18.9%	1

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 Defense Nuclear Facilities Safety Board	80	69.7%	17.2%	13.1%	4
2010 Defense Nuclear Facilities Safety Board	63	66.8%	17.9%	15.2%	4
2008 Defense Nuclear Facilities Safety Board	55	75.1%	14.6%	10.3%	5
2006 Defense Nuclear Facilities Safety Board	69	61.1%	27.1%	11.8%	5

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 Defense Nuclear Facilities Safety Board	83	68.7%	16.4%	14.9%	1
2010 Defense Nuclear Facilities Safety Board	67	70.4%	18.5%	11.1%	1
2008 Defense Nuclear Facilities Safety Board	59	72.0%	11.7%	16.3%	1
2006 Defense Nuclear Facilities Safety Board	74	52.0%	32.6%	15.4%	0

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 Defense Nuclear Facilities Safety Board	84	81.4%	11.9%	6.7%	0
2010 Defense Nuclear Facilities Safety Board	68	73.2%	18.6%	8.2%	0
2008 Defense Nuclear Facilities Safety Board					
2006 Defense Nuclear Facilities Safety Board					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 Defense Nuclear Facilities Safety Board	83	77.5%	16.1%	6.4%	0
2010 Defense Nuclear Facilities Safety Board	68	67.3%	23.5%	9.2%	0
2008 Defense Nuclear Facilities Safety Board					
2006 Defense Nuclear Facilities Safety Board					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 Defense Nuclear Facilities Safety Board	84	85.3%	6.6%	8.1%	0
2010 Defense Nuclear Facilities Safety Board	68	78.9%	14.1%	7.0%	0
2008 Defense Nuclear Facilities Safety Board	60	76.6%	12.6%	10.8%	0
2006 Defense Nuclear Facilities Safety Board	74	64.3%	22.2%	13.5%	0

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 Defense Nuclear Facilities Safety Board	80	95.2%	2.2%	2.6%	4
2010 Defense Nuclear Facilities Safety Board	67	72.2%	15.4%	12.4%	1
2008 Defense Nuclear Facilities Safety Board					
2006 Defense Nuclear Facilities Safety Board					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 Defense Nuclear Facilities Safety Board	83	78.0%	14.2%	7.7%
2010 Defense Nuclear Facilities Safety Board	67	79.0%	11.4%	9.6%
2008 Defense Nuclear Facilities Safety Board	60	71.6%	13.7%	14.6%
2006 Defense Nuclear Facilities Safety Board	74	58.7%	22.8%	18.5%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 Defense Nuclear Facilities Safety Board	82	77.2%	15.5%	7.3%
2010 Defense Nuclear Facilities Safety Board	68	68.1%	13.0%	18.9%
2008 Defense Nuclear Facilities Safety Board	60	68.1%	12.6%	19.4%
2006 Defense Nuclear Facilities Safety Board	74	51.8%	23.5%	24.7%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 Defense Nuclear Facilities Safety Board	83	70.9%	20.9%	8.2%
2010 Defense Nuclear Facilities Safety Board	68	71.0%	14.0%	15.0%
2008 Defense Nuclear Facilities Safety Board	60	60.2%	20.2%	19.5%
2006 Defense Nuclear Facilities Safety Board	74	55.7%	24.2%	20.1%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 Defense Nuclear Facilities Safety Board	83	81.3%	10.1%	8.6%
2010 Defense Nuclear Facilities Safety Board	68	68.4%	17.6%	14.0%
2008 Defense Nuclear Facilities Safety Board	60	63.0%	19.5%	17.6%
2006 Defense Nuclear Facilities Safety Board	74	54.5%	17.1%	28.5%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 Defense Nuclear Facilities Safety Board	83	54.1%	30.8%	15.1%
2010 Defense Nuclear Facilities Safety Board	68	52.6%	30.3%	17.1%
2008 Defense Nuclear Facilities Safety Board	60	47.1%	31.5%	21.3%
2006 Defense Nuclear Facilities Safety Board	74	43.4%	32.7%	23.9%

68. How satisfied are you with the training you receive for your present job?

N	Positive	Neutral	Negative
253,771	54.9%	23.6%	21.5%
83	78.5%	15.4%	6.1%
68	66.9%	22.0%	11.1%
60	56.8%	28.3%	14.9%
74	71.4%	20.3%	8.3%
	253,771 83 68 60	253,771 54.9% 83 78.5% 68 66.9% 60 56.8%	253,771 54.9% 23.6% 83 78.5% 15.4% 68 66.9% 22.0% 60 56.8% 28.3%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 Defense Nuclear Facilities Safety Board	83	87.6%	12.4%	0.0%
2010 Defense Nuclear Facilities Safety Board	68	83.0%	8.5%	8.4%
2008 Defense Nuclear Facilities Safety Board	60	81.3%	7.5%	11.2%
2006 Defense Nuclear Facilities Safety Board	74	66.2%	23.3%	10.5%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 Defense Nuclear Facilities Safety Board	82	86.7%	8.1%	5.2%
2010 Defense Nuclear Facilities Safety Board	68	88.8%	8.7%	2.5%
2008 Defense Nuclear Facilities Safety Board	60	78.4%	10.3%	11.3%
2006 Defense Nuclear Facilities Safety Board	74	72.2%	16.1%	11.7%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 Defense Nuclear Facilities Safety Board	83	87.2%	12.8%	0.0%
2010 Defense Nuclear Facilities Safety Board	68	79.7%	12.5%	7.8%
2008 Defense Nuclear Facilities Safety Board	60	71.3%	14.4%	14.3%
2006 Defense Nuclear Facilities Safety Board	74	60.0%	17.2%	22.8%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 Defense Nuclear Facilities Safety Board	83	79.2%	17.5%	3.3%
2010 Defense Nuclear Facilities Safety Board				
2008 Defense Nuclear Facilities Safety Board				
2006 Defense Nuclear Facilities Safety Board				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework				
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently	
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%	
2011 Defense Nuclear Facilities Safety Board	82	0.0%	15.4%	4.3%	37.1%	
2010 Defense Nuclear Facilities Safety Board						
2008 Defense Nuclear Facilities Safety Board						
2006 Defense Nuclear Facilities Safety Board						
					(continued)	

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework					
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework		
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%		
2011 Defense Nuclear Facilities Safety Board	82	15.9%	1.0%	2.5%	23.8%		
2010 Defense Nuclear Facilities Safety Board							
2008 Defense Nuclear Facilities Safety Board							
2006 Defense Nuclear Facilities Safety Board							

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 Defense Nuclear Facilities Safety Board	83	5.6%	22.9%	71.6%
2010 Defense Nuclear Facilities Safety Board				
2008 Defense Nuclear Facilities Safety Board				
2006 Defense Nuclear Facilities Safety Board				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 Defense Nuclear Facilities Safety Board	82	30.8%	59.6%	9.6%
2010 Defense Nuclear Facilities Safety Board				
2008 Defense Nuclear Facilities Safety Board				
2006 Defense Nuclear Facilities Safety Board				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 Defense Nuclear Facilities Safety Board	82	9.4%	83.0%	7.6%
2010 Defense Nuclear Facilities Safety Board				
2008 Defense Nuclear Facilities Safety Board				
2006 Defense Nuclear Facilities Safety Board				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 Defense Nuclear Facilities Safety Board	83	0.0%	76.7%	23.3%
2010 Defense Nuclear Facilities Safety Board				
2008 Defense Nuclear Facilities Safety Board				
2006 Defense Nuclear Facilities Safety Board	<u></u>			

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 Defense Nuclear Facilities Safety Board	83	0.0%	79.8%	20.2%
2010 Defense Nuclear Facilities Safety Board				
2008 Defense Nuclear Facilities Safety Board				
2006 Defense Nuclear Facilities Safety Board				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 Defense Nuclear Facilities Safety Board	68	55.3%	37.3%	7.4%	15
2010 Defense Nuclear Facilities Safety Board	58	7.9%	41.5%	50.5%	10
2008 Defense Nuclear Facilities Safety Board	41	4.9%	17.7%	77.5%	19
2006 Defense Nuclear Facilities Safety Board	52	6.9%	17.3%	75.7%	22

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 Defense Nuclear Facilities Safety Board	41	7.0%	36.4%	56.6%	42
2010 Defense Nuclear Facilities Safety Board	60	6.4%	22.3%	71.3%	8
2008 Defense Nuclear Facilities Safety Board	43	9.0%	12.7%	78.2%	17
2006 Defense Nuclear Facilities Safety Board	55	3.3%	21.7%	75.0%	19

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 Defense Nuclear Facilities Safety Board	51	62.7%	32.8%	4.5%	31
2010 Defense Nuclear Facilities Safety Board	66	74.9%	20.5%	4.7%	2
2008 Defense Nuclear Facilities Safety Board					
2006 Defense Nuclear Facilities Safety Board					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 Defense Nuclear Facilities Safety Board	37	39.9%	60.1%	0.0%	46
2010 Defense Nuclear Facilities Safety Board	47	58.0%	37.1%	4.9%	21
2008 Defense Nuclear Facilities Safety Board					
2006 Defense Nuclear Facilities Safety Board					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 Defense Nuclear Facilities Safety Board	23	12.0%	84.4%	3.6%	60
2010 Defense Nuclear Facilities Safety Board	21	4.6%	80.1%	15.3%	46
2008 Defense Nuclear Facilities Safety Board					
2006 Defense Nuclear Facilities Safety Board					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 Defense Nuclear Facilities Safety Board	21	13.3%	86.7%	0.0%	62
2010 Defense Nuclear Facilities Safety Board	21	18.1%	72.1%	9.8%	46
2008 Defense Nuclear Facilities Safety Board					
2006 Defense Nuclear Facilities Safety Board					

Export-Import Bank of the United States 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 Export-Import Bank of the United States	163
2010 Export-Import Bank of the United States	
2008 Export-Import Bank of the United States	193
2006 Export-Import Bank of the United States	173

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 Export-Import Bank of the United States	163	54.8%	18.5%	26.7%
2010 Export-Import Bank of the United States				
2008 Export-Import Bank of the United States	193	66.2%	18.2%	15.6%
2006 Export-Import Bank of the United States	173	72.1%	14.6%	13.3%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 Export-Import Bank of the United States	162	66.5%	17.5%	16.1%
2010 Export-Import Bank of the United States				
2008 Export-Import Bank of the United States	193	80.6%	9.6%	9.9%
2006 Export-Import Bank of the United States	173	81.1%	12.1%	6.8%

Export-Import Bank of the United States Trend Report

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 Export-Import Bank of the United States	161	58.4%	18.6%	23.0%
2010 Export-Import Bank of the United States				
2008 Export-Import Bank of the United States	193	69.2%	15.9%	14.9%
2006 Export-Import Bank of the United States	173	67.9%	16.9%	15.2%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 Export-Import Bank of the United States	163	73.4%	14.7%	11.9%
2010 Export-Import Bank of the United States				
2008 Export-Import Bank of the United States	193	76.7%	17.3%	6.1%
2006 Export-Import Bank of the United States	173	78.4%	12.8%	8.8%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 Export-Import Bank of the United States	163	82.8%	11.6%	5.6%
2010 Export-Import Bank of the United States				
2008 Export-Import Bank of the United States	193	83.8%	12.2%	4.1%
2006 Export-Import Bank of the United States	173	84.3%	12.8%	2.9%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 Export-Import Bank of the United States	162	82.1%	8.9%	9.0%
2010 Export-Import Bank of the United States				
2008 Export-Import Bank of the United States				
2006 Export-Import Bank of the United States				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 Export-Import Bank of the United States	162	97.2%	0.9%	1.9%
2010 Export-Import Bank of the United States				
2008 Export-Import Bank of the United States				
2006 Export-Import Bank of the United States				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,389	91.8%	6.9%	1.3%
2011 Export-Import Bank of the United States	161	89.8%	8.4%	1.9%
2010 Export-Import Bank of the United States				
2008 Export-Import Bank of the United States				
2006 Export-Import Bank of the United States				

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 Export-Import Bank of the United States	163	31.0%	15.1%	53.9%	0
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	193	66.4%	11.6%	22.0%	0
2006 Export-Import Bank of the United States	173	59.5%	17.4%	23.2%	0

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 Export-Import Bank of the United States	163	54.5%	17.9%	27.6%	0
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	193	74.5%	11.0%	14.5%	0
2006 Export-Import Bank of the United States	173	70.1%	14.5%	15.4%	0

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 Export-Import Bank of the United States	163	59.5%	18.1%	22.5%	0
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	193	67.6%	16.1%	16.4%	0
2006 Export-Import Bank of the United States	172	67.3%	15.2%	17.5%	1

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 Export-Import Bank of the United States	161	83.8%	8.3%	7.9%	1
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	193	91.2%	3.3%	5.4%	0
2006 Export-Import Bank of the United States	173	83.4%	11.9%	4.7%	0

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 Export-Import Bank of the United States	163	88.6%	8.2%	3.2%	0
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	193	88.8%	8.8%	2.4%	0
2006 Export-Import Bank of the United States	173	91.9%	6.0%	2.1%	0

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 Export-Import Bank of the United States	161	50.5%	11.2%	38.4%	2
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	193	65.8%	18.5%	15.7%	0
2006 Export-Import Bank of the United States	173	60.1%	18.0%	21.9%	0

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 Export-Import Bank of the United States	157	77.1%	14.4%	8.5%	6
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	191	75.0%	11.0%	14.0%	2
2006 Export-Import Bank of the United States	168	79.7%	8.6%	11.6%	5

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 Export-Import Bank of the United States	159	81.6%	9.2%	9.2%	1
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	193	83.4%	13.0%	3.6%	0
2006 Export-Import Bank of the United States	172	82.5%	11.0%	6.5%	1

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 Export-Import Bank of the United States	149	53.2%	26.8%	20.0%	13
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	168	54.4%	28.3%	17.3%	25
2006 Export-Import Bank of the United States	151	54.0%	30.9%	15.0%	22

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 Export-Import Bank of the United States	154	28.8%	26.5%	44.6%	6
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	188	47.3%	24.7%	28.0%	5
2006 Export-Import Bank of the United States	171	49.6%	27.9%	22.6%	2

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 Export-Import Bank of the United States	156	69.0%	18.8%	12.2%	7
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	190	70.9%	18.0%	11.1%	3
2006 Export-Import Bank of the United States					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 Export-Import Bank of the United States	160	78.4%	12.7%	8.9%
2010 Export-Import Bank of the United States				
2008 Export-Import Bank of the United States	193	86.6%	7.8%	5.6%
2006 Export-Import Bank of the United States	173	87.4%	7.5%	5.1%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 Export-Import Bank of the United States	158	54.0%	19.1%	26.9%	5
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	188	57.5%	26.2%	16.3%	5
2006 Export-Import Bank of the United States	164	67.1%	23.0%	10.0%	9

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 Export-Import Bank of the United States	146	37.0%	30.3%	32.8%	17
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	176	44.4%	23.4%	32.2%	17
2006 Export-Import Bank of the United States	160	50.8%	26.6%	22.6%	13

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 Export-Import Bank of the United States	147	35.7%	29.5%	34.8%	16
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	171	36.6%	35.7%	27.7%	22
2006 Export-Import Bank of the United States	154	41.7%	36.1%	22.3%	19

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 Export-Import Bank of the United States	149	31.7%	32.2%	36.2%	14
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	181	42.4%	27.8%	29.7%	12
2006 Export-Import Bank of the United States	161	42.0%	28.3%	29.7%	12

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 Export-Import Bank of the United States	145	41.5%	25.8%	32.7%	16
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	186	54.0%	19.6%	26.4%	7
2006 Export-Import Bank of the United States	160	56.2%	18.9%	24.9%	13

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 Export-Import Bank of the United States	159	74.5%	13.3%	12.2%	4
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	193	81.0%	12.8%	6.2%	0
2006 Export-Import Bank of the United States	172	79.4%	12.3%	8.3%	1

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 Export-Import Bank of the United States	158	60.3%	24.6%	15.1%	5
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	191	56.8%	30.1%	13.0%	2
2006 Export-Import Bank of the United States	169	63.1%	28.7%	8.2%	4

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 Export-Import Bank of the United States	163	86.7%	11.3%	2.0%
2010 Export-Import Bank of the United States				
2008 Export-Import Bank of the United States	193	86.7%	11.5%	1.8%
2006 Export-Import Bank of the United States	173	89.9%	8.2%	1.9%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 Export-Import Bank of the United States	159	73.9%	15.9%	10.2%	3
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	192	78.8%	13.8%	7.4%	1
2006 Export-Import Bank of the United States	172	83.3%	11.1%	5.6%	1

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 Export-Import Bank of the United States	158	38.0%	24.6%	37.4%	4
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	186	45.5%	30.1%	24.4%	7
2006 Export-Import Bank of the United States	169	50.3%	33.4%	16.3%	4

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 Export-Import Bank of the United States	157	40.5%	22.9%	36.6%	5
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States					
2006 Export-Import Bank of the United States					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 Export-Import Bank of the United States	157	32.7%	29.4%	37.9%	4
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	188	46.3%	27.4%	26.3%	5
2006 Export-Import Bank of the United States	169	52.6%	24.1%	23.4%	4

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 Export-Import Bank of the United States	148	16.7%	30.7%	52.6%	14
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	185	33.7%	25.3%	41.1%	8
2006 Export-Import Bank of the United States	157	41.5%	25.0%	33.6%	16

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 Export-Import Bank of the United States	143	48.4%	32.5%	19.2%	18
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	179	65.1%	24.9%	9.9%	14
2006 Export-Import Bank of the United States	165	65.8%	24.7%	9.5%	8

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 Export-Import Bank of the United States	159	43.2%	15.1%	41.7%	0
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	187	76.1%	18.9%	5.1%	6
2006 Export-Import Bank of the United States	168	74.4%	15.1%	10.5%	5

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 Export-Import Bank of the United States	159	53.8%	19.2%	27.0%	2
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	192	80.4%	13.8%	5.9%	1
2006 Export-Import Bank of the United States	171	80.1%	11.1%	8.8%	2

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 Export-Import Bank of the United States	141	46.3%	27.1%	26.6%	20
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	174	51.8%	32.8%	15.4%	19
2006 Export-Import Bank of the United States	154	55.7%	30.1%	14.2%	19

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 Export-Import Bank of the United States	142	58.9%	27.0%	14.1%	19
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	172	62.7%	26.7%	10.6%	21
2006 Export-Import Bank of the United States	148	70.9%	20.7%	8.4%	25

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 Export-Import Bank of the United States	157	77.4%	18.3%	4.3%	4
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States					
2006 Export-Import Bank of the United States					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 Export-Import Bank of the United States	161	52.6%	27.5%	19.9%
2010 Export-Import Bank of the United States				
2008 Export-Import Bank of the United States	193	63.6%	22.8%	13.6%
2006 Export-Import Bank of the United States	173	71.2%	20.1%	8.7%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 Export-Import Bank of the United States	146	34.7%	32.2%	33.0%	16
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States					
2006 Export-Import Bank of the United States					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 Export-Import Bank of the United States	159	77.6%	7.3%	15.1%	0
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	191	84.2%	10.3%	5.5%	2
2006 Export-Import Bank of the United States	173	85.9%	7.8%	6.3%	0

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 Export-Import Bank of the United States	159	64.9%	13.6%	21.5%	2
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States					
2006 Export-Import Bank of the United States					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 Export-Import Bank of the United States	156	64.5%	16.0%	19.5%	4
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	193	63.2%	21.6%	15.2%	0
2006 Export-Import Bank of the United States	172	64.9%	21.3%	13.8%	1

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 Export-Import Bank of the United States	151	70.5%	18.3%	11.2%	10
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States					
2006 Export-Import Bank of the United States					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 Export-Import Bank of the United States	157	58.6%	23.6%	17.8%	3
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States					
2006 Export-Import Bank of the United States					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994
2011 Export-Import Bank of the United States	154	64.3%	19.4%	16.3%	4
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	193	72.8%	13.1%	14.0%	0
2006 Export-Import Bank of the United States	171	74.8%	15.9%	9.3%	2

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 Export-Import Bank of the United States	161	75.5%	13.4%	11.2%
2010 Export-Import Bank of the United States				
2008 Export-Import Bank of the United States				
2006 Export-Import Bank of the United States				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 Export-Import Bank of the United States	160	81.8%	8.0%	10.3%
2010 Export-Import Bank of the United States				
2008 Export-Import Bank of the United States				
2006 Export-Import Bank of the United States				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 Export-Import Bank of the United States	161	68.8%	10.8%	20.4%
2010 Export-Import Bank of the United States				
2008 Export-Import Bank of the United States				
2006 Export-Import Bank of the United States				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 Export-Import Bank of the United States	160	67.9%	13.0%	19.1%
2010 Export-Import Bank of the United States				
2008 Export-Import Bank of the United States	193	73.0%	13.5%	13.5%
2006 Export-Import Bank of the United States	173	71.4%	16.2%	12.4%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 Export-Import Bank of the United States	160	72.7%	12.5%	14.8%
2010 Export-Import Bank of the United States				
2008 Export-Import Bank of the United States	193	78.0%	10.3%	11.7%
2006 Export-Import Bank of the United States	173	76.0%	16.6%	7.4%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

		N	Positive	Neutral	Negative	DNK
	2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
	2011 Export-Import Bank of the United States	155	36.5%	17.8%	45.7%	2
	2010 Export-Import Bank of the United States					
	2008 Export-Import Bank of the United States	191	40.2%	29.0%	30.8%	2
	2006 Export-Import Bank of the United States	169	42.0%	32.8%	25.2%	4

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 Export-Import Bank of the United States	149	45.5%	22.1%	32.4%	9
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	191	58.6%	25.9%	15.5%	2
2006 Export-Import Bank of the United States	162	61.4%	28.9%	9.7%	11

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 Export-Import Bank of the United States	146	63.0%	20.5%	16.5%	11
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	189	69.1%	22.1%	8.8%	4
2006 Export-Import Bank of the United States	167	72.7%	19.3%	7.9%	6

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 Export-Import Bank of the United States	152	56.6%	22.0%	21.4%	3
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	193	54.4%	21.3%	24.3%	0
2006 Export-Import Bank of the United States	172	65.8%	14.8%	19.3%	1

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 Export-Import Bank of the United States	145	56.7%	25.1%	18.2%	13
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	180	57.3%	25.1%	17.6%	13
2006 Export-Import Bank of the United States	164	61.3%	23.5%	15.2%	9

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 Export-Import Bank of the United States	153	40.5%	20.1%	39.4%	4
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	191	55.6%	23.1%	21.4%	2
2006 Export-Import Bank of the United States	166	57.4%	24.1%	18.5%	7

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 Export-Import Bank of the United States	153	38.1%	29.9%	32.0%	3
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States					
2006 Export-Import Bank of the United States					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 Export-Import Bank of the United States	155	47.8%	25.6%	26.5%	3
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States					
2006 Export-Import Bank of the United States					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 Export-Import Bank of the United States	155	39.2%	19.2%	41.6%	2
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	193	55.9%	24.3%	19.9%	0
2006 Export-Import Bank of the United States	173	64.4%	22.4%	13.1%	0

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 Export-Import Bank of the United States	150	35.2%	27.1%	37.6%	8
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States					
2006 Export-Import Bank of the United States					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 Export-Import Bank of the United States	157	42.6%	30.2%	27.2%
2010 Export-Import Bank of the United States				
2008 Export-Import Bank of the United States	193	61.2%	18.7%	20.0%
2006 Export-Import Bank of the United States	173	58.1%	21.5%	20.4%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 Export-Import Bank of the United States	157	42.1%	24.5%	33.4%
2010 Export-Import Bank of the United States				
2008 Export-Import Bank of the United States	193	51.6%	25.9%	22.5%
2006 Export-Import Bank of the United States	173	53.4%	21.5%	25.0%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 Export-Import Bank of the United States	157	46.7%	19.9%	33.4%
2010 Export-Import Bank of the United States				
2008 Export-Import Bank of the United States	193	60.7%	18.3%	20.9%
2006 Export-Import Bank of the United States	173	58.1%	20.5%	21.3%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 Export-Import Bank of the United States	157	30.8%	29.6%	39.6%
2010 Export-Import Bank of the United States				
2008 Export-Import Bank of the United States	193	47.2%	27.2%	25.6%
2006 Export-Import Bank of the United States	173	49.0%	34.4%	16.6%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 Export-Import Bank of the United States	156	25.2%	32.2%	42.5%
2010 Export-Import Bank of the United States				
2008 Export-Import Bank of the United States	193	38.6%	26.8%	34.6%
2006 Export-Import Bank of the United States	173	33.8%	32.9%	33.4%

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 Export-Import Bank of the United States	157	32.6%	29.4%	38.1%
2010 Export-Import Bank of the United States				
2008 Export-Import Bank of the United States	193	55.6%	28.4%	16.0%
2006 Export-Import Bank of the United States	173	58.0%	23.5%	18.5%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 Export-Import Bank of the United States	158	65.1%	17.7%	17.2%
2010 Export-Import Bank of the United States				
2008 Export-Import Bank of the United States	193	73.6%	15.6%	10.9%
2006 Export-Import Bank of the United States	173	76.3%	15.8%	7.9%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 Export-Import Bank of the United States	157	42.1%	27.7%	30.3%
2010 Export-Import Bank of the United States				
2008 Export-Import Bank of the United States	193	49.8%	20.0%	30.2%
2006 Export-Import Bank of the United States	173	52.7%	22.7%	24.6%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 Export-Import Bank of the United States	157	50.3%	22.3%	27.4%
2010 Export-Import Bank of the United States				
2008 Export-Import Bank of the United States	193	62.9%	19.0%	18.0%
2006 Export-Import Bank of the United States	173	66.0%	24.1%	9.8%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 Export-Import Bank of the United States	157	60.8%	34.0%	5.3%
2010 Export-Import Bank of the United States				
2008 Export-Import Bank of the United States				
2006 Export-Import Bank of the United States				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework				
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently	
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%	
2011 Export-Import Bank of the United States	156	0.0%	4.9%	3.4%	33.2%	
2010 Export-Import Bank of the United States						
2008 Export-Import Bank of the United States						
2006 Export-Import Bank of the United States						
					(continued)	

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework				
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework	
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%	
2011 Export-Import Bank of the United States	156	12.6%	4.6%	18.9%	22.5%	
2010 Export-Import Bank of the United States						
2008 Export-Import Bank of the United States						
2006 Export-Import Bank of the United States						

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 Export-Import Bank of the United States	157	20.4%	62.3%	17.3%
2010 Export-Import Bank of the United States				
2008 Export-Import Bank of the United States				
2006 Export-Import Bank of the United States				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

				Not Available
	N	Yes	No	To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 Export-Import Bank of the United States	157	17.8%	70.1%	12.2%
2010 Export-Import Bank of the United States				
2008 Export-Import Bank of the United States				
2006 Export-Import Bank of the United States				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 Export-Import Bank of the United States	157	7.9%	85.3%	6.8%
2010 Export-Import Bank of the United States				
2008 Export-Import Bank of the United States				
2006 Export-Import Bank of the United States				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 Export-Import Bank of the United States	157	0.6%	89.1%	10.3%
2010 Export-Import Bank of the United States				
2008 Export-Import Bank of the United States				
2006 Export-Import Bank of the United States				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 Export-Import Bank of the United States	157	2.5%	84.9%	12.6%
2010 Export-Import Bank of the United States				
2008 Export-Import Bank of the United States				
2006 Export-Import Bank of the United States				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 Export-Import Bank of the United States	121	30.8%	34.8%	34.3%	36
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	111	28.3%	29.0%	42.7%	82
2006 Export-Import Bank of the United States	96	20.4%	31.0%	48.6%	77

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 Export-Import Bank of the United States	100	43.2%	33.1%	23.6%	55
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States	151	57.4%	25.0%	17.6%	42
2006 Export-Import Bank of the United States	147	65.0%	19.1%	15.9%	26

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 Export-Import Bank of the United States	78	39.3%	49.8%	10.9%	78
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States					
2006 Export-Import Bank of the United States					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 Export-Import Bank of the United States	65	30.3%	65.2%	4.4%	90
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States					
2006 Export-Import Bank of the United States					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 Export-Import Bank of the United States	51	16.3%	74.1%	9.6%	105
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States					
2006 Export-Import Bank of the United States					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 Export-Import Bank of the United States	48	15.7%	73.3%	11.0%	108
2010 Export-Import Bank of the United States					
2008 Export-Import Bank of the United States					
2006 Export-Import Bank of the United States					

Federal Election Commission 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 Federal Election Commission	158
2010 Federal Election Commission	185
2008 Federal Election Commission	190
2006 Federal Election Commission	225

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 Federal Election Commission	158	59.6%	15.5%	24.9%
2010 Federal Election Commission	185	65.4%	11.0%	23.5%
2008 Federal Election Commission	190	63.1%	16.5%	20.3%
2006 Federal Election Commission	225	56.6%	18.2%	25.3%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 Federal Election Commission	157	69.8%	14.7%	15.5%
2010 Federal Election Commission	185	76.5%	10.3%	13.2%
2008 Federal Election Commission	190	71.5%	15.1%	13.4%
2006 Federal Election Commission	225	73.4%	14.0%	12.6%

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 Federal Election Commission	158	55.3%	18.8%	26.0%
2010 Federal Election Commission	184	61.3%	13.4%	25.3%
2008 Federal Election Commission	190	59.5%	20.3%	20.2%
2006 Federal Election Commission	225	55.6%	22.0%	22.4%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 Federal Election Commission	156	61.3%	18.8%	19.9%
2010 Federal Election Commission	185	64.6%	20.1%	15.2%
2008 Federal Election Commission	190	70.2%	15.8%	14.0%
2006 Federal Election Commission	225	61.9%	18.1%	20.1%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 Federal Election Commission	158	78.2%	14.0%	7.9%
2010 Federal Election Commission	185	81.6%	11.0%	7.4%
2008 Federal Election Commission	190	76.6%	16.9%	6.5%
2006 Federal Election Commission	225	76.7%	17.2%	6.1%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 Federal Election Commission	158	76.8%	11.9%	11.3%
2010 Federal Election Commission	185	80.1%	9.6%	10.3%
2008 Federal Election Commission				
2006 Federal Election Commission				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 Federal Election Commission	158	97.2%	0.8%	1.9%
2010 Federal Election Commission	184	98.4%	1.6%	0.0%
2008 Federal Election Commission				
2006 Federal Election Commission				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,389	91.8%	6.9%	1.3%
2011 Federal Election Commission	157	89.5%	7.7%	2.8%
2010 Federal Election Commission	185	92.4%	4.6%	3.0%
2008 Federal Election Commission				
2006 Federal Election Commission				

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 Federal Election Commission	157	60.3%	13.5%	26.2%	0
2010 Federal Election Commission	185	58.2%	16.2%	25.6%	0
2008 Federal Election Commission	190	57.9%	19.6%	22.5%	0
2006 Federal Election Commission	222	60.4%	22.7%	17.0%	3

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 Federal Election Commission	158	67.5%	15.2%	17.3%	0
2010 Federal Election Commission	185	66.5%	15.3%	18.1%	0
2008 Federal Election Commission	190	71.3%	14.1%	14.6%	0
2006 Federal Election Commission	222	74.6%	17.0%	8.5%	3

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 Federal Election Commission	157	54.2%	18.5%	27.3%	1
2010 Federal Election Commission	182	53.4%	16.7%	29.8%	2
2008 Federal Election Commission	187	59.8%	16.2%	24.0%	3
2006 Federal Election Commission	218	58.3%	16.6%	25.1%	7

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 Federal Election Commission	156	82.0%	10.6%	7.4%	0
2010 Federal Election Commission	184	85.6%	7.1%	7.2%	1
2008 Federal Election Commission	188	85.5%	10.8%	3.6%	2
2006 Federal Election Commission	224	85.8%	8.5%	5.7%	1

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 Federal Election Commission	157	78.9%	12.0%	9.0%	0
2010 Federal Election Commission	181	85.9%	9.3%	4.8%	2
2008 Federal Election Commission	190	84.9%	9.5%	5.7%	0
2006 Federal Election Commission	224	82.2%	10.6%	7.3%	1

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 Federal Election Commission	157	70.7%	19.6%	9.8%	0
2010 Federal Election Commission	182	71.2%	12.6%	16.2%	3
2008 Federal Election Commission	187	62.7%	13.4%	23.9%	3
2006 Federal Election Commission	221	65.3%	14.7%	20.0%	4

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 Federal Election Commission	153	74.1%	12.6%	13.4%	5
2010 Federal Election Commission	177	75.8%	11.9%	12.3%	7
2008 Federal Election Commission	185	70.6%	15.1%	14.3%	5
2006 Federal Election Commission	217	72.3%	14.9%	12.9%	8

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 Federal Election Commission	156	79.2%	12.4%	8.4%	2
2010 Federal Election Commission	181	84.9%	11.1%	4.0%	1
2008 Federal Election Commission	190	81.5%	11.6%	6.9%	0
2006 Federal Election Commission	220	83.9%	11.1%	5.0%	5

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 Federal Election Commission	141	57.6%	22.7%	19.7%	16
2010 Federal Election Commission	161	59.0%	20.5%	20.5%	23
2008 Federal Election Commission	165	46.2%	31.1%	22.7%	25
2006 Federal Election Commission	188	44.9%	33.5%	21.6%	37

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 Federal Election Commission	157	46.6%	24.3%	29.1%	1
2010 Federal Election Commission	177	56.0%	16.2%	27.8%	7
2008 Federal Election Commission	188	56.2%	20.2%	23.6%	2
2006 Federal Election Commission	221	38.7%	24.2%	37.1%	4

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 Federal Election Commission	155	71.7%	11.9%	16.4%	3
2010 Federal Election Commission	179	71.7%	11.6%	16.7%	6
2008 Federal Election Commission	183	69.7%	14.0%	16.3%	7
2006 Federal Election Commission					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 Federal Election Commission	156	75.8%	12.7%	11.5%
2010 Federal Election Commission	178	74.1%	13.2%	12.6%
2008 Federal Election Commission	190	83.1%	11.2%	5.7%
2006 Federal Election Commission	225	81.9%	8.3%	9.8%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 Federal Election Commission	152	53.8%	29.5%	16.6%	5
2010 Federal Election Commission	175	54.3%	25.8%	19.9%	10
2008 Federal Election Commission	184	55.5%	28.2%	16.3%	6
2006 Federal Election Commission	217	62.9%	24.0%	13.1%	8

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 Federal Election Commission	141	42.1%	29.8%	28.1%	16
2010 Federal Election Commission	168	39.8%	28.4%	31.8%	17
2008 Federal Election Commission	181	41.7%	22.8%	35.5%	9
2006 Federal Election Commission	212	48.7%	23.2%	28.1%	13

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 Federal Election Commission	137	30.0%	28.2%	41.8%	21
2010 Federal Election Commission	156	34.1%	31.3%	34.6%	29
2008 Federal Election Commission	175	30.5%	29.0%	40.5%	15
2006 Federal Election Commission	197	33.8%	31.6%	34.5%	28

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 Federal Election Commission	144	33.6%	32.2%	34.2%	14
2010 Federal Election Commission	170	36.5%	27.5%	36.1%	15
2008 Federal Election Commission	181	37.9%	25.5%	36.6%	9
2006 Federal Election Commission	210	28.3%	36.8%	34.9%	15

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 Federal Election Commission	148	48.5%	20.1%	31.4%	10
2010 Federal Election Commission	170	47.7%	20.0%	32.3%	15
2008 Federal Election Commission	182	44.5%	23.7%	31.7%	8
2006 Federal Election Commission	205	49.9%	23.3%	26.8%	20

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 Federal Election Commission	157	74.2%	12.5%	13.3%	1
2010 Federal Election Commission	183	70.9%	16.0%	13.1%	2
2008 Federal Election Commission	189	76.6%	11.0%	12.4%	1
2006 Federal Election Commission	222	80.4%	9.8%	9.8%	3

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 Federal Election Commission	148	53.1%	27.4%	19.5%	7
2010 Federal Election Commission	174	54.2%	28.2%	17.6%	11
2008 Federal Election Commission	185	58.0%	24.3%	17.7%	5
2006 Federal Election Commission	214	54.6%	30.6%	14.8%	11

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 Federal Election Commission	157	86.3%	13.7%	0.0%
2010 Federal Election Commission	184	82.0%	15.1%	2.9%
2008 Federal Election Commission	190	87.7%	8.9%	3.4%
2006 Federal Election Commission	225	88.4%	9.9%	1.7%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 Federal Election Commission	150	73.8%	16.3%	10.0%	4
2010 Federal Election Commission	179	70.3%	14.7%	15.0%	2
2008 Federal Election Commission	190	74.6%	18.0%	7.4%	0
2006 Federal Election Commission	224	76.5%	14.4%	9.1%	1

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 Federal Election Commission	149	42.1%	21.3%	36.6%	5
2010 Federal Election Commission	176	45.2%	22.8%	32.0%	6
2008 Federal Election Commission	187	37.2%	27.9%	34.9%	3
2006 Federal Election Commission	218	32.8%	29.2%	38.0%	7

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 Federal Election Commission	154	49.4%	25.0%	25.7%	0
2010 Federal Election Commission	181	56.5%	19.6%	24.0%	2
2008 Federal Election Commission					
2006 Federal Election Commission					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 Federal Election Commission	152	47.9%	21.1%	31.0%	1
2010 Federal Election Commission	175	48.3%	24.8%	26.9%	8
2008 Federal Election Commission	188	46.0%	21.4%	32.6%	2
2006 Federal Election Commission	216	37.6%	23.9%	38.5%	9

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 Federal Election Commission	142	28.2%	28.5%	43.2%	12
2010 Federal Election Commission	162	29.7%	31.1%	39.3%	20
2008 Federal Election Commission	183	31.7%	25.3%	43.1%	7
2006 Federal Election Commission	212	30.7%	34.8%	34.4%	13

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 Federal Election Commission	142	59.3%	22.7%	18.1%	12
2010 Federal Election Commission	170	58.2%	27.0%	14.8%	12
2008 Federal Election Commission	177	65.7%	21.9%	12.5%	13
2006 Federal Election Commission	203	53.7%	29.5%	16.8%	22

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 Federal Election Commission	150	74.1%	20.4%	5.5%	4
2010 Federal Election Commission	181	75.6%	17.3%	7.2%	2
2008 Federal Election Commission	188	64.8%	14.0%	21.2%	2
2006 Federal Election Commission	218	73.2%	17.4%	9.4%	7

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 Federal Election Commission	153	65.5%	19.3%	15.2%	1
2010 Federal Election Commission	180	69.5%	21.8%	8.7%	3
2008 Federal Election Commission	185	68.1%	14.1%	17.8%	5
2006 Federal Election Commission	221	75.3%	16.1%	8.6%	4

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 Federal Election Commission	145	54.2%	18.9%	26.8%	9
2010 Federal Election Commission	169	49.4%	25.5%	25.1%	13
2008 Federal Election Commission	176	50.1%	21.9%	28.0%	14
2006 Federal Election Commission	200	50.8%	26.2%	23.0%	25

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 Federal Election Commission	126	67.8%	19.2%	13.0%	26
2010 Federal Election Commission	164	58.8%	22.6%	18.5%	19
2008 Federal Election Commission	162	60.8%	23.3%	15.9%	28
2006 Federal Election Commission	188	64.1%	25.0%	10.9%	37

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 Federal Election Commission	149	50.2%	21.5%	28.3%	3
2010 Federal Election Commission	178	55.0%	21.3%	23.7%	5
2008 Federal Election Commission					
2006 Federal Election Commission					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 Federal Election Commission	153	51.0%	28.2%	20.9%
2010 Federal Election Commission	180	49.7%	27.6%	22.7%
2008 Federal Election Commission	190	54.0%	20.0%	26.0%
2006 Federal Election Commission	225	54.7%	24.9%	20.4%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 Federal Election Commission	139	39.2%	31.3%	29.5%	15
2010 Federal Election Commission	163	44.2%	25.1%	30.7%	20
2008 Federal Election Commission					
2006 Federal Election Commission					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 Federal Election Commission	152	90.1%	6.5%	3.4%	1
2010 Federal Election Commission	179	89.7%	4.0%	6.3%	2
2008 Federal Election Commission	190	84.9%	12.1%	3.1%	0
2006 Federal Election Commission	224	88.5%	6.0%	5.5%	1

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 Federal Election Commission	153	72.8%	13.1%	14.1%	0
2010 Federal Election Commission	178	72.4%	12.9%	14.7%	1
2008 Federal Election Commission					
2006 Federal Election Commission					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 Federal Election Commission	151	70.4%	14.7%	14.9%	1
2010 Federal Election Commission	177	69.5%	15.5%	15.1%	3
2008 Federal Election Commission	185	62.3%	20.7%	17.0%	5
2006 Federal Election Commission	219	65.5%	17.4%	17.1%	6

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 Federal Election Commission	129	73.1%	20.5%	6.4%	24
2010 Federal Election Commission	163	67.5%	21.5%	11.0%	16
2008 Federal Election Commission					
2006 Federal Election Commission					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 Federal Election Commission	153	66.3%	17.0%	16.7%	0
2010 Federal Election Commission	178	72.3%	10.7%	17.0%	1
2008 Federal Election Commission					
2006 Federal Election Commission					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994
2011 Federal Election Commission	153	70.1%	21.3%	8.6%	0
2010 Federal Election Commission	176	74.4%	12.9%	12.8%	3
2008 Federal Election Commission	190	68.2%	15.7%	16.1%	0
2006 Federal Election Commission	222	69.3%	15.1%	15.7%	3

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 Federal Election Commission	153	79.0%	8.2%	12.8%
2010 Federal Election Commission	178	81.5%	6.4%	12.0%
2008 Federal Election Commission				
2006 Federal Election Commission				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 Federal Election Commission	152	85.1%	7.5%	7.4%
2010 Federal Election Commission	180	85.4%	5.7%	8.9%
2008 Federal Election Commission				
2006 Federal Election Commission				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 Federal Election Commission	153	84.9%	6.2%	8.9%
2010 Federal Election Commission	180	77.9%	7.5%	14.7%
2008 Federal Election Commission				
2006 Federal Election Commission				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 Federal Election Commission	151	70.2%	17.5%	12.3%
2010 Federal Election Commission	179	72.2%	13.3%	14.5%
2008 Federal Election Commission	190	67.9%	18.6%	13.5%
2006 Federal Election Commission	225	72.4%	12.6%	15.0%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 Federal Election Commission	153	76.5%	15.6%	8.0%
2010 Federal Election Commission	180	73.0%	15.2%	11.8%
2008 Federal Election Commission	190	67.6%	22.9%	9.5%
2006 Federal Election Commission	225	74.5%	13.8%	11.8%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 Federal Election Commission	149	31.6%	30.9%	37.5%	2
2010 Federal Election Commission	176	35.4%	26.5%	38.1%	4
2008 Federal Election Commission	187	31.6%	25.0%	43.4%	3
2006 Federal Election Commission	220	25.8%	27.4%	46.8%	5

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 Federal Election Commission	143	48.5%	28.5%	23.0%	7
2010 Federal Election Commission	174	44.8%	26.2%	29.0%	6
2008 Federal Election Commission	185	38.3%	31.1%	30.7%	5
2006 Federal Election Commission	216	40.0%	28.2%	31.8%	9

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 Federal Election Commission	139	58.8%	23.7%	17.5%	10
2010 Federal Election Commission	172	63.6%	20.4%	16.0%	9
2008 Federal Election Commission	182	68.9%	16.9%	14.2%	8
2006 Federal Election Commission	211	69.0%	17.9%	13.1%	14

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 Federal Election Commission	147	54.1%	20.8%	25.1%	3
2010 Federal Election Commission	176	53.2%	21.0%	25.8%	4
2008 Federal Election Commission	188	52.5%	21.8%	25.7%	2
2006 Federal Election Commission	219	49.7%	22.0%	28.3%	6

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 Federal Election Commission	131	57.3%	23.8%	19.0%	18
2010 Federal Election Commission	165	58.5%	20.5%	21.0%	15
2008 Federal Election Commission	176	55.2%	25.2%	19.6%	14
2006 Federal Election Commission	200	51.1%	25.5%	23.5%	25

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 Federal Election Commission	145	50.5%	21.4%	28.1%	4
2010 Federal Election Commission	175	51.9%	23.1%	25.0%	3
2008 Federal Election Commission	188	56.3%	21.5%	22.2%	2
2006 Federal Election Commission	215	47.5%	17.9%	34.6%	10

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 Federal Election Commission	148	55.4%	21.6%	23.0%	2
2010 Federal Election Commission	174	57.9%	21.4%	20.7%	4
2008 Federal Election Commission					
2006 Federal Election Commission					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 Federal Election Commission	147	52.9%	21.8%	25.3%	2
2010 Federal Election Commission	173	52.7%	23.2%	24.1%	7
2008 Federal Election Commission					
2006 Federal Election Commission					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 Federal Election Commission	150	39.6%	21.5%	38.9%	0
2010 Federal Election Commission	174	44.7%	20.7%	34.5%	4
2008 Federal Election Commission	189	40.1%	22.5%	37.4%	1
2006 Federal Election Commission	221	43.4%	19.9%	36.8%	4

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 Federal Election Commission	140	56.2%	27.0%	16.8%	9
2010 Federal Election Commission	168	54.5%	26.5%	19.0%	12
2008 Federal Election Commission					
2006 Federal Election Commission					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 Federal Election Commission	150	49.4%	27.1%	23.6%
2010 Federal Election Commission	181	53.3%	21.0%	25.7%
2008 Federal Election Commission	190	51.0%	21.0%	28.0%
2006 Federal Election Commission	225	48.5%	22.2%	29.3%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 Federal Election Commission	150	46.9%	21.7%	31.5%
2010 Federal Election Commission	181	41.2%	21.1%	37.7%
2008 Federal Election Commission	190	41.0%	22.4%	36.6%
2006 Federal Election Commission	225	36.8%	18.4%	44.8%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 Federal Election Commission	150	53.3%	23.1%	23.7%
2010 Federal Election Commission	180	52.7%	22.1%	25.2%
2008 Federal Election Commission	190	51.6%	19.9%	28.6%
2006 Federal Election Commission	225	53.7%	21.1%	25.2%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 Federal Election Commission	150	36.0%	24.7%	39.3%
2010 Federal Election Commission	181	37.1%	27.9%	35.0%
2008 Federal Election Commission	190	32.5%	30.6%	36.9%
2006 Federal Election Commission	225	32.7%	27.2%	40.1%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 Federal Election Commission	150	32.2%	27.5%	40.3%
2010 Federal Election Commission	180	29.4%	32.9%	37.7%
2008 Federal Election Commission	190	31.5%	24.8%	43.7%
2006 Federal Election Commission	225	22.9%	29.0%	48.0%

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 Federal Election Commission	149	51.1%	23.7%	25.2%
2010 Federal Election Commission	181	55.7%	21.6%	22.7%
2008 Federal Election Commission	190	55.4%	21.6%	23.0%
2006 Federal Election Commission	225	45.5%	28.3%	26.2%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 Federal Election Commission	149	61.5%	19.5%	19.0%
2010 Federal Election Commission	180	65.2%	18.4%	16.4%
2008 Federal Election Commission	190	66.5%	19.1%	14.3%
2006 Federal Election Commission	225	62.6%	18.4%	19.0%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 Federal Election Commission	148	64.4%	19.9%	15.7%
2010 Federal Election Commission	181	65.1%	14.5%	20.4%
2008 Federal Election Commission	190	54.1%	21.2%	24.7%
2006 Federal Election Commission	225	55.1%	23.7%	21.2%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 Federal Election Commission	150	44.3%	30.2%	25.5%
2010 Federal Election Commission	181	52.1%	23.5%	24.5%
2008 Federal Election Commission	190	49.3%	25.9%	24.8%
2006 Federal Election Commission	225	45.4%	24.7%	29.9%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 Federal Election Commission	150	77.1%	20.2%	2.8%
2010 Federal Election Commission				
2008 Federal Election Commission				
2006 Federal Election Commission				

73. Please select the response below that BEST describes your current teleworking situation:

	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%
2011 Federal Election Commission	148	1.4%	24.4%	8.4%	22.2%
2010 Federal Election Commission					
2008 Federal Election Commission					
2006 Federal Election Commission					
					(continued)

Federal Election Commission Trend Report

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework					
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework		
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%		
2011 Federal Election Commission	148	8.9%	3.4%	13.3%	17.9%		
2010 Federal Election Commission							
2008 Federal Election Commission							
2006 Federal Election Commission							

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 Federal Election Commission	149	43.2%	42.7%	14.1%
2010 Federal Election Commission				
2008 Federal Election Commission				
2006 Federal Election Commission				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 Federal Election Commission	150	17.6%	56.0%	26.4%
2010 Federal Election Commission				
2008 Federal Election Commission				
2006 Federal Election Commission				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 Federal Election Commission	149	8.4%	83.9%	7.8%
2010 Federal Election Commission				
2008 Federal Election Commission				
2006 Federal Election Commission				

Federal Election Commission Trend Report

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250.015	3.1%	80.5%	16.3%
2011 Federal Election Commission	150	1.6%	53.1%	45.3%
2010 Federal Election Commission				
2008 Federal Election Commission				
2006 Federal Election Commission				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 Federal Election Commission	148	0.9%	56.3%	42.8%
2010 Federal Election Commission				
2008 Federal Election Commission				
2006 Federal Election Commission				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 Federal Election Commission	117	61.3%	17.6%	21.1%	32
2010 Federal Election Commission	146	61.9%	23.2%	14.9%	34
2008 Federal Election Commission	120	47.4%	26.0%	26.6%	70
2006 Federal Election Commission	139	27.6%	25.1%	47.3%	86

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 Federal Election Commission	113	74.0%	17.3%	8.7%	36
2010 Federal Election Commission	144	76.2%	20.5%	3.3%	37
2008 Federal Election Commission	146	65.0%	20.4%	14.6%	44
2006 Federal Election Commission	171	58.0%	17.4%	24.6%	54

Federal Election Commission Trend Report

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 Federal Election Commission	69	29.2%	47.6%	23.1%	81
2010 Federal Election Commission	143	41.9%	27.3%	30.8%	38
2008 Federal Election Commission					
2006 Federal Election Commission					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 Federal Election Commission	55	44.2%	50.2%	5.5%	94
2010 Federal Election Commission	98	36.7%	58.2%	5.1%	83
2008 Federal Election Commission					
2006 Federal Election Commission					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 Federal Election Commission	41	13.1%	46.6%	40.3%	109
2010 Federal Election Commission	77	5.4%	56.8%	37.9%	104
2008 Federal Election Commission					
2006 Federal Election Commission					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 Federal Election Commission	32	13.2%	60.2%	26.6%	117
2010 Federal Election Commission	64	6.5%	66.1%	27.4%	116
2008 Federal Election Commission					
2006 Federal Election Commission					

Federal Housing Finance Agency 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 Federal Housing Finance Agency	314
2010 Federal Housing Finance Agency	291
2008 Federal Housing Finance Agency	255
2006 Federal Housing Finance Agency	90

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 Federal Housing Finance Agency	313	69.9%	14.2%	15.9%
2010 Federal Housing Finance Agency	291	66.1%	13.6%	20.3%
2008 Federal Housing Finance Agency	255	68.4%	15.0%	16.6%
2006 Federal Housing Finance Agency	90	69.4%	14.9%	15.7%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 Federal Housing Finance Agency	312	57.4%	17.6%	25.1%
2010 Federal Housing Finance Agency	291	60.7%	19.1%	20.2%
2008 Federal Housing Finance Agency	255	66.2%	16.6%	17.2%
2006 Federal Housing Finance Agency	90	66.4%	12.1%	21.6%

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 Federal Housing Finance Agency	311	50.3%	18.1%	31.6%
2010 Federal Housing Finance Agency	289	52.1%	18.3%	29.6%
2008 Federal Housing Finance Agency	255	62.6%	18.1%	19.4%
2006 Federal Housing Finance Agency	90	58.3%	22.3%	19.4%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 Federal Housing Finance Agency	314	60.5%	19.3%	20.2%
2010 Federal Housing Finance Agency	290	61.5%	18.8%	19.7%
2008 Federal Housing Finance Agency	255	66.5%	14.0%	19.5%
2006 Federal Housing Finance Agency	90	66.0%	17.9%	16.1%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 Federal Housing Finance Agency	311	77.7%	15.2%	7.2%
2010 Federal Housing Finance Agency	291	76.8%	16.6%	6.6%
2008 Federal Housing Finance Agency	255	77.4%	14.4%	8.2%
2006 Federal Housing Finance Agency	90	82.4%	13.4%	4.2%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 Federal Housing Finance Agency	310	60.7%	16.9%	22.4%
2010 Federal Housing Finance Agency	289	64.5%	16.4%	19.1%
2008 Federal Housing Finance Agency				
2006 Federal Housing Finance Agency				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 Federal Housing Finance Agency	313	96.4%	2.3%	1.3%
2010 Federal Housing Finance Agency	290	95.2%	2.6%	2.2%
2008 Federal Housing Finance Agency				
2006 Federal Housing Finance Agency				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,389	91.8%	6.9%	1.3%
2011 Federal Housing Finance Agency	312	89.4%	7.4%	3.1%
2010 Federal Housing Finance Agency	291	86.4%	10.4%	3.1%
2008 Federal Housing Finance Agency				
2006 Federal Housing Finance Agency				

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 Federal Housing Finance Agency	310	63.0%	13.5%	23.5%	3
2010 Federal Housing Finance Agency	288	55.2%	18.3%	26.5%	2
2008 Federal Housing Finance Agency	255	58.9%	16.5%	24.6%	0
2006 Federal Housing Finance Agency	90	67.1%	14.8%	18.2%	0

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 Federal Housing Finance Agency	312	60.1%	17.6%	22.4%	1
2010 Federal Housing Finance Agency	290	60.3%	16.5%	23.2%	1
2008 Federal Housing Finance Agency	254	65.6%	13.5%	20.9%	1
2006 Federal Housing Finance Agency	90	76.1%	13.3%	10.6%	0

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 Federal Housing Finance Agency	310	47.3%	18.4%	34.4%	2
2010 Federal Housing Finance Agency	289	48.9%	17.2%	33.8%	1
2008 Federal Housing Finance Agency	253	52.1%	21.4%	26.4%	2
2006 Federal Housing Finance Agency	88	60.0%	18.7%	21.3%	2

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 Federal Housing Finance Agency	305	75.3%	11.8%	12.9%	4
2010 Federal Housing Finance Agency	287	71.3%	11.6%	17.1%	3
2008 Federal Housing Finance Agency	253	82.1%	6.2%	11.7%	2
2006 Federal Housing Finance Agency	89	80.3%	11.0%	8.7%	1

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264.040			2.3%	
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 Federal Housing Finance Agency	309	79.4%	11.2%	9.4%	5
2010 Federal Housing Finance Agency	287	75.3%	14.4%	10.3%	2
2008 Federal Housing Finance Agency	253	83.2%	11.5%	5.3%	2
2006 Federal Housing Finance Agency	90	86.8%	9.6%	3.5%	0

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 Federal Housing Finance Agency	308	76.9%	10.7%	12.4%	2
2010 Federal Housing Finance Agency	289	69.1%	13.8%	17.1%	0
2008 Federal Housing Finance Agency	254	77.2%	8.0%	14.8%	1
2006 Federal Housing Finance Agency	90	82.0%	11.5%	6.4%	0

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 Federal Housing Finance Agency	311	64.4%	13.8%	21.8%	2
2010 Federal Housing Finance Agency	289	64.6%	13.3%	22.1%	1
2008 Federal Housing Finance Agency	250	70.7%	13.5%	15.8%	5
2006 Federal Housing Finance Agency	89	72.4%	11.1%	16.5%	1

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 Federal Housing Finance Agency	311	75.2%	15.8%	9.0%	1
2010 Federal Housing Finance Agency	290	77.8%	14.7%	7.5%	1
2008 Federal Housing Finance Agency	253	84.7%	12.3%	3.0%	2
2006 Federal Housing Finance Agency	90	80.9%	13.3%	5.8%	0

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 Federal Housing Finance Agency	287	55.2%	18.5%	26.3%	27
2010 Federal Housing Finance Agency	258	58.2%	15.7%	26.0%	31
2008 Federal Housing Finance Agency	215	55.6%	28.8%	15.7%	40
2006 Federal Housing Finance Agency	76	57.3%	24.3%	18.5%	14

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 Federal Housing Finance Agency	307	50.8%	23.3%	25.9%	7
2010 Federal Housing Finance Agency	285	54.1%	20.8%	25.1%	3
2008 Federal Housing Finance Agency	253	55.5%	23.3%	21.2%	2
2006 Federal Housing Finance Agency	90	43.5%	26.7%	29.8%	0

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 Federal Housing Finance Agency	308	55.0%	17.5%	27.5%	2
2010 Federal Housing Finance Agency	288	50.9%	17.3%	31.8%	3
2008 Federal Housing Finance Agency	252	58.2%	20.0%	21.8%	3
2006 Federal Housing Finance Agency					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 Federal Housing Finance Agency	254	63.0%	15.2%	21.9%
2010 Federal Housing Finance Agency	276	65.7%	15.5%	18.7%
2008 Federal Housing Finance Agency	255	83.9%	8.6%	7.5%
2006 Federal Housing Finance Agency	90	86.8%	6.7%	6.5%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 Federal Housing Finance Agency	298	53.4%	23.6%	23.0%	14
2010 Federal Housing Finance Agency	276	57.2%	22.7%	20.1%	15
2008 Federal Housing Finance Agency	247	63.8%	16.7%	19.6%	8
2006 Federal Housing Finance Agency	88	53.0%	31.2%	15.9%	2

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 Federal Housing Finance Agency	297	39.4%	24.8%	35.8%	17
2010 Federal Housing Finance Agency	265	44.8%	21.1%	34.1%	26
2008 Federal Housing Finance Agency	237	46.6%	23.5%	29.9%	18
2006 Federal Housing Finance Agency	82	55.1%	22.0%	22.9%	8

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 Federal Housing Finance Agency	281	25.4%	30.0%	44.5%	33
2010 Federal Housing Finance Agency	241	28.9%	31.3%	39.8%	47
2008 Federal Housing Finance Agency	214	41.0%	27.1%	31.9%	41
2006 Federal Housing Finance Agency	77	28.8%	42.1%	29.1%	13

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 Federal Housing Finance Agency	290	33.9%	25.4%	40.7%	23
2010 Federal Housing Finance Agency	259	39.7%	23.1%	37.2%	32
2008 Federal Housing Finance Agency	245	39.0%	30.9%	30.1%	10
2006 Federal Housing Finance Agency	78	36.5%	35.2%	28.3%	12

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 Federal Housing Finance Agency	284	38.5%	24.9%	36.5%	28
2010 Federal Housing Finance Agency	265	43.3%	22.6%	34.2%	25
2008 Federal Housing Finance Agency	242	46.9%	25.5%	27.6%	13
2006 Federal Housing Finance Agency	80	46.0%	32.8%	21.1%	10

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 Federal Housing Finance Agency	311	68.1%	11.9%	20.0%	1
2010 Federal Housing Finance Agency	290	65.3%	17.5%	17.2%	1
2008 Federal Housing Finance Agency	254	76.4%	13.4%	10.2%	1
2006 Federal Housing Finance Agency	90	73.2%	12.9%	13.9%	0

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 Federal Housing Finance Agency	295	50.0%	30.7%	19.3%	16
2010 Federal Housing Finance Agency	270	57.2%	26.5%	16.3%	18
2008 Federal Housing Finance Agency	248	60.7%	25.3%	14.1%	7
2006 Federal Housing Finance Agency	87	64.2%	25.4%	10.4%	3

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 Federal Housing Finance Agency	309	73.5%	18.4%	8.1%
2010 Federal Housing Finance Agency	288	77.7%	16.2%	6.0%
2008 Federal Housing Finance Agency	255	81.1%	18.1%	0.8%
2006 Federal Housing Finance Agency	90	84.3%	12.5%	3.2%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 Federal Housing Finance Agency	301	64.4%	18.0%	17.6%	8
2010 Federal Housing Finance Agency	284	67.3%	14.8%	17.8%	5
2008 Federal Housing Finance Agency	253	77.2%	10.5%	12.2%	2
2006 Federal Housing Finance Agency	90	79.4%	10.8%	9.8%	0

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 Federal Housing Finance Agency	300	31.8%	21.8%	46.4%	9
2010 Federal Housing Finance Agency	278	29.7%	26.4%	43.9%	12
2008 Federal Housing Finance Agency	245	42.2%	29.4%	28.5%	10
2006 Federal Housing Finance Agency	87	39.8%	26.9%	33.3%	3

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 Federal Housing Finance Agency	299	42.0%	22.9%	35.1%	11
2010 Federal Housing Finance Agency	284	45.5%	20.3%	34.2%	5
2008 Federal Housing Finance Agency					
2006 Federal Housing Finance Agency					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 Federal Housing Finance Agency	297	30.6%	30.3%	39.1%	12
2010 Federal Housing Finance Agency	281	33.9%	28.0%	38.1%	9
2008 Federal Housing Finance Agency	247	40.4%	28.8%	30.8%	8
2006 Federal Housing Finance Agency	83	42.1%	29.6%	28.3%	7

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 Federal Housing Finance Agency	288	32.8%	20.2%	47.1%	23
2010 Federal Housing Finance Agency	267	40.7%	24.8%	34.6%	22
2008 Federal Housing Finance Agency	241	48.8%	24.0%	27.1%	14
2006 Federal Housing Finance Agency	84	53.0%	22.9%	24.1%	6

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 Federal Housing Finance Agency	278	55.7%	24.9%	19.4%	31
2010 Federal Housing Finance Agency	263	54.3%	29.3%	16.4%	27
2008 Federal Housing Finance Agency	236	70.2%	21.9%	7.8%	19
2006 Federal Housing Finance Agency	84	60.8%	29.7%	9.5%	6

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 Federal Housing Finance Agency	300	82.6%	13.0%	4.4%	10
2010 Federal Housing Finance Agency	280	80.1%	15.4%	4.4%	10
2008 Federal Housing Finance Agency	248	86.0%	8.4%	5.6%	7
2006 Federal Housing Finance Agency	89	94.6%	2.1%	3.2%	1

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 Federal Housing Finance Agency	303	75.0%	16.3%	8.7%	5
2010 Federal Housing Finance Agency	277	64.7%	24.1%	11.2%	13
2008 Federal Housing Finance Agency	248	85.6%	9.2%	5.2%	7
2006 Federal Housing Finance Agency	88	88.8%	3.6%	7.6%	2

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 Federal Housing Finance Agency	283	48.8%	21.5%	29.7%	28
2010 Federal Housing Finance Agency	259	45.2%	25.6%	29.2%	31
2008 Federal Housing Finance Agency	218	53.5%	23.2%	23.3%	37
2006 Federal Housing Finance Agency	76	47.8%	26.5%	25.7%	14

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 Federal Housing Finance Agency	270	64.3%	18.9%	16.9%	38
2010 Federal Housing Finance Agency	254	59.7%	22.3%	18.0%	36
2008 Federal Housing Finance Agency	218	68.2%	18.7%	13.1%	37
2006 Federal Housing Finance Agency	74	68.8%	22.2%	8.9%	16

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 Federal Housing Finance Agency	298	51.0%	26.2%	22.8%	9
2010 Federal Housing Finance Agency	279	49.4%	26.9%	23.8%	9
2008 Federal Housing Finance Agency					
2006 Federal Housing Finance Agency					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 Federal Housing Finance Agency	308	52.2%	29.7%	18.1%
2010 Federal Housing Finance Agency	287	53.7%	26.6%	19.7%
2008 Federal Housing Finance Agency	255	63.6%	20.8%	15.7%
2006 Federal Housing Finance Agency	90	64.9%	13.4%	21.7%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 Federal Housing Finance Agency	287	44.7%	25.0%	30.4%	22
2010 Federal Housing Finance Agency	265	44.5%	19.5%	35.9%	25
2008 Federal Housing Finance Agency					
2006 Federal Housing Finance Agency					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 Federal Housing Finance Agency	303	80.2%	12.4%	7.4%	5
2010 Federal Housing Finance Agency	286	82.8%	12.1%	5.2%	2
2008 Federal Housing Finance Agency	254	85.9%	9.9%	4.1%	1
2006 Federal Housing Finance Agency	90	81.1%	15.7%	3.2%	0

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 Federal Housing Finance Agency	306	62.1%	20.2%	17.8%	1
2010 Federal Housing Finance Agency	288	66.2%	14.7%	19.0%	0
2008 Federal Housing Finance Agency					
2006 Federal Housing Finance Agency					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 Federal Housing Finance Agency	299	53.3%	24.2%	22.5%	9
2010 Federal Housing Finance Agency	286	61.3%	18.8%	20.0%	1
2008 Federal Housing Finance Agency	251	65.2%	16.8%	18.0%	4
2006 Federal Housing Finance Agency	90	62.5%	21.1%	16.4%	0

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 Federal Housing Finance Agency	281	63.0%	28.1%	8.9%	25
2010 Federal Housing Finance Agency	260	67.9%	21.9%	10.2%	27
2008 Federal Housing Finance Agency					
2006 Federal Housing Finance Agency					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 Federal Housing Finance Agency	300	52.9%	23.3%	23.8%	5
2010 Federal Housing Finance Agency	284	56.9%	21.0%	22.1%	2
2008 Federal Housing Finance Agency					
2006 Federal Housing Finance Agency					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994
2011 Federal Housing Finance Agency	304	68.7%	17.0%	14.2%	2
2010 Federal Housing Finance Agency	282	74.0%	15.4%	10.6%	4
2008 Federal Housing Finance Agency	254	76.7%	13.9%	9.4%	1
2006 Federal Housing Finance Agency	90	76.5%	14.6%	8.9%	0

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 Federal Housing Finance Agency	306	72.1%	14.6%	13.3%
2010 Federal Housing Finance Agency	287	75.4%	13.0%	11.6%
2008 Federal Housing Finance Agency				
2006 Federal Housing Finance Agency				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 Federal Housing Finance Agency	304	75.7%	13.1%	11.2%
2010 Federal Housing Finance Agency	287	78.2%	12.2%	9.7%
2008 Federal Housing Finance Agency				
2006 Federal Housing Finance Agency				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 Federal Housing Finance Agency	307	74.5%	11.3%	14.1%
2010 Federal Housing Finance Agency	287	82.8%	10.1%	7.1%
2008 Federal Housing Finance Agency				
2006 Federal Housing Finance Agency				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 Federal Housing Finance Agency	304	60.1%	20.2%	19.8%
2010 Federal Housing Finance Agency	286	67.7%	15.0%	17.3%
2008 Federal Housing Finance Agency	255	67.7%	16.9%	15.4%
2006 Federal Housing Finance Agency	90	69.4%	20.9%	9.7%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 Federal Housing Finance Agency	307	61.0%	23.1%	15.9%
2010 Federal Housing Finance Agency	285	68.3%	17.8%	13.9%
2008 Federal Housing Finance Agency	255	68.8%	17.4%	13.8%
2006 Federal Housing Finance Agency	90	72.2%	18.1%	9.7%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 Federal Housing Finance Agency	302	31.8%	21.2%	46.9%	4
2010 Federal Housing Finance Agency	284	28.4%	30.8%	40.8%	2
2008 Federal Housing Finance Agency	251	38.6%	23.7%	37.7%	4
2006 Federal Housing Finance Agency	90	47.4%	24.5%	28.0%	0

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 Federal Housing Finance Agency	295	47.3%	23.7%	28.9%	8
2010 Federal Housing Finance Agency	272	52.8%	23.8%	23.4%	14
2008 Federal Housing Finance Agency	241	59.2%	21.8%	18.9%	14
2006 Federal Housing Finance Agency	85	63.6%	21.9%	14.5%	5

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 Federal Housing Finance Agency	282	53.8%	23.3%	22.9%	22
2010 Federal Housing Finance Agency	264	53.0%	22.9%	24.1%	21
2008 Federal Housing Finance Agency	245	71.9%	19.2%	8.9%	10
2006 Federal Housing Finance Agency	87	67.6%	22.3%	10.1%	3

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 Federal Housing Finance Agency	303	53.3%	17.8%	28.9%	3
2010 Federal Housing Finance Agency	282	49.8%	20.6%	29.7%	3
2008 Federal Housing Finance Agency	251	56.7%	18.8%	24.5%	4
2006 Federal Housing Finance Agency	90	66.8%	15.0%	18.2%	0

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 Federal Housing Finance Agency	283	53.3%	24.5%	22.2%	19
2010 Federal Housing Finance Agency	272	53.0%	22.1%	24.9%	11
2008 Federal Housing Finance Agency	238	62.6%	19.0%	18.4%	17
2006 Federal Housing Finance Agency	86	67.2%	17.2%	15.6%	4

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 Federal Housing Finance Agency	297	42.5%	18.5%	39.1%	8
2010 Federal Housing Finance Agency	281	40.6%	18.7%	40.7%	4
2008 Federal Housing Finance Agency	252	51.9%	22.5%	25.5%	3
2006 Federal Housing Finance Agency	89	55.1%	14.5%	30.4%	1

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 Federal Housing Finance Agency	296	43.6%	23.7%	32.8%	9
2010 Federal Housing Finance Agency	274	44.4%	21.3%	34.2%	6
2008 Federal Housing Finance Agency					
2006 Federal Housing Finance Agency					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 Federal Housing Finance Agency	286	43.3%	22.6%	34.1%	12
2010 Federal Housing Finance Agency	273	45.2%	28.6%	26.3%	11
2008 Federal Housing Finance Agency					
2006 Federal Housing Finance Agency					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 Federal Housing Finance Agency	302	45.8%	20.5%	33.7%	1
2010 Federal Housing Finance Agency	276	48.1%	18.3%	33.6%	4
2008 Federal Housing Finance Agency	254	52.6%	20.6%	26.8%	1
2006 Federal Housing Finance Agency	90	62.8%	14.9%	22.3%	0

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 Federal Housing Finance Agency	291	69.0%	20.9%	10.1%	12
2010 Federal Housing Finance Agency	265	64.4%	24.0%	11.6%	20
2008 Federal Housing Finance Agency					
2006 Federal Housing Finance Agency					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 Federal Housing Finance Agency	305	43.3%	26.6%	30.1%
2010 Federal Housing Finance Agency	285	44.1%	24.2%	31.7%
2008 Federal Housing Finance Agency	255	50.9%	18.2%	30.9%
2006 Federal Housing Finance Agency	90	55.1%	19.9%	25.0%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 Federal Housing Finance Agency	306	40.6%	24.0%	35.4%
2010 Federal Housing Finance Agency	283	40.0%	23.1%	36.9%
2008 Federal Housing Finance Agency	255	40.0%	22.5%	37.6%
2006 Federal Housing Finance Agency	90	48.4%	22.4%	29.2%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 Federal Housing Finance Agency	304	44.8%	25.1%	30.1%
2010 Federal Housing Finance Agency	284	46.6%	24.6%	28.8%
2008 Federal Housing Finance Agency	255	53.0%	20.2%	26.7%
2006 Federal Housing Finance Agency	90	57.4%	16.0%	26.6%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 Federal Housing Finance Agency	305	35.8%	28.9%	35.3%
2010 Federal Housing Finance Agency	284	35.6%	26.8%	37.6%
2008 Federal Housing Finance Agency	255	41.2%	28.2%	30.5%
2006 Federal Housing Finance Agency	90	54.4%	22.6%	23.0%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 Federal Housing Finance Agency	305	30.0%	34.0%	36.0%
2010 Federal Housing Finance Agency	283	26.6%	34.2%	39.2%
2008 Federal Housing Finance Agency	255	34.9%	28.3%	36.8%
2006 Federal Housing Finance Agency	90	36.1%	31.8%	32.1%

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 Federal Housing Finance Agency	304	57.2%	30.4%	12.4%
2010 Federal Housing Finance Agency	284	59.3%	30.4%	10.4%
2008 Federal Housing Finance Agency	255	65.9%	22.7%	11.4%
2006 Federal Housing Finance Agency	90	62.1%	25.4%	12.6%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 Federal Housing Finance Agency	305	57.4%	22.2%	20.4%
2010 Federal Housing Finance Agency	285	57.4%	23.2%	19.5%
2008 Federal Housing Finance Agency	255	63.4%	19.5%	17.1%
2006 Federal Housing Finance Agency	90	67.1%	14.4%	18.5%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 Federal Housing Finance Agency	305	66.7%	15.2%	18.0%
2010 Federal Housing Finance Agency	285	64.7%	15.5%	19.8%
2008 Federal Housing Finance Agency	255	62.2%	19.0%	18.7%
2006 Federal Housing Finance Agency	90	65.5%	16.3%	18.2%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 Federal Housing Finance Agency	305	50.4%	21.8%	27.7%
2010 Federal Housing Finance Agency	284	51.9%	19.5%	28.6%
2008 Federal Housing Finance Agency	255	55.1%	21.0%	24.0%
2006 Federal Housing Finance Agency	90	59.0%	17.8%	23.2%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 Federal Housing Finance Agency	304	74.9%	20.9%	4.1%
2010 Federal Housing Finance Agency				
2008 Federal Housing Finance Agency				
2006 Federal Housing Finance Agency				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework					
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently		
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%		
2011 Federal Housing Finance Agency	304	14.7%	16.1%	8.7%	29.8%		
2010 Federal Housing Finance Agency							
2008 Federal Housing Finance Agency							
2006 Federal Housing Finance Agency							
					(continued)		

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework					
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework		
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%		
2011 Federal Housing Finance Agency	304	4.4%	0.3%	8.9%	17.1%		
2010 Federal Housing Finance Agency							
2008 Federal Housing Finance Agency							
2006 Federal Housing Finance Agency							

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 Federal Housing Finance Agency	305	77.4%	18.9%	3.8%
2010 Federal Housing Finance Agency				
2008 Federal Housing Finance Agency				
2006 Federal Housing Finance Agency				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 Federal Housing Finance Agency	303	68.2%	29.3%	2.5%
2010 Federal Housing Finance Agency				
2008 Federal Housing Finance Agency				
2006 Federal Housing Finance Agency				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 Federal Housing Finance Agency	300	13.7%	83.8%	2.4%
2010 Federal Housing Finance Agency				
2008 Federal Housing Finance Agency				
2006 Federal Housing Finance Agency				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 Federal Housing Finance Agency	300	3.1%	83.9%	13.1%
2010 Federal Housing Finance Agency				
2008 Federal Housing Finance Agency				
2006 Federal Housing Finance Agency				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 Federal Housing Finance Agency	298	1.2%	83.3%	15.5%
2010 Federal Housing Finance Agency				
2008 Federal Housing Finance Agency				
2006 Federal Housing Finance Agency				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 Federal Housing Finance Agency	265	67.7%	20.6%	11.7%	38
2010 Federal Housing Finance Agency	246	61.6%	24.1%	14.3%	35
2008 Federal Housing Finance Agency	204	57.0%	23.6%	19.4%	51
2006 Federal Housing Finance Agency	63	43.6%	25.2%	31.2%	27

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 Federal Housing Finance Agency	279	85.7%	9.9%	4.3%	23
2010 Federal Housing Finance Agency	271	87.7%	6.4%	5.9%	13
2008 Federal Housing Finance Agency	241	82.0%	12.0%	5.9%	14
2006 Federal Housing Finance Agency	82	82.9%	12.1%	4.9%	8

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 Federal Housing Finance Agency	257	82.2%	14.0%	3.8%	44
2010 Federal Housing Finance Agency	276	85.3%	11.4%	3.3%	7
2008 Federal Housing Finance Agency					
2006 Federal Housing Finance Agency					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 Federal Housing Finance Agency	122	40.3%	53.8%	5.9%	181
2010 Federal Housing Finance Agency	140	55.7%	40.4%	3.9%	144
2008 Federal Housing Finance Agency					
2006 Federal Housing Finance Agency					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 Federal Housing Finance Agency	80	23.3%	66.0%	10.7%	221
2010 Federal Housing Finance Agency	97	24.2%	67.3%	8.5%	187
2008 Federal Housing Finance Agency					
2006 Federal Housing Finance Agency					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 Federal Housing Finance Agency	77	24.2%	69.0%	6.8%	223
2010 Federal Housing Finance Agency	100	21.4%	68.2%	10.4%	183
2008 Federal Housing Finance Agency					
2006 Federal Housing Finance Agency					

Federal Labor Relations Authority 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 Federal Labor Relations Authority	91
2010 Federal Labor Relations Authority	81
2008 Federal Labor Relations Authority	79
2006 Federal Labor Relations Authority	89

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 Federal Labor Relations Authority	91	69.5%	11.1%	19.4%
2010 Federal Labor Relations Authority	81	67.7%	14.9%	17.4%
2008 Federal Labor Relations Authority	79	35.5%	22.0%	42.5%
2006 Federal Labor Relations Authority	89	33.7%	13.8%	52.5%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 Federal Labor Relations Authority	91	81.1%	9.6%	9.3%
2010 Federal Labor Relations Authority	80	83.7%	7.1%	9.2%
2008 Federal Labor Relations Authority	79	55.0%	19.9%	25.1%
2006 Federal Labor Relations Authority	89	50.6%	21.0%	28.4%

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 Federal Labor Relations Authority	90	64.3%	16.9%	18.8%
2010 Federal Labor Relations Authority	80	59.8%	19.3%	20.8%
2008 Federal Labor Relations Authority	79	26.0%	24.6%	49.4%
2006 Federal Labor Relations Authority	89	24.3%	16.9%	58.8%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 Federal Labor Relations Authority	91	81.2%	10.7%	8.2%
2010 Federal Labor Relations Authority	81	78.8%	7.6%	13.6%
2008 Federal Labor Relations Authority	79	53.9%	16.9%	29.1%
2006 Federal Labor Relations Authority	89	49.9%	17.6%	32.6%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 Federal Labor Relations Authority	91	86.3%	6.2%	7.5%
2010 Federal Labor Relations Authority	81	85.7%	6.4%	7.9%
2008 Federal Labor Relations Authority	79	76.0%	7.4%	16.6%
2006 Federal Labor Relations Authority	89	78.6%	10.5%	10.9%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 Federal Labor Relations Authority	91	92.2%	1.9%	5.9%
2010 Federal Labor Relations Authority	81	90.3%	4.8%	5.0%
2008 Federal Labor Relations Authority				
2006 Federal Labor Relations Authority				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 Federal Labor Relations Authority	91	98.3%	0.8%	0.8%
2010 Federal Labor Relations Authority	81	99.0%	1.0%	0.0%
2008 Federal Labor Relations Authority				
2006 Federal Labor Relations Authority				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative		
2011 Governmentwide	265,389	91.8%	6.9%	1.3%		
2011 Federal Labor Relations Authority	91	90.8%	7.5%	1.7%		
2010 Federal Labor Relations Authority	81	83.8%	13.5%	2.7%		
2008 Federal Labor Relations Authority						
2006 Federal Labor Relations Authority						

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 Federal Labor Relations Authority	91	54.4%	3.9%	41.7%	0
2010 Federal Labor Relations Authority	81	49.7%	11.5%	38.8%	0
2008 Federal Labor Relations Authority	77	23.5%	11.1%	65.4%	2
2006 Federal Labor Relations Authority	88	17.0%	5.7%	77.3%	1

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 Federal Labor Relations Authority	91	65.0%	8.2%	26.8%	0
2010 Federal Labor Relations Authority	79	56.0%	8.5%	35.5%	0
2008 Federal Labor Relations Authority	78	51.3%	11.2%	37.5%	1
2006 Federal Labor Relations Authority	88	55.0%	15.2%	29.8%	1

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 Federal Labor Relations Authority	91	69.9%	11.2%	18.8%	0
2010 Federal Labor Relations Authority	80	62.2%	16.5%	21.3%	0
2008 Federal Labor Relations Authority	78	41.8%	20.8%	37.3%	1
2006 Federal Labor Relations Authority	89	37.4%	15.9%	46.7%	0

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 Federal Labor Relations Authority	90	94.6%	2.4%	3.0%	0
2010 Federal Labor Relations Authority	81	90.1%	5.0%	4.9%	0
2008 Federal Labor Relations Authority	76	66.0%	9.8%	24.2%	3
2006 Federal Labor Relations Authority	88	61.1%	13.3%	25.6%	1

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 Federal Labor Relations Authority	91	94.1%	4.9%	0.9%	0
2010 Federal Labor Relations Authority	79	91.2%	6.1%	2.7%	0
2008 Federal Labor Relations Authority	78	79.3%	8.9%	11.8%	1
2006 Federal Labor Relations Authority	89	78.3%	14.9%	6.8%	0

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 Federal Labor Relations Authority	90	86.1%	8.8%	5.2%	0
2010 Federal Labor Relations Authority	81	86.6%	10.9%	2.6%	0
2008 Federal Labor Relations Authority	77	75.5%	11.6%	12.9%	2
2006 Federal Labor Relations Authority	89	75.8%	13.2%	11.0%	0

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 Federal Labor Relations Authority	83	85.7%	6.4%	7.9%	7
2010 Federal Labor Relations Authority	78	83.7%	11.1%	5.3%	1
2008 Federal Labor Relations Authority	71	64.9%	18.3%	16.8%	8
2006 Federal Labor Relations Authority	86	58.6%	28.7%	12.7%	3

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 Federal Labor Relations Authority	91	93.2%	5.9%	0.9%	0
2010 Federal Labor Relations Authority	81	90.3%	8.1%	1.5%	0
2008 Federal Labor Relations Authority	79	80.2%	13.5%	6.3%	0
2006 Federal Labor Relations Authority	87	83.6%	10.8%	5.6%	2

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 Federal Labor Relations Authority	84	66.6%	22.0%	11.4%	7
2010 Federal Labor Relations Authority	73	64.7%	21.6%	13.7%	8
2008 Federal Labor Relations Authority	65	33.9%	37.7%	28.4%	14
2006 Federal Labor Relations Authority	69	20.6%	27.1%	52.3%	20

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 Federal Labor Relations Authority	90	44.3%	18.6%	37.1%	0
2010 Federal Labor Relations Authority	78	46.2%	30.7%	23.1%	1
2008 Federal Labor Relations Authority	78	25.1%	20.0%	54.9%	1
2006 Federal Labor Relations Authority	87	15.6%	23.2%	61.2%	2

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 Federal Labor Relations Authority	79	71.1%	16.6%	12.3%	12
2010 Federal Labor Relations Authority	72	78.2%	13.2%	8.7%	8
2008 Federal Labor Relations Authority	66	51.5%	21.1%	27.5%	13
2006 Federal Labor Relations Authority					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 Federal Labor Relations Authority	83	87.9%	5.8%	6.4%
2010 Federal Labor Relations Authority	77	81.5%	10.2%	8.3%
2008 Federal Labor Relations Authority	79	80.3%	9.5%	10.2%
2006 Federal Labor Relations Authority	89	83.4%	3.1%	13.5%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 Federal Labor Relations Authority	85	51.5%	20.7%	27.8%	6
2010 Federal Labor Relations Authority	75	44.9%	21.8%	33.3%	5
2008 Federal Labor Relations Authority	69	20.6%	25.9%	53.5%	10
2006 Federal Labor Relations Authority	80	20.6%	27.6%	51.7%	9

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 Federal Labor Relations Authority	80	61.1%	24.1%	14.8%	11
2010 Federal Labor Relations Authority	66	48.7%	22.0%	29.3%	13
2008 Federal Labor Relations Authority	67	34.0%	29.6%	36.4%	12
2006 Federal Labor Relations Authority	77	45.3%	24.4%	30.2%	12

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 Federal Labor Relations Authority	77	61.7%	17.8%	20.4%	14
2010 Federal Labor Relations Authority	66	41.3%	27.3%	31.4%	14
2008 Federal Labor Relations Authority	67	25.1%	25.5%	49.4%	12
2006 Federal Labor Relations Authority	75	28.7%	38.4%	33.0%	14

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 Federal Labor Relations Authority	86	53.3%	26.6%	20.1%	5
2010 Federal Labor Relations Authority	73	50.7%	24.4%	24.9%	8
2008 Federal Labor Relations Authority	71	26.4%	27.1%	46.5%	8
2006 Federal Labor Relations Authority	85	34.1%	21.8%	44.1%	4

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 Federal Labor Relations Authority	82	69.6%	14.9%	15.5%	9
2010 Federal Labor Relations Authority	73	60.7%	15.0%	24.3%	8
2008 Federal Labor Relations Authority	72	41.5%	25.0%	33.5%	7
2006 Federal Labor Relations Authority	84	48.5%	21.2%	30.3%	5

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 Federal Labor Relations Authority	91	93.1%	3.8%	3.1%	0
2010 Federal Labor Relations Authority	81	81.6%	8.1%	10.3%	0
2008 Federal Labor Relations Authority	79	76.0%	7.7%	16.3%	0
2006 Federal Labor Relations Authority	88	79.7%	12.4%	7.9%	1

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 Federal Labor Relations Authority	84	68.4%	19.2%	12.4%	5
2010 Federal Labor Relations Authority	74	58.0%	32.2%	9.8%	6
2008 Federal Labor Relations Authority	77	33.8%	31.1%	35.1%	2
2006 Federal Labor Relations Authority	87	28.5%	38.4%	33.2%	2

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 Federal Labor Relations Authority	91	88.9%	9.4%	1.8%
2010 Federal Labor Relations Authority	80	93.9%	6.1%	0.0%
2008 Federal Labor Relations Authority	79	79.0%	17.6%	3.4%
2006 Federal Labor Relations Authority	89	89.5%	8.0%	2.5%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 Federal Labor Relations Authority	88	88.0%	7.5%	4.5%	2
2010 Federal Labor Relations Authority	81	84.5%	10.2%	5.2%	0
2008 Federal Labor Relations Authority	77	69.5%	13.0%	17.5%	2
2006 Federal Labor Relations Authority	87	68.6%	20.0%	11.5%	2

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 Federal Labor Relations Authority	91	65.8%	18.0%	16.2%	0
2010 Federal Labor Relations Authority	76	58.7%	14.9%	26.4%	5
2008 Federal Labor Relations Authority	76	20.7%	12.0%	67.3%	3
2006 Federal Labor Relations Authority	85	15.7%	22.1%	62.2%	4

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 Federal Labor Relations Authority	88	73.5%	12.3%	14.2%	3
2010 Federal Labor Relations Authority	79	69.0%	14.8%	16.2%	2
2008 Federal Labor Relations Authority					
2006 Federal Labor Relations Authority					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 Federal Labor Relations Authority	86	50.3%	23.9%	25.7%	5
2010 Federal Labor Relations Authority	76	45.6%	27.1%	27.3%	4
2008 Federal Labor Relations Authority	75	17.1%	26.4%	56.5%	4
2006 Federal Labor Relations Authority	85	20.5%	22.0%	57.5%	4

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 Federal Labor Relations Authority	78	38.2%	33.0%	28.8%	13
2010 Federal Labor Relations Authority	71	31.8%	31.9%	36.3%	9
2008 Federal Labor Relations Authority	72	21.1%	27.7%	51.2%	7
2006 Federal Labor Relations Authority	79	27.3%	27.1%	45.6%	10

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 Federal Labor Relations Authority	84	51.8%	33.2%	15.0%	7
2010 Federal Labor Relations Authority	67	49.4%	25.8%	24.8%	13
2008 Federal Labor Relations Authority	63	30.1%	36.9%	33.0%	16
2006 Federal Labor Relations Authority	77	31.4%	37.5%	31.2%	12

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 Federal Labor Relations Authority	89	83.6%	15.5%	0.9%	2
2010 Federal Labor Relations Authority	77	78.7%	16.5%	4.8%	2
2008 Federal Labor Relations Authority	74	71.8%	25.4%	2.8%	5
2006 Federal Labor Relations Authority	88	70.0%	26.8%	3.2%	1

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 Federal Labor Relations Authority	88	57.7%	28.2%	14.1%	3
2010 Federal Labor Relations Authority	74	64.3%	23.7%	12.0%	5
2008 Federal Labor Relations Authority	73	42.5%	27.1%	30.4%	6
2006 Federal Labor Relations Authority	86	38.4%	27.3%	34.3%	3

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 Federal Labor Relations Authority	86	61.4%	23.2%	15.4%	5
2010 Federal Labor Relations Authority	75	56.0%	21.9%	22.1%	5
2008 Federal Labor Relations Authority	61	27.6%	24.1%	48.3%	18
2006 Federal Labor Relations Authority	75	26.8%	29.1%	44.1%	14

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 Federal Labor Relations Authority	82	81.9%	10.3%	7.8%	9
2010 Federal Labor Relations Authority	74	69.4%	22.9%	7.8%	5
2008 Federal Labor Relations Authority	58	46.3%	28.1%	25.6%	21
2006 Federal Labor Relations Authority	62	44.3%	41.8%	13.9%	27

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 Federal Labor Relations Authority	90	86.6%	8.1%	5.3%	0
2010 Federal Labor Relations Authority	77	74.2%	16.5%	9.3%	1
2008 Federal Labor Relations Authority					
2006 Federal Labor Relations Authority					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 Federal Labor Relations Authority	91	79.1%	11.1%	9.8%
2010 Federal Labor Relations Authority	81	62.9%	18.8%	18.3%
2008 Federal Labor Relations Authority	79	17.5%	16.3%	66.2%
2006 Federal Labor Relations Authority	89	15.3%	16.1%	68.6%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 Federal Labor Relations Authority	84	81.4%	8.8%	9.8%	6
2010 Federal Labor Relations Authority	70	67.3%	18.1%	14.6%	11
2008 Federal Labor Relations Authority					
2006 Federal Labor Relations Authority					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 Federal Labor Relations Authority	91	91.6%	3.3%	5.1%	0
2010 Federal Labor Relations Authority	80	85.3%	4.0%	10.7%	1
2008 Federal Labor Relations Authority	79	71.2%	17.5%	11.3%	0
2006 Federal Labor Relations Authority	86	78.2%	14.9%	6.9%	3

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 Federal Labor Relations Authority	91	77.0%	12.3%	10.7%	0
2010 Federal Labor Relations Authority	80	69.4%	11.6%	19.0%	1
2008 Federal Labor Relations Authority					
2006 Federal Labor Relations Authority					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 Federal Labor Relations Authority	89	75.2%	12.7%	12.1%	1
2010 Federal Labor Relations Authority	79	68.2%	14.0%	17.8%	2
2008 Federal Labor Relations Authority	74	48.7%	29.9%	21.4%	5
2006 Federal Labor Relations Authority	84	42.6%	36.7%	20.7%	5

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 Federal Labor Relations Authority	86	74.9%	18.9%	6.1%	5
2010 Federal Labor Relations Authority	70	68.6%	19.5%	12.0%	10
2008 Federal Labor Relations Authority					
2006 Federal Labor Relations Authority					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 Federal Labor Relations Authority	90	72.3%	15.3%	12.3%	0
2010 Federal Labor Relations Authority	79	65.1%	17.9%	17.0%	1
2008 Federal Labor Relations Authority					
2006 Federal Labor Relations Authority					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994
2011 Federal Labor Relations Authority	89	78.4%	15.5%	6.1%	2
2010 Federal Labor Relations Authority	77	75.7%	12.3%	12.0%	1
2008 Federal Labor Relations Authority	78	62.8%	19.3%	17.9%	1
2006 Federal Labor Relations Authority	87	57.8%	21.4%	20.7%	2

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 Federal Labor Relations Authority	90	88.8%	8.1%	3.1%
2010 Federal Labor Relations Authority	80	73.8%	13.6%	12.6%
2008 Federal Labor Relations Authority				
2006 Federal Labor Relations Authority				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 Federal Labor Relations Authority	91	84.1%	10.8%	5.1%
2010 Federal Labor Relations Authority	80	78.9%	10.9%	10.2%
2008 Federal Labor Relations Authority				
2006 Federal Labor Relations Authority				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 Federal Labor Relations Authority	91	82.4%	9.9%	7.8%
2010 Federal Labor Relations Authority	80	78.1%	6.6%	15.3%
2008 Federal Labor Relations Authority				
2006 Federal Labor Relations Authority				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 Federal Labor Relations Authority	88	73.8%	12.7%	13.5%
2010 Federal Labor Relations Authority	80	66.2%	19.4%	14.4%
2008 Federal Labor Relations Authority	79	50.7%	16.5%	32.8%
2006 Federal Labor Relations Authority	89	56.1%	17.6%	26.3%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 Federal Labor Relations Authority	91	79.4%	13.1%	7.6%
2010 Federal Labor Relations Authority	80	72.4%	16.4%	11.2%
2008 Federal Labor Relations Authority	79	58.3%	16.6%	25.0%
2006 Federal Labor Relations Authority	89	60.7%	15.8%	23.5%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 Federal Labor Relations Authority	90	71.8%	14.3%	13.9%	1
2010 Federal Labor Relations Authority	77	67.5%	20.6%	11.9%	2
2008 Federal Labor Relations Authority	76	10.7%	19.6%	69.7%	3
2006 Federal Labor Relations Authority	86	9.2%	10.4%	80.4%	3

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 Federal Labor Relations Authority	85	84.1%	9.2%	6.7%	6
2010 Federal Labor Relations Authority	74	82.0%	7.9%	10.2%	5
2008 Federal Labor Relations Authority	73	16.5%	23.5%	60.0%	6
2006 Federal Labor Relations Authority	78	11.1%	24.1%	64.8%	11

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 Federal Labor Relations Authority	88	75.7%	18.7%	5.6%	2
2010 Federal Labor Relations Authority	72	73.6%	18.0%	8.4%	7
2008 Federal Labor Relations Authority	76	54.5%	30.0%	15.5%	3
2006 Federal Labor Relations Authority	86	54.4%	31.1%	14.5%	3

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 Federal Labor Relations Authority	91	87.5%	6.9%	5.7%	0
2010 Federal Labor Relations Authority	78	79.8%	12.6%	7.6%	1
2008 Federal Labor Relations Authority	74	33.6%	12.5%	53.8%	5
2006 Federal Labor Relations Authority	87	14.6%	9.4%	76.0%	2

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 Federal Labor Relations Authority	85	87.8%	10.1%	2.1%	5
2010 Federal Labor Relations Authority	75	78.9%	14.4%	6.7%	4
2008 Federal Labor Relations Authority	66	30.3%	24.3%	45.4%	13
2006 Federal Labor Relations Authority	75	25.8%	28.2%	46.0%	14

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 Federal Labor Relations Authority	88	76.6%	19.1%	4.3%	2
2010 Federal Labor Relations Authority	76	71.4%	16.0%	12.6%	3
2008 Federal Labor Relations Authority	75	26.5%	16.4%	57.1%	4
2006 Federal Labor Relations Authority	84	14.8%	17.5%	67.8%	5

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 Federal Labor Relations Authority	87	71.6%	19.0%	9.4%	3
2010 Federal Labor Relations Authority	76	78.0%	14.3%	7.7%	3
2008 Federal Labor Relations Authority					
2006 Federal Labor Relations Authority					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 Federal Labor Relations Authority	87	74.2%	17.7%	8.1%	2
2010 Federal Labor Relations Authority	74	80.0%	7.9%	12.1%	4
2008 Federal Labor Relations Authority					
2006 Federal Labor Relations Authority					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 Federal Labor Relations Authority	90	82.8%	8.4%	8.7%	0
2010 Federal Labor Relations Authority	78	77.4%	12.4%	10.2%	0
2008 Federal Labor Relations Authority	76	16.9%	17.7%	65.3%	3
2006 Federal Labor Relations Authority	87	10.3%	9.3%	80.4%	2

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 Federal Labor Relations Authority	88	82.4%	11.4%	6.2%	2
2010 Federal Labor Relations Authority	76	76.5%	16.6%	6.9%	3
2008 Federal Labor Relations Authority					
2006 Federal Labor Relations Authority					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 Federal Labor Relations Authority	88	62.8%	18.5%	18.7%
2010 Federal Labor Relations Authority	79	52.8%	22.4%	24.8%
2008 Federal Labor Relations Authority	79	23.7%	17.1%	59.2%
2006 Federal Labor Relations Authority	89	15.6%	16.8%	67.6%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 Federal Labor Relations Authority	90	77.9%	12.1%	10.0%
2010 Federal Labor Relations Authority	80	67.3%	14.7%	18.0%
2008 Federal Labor Relations Authority	79	12.4%	8.9%	78.7%
2006 Federal Labor Relations Authority	89	5.4%	9.1%	85.5%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 Federal Labor Relations Authority	90	67.5%	17.0%	15.6%
2010 Federal Labor Relations Authority	80	67.7%	11.8%	20.4%
2008 Federal Labor Relations Authority	79	32.8%	20.1%	47.1%
2006 Federal Labor Relations Authority	89	31.3%	26.2%	42.5%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 Federal Labor Relations Authority	90	67.2%	23.4%	9.4%
2010 Federal Labor Relations Authority	79	66.2%	21.3%	12.4%
2008 Federal Labor Relations Authority	79	9.9%	12.5%	77.6%
2006 Federal Labor Relations Authority	89	6.8%	12.8%	80.4%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 Federal Labor Relations Authority	90	44.4%	29.6%	26.0%
2010 Federal Labor Relations Authority	77	31.1%	31.6%	37.3%
2008 Federal Labor Relations Authority	79	5.1%	36.7%	58.2%
2006 Federal Labor Relations Authority	89	5.6%	33.1%	61.3%

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 Federal Labor Relations Authority	90	59.4%	19.9%	20.7%
2010 Federal Labor Relations Authority	80	57.0%	18.2%	24.8%
2008 Federal Labor Relations Authority	79	24.1%	17.7%	58.2%
2006 Federal Labor Relations Authority	89	17.9%	25.5%	56.6%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 Federal Labor Relations Authority	90	80.5%	8.0%	11.5%
2010 Federal Labor Relations Authority	79	75.2%	10.9%	13.9%
2008 Federal Labor Relations Authority	79	33.5%	30.2%	36.3%
2006 Federal Labor Relations Authority	89	32.7%	20.9%	46.4%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 Federal Labor Relations Authority	90	69.4%	14.0%	16.5%
2010 Federal Labor Relations Authority	80	78.1%	9.1%	12.8%
2008 Federal Labor Relations Authority	79	54.6%	14.0%	31.4%
2006 Federal Labor Relations Authority	89	55.7%	16.8%	27.5%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 Federal Labor Relations Authority	89	74.4%	15.9%	9.8%
2010 Federal Labor Relations Authority	79	70.6%	17.1%	12.3%
2008 Federal Labor Relations Authority	79	11.0%	13.7%	75.3%
2006 Federal Labor Relations Authority	89	10.2%	11.5%	78.3%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 Federal Labor Relations Authority	90	88.7%	8.1%	3.3%
2010 Federal Labor Relations Authority				
2008 Federal Labor Relations Authority				
2006 Federal Labor Relations Authority				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework					
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently		
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%		
2011 Federal Labor Relations Authority	89	4.2%	14.3%	7.0%	31.8%		
2010 Federal Labor Relations Authority							
2008 Federal Labor Relations Authority							
2006 Federal Labor Relations Authority							
					(continued)		

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework					
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework		
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%		
2011 Federal Labor Relations Authority	89	5.1%	3.3%	7.9%	26.4%		
2010 Federal Labor Relations Authority							
2008 Federal Labor Relations Authority							
2006 Federal Labor Relations Authority							

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 Federal Labor Relations Authority	89	54.5%	41.7%	3.8%
2010 Federal Labor Relations Authority				
2008 Federal Labor Relations Authority				
2006 Federal Labor Relations Authority				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 Federal Labor Relations Authority	88	34.9%	48.9%	16.2%
2010 Federal Labor Relations Authority				
2008 Federal Labor Relations Authority				
2006 Federal Labor Relations Authority				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 Federal Labor Relations Authority	90	11.6%	86.7%	1.6%
2010 Federal Labor Relations Authority				
2008 Federal Labor Relations Authority				
2006 Federal Labor Relations Authority				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 Federal Labor Relations Authority	89	0.9%	67.4%	31.7%
2010 Federal Labor Relations Authority				
2008 Federal Labor Relations Authority				
2006 Federal Labor Relations Authority				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 Federal Labor Relations Authority	90	0.9%	67.1%	32.0%
2010 Federal Labor Relations Authority				
2008 Federal Labor Relations Authority				
2006 Federal Labor Relations Authority				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 Federal Labor Relations Authority	81	75.6%	16.6%	7.7%	8
2010 Federal Labor Relations Authority	64	64.7%	29.5%	5.7%	15
2008 Federal Labor Relations Authority	55	21.1%	19.2%	59.7%	24
2006 Federal Labor Relations Authority	56	23.9%	24.7%	51.4%	33

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 Federal Labor Relations Authority	79	85.6%	12.0%	2.3%	11
2010 Federal Labor Relations Authority	68	84.3%	10.4%	5.4%	10
2008 Federal Labor Relations Authority	73	68.7%	13.7%	17.6%	6
2006 Federal Labor Relations Authority	83	77.1%	12.1%	10.8%	6

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 Federal Labor Relations Authority	58	59.5%	31.4%	9.1%	32
2010 Federal Labor Relations Authority	57	46.8%	36.1%	17.2%	22
2008 Federal Labor Relations Authority					
2006 Federal Labor Relations Authority					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 Federal Labor Relations Authority	47	50.1%	49.9%	0.0%	42
2010 Federal Labor Relations Authority	44	50.6%	40.8%	8.7%	34
2008 Federal Labor Relations Authority					
2006 Federal Labor Relations Authority					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 Federal Labor Relations Authority	31	18.9%	65.0%	16.1%	58
2010 Federal Labor Relations Authority	28	22.4%	69.9%	7.7%	51
2008 Federal Labor Relations Authority					
2006 Federal Labor Relations Authority					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 Federal Labor Relations Authority	32	18.3%	66.1%	15.6%	57
2010 Federal Labor Relations Authority	29	21.1%	61.9%	17.0%	49
2008 Federal Labor Relations Authority					
2006 Federal Labor Relations Authority					

Federal Maritime Commission 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 Federal Maritime Commission	88
2010 Federal Maritime Commission	87
2008 Federal Maritime Commission	68
2006 Federal Maritime Commission	69

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 Federal Maritime Commission	88	64.7%	11.3%	24.1%
2010 Federal Maritime Commission	87	73.3%	11.1%	15.5%
2008 Federal Maritime Commission	68	79.7%	5.4%	14.9%
2006 Federal Maritime Commission	69	70.9%	16.6%	12.5%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 Federal Maritime Commission	88	70.0%	10.3%	19.7%
2010 Federal Maritime Commission	87	70.7%	19.2%	10.1%
2008 Federal Maritime Commission	68	89.5%	1.4%	9.1%
2006 Federal Maritime Commission	69	77.9%	10.4%	11.8%

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 Federal Maritime Commission	88	60.8%	16.9%	22.3%
2010 Federal Maritime Commission	87	75.3%	12.1%	12.6%
2008 Federal Maritime Commission	68	77.8%	5.7%	16.5%
2006 Federal Maritime Commission	69	63.6%	19.9%	16.5%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 Federal Maritime Commission	87	66.2%	16.4%	17.4%
2010 Federal Maritime Commission	87	76.3%	11.8%	11.9%
2008 Federal Maritime Commission	68	77.2%	9.2%	13.6%
2006 Federal Maritime Commission	69	69.9%	19.4%	10.7%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 Federal Maritime Commission	88	80.3%	12.6%	7.1%
2010 Federal Maritime Commission	87	76.8%	11.8%	11.4%
2008 Federal Maritime Commission	68	78.7%	7.8%	13.4%
2006 Federal Maritime Commission	69	78.4%	17.2%	4.5%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 Federal Maritime Commission	88	77.1%	8.2%	14.7%
2010 Federal Maritime Commission	86	78.4%	15.0%	6.6%
2008 Federal Maritime Commission				
2006 Federal Maritime Commission				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 Federal Maritime Commission	88	96.8%	1.0%	2.2%
2010 Federal Maritime Commission	87	93.7%	4.4%	1.9%
2008 Federal Maritime Commission				
2006 Federal Maritime Commission				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative		
2011 Governmentwide	265,389	91.8%	6.9%	1.3%		
2011 Federal Maritime Commission	88	91.8%	6.3%	2.0%		
2010 Federal Maritime Commission	87	93.5%	4.4%	2.1%		
2008 Federal Maritime Commission						
2006 Federal Maritime Commission						

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 Federal Maritime Commission	88	54.3%	13.8%	32.0%	0
2010 Federal Maritime Commission	87	60.0%	14.8%	25.2%	0
2008 Federal Maritime Commission	68	72.0%	8.8%	19.2%	0
2006 Federal Maritime Commission	69	66.4%	6.1%	27.4%	0

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 Federal Maritime Commission	88	60.1%	17.9%	22.0%	0
2010 Federal Maritime Commission	86	74.5%	15.4%	10.1%	1
2008 Federal Maritime Commission	68	76.2%	8.8%	15.1%	0
2006 Federal Maritime Commission	69	72.7%	12.3%	15.0%	0

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 Federal Maritime Commission	86	58.7%	13.7%	27.6%	2
2010 Federal Maritime Commission	84	67.7%	11.6%	20.6%	1
2008 Federal Maritime Commission	68	79.3%	4.4%	16.3%	0
2006 Federal Maritime Commission	69	60.6%	15.1%	24.3%	0

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 Federal Maritime Commission	86	78.3%	10.2%	11.5%	1
2010 Federal Maritime Commission	85	85.8%	6.6%	7.6%	2
2008 Federal Maritime Commission	68	89.5%	8.9%	1.6%	0
2006 Federal Maritime Commission	69	81.0%	11.3%	7.7%	0

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 Federal Maritime Commission	88	81.4%	11.6%	7.0%	0
2010 Federal Maritime Commission	85	86.7%	9.9%	3.4%	1
2008 Federal Maritime Commission	68	84.4%	11.0%	4.7%	0
2006 Federal Maritime Commission	69	84.3%	9.4%	6.3%	0

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 Federal Maritime Commission	88	73.3%	17.0%	9.7%	0
2010 Federal Maritime Commission	87	83.2%	2.4%	14.4%	0
2008 Federal Maritime Commission	68	88.7%	4.5%	6.7%	0
2006 Federal Maritime Commission	69	85.8%	7.8%	6.4%	0

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 Federal Maritime Commission	87	74.2%	10.5%	15.3%	1
2010 Federal Maritime Commission	83	83.8%	9.2%	7.0%	3
2008 Federal Maritime Commission	67	81.9%	9.2%	8.9%	1
2006 Federal Maritime Commission	68	69.8%	12.6%	17.6%	1

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 Federal Maritime Commission	88	84.2%	11.7%	4.0%	0
2010 Federal Maritime Commission	86	90.1%	8.9%	1.0%	0
2008 Federal Maritime Commission	68	86.7%	10.1%	3.3%	0
2006 Federal Maritime Commission	68	76.5%	20.3%	3.2%	1

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 Federal Maritime Commission	81	56.5%	19.2%	24.3%	6
2010 Federal Maritime Commission	81	67.9%	18.2%	14.0%	5
2008 Federal Maritime Commission	59	73.8%	12.5%	13.7%	9
2006 Federal Maritime Commission	59	59.0%	20.1%	20.9%	10

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 Federal Maritime Commission	84	55.3%	20.6%	24.1%	4
2010 Federal Maritime Commission	82	64.3%	21.3%	14.4%	3
2008 Federal Maritime Commission	67	80.9%	7.1%	12.0%	1
2006 Federal Maritime Commission	68	60.0%	20.6%	19.4%	1

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 Federal Maritime Commission	86	75.5%	12.4%	12.1%	2
2010 Federal Maritime Commission	84	79.1%	7.0%	13.9%	3
2008 Federal Maritime Commission	65	89.1%	6.2%	4.7%	3
2006 Federal Maritime Commission					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 Federal Maritime Commission	78	71.1%	17.0%	12.0%
2010 Federal Maritime Commission	82	81.6%	9.3%	9.1%
2008 Federal Maritime Commission	68	93.1%	5.4%	1.5%
2006 Federal Maritime Commission	69	80.4%	8.9%	10.7%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 Federal Maritime Commission	84	44.2%	34.4%	21.4%	3
2010 Federal Maritime Commission	80	60.6%	27.8%	11.6%	7
2008 Federal Maritime Commission	66	84.5%	9.5%	6.0%	2
2006 Federal Maritime Commission	66	52.9%	28.9%	18.2%	3

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 Federal Maritime Commission	86	41.1%	26.5%	32.5%	2
2010 Federal Maritime Commission	82	55.3%	28.2%	16.5%	5
2008 Federal Maritime Commission	67	65.0%	16.4%	18.7%	1
2006 Federal Maritime Commission	62	44.7%	25.7%	29.6%	7

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 Federal Maritime Commission	83	32.4%	34.1%	33.5%	5
2010 Federal Maritime Commission	79	42.5%	39.7%	17.8%	8
2008 Federal Maritime Commission	60	42.6%	24.5%	32.9%	8
2006 Federal Maritime Commission	58	31.6%	25.9%	42.5%	11

24. In my work unit, differences in performance are recognized in a meaningful way.

N	Positive	Neutral	Negative	DNK
252,163	35.9%	29.9%	34.3%	13,383
87	40.0%	27.5%	32.5%	1
81	50.8%	30.8%	18.3%	6
64	54.9%	24.3%	20.8%	4
65	42.5%	29.2%	28.3%	4
	252,163 87 81 64	252,163 35.9% 87 40.0% 81 50.8% 64 54.9%	252,163 35.9% 29.9% 87 40.0% 27.5% 81 50.8% 30.8% 64 54.9% 24.3%	252,163 35.9% 29.9% 34.3% 87 40.0% 27.5% 32.5% 81 50.8% 30.8% 18.3% 64 54.9% 24.3% 20.8%

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 Federal Maritime Commission	84	39.8%	31.1%	29.1%	2
2010 Federal Maritime Commission	81	63.3%	22.6%	14.1%	6
2008 Federal Maritime Commission	66	73.7%	8.8%	17.5%	2
2006 Federal Maritime Commission	67	53.1%	22.2%	24.7%	2

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 Federal Maritime Commission	87	71.4%	11.1%	17.5%	1
2010 Federal Maritime Commission	86	80.9%	11.3%	7.8%	1
2008 Federal Maritime Commission	68	84.0%	5.8%	10.2%	0
2006 Federal Maritime Commission	69	73.8%	11.0%	15.2%	0

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 Federal Maritime Commission	85	52.4%	33.6%	14.0%	1
2010 Federal Maritime Commission	82	64.9%	24.0%	11.1%	4
2008 Federal Maritime Commission	67	78.5%	10.6%	11.0%	1
2006 Federal Maritime Commission	67	63.3%	19.1%	17.6%	2

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 Federal Maritime Commission	87	82.9%	13.8%	3.3%
2010 Federal Maritime Commission	86	86.1%	10.8%	3.1%
2008 Federal Maritime Commission	68	92.7%	5.9%	1.5%
2006 Federal Maritime Commission	69	78.6%	15.3%	6.1%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 Federal Maritime Commission	85	77.2%	14.2%	8.6%	2
2010 Federal Maritime Commission	82	74.7%	16.5%	8.8%	3
2008 Federal Maritime Commission	67	88.1%	4.3%	7.6%	1
2006 Federal Maritime Commission	68	86.4%	7.6%	6.0%	1

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 Federal Maritime Commission	85	44.4%	25.2%	30.4%	2
2010 Federal Maritime Commission	84	55.2%	28.0%	16.8%	3
2008 Federal Maritime Commission	66	67.6%	17.6%	14.8%	2
2006 Federal Maritime Commission	66	47.5%	20.0%	32.5%	3

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 Federal Maritime Commission	83	52.7%	19.5%	27.7%	3
2010 Federal Maritime Commission	85	58.3%	24.8%	16.8%	2
2008 Federal Maritime Commission					
2006 Federal Maritime Commission					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 Federal Maritime Commission	84	42.1%	24.5%	33.4%	3
2010 Federal Maritime Commission	81	49.9%	30.2%	20.0%	4
2008 Federal Maritime Commission	66	63.9%	25.3%	10.8%	2
2006 Federal Maritime Commission	67	46.0%	27.6%	26.4%	2

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 Federal Maritime Commission	84	33.2%	25.5%	41.3%	3
2010 Federal Maritime Commission	79	50.0%	24.5%	25.5%	8
2008 Federal Maritime Commission	64	57.9%	22.8%	19.3%	4
2006 Federal Maritime Commission	64	29.5%	36.9%	33.5%	5

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 Federal Maritime Commission	83	56.7%	26.3%	17.0%	4
2010 Federal Maritime Commission	81	63.5%	23.5%	12.9%	6
2008 Federal Maritime Commission	67	74.3%	13.5%	12.2%	1
2006 Federal Maritime Commission	64	80.8%	14.4%	4.7%	5

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 Federal Maritime Commission	83	84.9%	10.0%	5.1%	4
2010 Federal Maritime Commission	86	85.9%	10.9%	3.2%	1
2008 Federal Maritime Commission	68	83.5%	10.4%	6.1%	0
2006 Federal Maritime Commission	66	79.7%	17.1%	3.2%	3

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 Federal Maritime Commission	84	65.0%	18.9%	16.1%	2
2010 Federal Maritime Commission	85	71.7%	18.1%	10.2%	2
2008 Federal Maritime Commission	68	87.5%	9.3%	3.1%	0
2006 Federal Maritime Commission	68	82.3%	4.7%	13.0%	1

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 Federal Maritime Commission	77	38.3%	27.1%	34.6%	9
2010 Federal Maritime Commission	79	54.1%	24.3%	21.5%	8
2008 Federal Maritime Commission	62	67.3%	16.0%	16.7%	6
2006 Federal Maritime Commission	61	53.2%	20.3%	26.6%	8

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 Federal Maritime Commission	78	53.9%	28.5%	17.6%	8
2010 Federal Maritime Commission	78	65.7%	19.5%	14.8%	9
2008 Federal Maritime Commission	62	72.2%	13.3%	14.5%	6
2006 Federal Maritime Commission	62	66.6%	18.4%	15.0%	7

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 Federal Maritime Commission	83	71.7%	14.4%	13.8%	3
2010 Federal Maritime Commission	85	74.8%	17.3%	7.9%	1
2008 Federal Maritime Commission					
2006 Federal Maritime Commission					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 Federal Maritime Commission	86	53.8%	30.5%	15.7%
2010 Federal Maritime Commission	87	72.4%	17.2%	10.4%
2008 Federal Maritime Commission	68	74.4%	16.7%	8.9%
2006 Federal Maritime Commission	69	56.3%	20.5%	23.2%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 Federal Maritime Commission	81	57.1%	14.5%	28.4%	6
2010 Federal Maritime Commission	83	67.7%	14.4%	18.0%	3
2008 Federal Maritime Commission					
2006 Federal Maritime Commission					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 Federal Maritime Commission	87	84.1%	7.3%	8.6%	0
2010 Federal Maritime Commission	85	89.7%	7.9%	2.4%	0
2008 Federal Maritime Commission	68	86.6%	10.3%	3.0%	0
2006 Federal Maritime Commission	68	91.8%	6.5%	1.7%	1

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 Federal Maritime Commission	87	64.7%	19.8%	15.5%	0
2010 Federal Maritime Commission	84	81.9%	15.0%	3.1%	1
2008 Federal Maritime Commission					
2006 Federal Maritime Commission					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 Federal Maritime Commission	83	69.5%	14.5%	16.0%	3
2010 Federal Maritime Commission	82	81.2%	16.6%	2.2%	3
2008 Federal Maritime Commission	68	75.1%	13.1%	11.8%	0
2006 Federal Maritime Commission	68	61.9%	17.1%	21.0%	1

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 Federal Maritime Commission	83	73.4%	17.5%	9.1%	4
2010 Federal Maritime Commission	82	77.5%	19.0%	3.5%	3
2008 Federal Maritime Commission					
2006 Federal Maritime Commission					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 Federal Maritime Commission	86	69.5%	17.3%	13.2%	0
2010 Federal Maritime Commission	83	73.5%	20.7%	5.8%	2
2008 Federal Maritime Commission					
2006 Federal Maritime Commission					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994
2011 Federal Maritime Commission	86	69.8%	17.4%	12.8%	1
2010 Federal Maritime Commission	83	85.6%	10.9%	3.5%	1
2008 Federal Maritime Commission	68	82.2%	7.2%	10.6%	0
2006 Federal Maritime Commission	68	76.2%	9.7%	14.1%	1

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 Federal Maritime Commission	87	83.8%	7.9%	8.3%
2010 Federal Maritime Commission	84	86.4%	10.3%	3.3%
2008 Federal Maritime Commission				
2006 Federal Maritime Commission				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 Federal Maritime Commission	87	89.2%	6.3%	4.5%
2010 Federal Maritime Commission	85	90.9%	8.1%	1.0%
2008 Federal Maritime Commission				
2006 Federal Maritime Commission				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 Federal Maritime Commission	87	84.4%	5.8%	9.8%
2010 Federal Maritime Commission	84	83.5%	7.7%	8.9%
2008 Federal Maritime Commission				
2006 Federal Maritime Commission				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 Federal Maritime Commission	87	69.7%	17.9%	12.4%
2010 Federal Maritime Commission	85	78.7%	14.8%	6.5%
2008 Federal Maritime Commission	68	75.6%	12.3%	12.1%
2006 Federal Maritime Commission	69	60.3%	18.6%	21.1%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 Federal Maritime Commission	86	79.4%	13.9%	6.7%
2010 Federal Maritime Commission	85	84.2%	12.7%	3.1%
2008 Federal Maritime Commission	68	79.3%	10.4%	10.3%
2006 Federal Maritime Commission	69	67.0%	14.5%	18.4%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 Federal Maritime Commission	86	39.6%	18.9%	41.5%	1
2010 Federal Maritime Commission	85	58.3%	23.0%	18.7%	1
2008 Federal Maritime Commission	67	57.6%	25.9%	16.6%	1
2006 Federal Maritime Commission	67	41.5%	26.0%	32.5%	2

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 Federal Maritime Commission	85	49.8%	18.0%	32.3%	2
2010 Federal Maritime Commission	84	61.3%	22.1%	16.6%	2
2008 Federal Maritime Commission	64	61.7%	25.9%	12.4%	4
2006 Federal Maritime Commission	67	54.2%	16.7%	29.1%	2

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 Federal Maritime Commission	83	62.4%	15.4%	22.2%	3
2010 Federal Maritime Commission	83	64.6%	22.5%	13.0%	2
2008 Federal Maritime Commission	68	76.7%	14.9%	8.5%	0
2006 Federal Maritime Commission	64	72.9%	17.3%	9.8%	5

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 Federal Maritime Commission	87	52.7%	23.2%	24.1%	0
2010 Federal Maritime Commission	86	62.2%	21.6%	16.2%	0
2008 Federal Maritime Commission	67	70.1%	14.4%	15.5%	1
2006 Federal Maritime Commission	68	62.0%	11.5%	26.6%	1

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 Federal Maritime Commission	83	54.4%	28.2%	17.5%	4
2010 Federal Maritime Commission	79	67.2%	25.0%	7.8%	6
2008 Federal Maritime Commission	64	79.9%	14.4%	5.8%	4
2006 Federal Maritime Commission	65	69.9%	16.6%	13.6%	4

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 Federal Maritime Commission	84	51.6%	13.8%	34.6%	3
2010 Federal Maritime Commission	83	67.1%	17.1%	15.8%	2
2008 Federal Maritime Commission	67	73.1%	15.1%	11.8%	1
2006 Federal Maritime Commission	66	70.8%	14.9%	14.3%	3

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 Federal Maritime Commission	83	47.5%	19.5%	32.9%	3
2010 Federal Maritime Commission	84	63.8%	19.3%	16.9%	0
2008 Federal Maritime Commission					
2006 Federal Maritime Commission					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 Federal Maritime Commission	83	55.7%	23.0%	21.3%	1
2010 Federal Maritime Commission	81	72.2%	13.5%	14.3%	4
2008 Federal Maritime Commission					
2006 Federal Maritime Commission					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 Federal Maritime Commission	85	50.6%	17.4%	32.0%	1
2010 Federal Maritime Commission	86	60.9%	20.9%	18.2%	0
2008 Federal Maritime Commission	68	68.3%	15.1%	16.6%	0
2006 Federal Maritime Commission	68	55.0%	17.0%	27.9%	1

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 Federal Maritime Commission	84	63.1%	23.2%	13.7%	3
2010 Federal Maritime Commission	82	76.7%	18.2%	5.0%	4
2008 Federal Maritime Commission					
2006 Federal Maritime Commission					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 Federal Maritime Commission	87	54.3%	22.4%	23.3%
2010 Federal Maritime Commission	86	69.0%	14.7%	16.3%
2008 Federal Maritime Commission	68	70.9%	15.5%	13.6%
2006 Federal Maritime Commission	69	60.9%	14.9%	24.3%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 Federal Maritime Commission	87	50.7%	17.8%	31.4%
2010 Federal Maritime Commission	86	67.1%	12.1%	20.8%
2008 Federal Maritime Commission	68	64.2%	19.6%	16.2%
2006 Federal Maritime Commission	69	55.0%	18.1%	27.0%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 Federal Maritime Commission	87	60.1%	15.6%	24.2%
2010 Federal Maritime Commission	86	67.6%	20.1%	12.3%
2008 Federal Maritime Commission	68	75.9%	12.1%	12.0%
2006 Federal Maritime Commission	69	47.4%	26.5%	26.0%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 Federal Maritime Commission	87	45.0%	19.1%	35.9%
2010 Federal Maritime Commission	86	61.3%	20.5%	18.2%
2008 Federal Maritime Commission	68	60.5%	23.1%	16.4%
2006 Federal Maritime Commission	69	40.9%	30.3%	28.7%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 Federal Maritime Commission	86	36.2%	33.6%	30.2%
2010 Federal Maritime Commission	86	48.9%	30.2%	20.9%
2008 Federal Maritime Commission	68	54.7%	23.8%	21.6%
2006 Federal Maritime Commission	69	38.0%	21.9%	40.1%

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 Federal Maritime Commission	87	57.7%	20.1%	22.2%
2010 Federal Maritime Commission	86	65.8%	18.3%	15.8%
2008 Federal Maritime Commission	68	79.3%	13.4%	7.4%
2006 Federal Maritime Commission	69	63.0%	18.5%	18.5%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 Federal Maritime Commission	87	66.2%	15.2%	18.6%
2010 Federal Maritime Commission	86	70.8%	20.6%	8.6%
2008 Federal Maritime Commission	68	76.0%	13.6%	10.3%
2006 Federal Maritime Commission	69	64.9%	18.4%	16.7%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 Federal Maritime Commission	86	70.2%	11.8%	18.0%
2010 Federal Maritime Commission	86	71.1%	19.6%	9.3%
2008 Federal Maritime Commission	68	76.2%	11.9%	11.8%
2006 Federal Maritime Commission	69	70.0%	15.2%	14.8%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 Federal Maritime Commission	87	54.9%	24.8%	20.3%
2010 Federal Maritime Commission	86	67.4%	20.0%	12.6%
2008 Federal Maritime Commission	68	79.2%	10.5%	10.3%
2006 Federal Maritime Commission	69	58.7%	19.2%	22.1%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 Federal Maritime Commission	86	73.4%	24.4%	2.2%
2010 Federal Maritime Commission				
2008 Federal Maritime Commission				
2006 Federal Maritime Commission				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework			
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%
2011 Federal Maritime Commission	87	1.5%	2.2%	11.5%	37.1%
2010 Federal Maritime Commission					
2008 Federal Maritime Commission					
2006 Federal Maritime Commission					
					(continued)

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

			elework		
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework
011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%
2011 Federal Maritime Commission	87	11.0%	3.0%	18.1%	15.5%
2010 Federal Maritime Commission					
2008 Federal Maritime Commission					
2006 Federal Maritime Commission					

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 Federal Maritime Commission	86	60.2%	38.8%	1.0%
2010 Federal Maritime Commission				
2008 Federal Maritime Commission				
2006 Federal Maritime Commission				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 Federal Maritime Commission	87	54.3%	43.7%	2.0%
2010 Federal Maritime Commission				
2008 Federal Maritime Commission				
2006 Federal Maritime Commission				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 Federal Maritime Commission	87	13.4%	82.9%	3.7%
2010 Federal Maritime Commission				
2008 Federal Maritime Commission				
2006 Federal Maritime Commission				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 Federal Maritime Commission	86	1.2%	75.1%	23.7%
2010 Federal Maritime Commission				
2008 Federal Maritime Commission				
2006 Federal Maritime Commission				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 Federal Maritime Commission	85	11.6%	71.7%	16.7%
2010 Federal Maritime Commission				
2008 Federal Maritime Commission				
2006 Federal Maritime Commission				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 Federal Maritime Commission	75	52.4%	26.2%	21.4%	12
2010 Federal Maritime Commission	69	47.3%	39.1%	13.6%	16
2008 Federal Maritime Commission	42	58.4%	26.7%	14.9%	26
2006 Federal Maritime Commission	40	49.8%	28.4%	21.8%	29

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 Federal Maritime Commission	78	82.1%	14.5%	3.4%	9
2010 Federal Maritime Commission	82	82.8%	16.2%	1.0%	4
2008 Federal Maritime Commission	59	77.2%	16.9%	5.9%	9
2006 Federal Maritime Commission	61	78.5%	16.3%	5.2%	8

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 Federal Maritime Commission	69	71.4%	20.7%	7.9%	18
2010 Federal Maritime Commission	79	78.6%	20.3%	1.1%	6
2008 Federal Maritime Commission					
2006 Federal Maritime Commission					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 Federal Maritime Commission	45	50.8%	47.1%	2.1%	42
2010 Federal Maritime Commission	64	64.1%	34.2%	1.7%	22
2008 Federal Maritime Commission					
2006 Federal Maritime Commission					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 Federal Maritime Commission	28	23.0%	64.2%	12.7%	58
2010 Federal Maritime Commission	40	19.8%	65.9%	14.3%	46
2008 Federal Maritime Commission					
2006 Federal Maritime Commission					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 Federal Maritime Commission	33	36.5%	58.0%	5.5%	54
2010 Federal Maritime Commission	43	26.2%	65.1%	8.7%	43
2008 Federal Maritime Commission					
2006 Federal Maritime Commission					

Federal Mediation and Conciliation Service 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 Federal Mediation and Conciliation Service	176
2010 Federal Mediation and Conciliation Service	197
2008 Federal Mediation and Conciliation Service	
2006 Federal Mediation and Conciliation Service	191

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 Federal Mediation and Conciliation Service	175	74.9%	10.9%	14.2%
2010 Federal Mediation and Conciliation Service	197	77.5%	11.1%	11.4%
2008 Federal Mediation and Conciliation Service				
2006 Federal Mediation and Conciliation Service	191	80.1%	7.9%	12.0%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 Federal Mediation and Conciliation Service	176	81.2%	9.8%	9.1%
2010 Federal Mediation and Conciliation Service	197	85.2%	7.9%	6.9%
2008 Federal Mediation and Conciliation Service				
2006 Federal Mediation and Conciliation Service	191	82.8%	9.6%	7.7%

Federal Mediation and Conciliation Service *Trend Report*

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 Federal Mediation and Conciliation Service	175	60.2%	20.6%	19.1%
2010 Federal Mediation and Conciliation Service	197	67.3%	13.2%	19.4%
2008 Federal Mediation and Conciliation Service				
2006 Federal Mediation and Conciliation Service	191	69.4%	16.3%	14.3%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 Federal Mediation and Conciliation Service	176	90.2%	5.0%	4.8%
2010 Federal Mediation and Conciliation Service	197	91.6%	4.1%	4.3%
2008 Federal Mediation and Conciliation Service				
2006 Federal Mediation and Conciliation Service	191	92.2%	3.7%	4.0%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 Federal Mediation and Conciliation Service	175	94.2%	5.1%	0.7%
2010 Federal Mediation and Conciliation Service	196	95.8%	3.2%	0.9%
2008 Federal Mediation and Conciliation Service				
2006 Federal Mediation and Conciliation Service	191	96.0%	3.0%	1.0%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 Federal Mediation and Conciliation Service	176	82.6%	7.3%	10.0%
2010 Federal Mediation and Conciliation Service	195	85.8%	7.2%	7.0%
2008 Federal Mediation and Conciliation Service				
2006 Federal Mediation and Conciliation Service				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 Federal Mediation and Conciliation Service	175	97.3%	1.9%	0.8%
2010 Federal Mediation and Conciliation Service	196	98.3%	1.7%	0.0%
2008 Federal Mediation and Conciliation Service				
2006 Federal Mediation and Conciliation Service				

Federal Mediation and Conciliation Service *Trend Report*

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative		
2011 Governmentwide	265,389	91.8%	6.9%	1.3%		
2011 Federal Mediation and Conciliation Service	175	94.0%	4.9%	1.1%		
2010 Federal Mediation and Conciliation Service	196	95.1%	4.1%	0.9%		
2008 Federal Mediation and Conciliation Service						
2006 Federal Mediation and Conciliation Service						

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 Federal Mediation and Conciliation Service	176	68.0%	11.7%	20.3%	0
2010 Federal Mediation and Conciliation Service	195	77.3%	11.0%	11.7%	2
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	189	70.4%	14.9%	14.7%	2

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 Federal Mediation and Conciliation Service	176	80.5%	10.5%	9.0%	0
2010 Federal Mediation and Conciliation Service	197	79.9%	12.7%	7.4%	0
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	191	80.9%	11.7%	7.3%	0

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 Federal Mediation and Conciliation Service	174	72.0%	11.5%	16.5%	1
2010 Federal Mediation and Conciliation Service	193	78.9%	11.0%	10.1%	2
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	190	81.6%	6.7%	11.7%	1

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 Federal Mediation and Conciliation Service	175	86.5%	5.6%	7.9%	1
2010 Federal Mediation and Conciliation Service	197	88.5%	6.8%	4.7%	0
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	191	88.1%	7.0%	4.9%	0

Federal Mediation and Conciliation Service *Trend Report*

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 Federal Mediation and Conciliation Service	175	93.2%	5.1%	1.7%	0
2010 Federal Mediation and Conciliation Service	192	96.1%	2.7%	1.1%	2
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	191	97.4%	1.7%	0.9%	0

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 Federal Mediation and Conciliation Service	176	85.4%	10.5%	4.0%	0
2010 Federal Mediation and Conciliation Service	193	86.7%	8.9%	4.4%	3
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	190	88.7%	8.7%	2.5%	1

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 Federal Mediation and Conciliation Service	170	68.3%	12.5%	19.1%	5
2010 Federal Mediation and Conciliation Service	193	72.8%	11.6%	15.6%	4
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	191	71.4%	16.7%	12.0%	0

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 Federal Mediation and Conciliation Service	174	83.2%	9.0%	7.8%	0
2010 Federal Mediation and Conciliation Service	197	88.6%	7.1%	4.3%	0
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	188	84.2%	12.1%	3.7%	3

Federal Mediation and Conciliation Service *Trend Report*

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 Federal Mediation and Conciliation Service	166	62.1%	19.4%	18.5%	10
2010 Federal Mediation and Conciliation Service	172	64.6%	22.8%	12.6%	20
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	172	60.3%	24.8%	14.9%	19

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 Federal Mediation and Conciliation Service	170	61.2%	18.7%	20.1%	4
2010 Federal Mediation and Conciliation Service	194	62.0%	19.8%	18.2%	1
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	188	65.9%	20.4%	13.8%	3

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 Federal Mediation and Conciliation Service	172	73.2%	9.3%	17.4%	4
2010 Federal Mediation and Conciliation Service	192	75.4%	12.4%	12.1%	4
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 Federal Mediation and Conciliation Service	168	86.3%	8.2%	5.5%
2010 Federal Mediation and Conciliation Service	188	83.4%	10.3%	6.3%
2008 Federal Mediation and Conciliation Service				
2006 Federal Mediation and Conciliation Service	191	89.9%	4.1%	6.1%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 Federal Mediation and Conciliation Service	166	60.6%	26.8%	12.6%	9
2010 Federal Mediation and Conciliation Service	188	62.5%	22.7%	14.8%	9
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	184	63.7%	26.7%	9.7%	7

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 Federal Mediation and Conciliation Service	156	40.9%	34.8%	24.4%	20
2010 Federal Mediation and Conciliation Service	180	40.0%	37.7%	22.3%	17
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	173	45.3%	32.6%	22.1%	18

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 Federal Mediation and Conciliation Service	153	38.5%	33.3%	28.2%	23
2010 Federal Mediation and Conciliation Service	171	43.6%	28.5%	27.9%	26
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	172	46.4%	32.7%	20.9%	19

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 Federal Mediation and Conciliation Service	162	43.5%	31.0%	25.5%	14
2010 Federal Mediation and Conciliation Service	185	45.4%	30.5%	24.0%	12
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	182	39.0%	32.4%	28.6%	9

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 Federal Mediation and Conciliation Service	164	51.6%	24.2%	24.2%	12
2010 Federal Mediation and Conciliation Service	185	54.6%	29.0%	16.4%	11
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	181	52.5%	24.9%	22.6%	10

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 Federal Mediation and Conciliation Service	175	81.3%	9.3%	9.4%	0
2010 Federal Mediation and Conciliation Service	194	80.3%	9.2%	10.5%	2
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	190	75.1%	11.9%	12.9%	1

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 Federal Mediation and Conciliation Service	162	58.7%	28.8%	12.6%	12
2010 Federal Mediation and Conciliation Service	181	52.7%	39.2%	8.1%	14
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	184	60.8%	28.2%	11.0%	7

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 Federal Mediation and Conciliation Service	176	89.6%	8.6%	1.8%
2010 Federal Mediation and Conciliation Service	195	93.4%	5.7%	1.0%
2008 Federal Mediation and Conciliation Service				
2006 Federal Mediation and Conciliation Service	191	89.9%	8.7%	1.4%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 Federal Mediation and Conciliation Service	173	82.7%	10.9%	6.4%	1
2010 Federal Mediation and Conciliation Service	193	84.8%	10.4%	4.8%	3
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	189	87.0%	9.3%	3.7%	2

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 Federal Mediation and Conciliation Service	171	78.9%	6.3%	14.8%	1
2010 Federal Mediation and Conciliation Service	193	75.6%	13.1%	11.3%	2
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	187	76.2%	12.4%	11.4%	4

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 Federal Mediation and Conciliation Service	171	65.1%	16.7%	18.2%	3
2010 Federal Mediation and Conciliation Service	194	65.0%	16.7%	18.3%	2
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 Federal Mediation and Conciliation Service	169	55.9%	20.4%	23.7%	4
2010 Federal Mediation and Conciliation Service	192	52.4%	27.6%	20.0%	4
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	190	56.7%	25.3%	18.0%	1

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 Federal Mediation and Conciliation Service	156	30.9%	30.5%	38.6%	18
2010 Federal Mediation and Conciliation Service	184	31.4%	36.2%	32.4%	12
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	181	24.3%	42.2%	33.5%	10

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 Federal Mediation and Conciliation Service	162	60.3%	20.5%	19.2%	12
2010 Federal Mediation and Conciliation Service	178	58.5%	23.7%	17.8%	17
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	180	71.1%	16.7%	12.2%	11

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 Federal Mediation and Conciliation Service	170	76.2%	18.9%	4.9%	4
2010 Federal Mediation and Conciliation Service	194	72.5%	20.0%	7.5%	2
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	188	78.6%	18.9%	2.5%	3

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 Federal Mediation and Conciliation Service	165	51.0%	27.6%	21.5%	6
2010 Federal Mediation and Conciliation Service	179	58.5%	25.2%	16.2%	13
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	184	46.5%	32.3%	21.2%	7

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 Federal Mediation and Conciliation Service	165	61.2%	21.6%	17.2%	9
2010 Federal Mediation and Conciliation Service	185	60.8%	19.8%	19.4%	11
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	175	56.9%	24.4%	18.7%	16

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 Federal Mediation and Conciliation Service	159	75.4%	15.7%	8.9%	14
2010 Federal Mediation and Conciliation Service	169	79.2%	14.6%	6.2%	26
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	179	74.4%	18.0%	7.5%	12

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 Federal Mediation and Conciliation Service	172	90.0%	7.1%	2.9%	1
2010 Federal Mediation and Conciliation Service	193	90.3%	6.7%	3.0%	3
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 Federal Mediation and Conciliation Service	173	84.9%	8.8%	6.3%
2010 Federal Mediation and Conciliation Service	195	88.1%	7.6%	4.3%
2008 Federal Mediation and Conciliation Service				
2006 Federal Mediation and Conciliation Service	191	86.7%	7.7%	5.6%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 Federal Mediation and Conciliation Service	161	51.5%	29.8%	18.7%	10
2010 Federal Mediation and Conciliation Service	182	55.6%	28.6%	15.8%	13
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 Federal Mediation and Conciliation Service	172	81.6%	6.6%	11.7%	2
2010 Federal Mediation and Conciliation Service	194	83.0%	5.7%	11.3%	1
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	189	81.0%	12.7%	6.3%	2

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 Federal Mediation and Conciliation Service	174	73.8%	10.8%	15.4%	0
2010 Federal Mediation and Conciliation Service	194	72.3%	17.4%	10.3%	1
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 Federal Mediation and Conciliation Service	173	72.1%	10.7%	17.2%	0
2010 Federal Mediation and Conciliation Service	192	76.2%	11.5%	12.4%	3
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	191	65.2%	18.2%	16.7%	0

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 Federal Mediation and Conciliation Service	160	75.7%	13.4%	10.9%	13
2010 Federal Mediation and Conciliation Service	177	69.9%	19.1%	11.0%	17
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 Federal Mediation and Conciliation Service	172	67.9%	16.3%	15.9%	0
2010 Federal Mediation and Conciliation Service	193	70.5%	14.9%	14.6%	2
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK		
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994		
2011 Federal Mediation and Conciliation Service	170	72.6%	14.5%	12.9%	2		
2010 Federal Mediation and Conciliation Service	193	76.9%	10.2%	12.9%	1		
2008 Federal Mediation and Conciliation Service							
2006 Federal Mediation and Conciliation Service	191	75.7%	13.1%	11.2%	0		

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 Federal Mediation and Conciliation Service	173	78.0%	9.6%	12.4%
2010 Federal Mediation and Conciliation Service	196	80.1%	7.0%	12.9%
2008 Federal Mediation and Conciliation Service				
2006 Federal Mediation and Conciliation Service				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 Federal Mediation and Conciliation Service	174	82.0%	9.5%	8.5%
2010 Federal Mediation and Conciliation Service	196	83.6%	8.9%	7.5%
2008 Federal Mediation and Conciliation Service				
2006 Federal Mediation and Conciliation Service				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 Federal Mediation and Conciliation Service	173	81.1%	7.4%	11.5%
2010 Federal Mediation and Conciliation Service	192	85.7%	7.0%	7.3%
2008 Federal Mediation and Conciliation Service				
2006 Federal Mediation and Conciliation Service				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 Federal Mediation and Conciliation Service	170	72.1%	10.4%	17.5%
2010 Federal Mediation and Conciliation Service	192	72.9%	11.6%	15.5%
2008 Federal Mediation and Conciliation Service				
2006 Federal Mediation and Conciliation Service	191	73.9%	13.5%	12.6%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 Federal Mediation and Conciliation Service	172	73.6%	12.3%	14.0%
2010 Federal Mediation and Conciliation Service	196	76.3%	14.1%	9.7%
2008 Federal Mediation and Conciliation Service				
2006 Federal Mediation and Conciliation Service	191	74.4%	13.6%	12.0%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 Federal Mediation and Conciliation Service	170	55.4%	20.7%	23.9%	4
2010 Federal Mediation and Conciliation Service	194	53.1%	21.2%	25.7%	2
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	190	53.6%	25.6%	20.8%	1

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 Federal Mediation and Conciliation Service	167	67.5%	15.8%	16.7%	7
2010 Federal Mediation and Conciliation Service	190	60.4%	22.1%	17.5%	5
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	187	64.7%	22.3%	13.0%	4

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 Federal Mediation and Conciliation Service	165	69.9%	16.0%	14.1%	9
2010 Federal Mediation and Conciliation Service	182	64.0%	25.3%	10.7%	13
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	186	72.1%	15.8%	12.1%	5

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 Federal Mediation and Conciliation Service	172	67.4%	14.4%	18.2%	1
2010 Federal Mediation and Conciliation Service	195	64.7%	14.1%	21.2%	0
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	189	68.8%	17.6%	13.7%	2

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 Federal Mediation and Conciliation Service	164	68.2%	19.7%	12.1%	8
2010 Federal Mediation and Conciliation Service	186	67.5%	16.7%	15.8%	10
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	185	72.6%	19.7%	7.7%	6

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 Federal Mediation and Conciliation Service	168	53.6%	20.8%	25.5%	6
2010 Federal Mediation and Conciliation Service	193	53.4%	15.5%	31.1%	2
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	186	60.0%	21.7%	18.3%	5

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 Federal Mediation and Conciliation Service	167	58.8%	16.4%	24.7%	7
2010 Federal Mediation and Conciliation Service	188	58.2%	16.8%	25.0%	7
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 Federal Mediation and Conciliation Service	164	61.3%	20.3%	18.4%	10
2010 Federal Mediation and Conciliation Service	186	60.9%	18.7%	20.4%	9
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 Federal Mediation and Conciliation Service	171	63.5%	20.2%	16.3%	2
2010 Federal Mediation and Conciliation Service	195	56.8%	23.9%	19.2%	1
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	190	61.9%	22.5%	15.7%	1

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 Federal Mediation and Conciliation Service	155	56.7%	24.6%	18.7%	17
2010 Federal Mediation and Conciliation Service	177	51.8%	30.1%	18.0%	18
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 Federal Mediation and Conciliation Service	174	59.0%	16.2%	24.8%
2010 Federal Mediation and Conciliation Service	195	60.3%	21.7%	17.9%
2008 Federal Mediation and Conciliation Service				
2006 Federal Mediation and Conciliation Service	191	66.2%	16.8%	17.0%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 Federal Mediation and Conciliation Service	174	54.1%	24.2%	21.7%
2010 Federal Mediation and Conciliation Service	195	49.7%	19.4%	31.0%
2008 Federal Mediation and Conciliation Service				
2006 Federal Mediation and Conciliation Service	191	60.3%	18.7%	20.9%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 Federal Mediation and Conciliation Service	173	64.6%	15.8%	19.6%
2010 Federal Mediation and Conciliation Service	196	65.7%	18.3%	16.0%
2008 Federal Mediation and Conciliation Service				
2006 Federal Mediation and Conciliation Service	191	64.0%	20.1%	15.9%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 Federal Mediation and Conciliation Service	173	49.7%	26.5%	23.7%
2010 Federal Mediation and Conciliation Service	194	50.4%	25.7%	23.9%
2008 Federal Mediation and Conciliation Service				
2006 Federal Mediation and Conciliation Service	191	53.3%	26.9%	19.8%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 Federal Mediation and Conciliation Service	174	49.0%	30.5%	20.5%
2010 Federal Mediation and Conciliation Service	195	50.0%	30.3%	19.7%
2008 Federal Mediation and Conciliation Service				
2006 Federal Mediation and Conciliation Service	191	47.9%	31.2%	20.9%

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 Federal Mediation and Conciliation Service	171	65.5%	19.8%	14.7%
2010 Federal Mediation and Conciliation Service	194	72.5%	16.4%	11.1%
2008 Federal Mediation and Conciliation Service				
2006 Federal Mediation and Conciliation Service	191	76.4%	14.6%	9.0%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 Federal Mediation and Conciliation Service	173	86.4%	9.3%	4.3%
2010 Federal Mediation and Conciliation Service	195	88.0%	6.9%	5.1%
2008 Federal Mediation and Conciliation Service				
2006 Federal Mediation and Conciliation Service	191	87.4%	6.6%	6.0%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 Federal Mediation and Conciliation Service	173	75.3%	12.0%	12.7%
2010 Federal Mediation and Conciliation Service	196	82.5%	9.0%	8.5%
2008 Federal Mediation and Conciliation Service				
2006 Federal Mediation and Conciliation Service	191	81.8%	8.5%	9.6%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 Federal Mediation and Conciliation Service	173	77.7%	10.3%	12.0%
2010 Federal Mediation and Conciliation Service	196	79.7%	11.2%	9.1%
2008 Federal Mediation and Conciliation Service				
2006 Federal Mediation and Conciliation Service	191	83.6%	8.2%	8.2%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 Federal Mediation and Conciliation Service	172	24.3%	60.9%	14.8%
2010 Federal Mediation and Conciliation Service				
2008 Federal Mediation and Conciliation Service				
2006 Federal Mediation and Conciliation Service				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework				
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently	
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%	
2011 Federal Mediation and Conciliation Service	165	5.9%	5.9%	6.4%	20.2%	
2010 Federal Mediation and Conciliation Service						
2008 Federal Mediation and Conciliation Service						
2006 Federal Mediation and Conciliation Service						
					(continued)	

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

			elework		
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%
2011 Federal Mediation and Conciliation Service	165	13.0%	1.5%	40.5%	6.5%
2010 Federal Mediation and Conciliation Service					
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service					

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 Federal Mediation and Conciliation Service	173	8.1%	56.2%	35.7%
2010 Federal Mediation and Conciliation Service				
2008 Federal Mediation and Conciliation Service				
2006 Federal Mediation and Conciliation Service				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 Federal Mediation and Conciliation Service	174	15.4%	61.7%	22.9%
2010 Federal Mediation and Conciliation Service				
2008 Federal Mediation and Conciliation Service				
2006 Federal Mediation and Conciliation Service				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 Federal Mediation and Conciliation Service	172	7.0%	87.6%	5.3%
2010 Federal Mediation and Conciliation Service				
2008 Federal Mediation and Conciliation Service				
2006 Federal Mediation and Conciliation Service				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 Federal Mediation and Conciliation Service	172	0.0%	75.8%	24.2%
2010 Federal Mediation and Conciliation Service				
2008 Federal Mediation and Conciliation Service				
2006 Federal Mediation and Conciliation Service				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 Federal Mediation and Conciliation Service	173	0.0%	75.2%	24.8%
2010 Federal Mediation and Conciliation Service				
2008 Federal Mediation and Conciliation Service				
2006 Federal Mediation and Conciliation Service				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 Federal Mediation and Conciliation Service	106	33.6%	31.8%	34.6%	67
2010 Federal Mediation and Conciliation Service	133	38.1%	31.0%	30.9%	62
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	132	51.6%	31.7%	16.8%	58

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 Federal Mediation and Conciliation Service	81	26.8%	53.1%	20.2%	88
2010 Federal Mediation and Conciliation Service	117	43.2%	38.2%	18.6%	77
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service	120	56.1%	33.3%	10.5%	71

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 Federal Mediation and Conciliation Service	83	27.3%	50.4%	22.3%	88
2010 Federal Mediation and Conciliation Service	123	34.5%	48.4%	17.1%	71
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 Federal Mediation and Conciliation Service	71	32.2%	62.4%	5.4%	101
2010 Federal Mediation and Conciliation Service	103	37.3%	61.7%	1.0%	92
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 Federal Mediation and Conciliation Service	50	9.4%	86.6%	4.1%	120
2010 Federal Mediation and Conciliation Service	73	9.6%	84.3%	6.1%	120
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 Federal Mediation and Conciliation Service	54	8.6%	80.0%	11.4%	119
2010 Federal Mediation and Conciliation Service	75	8.7%	82.7%	8.7%	118
2008 Federal Mediation and Conciliation Service					
2006 Federal Mediation and Conciliation Service					

Federal Retirement Thrift Investment Board 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 Federal Retirement Thrift Investment Board	71
2010 Federal Retirement Thrift Investment Board	60
2008 Federal Retirement Thrift Investment Board	48
2006 Federal Retirement Thrift Investment Board	41

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 Federal Retirement Thrift Investment Board	71	76.7%	6.9%	16.4%
2010 Federal Retirement Thrift Investment Board	60	76.6%	8.1%	15.3%
2008 Federal Retirement Thrift Investment Board	48	72.3%	10.8%	16.8%
2006 Federal Retirement Thrift Investment Board	41	35.4%	31.6%	33.0%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 Federal Retirement Thrift Investment Board	71	83.3%	5.0%	11.7%
2010 Federal Retirement Thrift Investment Board	60	75.0%	10.4%	14.5%
2008 Federal Retirement Thrift Investment Board	48	81.1%	12.7%	6.3%
2006 Federal Retirement Thrift Investment Board	41	74.7%	10.3%	15.0%

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 Federal Retirement Thrift Investment Board	71	75.4%	6.5%	18.0%
2010 Federal Retirement Thrift Investment Board	60	74.8%	9.0%	16.2%
2008 Federal Retirement Thrift Investment Board	48	74.5%	8.5%	17.0%
2006 Federal Retirement Thrift Investment Board	41	52.8%	27.5%	19.6%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 Federal Retirement Thrift Investment Board	71	82.5%	9.2%	8.3%
2010 Federal Retirement Thrift Investment Board	60	73.9%	7.7%	18.3%
2008 Federal Retirement Thrift Investment Board	48	78.2%	13.4%	8.4%
2006 Federal Retirement Thrift Investment Board	41	63.6%	15.1%	21.3%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 Federal Retirement Thrift Investment Board	71	86.7%	8.9%	4.5%
2010 Federal Retirement Thrift Investment Board	60	89.7%	6.7%	3.6%
2008 Federal Retirement Thrift Investment Board	48	91.5%	4.3%	4.1%
2006 Federal Retirement Thrift Investment Board	41	77.0%	9.1%	13.9%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 Federal Retirement Thrift Investment Board	71	82.0%	5.2%	12.8%
2010 Federal Retirement Thrift Investment Board	60	78.8%	10.2%	11.0%
2008 Federal Retirement Thrift Investment Board				
2006 Federal Retirement Thrift Investment Board				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 Federal Retirement Thrift Investment Board	71	95.1%	4.9%	0.0%
2010 Federal Retirement Thrift Investment Board	59	94.9%	1.9%	3.2%
2008 Federal Retirement Thrift Investment Board				
2006 Federal Retirement Thrift Investment Board				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative		
2011 Governmentwide	265,389	91.8%	6.9%	1.3%		
2011 Federal Retirement Thrift Investment Board	71	91.5%	8.5%	0.0%		
2010 Federal Retirement Thrift Investment Board	60	96.7%	1.9%	1.5%		
2008 Federal Retirement Thrift Investment Board						
2006 Federal Retirement Thrift Investment Board						

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 Federal Retirement Thrift Investment Board	71	69.2%	6.5%	24.3%	0
2010 Federal Retirement Thrift Investment Board	59	61.9%	10.7%	27.4%	1
2008 Federal Retirement Thrift Investment Board	48	59.2%	12.7%	28.1%	0
2006 Federal Retirement Thrift Investment Board	39	52.2%	15.9%	31.8%	2

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 Federal Retirement Thrift Investment Board	71	59.1%	11.5%	29.5%	0
2010 Federal Retirement Thrift Investment Board	60	47.3%	14.1%	38.6%	0
2008 Federal Retirement Thrift Investment Board	48	53.7%	14.7%	31.6%	0
2006 Federal Retirement Thrift Investment Board	41	47.0%	18.4%	34.6%	0

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 Federal Retirement Thrift Investment Board	71	64.6%	11.5%	24.0%	0
2010 Federal Retirement Thrift Investment Board	60	60.1%	8.4%	31.5%	0
2008 Federal Retirement Thrift Investment Board	48	68.6%	12.8%	18.6%	0
2006 Federal Retirement Thrift Investment Board	40	55.3%	12.3%	32.4%	1

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 Federal Retirement Thrift Investment Board	71	89.5%	3.7%	6.8%	0
2010 Federal Retirement Thrift Investment Board	60	90.1%	6.7%	3.2%	0
2008 Federal Retirement Thrift Investment Board	48	98.1%	1.9%	0.0%	0
2006 Federal Retirement Thrift Investment Board	41	82.0%	12.7%	5.3%	0

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 Federal Retirement Thrift Investment Board	70	90.9%	5.1%	3.9%	0
2010 Federal Retirement Thrift Investment Board	57	91.4%	7.1%	1.6%	2
2008 Federal Retirement Thrift Investment Board	48	89.8%	8.1%	2.1%	0
2006 Federal Retirement Thrift Investment Board	41	85.6%	12.2%	2.2%	0

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 Federal Retirement Thrift Investment Board	71	66.5%	17.2%	16.4%	0
2010 Federal Retirement Thrift Investment Board	59	66.5%	13.2%	20.4%	1
2008 Federal Retirement Thrift Investment Board	48	75.6%	16.9%	7.5%	0
2006 Federal Retirement Thrift Investment Board	40	84.0%	10.8%	5.2%	1

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 Federal Retirement Thrift Investment Board	71	82.8%	5.0%	12.2%	0
2010 Federal Retirement Thrift Investment Board	59	79.4%	5.1%	15.5%	0
2008 Federal Retirement Thrift Investment Board	48	75.2%	8.8%	16.0%	0
2006 Federal Retirement Thrift Investment Board	35	50.6%	17.0%	32.4%	6

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 Federal Retirement Thrift Investment Board	71	84.5%	6.5%	8.9%	0
2010 Federal Retirement Thrift Investment Board	59	86.3%	10.3%	3.4%	1
2008 Federal Retirement Thrift Investment Board	48	98.0%	0.0%	2.0%	0
2006 Federal Retirement Thrift Investment Board	41	69.6%	25.7%	4.8%	0

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 Federal Retirement Thrift Investment Board	65	58.8%	23.6%	17.6%	6
2010 Federal Retirement Thrift Investment Board	55	54.3%	15.7%	30.0%	5
2008 Federal Retirement Thrift Investment Board	44	48.1%	42.5%	9.4%	4
2006 Federal Retirement Thrift Investment Board	35	28.1%	26.8%	45.1%	6

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 Federal Retirement Thrift Investment Board	71	74.0%	15.2%	10.8%	0
2010 Federal Retirement Thrift Investment Board	58	68.3%	7.0%	24.7%	1
2008 Federal Retirement Thrift Investment Board	48	54.0%	19.8%	26.2%	0
2006 Federal Retirement Thrift Investment Board	39	31.2%	25.4%	43.4%	2

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 Federal Retirement Thrift Investment Board	70	83.4%	5.0%	11.5%	1
2010 Federal Retirement Thrift Investment Board	60	82.8%	9.0%	8.1%	0
2008 Federal Retirement Thrift Investment Board	47	73.0%	14.1%	13.0%	1
2006 Federal Retirement Thrift Investment Board					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 Federal Retirement Thrift Investment Board	70	71.9%	13.1%	15.0%
2010 Federal Retirement Thrift Investment Board	60	78.0%	9.8%	12.2%
2008 Federal Retirement Thrift Investment Board	48	89.4%	8.4%	2.1%
2006 Federal Retirement Thrift Investment Board	41	84.9%	9.9%	5.1%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 Federal Retirement Thrift Investment Board	67	56.4%	24.4%	19.2%	3
2010 Federal Retirement Thrift Investment Board	56	57.8%	23.6%	18.6%	4
2008 Federal Retirement Thrift Investment Board	47	53.7%	35.1%	11.2%	1
2006 Federal Retirement Thrift Investment Board	36	39.6%	36.7%	23.7%	5

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 Federal Retirement Thrift Investment Board	64	60.0%	15.1%	24.9%	7
2010 Federal Retirement Thrift Investment Board	54	51.9%	15.2%	32.9%	6
2008 Federal Retirement Thrift Investment Board	43	49.1%	30.5%	20.4%	5
2006 Federal Retirement Thrift Investment Board	38	21.2%	27.8%	51.0%	3

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 Federal Retirement Thrift Investment Board	66	54.3%	16.0%	29.7%	5
2010 Federal Retirement Thrift Investment Board	57	37.1%	22.1%	40.8%	3
2008 Federal Retirement Thrift Investment Board	42	30.2%	40.0%	29.8%	6
2006 Federal Retirement Thrift Investment Board	35	17.1%	34.2%	48.7%	6

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 Federal Retirement Thrift Investment Board	65	52.5%	26.3%	21.2%	6
2010 Federal Retirement Thrift Investment Board	52	53.5%	22.0%	24.5%	7
2008 Federal Retirement Thrift Investment Board	43	43.4%	29.4%	27.2%	5
2006 Federal Retirement Thrift Investment Board	36	19.1%	14.2%	66.6%	5

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 Federal Retirement Thrift Investment Board	66	75.7%	11.7%	12.6%	5
2010 Federal Retirement Thrift Investment Board	53	67.6%	11.2%	21.2%	7
2008 Federal Retirement Thrift Investment Board	43	62.3%	14.1%	23.7%	5
2006 Federal Retirement Thrift Investment Board	39	27.4%	15.5%	57.1%	2

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 Federal Retirement Thrift Investment Board	71	76.3%	7.5%	16.2%	0
2010 Federal Retirement Thrift Investment Board	57	80.5%	7.3%	12.2%	1
2008 Federal Retirement Thrift Investment Board	48	78.5%	4.0%	17.4%	0
2006 Federal Retirement Thrift Investment Board	41	77.8%	17.4%	4.9%	0

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 Federal Retirement Thrift Investment Board	69	64.7%	23.7%	11.6%	2
2010 Federal Retirement Thrift Investment Board	57	68.7%	17.1%	14.2%	2
2008 Federal Retirement Thrift Investment Board	47	58.9%	24.1%	16.9%	1
2006 Federal Retirement Thrift Investment Board	39	38.3%	39.6%	22.2%	2

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 Federal Retirement Thrift Investment Board	71	84.9%	10.7%	4.5%
2010 Federal Retirement Thrift Investment Board	60	86.6%	8.2%	5.2%
2008 Federal Retirement Thrift Investment Board	48	93.1%	6.9%	0.0%
2006 Federal Retirement Thrift Investment Board	41	86.5%	13.5%	0.0%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 Federal Retirement Thrift Investment Board	70	74.1%	10.6%	15.2%	1
2010 Federal Retirement Thrift Investment Board	57	76.1%	7.5%	16.4%	2
2008 Federal Retirement Thrift Investment Board	48	84.6%	6.3%	9.1%	0
2006 Federal Retirement Thrift Investment Board	41	67.1%	10.1%	22.8%	0

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 Federal Retirement Thrift Investment Board	67	52.3%	20.9%	26.8%	4
2010 Federal Retirement Thrift Investment Board	58	54.7%	8.8%	36.5%	2
2008 Federal Retirement Thrift Investment Board	46	50.2%	26.0%	23.8%	2
2006 Federal Retirement Thrift Investment Board	38	29.3%	29.3%	41.4%	3

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 Federal Retirement Thrift Investment Board	68	72.1%	15.5%	12.5%	3
2010 Federal Retirement Thrift Investment Board	56	56.7%	20.1%	23.2%	4
2008 Federal Retirement Thrift Investment Board					
2006 Federal Retirement Thrift Investment Board					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 Federal Retirement Thrift Investment Board	68	46.7%	29.8%	23.5%	3
2010 Federal Retirement Thrift Investment Board	57	45.2%	25.4%	29.4%	3
2008 Federal Retirement Thrift Investment Board	45	52.8%	20.8%	26.4%	3
2006 Federal Retirement Thrift Investment Board	37	18.9%	31.9%	49.2%	4

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 Federal Retirement Thrift Investment Board	63	39.8%	25.8%	34.3%	8
2010 Federal Retirement Thrift Investment Board	54	49.2%	10.9%	39.9%	4
2008 Federal Retirement Thrift Investment Board	43	41.8%	25.2%	33.0%	5
2006 Federal Retirement Thrift Investment Board	38	10.7%	18.0%	71.3%	3

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 Federal Retirement Thrift Investment Board	64	54.9%	20.1%	24.9%	7
2010 Federal Retirement Thrift Investment Board	54	45.6%	27.4%	26.9%	6
2008 Federal Retirement Thrift Investment Board	45	52.8%	21.6%	25.6%	3
2006 Federal Retirement Thrift Investment Board	37	33.6%	27.6%	38.9%	4

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 Federal Retirement Thrift Investment Board	70	68.4%	22.2%	9.4%	1
2010 Federal Retirement Thrift Investment Board	58	61.3%	29.4%	9.3%	2
2008 Federal Retirement Thrift Investment Board	47	76.4%	12.9%	10.7%	1
2006 Federal Retirement Thrift Investment Board	41	68.5%	21.9%	9.6%	0

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 Federal Retirement Thrift Investment Board	71	61.1%	14.2%	24.8%	0
2010 Federal Retirement Thrift Investment Board	58	42.3%	21.3%	36.4%	2
2008 Federal Retirement Thrift Investment Board	48	52.3%	26.4%	21.3%	0
2006 Federal Retirement Thrift Investment Board	38	39.2%	34.8%	25.9%	3

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 Federal Retirement Thrift Investment Board	65	59.3%	20.6%	20.1%	6
2010 Federal Retirement Thrift Investment Board	56	53.7%	23.1%	23.2%	4
2008 Federal Retirement Thrift Investment Board	43	52.8%	31.0%	16.2%	5
2006 Federal Retirement Thrift Investment Board	34	31.8%	26.2%	42.0%	7

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 Federal Retirement Thrift Investment Board	64	67.8%	13.6%	18.6%	7
2010 Federal Retirement Thrift Investment Board	55	64.0%	14.4%	21.6%	5
2008 Federal Retirement Thrift Investment Board	42	64.9%	22.8%	12.2%	6
2006 Federal Retirement Thrift Investment Board	32	43.3%	29.2%	27.5%	9

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 Federal Retirement Thrift Investment Board	71	87.4%	11.3%	1.4%	0
2010 Federal Retirement Thrift Investment Board	60	84.9%	6.3%	8.8%	0
2008 Federal Retirement Thrift Investment Board					
2006 Federal Retirement Thrift Investment Board					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 Federal Retirement Thrift Investment Board	71	75.0%	9.6%	15.4%
2010 Federal Retirement Thrift Investment Board	60	67.3%	17.6%	15.1%
2008 Federal Retirement Thrift Investment Board	48	69.1%	20.6%	10.3%
2006 Federal Retirement Thrift Investment Board	41	19.9%	32.4%	47.7%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 Federal Retirement Thrift Investment Board	70	64.2%	16.3%	19.5%	1
2010 Federal Retirement Thrift Investment Board	58	56.4%	13.9%	29.8%	2
2008 Federal Retirement Thrift Investment Board					
2006 Federal Retirement Thrift Investment Board					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 Federal Retirement Thrift Investment Board	71	84.1%	6.2%	9.7%	0
2010 Federal Retirement Thrift Investment Board	60	85.6%	6.5%	7.9%	0
2008 Federal Retirement Thrift Investment Board	48	80.9%	9.0%	10.2%	0
2006 Federal Retirement Thrift Investment Board	40	76.4%	13.4%	10.2%	1

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 Federal Retirement Thrift Investment Board	71	71.8%	14.0%	14.2%	0
2010 Federal Retirement Thrift Investment Board	60	74.9%	11.8%	13.4%	0
2008 Federal Retirement Thrift Investment Board					
2006 Federal Retirement Thrift Investment Board					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 Federal Retirement Thrift Investment Board	70	74.7%	10.7%	14.6%	1
2010 Federal Retirement Thrift Investment Board	58	75.7%	10.8%	13.4%	2
2008 Federal Retirement Thrift Investment Board	48	71.3%	16.3%	12.3%	0
2006 Federal Retirement Thrift Investment Board	38	49.1%	24.5%	26.4%	3

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 Federal Retirement Thrift Investment Board	63	72.6%	19.7%	7.7%	8
2010 Federal Retirement Thrift Investment Board	57	67.8%	23.6%	8.6%	3
2008 Federal Retirement Thrift Investment Board					
2006 Federal Retirement Thrift Investment Board					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 Federal Retirement Thrift Investment Board	70	73.5%	9.5%	16.9%	1
2010 Federal Retirement Thrift Investment Board	59	72.7%	12.1%	15.2%	1
2008 Federal Retirement Thrift Investment Board					
2006 Federal Retirement Thrift Investment Board					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994
2011 Federal Retirement Thrift Investment Board	71	80.5%	9.6%	9.9%	0
2010 Federal Retirement Thrift Investment Board	59	81.2%	10.9%	7.9%	1
2008 Federal Retirement Thrift Investment Board	48	78.5%	13.2%	8.3%	0
2006 Federal Retirement Thrift Investment Board	40	46.2%	28.0%	25.7%	1

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 Federal Retirement Thrift Investment Board	71	77.7%	8.4%	13.9%
2010 Federal Retirement Thrift Investment Board	60	76.1%	8.8%	15.0%
2008 Federal Retirement Thrift Investment Board				
2006 Federal Retirement Thrift Investment Board				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 Federal Retirement Thrift Investment Board	70	84.3%	5.7%	10.0%
2010 Federal Retirement Thrift Investment Board	60	83.5%	8.8%	7.7%
2008 Federal Retirement Thrift Investment Board				
2006 Federal Retirement Thrift Investment Board				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 Federal Retirement Thrift Investment Board	71	89.8%	7.5%	2.7%
2010 Federal Retirement Thrift Investment Board	60	90.3%	4.6%	5.0%
2008 Federal Retirement Thrift Investment Board				
2006 Federal Retirement Thrift Investment Board				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 Federal Retirement Thrift Investment Board	71	72.8%	8.0%	19.2%
2010 Federal Retirement Thrift Investment Board	60	70.0%	15.1%	14.8%
2008 Federal Retirement Thrift Investment Board	48	75.0%	10.4%	14.6%
2006 Federal Retirement Thrift Investment Board	41	52.5%	30.3%	17.3%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 Federal Retirement Thrift Investment Board	71	72.8%	14.6%	12.6%
2010 Federal Retirement Thrift Investment Board	60	68.2%	23.7%	8.1%
2008 Federal Retirement Thrift Investment Board	48	71.3%	22.5%	6.2%
2006 Federal Retirement Thrift Investment Board	41	61.9%	25.6%	12.5%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 Federal Retirement Thrift Investment Board	69	58.0%	17.6%	24.4%	1
2010 Federal Retirement Thrift Investment Board	59	54.1%	18.9%	26.9%	0
2008 Federal Retirement Thrift Investment Board	48	65.0%	12.9%	22.1%	0
2006 Federal Retirement Thrift Investment Board	40	25.1%	16.7%	58.3%	1

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 Federal Retirement Thrift Investment Board	68	73.4%	10.7%	15.9%	3
2010 Federal Retirement Thrift Investment Board	58	70.2%	14.0%	15.8%	1
2008 Federal Retirement Thrift Investment Board	45	71.3%	24.4%	4.2%	3
2006 Federal Retirement Thrift Investment Board	38	23.3%	27.7%	49.1%	3

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

					T
	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 Federal Retirement Thrift Investment Board	67	70.2%	17.0%	12.8%	4
2010 Federal Retirement Thrift Investment Board	57	68.6%	13.2%	18.3%	2
2008 Federal Retirement Thrift Investment Board	47	69.7%	22.1%	8.2%	1
2006 Federal Retirement Thrift Investment Board	37	56.0%	29.6%	14.4%	4

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 Federal Retirement Thrift Investment Board	71	74.9%	14.3%	10.9%	0
2010 Federal Retirement Thrift Investment Board	59	75.5%	12.6%	11.9%	1
2008 Federal Retirement Thrift Investment Board	48	81.3%	16.6%	2.1%	0
2006 Federal Retirement Thrift Investment Board	39	51.2%	20.1%	28.6%	2

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 Federal Retirement Thrift Investment Board	69	68.8%	22.9%	8.3%	2
2010 Federal Retirement Thrift Investment Board	56	75.0%	14.0%	11.0%	4
2008 Federal Retirement Thrift Investment Board	44	81.2%	16.5%	2.3%	4
2006 Federal Retirement Thrift Investment Board	36	44.0%	31.5%	24.5%	5

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 Federal Retirement Thrift Investment Board	70	48.6%	24.7%	26.7%	1
2010 Federal Retirement Thrift Investment Board	57	50.4%	21.7%	28.0%	3
2008 Federal Retirement Thrift Investment Board	48	64.3%	12.2%	23.5%	0
2006 Federal Retirement Thrift Investment Board	40	58.8%	18.2%	22.9%	1

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 Federal Retirement Thrift Investment Board	67	56.0%	23.4%	20.5%	3
2010 Federal Retirement Thrift Investment Board	58	45.7%	29.5%	24.8%	2
2008 Federal Retirement Thrift Investment Board					
2006 Federal Retirement Thrift Investment Board					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 Federal Retirement Thrift Investment Board	68	64.8%	18.8%	16.4%	2
2010 Federal Retirement Thrift Investment Board	59	65.5%	23.0%	11.5%	1
2008 Federal Retirement Thrift Investment Board					
2006 Federal Retirement Thrift Investment Board					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 Federal Retirement Thrift Investment Board	71	72.5%	14.3%	13.1%	0
2010 Federal Retirement Thrift Investment Board	60	70.2%	13.2%	16.6%	0
2008 Federal Retirement Thrift Investment Board	48	73.6%	10.3%	16.1%	0
2006 Federal Retirement Thrift Investment Board	41	25.2%	38.4%	36.4%	0

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 Federal Retirement Thrift Investment Board	69	63.1%	25.8%	11.1%	2
2010 Federal Retirement Thrift Investment Board	56	72.0%	15.5%	12.5%	4
2008 Federal Retirement Thrift Investment Board					
2006 Federal Retirement Thrift Investment Board					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 Federal Retirement Thrift Investment Board	71	71.1%	11.2%	17.7%
2010 Federal Retirement Thrift Investment Board	60	60.3%	20.1%	19.6%
2008 Federal Retirement Thrift Investment Board	48	68.0%	18.1%	13.8%
2006 Federal Retirement Thrift Investment Board	41	38.1%	35.1%	26.8%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 Federal Retirement Thrift Investment Board	71	65.2%	22.6%	12.2%
2010 Federal Retirement Thrift Investment Board	60	63.7%	15.7%	20.5%
2008 Federal Retirement Thrift Investment Board	48	75.5%	14.3%	10.1%
2006 Federal Retirement Thrift Investment Board	41	26.7%	20.8%	52.5%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 Federal Retirement Thrift Investment Board	71	72.1%	18.2%	9.6%
2010 Federal Retirement Thrift Investment Board	60	63.9%	23.1%	13.0%
2008 Federal Retirement Thrift Investment Board	48	68.0%	17.8%	14.2%
2006 Federal Retirement Thrift Investment Board	41	34.5%	16.8%	48.8%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 Federal Retirement Thrift Investment Board	71	66.7%	20.3%	13.0%
2010 Federal Retirement Thrift Investment Board	60	64.1%	12.2%	23.7%
2008 Federal Retirement Thrift Investment Board	48	65.0%	25.0%	10.0%
2006 Federal Retirement Thrift Investment Board	41	19.9%	22.6%	57.5%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 Federal Retirement Thrift Investment Board	71	40.3%	29.2%	30.5%
2010 Federal Retirement Thrift Investment Board	60	30.9%	38.9%	30.2%
2008 Federal Retirement Thrift Investment Board	48	33.2%	32.7%	34.0%
2006 Federal Retirement Thrift Investment Board	41	15.1%	26.8%	58.1%

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 Federal Retirement Thrift Investment Board	71	71.7%	20.0%	8.3%
2010 Federal Retirement Thrift Investment Board	60	69.7%	15.3%	15.1%
2008 Federal Retirement Thrift Investment Board	48	62.7%	18.0%	19.3%
2006 Federal Retirement Thrift Investment Board	41	42.7%	21.6%	35.7%

69. Considering everything, how satisfied are you with your job?

N	Positive	Neutral	Negative
253,348	70.7%	16.7%	12.5%
71	76.8%	11.8%	11.4%
59	71.2%	13.1%	15.7%
48	79.0%	6.6%	14.3%
41	44.6%	29.1%	26.3%
	71 59 48	71 76.8% 59 71.2% 48 79.0%	71 76.8% 11.8% 59 71.2% 13.1% 48 79.0% 6.6%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 Federal Retirement Thrift Investment Board	71	62.0%	22.0%	16.0%
2010 Federal Retirement Thrift Investment Board	60	67.2%	15.2%	17.6%
2008 Federal Retirement Thrift Investment Board	48	61.2%	10.5%	28.4%
2006 Federal Retirement Thrift Investment Board	41	40.7%	19.8%	39.5%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 Federal Retirement Thrift Investment Board	70	76.2%	8.4%	15.4%
2010 Federal Retirement Thrift Investment Board	60	69.2%	12.1%	18.7%
2008 Federal Retirement Thrift Investment Board	48	70.0%	19.7%	10.3%
2006 Federal Retirement Thrift Investment Board	41	27.6%	17.6%	54.8%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 Federal Retirement Thrift Investment Board	71	79.6%	20.4%	0.0%
2010 Federal Retirement Thrift Investment Board				
2008 Federal Retirement Thrift Investment Board				
2006 Federal Retirement Thrift Investment Board				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework					
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently		
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%		
2011 Federal Retirement Thrift Investment Board	69	0.0%	15.2%	14.3%	18.2%		
2010 Federal Retirement Thrift Investment Board							
2008 Federal Retirement Thrift Investment Board							
2006 Federal Retirement Thrift Investment Board							
					(continued)		

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework					
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework		
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%		
2011 Federal Retirement Thrift Investment Board	69	10.0%	3.8%	16.6%	21.9%		
2010 Federal Retirement Thrift Investment Board							
2008 Federal Retirement Thrift Investment Board							
2006 Federal Retirement Thrift Investment Board							

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 Federal Retirement Thrift Investment Board	70	60.1%	39.9%	0.0%
2010 Federal Retirement Thrift Investment Board				
2008 Federal Retirement Thrift Investment Board				
2006 Federal Retirement Thrift Investment Board				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 Federal Retirement Thrift Investment Board	69	64.7%	34.1%	1.2%
2010 Federal Retirement Thrift Investment Board				
2008 Federal Retirement Thrift Investment Board				
2006 Federal Retirement Thrift Investment Board				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 Federal Retirement Thrift Investment Board	69	12.5%	86.3%	1.2%
2010 Federal Retirement Thrift Investment Board				
2008 Federal Retirement Thrift Investment Board				
2006 Federal Retirement Thrift Investment Board				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 Federal Retirement Thrift Investment Board	69	2.6%	73.7%	23.7%
2010 Federal Retirement Thrift Investment Board				
2008 Federal Retirement Thrift Investment Board				
2006 Federal Retirement Thrift Investment Board				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 Federal Retirement Thrift Investment Board	69	2.6%	72.4%	25.0%
2010 Federal Retirement Thrift Investment Board				
2008 Federal Retirement Thrift Investment Board				
2006 Federal Retirement Thrift Investment Board				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 Federal Retirement Thrift Investment Board	56	60.4%	12.3%	27.3%	15
2010 Federal Retirement Thrift Investment Board	38	37.7%	38.0%	24.2%	21
2008 Federal Retirement Thrift Investment Board	24	14.2%	15.1%	70.7%	24
2006 Federal Retirement Thrift Investment Board	16	12.3%	32.0%	55.8%	25

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 Federal Retirement Thrift Investment Board	64	83.4%	8.4%	8.3%	7
2010 Federal Retirement Thrift Investment Board	55	81.4%	11.9%	6.7%	5
2008 Federal Retirement Thrift Investment Board	45	76.1%	10.7%	13.2%	3
2006 Federal Retirement Thrift Investment Board	21	0.0%	29.1%	70.9%	20

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 Federal Retirement Thrift Investment Board	55	79.1%	14.1%	6.8%	15
2010 Federal Retirement Thrift Investment Board	54	66.4%	12.3%	21.4%	6
2008 Federal Retirement Thrift Investment Board					
2006 Federal Retirement Thrift Investment Board					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 Federal Retirement Thrift Investment Board	23	45.5%	50.5%	4.0%	48
2010 Federal Retirement Thrift Investment Board	31	39.3%	41.1%	19.7%	29
2008 Federal Retirement Thrift Investment Board					
2006 Federal Retirement Thrift Investment Board					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 Federal Retirement Thrift Investment Board	15	11.9%	65.9%	22.2%	55
2010 Federal Retirement Thrift Investment Board	18	10.7%	45.6%	43.7%	42
2008 Federal Retirement Thrift Investment Board					
2006 Federal Retirement Thrift Investment Board					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 Federal Retirement Thrift Investment Board	15	11.8%	76.5%	11.6%	55
2010 Federal Retirement Thrift Investment Board	16	7.0%	70.0%	23.0%	44
2008 Federal Retirement Thrift Investment Board					
2006 Federal Retirement Thrift Investment Board					

Institute of Museum and Library Services 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 Institute of Museum and Library Services	49
2010 Institute of Museum and Library Services	48
2008 Institute of Museum and Library Services	
2006 Institute of Museum and Library Services	33

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 Institute of Museum and Library Services	49	69.3%	14.1%	16.6%
2010 Institute of Museum and Library Services	48	61.4%	8.8%	29.8%
2008 Institute of Museum and Library Services				
2006 Institute of Museum and Library Services	33	56.3%	25.1%	18.6%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 Institute of Museum and Library Services	49	73.3%	5.5%	21.2%
2010 Institute of Museum and Library Services	48	69.8%	16.6%	13.6%
2008 Institute of Museum and Library Services				
2006 Institute of Museum and Library Services	33	59.5%	18.0%	22.5%

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 Institute of Museum and Library Services	49	73.4%	7.7%	18.9%
2010 Institute of Museum and Library Services	48	68.0%	10.2%	21.8%
2008 Institute of Museum and Library Services				
2006 Institute of Museum and Library Services	33	77.9%	9.1%	13.0%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 Institute of Museum and Library Services	48	76.6%	11.5%	11.9%
2010 Institute of Museum and Library Services	48	75.4%	8.1%	16.4%
2008 Institute of Museum and Library Services				
2006 Institute of Museum and Library Services	33	78.2%	8.4%	13.4%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 Institute of Museum and Library Services	49	83.3%	7.3%	9.3%
2010 Institute of Museum and Library Services	47	81.2%	4.0%	14.8%
2008 Institute of Museum and Library Services				
2006 Institute of Museum and Library Services	33	81.9%	15.1%	3.0%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 Institute of Museum and Library Services	49	78.2%	15.1%	6.8%
2010 Institute of Museum and Library Services	46	85.7%	8.0%	6.3%
2008 Institute of Museum and Library Services				
2006 Institute of Museum and Library Services				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 Institute of Museum and Library Services	49	98.1%	0.0%	1.9%
2010 Institute of Museum and Library Services	47	95.8%	1.9%	2.3%
2008 Institute of Museum and Library Services				
2006 Institute of Museum and Library Services				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,389	91.8%	6.9%	1.3%
2011 Institute of Museum and Library Services	48	93.4%	4.7%	1.9%
2010 Institute of Museum and Library Services	47	91.0%	4.5%	4.5%
2008 Institute of Museum and Library Services				
2006 Institute of Museum and Library Services				

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 Institute of Museum and Library Services	49	51.6%	9.4%	39.0%	0
2010 Institute of Museum and Library Services	47	42.3%	20.6%	37.1%	1
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	33	35.3%	15.1%	49.7%	0

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 Institute of Museum and Library Services	49	55.0%	11.1%	33.9%	0
2010 Institute of Museum and Library Services	48	50.3%	12.7%	37.1%	0
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	33	62.9%	9.1%	28.0%	0

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 Institute of Museum and Library Services	49	61.1%	5.8%	33.2%	0
2010 Institute of Museum and Library Services	47	47.9%	14.9%	37.1%	1
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	33	57.9%	17.9%	24.2%	0

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 Institute of Museum and Library Services	49	92.4%	5.8%	1.8%	0
2010 Institute of Museum and Library Services	48	87.3%	10.3%	2.3%	0
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	33	84.8%	3.2%	11.9%	0

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 Institute of Museum and Library Services	49	92.4%	2.1%	5.5%	0
2010 Institute of Museum and Library Services	47	84.9%	5.9%	9.2%	0
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	32	86.6%	13.4%	0.0%	1

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 Institute of Museum and Library Services	49	90.4%	9.6%	0.0%	0
2010 Institute of Museum and Library Services	47	98.1%	1.9%	0.0%	0
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	33	93.6%	6.4%	0.0%	0

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 Institute of Museum and Library Services	47	79.2%	5.9%	15.0%	2
2010 Institute of Museum and Library Services	48	77.7%	6.3%	16.0%	0
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	28	72.3%	15.5%	12.2%	5

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 Institute of Museum and Library Services	49	87.2%	4.0%	8.8%	0
2010 Institute of Museum and Library Services	48	85.7%	3.8%	10.5%	0
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	33	83.1%	13.8%	3.2%	0

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 Institute of Museum and Library Services	45	65.2%	11.6%	23.2%	3
2010 Institute of Museum and Library Services	44	44.3%	15.1%	40.6%	4
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	25	54.7%	21.3%	24.0%	8

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 Institute of Museum and Library Services	47	45.5%	24.3%	30.2%	1
2010 Institute of Museum and Library Services	48	48.1%	7.6%	44.4%	0
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	33	5.8%	39.5%	54.6%	0

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 Institute of Museum and Library Services	47	71.0%	6.4%	22.6%	2
2010 Institute of Museum and Library Services	48	71.8%	9.7%	18.5%	0
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 Institute of Museum and Library Services	45	73.8%	8.8%	17.4%
2010 Institute of Museum and Library Services	47	65.2%	22.4%	12.4%
2008 Institute of Museum and Library Services				
2006 Institute of Museum and Library Services	33	90.0%	7.0%	3.0%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 Institute of Museum and Library Services	48	67.6%	20.0%	12.5%	1
2010 Institute of Museum and Library Services	45	55.0%	21.6%	23.4%	3
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	33	58.8%	25.3%	15.9%	0

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 Institute of Museum and Library Services	46	40.9%	34.1%	25.0%	3
2010 Institute of Museum and Library Services	47	46.5%	26.2%	27.2%	1
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	30	47.9%	34.9%	17.2%	3

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 Institute of Museum and Library Services	45	35.2%	30.0%	34.9%	4
2010 Institute of Museum and Library Services	45	33.8%	18.1%	48.1%	3
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	30	38.4%	30.9%	30.7%	3

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 Institute of Museum and Library Services	46	44.1%	23.9%	32.0%	3
2010 Institute of Museum and Library Services	46	37.0%	19.8%	43.3%	2
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	28	31.0%	21.2%	47.8%	5

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 Institute of Museum and Library Services	45	62.4%	20.1%	17.5%	4
2010 Institute of Museum and Library Services	45	42.4%	32.2%	25.4%	3
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	26	51.1%	30.2%	18.7%	7

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 Institute of Museum and Library Services	48	76.9%	17.3%	5.8%	1
2010 Institute of Museum and Library Services	48	75.3%	12.9%	11.9%	0
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	33	80.6%	9.9%	9.6%	0

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 Institute of Museum and Library Services	46	65.5%	29.7%	4.8%	3
2010 Institute of Museum and Library Services	47	54.3%	29.0%	16.7%	1
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	32	57.8%	19.7%	22.5%	1

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 Institute of Museum and Library Services	48	82.6%	15.5%	1.9%
2010 Institute of Museum and Library Services	48	83.0%	17.0%	0.0%
2008 Institute of Museum and Library Services				
2006 Institute of Museum and Library Services	33	89.9%	10.1%	0.0%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 Institute of Museum and Library Services	48	77.7%	14.2%	8.1%	1
2010 Institute of Museum and Library Services	47	71.6%	17.0%	11.5%	1
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	33	71.5%	12.2%	16.2%	0

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 Institute of Museum and Library Services	48	30.8%	17.9%	51.3%	1
2010 Institute of Museum and Library Services	46	24.0%	13.5%	62.5%	2
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	33	35.2%	18.5%	46.4%	0

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 Institute of Museum and Library Services	49	49.4%	21.3%	29.3%	0
2010 Institute of Museum and Library Services	46	43.5%	23.4%	33.1%	2
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 Institute of Museum and Library Services	49	34.1%	28.3%	37.6%	0
2010 Institute of Museum and Library Services	45	29.2%	23.8%	47.0%	3
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	32	45.6%	28.7%	25.6%	1

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 Institute of Museum and Library Services	44	31.5%	26.0%	42.6%	5
2010 Institute of Museum and Library Services	43	30.1%	21.4%	48.4%	5
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	26	36.6%	44.1%	19.3%	7

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 Institute of Museum and Library Services	48	53.2%	20.9%	25.8%	1
2010 Institute of Museum and Library Services	48	32.9%	25.6%	41.5%	0
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	29	50.6%	24.2%	25.2%	4

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 Institute of Museum and Library Services	48	89.5%	7.9%	2.6%	1
2010 Institute of Museum and Library Services	47	85.5%	8.1%	6.4%	1
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	33	87.9%	8.9%	3.2%	0

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 Institute of Museum and Library Services	49	63.4%	11.4%	25.2%	0
2010 Institute of Museum and Library Services	48	47.5%	29.7%	22.8%	0
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	32	61.6%	19.9%	18.5%	1

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
	N	Positive	Neutrai	Negative	DINK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 Institute of Museum and Library Services	48	57.9%	17.5%	24.7%	0
2010 Institute of Museum and Library Services	47	34.3%	17.5%	48.2%	1
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	27	47.9%	33.2%	18.9%	6

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 Institute of Museum and Library Services	47	74.8%	6.0%	19.2%	2
2010 Institute of Museum and Library Services	44	67.4%	12.6%	20.0%	4
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	25	75.1%	12.5%	12.4%	8

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 Institute of Museum and Library Services	48	87.5%	8.0%	4.5%	0
2010 Institute of Museum and Library Services	47	87.5%	6.5%	5.9%	1
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 Institute of Museum and Library Services	49	62.3%	17.5%	20.2%
2010 Institute of Museum and Library Services	48	57.1%	16.1%	26.8%
2008 Institute of Museum and Library Services				
2006 Institute of Museum and Library Services	33	42.8%	32.5%	24.7%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 Institute of Museum and Library Services	49	49.1%	26.0%	24.9%	0
2010 Institute of Museum and Library Services	40	51.3%	20.0%	28.7%	7
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 Institute of Museum and Library Services	49	83.0%	10.4%	6.6%	0
2010 Institute of Museum and Library Services	47	72.7%	13.0%	14.3%	1
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	32	79.9%	14.1%	6.0%	1

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257.586	66.6%	17.8%	15.6%	1,210
	- ,				1,210
2011 Institute of Museum and Library Services	48	65.0%	14.4%	20.7%	0
2010 Institute of Museum and Library Services	47	67.4%	12.1%	20.6%	1
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 Institute of Museum and Library Services	47	73.9%	10.0%	16.1%	2
2010 Institute of Museum and Library Services	48	58.1%	19.5%	22.4%	0
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	31	69.8%	16.0%	14.2%	2

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 Institute of Museum and Library Services	46	79.1%	12.1%	8.8%	2
2010 Institute of Museum and Library Services	47	73.3%	12.1%	14.6%	1
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 Institute of Museum and Library Services	48	70.7%	15.4%	14.0%	1
2010 Institute of Museum and Library Services	48	52.7%	23.0%	24.4%	0
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994
2011 Institute of Museum and Library Services	48	76.5%	4.0%	19.5%	1
2010 Institute of Museum and Library Services	48	65.7%	9.6%	24.7%	0
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	32	73.9%	16.0%	10.1%	1

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 Institute of Museum and Library Services	49	80.4%	7.7%	11.9%
2010 Institute of Museum and Library Services	48	79.9%	6.0%	14.1%
2008 Institute of Museum and Library Services				
2006 Institute of Museum and Library Services				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 Institute of Museum and Library Services	49	82.3%	5.5%	12.2%
2010 Institute of Museum and Library Services	48	79.4%	8.3%	12.2%
2008 Institute of Museum and Library Services				
2006 Institute of Museum and Library Services				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 Institute of Museum and Library Services	49	80.7%	11.9%	7.4%
2010 Institute of Museum and Library Services	48	81.0%	10.1%	8.9%
2008 Institute of Museum and Library Services				
2006 Institute of Museum and Library Services				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 Institute of Museum and Library Services	49	72.7%	10.0%	17.3%
2010 Institute of Museum and Library Services	48	65.0%	14.4%	20.6%
2008 Institute of Museum and Library Services				
2006 Institute of Museum and Library Services	33	76.8%	13.5%	9.7%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 Institute of Museum and Library Services	49	70.9%	17.2%	11.9%
2010 Institute of Museum and Library Services	47	63.8%	15.2%	21.0%
2008 Institute of Museum and Library Services				
2006 Institute of Museum and Library Services	33	83.4%	9.9%	6.7%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 Institute of Museum and Library Services	48	42.5%	21.1%	36.3%	0
2010 Institute of Museum and Library Services	48	20.8%	19.3%	59.9%	0
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	32	24.2%	30.8%	45.0%	1

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 Institute of Museum and Library Services	47	55.2%	12.0%	32.8%	1
2010 Institute of Museum and Library Services	46	31.9%	13.6%	54.4%	2
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	29	51.0%	26.4%	22.6%	4

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 Institute of Museum and Library Services	46	61.4%	12.2%	26.3%	1
2010 Institute of Museum and Library Services	47	42.2%	32.3%	25.5%	1
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	30	65.5%	24.2%	10.3%	3

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 Institute of Museum and Library Services	48	45.6%	19.7%	34.7%	0
2010 Institute of Museum and Library Services	48	46.6%	11.9%	41.6%	0
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	32	33.2%	37.9%	28.9%	1

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 Institute of Museum and Library Services	46	46.5%	21.1%	32.4%	2
2010 Institute of Museum and Library Services	46	55.6%	13.0%	31.4%	2
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	31	38.0%	39.1%	22.9%	2

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 Institute of Museum and Library Services	47	33.6%	18.2%	48.1%	1
2010 Institute of Museum and Library Services	48	33.7%	20.6%	45.8%	0
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	33	44.8%	15.8%	39.5%	0

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 Institute of Museum and Library Services	48	35.5%	23.3%	41.3%	0
2010 Institute of Museum and Library Services	48	43.8%	27.0%	29.2%	0
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 Institute of Museum and Library Services	44	68.8%	14.9%	16.3%	4
2010 Institute of Museum and Library Services	46	40.7%	22.5%	36.7%	1
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 Institute of Museum and Library Services	48	56.0%	12.2%	31.8%	0
2010 Institute of Museum and Library Services	48	20.7%	29.8%	49.5%	0
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	33	42.0%	24.4%	33.6%	0

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 Institute of Museum and Library Services	46	47.8%	26.7%	25.5%	2
2010 Institute of Museum and Library Services	43	27.3%	36.7%	36.0%	4
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 Institute of Museum and Library Services	48	62.5%	18.1%	19.4%
2010 Institute of Museum and Library Services	48	55.3%	24.7%	20.0%
2008 Institute of Museum and Library Services				
2006 Institute of Museum and Library Services	33	41.6%	36.8%	21.6%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 Institute of Museum and Library Services	48	54.3%	22.0%	23.6%
2010 Institute of Museum and Library Services	46	37.0%	22.7%	40.4%
2008 Institute of Museum and Library Services				
2006 Institute of Museum and Library Services	33	20.6%	26.0%	53.4%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 Institute of Museum and Library Services	48	53.3%	23.2%	23.5%
2010 Institute of Museum and Library Services	48	59.5%	17.8%	22.7%
2008 Institute of Museum and Library Services				
2006 Institute of Museum and Library Services	33	44.8%	39.3%	15.9%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 Institute of Museum and Library Services	47	38.9%	23.8%	37.4%
2010 Institute of Museum and Library Services	48	29.2%	28.2%	42.7%
2008 Institute of Museum and Library Services				
2006 Institute of Museum and Library Services	33	26.7%	21.9%	51.4%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 Institute of Museum and Library Services	48	23.1%	31.2%	45.7%
2010 Institute of Museum and Library Services	48	17.1%	37.1%	45.8%
2008 Institute of Museum and Library Services				
2006 Institute of Museum and Library Services	33	21.1%	52.9%	26.0%

68. How satisfied are you with the training you receive for your present job?

N	Positive	Neutral	Negative
253,771	54.9%	23.6%	21.5%
48	50.3%	20.7%	29.0%
48	46.5%	18.9%	34.6%
33	24.5%	35.4%	40.0%
	253,771 48 48 	253,771 54.9% 48 50.3% 48 46.5%	253,771 54.9% 23.6% 48 50.3% 20.7% 48 46.5% 18.9%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 Institute of Museum and Library Services	48	70.4%	14.4%	15.2%
2010 Institute of Museum and Library Services	48	66.0%	11.3%	22.7%
2008 Institute of Museum and Library Services				
2006 Institute of Museum and Library Services	33	57.2%	26.7%	16.0%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 Institute of Museum and Library Services	48	73.4%	14.5%	12.0%
2010 Institute of Museum and Library Services	48	73.1%	14.3%	12.6%
2008 Institute of Museum and Library Services				
2006 Institute of Museum and Library Services	33	65.9%	24.4%	9.7%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 Institute of Museum and Library Services	48	57.7%	18.7%	23.6%
2010 Institute of Museum and Library Services	48	49.5%	19.4%	31.1%
2008 Institute of Museum and Library Services				
2006 Institute of Museum and Library Services	33	38.8%	30.7%	30.5%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 Institute of Museum and Library Services	47	94.8%	5.2%	0.0%
2010 Institute of Museum and Library Services				
2008 Institute of Museum and Library Services				
2006 Institute of Museum and Library Services				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework				
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently	
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%	
2011 Institute of Museum and Library Services	48	0.0%	9.2%	17.1%	52.2%	
2010 Institute of Museum and Library Services						
2008 Institute of Museum and Library Services						
2006 Institute of Museum and Library Services						
					(continued)	

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

			Do Not 1	elework	
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%
2011 Institute of Museum and Library Services	48	2.8%	10.2%	2.8%	5.6%
2010 Institute of Museum and Library Services					
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services					

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 Institute of Museum and Library Services	47	49.3%	45.3%	5.4%
2010 Institute of Museum and Library Services				
2008 Institute of Museum and Library Services				
2006 Institute of Museum and Library Services				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 Institute of Museum and Library Services	44	10.5%	74.7%	14.7%
2010 Institute of Museum and Library Services				
2008 Institute of Museum and Library Services				
2006 Institute of Museum and Library Services				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 Institute of Museum and Library Services	45	13.1%	76.4%	10.5%
2010 Institute of Museum and Library Services				
2008 Institute of Museum and Library Services				
2006 Institute of Museum and Library Services				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 Institute of Museum and Library Services	45	0.0%	67.3%	32.7%
2010 Institute of Museum and Library Services				
2008 Institute of Museum and Library Services				
2006 Institute of Museum and Library Services				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 Institute of Museum and Library Services	44	0.0%	64.7%	35.3%
2010 Institute of Museum and Library Services				
2008 Institute of Museum and Library Services				
2006 Institute of Museum and Library Services				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 Institute of Museum and Library Services	46	47.0%	25.2%	27.8%	2
2010 Institute of Museum and Library Services	41	32.6%	29.7%	37.6%	7
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	18	37.3%	45.1%	17.6%	15

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 Institute of Museum and Library Services	44	65.9%	19.2%	14.8%	3
2010 Institute of Museum and Library Services	42	68.9%	19.7%	11.4%	6
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services	25	75.4%	12.1%	12.5%	8

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 Institute of Museum and Library Services	31	22.6%	42.5%	35.0%	17
2010 Institute of Museum and Library Services	37	44.1%	30.1%	25.7%	11
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 Institute of Museum and Library Services	23	28.0%	43.7%	28.2%	25
2010 Institute of Museum and Library Services	27	44.5%	24.1%	31.5%	20
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 Institute of Museum and Library Services	14	0.0%	48.5%	51.5%	34
2010 Institute of Museum and Library Services	13	25.8%	38.8%	35.5%	35
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 Institute of Museum and Library Services	14	0.0%	56.6%	43.4%	34
2010 Institute of Museum and Library Services	10	32.6%	32.7%	34.7%	37
2008 Institute of Museum and Library Services					
2006 Institute of Museum and Library Services					

Inter-American Foundation 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 Inter-American Foundation	22
2010 Inter-American Foundation	23
2008 Inter-American Foundation	24
2006 Inter-American Foundation	24

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 Inter-American Foundation	22	48.0%	15.4%	36.5%
2010 Inter-American Foundation	23	59.0%	4.7%	36.3%
2008 Inter-American Foundation	24	56.7%	0.0%	43.3%
2006 Inter-American Foundation	24	64.8%	5.5%	29.7%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 Inter-American Foundation	22	48.1%	25.5%	26.3%
2010 Inter-American Foundation	23	68.5%	11.6%	19.9%
2008 Inter-American Foundation	24	75.4%	4.9%	19.7%
2006 Inter-American Foundation	24	69.6%	18.2%	12.2%

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 Inter-American Foundation	22	35.3%	19.5%	45.2%
2010 Inter-American Foundation	23	54.2%	4.8%	41.0%
2008 Inter-American Foundation	24	48.8%	3.2%	48.0%
2006 Inter-American Foundation	24	63.8%	24.1%	12.2%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 Inter-American Foundation	22	70.0%	6.1%	24.0%
2010 Inter-American Foundation	23	82.2%	3.6%	14.2%
2008 Inter-American Foundation	24	57.3%	15.9%	26.8%
2006 Inter-American Foundation	24	79.1%	8.3%	12.5%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 Inter-American Foundation	22	82.8%	8.0%	9.2%
2010 Inter-American Foundation	23	86.9%	8.3%	4.7%
2008 Inter-American Foundation	24	68.5%	8.7%	22.8%
2006 Inter-American Foundation	24	86.7%	13.3%	0.0%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 Inter-American Foundation	22	74.3%	4.0%	21.7%
2010 Inter-American Foundation	23	92.7%	0.0%	7.3%
2008 Inter-American Foundation				
2006 Inter-American Foundation				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 Inter-American Foundation	21	100.0%	0.0%	0.0%
2010 Inter-American Foundation	23	96.4%	3.6%	0.0%
2008 Inter-American Foundation				
2006 Inter-American Foundation				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,389	91.8%	6.9%	1.3%
2011 Inter-American Foundation	22	87.4%	12.6%	0.0%
2010 Inter-American Foundation	23	88.4%	11.6%	0.0%
2008 Inter-American Foundation				
2006 Inter-American Foundation				

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 Inter-American Foundation	21	41.5%	21.2%	37.4%	0
2010 Inter-American Foundation	23	84.7%	3.7%	11.6%	0
2008 Inter-American Foundation	24	77.2%	3.4%	19.4%	0
2006 Inter-American Foundation	24	58.3%	18.3%	23.4%	0

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 Inter-American Foundation	22	46.9%	31.2%	21.9%	0
2010 Inter-American Foundation	23	78.5%	7.3%	14.3%	0
2008 Inter-American Foundation	24	70.8%	8.3%	20.9%	0
2006 Inter-American Foundation	24	59.3%	11.4%	29.3%	0

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 Inter-American Foundation	22	40.2%	19.4%	40.4%	0
2010 Inter-American Foundation	23	44.8%	9.5%	45.7%	0
2008 Inter-American Foundation	21	47.2%	14.0%	38.7%	3
2006 Inter-American Foundation	24	54.1%	9.7%	36.2%	0

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 Inter-American Foundation	22	80.0%	0.0%	20.0%	0
2010 Inter-American Foundation	23	75.8%	8.0%	16.3%	0
2008 Inter-American Foundation	24	57.9%	4.0%	38.2%	0
2006 Inter-American Foundation	24	82.8%	8.3%	8.8%	0

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 Inter-American Foundation	22	89.4%	0.0%	10.6%	0
2010 Inter-American Foundation	23	87.3%	8.0%	4.7%	0
2008 Inter-American Foundation	23	73.5%	21.7%	4.8%	1
2006 Inter-American Foundation	24	91.3%	4.0%	4.7%	0

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 Inter-American Foundation	22	95.5%	4.5%	0.0%	0
2010 Inter-American Foundation	23	93.1%	6.9%	0.0%	0
2008 Inter-American Foundation	24	87.7%	3.8%	8.5%	0
2006 Inter-American Foundation	24	95.7%	4.3%	0.0%	0

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 Inter-American Foundation	22	69.1%	8.7%	22.3%	0
2010 Inter-American Foundation	23	89.1%	3.6%	7.2%	0
2008 Inter-American Foundation	22	71.1%	0.0%	28.9%	2
2006 Inter-American Foundation	22	72.6%	13.2%	14.2%	2

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK	
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231	
2011 Inter-American Foundation	22	84.6%	6.1%	9.4%	0	
2010 Inter-American Foundation	22	74.4%	8.7%	16.9%	0	
2008 Inter-American Foundation	23	83.2%	4.7%	12.1%	1	
2006 Inter-American Foundation	24	83.6%	3.8%	12.7%	0	

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 Inter-American Foundation	22	50.6%	19.5%	30.0%	0
2010 Inter-American Foundation	19	39.0%	4.5%	56.5%	3
2008 Inter-American Foundation	21	31.4%	28.9%	39.7%	3
2006 Inter-American Foundation	20	61.3%	14.2%	24.5%	4

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 Inter-American Foundation	21	39.2%	4.7%	56.1%	1
2010 Inter-American Foundation	21	34.6%	16.7%	48.7%	1
2008 Inter-American Foundation	24	44.9%	3.2%	51.9%	0
2006 Inter-American Foundation	22	35.9%	24.1%	40.1%	2

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 Inter-American Foundation	22	75.5%	15.3%	9.2%	0
2010 Inter-American Foundation	21	82.8%	4.0%	13.2%	2
2008 Inter-American Foundation	22	61.9%	4.4%	33.8%	2
2006 Inter-American Foundation					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 Inter-American Foundation	22	48.1%	19.8%	32.1%
2010 Inter-American Foundation	22	74.8%	12.0%	13.2%
2008 Inter-American Foundation	24	66.0%	8.8%	25.2%
2006 Inter-American Foundation	24	82.9%	13.5%	3.6%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 Inter-American Foundation	22	49.6%	26.9%	23.5%	0
2010 Inter-American Foundation	21	59.4%	10.5%	30.2%	2
2008 Inter-American Foundation	23	50.0%	17.7%	32.3%	1
2006 Inter-American Foundation	23	52.2%	26.7%	21.1%	1

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 Inter-American Foundation	22	30.1%	24.6%	45.2%	0
2010 Inter-American Foundation	21	44.9%	15.0%	40.1%	2
2008 Inter-American Foundation	22	40.3%	12.2%	47.5%	2
2006 Inter-American Foundation	23	36.3%	33.5%	30.2%	1

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 Inter-American Foundation	22	36.7%	22.5%	40.8%	0
2010 Inter-American Foundation	19	38.4%	16.8%	44.8%	4
2008 Inter-American Foundation	22	33.3%	15.9%	50.8%	2
2006 Inter-American Foundation	24	43.8%	11.5%	44.7%	0

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 Inter-American Foundation	22	36.8%	22.6%	40.5%	0
2010 Inter-American Foundation	21	38.4%	26.8%	34.8%	2
2008 Inter-American Foundation	22	42.8%	9.5%	47.8%	2
2006 Inter-American Foundation	21	27.9%	19.7%	52.4%	3

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 Inter-American Foundation	20	44.7%	14.6%	40.7%	1
2010 Inter-American Foundation	21	47.8%	21.5%	30.8%	2
2008 Inter-American Foundation	21	55.4%	4.6%	40.0%	3
2006 Inter-American Foundation	19	57.6%	25.6%	16.7%	5

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 Inter-American Foundation	22	57.6%	10.6%	31.8%	0
2010 Inter-American Foundation	22	64.2%	17.6%	18.2%	1
2008 Inter-American Foundation	24	62.4%	28.9%	8.7%	0
2006 Inter-American Foundation	23	64.4%	18.4%	17.2%	1

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 Inter-American Foundation	22	35.4%	40.6%	24.0%	0
2010 Inter-American Foundation	20	61.1%	10.9%	27.9%	2
2008 Inter-American Foundation	23	41.9%	17.2%	40.9%	1
2006 Inter-American Foundation	24	50.8%	33.3%	15.9%	0

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 Inter-American Foundation	22	69.9%	25.6%	4.5%
2010 Inter-American Foundation	23	75.8%	19.5%	4.7%
2008 Inter-American Foundation	24	71.4%	12.1%	16.5%
2006 Inter-American Foundation	24	64.8%	35.2%	0.0%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 Inter-American Foundation	22	50.3%	26.2%	23.5%	0
2010 Inter-American Foundation	23	67.9%	7.3%	24.8%	0
2008 Inter-American Foundation	23	73.0%	13.0%	14.1%	1
2006 Inter-American Foundation	24	71.4%	11.5%	17.0%	0

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 Inter-American Foundation	22	32.9%	18.4%	48.7%	0
2010 Inter-American Foundation	21	50.6%	0.0%	49.4%	2
2008 Inter-American Foundation	24	39.8%	8.3%	51.9%	0
2006 Inter-American Foundation	20	40.8%	32.1%	27.2%	4

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 Inter-American Foundation	22	28.7%	14.0%	57.2%	0
2010 Inter-American Foundation	21	36.2%	8.8%	55.0%	2
2008 Inter-American Foundation					
2006 Inter-American Foundation					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 Inter-American Foundation	22	37.5%	9.2%	53.3%	0
2010 Inter-American Foundation	22	30.0%	26.9%	43.1%	1
2008 Inter-American Foundation	23	38.4%	12.0%	49.6%	1
2006 Inter-American Foundation	24	41.5%	21.5%	37.0%	0

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 Inter-American Foundation	21	16.9%	31.5%	51.6%	1
2010 Inter-American Foundation	18	29.8%	22.6%	47.6%	5
2008 Inter-American Foundation	22	48.4%	4.3%	47.2%	2
2006 Inter-American Foundation	21	33.0%	26.5%	40.4%	3

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 Inter-American Foundation	22	44.5%	41.4%	14.1%	0
2010 Inter-American Foundation	21	59.3%	27.4%	13.3%	2
2008 Inter-American Foundation	23	60.5%	21.2%	18.3%	1
2006 Inter-American Foundation	20	70.2%	19.6%	10.2%	4

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 Inter-American Foundation	21	81.2%	4.7%	14.1%	1
2010 Inter-American Foundation	23	88.4%	8.4%	3.3%	0
2008 Inter-American Foundation	22	82.0%	13.3%	4.7%	2
2006 Inter-American Foundation	23	79.8%	20.2%	0.0%	1

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 Inter-American Foundation	22	63.4%	14.6%	22.0%	0
2010 Inter-American Foundation	23	76.4%	15.2%	8.4%	0
2008 Inter-American Foundation	24	79.6%	16.4%	4.0%	0
2006 Inter-American Foundation	24	87.0%	8.3%	4.7%	0

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 Inter-American Foundation	22	49.9%	16.9%	33.3%	0
2010 Inter-American Foundation	19	46.1%	20.1%	33.8%	4
2008 Inter-American Foundation	24	45.4%	15.2%	39.5%	0
2006 Inter-American Foundation	21	56.1%	9.1%	34.8%	3

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 Inter-American Foundation	21	62.9%	4.2%	32.9%	1
2010 Inter-American Foundation	20	59.2%	14.5%	26.3%	3
2008 Inter-American Foundation	19	51.3%	15.2%	33.4%	5
2006 Inter-American Foundation	18	78.2%	5.4%	16.4%	6

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 Inter-American Foundation	21	52.8%	22.8%	24.4%	0
2010 Inter-American Foundation	22	71.1%	19.6%	9.3%	0
2008 Inter-American Foundation					
2006 Inter-American Foundation					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 Inter-American Foundation	22	46.8%	25.9%	27.3%
2010 Inter-American Foundation	23	61.2%	14.1%	24.7%
2008 Inter-American Foundation	24	44.1%	8.7%	47.2%
2006 Inter-American Foundation	24	57.0%	30.8%	12.2%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 Inter-American Foundation	20	41.9%	18.6%	39.5%	2
2010 Inter-American Foundation	20	56.1%	0.0%	43.9%	3
2008 Inter-American Foundation					
2006 Inter-American Foundation					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 Inter-American Foundation	22	71.5%	19.4%	9.0%	0
2010 Inter-American Foundation	23	86.9%	13.1%	0.0%	0
2008 Inter-American Foundation	24	75.4%	11.2%	13.5%	0
2006 Inter-American Foundation	24	79.2%	16.8%	4.0%	0

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 Inter-American Foundation	22	53.2%	26.2%	20.6%	0
2010 Inter-American Foundation	23	56.8%	14.2%	29.0%	0
2008 Inter-American Foundation					
2006 Inter-American Foundation					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 Inter-American Foundation	22	46.1%	22.5%	31.4%	0
2010 Inter-American Foundation	23	66.9%	8.3%	24.7%	0
2008 Inter-American Foundation	23	56.0%	22.4%	21.6%	1
2006 Inter-American Foundation	22	64.6%	9.0%	26.5%	2

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 Inter-American Foundation	21	58.5%	22.1%	19.4%	0
2010 Inter-American Foundation	20	86.6%	3.7%	9.6%	2
2008 Inter-American Foundation					
2006 Inter-American Foundation					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 Inter-American Foundation	22	51.3%	17.3%	31.4%	0
2010 Inter-American Foundation	23	64.3%	7.3%	28.4%	0
2008 Inter-American Foundation					
2006 Inter-American Foundation					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994
2011 Inter-American Foundation	21	48.2%	31.7%	20.1%	1
2010 Inter-American Foundation	22	52.5%	17.4%	30.1%	0
2008 Inter-American Foundation	24	57.9%	11.0%	31.1%	0
2006 Inter-American Foundation	24	57.7%	30.7%	11.6%	0

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 Inter-American Foundation	22	61.4%	16.9%	21.8%
2010 Inter-American Foundation	23	84.7%	3.6%	11.7%
2008 Inter-American Foundation				
2006 Inter-American Foundation				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 Inter-American Foundation	22	70.8%	10.1%	19.1%
2010 Inter-American Foundation	23	84.7%	6.9%	8.4%
2008 Inter-American Foundation				
2006 Inter-American Foundation				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 Inter-American Foundation	22	57.4%	28.7%	13.9%
2010 Inter-American Foundation	23	75.3%	6.9%	17.9%
2008 Inter-American Foundation				
2006 Inter-American Foundation				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 Inter-American Foundation	22	54.1%	18.6%	27.3%
2010 Inter-American Foundation	23	71.7%	8.3%	20.0%
2008 Inter-American Foundation	24	45.2%	17.7%	37.1%
2006 Inter-American Foundation	24	71.4%	8.6%	20.1%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 Inter-American Foundation	22	60.2%	16.5%	23.3%
2010 Inter-American Foundation	23	71.7%	8.3%	20.0%
2008 Inter-American Foundation	24	55.0%	12.4%	32.6%
2006 Inter-American Foundation	24	72.1%	15.6%	12.3%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 Inter-American Foundation	22	38.1%	8.5%	53.4%	0
2010 Inter-American Foundation	22	39.4%	9.9%	50.7%	1
2008 Inter-American Foundation	24	36.9%	7.2%	55.9%	0
2006 Inter-American Foundation	24	37.1%	20.9%	42.0%	0

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 Inter-American Foundation	22	55.3%	4.7%	40.0%	0
2010 Inter-American Foundation	21	47.8%	8.8%	43.4%	2
2008 Inter-American Foundation	24	36.9%	19.9%	43.2%	0
2006 Inter-American Foundation	22	33.8%	24.0%	42.2%	2

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 Inter-American Foundation	22	50.8%	17.2%	32.0%	0
2010 Inter-American Foundation	22	62.6%	3.8%	33.6%	1
2008 Inter-American Foundation	24	49.4%	15.8%	34.8%	0
2006 Inter-American Foundation	22	76.9%	14.1%	9.0%	2

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 Inter-American Foundation	22	37.3%	26.1%	36.6%	0
2010 Inter-American Foundation	23	47.0%	8.4%	44.6%	0
2008 Inter-American Foundation	24	40.9%	7.2%	51.9%	0
2006 Inter-American Foundation	24	47.3%	17.1%	35.6%	0

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 Inter-American Foundation	22	46.0%	17.3%	36.6%	0
2010 Inter-American Foundation	21	47.1%	4.0%	48.9%	2
2008 Inter-American Foundation	21	41.4%	12.7%	45.9%	3
2006 Inter-American Foundation	23	38.2%	41.9%	19.9%	1

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 Inter-American Foundation	22	31.4%	15.3%	53.4%	0
2010 Inter-American Foundation	23	37.5%	14.2%	48.3%	0
2008 Inter-American Foundation	24	40.9%	11.7%	47.4%	0
2006 Inter-American Foundation	24	48.8%	11.7%	39.5%	0

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 Inter-American Foundation	22	27.3%	28.0%	44.7%	0
2010 Inter-American Foundation	23	51.7%	9.5%	38.8%	0
2008 Inter-American Foundation					
2006 Inter-American Foundation					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	•				
	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 Inter-American Foundation	22	46.8%	25.2%	28.0%	0
2010 Inter-American Foundation	21	47.2%	8.2%	44.7%	2
2008 Inter-American Foundation					
2006 Inter-American Foundation					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 Inter-American Foundation	22	42.1%	17.9%	40.0%	0
2010 Inter-American Foundation	23	51.7%	3.6%	44.6%	0
2008 Inter-American Foundation	24	48.1%	0.0%	51.9%	0
2006 Inter-American Foundation	24	33.2%	34.3%	32.5%	0

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 Inter-American Foundation	22	54.8%	32.0%	13.3%	0
2010 Inter-American Foundation	21	65.0%	17.1%	17.9%	2
2008 Inter-American Foundation					
2006 Inter-American Foundation					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 Inter-American Foundation	22	35.4%	33.3%	31.4%
2010 Inter-American Foundation	23	49.5%	17.8%	32.6%
2008 Inter-American Foundation	24	40.9%	8.6%	50.6%
2006 Inter-American Foundation	24	28.5%	31.4%	40.1%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 Inter-American Foundation	22	54.9%	13.2%	32.0%
2010 Inter-American Foundation	23	36.4%	23.7%	39.9%
2008 Inter-American Foundation	24	36.2%	8.7%	55.1%
2006 Inter-American Foundation	24	44.8%	39.2%	16.0%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 Inter-American Foundation	22	45.9%	17.3%	36.7%
2010 Inter-American Foundation	23	55.4%	6.9%	37.8%
2008 Inter-American Foundation	24	48.0%	4.0%	48.0%
2006 Inter-American Foundation	24	44.5%	31.8%	23.7%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 Inter-American Foundation	21	35.5%	22.8%	41.7%
2010 Inter-American Foundation	23	47.0%	9.5%	43.5%
2008 Inter-American Foundation	24	40.9%	7.2%	51.9%
2006 Inter-American Foundation	24	40.2%	17.7%	42.0%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 Inter-American Foundation	22	33.6%	12.6%	53.9%
2010 Inter-American Foundation	23	37.0%	22.0%	41.0%
2008 Inter-American Foundation	24	31.4%	4.7%	63.9%
2006 Inter-American Foundation	24	34.6%	12.2%	53.1%

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 Inter-American Foundation	22	32.9%	29.2%	37.9%
2010 Inter-American Foundation	23	50.6%	21.0%	28.3%
2008 Inter-American Foundation	24	48.8%	20.6%	30.6%
2006 Inter-American Foundation	24	42.1%	20.8%	37.1%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 Inter-American Foundation	22	54.9%	12.5%	32.6%
2010 Inter-American Foundation	23	58.6%	28.3%	13.1%
2008 Inter-American Foundation	24	57.2%	4.5%	38.3%
2006 Inter-American Foundation	24	67.4%	21.5%	11.1%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 Inter-American Foundation	22	61.5%	19.1%	19.4%
2010 Inter-American Foundation	23	67.5%	18.2%	14.3%
2008 Inter-American Foundation	24	47.4%	24.1%	28.5%
2006 Inter-American Foundation	24	52.6%	21.8%	25.6%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 Inter-American Foundation	22	46.8%	21.2%	32.0%
2010 Inter-American Foundation	23	55.4%	21.1%	23.6%
2008 Inter-American Foundation	24	52.8%	0.0%	47.2%
2006 Inter-American Foundation	24	61.7%	22.2%	16.1%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 Inter-American Foundation	22	74.0%	26.0%	0.0%
2010 Inter-American Foundation				
2008 Inter-American Foundation				
2006 Inter-American Foundation				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework					
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently		
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%		
2011 Inter-American Foundation	22	0.0%	0.0%	9.4%	54.0%		
2010 Inter-American Foundation							
2008 Inter-American Foundation							
2006 Inter-American Foundation							
					(continued)		

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework					
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework		
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%		
2011 Inter-American Foundation	22	6.1%	4.7%	10.6%	15.3%		
2010 Inter-American Foundation							
2008 Inter-American Foundation							
2006 Inter-American Foundation							

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 Inter-American Foundation	22	16.7%	49.9%	33.4%
2010 Inter-American Foundation				
2008 Inter-American Foundation				
2006 Inter-American Foundation				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

				Not Available
	N	Yes	No	То Ме
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 Inter-American Foundation	22	4.5%	45.4%	50.0%
2010 Inter-American Foundation				
2008 Inter-American Foundation				
2006 Inter-American Foundation				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 Inter-American Foundation	22	26.8%	68.5%	4.7%
2010 Inter-American Foundation				
2008 Inter-American Foundation				
2006 Inter-American Foundation				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 Inter-American Foundation	22	0.0%	50.7%	49.3%
2010 Inter-American Foundation				
2008 Inter-American Foundation				
2006 Inter-American Foundation				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

				Not Available
	N	Yes	No	To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 Inter-American Foundation	22	0.0%	46.6%	53.4%
2010 Inter-American Foundation				
2008 Inter-American Foundation				
2006 Inter-American Foundation				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
		1 0311170	Noutrai		NBO
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 Inter-American Foundation	19	24.6%	30.4%	45.1%	3
2010 Inter-American Foundation	21	51.3%	27.4%	21.3%	2
2008 Inter-American Foundation	16	34.4%	28.0%	37.6%	8
2006 Inter-American Foundation	14	44.1%	13.5%	42.4%	10

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 Inter-American Foundation	14	32.4%	42.3%	25.3%	8
2010 Inter-American Foundation	18	44.8%	31.1%	24.1%	5
2008 Inter-American Foundation	18	68.2%	15.5%	16.3%	6
2006 Inter-American Foundation	16	63.3%	36.7%	0.0%	8

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 Inter-American Foundation	7	13.1%	42.7%	44.2%	15
2010 Inter-American Foundation	13	17.0%	54.0%	29.0%	10
2008 Inter-American Foundation					
2006 Inter-American Foundation					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 Inter-American Foundation	12	41.8%	50.0%	8.3%	10
2010 Inter-American Foundation	14	42.2%	29.8%	28.0%	9
2008 Inter-American Foundation					
2006 Inter-American Foundation					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 Inter-American Foundation	7	0.0%	44.3%	55.7%	15
2010 Inter-American Foundation	11	19.9%	53.5%	26.6%	12
2008 Inter-American Foundation					
2006 Inter-American Foundation					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 Inter-American Foundation	6	0.0%	67.7%	32.3%	16
2010 Inter-American Foundation	8	26.3%	47.5%	26.1%	15
2008 Inter-American Foundation					
2006 Inter-American Foundation					

International Boundary & Water Commission 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 International Boundary & Water Commission	175
2010 International Boundary & Water Commission	89
2008 International Boundary & Water Commission	89
2006 International Boundary & Water Commission	102

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 International Boundary & Water Commission	175	51.8%	20.6%	27.6%
2010 International Boundary & Water Commission	89	43.5%	19.5%	36.9%
2008 International Boundary & Water Commission	88	45.3%	19.7%	35.0%
2006 International Boundary & Water Commission	102	57.8%	20.5%	21.6%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 International Boundary & Water Commission	175	66.3%	13.5%	20.2%
2010 International Boundary & Water Commission	89	59.8%	18.0%	22.1%
2008 International Boundary & Water Commission	88	59.6%	16.2%	24.2%
2006 International Boundary & Water Commission	102	68.3%	18.6%	13.2%

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 International Boundary & Water Commission	173	50.9%	22.9%	26.3%
2010 International Boundary & Water Commission	89	44.3%	20.9%	34.7%
2008 International Boundary & Water Commission	88	44.3%	20.6%	35.2%
2006 International Boundary & Water Commission	102	56.7%	23.7%	19.6%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 International Boundary & Water Commission	174	66.0%	18.5%	15.4%
2010 International Boundary & Water Commission	88	73.1%	7.1%	19.8%
2008 International Boundary & Water Commission	88	69.8%	18.5%	11.7%
2006 International Boundary & Water Commission	102	74.1%	16.5%	9.4%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 International Boundary & Water Commission	175	87.9%	9.3%	2.8%
2010 International Boundary & Water Commission	89	85.6%	9.3%	5.1%
2008 International Boundary & Water Commission	88	84.8%	11.7%	3.5%
2006 International Boundary & Water Commission	102	82.4%	15.1%	2.5%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 International Boundary & Water Commission	173	79.5%	11.0%	9.5%
2010 International Boundary & Water Commission	88	79.8%	10.2%	10.0%
2008 International Boundary & Water Commission				
2006 International Boundary & Water Commission				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 International Boundary & Water Commission	175	96.0%	2.2%	1.8%
2010 International Boundary & Water Commission	89	95.1%	2.5%	2.4%
2008 International Boundary & Water Commission				
2006 International Boundary & Water Commission				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,389	91.8%	6.9%	1.3%
2011 International Boundary & Water Commission	173	93.2%	6.3%	0.5%
2010 International Boundary & Water Commission	88	91.9%	5.2%	2.8%
2008 International Boundary & Water Commission				
2006 International Boundary & Water Commission				

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 International Boundary & Water Commission	170	24.4%	15.8%	59.8%	4
2010 International Boundary & Water Commission	87	37.8%	14.2%	48.0%	2
2008 International Boundary & Water Commission	88	39.0%	17.7%	43.3%	0
2006 International Boundary & Water Commission	102	49.7%	15.9%	34.4%	0

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 International Boundary & Water Commission	173	56.0%	16.4%	27.6%	2
2010 International Boundary & Water Commission	88	51.8%	19.3%	29.0%	1
2008 International Boundary & Water Commission	88	51.1%	18.4%	30.5%	0
2006 International Boundary & Water Commission	102	57.0%	15.4%	27.6%	0

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 International Boundary & Water Commission	172	65.0%	16.8%	18.2%	3
2010 International Boundary & Water Commission	86	62.1%	13.7%	24.2%	3
2008 International Boundary & Water Commission	85	56.9%	15.0%	28.1%	3
2006 International Boundary & Water Commission	101	63.2%	15.0%	21.8%	1

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 International Boundary & Water Commission	171	86.8%	8.6%	4.7%	3
2010 International Boundary & Water Commission	88	83.1%	12.0%	4.8%	1
2008 International Boundary & Water Commission	88	86.3%	7.8%	5.9%	1
2006 International Boundary & Water Commission	102	76.6%	13.5%	9.8%	0

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 International Boundary & Water Commission	173	91.4%	7.6%	1.0%	2
2010 International Boundary & Water Commission	87	87.0%	10.9%	2.1%	0
2008 International Boundary & Water Commission	87	91.1%	6.5%	2.4%	1
2006 International Boundary & Water Commission	102	91.7%	4.8%	3.6%	0

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 International Boundary & Water Commission	173	66.9%	13.8%	19.3%	2
2010 International Boundary & Water Commission	88	60.6%	21.1%	18.3%	1
2008 International Boundary & Water Commission	88	76.4%	13.1%	10.5%	0
2006 International Boundary & Water Commission	101	80.8%	11.6%	7.6%	1

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 International Boundary & Water Commission	172	52.9%	16.0%	31.1%	2
2010 International Boundary & Water Commission	82	60.6%	10.9%	28.6%	5
2008 International Boundary & Water Commission	87	48.4%	15.3%	36.3%	1
2006 International Boundary & Water Commission	98	50.6%	24.3%	25.1%	4

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 International Boundary & Water Commission	169	81.7%	12.3%	5.9%	4
2010 International Boundary & Water Commission	87	73.8%	15.3%	10.9%	1
2008 International Boundary & Water Commission	88	80.6%	8.8%	10.6%	0
2006 International Boundary & Water Commission	102	81.9%	12.1%	6.0%	0

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 International Boundary & Water Commission	168	49.7%	21.8%	28.6%	5
2010 International Boundary & Water Commission	83	46.5%	27.8%	25.7%	6
2008 International Boundary & Water Commission	83	38.5%	20.0%	41.5%	5
2006 International Boundary & Water Commission	96	41.5%	21.2%	37.3%	6

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 International Boundary & Water Commission	166	36.0%	19.0%	45.0%	5
2010 International Boundary & Water Commission	85	32.6%	26.9%	40.5%	4
2008 International Boundary & Water Commission	88	33.7%	23.1%	43.1%	0
2006 International Boundary & Water Commission	100	57.4%	11.9%	30.7%	2

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 International Boundary & Water Commission	172	60.2%	16.7%	23.1%	1
2010 International Boundary & Water Commission	86	54.0%	22.8%	23.2%	2
2008 International Boundary & Water Commission	85	54.2%	19.6%	26.2%	3
2006 International Boundary & Water Commission					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 International Boundary & Water Commission	166	63.3%	19.9%	16.8%
2010 International Boundary & Water Commission	85	61.0%	14.0%	25.0%
2008 International Boundary & Water Commission	88	83.0%	8.0%	8.9%
2006 International Boundary & Water Commission	102	84.7%	7.4%	7.9%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 International Boundary & Water Commission	171	36.3%	27.1%	36.6%	4
2010 International Boundary & Water Commission	87	40.0%	21.9%	38.1%	2
2008 International Boundary & Water Commission	88	42.6%	27.8%	29.6%	1
2006 International Boundary & Water Commission	97	46.7%	26.4%	26.9%	5

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 International Boundary & Water Commission	164	31.1%	24.9%	44.0%	11
2010 International Boundary & Water Commission	82	35.2%	25.6%	39.2%	7
2008 International Boundary & Water Commission	83	22.6%	21.6%	55.8%	4
2006 International Boundary & Water Commission	96	39.4%	16.0%	44.6%	6

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 International Boundary & Water Commission	167	36.2%	27.0%	36.8%	6
2010 International Boundary & Water Commission	80	36.6%	23.4%	40.0%	9
2008 International Boundary & Water Commission	81	32.4%	25.8%	41.8%	8
2006 International Boundary & Water Commission	92	42.5%	19.7%	37.8%	10

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 International Boundary & Water Commission	171	38.2%	21.5%	40.3%	4
2010 International Boundary & Water Commission	85	30.7%	31.3%	38.0%	4
2008 International Boundary & Water Commission	82	26.3%	25.6%	48.1%	6
2006 International Boundary & Water Commission	98	34.1%	26.4%	39.5%	4

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 International Boundary & Water Commission	172	37.9%	25.0%	37.1%	3
2010 International Boundary & Water Commission	85	45.8%	16.9%	37.3%	4
2008 International Boundary & Water Commission	85	31.6%	24.8%	43.6%	2
2006 International Boundary & Water Commission	99	44.0%	18.4%	37.6%	3

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 International Boundary & Water Commission	173	65.8%	17.4%	16.8%	1
2010 International Boundary & Water Commission	89	58.7%	21.6%	19.7%	0
2008 International Boundary & Water Commission	88	74.5%	14.5%	11.0%	0
2006 International Boundary & Water Commission	101	74.1%	11.6%	14.3%	1

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 International Boundary & Water Commission	170	55.4%	23.3%	21.3%	3
2010 International Boundary & Water Commission	87	48.7%	23.3%	28.0%	1
2008 International Boundary & Water Commission	86	47.7%	30.3%	22.0%	2
2006 International Boundary & Water Commission	101	57.1%	21.9%	21.1%	1

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 International Boundary & Water Commission	172	68.4%	23.4%	8.2%
2010 International Boundary & Water Commission	89	66.5%	20.5%	13.1%
2008 International Boundary & Water Commission	88	79.4%	19.1%	1.4%
2006 International Boundary & Water Commission	102	78.7%	19.0%	2.3%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 International Boundary & Water Commission	174	65.9%	16.9%	17.2%	1
2010 International Boundary & Water Commission	86	58.3%	20.7%	20.9%	3
2008 International Boundary & Water Commission	86	62.1%	23.8%	14.1%	2
2006 International Boundary & Water Commission	101	75.7%	6.8%	17.5%	1

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 International Boundary & Water Commission	173	45.4%	26.6%	28.0%	1
2010 International Boundary & Water Commission	87	38.9%	24.4%	36.7%	2
2008 International Boundary & Water Commission	87	33.9%	34.9%	31.2%	2
2006 International Boundary & Water Commission	99	43.3%	27.5%	29.3%	3

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 International Boundary & Water Commission	170	38.4%	22.2%	39.4%	4
2010 International Boundary & Water Commission	86	34.4%	25.6%	40.0%	3
2008 International Boundary & Water Commission					
2006 International Boundary & Water Commission					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 International Boundary & Water Commission	169	28.5%	28.2%	43.4%	6
2010 International Boundary & Water Commission	87	26.3%	32.4%	41.2%	2
2008 International Boundary & Water Commission	88	27.8%	29.4%	42.9%	1
2006 International Boundary & Water Commission	101	29.0%	29.4%	41.6%	1

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 International Boundary & Water Commission	165	21.7%	26.5%	51.8%	10
2010 International Boundary & Water Commission	83	21.1%	27.8%	51.1%	6
2008 International Boundary & Water Commission	83	15.5%	28.3%	56.3%	4
2006 International Boundary & Water Commission	96	25.5%	23.9%	50.6%	6

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 International Boundary & Water Commission	169	46.0%	34.4%	19.7%	6
2010 International Boundary & Water Commission	84	35.2%	39.5%	25.3%	5
2008 International Boundary & Water Commission	80	43.3%	33.0%	23.7%	8
2006 International Boundary & Water Commission	90	50.7%	22.7%	26.7%	12

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 International Boundary & Water Commission	172	65.6%	17.2%	17.1%	3
2010 International Boundary & Water Commission	85	60.8%	20.8%	18.5%	4
2008 International Boundary & Water Commission	85	65.8%	17.6%	16.6%	3
2006 International Boundary & Water Commission	99	71.1%	18.2%	10.7%	3

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 International Boundary & Water Commission	173	45.8%	28.0%	26.2%	1
2010 International Boundary & Water Commission	86	42.4%	25.8%	31.8%	2
2008 International Boundary & Water Commission	84	44.6%	21.1%	34.3%	4
2006 International Boundary & Water Commission	101	63.2%	21.2%	15.6%	1

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 International Boundary & Water Commission	167	41.9%	23.5%	34.6%	7
2010 International Boundary & Water Commission	81	33.8%	32.9%	33.3%	8
2008 International Boundary & Water Commission	82	41.7%	22.1%	36.3%	6
2006 International Boundary & Water Commission	96	40.8%	23.9%	35.3%	6

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 International Boundary & Water Commission	165	51.2%	18.8%	30.0%	9
2010 International Boundary & Water Commission	82	50.3%	28.3%	21.4%	7
2008 International Boundary & Water Commission	82	45.4%	25.9%	28.6%	6
2006 International Boundary & Water Commission	93	62.3%	18.8%	18.9%	9

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 International Boundary & Water Commission	171	62.8%	23.1%	14.1%	2
2010 International Boundary & Water Commission	86	61.4%	23.6%	15.0%	2
2008 International Boundary & Water Commission					
2006 International Boundary & Water Commission					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 International Boundary & Water Commission	173	52.3%	21.6%	26.1%
2010 International Boundary & Water Commission	89	46.3%	25.8%	27.9%
2008 International Boundary & Water Commission	88	48.0%	25.8%	26.2%
2006 International Boundary & Water Commission	102	63.4%	18.6%	18.0%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 International Boundary & Water Commission	167	43.6%	20.3%	36.0%	8
2010 International Boundary & Water Commission	80	53.0%	17.9%	29.2%	8
2008 International Boundary & Water Commission					
2006 International Boundary & Water Commission					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 International Boundary & Water Commission	171	68.3%	17.5%	14.2%	1
2010 International Boundary & Water Commission	83	77.6%	10.1%	12.3%	6
2008 International Boundary & Water Commission	86	61.2%	21.7%	17.1%	2
2006 International Boundary & Water Commission	102	81.4%	15.1%	3.5%	0

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 International Boundary & Water Commission	171	59.7%	12.3%	28.1%	1
2010 International Boundary & Water Commission	86	53.0%	19.9%	27.1%	3
2008 International Boundary & Water Commission					
2006 International Boundary & Water Commission					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 International Boundary & Water Commission	171	56.2%	17.6%	26.2%	1
2010 International Boundary & Water Commission	85	48.9%	22.7%	28.4%	4
2008 International Boundary & Water Commission	87	36.7%	23.5%	39.8%	1
2006 International Boundary & Water Commission	99	46.2%	29.1%	24.7%	3

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 International Boundary & Water Commission	163	53.6%	27.9%	18.5%	11
2010 International Boundary & Water Commission	80	51.1%	31.0%	17.9%	9
2008 International Boundary & Water Commission					
2006 International Boundary & Water Commission					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 International Boundary & Water Commission	172	50.2%	21.1%	28.7%	2
2010 International Boundary & Water Commission	86	51.4%	22.8%	25.8%	3
2008 International Boundary & Water Commission					
2006 International Boundary & Water Commission					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994
2011 International Boundary & Water Commission	169	46.5%	21.4%	32.2%	1
2010 International Boundary & Water Commission	86	50.2%	22.5%	27.4%	3
2008 International Boundary & Water Commission	88	44.9%	21.3%	33.8%	0
2006 International Boundary & Water Commission	102	61.5%	13.1%	25.3%	0

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 International Boundary & Water Commission	173	65.9%	14.3%	19.8%
2010 International Boundary & Water Commission	89	70.2%	19.4%	10.5%
2008 International Boundary & Water Commission				
2006 International Boundary & Water Commission				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 International Boundary & Water Commission	174	71.2%	12.4%	16.5%
2010 International Boundary & Water Commission	89	77.3%	13.0%	9.7%
2008 International Boundary & Water Commission				
2006 International Boundary & Water Commission				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 International Boundary & Water Commission	173	76.0%	12.2%	11.7%
2010 International Boundary & Water Commission	89	70.3%	14.9%	14.8%
2008 International Boundary & Water Commission				
2006 International Boundary & Water Commission				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 International Boundary & Water Commission	174	51.7%	23.6%	24.8%
2010 International Boundary & Water Commission	88	51.3%	20.9%	27.8%
2008 International Boundary & Water Commission	88	42.0%	19.8%	38.2%
2006 International Boundary & Water Commission	102	51.8%	24.1%	24.1%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 International Boundary & Water Commission	173	52.6%	20.4%	27.0%
2010 International Boundary & Water Commission	89	48.5%	29.5%	21.9%
2008 International Boundary & Water Commission	88	44.6%	25.2%	30.3%
2006 International Boundary & Water Commission	102	52.1%	31.8%	16.1%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 International Boundary & Water Commission	172	32.6%	26.3%	41.1%	1
2010 International Boundary & Water Commission	86	22.7%	34.3%	43.0%	3
2008 International Boundary & Water Commission	87	27.5%	18.4%	54.0%	1
2006 International Boundary & Water Commission	102	32.0%	27.8%	40.2%	0

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 International Boundary & Water Commission	172	37.5%	28.4%	34.1%	1
2010 International Boundary & Water Commission	83	31.4%	27.2%	41.4%	6
2008 International Boundary & Water Commission	85	30.6%	23.2%	46.2%	3
2006 International Boundary & Water Commission	99	46.6%	22.5%	30.9%	3

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246.564	65.3%	21.9%	12.8%	9,219
2011 International Boundary & Water Commission	166	49.4%	27.5%	23.1%	6
2010 International Boundary & Water Commission	83	40.3%	36.5%	23.3%	6
2008 International Boundary & Water Commission	86	52.6%	21.6%	25.7%	1
2006 International Boundary & Water Commission	98	56.4%	26.0%	17.6%	4

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 International Boundary & Water Commission	168	39.8%	23.7%	36.5%	4
2010 International Boundary & Water Commission	86	47.2%	23.4%	29.4%	3
2008 International Boundary & Water Commission	89	46.8%	19.2%	34.0%	0
2006 International Boundary & Water Commission	102	44.8%	21.5%	33.7%	0

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 International Boundary & Water Commission	164	42.0%	28.0%	30.0%	8
2010 International Boundary & Water Commission	74	50.3%	21.8%	27.9%	15
2008 International Boundary & Water Commission	82	44.5%	26.6%	28.9%	6
2006 International Boundary & Water Commission	93	51.9%	19.8%	28.4%	9

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 International Boundary & Water Commission	168	38.3%	26.6%	35.1%	5
2010 International Boundary & Water Commission	86	38.9%	23.4%	37.7%	3
2008 International Boundary & Water Commission	88	37.4%	31.4%	31.3%	1
2006 International Boundary & Water Commission	101	45.5%	21.0%	33.5%	1

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 International Boundary & Water Commission	169	43.6%	24.6%	31.7%	3
2010 International Boundary & Water Commission	84	45.8%	22.4%	31.9%	3
2008 International Boundary & Water Commission					
2006 International Boundary & Water Commission					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 International Boundary & Water Commission	168	37.8%	27.9%	34.3%	4
2010 International Boundary & Water Commission	77	34.0%	32.7%	33.3%	12
2008 International Boundary & Water Commission					
2006 International Boundary & Water Commission					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 International Boundary & Water Commission	171	44.8%	23.5%	31.6%	1
2010 International Boundary & Water Commission	85	44.3%	17.0%	38.8%	3
2008 International Boundary & Water Commission	88	32.5%	27.9%	39.6%	0
2006 International Boundary & Water Commission	102	48.2%	23.3%	28.5%	0

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 International Boundary & Water Commission	161	52.0%	23.8%	24.2%	10
2010 International Boundary & Water Commission	78	43.1%	30.3%	26.6%	10
2008 International Boundary & Water Commission					
2006 International Boundary & Water Commission					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 International Boundary & Water Commission	172	52.8%	18.2%	29.0%
2010 International Boundary & Water Commission	89	49.2%	18.3%	32.5%
2008 International Boundary & Water Commission	88	45.3%	18.6%	36.1%
2006 International Boundary & Water Commission	102	56.2%	21.2%	22.6%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 International Boundary & Water Commission	172	40.4%	22.6%	37.0%
2010 International Boundary & Water Commission	89	37.7%	21.4%	40.9%
2008 International Boundary & Water Commission	89	37.7%	17.6%	44.7%
2006 International Boundary & Water Commission	102	37.5%	27.9%	34.6%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 International Boundary & Water Commission	172	40.2%	15.7%	44.0%
2010 International Boundary & Water Commission	89	42.7%	18.5%	38.8%
2008 International Boundary & Water Commission	88	29.6%	20.0%	50.4%
2006 International Boundary & Water Commission	102	39.8%	21.8%	38.5%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 International Boundary & Water Commission	173	34.7%	28.2%	37.0%
2010 International Boundary & Water Commission	89	36.2%	29.0%	34.8%
2008 International Boundary & Water Commission	88	32.0%	16.9%	51.1%
2006 International Boundary & Water Commission	102	39.2%	29.6%	31.2%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 International Boundary & Water Commission	173	34.9%	21.0%	44.0%
2010 International Boundary & Water Commission	89	38.1%	21.0%	40.9%
2008 International Boundary & Water Commission	88	27.4%	25.4%	47.2%
2006 International Boundary & Water Commission	102	38.7%	19.7%	41.7%

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 International Boundary & Water Commission	173	32.2%	19.1%	48.7%
2010 International Boundary & Water Commission	89	31.1%	25.8%	43.1%
2008 International Boundary & Water Commission	87	33.3%	25.2%	41.4%
2006 International Boundary & Water Commission	102	54.2%	17.0%	28.8%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 International Boundary & Water Commission	172	61.1%	20.1%	18.8%
2010 International Boundary & Water Commission	88	60.1%	17.6%	22.3%
2008 International Boundary & Water Commission	86	64.2%	22.5%	13.3%
2006 International Boundary & Water Commission	102	68.0%	16.7%	15.4%
2000 International Boundary & Water Commission	102	00.070	10.7 70	13.470

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 International Boundary & Water Commission	173	57.0%	19.1%	23.9%
2010 International Boundary & Water Commission	88	55.8%	17.0%	27.2%
2008 International Boundary & Water Commission	88	57.9%	18.9%	23.2%
2006 International Boundary & Water Commission	102	60.5%	20.5%	19.1%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 International Boundary & Water Commission	172	50.9%	14.3%	34.8%
2010 International Boundary & Water Commission	88	41.3%	28.4%	30.3%
2008 International Boundary & Water Commission	88	42.0%	28.2%	29.9%
2006 International Boundary & Water Commission	102	53.9%	19.1%	27.0%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 International Boundary & Water Commission	173	18.6%	64.8%	16.6%
2010 International Boundary & Water Commission				
2008 International Boundary & Water Commission				
2006 International Boundary & Water Commission				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework				
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently	
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%	
2011 International Boundary & Water Commission	163	1.1%	2.5%	1.5%	6.3%	
2010 International Boundary & Water Commission						
2008 International Boundary & Water Commission						
2006 International Boundary & Water Commission						
					(continued)	

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework					
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework		
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%		
2011 International Boundary & Water Commission	163	32.7%	10.3%	30.8%	14.9%		
2010 International Boundary & Water Commission							
2008 International Boundary & Water Commission							
2006 International Boundary & Water Commission							

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 International Boundary & Water Commission	173	30.0%	42.2%	27.8%
2010 International Boundary & Water Commission				
2008 International Boundary & Water Commission				
2006 International Boundary & Water Commission				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

				Not Available
	N	Yes	No	To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 International Boundary & Water Commission	172	20.2%	63.4%	16.4%
2010 International Boundary & Water Commission				
2008 International Boundary & Water Commission				
2006 International Boundary & Water Commission				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 International Boundary & Water Commission	172	15.4%	76.9%	7.8%
2010 International Boundary & Water Commission				
2008 International Boundary & Water Commission				
2006 International Boundary & Water Commission				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 International Boundary & Water Commission	173	2.6%	65.4%	32.0%
2010 International Boundary & Water Commission				
2008 International Boundary & Water Commission				
2006 International Boundary & Water Commission				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 International Boundary & Water Commission	173	1.8%	70.1%	28.1%
2010 International Boundary & Water Commission				
2008 International Boundary & Water Commission				
2006 International Boundary & Water Commission				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 International Boundary & Water Commission	88	19.4%	45.5%	35.0%	86
2010 International Boundary & Water Commission	52	22.3%	38.8%	38.9%	35
2008 International Boundary & Water Commission	64	19.5%	38.5%	42.0%	24
2006 International Boundary & Water Commission	54	33.2%	43.1%	23.7%	48

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 International Boundary & Water Commission	120	46.1%	29.8%	24.1%	52
2010 International Boundary & Water Commission	81	45.1%	27.9%	27.0%	8
2008 International Boundary & Water Commission	71	35.5%	22.9%	41.6%	17
2006 International Boundary & Water Commission	78	42.0%	26.4%	31.6%	24

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 International Boundary & Water Commission	102	34.8%	42.3%	22.9%	69
2010 International Boundary & Water Commission	65	21.3%	44.4%	34.3%	23
2008 International Boundary & Water Commission					
2006 International Boundary & Water Commission					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 International Boundary & Water Commission	100	38.9%	51.0%	10.1%	73
2010 International Boundary & Water Commission	63	36.2%	55.1%	8.7%	26
2008 International Boundary & Water Commission					
2006 International Boundary & Water Commission					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 International Boundary & Water Commission	61	17.5%	63.3%	19.2%	111
2010 International Boundary & Water Commission	48	10.0%	51.0%	39.0%	40
2008 International Boundary & Water Commission					
2006 International Boundary & Water Commission					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 International Boundary & Water Commission	62	16.9%	69.9%	13.2%	111
2010 International Boundary & Water Commission	49	9.7%	59.2%	31.1%	39
2008 International Boundary & Water Commission					
2006 International Boundary & Water Commission					

Marine Mammal Commission 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 Marine Mammal Commission	10
2010 Marine Mammal Commission	9
2008 Marine Mammal Commission	8
2006 Marine Mammal Commission	10

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 Marine Mammal Commission	10	81.4%	9.1%	9.5%
2010 Marine Mammal Commission				
2008 Marine Mammal Commission				
2006 Marine Mammal Commission	10	89.5%	0.0%	10.5%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 Marine Mammal Commission	10	100.0%	0.0%	0.0%
2010 Marine Mammal Commission				
2008 Marine Mammal Commission				
2006 Marine Mammal Commission	10	82.1%	9.1%	8.8%

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 Marine Mammal Commission	10	79.7%	20.3%	0.0%
2010 Marine Mammal Commission				
2008 Marine Mammal Commission				
2006 Marine Mammal Commission	10	100.0%	0.0%	0.0%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 Marine Mammal Commission	10	71.6%	19.0%	9.5%
2010 Marine Mammal Commission				
2008 Marine Mammal Commission				
2006 Marine Mammal Commission	10	91.7%	8.3%	0.0%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 Marine Mammal Commission	10	81.0%	19.0%	0.0%
2010 Marine Mammal Commission				
2008 Marine Mammal Commission				
2006 Marine Mammal Commission	10	100.0%	0.0%	0.0%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 Marine Mammal Commission	10	100.0%	0.0%	0.0%
2010 Marine Mammal Commission				
2008 Marine Mammal Commission				
2006 Marine Mammal Commission				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 Marine Mammal Commission	10	100.0%	0.0%	0.0%
2010 Marine Mammal Commission				
2008 Marine Mammal Commission				
2006 Marine Mammal Commission				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,389	91.8%	6.9%	1.3%
2011 Marine Mammal Commission	10	80.1%	19.9%	0.0%
2010 Marine Mammal Commission				
2008 Marine Mammal Commission				
2006 Marine Mammal Commission				

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 Marine Mammal Commission	10	58.2%	21.6%	20.3%	0
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	10	39.6%	10.5%	49.9%	0

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 Marine Mammal Commission	10	90.5%	0.0%	9.5%	0
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	10	31.7%	39.5%	28.8%	0

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 Marine Mammal Commission	10	61.1%	19.9%	19.0%	0
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	10	89.5%	0.0%	10.5%	0

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 Marine Mammal Commission	10	79.7%	20.3%	0.0%	0
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	10	81.2%	8.3%	10.5%	0

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 Marine Mammal Commission	10	90.9%	9.1%	0.0%	0
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	10	100.0%	0.0%	0.0%	0

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 Marine Mammal Commission	10	90.5%	9.5%	0.0%	0
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	10	100.0%	0.0%	0.0%	0

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 Marine Mammal Commission	10	90.5%	9.5%	0.0%	0
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	10	63.0%	26.5%	10.5%	0

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 Marine Mammal Commission	10	90.5%	0.0%	9.5%	0
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	10	89.5%	0.0%	10.5%	0

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 Marine Mammal Commission	10	79.7%	10.8%	9.5%	0
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	9	80.0%	20.0%	0.0%	1

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 Marine Mammal Commission	10	68.9%	10.8%	20.3%	0
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	10	19.1%	72.1%	8.8%	0

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 Marine Mammal Commission	10	81.4%	9.1%	9.5%	0
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 Marine Mammal Commission	10	90.5%	9.5%	0.0%
2010 Marine Mammal Commission				
2008 Marine Mammal Commission				
2006 Marine Mammal Commission	10	89.5%	0.0%	10.5%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 Marine Mammal Commission	10	70.2%	29.8%	0.0%	0
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	10	63.8%	19.1%	17.1%	0

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 Marine Mammal Commission	7	73.5%	26.5%	0.0%	3
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	9	48.4%	32.1%	19.4%	1

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 Marine Mammal Commission	6	50.6%	33.5%	16.0%	3
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	9	35.1%	44.1%	20.8%	1

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 Marine Mammal Commission	9	57.0%	32.5%	10.5%	1
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	10	42.6%	49.1%	8.3%	0

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 Marine Mammal Commission	6	68.7%	31.3%	0.0%	3
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	9	58.8%	21.7%	19.4%	1

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 Marine Mammal Commission	9	89.9%	10.1%	0.0%	1
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	10	89.5%	0.0%	10.5%	0

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 Marine Mammal Commission	10	81.4%	18.6%	0.0%	0
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	10	62.1%	37.9%	0.0%	0

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 Marine Mammal Commission	10	100.0%	0.0%	0.0%
2010 Marine Mammal Commission				
2008 Marine Mammal Commission				
2006 Marine Mammal Commission	10	100.0%	0.0%	0.0%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 Marine Mammal Commission	10	90.5%	9.5%	0.0%	0
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	10	80.9%	19.1%	0.0%	0

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 Marine Mammal Commission	9	68.1%	21.3%	10.6%	1
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	10	44.2%	19.1%	36.7%	0

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 Marine Mammal Commission	7	100.0%	0.0%	0.0%	3
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 Marine Mammal Commission	8	88.2%	0.0%	11.8%	2
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	10	52.6%	38.6%	8.8%	0

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 Marine Mammal Commission	4	76.7%	23.3%	0.0%	5
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	9	58.8%	21.7%	19.4%	1

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 Marine Mammal Commission	9	78.7%	10.6%	10.6%	1
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	9	68.3%	31.7%	0.0%	1

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 Marine Mammal Commission	10	90.5%	0.0%	9.5%	0
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	10	100.0%	0.0%	0.0%	0

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 Marine Mammal Commission	10	80.9%	9.7%	9.5%	0
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	10	41.2%	40.0%	18.8%	0

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 Marine Mammal Commission	9	100.0%	0.0%	0.0%	1
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	10	54.2%	26.5%	19.3%	0

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 Marine Mammal Commission	9	100.0%	0.0%	0.0%	1
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	9	90.0%	10.0%	0.0%	1

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 Marine Mammal Commission	10	100.0%	0.0%	0.0%	0
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 Marine Mammal Commission	9	79.0%	21.0%	0.0%
2010 Marine Mammal Commission				
2008 Marine Mammal Commission				
2006 Marine Mammal Commission	10	71.6%	9.1%	19.3%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 Marine Mammal Commission	10	81.0%	9.5%	9.5%	0
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 Marine Mammal Commission	10	90.5%	0.0%	9.5%	0
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	10	70.4%	29.6%	0.0%	0

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 Marine Mammal Commission	10	81.4%	9.1%	9.5%	0
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 Marine Mammal Commission	10	81.4%	18.6%	0.0%	0
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	10	63.0%	26.5%	10.5%	0

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 Marine Mammal Commission	8	88.4%	11.6%	0.0%	2
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 Marine Mammal Commission	10	81.0%	19.0%	0.0%	0
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994
2011 Marine Mammal Commission	10	90.5%	9.5%	0.0%	0
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	10	80.4%	19.6%	0.0%	0

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 Marine Mammal Commission	10	90.5%	9.5%	0.0%
2010 Marine Mammal Commission				
2008 Marine Mammal Commission				
2006 Marine Mammal Commission				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 Marine Mammal Commission	10	100.0%	0.0%	0.0%
2010 Marine Mammal Commission				
2008 Marine Mammal Commission				
2006 Marine Mammal Commission				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 Marine Mammal Commission	10	100.0%	0.0%	0.0%
2010 Marine Mammal Commission				
2008 Marine Mammal Commission				
2006 Marine Mammal Commission				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 Marine Mammal Commission	10	90.5%	9.5%	0.0%
2010 Marine Mammal Commission				
2008 Marine Mammal Commission				
2006 Marine Mammal Commission	10	80.4%	9.1%	10.5%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 Marine Mammal Commission	10	90.5%	9.5%	0.0%
2010 Marine Mammal Commission				
2008 Marine Mammal Commission				
2006 Marine Mammal Commission	10	80.4%	9.1%	10.5%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 Marine Mammal Commission	9	78.7%	10.6%	10.6%	0
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	10	61.6%	19.1%	19.3%	0

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 Marine Mammal Commission	9	100.0%	0.0%	0.0%	0
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	10	79.5%	10.0%	10.5%	0

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

					-
	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 Marine Mammal Commission	8	88.1%	11.9%	0.0%	1
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	10	82.6%	17.4%	0.0%	0

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 Marine Mammal Commission	9	78.5%	10.8%	10.6%	0
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	10	70.7%	0.0%	29.3%	0

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 Marine Mammal Commission	9	67.9%	21.5%	10.6%	0
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	10	62.4%	8.3%	29.3%	0

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 Marine Mammal Commission	9	57.3%	21.5%	21.3%	0
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	10	63.3%	27.9%	8.8%	0

59. Managers support collaboration across work units to accomplish work objectives.

				-	
	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 Marine Mammal Commission	9	67.9%	21.5%	10.6%	0
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 Marine Mammal Commission	9	100.0%	0.0%	0.0%	1
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 Marine Mammal Commission	10	90.5%	9.5%	0.0%	0
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	10	79.5%	10.0%	10.5%	0

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 Marine Mammal Commission	9	78.7%	10.6%	10.6%	1
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 Marine Mammal Commission	10	62.5%	18.6%	19.0%
2010 Marine Mammal Commission				
2008 Marine Mammal Commission				
2006 Marine Mammal Commission	10	90.9%	0.0%	9.1%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 Marine Mammal Commission	10	61.9%	19.0%	19.1%
2010 Marine Mammal Commission				
2008 Marine Mammal Commission				
2006 Marine Mammal Commission	10	82.1%	9.1%	8.8%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 Marine Mammal Commission	10	90.5%	9.5%	0.0%
2010 Marine Mammal Commission				
2008 Marine Mammal Commission				
2006 Marine Mammal Commission	10	71.3%	18.2%	10.5%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 Marine Mammal Commission	10	60.6%	39.4%	0.0%
2010 Marine Mammal Commission				
2008 Marine Mammal Commission				
2006 Marine Mammal Commission	10	70.7%	10.0%	19.3%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 Marine Mammal Commission	10	42.0%	48.5%	9.5%
2010 Marine Mammal Commission				
2008 Marine Mammal Commission				
2006 Marine Mammal Commission	10	32.6%	39.0%	28.4%

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 Marine Mammal Commission	10	90.5%	9.5%	0.0%
2010 Marine Mammal Commission				
2008 Marine Mammal Commission				
2006 Marine Mammal Commission	10	21.6%	69.6%	8.8%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 Marine Mammal Commission	10	81.0%	19.0%	0.0%
2010 Marine Mammal Commission				
2008 Marine Mammal Commission				
2006 Marine Mammal Commission	10	80.7%	0.0%	19.3%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 Marine Mammal Commission	10	62.5%	18.6%	19.0%
2010 Marine Mammal Commission				
2008 Marine Mammal Commission				
2006 Marine Mammal Commission	10	44.2%	38.7%	17.1%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 Marine Mammal Commission	10	90.5%	9.5%	0.0%
2010 Marine Mammal Commission				
2008 Marine Mammal Commission				
2006 Marine Mammal Commission	10	80.7%	0.0%	19.3%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 Marine Mammal Commission	10	100.0%	0.0%	0.0%
2010 Marine Mammal Commission				
2008 Marine Mammal Commission				
2006 Marine Mammal Commission				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework				
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently	
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%	
2011 Marine Mammal Commission	10	0.0%	9.5%	40.7%	19.1%	
2010 Marine Mammal Commission						
2008 Marine Mammal Commission						
2006 Marine Mammal Commission						
					(continued)	

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework					
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework		
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%		
2011 Marine Mammal Commission	10	9.1%	10.8%	0.0%	10.8%		
2010 Marine Mammal Commission							
2008 Marine Mammal Commission							
2006 Marine Mammal Commission							

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 Marine Mammal Commission	10	28.8%	62.1%	9.1%
2010 Marine Mammal Commission				
2008 Marine Mammal Commission				
2006 Marine Mammal Commission				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 Marine Mammal Commission	10	51.5%	39.0%	9.5%
2010 Marine Mammal Commission				
2008 Marine Mammal Commission				
2006 Marine Mammal Commission				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 Marine Mammal Commission	10	20.4%	79.6%	0.0%
2010 Marine Mammal Commission				
2008 Marine Mammal Commission				
2006 Marine Mammal Commission				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
	N	162	NO	TO Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 Marine Mammal Commission	10	0.0%	90.4%	9.6%
2010 Marine Mammal Commission				
2008 Marine Mammal Commission				
2006 Marine Mammal Commission				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 Marine Mammal Commission	10	0.0%	90.4%	9.6%
2010 Marine Mammal Commission				
2008 Marine Mammal Commission				
2006 Marine Mammal Commission				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 Marine Mammal Commission	9	77.7%	22.3%	0.0%	1
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	6	34.3%	33.1%	32.6%	4

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 Marine Mammal Commission	7	69.4%	30.6%	0.0%	3
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission	8	41.5%	24.2%	34.3%	2

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 Marine Mammal Commission	7	71.8%	0.0%	28.2%	3
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 Marine Mammal Commission	6	49.0%	51.0%	0.0%	4
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

The state of the s					
	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 Marine Mammal Commission	4	0.0%	100.0%	0.0%	6
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 Marine Mammal Commission	4	0.0%	100.0%	0.0%	6
2010 Marine Mammal Commission					
2008 Marine Mammal Commission					
2006 Marine Mammal Commission					

Merit Systems Protection Board 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 Merit Systems Protection Board	143
2010 Merit Systems Protection Board	161
2008 Merit Systems Protection Board	123
2006 Merit Systems Protection Board	136

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 Merit Systems Protection Board	142	70.9%	14.4%	14.7%
2010 Merit Systems Protection Board	161	73.1%	7.9%	19.0%
2008 Merit Systems Protection Board	123	75.7%	14.1%	10.1%
2006 Merit Systems Protection Board	136	79.1%	12.0%	8.9%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 Merit Systems Protection Board	143	75.9%	10.9%	13.2%
2010 Merit Systems Protection Board	161	82.6%	8.7%	8.7%
2008 Merit Systems Protection Board	123	83.7%	8.2%	8.1%
2006 Merit Systems Protection Board	136	89.5%	4.5%	6.0%

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 Merit Systems Protection Board	142	61.4%	13.7%	25.0%
2010 Merit Systems Protection Board	161	66.2%	13.6%	20.2%
2008 Merit Systems Protection Board	123	63.5%	22.4%	14.1%
2006 Merit Systems Protection Board	136	64.9%	17.9%	17.2%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 Merit Systems Protection Board	143	80.4%	6.1%	13.5%
2010 Merit Systems Protection Board	161	75.6%	12.6%	11.7%
2008 Merit Systems Protection Board	123	76.8%	11.7%	11.4%
2006 Merit Systems Protection Board	136	79.6%	10.7%	9.7%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 Merit Systems Protection Board	140	89.4%	1.7%	8.9%
2010 Merit Systems Protection Board	160	85.6%	9.2%	5.2%
2008 Merit Systems Protection Board	123	82.9%	9.8%	7.4%
2006 Merit Systems Protection Board	136	87.7%	6.2%	6.1%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 Merit Systems Protection Board	143	81.4%	10.3%	8.3%
2010 Merit Systems Protection Board	161	81.6%	13.2%	5.3%
2008 Merit Systems Protection Board				
2006 Merit Systems Protection Board				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 Merit Systems Protection Board	143	97.6%	1.7%	0.7%
2010 Merit Systems Protection Board	161	97.9%	1.0%	1.1%
2008 Merit Systems Protection Board				
2006 Merit Systems Protection Board				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,389	91.8%	6.9%	1.3%
2011 Merit Systems Protection Board	143	93.7%	5.0%	1.3%
2010 Merit Systems Protection Board	161	91.6%	7.3%	1.1%
2008 Merit Systems Protection Board				
2006 Merit Systems Protection Board				

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 Merit Systems Protection Board	142	46.2%	22.5%	31.3%	1
2010 Merit Systems Protection Board	159	74.2%	13.4%	12.4%	1
2008 Merit Systems Protection Board	123	79.0%	10.6%	10.4%	0
2006 Merit Systems Protection Board	134	76.2%	13.7%	10.1%	2

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 Merit Systems Protection Board	141	52.1%	19.4%	28.5%	1
2010 Merit Systems Protection Board	159	67.2%	18.2%	14.5%	2
2008 Merit Systems Protection Board	123	80.6%	8.9%	10.5%	0
2006 Merit Systems Protection Board	135	73.7%	7.9%	18.4%	1

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 Merit Systems Protection Board	139	71.6%	9.0%	19.4%	1
2010 Merit Systems Protection Board	159	68.0%	13.0%	19.0%	1
2008 Merit Systems Protection Board	122	72.2%	14.1%	13.6%	1
2006 Merit Systems Protection Board	134	73.0%	15.2%	11.8%	2

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 Merit Systems Protection Board	141	90.1%	6.2%	3.7%	1
2010 Merit Systems Protection Board	158	94.2%	3.6%	2.2%	3
2008 Merit Systems Protection Board	123	93.4%	0.9%	5.7%	0
2006 Merit Systems Protection Board	136	93.2%	5.3%	1.5%	0

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 Merit Systems Protection Board	140	95.8%	3.5%	0.7%	1
2010 Merit Systems Protection Board	158	95.9%	3.1%	1.0%	3
2008 Merit Systems Protection Board	122	91.9%	5.9%	2.3%	1
2006 Merit Systems Protection Board	136	91.0%	6.7%	2.3%	0

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 Merit Systems Protection Board	139	88.2%	9.4%	2.4%	1
2010 Merit Systems Protection Board	160	92.4%	0.5%	7.1%	1
2008 Merit Systems Protection Board	123	86.8%	7.5%	5.7%	0
2006 Merit Systems Protection Board	135	87.5%	7.2%	5.3%	1

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 Merit Systems Protection Board	138	81.4%	6.6%	12.0%	5
2010 Merit Systems Protection Board	159	82.1%	8.2%	9.7%	2
2008 Merit Systems Protection Board	120	80.1%	11.0%	8.9%	3
2006 Merit Systems Protection Board	134	81.4%	9.0%	9.5%	2

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 Merit Systems Protection Board	142	89.6%	7.6%	2.8%	1
2010 Merit Systems Protection Board	161	91.4%	5.9%	2.8%	0
2008 Merit Systems Protection Board	123	92.8%	5.7%	1.5%	0
2006 Merit Systems Protection Board	136	91.2%	6.7%	2.0%	0

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 Merit Systems Protection Board	132	62.3%	22.0%	15.8%	10
2010 Merit Systems Protection Board	151	58.7%	21.5%	19.8%	10
2008 Merit Systems Protection Board	109	55.2%	22.4%	22.4%	14
2006 Merit Systems Protection Board	124	51.3%	25.7%	23.0%	12

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 Merit Systems Protection Board	136	41.6%	25.0%	33.4%	5
2010 Merit Systems Protection Board	158	59.5%	18.9%	21.6%	1
2008 Merit Systems Protection Board	123	58.4%	23.5%	18.0%	0
2006 Merit Systems Protection Board	136	54.8%	25.1%	20.1%	0

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 Merit Systems Protection Board	136	78.5%	11.2%	10.2%	5
2010 Merit Systems Protection Board	157	78.4%	7.6%	14.1%	3
2008 Merit Systems Protection Board	119	78.6%	13.4%	8.0%	4
2006 Merit Systems Protection Board					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 Merit Systems Protection Board	141	80.7%	10.9%	8.5%
2010 Merit Systems Protection Board	149	77.8%	13.6%	8.6%
2008 Merit Systems Protection Board	123	92.8%	4.0%	3.2%
2006 Merit Systems Protection Board	136	92.6%	4.4%	3.0%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 Merit Systems Protection Board	135	56.9%	25.6%	17.4%	8
2010 Merit Systems Protection Board	158	72.9%	14.0%	13.0%	3
2008 Merit Systems Protection Board	120	75.2%	16.4%	8.4%	3
2006 Merit Systems Protection Board	131	75.9%	18.0%	6.1%	5

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 Merit Systems Protection Board	125	54.8%	24.8%	20.4%	17
2010 Merit Systems Protection Board	154	57.4%	16.7%	25.9%	5
2008 Merit Systems Protection Board	112	70.6%	12.4%	16.9%	11
2006 Merit Systems Protection Board	129	61.9%	23.2%	14.9%	7

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 Merit Systems Protection Board	122	55.4%	23.3%	21.3%	21
2010 Merit Systems Protection Board	145	45.1%	30.1%	24.8%	16
2008 Merit Systems Protection Board	106	49.0%	29.6%	21.3%	17
2006 Merit Systems Protection Board	126	54.0%	27.7%	18.3%	10

24. In my work unit, differences in performance are recognized in a meaningful way.

N	Positive	Neutral	Negative	DNK
252,163	35.9%	29.9%	34.3%	13,383
132	43.2%	25.1%	31.7%	11
149	47.6%	25.8%	26.7%	12
114	44.9%	28.8%	26.4%	9
129	45.6%	34.3%	20.2%	7
	252,163 132 149 114	252,163 35.9% 132 43.2% 149 47.6% 114 44.9%	252,163 35.9% 29.9% 132 43.2% 25.1% 149 47.6% 25.8% 114 44.9% 28.8%	252,163 35.9% 29.9% 34.3% 132 43.2% 25.1% 31.7% 149 47.6% 25.8% 26.7% 114 44.9% 28.8% 26.4%

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 Merit Systems Protection Board	126	58.8%	22.4%	18.8%	16
2010 Merit Systems Protection Board	153	54.3%	25.3%	20.4%	8
2008 Merit Systems Protection Board	110	61.1%	16.4%	22.5%	13
2006 Merit Systems Protection Board	129	67.7%	19.3%	13.0%	7

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 Merit Systems Protection Board	140	78.8%	9.4%	11.9%	2
2010 Merit Systems Protection Board	159	75.5%	11.2%	13.3%	0
2008 Merit Systems Protection Board	123	81.0%	9.1%	9.8%	0
2006 Merit Systems Protection Board	136	81.1%	9.3%	9.6%	0

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 Merit Systems Protection Board	132	56.6%	32.1%	11.3%	9
2010 Merit Systems Protection Board	150	53.4%	33.1%	13.5%	9
2008 Merit Systems Protection Board	118	63.1%	28.4%	8.4%	5
2006 Merit Systems Protection Board	131	57.4%	35.4%	7.2%	5

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 Merit Systems Protection Board	143	91.0%	7.7%	1.3%
2010 Merit Systems Protection Board	161	86.8%	9.8%	3.3%
2008 Merit Systems Protection Board	123	90.7%	7.7%	1.6%
2006 Merit Systems Protection Board	136	94.1%	5.1%	0.9%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 Merit Systems Protection Board	138	85.6%	6.9%	7.6%	4
2010 Merit Systems Protection Board	158	85.7%	8.0%	6.3%	2
2008 Merit Systems Protection Board	122	91.1%	5.6%	3.3%	1
2006 Merit Systems Protection Board	135	93.7%	5.5%	0.9%	1

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 Merit Systems Protection Board	137	66.0%	13.2%	20.8%	5
2010 Merit Systems Protection Board	154	64.6%	17.9%	17.6%	5
2008 Merit Systems Protection Board	118	61.2%	26.9%	11.9%	5
2006 Merit Systems Protection Board	134	63.0%	22.7%	14.3%	2

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 Merit Systems Protection Board	137	65.3%	19.2%	15.5%	5
2010 Merit Systems Protection Board	157	66.8%	15.1%	18.1%	3
2008 Merit Systems Protection Board					
2006 Merit Systems Protection Board					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 Merit Systems Protection Board	130	40.7%	30.2%	29.0%	6
2010 Merit Systems Protection Board	156	47.5%	26.8%	25.7%	4
2008 Merit Systems Protection Board	117	52.5%	27.7%	19.9%	6
2006 Merit Systems Protection Board	134	57.6%	24.2%	18.2%	2

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 Merit Systems Protection Board	124	38.7%	31.6%	29.7%	16
2010 Merit Systems Protection Board	152	38.0%	33.7%	28.3%	8
2008 Merit Systems Protection Board	112	49.7%	26.3%	24.0%	11
2006 Merit Systems Protection Board	129	47.3%	31.6%	21.2%	7

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 Merit Systems Protection Board	132	71.3%	18.6%	10.1%	10
2010 Merit Systems Protection Board	157	65.6%	19.9%	14.5%	3
2008 Merit Systems Protection Board	115	79.8%	11.4%	8.8%	8
2006 Merit Systems Protection Board	132	73.0%	20.0%	7.0%	4

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 Merit Systems Protection Board	139	79.8%	14.0%	6.2%	3
2010 Merit Systems Protection Board	157	84.6%	9.1%	6.3%	3
2008 Merit Systems Protection Board	122	86.7%	10.0%	3.3%	1
2006 Merit Systems Protection Board	136	89.5%	8.3%	2.3%	0

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 Merit Systems Protection Board	140	73.5%	17.1%	9.4%	1
2010 Merit Systems Protection Board	158	71.7%	14.4%	13.8%	2
2008 Merit Systems Protection Board	123	76.8%	13.2%	9.9%	0
2006 Merit Systems Protection Board	135	74.3%	15.0%	10.8%	1

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 Merit Systems Protection Board	135	63.6%	20.9%	15.5%	7
2010 Merit Systems Protection Board	154	63.9%	13.0%	23.2%	5
2008 Merit Systems Protection Board	117	58.7%	19.2%	22.1%	6
2006 Merit Systems Protection Board	132	61.7%	19.3%	19.1%	4

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 Merit Systems Protection Board	129	73.8%	19.2%	7.0%	11
2010 Merit Systems Protection Board	157	72.3%	11.2%	16.5%	3
2008 Merit Systems Protection Board	115	69.0%	20.5%	10.5%	8
2006 Merit Systems Protection Board	130	75.7%	15.8%	8.5%	6

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 Merit Systems Protection Board	137	86.6%	9.0%	4.4%	3
2010 Merit Systems Protection Board	156	92.5%	3.9%	3.7%	0
2008 Merit Systems Protection Board					
2006 Merit Systems Protection Board					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 Merit Systems Protection Board	140	76.1%	11.7%	12.2%
2010 Merit Systems Protection Board	160	75.8%	11.6%	12.5%
2008 Merit Systems Protection Board	123	80.5%	11.1%	8.4%
2006 Merit Systems Protection Board	136	78.9%	13.6%	7.5%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 Merit Systems Protection Board	127	53.6%	31.8%	14.6%	14
2010 Merit Systems Protection Board	145	50.2%	33.7%	16.1%	15
2008 Merit Systems Protection Board					
2006 Merit Systems Protection Board					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 Merit Systems Protection Board	141	84.6%	7.8%	7.6%	1
2010 Merit Systems Protection Board	159	80.5%	11.6%	8.0%	0
2008 Merit Systems Protection Board	122	90.4%	5.6%	4.0%	1
2006 Merit Systems Protection Board	135	84.4%	11.1%	4.5%	1

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 Merit Systems Protection Board	139	66.3%	15.1%	18.7%	3
2010 Merit Systems Protection Board	159	61.9%	19.7%	18.4%	1
2008 Merit Systems Protection Board					
2006 Merit Systems Protection Board					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 Merit Systems Protection Board	141	70.9%	10.9%	18.2%	0
2010 Merit Systems Protection Board	158	62.3%	19.1%	18.6%	2
2008 Merit Systems Protection Board	122	68.4%	16.6%	15.0%	1
2006 Merit Systems Protection Board	135	65.3%	19.0%	15.7%	1

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 Merit Systems Protection Board	127	77.5%	17.2%	5.3%	13
2010 Merit Systems Protection Board	154	64.7%	22.4%	12.9%	6
2008 Merit Systems Protection Board					
2006 Merit Systems Protection Board					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 Merit Systems Protection Board	139	70.1%	11.6%	18.2%	2
2010 Merit Systems Protection Board	158	64.2%	18.2%	17.6%	2
2008 Merit Systems Protection Board					
2006 Merit Systems Protection Board					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK	
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994	
2011 Merit Systems Protection Board	138	65.4%	22.7%	12.0%	2	
2010 Merit Systems Protection Board	158	70.5%	15.9%	13.6%	1	
2008 Merit Systems Protection Board	123	74.7%	15.5%	9.8%	0	
2006 Merit Systems Protection Board	135	78.6%	12.1%	9.2%	1	

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 Merit Systems Protection Board	141	79.8%	11.3%	8.9%
2010 Merit Systems Protection Board	159	78.7%	9.3%	12.0%
2008 Merit Systems Protection Board				
2006 Merit Systems Protection Board				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 Merit Systems Protection Board	141	83.8%	7.8%	8.4%
2010 Merit Systems Protection Board	160	80.1%	9.2%	10.6%
2008 Merit Systems Protection Board				
2006 Merit Systems Protection Board				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 Merit Systems Protection Board	139	86.4%	4.6%	8.9%
2010 Merit Systems Protection Board	159	80.0%	9.5%	10.5%
2008 Merit Systems Protection Board				
2006 Merit Systems Protection Board				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 Merit Systems Protection Board	141	71.1%	15.1%	13.8%
2010 Merit Systems Protection Board	160	68.7%	10.7%	20.7%
2008 Merit Systems Protection Board	123	74.1%	12.7%	13.2%
2006 Merit Systems Protection Board	136	69.9%	16.1%	14.0%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 Merit Systems Protection Board	141	73.4%	16.9%	9.6%
2010 Merit Systems Protection Board	160	69.3%	14.5%	16.2%
2008 Merit Systems Protection Board	123	74.8%	20.3%	5.0%
2006 Merit Systems Protection Board	136	73.2%	14.0%	12.8%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 Merit Systems Protection Board	139	55.4%	23.0%	21.6%	1
2010 Merit Systems Protection Board	155	59.5%	20.9%	19.6%	4
2008 Merit Systems Protection Board	121	47.0%	26.6%	26.4%	2
2006 Merit Systems Protection Board	135	48.3%	30.9%	20.8%	1

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 Merit Systems Protection Board	133	62.9%	22.6%	14.5%	7
2010 Merit Systems Protection Board	149	68.4%	15.7%	15.9%	11
2008 Merit Systems Protection Board	118	56.9%	20.2%	22.9%	5
2006 Merit Systems Protection Board	130	55.0%	24.4%	20.7%	6

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 Merit Systems Protection Board	132	65.1%	25.0%	9.9%	7
2010 Merit Systems Protection Board	155	70.9%	16.2%	12.9%	5
2008 Merit Systems Protection Board	120	76.4%	11.8%	11.7%	3
2006 Merit Systems Protection Board	132	80.8%	12.1%	7.1%	4

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 Merit Systems Protection Board	140	67.2%	23.2%	9.5%	0
2010 Merit Systems Protection Board	157	75.4%	11.6%	13.1%	3
2008 Merit Systems Protection Board	122	73.6%	13.9%	12.5%	1
2006 Merit Systems Protection Board	136	73.0%	17.9%	9.1%	0

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 Merit Systems Protection Board	130	72.5%	19.4%	8.1%	8
2010 Merit Systems Protection Board	149	81.2%	11.8%	7.1%	9
2008 Merit Systems Protection Board	118	75.9%	17.9%	6.2%	5
2006 Merit Systems Protection Board	130	77.5%	18.7%	3.8%	6

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 Merit Systems Protection Board	138	59.5%	23.1%	17.3%	2
2010 Merit Systems Protection Board	154	62.0%	19.4%	18.6%	6
2008 Merit Systems Protection Board	118	65.2%	18.3%	16.4%	5
2006 Merit Systems Protection Board	129	57.6%	24.6%	17.7%	7

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 Merit Systems Protection Board	135	59.9%	23.3%	16.8%	4
2010 Merit Systems Protection Board	149	65.0%	19.7%	15.2%	8
2008 Merit Systems Protection Board					
2006 Merit Systems Protection Board					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 Merit Systems Protection Board	137	60.7%	26.8%	12.5%	2
2010 Merit Systems Protection Board	150	67.3%	17.0%	15.7%	9
2008 Merit Systems Protection Board					
2006 Merit Systems Protection Board					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 Merit Systems Protection Board	140	65.6%	21.9%	12.5%	0
2010 Merit Systems Protection Board	151	66.9%	21.3%	11.8%	7
2008 Merit Systems Protection Board	123	58.2%	18.6%	23.2%	0
2006 Merit Systems Protection Board	134	55.5%	23.9%	20.6%	2

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 Merit Systems Protection Board	131	75.3%	18.9%	5.8%	9
2010 Merit Systems Protection Board	143	74.1%	17.7%	8.2%	17
2008 Merit Systems Protection Board					
2006 Merit Systems Protection Board					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 Merit Systems Protection Board	139	53.9%	25.4%	20.7%
2010 Merit Systems Protection Board	160	63.1%	20.8%	16.1%
2008 Merit Systems Protection Board	123	59.7%	21.0%	19.2%
2006 Merit Systems Protection Board	136	62.9%	19.2%	17.9%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 Merit Systems Protection Board	140	58.9%	25.2%	16.0%
2010 Merit Systems Protection Board	159	56.4%	19.0%	24.7%
2008 Merit Systems Protection Board	123	51.3%	26.6%	22.0%
2006 Merit Systems Protection Board	136	60.6%	20.6%	18.8%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 Merit Systems Protection Board	138	64.2%	18.3%	17.5%
2010 Merit Systems Protection Board	160	67.1%	13.9%	19.0%
2008 Merit Systems Protection Board	123	65.0%	20.6%	14.4%
2006 Merit Systems Protection Board	136	70.1%	14.4%	15.4%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 Merit Systems Protection Board	139	55.2%	27.0%	17.8%
2010 Merit Systems Protection Board	159	58.6%	25.9%	15.6%
2008 Merit Systems Protection Board	123	51.2%	25.5%	23.3%
2006 Merit Systems Protection Board	136	47.9%	29.3%	22.8%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 Merit Systems Protection Board	138	33.8%	38.6%	27.7%
2010 Merit Systems Protection Board	158	36.6%	35.2%	28.2%
2008 Merit Systems Protection Board	123	38.2%	33.3%	28.4%
2006 Merit Systems Protection Board	136	32.7%	38.3%	29.0%

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 Merit Systems Protection Board	139	49.1%	27.2%	23.8%
2010 Merit Systems Protection Board	160	62.3%	21.1%	16.6%
2008 Merit Systems Protection Board	123	61.0%	23.7%	15.3%
2006 Merit Systems Protection Board	136	64.5%	24.5%	11.0%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 Merit Systems Protection Board	138	75.7%	11.4%	13.0%
2010 Merit Systems Protection Board	158	76.7%	10.6%	12.6%
2008 Merit Systems Protection Board	123	72.3%	13.7%	14.0%
2006 Merit Systems Protection Board	136	78.1%	11.0%	10.9%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 Merit Systems Protection Board	139	65.3%	17.3%	17.4%
2010 Merit Systems Protection Board	158	69.1%	11.5%	19.5%
2008 Merit Systems Protection Board	123	63.8%	17.8%	18.4%
2006 Merit Systems Protection Board	136	64.4%	20.0%	15.7%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 Merit Systems Protection Board	139	74.4%	11.9%	13.7%
2010 Merit Systems Protection Board	159	73.9%	11.9%	14.2%
2008 Merit Systems Protection Board	123	68.1%	17.1%	14.9%
2006 Merit Systems Protection Board	136	76.7%	11.4%	11.9%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 Merit Systems Protection Board	139	64.5%	33.4%	2.1%
2010 Merit Systems Protection Board				
2008 Merit Systems Protection Board				
2006 Merit Systems Protection Board				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework			
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%
2011 Merit Systems Protection Board	138	4.5%	30.7%	7.6%	11.6%
2010 Merit Systems Protection Board					
2008 Merit Systems Protection Board					
2006 Merit Systems Protection Board					
					(continued)

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework				
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework	
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%	
2011 Merit Systems Protection Board	138	12.5%	1.8%	15.4%	15.9%	
2010 Merit Systems Protection Board						
2008 Merit Systems Protection Board						
2006 Merit Systems Protection Board						

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 Merit Systems Protection Board	139	51.8%	38.4%	9.8%
2010 Merit Systems Protection Board				
2008 Merit Systems Protection Board				
2006 Merit Systems Protection Board				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 Merit Systems Protection Board	139	31.9%	56.5%	11.6%
2010 Merit Systems Protection Board				
2008 Merit Systems Protection Board				
2006 Merit Systems Protection Board				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 Merit Systems Protection Board	138	7.2%	90.3%	2.5%
2010 Merit Systems Protection Board				
2008 Merit Systems Protection Board				
2006 Merit Systems Protection Board				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 Merit Systems Protection Board	139	0.6%	74.3%	25.1%
2010 Merit Systems Protection Board				
2008 Merit Systems Protection Board				
2006 Merit Systems Protection Board				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 Merit Systems Protection Board	138	0.6%	71.4%	27.9%
2010 Merit Systems Protection Board				
2008 Merit Systems Protection Board				
2006 Merit Systems Protection Board				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 Merit Systems Protection Board	110	71.1%	16.2%	12.6%	30
2010 Merit Systems Protection Board	120	61.9%	22.3%	15.8%	39
2008 Merit Systems Protection Board	86	70.3%	12.2%	17.5%	37
2006 Merit Systems Protection Board	96	59.4%	24.2%	16.3%	40

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 Merit Systems Protection Board	100	86.6%	8.6%	4.8%	40
2010 Merit Systems Protection Board	130	82.2%	12.1%	5.7%	30
2008 Merit Systems Protection Board	107	85.0%	8.5%	6.5%	16
2006 Merit Systems Protection Board	120	84.7%	8.9%	6.4%	16

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 Merit Systems Protection Board	79	54.7%	38.0%	7.4%	61
2010 Merit Systems Protection Board	130	65.5%	26.8%	7.7%	30
2008 Merit Systems Protection Board					
2006 Merit Systems Protection Board					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 Merit Systems Protection Board	55	52.3%	45.9%	1.8%	83
2010 Merit Systems Protection Board	82	55.5%	40.0%	4.6%	77
2008 Merit Systems Protection Board					
2006 Merit Systems Protection Board					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
		1 0311170	Neutrai	rregutive	NEO
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 Merit Systems Protection Board	30	12.8%	73.6%	13.6%	110
2010 Merit Systems Protection Board	52	22.6%	59.0%	18.4%	108
2008 Merit Systems Protection Board					
2006 Merit Systems Protection Board					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 Merit Systems Protection Board	29	13.4%	77.4%	9.2%	111
2010 Merit Systems Protection Board	50	23.2%	63.2%	13.6%	109
2008 Merit Systems Protection Board					
2006 Merit Systems Protection Board					

National Capital Planning Commission 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 National Capital Planning Commission	32
2010 National Capital Planning Commission	31
2008 National Capital Planning Commission	22
2006 National Capital Planning Commission	19

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 National Capital Planning Commission	32	72.5%	8.5%	19.0%
2010 National Capital Planning Commission	31	72.8%	13.2%	13.9%
2008 National Capital Planning Commission	22	67.2%	13.1%	19.7%
2006 National Capital Planning Commission	19	60.7%	26.2%	13.2%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 National Capital Planning Commission	32	78.9%	8.4%	12.7%
2010 National Capital Planning Commission	30	83.5%	13.1%	3.4%
2008 National Capital Planning Commission	22	66.4%	14.9%	18.8%
2006 National Capital Planning Commission	19	58.6%	21.1%	20.2%

National Capital Planning Commission Trend Report

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 National Capital Planning Commission	32	71.7%	8.9%	19.4%
2010 National Capital Planning Commission	30	78.3%	10.6%	11.0%
2008 National Capital Planning Commission	22	61.4%	19.7%	18.9%
2006 National Capital Planning Commission	19	57.3%	29.5%	13.2%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 National Capital Planning Commission	32	73.1%	18.8%	8.1%
2010 National Capital Planning Commission	31	86.6%	6.5%	6.9%
2008 National Capital Planning Commission	22	76.7%	5.0%	18.3%
2006 National Capital Planning Commission	19	63.9%	16.7%	19.4%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 National Capital Planning Commission	32	79.9%	6.3%	13.9%
2010 National Capital Planning Commission	31	90.3%	2.8%	6.9%
2008 National Capital Planning Commission	22	91.2%	4.6%	4.3%
2006 National Capital Planning Commission	19	70.7%	29.3%	0.0%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 National Capital Planning Commission	32	76.6%	13.4%	10.0%
2010 National Capital Planning Commission	31	84.5%	6.1%	9.4%
2008 National Capital Planning Commission				
2006 National Capital Planning Commission				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 National Capital Planning Commission	32	97.3%	2.7%	0.0%
2010 National Capital Planning Commission	31	100.0%	0.0%	0.0%
2008 National Capital Planning Commission				
2006 National Capital Planning Commission				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative		
2011 Governmentwide	265,389	91.8%	6.9%	1.3%		
2011 National Capital Planning Commission	32	97.3%	2.7%	0.0%		
2010 National Capital Planning Commission	31	96.7%	3.3%	0.0%		
2008 National Capital Planning Commission						
2006 National Capital Planning Commission						

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 National Capital Planning Commission	32	62.7%	15.7%	21.6%	0
2010 National Capital Planning Commission	31	51.3%	22.4%	26.3%	0
2008 National Capital Planning Commission	21	36.8%	35.5%	27.7%	1
2006 National Capital Planning Commission	19	38.9%	46.0%	15.0%	0

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 National Capital Planning Commission	32	68.8%	16.1%	15.2%	0
2010 National Capital Planning Commission	31	67.6%	17.4%	15.0%	0
2008 National Capital Planning Commission	21	68.6%	18.2%	13.3%	1
2006 National Capital Planning Commission	19	68.4%	7.1%	24.6%	0

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 National Capital Planning Commission	31	56.6%	24.5%	18.8%	1
2010 National Capital Planning Commission	30	78.5%	11.4%	10.1%	1
2008 National Capital Planning Commission	22	76.8%	9.6%	13.6%	0
2006 National Capital Planning Commission	19	54.2%	13.2%	32.6%	0

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 National Capital Planning Commission	31	75.7%	9.7%	14.6%	1
2010 National Capital Planning Commission	31	93.4%	3.3%	3.3%	0
2008 National Capital Planning Commission	21	89.5%	5.2%	5.2%	1
2006 National Capital Planning Commission	19	87.7%	6.2%	6.2%	0

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 National Capital Planning Commission	32	82.1%	9.8%	8.1%	0
2010 National Capital Planning Commission	31	86.8%	6.3%	6.9%	0
2008 National Capital Planning Commission	22	81.0%	14.0%	5.0%	0
2006 National Capital Planning Commission	19	80.6%	6.2%	13.2%	0

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 National Capital Planning Commission	32	94.2%	2.7%	3.1%	0
2010 National Capital Planning Commission	31	96.3%	3.7%	0.0%	0
2008 National Capital Planning Commission	22	86.0%	14.0%	0.0%	0
2006 National Capital Planning Commission	19	100.0%	0.0%	0.0%	0

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 National Capital Planning Commission	31	79.6%	10.2%	10.2%	1
2010 National Capital Planning Commission	31	75.9%	10.2%	13.9%	0
2008 National Capital Planning Commission	21	85.3%	9.4%	5.2%	1
2006 National Capital Planning Commission	18	62.0%	30.5%	7.5%	1

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 National Capital Planning Commission	32	91.9%	5.4%	2.7%	0
2010 National Capital Planning Commission	31	87.2%	9.5%	3.3%	0
2008 National Capital Planning Commission	22	90.6%	9.4%	0.0%	0
2006 National Capital Planning Commission	19	80.8%	19.2%	0.0%	0

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 National Capital Planning Commission	24	83.2%	5.4%	11.4%	7
2010 National Capital Planning Commission	30	69.7%	17.3%	13.1%	1
2008 National Capital Planning Commission	16	81.4%	6.2%	12.4%	6
2006 National Capital Planning Commission	16	35.6%	35.1%	29.3%	3

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 National Capital Planning Commission	32	50.6%	28.2%	21.1%	0
2010 National Capital Planning Commission	31	57.7%	15.9%	26.4%	0
2008 National Capital Planning Commission	22	72.3%	17.7%	10.0%	0
2006 National Capital Planning Commission	18	47.3%	31.2%	21.5%	1

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 National Capital Planning Commission	30	90.5%	3.3%	6.2%	2
2010 National Capital Planning Commission	30	72.5%	17.4%	10.1%	0
2008 National Capital Planning Commission	21	80.8%	13.9%	5.2%	1
2006 National Capital Planning Commission					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 National Capital Planning Commission	28	74.2%	13.3%	12.5%
2010 National Capital Planning Commission	30	76.9%	23.1%	0.0%
2008 National Capital Planning Commission	22	80.3%	10.4%	9.3%
2006 National Capital Planning Commission	19	86.8%	6.2%	7.0%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 National Capital Planning Commission	29	63.3%	24.6%	12.1%	2
2010 National Capital Planning Commission	30	60.3%	33.4%	6.3%	1
2008 National Capital Planning Commission	21	62.8%	18.2%	19.1%	1
2006 National Capital Planning Commission	18	73.9%	12.9%	13.2%	1

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 National Capital Planning Commission	28	63.7%	14.3%	22.0%	4
2010 National Capital Planning Commission	28	71.1%	17.6%	11.3%	3
2008 National Capital Planning Commission	19	61.3%	22.2%	16.6%	3
2006 National Capital Planning Commission	19	48.8%	24.8%	26.4%	0

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 National Capital Planning Commission	24	61.6%	4.1%	34.4%	7
2010 National Capital Planning Commission	29	58.2%	13.7%	28.1%	2
2008 National Capital Planning Commission	20	38.5%	21.1%	40.3%	2
2006 National Capital Planning Commission	17	40.8%	24.8%	34.4%	2

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 National Capital Planning Commission	28	54.3%	16.8%	28.9%	4
2010 National Capital Planning Commission	26	50.1%	18.9%	31.0%	5
2008 National Capital Planning Commission	19	56.1%	11.9%	32.0%	3
2006 National Capital Planning Commission	19	38.1%	29.3%	32.6%	0

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 National Capital Planning Commission	29	65.6%	18.8%	15.6%	3
2010 National Capital Planning Commission	28	54.1%	19.8%	26.1%	3
2008 National Capital Planning Commission	20	58.3%	26.5%	15.1%	2
2006 National Capital Planning Commission	19	52.0%	6.0%	42.0%	0

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 National Capital Planning Commission	31	70.4%	18.4%	11.2%	1
2010 National Capital Planning Commission	31	83.3%	6.6%	10.1%	0
2008 National Capital Planning Commission	22	82.1%	8.6%	9.3%	0
2006 National Capital Planning Commission	19	80.8%	0.0%	19.2%	0

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 National Capital Planning Commission	30	66.1%	25.4%	8.6%	2
2010 National Capital Planning Commission	30	73.1%	20.2%	6.7%	1
2008 National Capital Planning Commission	21	56.5%	23.8%	19.8%	1
2006 National Capital Planning Commission	19	44.4%	37.4%	18.2%	0

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 National Capital Planning Commission	31	87.4%	9.8%	2.8%
2010 National Capital Planning Commission	31	93.1%	6.9%	0.0%
2008 National Capital Planning Commission	22	81.6%	18.4%	0.0%
2006 National Capital Planning Commission	19	70.7%	29.3%	0.0%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 National Capital Planning Commission	32	91.6%	5.4%	3.0%	0
2010 National Capital Planning Commission	31	83.3%	9.8%	7.0%	0
2008 National Capital Planning Commission	22	68.1%	4.2%	27.7%	0
2006 National Capital Planning Commission	18	72.1%	14.0%	13.9%	1

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 National Capital Planning Commission	31	59.7%	31.8%	8.4%	1
2010 National Capital Planning Commission	31	65.5%	18.7%	15.9%	0
2008 National Capital Planning Commission	22	54.6%	17.7%	27.6%	0
2006 National Capital Planning Commission	18	34.8%	30.4%	34.8%	1

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 National Capital Planning Commission	32	72.7%	16.0%	11.3%	0
2010 National Capital Planning Commission	31	74.3%	9.0%	16.7%	0
2008 National Capital Planning Commission					
2006 National Capital Planning Commission					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 National Capital Planning Commission	32	65.5%	21.8%	12.7%	0
2010 National Capital Planning Commission	30	66.5%	22.6%	11.0%	1
2008 National Capital Planning Commission	22	52.5%	23.2%	24.3%	0
2006 National Capital Planning Commission	18	35.3%	37.4%	27.3%	1

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 National Capital Planning Commission	27	55.4%	24.8%	19.8%	5
2010 National Capital Planning Commission	30	53.3%	20.6%	26.1%	1
2008 National Capital Planning Commission	19	40.5%	31.8%	27.6%	3
2006 National Capital Planning Commission	19	32.3%	42.4%	25.3%	0

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 National Capital Planning Commission	26	67.7%	27.3%	5.0%	6
2010 National Capital Planning Commission	28	55.8%	36.6%	7.6%	3
2008 National Capital Planning Commission	18	69.6%	25.1%	5.3%	4
2006 National Capital Planning Commission	16	47.5%	43.6%	8.9%	3

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 National Capital Planning Commission	32	100.0%	0.0%	0.0%	0
2010 National Capital Planning Commission	31	96.3%	3.7%	0.0%	0
2008 National Capital Planning Commission	22	100.0%	0.0%	0.0%	0
2006 National Capital Planning Commission	19	97.1%	2.9%	0.0%	0

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 National Capital Planning Commission	31	82.0%	12.0%	6.0%	1
2010 National Capital Planning Commission	29	71.8%	10.0%	18.2%	1
2008 National Capital Planning Commission	21	57.5%	13.9%	28.6%	1
2006 National Capital Planning Commission	18	54.8%	38.8%	6.4%	1

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 National Capital Planning Commission	29	73.9%	5.9%	20.2%	3
2010 National Capital Planning Commission	28	67.1%	29.8%	3.1%	3
2008 National Capital Planning Commission	19	84.1%	0.0%	15.9%	3
2006 National Capital Planning Commission	19	61.7%	25.1%	13.2%	0

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 National Capital Planning Commission	25	95.9%	4.1%	0.0%	7
2010 National Capital Planning Commission	26	84.4%	11.2%	4.4%	5
2008 National Capital Planning Commission	20	84.8%	4.7%	10.4%	2
2006 National Capital Planning Commission	18	79.7%	13.8%	6.6%	1

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 National Capital Planning Commission	31	81.3%	15.8%	2.8%	0
2010 National Capital Planning Commission	31	89.8%	6.9%	3.3%	0
2008 National Capital Planning Commission					
2006 National Capital Planning Commission					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 National Capital Planning Commission	32	83.7%	13.6%	2.7%
2010 National Capital Planning Commission	31	77.6%	16.3%	6.1%
2008 National Capital Planning Commission	22	62.1%	19.1%	18.8%
2006 National Capital Planning Commission	19	52.6%	9.1%	38.3%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 National Capital Planning Commission	28	68.5%	16.1%	15.4%	4
2010 National Capital Planning Commission	27	60.0%	24.8%	15.2%	4
2008 National Capital Planning Commission					
2006 National Capital Planning Commission					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 National Capital Planning Commission	32	91.0%	5.8%	3.1%	0
2010 National Capital Planning Commission	31	73.0%	17.2%	9.8%	0
2008 National Capital Planning Commission	22	81.7%	13.3%	5.0%	0
2006 National Capital Planning Commission	19	77.8%	16.1%	6.2%	0

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 National Capital Planning Commission	32	72.1%	17.1%	10.8%	0
2010 National Capital Planning Commission	31	73.5%	16.3%	10.2%	0
2008 National Capital Planning Commission					
2006 National Capital Planning Commission					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 National Capital Planning Commission	30	71.1%	20.2%	8.7%	2
2010 National Capital Planning Commission	31	73.0%	13.1%	13.9%	0
2008 National Capital Planning Commission	21	76.6%	13.5%	9.9%	1
2006 National Capital Planning Commission	19	63.3%	16.5%	20.2%	0

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 National Capital Planning Commission	29	74.5%	25.5%	0.0%	3
2010 National Capital Planning Commission	28	64.1%	24.1%	11.9%	2
2008 National Capital Planning Commission					
2006 National Capital Planning Commission					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 National Capital Planning Commission	30	74.4%	19.3%	6.3%	1
2010 National Capital Planning Commission	31	73.9%	15.5%	10.6%	0
2008 National Capital Planning Commission					
2006 National Capital Planning Commission					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994
2011 National Capital Planning Commission	32	73.8%	11.3%	14.9%	0
2010 National Capital Planning Commission	31	73.6%	12.5%	13.9%	0
2008 National Capital Planning Commission	22	86.1%	8.9%	5.0%	0
2006 National Capital Planning Commission	19	64.1%	15.6%	20.2%	0

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 National Capital Planning Commission	32	81.5%	9.0%	9.5%
2010 National Capital Planning Commission	31	80.0%	6.1%	13.9%
2008 National Capital Planning Commission				
2006 National Capital Planning Commission				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 National Capital Planning Commission	32	81.1%	15.7%	3.1%
2010 National Capital Planning Commission	31	77.2%	15.9%	6.9%
2008 National Capital Planning Commission				
2006 National Capital Planning Commission				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 National Capital Planning Commission	32	86.0%	5.4%	8.6%
2010 National Capital Planning Commission	31	90.2%	9.8%	0.0%
2008 National Capital Planning Commission				
2006 National Capital Planning Commission				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 National Capital Planning Commission	32	78.4%	13.1%	8.5%
2010 National Capital Planning Commission	31	68.8%	17.8%	13.5%
2008 National Capital Planning Commission	22	68.1%	0.0%	31.9%
2006 National Capital Planning Commission	19	60.6%	12.4%	27.0%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 National Capital Planning Commission	32	81.5%	15.8%	2.7%
2010 National Capital Planning Commission	31	76.7%	13.1%	10.2%
2008 National Capital Planning Commission	22	63.9%	26.9%	9.3%
2006 National Capital Planning Commission	19	57.6%	22.1%	20.2%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 National Capital Planning Commission	32	60.4%	20.5%	19.0%	0
2010 National Capital Planning Commission	30	60.2%	33.0%	6.8%	1
2008 National Capital Planning Commission	22	48.7%	28.3%	23.0%	0
2006 National Capital Planning Commission	19	29.4%	13.1%	57.5%	0

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 National Capital Planning Commission	32	76.2%	8.4%	15.4%	0
2010 National Capital Planning Commission	29	79.4%	6.5%	14.0%	2
2008 National Capital Planning Commission	22	67.3%	13.9%	18.8%	0
2006 National Capital Planning Commission	19	36.2%	29.1%	34.7%	0

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 National Capital Planning Commission	31	64.7%	20.8%	14.5%	1
2010 National Capital Planning Commission	29	62.4%	23.3%	14.3%	2
2008 National Capital Planning Commission	22	70.7%	24.3%	5.0%	0
2006 National Capital Planning Commission	19	73.6%	19.4%	7.0%	0

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 National Capital Planning Commission	32	75.9%	11.5%	12.6%	0
2010 National Capital Planning Commission	31	67.8%	23.0%	9.3%	0
2008 National Capital Planning Commission	22	72.1%	13.3%	14.6%	0
2006 National Capital Planning Commission	19	55.3%	12.4%	32.3%	0

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 National Capital Planning Commission	32	77.2%	17.3%	5.4%	0
2010 National Capital Planning Commission	30	87.7%	9.4%	2.9%	1
2008 National Capital Planning Commission	20	85.7%	4.8%	9.5%	2
2006 National Capital Planning Commission	18	56.3%	30.4%	13.2%	1

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 National Capital Planning Commission	32	66.7%	8.4%	24.9%	0
2010 National Capital Planning Commission	30	64.5%	22.3%	13.2%	0
2008 National Capital Planning Commission	20	69.6%	4.9%	25.5%	2
2006 National Capital Planning Commission	19	41.8%	38.2%	19.9%	0

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 National Capital Planning Commission	32	67.1%	8.5%	24.4%	0
2010 National Capital Planning Commission	30	56.8%	32.6%	10.6%	0
2008 National Capital Planning Commission					
2006 National Capital Planning Commission					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	•				
	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 National Capital Planning Commission	32	65.4%	29.1%	5.4%	0
2010 National Capital Planning Commission	31	73.0%	16.8%	10.2%	0
2008 National Capital Planning Commission					
2006 National Capital Planning Commission					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 National Capital Planning Commission	32	68.9%	15.8%	15.4%	0
2010 National Capital Planning Commission	31	74.3%	13.5%	12.2%	0
2008 National Capital Planning Commission	22	68.1%	8.8%	23.1%	0
2006 National Capital Planning Commission	19	40.4%	11.8%	47.8%	0

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 National Capital Planning Commission	30	80.3%	12.4%	7.2%	2
2010 National Capital Planning Commission	27	75.0%	17.5%	7.5%	4
2008 National Capital Planning Commission					
2006 National Capital Planning Commission					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 National Capital Planning Commission	32	57.3%	25.9%	16.8%
2010 National Capital Planning Commission	31	66.5%	17.2%	16.3%
2008 National Capital Planning Commission	22	72.4%	5.0%	22.6%
2006 National Capital Planning Commission	19	64.1%	6.2%	29.8%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 National Capital Planning Commission	32	68.9%	8.9%	22.1%
2010 National Capital Planning Commission	30	62.5%	21.2%	16.4%
2008 National Capital Planning Commission	22	72.1%	18.3%	9.6%
2006 National Capital Planning Commission	19	52.2%	15.5%	32.3%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 National Capital Planning Commission	32	62.7%	18.7%	18.5%
2010 National Capital Planning Commission	31	63.8%	19.5%	16.7%
2008 National Capital Planning Commission	22	68.1%	22.6%	9.3%
2006 National Capital Planning Commission	19	51.3%	16.3%	32.4%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 National Capital Planning Commission	32	71.7%	12.0%	16.4%
2010 National Capital Planning Commission	31	60.0%	20.4%	19.6%
2008 National Capital Planning Commission	22	76.9%	4.3%	18.8%
2006 National Capital Planning Commission	19	39.6%	18.7%	41.7%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 National Capital Planning Commission	31	42.9%	34.8%	22.2%
2010 National Capital Planning Commission	31	38.0%	29.5%	32.6%
2008 National Capital Planning Commission	22	50.1%	18.1%	31.8%
2006 National Capital Planning Commission	19	33.6%	33.9%	32.6%

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 National Capital Planning Commission	32	53.3%	15.7%	31.0%
2010 National Capital Planning Commission	30	55.6%	24.4%	19.9%
2008 National Capital Planning Commission	22	71.3%	10.0%	18.6%
2006 National Capital Planning Commission	19	33.7%	26.7%	39.6%

69. Considering everything, how satisfied are you with your job?

N	Positive	Neutral	Negative
3,348	70.7%	16.7%	12.5%
32	69.0%	25.6%	5.4%
31	77.6%	5.6%	16.7%
22	68.1%	18.0%	13.9%
19	58.6%	21.2%	20.2%
	3,348 32 31 22	3,348 70.7% 32 69.0% 31 77.6% 22 68.1%	3,348 70.7% 16.7% 32 69.0% 25.6% 31 77.6% 5.6% 22 68.1% 18.0%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 National Capital Planning Commission	32	74.9%	6.3%	18.9%
2010 National Capital Planning Commission	31	80.5%	6.5%	13.0%
2008 National Capital Planning Commission	22	76.7%	0.0%	23.3%
2006 National Capital Planning Commission	19	59.9%	19.8%	20.3%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 National Capital Planning Commission	32	74.7%	15.7%	9.5%
2010 National Capital Planning Commission	31	73.9%	20.0%	6.1%
2008 National Capital Planning Commission	22	72.3%	8.9%	18.8%
2006 National Capital Planning Commission	19	49.3%	18.4%	32.3%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 National Capital Planning Commission	32	94.2%	5.8%	0.0%
2010 National Capital Planning Commission				
2008 National Capital Planning Commission				
2006 National Capital Planning Commission				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework				
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently	
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%	
2011 National Capital Planning Commission	32	0.0%	5.8%	15.7%	61.1%	
2010 National Capital Planning Commission						
2008 National Capital Planning Commission						
2006 National Capital Planning Commission						
					(continued)	

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework				
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework	
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%	
2011 National Capital Planning Commission	32	2.7%	5.7%	3.1%	5.8%	
2010 National Capital Planning Commission						
2008 National Capital Planning Commission						
2006 National Capital Planning Commission						

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 National Capital Planning Commission	32	44.3%	49.9%	5.8%
2010 National Capital Planning Commission				
2008 National Capital Planning Commission				
2006 National Capital Planning Commission				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 National Capital Planning Commission	31	37.0%	63.0%	0.0%
2010 National Capital Planning Commission				
2008 National Capital Planning Commission				
2006 National Capital Planning Commission				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 National Capital Planning Commission	32	13.1%	83.8%	3.1%
2010 National Capital Planning Commission				
2008 National Capital Planning Commission				
2006 National Capital Planning Commission				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 National Capital Planning Commission	31	0.0%	80.0%	20.0%
2010 National Capital Planning Commission				
2008 National Capital Planning Commission				
2006 National Capital Planning Commission				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 National Capital Planning Commission	31	0.0%	84.2%	15.8%
2010 National Capital Planning Commission				
2008 National Capital Planning Commission				
2006 National Capital Planning Commission				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 National Capital Planning Commission	29	78.2%	13.8%	8.0%	3
2010 National Capital Planning Commission	26	68.3%	15.2%	16.5%	4
2008 National Capital Planning Commission	16	75.4%	12.9%	11.6%	6
2006 National Capital Planning Commission	17	28.9%	34.3%	36.8%	2

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

		N	Positive	Neutral	Negative	NBJ
20	11 Governmentwide	172.371	60.6%	25.9%	13.5%	79,089
	2011 National Capital Planning Commission	24	91.5%	4.3%	4.3%	8
	2010 National Capital Planning Commission	27	95.7%	4.3%	0.0%	3
	2008 National Capital Planning Commission	18	94.7%	5.3%	0.0%	4
	2006 National Capital Planning Commission	19	67.4%	20.5%	12.1%	0

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 National Capital Planning Commission	20	80.5%	19.5%	0.0%	12
2010 National Capital Planning Commission	22	70.9%	18.8%	10.3%	9
2008 National Capital Planning Commission					
2006 National Capital Planning Commission					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 National Capital Planning Commission	17	60.5%	34.4%	5.0%	15
2010 National Capital Planning Commission	17	73.6%	19.8%	6.7%	14
2008 National Capital Planning Commission					
2006 National Capital Planning Commission					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 National Capital Planning Commission	6	35.2%	49.8%	15.0%	26
2010 National Capital Planning Commission	9	43.5%	24.2%	32.3%	21
2008 National Capital Planning Commission					
2006 National Capital Planning Commission					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 National Capital Planning Commission	6	17.6%	82.4%	0.0%	26
2010 National Capital Planning Commission	8	22.1%	50.9%	27.0%	22
2008 National Capital Planning Commission					
2006 National Capital Planning Commission					

National Endowment for the Arts 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 National Endowment for the Arts	97
2010 National Endowment for the Arts	87
2008 National Endowment for the Arts	83
2006 National Endowment for the Arts	73

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 National Endowment for the Arts	97	54.9%	23.0%	22.1%
2010 National Endowment for the Arts	87	63.7%	16.9%	19.4%
2008 National Endowment for the Arts	83	70.0%	14.4%	15.6%
2006 National Endowment for the Arts	73	58.3%	16.7%	25.0%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 National Endowment for the Arts	96	69.2%	19.6%	11.2%
2010 National Endowment for the Arts	87	78.6%	14.8%	6.6%
2008 National Endowment for the Arts	83	84.2%	9.8%	6.0%
2006 National Endowment for the Arts	73	68.7%	21.5%	9.9%

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 National Endowment for the Arts	97	65.2%	17.5%	17.3%
2010 National Endowment for the Arts	87	75.9%	12.2%	11.9%
2008 National Endowment for the Arts	83	72.3%	17.9%	9.8%
2006 National Endowment for the Arts	73	66.3%	16.8%	16.9%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 National Endowment for the Arts	96	77.3%	12.4%	10.3%
2010 National Endowment for the Arts	87	77.3%	17.0%	5.7%
2008 National Endowment for the Arts	83	78.1%	12.0%	9.9%
2006 National Endowment for the Arts	73	73.4%	14.0%	12.6%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 National Endowment for the Arts	97	84.4%	8.1%	7.5%
2010 National Endowment for the Arts	86	79.8%	15.8%	4.4%
2008 National Endowment for the Arts	83	82.7%	11.0%	6.3%
2006 National Endowment for the Arts	73	85.0%	10.8%	4.2%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 National Endowment for the Arts	97	81.2%	10.0%	8.9%
2010 National Endowment for the Arts	87	87.8%	9.9%	2.2%
2008 National Endowment for the Arts				
2006 National Endowment for the Arts				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 National Endowment for the Arts	97	96.2%	2.4%	1.4%
2010 National Endowment for the Arts	87	95.1%	3.9%	1.0%
2008 National Endowment for the Arts				
2006 National Endowment for the Arts				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,389	91.8%	6.9%	1.3%
2011 National Endowment for the Arts	96	88.7%	7.8%	3.5%
2010 National Endowment for the Arts	87	91.2%	6.6%	2.2%
2008 National Endowment for the Arts				
2006 National Endowment for the Arts				

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 National Endowment for the Arts	97	57.8%	20.0%	22.3%	0
2010 National Endowment for the Arts	87	71.2%	10.9%	17.9%	0
2008 National Endowment for the Arts	83	71.7%	12.0%	16.2%	0
2006 National Endowment for the Arts	73	59.2%	17.0%	23.8%	0

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 National Endowment for the Arts	97	65.8%	15.1%	19.0%	0
2010 National Endowment for the Arts	87	68.7%	15.1%	16.1%	0
2008 National Endowment for the Arts	82	72.1%	12.0%	16.0%	1
2006 National Endowment for the Arts	73	70.6%	16.9%	12.5%	0

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 National Endowment for the Arts	97	56.4%	19.0%	24.6%	0
2010 National Endowment for the Arts	86	58.0%	25.3%	16.8%	0
2008 National Endowment for the Arts	83	64.5%	21.8%	13.7%	0
2006 National Endowment for the Arts	73	60.2%	15.3%	24.5%	0

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 National Endowment for the Arts	97	85.0%	9.5%	5.6%	0
2010 National Endowment for the Arts	87	90.5%	4.1%	5.5%	0
2008 National Endowment for the Arts	83	92.7%	4.8%	2.5%	0
2006 National Endowment for the Arts	73	90.0%	8.5%	1.5%	0

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 National Endowment for the Arts	97	88.3%	7.6%	4.1%	0
2010 National Endowment for the Arts	87	94.0%	4.0%	2.0%	0
2008 National Endowment for the Arts	83	89.2%	8.5%	2.3%	0
2006 National Endowment for the Arts	73	87.3%	11.4%	1.3%	0

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 National Endowment for the Arts	97	39.8%	15.1%	45.1%	0
2010 National Endowment for the Arts	87	27.8%	14.5%	57.7%	0
2008 National Endowment for the Arts	82	34.9%	12.9%	52.2%	1
2006 National Endowment for the Arts	72	42.4%	18.8%	38.8%	1

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 National Endowment for the Arts	97	77.5%	11.1%	11.5%	0
2010 National Endowment for the Arts	86	86.5%	9.9%	3.6%	0
2008 National Endowment for the Arts	81	85.0%	9.9%	5.0%	2
2006 National Endowment for the Arts	73	84.7%	8.6%	6.8%	0

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 National Endowment for the Arts	96	85.9%	9.8%	4.3%	0
2010 National Endowment for the Arts	87	91.3%	7.7%	1.0%	0
2008 National Endowment for the Arts	82	90.7%	7.0%	2.3%	1
2006 National Endowment for the Arts	73	86.3%	12.3%	1.4%	0

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 National Endowment for the Arts	89	60.0%	27.5%	12.5%	8
2010 National Endowment for the Arts	79	65.4%	25.6%	9.0%	7
2008 National Endowment for the Arts	68	63.7%	18.7%	17.6%	15
2006 National Endowment for the Arts	62	43.1%	40.4%	16.5%	11

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 National Endowment for the Arts	96	44.0%	30.3%	25.7%	1
2010 National Endowment for the Arts	86	51.1%	23.0%	25.8%	0
2008 National Endowment for the Arts	80	56.2%	22.6%	21.2%	3
2006 National Endowment for the Arts	73	62.7%	23.6%	13.8%	0

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 National Endowment for the Arts	97	70.3%	14.7%	15.0%	0
2010 National Endowment for the Arts	84	77.3%	12.5%	10.2%	3
2008 National Endowment for the Arts	78	75.6%	13.9%	10.5%	5
2006 National Endowment for the Arts					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 National Endowment for the Arts	91	85.4%	9.2%	5.4%
2010 National Endowment for the Arts	87	89.2%	5.2%	5.6%
2008 National Endowment for the Arts	83	91.5%	3.7%	4.8%
2006 National Endowment for the Arts	73	88.8%	7.1%	4.1%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 National Endowment for the Arts	92	56.8%	28.7%	14.4%	5
2010 National Endowment for the Arts	84	65.8%	23.0%	11.2%	3
2008 National Endowment for the Arts	81	69.2%	18.5%	12.3%	2
2006 National Endowment for the Arts	71	61.6%	14.8%	23.6%	2

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 National Endowment for the Arts	86	39.9%	29.2%	30.9%	11
2010 National Endowment for the Arts	85	44.5%	25.8%	29.6%	2
2008 National Endowment for the Arts	78	51.0%	23.3%	25.7%	5
2006 National Endowment for the Arts	71	48.7%	18.8%	32.4%	2

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 National Endowment for the Arts	81	37.7%	29.4%	32.9%	15
2010 National Endowment for the Arts	81	40.6%	35.9%	23.5%	6
2008 National Endowment for the Arts	75	43.4%	27.6%	29.1%	8
2006 National Endowment for the Arts	65	40.7%	30.0%	29.2%	8

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 National Endowment for the Arts	88	32.3%	32.5%	35.3%	9
2010 National Endowment for the Arts	83	44.1%	32.5%	23.4%	4
2008 National Endowment for the Arts	75	50.8%	21.6%	27.6%	8
2006 National Endowment for the Arts	70	45.3%	28.1%	26.6%	3

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 National Endowment for the Arts	92	47.6%	32.5%	19.8%	5
2010 National Endowment for the Arts	82	65.8%	17.8%	16.4%	5
2008 National Endowment for the Arts	78	56.4%	22.0%	21.6%	5
2006 National Endowment for the Arts	70	56.1%	25.1%	18.8%	3

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 National Endowment for the Arts	97	71.2%	17.7%	11.1%	0
2010 National Endowment for the Arts	87	77.5%	13.2%	9.3%	0
2008 National Endowment for the Arts	82	76.9%	14.4%	8.7%	1
2006 National Endowment for the Arts	73	80.0%	10.6%	9.4%	0

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 National Endowment for the Arts	90	56.2%	34.2%	9.6%	7
2010 National Endowment for the Arts	81	68.4%	22.7%	8.9%	5
2008 National Endowment for the Arts	82	56.8%	30.0%	13.3%	1
2006 National Endowment for the Arts	71	49.1%	38.9%	12.0%	2

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 National Endowment for the Arts	97	94.2%	4.9%	0.9%
2010 National Endowment for the Arts	87	97.0%	2.0%	1.0%
2008 National Endowment for the Arts	83	88.0%	10.9%	1.1%
2006 National Endowment for the Arts	73	89.0%	8.1%	2.9%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 National Endowment for the Arts	95	80.7%	14.5%	4.9%	0
2010 National Endowment for the Arts	86	85.0%	12.7%	2.3%	0
2008 National Endowment for the Arts	82	82.9%	11.0%	6.1%	1
2006 National Endowment for the Arts	73	70.3%	20.8%	8.9%	0

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 National Endowment for the Arts	91	47.1%	28.8%	24.1%	3
2010 National Endowment for the Arts	85	55.9%	24.8%	19.3%	1
2008 National Endowment for the Arts	77	57.1%	20.4%	22.5%	6
2006 National Endowment for the Arts	71	41.6%	35.9%	22.6%	2

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 National Endowment for the Arts	95	53.0%	22.3%	24.7%	0
2010 National Endowment for the Arts	83	71.4%	17.9%	10.7%	3
2008 National Endowment for the Arts					
2006 National Endowment for the Arts					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 National Endowment for the Arts	91	47.6%	26.8%	25.6%	4
2010 National Endowment for the Arts	81	53.2%	31.2%	15.5%	5
2008 National Endowment for the Arts	78	59.3%	26.4%	14.3%	5
2006 National Endowment for the Arts	72	48.5%	30.9%	20.6%	1

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 National Endowment for the Arts	90	22.6%	37.4%	40.1%	5
2010 National Endowment for the Arts	80	34.0%	38.0%	28.0%	5
2008 National Endowment for the Arts	76	38.2%	17.5%	44.4%	7
2006 National Endowment for the Arts	71	28.8%	30.4%	40.8%	2

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 National Endowment for the Arts	84	43.1%	34.0%	22.9%	10
2010 National Endowment for the Arts	77	48.7%	28.0%	23.3%	9
2008 National Endowment for the Arts	75	56.2%	23.5%	20.3%	8
2006 National Endowment for the Arts	66	33.1%	34.2%	32.7%	7

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 National Endowment for the Arts	92	48.1%	26.8%	25.1%	3
2010 National Endowment for the Arts	83	46.5%	22.2%	31.2%	3
2008 National Endowment for the Arts	80	46.9%	24.2%	28.8%	3
2006 National Endowment for the Arts	72	41.7%	34.9%	23.4%	1

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 National Endowment for the Arts	93	62.0%	22.5%	15.4%	1
2010 National Endowment for the Arts	85	72.4%	15.5%	12.1%	1
2008 National Endowment for the Arts	81	83.0%	13.2%	3.8%	2
2006 National Endowment for the Arts	72	74.8%	18.0%	7.2%	1

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 National Endowment for the Arts	89	45.7%	36.7%	17.6%	6
2010 National Endowment for the Arts	80	54.2%	26.0%	19.9%	5
2008 National Endowment for the Arts	74	60.7%	15.9%	23.4%	9
2006 National Endowment for the Arts	70	44.0%	19.2%	36.7%	3

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 National Endowment for the Arts	83	66.3%	18.7%	15.0%	12
2010 National Endowment for the Arts	75	76.5%	10.0%	13.5%	10
2008 National Endowment for the Arts	75	71.8%	13.6%	14.6%	8
2006 National Endowment for the Arts	67	58.4%	21.5%	20.1%	6

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 National Endowment for the Arts	94	84.3%	12.5%	3.3%	0
2010 National Endowment for the Arts	84	94.5%	5.5%	0.0%	1
2008 National Endowment for the Arts					
2006 National Endowment for the Arts					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 National Endowment for the Arts	95	66.2%	27.5%	6.2%
2010 National Endowment for the Arts	84	79.6%	13.2%	7.3%
2008 National Endowment for the Arts	83	73.4%	15.8%	10.8%
2006 National Endowment for the Arts	73	59.5%	17.9%	22.6%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 National Endowment for the Arts	84	36.3%	31.6%	32.1%	11
2010 National Endowment for the Arts	76	47.0%	33.9%	19.1%	9
2008 National Endowment for the Arts					
2006 National Endowment for the Arts					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 National Endowment for the Arts	93	84.7%	10.4%	4.9%	1
2010 National Endowment for the Arts	86	94.6%	2.1%	3.3%	0
2008 National Endowment for the Arts	83	86.7%	11.0%	2.3%	0
2006 National Endowment for the Arts	72	89.1%	3.8%	7.1%	1

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 National Endowment for the Arts	93	65.7%	15.0%	19.3%	2
2010 National Endowment for the Arts	85	79.4%	12.0%	8.6%	1
2008 National Endowment for the Arts					
2006 National Endowment for the Arts					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 National Endowment for the Arts	94	73.7%	13.0%	13.3%	1
2010 National Endowment for the Arts	86	78.2%	16.4%	5.3%	0
2008 National Endowment for the Arts	81	63.5%	25.8%	10.8%	2
2006 National Endowment for the Arts	73	65.2%	18.1%	16.7%	0

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 National Endowment for the Arts	88	78.3%	15.1%	6.6%	7
2010 National Endowment for the Arts	78	73.8%	23.9%	2.2%	7
2008 National Endowment for the Arts					
2006 National Endowment for the Arts					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 National Endowment for the Arts	93	72.2%	13.6%	14.3%	2
2010 National Endowment for the Arts	85	71.1%	21.3%	7.6%	0
2008 National Endowment for the Arts					
2006 National Endowment for the Arts					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994
2011 National Endowment for the Arts	92	68.4%	19.1%	12.4%	2
2010 National Endowment for the Arts	86	66.4%	26.2%	7.4%	0
2008 National Endowment for the Arts	82	69.6%	18.4%	12.0%	1
2006 National Endowment for the Arts	73	70.9%	13.8%	15.4%	0

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 National Endowment for the Arts	95	84.6%	10.6%	4.8%
2010 National Endowment for the Arts	86	87.9%	11.1%	1.0%
2008 National Endowment for the Arts				
2006 National Endowment for the Arts				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 National Endowment for the Arts	95	87.4%	5.9%	6.7%
2010 National Endowment for the Arts	86	87.8%	10.1%	2.0%
2008 National Endowment for the Arts				
2006 National Endowment for the Arts				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 National Endowment for the Arts	94	91.0%	6.1%	2.8%
2010 National Endowment for the Arts	86	94.4%	3.4%	2.1%
2008 National Endowment for the Arts				
2006 National Endowment for the Arts				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 National Endowment for the Arts	95	72.7%	17.3%	10.1%
2010 National Endowment for the Arts	86	75.2%	18.1%	6.7%
2008 National Endowment for the Arts	83	69.8%	12.3%	18.0%
2006 National Endowment for the Arts	73	71.1%	9.2%	19.7%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 National Endowment for the Arts	94	80.8%	10.9%	8.2%
2010 National Endowment for the Arts	85	81.8%	15.0%	3.2%
2008 National Endowment for the Arts	83	74.7%	11.0%	14.3%
2006 National Endowment for the Arts	73	74.4%	11.5%	14.1%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 National Endowment for the Arts	92	32.8%	19.0%	48.1%	2
2010 National Endowment for the Arts	85	57.8%	19.1%	23.1%	1
2008 National Endowment for the Arts	83	42.3%	18.0%	39.7%	0
2006 National Endowment for the Arts	73	23.7%	20.9%	55.4%	0

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 National Endowment for the Arts	89	46.5%	27.8%	25.6%	5
2010 National Endowment for the Arts	82	70.4%	15.1%	14.5%	4
2008 National Endowment for the Arts	80	53.5%	23.7%	22.8%	3
2006 National Endowment for the Arts	72	38.0%	28.3%	33.7%	1

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 National Endowment for the Arts	85	70.1%	15.8%	14.1%	9
2010 National Endowment for the Arts	76	71.3%	21.9%	6.8%	9
2008 National Endowment for the Arts	80	72.3%	15.3%	12.4%	3
2006 National Endowment for the Arts	70	54.9%	23.2%	21.8%	3

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 National Endowment for the Arts	93	56.4%	20.3%	23.3%	1
2010 National Endowment for the Arts	86	71.7%	14.8%	13.5%	0
2008 National Endowment for the Arts	83	69.6%	18.8%	11.6%	0
2006 National Endowment for the Arts	72	60.9%	24.0%	15.1%	1

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 National Endowment for the Arts	86	59.7%	22.8%	17.4%	8
2010 National Endowment for the Arts	76	70.0%	23.9%	6.0%	10
2008 National Endowment for the Arts	70	55.9%	33.1%	11.1%	13
2006 National Endowment for the Arts	65	58.8%	24.3%	16.9%	8

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 National Endowment for the Arts	89	39.5%	26.5%	34.0%	5
2010 National Endowment for the Arts	83	59.3%	18.6%	22.1%	3
2008 National Endowment for the Arts	77	65.2%	16.4%	18.3%	6
2006 National Endowment for the Arts	71	47.8%	23.5%	28.6%	2

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 National Endowment for the Arts	89	49.7%	27.9%	22.4%	5
2010 National Endowment for the Arts	82	65.1%	18.1%	16.8%	4
2008 National Endowment for the Arts					
2006 National Endowment for the Arts					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 National Endowment for the Arts	87	53.2%	24.2%	22.7%	7
2010 National Endowment for the Arts	78	72.2%	16.5%	11.4%	7
2008 National Endowment for the Arts					
2006 National Endowment for the Arts					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 National Endowment for the Arts	92	31.2%	33.2%	35.7%	2
2010 National Endowment for the Arts	85	57.3%	25.2%	17.5%	0
2008 National Endowment for the Arts	83	49.0%	20.6%	30.5%	0
2006 National Endowment for the Arts	73	37.7%	22.5%	39.8%	0

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 National Endowment for the Arts	78	40.8%	30.6%	28.6%	16
2010 National Endowment for the Arts	74	54.2%	27.3%	18.4%	12
2008 National Endowment for the Arts					
2006 National Endowment for the Arts					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 National Endowment for the Arts	94	45.9%	26.5%	27.6%
2010 National Endowment for the Arts	85	61.0%	20.4%	18.6%
2008 National Endowment for the Arts	83	62.9%	23.7%	13.4%
2006 National Endowment for the Arts	73	51.4%	35.7%	12.8%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 National Endowment for the Arts	94	35.2%	24.3%	40.6%
2010 National Endowment for the Arts	85	52.2%	18.0%	29.8%
2008 National Endowment for the Arts	83	56.6%	23.3%	20.1%
2006 National Endowment for the Arts	73	38.7%	28.6%	32.7%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 National Endowment for the Arts	94	55.2%	21.5%	23.2%
2010 National Endowment for the Arts	85	63.1%	22.9%	14.0%
2008 National Endowment for the Arts	83	69.1%	11.7%	19.1%
2006 National Endowment for the Arts	73	57.2%	23.7%	19.1%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 National Endowment for the Arts	94	33.8%	26.5%	39.7%
2010 National Endowment for the Arts	85	48.0%	33.0%	19.1%
2008 National Endowment for the Arts	83	46.8%	24.0%	29.2%
2006 National Endowment for the Arts	73	34.1%	24.0%	41.9%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 National Endowment for the Arts	94	23.6%	37.4%	39.0%
2010 National Endowment for the Arts	83	32.9%	26.1%	41.0%
2008 National Endowment for the Arts	83	34.1%	33.2%	32.7%
2006 National Endowment for the Arts	73	20.9%	41.0%	38.1%

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 National Endowment for the Arts	94	47.8%	33.8%	18.3%
2010 National Endowment for the Arts	85	48.7%	33.4%	17.9%
2008 National Endowment for the Arts	83	56.0%	27.6%	16.4%
2006 National Endowment for the Arts	73	45.8%	31.1%	23.2%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 National Endowment for the Arts	93	73.2%	10.6%	16.2%
2010 National Endowment for the Arts	84	78.9%	12.8%	8.2%
2008 National Endowment for the Arts	83	74.9%	16.6%	8.5%
2006 National Endowment for the Arts	73	66.1%	18.3%	15.6%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 National Endowment for the Arts	94	74.4%	9.9%	15.7%
2010 National Endowment for the Arts	85	72.0%	12.4%	15.6%
2008 National Endowment for the Arts	83	62.7%	18.9%	18.4%
2006 National Endowment for the Arts	73	63.4%	24.0%	12.6%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 National Endowment for the Arts	94	64.0%	20.4%	15.7%
2010 National Endowment for the Arts	84	78.0%	12.5%	9.5%
2008 National Endowment for the Arts	83	70.6%	14.8%	14.6%
2006 National Endowment for the Arts	73	59.1%	19.2%	21.6%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 National Endowment for the Arts	94	56.8%	31.3%	11.9%
2010 National Endowment for the Arts				
2008 National Endowment for the Arts				
2006 National Endowment for the Arts				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework				
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently	
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%	
2011 National Endowment for the Arts	94	1.0%	8.5%	9.8%	32.9%	
2010 National Endowment for the Arts						
2008 National Endowment for the Arts						
2006 National Endowment for the Arts						
					(continued)	

National Endowment for the Arts Trend Report

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

			Do Not 1		
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%
2011 National Endowment for the Arts	94	8.6%	3.6%	13.2%	22.4%
2010 National Endowment for the Arts					
2008 National Endowment for the Arts					
2006 National Endowment for the Arts					

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 National Endowment for the Arts	94	54.3%	41.9%	3.7%
2010 National Endowment for the Arts				
2008 National Endowment for the Arts				
2006 National Endowment for the Arts				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 National Endowment for the Arts	93	8.8%	78.9%	12.3%
2010 National Endowment for the Arts				
2008 National Endowment for the Arts				
2006 National Endowment for the Arts				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 National Endowment for the Arts	92	4.3%	94.2%	1.5%
2010 National Endowment for the Arts				
2008 National Endowment for the Arts				
2006 National Endowment for the Arts				

National Endowment for the Arts Trend Report

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 National Endowment for the Arts	93	0.0%	78.2%	21.8%
2010 National Endowment for the Arts				
2008 National Endowment for the Arts				
2006 National Endowment for the Arts				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 National Endowment for the Arts	93	0.0%	79.0%	21.0%
2010 National Endowment for the Arts				
2008 National Endowment for the Arts				
2006 National Endowment for the Arts				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 National Endowment for the Arts	73	58.3%	21.9%	19.8%	21
2010 National Endowment for the Arts	66	50.0%	30.4%	19.7%	16
2008 National Endowment for the Arts	65	45.2%	36.0%	18.8%	18
2006 National Endowment for the Arts	55	40.1%	33.8%	26.0%	18

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 National Endowment for the Arts	74	74.0%	20.9%	5.1%	19
2010 National Endowment for the Arts	74	78.7%	14.6%	6.7%	11
2008 National Endowment for the Arts	73	79.3%	16.6%	4.1%	10
2006 National Endowment for the Arts	65	76.9%	19.7%	3.4%	8

National Endowment for the Arts *Trend Report*

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 National Endowment for the Arts	44	26.5%	51.2%	22.3%	50
2010 National Endowment for the Arts	61	21.6%	38.8%	39.6%	24
2008 National Endowment for the Arts					
2006 National Endowment for the Arts					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 National Endowment for the Arts	38	23.4%	63.8%	12.8%	55
2010 National Endowment for the Arts	47	29.2%	53.7%	17.1%	37
2008 National Endowment for the Arts					
2006 National Endowment for the Arts					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 National Endowment for the Arts	27	3.7%	76.2%	20.1%	67
2010 National Endowment for the Arts	35	2.6%	52.3%	45.2%	50
2008 National Endowment for the Arts					
2006 National Endowment for the Arts					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 National Endowment for the Arts	24	4.1%	91.8%	4.1%	70
2010 National Endowment for the Arts	34	2.6%	68.1%	29.3%	51
2008 National Endowment for the Arts					
2006 National Endowment for the Arts					

National Endowment for the Humanities 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 National Endowment for the Humanities	116
2010 National Endowment for the Humanities	97
2008 National Endowment for the Humanities	72
2006 National Endowment for the Humanities	102

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 National Endowment for the Humanities	116	76.0%	14.1%	9.9%
2010 National Endowment for the Humanities	97	76.4%	10.9%	12.7%
2008 National Endowment for the Humanities	72	69.2%	14.1%	16.7%
2006 National Endowment for the Humanities	102	52.4%	26.3%	21.3%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 National Endowment for the Humanities	116	80.5%	15.1%	4.3%
2010 National Endowment for the Humanities	97	80.9%	8.7%	10.4%
2008 National Endowment for the Humanities	72	77.8%	14.0%	8.1%
2006 National Endowment for the Humanities	102	81.4%	11.6%	6.9%

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 National Endowment for the Humanities	116	74.0%	13.5%	12.6%
2010 National Endowment for the Humanities	97	72.2%	18.5%	9.3%
2008 National Endowment for the Humanities	72	65.1%	21.0%	13.9%
2006 National Endowment for the Humanities	102	61.2%	18.0%	20.8%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 National Endowment for the Humanities	116	79.1%	17.5%	3.4%
2010 National Endowment for the Humanities	97	78.1%	14.7%	7.2%
2008 National Endowment for the Humanities	72	76.3%	17.9%	5.8%
2006 National Endowment for the Humanities	102	73.9%	11.4%	14.7%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 National Endowment for the Humanities	116	81.7%	15.0%	3.3%
2010 National Endowment for the Humanities	96	84.0%	11.1%	4.9%
2008 National Endowment for the Humanities	72	85.8%	9.9%	4.4%
2006 National Endowment for the Humanities	102	82.4%	13.2%	4.3%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 National Endowment for the Humanities	115	87.7%	9.0%	3.3%
2010 National Endowment for the Humanities	97	87.9%	7.1%	5.0%
2008 National Endowment for the Humanities				
2006 National Endowment for the Humanities				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 National Endowment for the Humanities	114	98.2%	1.8%	0.0%
2010 National Endowment for the Humanities	97	100.0%	0.0%	0.0%
2008 National Endowment for the Humanities				
2006 National Endowment for the Humanities				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,389	91.8%	6.9%	1.3%
2011 National Endowment for the Humanities	116	88.3%	10.0%	1.8%
2010 National Endowment for the Humanities	97	88.5%	10.5%	0.9%
2008 National Endowment for the Humanities				
2006 National Endowment for the Humanities				

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 National Endowment for the Humanities	116	61.0%	21.1%	17.8%	0
2010 National Endowment for the Humanities	96	62.7%	19.9%	17.4%	1
2008 National Endowment for the Humanities	71	52.1%	22.3%	25.7%	1
2006 National Endowment for the Humanities	102	49.1%	18.5%	32.5%	0

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 National Endowment for the Humanities	116	68.1%	18.4%	13.6%	0
2010 National Endowment for the Humanities	97	66.4%	16.2%	17.4%	0
2008 National Endowment for the Humanities	72	59.7%	14.1%	26.3%	0
2006 National Endowment for the Humanities	102	63.5%	9.8%	26.7%	0

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 National Endowment for the Humanities	116	66.2%	18.1%	15.7%	0
2010 National Endowment for the Humanities	96	63.5%	16.5%	20.0%	1
2008 National Endowment for the Humanities	71	62.2%	22.4%	15.4%	1
2006 National Endowment for the Humanities	102	58.5%	14.3%	27.2%	0

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 National Endowment for the Humanities	115	88.1%	6.8%	5.1%	1
2010 National Endowment for the Humanities	96	89.1%	5.8%	5.1%	0
2008 National Endowment for the Humanities	71	86.2%	9.7%	4.1%	1
2006 National Endowment for the Humanities	102	90.4%	4.2%	5.4%	0

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 National Endowment for the Humanities	114	91.6%	4.3%	4.1%	1
2010 National Endowment for the Humanities	96	92.9%	4.1%	3.0%	0
2008 National Endowment for the Humanities	72	89.0%	5.3%	5.7%	0
2006 National Endowment for the Humanities	102	89.5%	8.3%	2.1%	0

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 National Endowment for the Humanities	113	32.5%	23.1%	44.4%	1
2010 National Endowment for the Humanities	95	40.5%	19.4%	40.1%	2
2008 National Endowment for the Humanities	71	39.8%	19.8%	40.4%	1
2006 National Endowment for the Humanities	100	30.3%	22.7%	46.9%	2

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 National Endowment for the Humanities	116	81.5%	11.5%	7.0%	0
2010 National Endowment for the Humanities	94	80.8%	11.7%	7.6%	2
2008 National Endowment for the Humanities	67	71.9%	16.2%	11.9%	5
2006 National Endowment for the Humanities	99	70.3%	20.1%	9.6%	3

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 National Endowment for the Humanities	116	85.6%	14.4%	0.0%	0
2010 National Endowment for the Humanities	97	91.5%	6.5%	2.0%	0
2008 National Endowment for the Humanities	70	85.7%	11.4%	2.9%	2
2006 National Endowment for the Humanities	101	76.4%	14.1%	9.5%	1

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 National Endowment for the Humanities	113	62.9%	29.4%	7.6%	3
2010 National Endowment for the Humanities	96	61.7%	27.1%	11.2%	1
2008 National Endowment for the Humanities	60	39.4%	33.9%	26.8%	12
2006 National Endowment for the Humanities	87	44.5%	27.6%	27.9%	15

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 National Endowment for the Humanities	112	43.2%	31.6%	25.1%	3
2010 National Endowment for the Humanities	92	46.2%	37.1%	16.7%	3
2008 National Endowment for the Humanities	72	47.6%	33.1%	19.3%	0
2006 National Endowment for the Humanities	99	32.7%	31.0%	36.2%	3

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 National Endowment for the Humanities	111	77.2%	10.5%	12.3%	3
2010 National Endowment for the Humanities	93	74.6%	17.8%	7.6%	4
2008 National Endowment for the Humanities	65	61.9%	24.6%	13.5%	7
2006 National Endowment for the Humanities					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 National Endowment for the Humanities	96	91.5%	6.4%	2.0%
2010 National Endowment for the Humanities	96	79.4%	13.3%	7.2%
2008 National Endowment for the Humanities	72	90.2%	5.5%	4.3%
2006 National Endowment for the Humanities	102	90.2%	5.5%	4.2%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 National Endowment for the Humanities	108	61.4%	27.4%	11.2%	7
2010 National Endowment for the Humanities	94	61.9%	25.5%	12.6%	2
2008 National Endowment for the Humanities	67	58.4%	25.0%	16.6%	5
2006 National Endowment for the Humanities	100	45.0%	36.6%	18.4%	2

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 National Endowment for the Humanities	102	61.2%	23.9%	14.9%	13
2010 National Endowment for the Humanities	90	48.0%	31.8%	20.2%	6
2008 National Endowment for the Humanities	65	35.5%	32.2%	32.3%	7
2006 National Endowment for the Humanities	95	32.7%	25.3%	42.0%	7

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 National Endowment for the Humanities	100	42.3%	37.7%	20.0%	15
2010 National Endowment for the Humanities	78	37.9%	27.6%	34.5%	19
2008 National Endowment for the Humanities	64	30.9%	41.0%	28.1%	8
2006 National Endowment for the Humanities	98	29.7%	28.3%	42.0%	4

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 National Endowment for the Humanities	104	57.5%	26.5%	16.0%	11
2010 National Endowment for the Humanities	86	40.3%	33.6%	26.1%	11
2008 National Endowment for the Humanities	65	35.5%	24.8%	39.7%	7
2006 National Endowment for the Humanities	96	30.0%	23.7%	46.3%	6

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 National Endowment for the Humanities	104	69.1%	24.3%	6.6%	10
2010 National Endowment for the Humanities	88	62.9%	22.6%	14.5%	9
2008 National Endowment for the Humanities	66	44.3%	28.6%	27.2%	6
2006 National Endowment for the Humanities	96	44.8%	23.5%	31.7%	6

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 National Endowment for the Humanities	115	84.6%	10.2%	5.2%	0
2010 National Endowment for the Humanities	94	70.0%	16.1%	13.9%	2
2008 National Endowment for the Humanities	71	76.4%	12.6%	11.0%	1
2006 National Endowment for the Humanities	102	72.8%	10.7%	16.5%	0

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 National Endowment for the Humanities	111	66.5%	28.1%	5.3%	4
2010 National Endowment for the Humanities	88	68.4%	23.8%	7.8%	9
2008 National Endowment for the Humanities	68	39.8%	36.5%	23.6%	4
2006 National Endowment for the Humanities	101	37.8%	34.0%	28.2%	1

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 National Endowment for the Humanities	116	95.6%	3.5%	0.9%
2010 National Endowment for the Humanities	97	95.0%	5.0%	0.0%
2008 National Endowment for the Humanities	72	88.3%	11.7%	0.0%
2006 National Endowment for the Humanities	102	93.5%	5.4%	1.1%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 National Endowment for the Humanities	113	81.2%	17.1%	1.7%	2
2010 National Endowment for the Humanities	92	84.3%	10.1%	5.6%	4
2008 National Endowment for the Humanities	72	83.7%	15.0%	1.3%	0
2006 National Endowment for the Humanities	101	86.3%	11.5%	2.1%	1

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 National Endowment for the Humanities	112	61.1%	24.7%	14.2%	3
2010 National Endowment for the Humanities	88	56.8%	26.8%	16.4%	8
2008 National Endowment for the Humanities	69	43.3%	35.7%	21.0%	3
2006 National Endowment for the Humanities	98	42.3%	27.5%	30.3%	4

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 National Endowment for the Humanities	109	71.9%	18.3%	9.8%	6
2010 National Endowment for the Humanities	92	68.9%	19.0%	12.0%	5
2008 National Endowment for the Humanities					
2006 National Endowment for the Humanities					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 National Endowment for the Humanities	108	61.0%	21.9%	17.1%	7
2010 National Endowment for the Humanities	92	45.5%	34.3%	20.2%	5
2008 National Endowment for the Humanities	68	42.6%	29.2%	28.2%	4
2006 National Endowment for the Humanities	101	35.7%	24.6%	39.7%	1

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 National Endowment for the Humanities	96	38.8%	40.4%	20.9%	18
2010 National Endowment for the Humanities	84	38.0%	37.5%	24.5%	13
2008 National Endowment for the Humanities	65	27.9%	35.2%	37.0%	7
2006 National Endowment for the Humanities	98	19.7%	32.4%	48.0%	4

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 National Endowment for the Humanities	103	52.8%	29.5%	17.8%	12
2010 National Endowment for the Humanities	88	44.5%	38.0%	17.4%	9
2008 National Endowment for the Humanities	68	47.8%	32.1%	20.0%	4
2006 National Endowment for the Humanities	98	36.3%	39.9%	23.8%	4

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 National Endowment for the Humanities	111	54.5%	31.2%	14.3%	3
2010 National Endowment for the Humanities	93	45.4%	33.3%	21.2%	4
2008 National Endowment for the Humanities	71	52.8%	29.8%	17.3%	1
2006 National Endowment for the Humanities	98	54.1%	20.8%	25.1%	4

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 National Endowment for the Humanities	109	52.3%	31.9%	15.9%	6
2010 National Endowment for the Humanities	96	54.3%	25.1%	20.5%	1
2008 National Endowment for the Humanities	70	47.1%	30.6%	22.2%	2
2006 National Endowment for the Humanities	98	41.0%	21.6%	37.3%	4

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 National Endowment for the Humanities	107	64.8%	20.5%	14.8%	7
2010 National Endowment for the Humanities	90	57.3%	24.5%	18.2%	7
2008 National Endowment for the Humanities	63	38.1%	32.4%	29.5%	9
2006 National Endowment for the Humanities	93	37.7%	24.5%	37.8%	9

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 National Endowment for the Humanities	99	76.9%	15.8%	7.3%	16
2010 National Endowment for the Humanities	86	72.9%	21.5%	5.7%	11
2008 National Endowment for the Humanities	58	49.4%	35.2%	15.4%	14
2006 National Endowment for the Humanities	85	54.2%	32.0%	13.8%	17

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 National Endowment for the Humanities	112	89.5%	7.9%	2.6%	2
2010 National Endowment for the Humanities	92	86.7%	8.9%	4.4%	4
2008 National Endowment for the Humanities					
2006 National Endowment for the Humanities					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 National Endowment for the Humanities	114	78.7%	18.1%	3.2%
2010 National Endowment for the Humanities	95	76.5%	18.2%	5.3%
2008 National Endowment for the Humanities	72	62.3%	19.7%	18.0%
2006 National Endowment for the Humanities	102	61.9%	19.6%	18.5%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 National Endowment for the Humanities	104	50.8%	32.6%	16.6%	11
2010 National Endowment for the Humanities	88	48.8%	32.4%	18.7%	9
2008 National Endowment for the Humanities					
2006 National Endowment for the Humanities					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 National Endowment for the Humanities	114	87.6%	9.9%	2.5%	0
2010 National Endowment for the Humanities	95	87.0%	7.2%	5.7%	0
2008 National Endowment for the Humanities	71	84.5%	8.6%	6.9%	1
2006 National Endowment for the Humanities	99	84.7%	13.1%	2.2%	3

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 National Endowment for the Humanities	112	77.2%	12.0%	10.8%	2
2010 National Endowment for the Humanities	95	76.6%	12.9%	10.5%	1
2008 National Endowment for the Humanities					
2006 National Endowment for the Humanities					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 National Endowment for the Humanities	112	73.6%	14.2%	12.2%	1
2010 National Endowment for the Humanities	95	74.5%	14.8%	10.8%	1
2008 National Endowment for the Humanities	68	58.1%	25.9%	16.0%	4
2006 National Endowment for the Humanities	100	55.8%	28.9%	15.3%	2

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 National Endowment for the Humanities	109	69.0%	25.4%	5.6%	5
2010 National Endowment for the Humanities	83	73.2%	23.9%	2.8%	13
2008 National Endowment for the Humanities					
2006 National Endowment for the Humanities					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 National Endowment for the Humanities	114	64.7%	23.8%	11.5%	0
2010 National Endowment for the Humanities	96	62.4%	27.0%	10.5%	0
2008 National Endowment for the Humanities					
2006 National Endowment for the Humanities					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994
2011 National Endowment for the Humanities	110	78.1%	14.7%	7.1%	2
2010 National Endowment for the Humanities	92	79.1%	14.2%	6.7%	2
2008 National Endowment for the Humanities	70	71.4%	20.3%	8.4%	2
2006 National Endowment for the Humanities	100	65.7%	18.2%	16.1%	2

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 National Endowment for the Humanities	113	81.2%	13.9%	4.9%
2010 National Endowment for the Humanities	95	89.3%	4.1%	6.5%
2008 National Endowment for the Humanities				
2006 National Endowment for the Humanities				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 National Endowment for the Humanities	112	85.0%	7.8%	7.2%
2010 National Endowment for the Humanities	95	90.3%	5.4%	4.3%
2008 National Endowment for the Humanities				
2006 National Endowment for the Humanities				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 National Endowment for the Humanities	113	77.2%	10.5%	12.3%
2010 National Endowment for the Humanities	96	73.7%	10.7%	15.6%
2008 National Endowment for the Humanities				
2006 National Endowment for the Humanities				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 National Endowment for the Humanities	112	78.0%	13.0%	9.0%
2010 National Endowment for the Humanities	94	76.5%	15.1%	8.4%
2008 National Endowment for the Humanities	72	77.6%	12.4%	10.0%
2006 National Endowment for the Humanities	102	77.3%	12.8%	9.9%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 National Endowment for the Humanities	114	84.6%	9.4%	6.0%
2010 National Endowment for the Humanities	95	82.9%	13.9%	3.2%
2008 National Endowment for the Humanities	72	77.2%	14.6%	8.2%
2006 National Endowment for the Humanities	102	77.3%	15.0%	7.8%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 National Endowment for the Humanities	109	59.8%	19.4%	20.8%	2
2010 National Endowment for the Humanities	87	56.9%	28.7%	14.5%	7
2008 National Endowment for the Humanities	69	25.1%	30.6%	44.2%	3
2006 National Endowment for the Humanities	101	17.1%	28.8%	54.2%	1

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 National Endowment for the Humanities	105	72.7%	19.6%	7.7%	5
2010 National Endowment for the Humanities	90	65.5%	24.9%	9.6%	4
2008 National Endowment for the Humanities	68	38.2%	32.8%	29.0%	4
2006 National Endowment for the Humanities	100	34.9%	25.9%	39.2%	2

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 National Endowment for the Humanities	105	69.3%	26.9%	3.8%	6
2010 National Endowment for the Humanities	86	64.6%	28.0%	7.3%	8
2008 National Endowment for the Humanities	69	61.1%	26.6%	12.2%	3
2006 National Endowment for the Humanities	95	54.5%	26.0%	19.5%	7

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 National Endowment for the Humanities	108	57.8%	27.6%	14.6%	2
2010 National Endowment for the Humanities	90	61.6%	18.8%	19.6%	3
2008 National Endowment for the Humanities	70	47.7%	28.5%	23.7%	2
2006 National Endowment for the Humanities	99	40.9%	27.8%	31.2%	3

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 National Endowment for the Humanities	102	59.5%	29.0%	11.5%	5
2010 National Endowment for the Humanities	83	63.0%	25.3%	11.7%	11
2008 National Endowment for the Humanities	63	36.4%	43.5%	20.1%	9
2006 National Endowment for the Humanities	91	38.5%	33.4%	28.0%	11

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 National Endowment for the Humanities	105	50.4%	24.6%	25.0%	6
2010 National Endowment for the Humanities	88	49.0%	26.7%	24.2%	6
2008 National Endowment for the Humanities	70	51.7%	22.0%	26.3%	2
2006 National Endowment for the Humanities	99	41.1%	25.9%	33.1%	3

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 National Endowment for the Humanities	106	56.3%	24.2%	19.5%	3
2010 National Endowment for the Humanities	88	53.4%	25.4%	21.2%	5
2008 National Endowment for the Humanities					
2006 National Endowment for the Humanities					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 National Endowment for the Humanities	103	76.0%	18.7%	5.3%	9
2010 National Endowment for the Humanities	90	69.2%	23.1%	7.7%	4
2008 National Endowment for the Humanities					
2006 National Endowment for the Humanities					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 National Endowment for the Humanities	110	69.4%	17.4%	13.1%	2
2010 National Endowment for the Humanities	93	69.1%	20.6%	10.3%	1
2008 National Endowment for the Humanities	70	37.0%	26.4%	36.6%	2
2006 National Endowment for the Humanities	102	37.1%	20.5%	42.5%	0

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 National Endowment for the Humanities	96	63.7%	32.4%	3.9%	16
2010 National Endowment for the Humanities	69	56.2%	39.5%	4.3%	26
2008 National Endowment for the Humanities					
2006 National Endowment for the Humanities					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 National Endowment for the Humanities	111	70.1%	18.1%	11.8%
2010 National Endowment for the Humanities	94	63.8%	23.7%	12.5%
2008 National Endowment for the Humanities	72	55.7%	25.3%	19.0%
2006 National Endowment for the Humanities	102	48.4%	22.5%	29.1%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 National Endowment for the Humanities	109	56.9%	18.5%	24.7%
2010 National Endowment for the Humanities	94	51.5%	23.0%	25.5%
2008 National Endowment for the Humanities	72	33.6%	29.7%	36.7%
2006 National Endowment for the Humanities	102	33.9%	22.5%	43.6%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 National Endowment for the Humanities	111	68.4%	19.2%	12.4%
2010 National Endowment for the Humanities	95	70.7%	16.4%	12.9%
2008 National Endowment for the Humanities	72	53.1%	23.8%	23.1%
2006 National Endowment for the Humanities	102	50.4%	19.6%	29.9%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 National Endowment for the Humanities	111	54.0%	29.1%	16.9%
2010 National Endowment for the Humanities	94	53.9%	32.5%	13.6%
2008 National Endowment for the Humanities	72	24.6%	41.0%	34.4%
2006 National Endowment for the Humanities	102	29.4%	28.0%	42.6%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 National Endowment for the Humanities	110	41.8%	32.7%	25.5%
2010 National Endowment for the Humanities	94	38.5%	35.3%	26.2%
2008 National Endowment for the Humanities	72	30.5%	29.7%	39.8%
2006 National Endowment for the Humanities	102	17.5%	24.6%	57.8%

68. How satisfied are you with the training you receive for your present job?

N	Positive	Neutral	Negative
253,771	54.9%	23.6%	21.5%
110	60.3%	30.6%	9.0%
95	56.5%	34.1%	9.4%
72	45.9%	44.2%	9.9%
102	37.3%	44.0%	18.6%
	253,771 110 95 72	253,771 54.9% 110 60.3% 95 56.5% 72 45.9%	253,771 54.9% 23.6% 110 60.3% 30.6% 95 56.5% 34.1% 72 45.9% 44.2%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 National Endowment for the Humanities	111	80.3%	15.2%	4.4%
2010 National Endowment for the Humanities	94	84.1%	10.7%	5.2%
2008 National Endowment for the Humanities	72	68.9%	17.1%	14.0%
2006 National Endowment for the Humanities	102	65.5%	20.1%	14.4%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 National Endowment for the Humanities	110	70.8%	13.6%	15.7%
2010 National Endowment for the Humanities	95	71.9%	12.5%	15.6%
2008 National Endowment for the Humanities	72	54.0%	19.7%	26.3%
2006 National Endowment for the Humanities	102	55.2%	17.8%	27.1%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 National Endowment for the Humanities	110	75.6%	19.8%	4.6%
2010 National Endowment for the Humanities	93	80.2%	13.5%	6.2%
2008 National Endowment for the Humanities	72	60.1%	22.2%	17.7%
2006 National Endowment for the Humanities	102	51.0%	22.2%	26.8%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 National Endowment for the Humanities	110	67.7%	27.4%	4.9%
2010 National Endowment for the Humanities				
2008 National Endowment for the Humanities				
2006 National Endowment for the Humanities				

73. Please select the response below that BEST describes your current teleworking situation:

	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%
2011 National Endowment for the Humanities	109	1.9%	26.3%	2.5%	24.1%
2010 National Endowment for the Humanities					
2008 National Endowment for the Humanities					
2006 National Endowment for the Humanities					
					(continued)

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework					
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework		
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%		
2011 National Endowment for the Humanities	109	9.1%	2.8%	12.8%	20.5%		
2010 National Endowment for the Humanities							
2008 National Endowment for the Humanities							
2006 National Endowment for the Humanities							

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 National Endowment for the Humanities	110	39.6%	52.3%	8.1%
2010 National Endowment for the Humanities				
2008 National Endowment for the Humanities				
2006 National Endowment for the Humanities				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

				Net Aveileble
	N	Yes	No	Not Available To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 National Endowment for the Humanities	110	18.8%	76.5%	4.7%
2010 National Endowment for the Humanities				
2008 National Endowment for the Humanities				
2006 National Endowment for the Humanities				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 National Endowment for the Humanities	110	8.9%	84.7%	6.3%
2010 National Endowment for the Humanities				
2008 National Endowment for the Humanities				
2006 National Endowment for the Humanities				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 National Endowment for the Humanities	109	0.0%	85.0%	15.0%
2010 National Endowment for the Humanities				
2008 National Endowment for the Humanities				
2006 National Endowment for the Humanities				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 National Endowment for the Humanities	110	4.5%	82.5%	13.0%
2010 National Endowment for the Humanities				
2008 National Endowment for the Humanities				
2006 National Endowment for the Humanities				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 National Endowment for the Humanities	88	68.7%	22.3%	9.0%	23
2010 National Endowment for the Humanities	70	69.8%	21.8%	8.4%	24
2008 National Endowment for the Humanities	50	48.8%	39.8%	11.3%	22
2006 National Endowment for the Humanities	79	55.9%	29.5%	14.6%	23

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 National Endowment for the Humanities	82	78.4%	19.4%	2.2%	28
2010 National Endowment for the Humanities	70	79.7%	12.6%	7.6%	24
2008 National Endowment for the Humanities	55	66.2%	26.4%	7.4%	17
2006 National Endowment for the Humanities	80	68.0%	20.3%	11.7%	22

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 National Endowment for the Humanities	67	53.1%	40.9%	6.0%	43
2010 National Endowment for the Humanities	61	33.3%	45.9%	20.8%	33
2008 National Endowment for the Humanities					
2006 National Endowment for the Humanities					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 National Endowment for the Humanities	51	47.8%	48.5%	3.7%	59
2010 National Endowment for the Humanities	48	44.5%	46.7%	8.8%	46
2008 National Endowment for the Humanities					
2006 National Endowment for the Humanities					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 National Endowment for the Humanities	32	6.9%	81.0%	12.1%	78
2010 National Endowment for the Humanities	34	3.5%	62.1%	34.5%	60
2008 National Endowment for the Humanities					
2006 National Endowment for the Humanities					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 National Endowment for the Humanities	36	22.6%	75.0%	2.3%	74
2010 National Endowment for the Humanities	35	20.5%	58.7%	20.8%	59
2008 National Endowment for the Humanities					
2006 National Endowment for the Humanities					

National Gallery of Art 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 National Gallery of Art	384
2010 National Gallery of Art	423
2008 National Gallery of Art	
2006 National Gallery of Art	

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 National Gallery of Art	382	58.8%	20.8%	20.3%
2010 National Gallery of Art	419	65.9%	13.7%	20.4%
2008 National Gallery of Art				
2006 National Gallery of Art				

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 National Gallery of Art	384	69.1%	17.7%	13.1%
2010 National Gallery of Art	423	73.7%	16.2%	10.1%
2008 National Gallery of Art				
2006 National Gallery of Art				

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 National Gallery of Art	384	53.3%	24.3%	22.4%
2010 National Gallery of Art	420	61.3%	17.7%	21.0%
2008 National Gallery of Art				
2006 National Gallery of Art				

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 National Gallery of Art	382	67.2%	20.0%	12.8%
2010 National Gallery of Art	422	74.6%	13.5%	11.9%
2008 National Gallery of Art				
2006 National Gallery of Art				

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 National Gallery of Art	384	81.4%	12.2%	6.5%
2010 National Gallery of Art	420	85.5%	10.1%	4.4%
2008 National Gallery of Art				
2006 National Gallery of Art				

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 National Gallery of Art	383	84.2%	10.5%	5.3%
2010 National Gallery of Art	418	86.0%	11.6%	2.4%
2008 National Gallery of Art				
2006 National Gallery of Art				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 National Gallery of Art	383	94.4%	4.0%	1.7%
2010 National Gallery of Art	420	97.2%	2.3%	0.5%
2008 National Gallery of Art				
2006 National Gallery of Art				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,389	91.8%	6.9%	1.3%
2011 National Gallery of Art	383	87.0%	10.4%	2.6%
2010 National Gallery of Art	421	89.6%	9.8%	0.7%
2008 National Gallery of Art				
2006 National Gallery of Art				

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 National Gallery of Art	384	53.0%	22.8%	24.2%	0
2010 National Gallery of Art	415	57.9%	22.2%	19.9%	3
2008 National Gallery of Art					
2006 National Gallery of Art					

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 National Gallery of Art	382	67.5%	16.9%	15.6%	0
2010 National Gallery of Art	418	65.0%	18.0%	17.0%	3
2008 National Gallery of Art					
2006 National Gallery of Art					

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 National Gallery of Art	375	59.4%	17.8%	22.8%	6
2010 National Gallery of Art	417	60.1%	16.9%	23.0%	3
2008 National Gallery of Art					
2006 National Gallery of Art					

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 National Gallery of Art	381	87.3%	8.7%	4.0%	2
2010 National Gallery of Art	419	83.6%	11.2%	5.2%	2
2008 National Gallery of Art					
2006 National Gallery of Art					

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 National Gallery of Art	379	88.7%	9.8%	1.5%	2
2010 National Gallery of Art	417	88.8%	9.7%	1.5%	1
2008 National Gallery of Art					
2006 National Gallery of Art					

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 National Gallery of Art	381	73.3%	11.4%	15.3%	3
2010 National Gallery of Art	419	70.0%	15.0%	14.9%	2
2008 National Gallery of Art					
2006 National Gallery of Art					

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 National Gallery of Art	378	73.3%	14.9%	11.8%	5
2010 National Gallery of Art	418	73.8%	13.1%	13.2%	5
2008 National Gallery of Art					
2006 National Gallery of Art					

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 National Gallery of Art	376	81.4%	14.1%	4.5%	4
2010 National Gallery of Art	416	85.0%	11.2%	3.8%	3
2008 National Gallery of Art					
2006 National Gallery of Art					

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 National Gallery of Art	369	53.5%	23.7%	22.8%	14
2010 National Gallery of Art	406	54.3%	22.4%	23.3%	15
2008 National Gallery of Art					
2006 National Gallery of Art					

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 National Gallery of Art	376	42.0%	32.9%	25.1%	6
2010 National Gallery of Art	406	48.5%	29.6%	21.9%	12
2008 National Gallery of Art					
2006 National Gallery of Art					

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 National Gallery of Art	375	72.1%	14.9%	13.0%	6
2010 National Gallery of Art	406	73.4%	16.1%	10.5%	14
2008 National Gallery of Art					
2006 National Gallery of Art					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 National Gallery of Art	375	69.9%	16.8%	13.3%
2010 National Gallery of Art	414	70.5%	16.5%	13.0%
2008 National Gallery of Art				
2006 National Gallery of Art				

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 National Gallery of Art	375	48.6%	30.0%	21.4%	9
2010 National Gallery of Art	413	54.7%	25.6%	19.7%	10
2008 National Gallery of Art					
2006 National Gallery of Art					

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 National Gallery of Art	365	34.0%	32.1%	34.0%	16
2010 National Gallery of Art	400	34.9%	30.6%	34.6%	19
2008 National Gallery of Art					
2006 National Gallery of Art					

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 National Gallery of Art	363	35.4%	29.2%	35.4%	18
2010 National Gallery of Art	395	36.1%	27.9%	36.0%	26
2008 National Gallery of Art					
2006 National Gallery of Art					

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 National Gallery of Art	368	34.0%	32.5%	33.5%	12
2010 National Gallery of Art	407	36.9%	29.1%	34.0%	16
2008 National Gallery of Art					
2006 National Gallery of Art					

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 National Gallery of Art	374	42.9%	28.1%	29.0%	9
2010 National Gallery of Art	405	47.4%	21.2%	31.4%	14
2008 National Gallery of Art					
2006 National Gallery of Art					

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 National Gallery of Art	381	66.6%	19.0%	14.4%	1
2010 National Gallery of Art	419	68.8%	15.5%	15.7%	4
2008 National Gallery of Art					
2006 National Gallery of Art					

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 National Gallery of Art	370	51.1%	36.3%	12.6%	11
2010 National Gallery of Art	409	55.3%	27.1%	17.7%	13
2008 National Gallery of Art					
2006 National Gallery of Art					

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 National Gallery of Art	382	81.2%	15.5%	3.2%
2010 National Gallery of Art	418	82.1%	14.1%	3.8%
2008 National Gallery of Art				
2006 National Gallery of Art				

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 National Gallery of Art	373	78.1%	16.1%	5.8%	6
2010 National Gallery of Art	413	78.7%	13.6%	7.7%	8
2008 National Gallery of Art					
2006 National Gallery of Art					

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 National Gallery of Art	370	44.9%	29.3%	25.8%	5
2010 National Gallery of Art	413	43.2%	29.8%	27.1%	5
2008 National Gallery of Art					
2006 National Gallery of Art					

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 National Gallery of Art	376	56.8%	22.0%	21.2%	2
2010 National Gallery of Art	412	56.0%	22.4%	21.6%	8
2008 National Gallery of Art					
2006 National Gallery of Art					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 National Gallery of Art	370	38.7%	32.6%	28.7%	6
2010 National Gallery of Art	409	41.7%	28.4%	29.9%	11
2008 National Gallery of Art					
2006 National Gallery of Art					

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 National Gallery of Art	366	27.1%	27.7%	45.2%	12
2010 National Gallery of Art	400	25.7%	30.7%	43.7%	19
2008 National Gallery of Art					
2006 National Gallery of Art					

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 National Gallery of Art	350	50.3%	31.2%	18.4%	27
2010 National Gallery of Art	391	49.9%	31.2%	19.0%	30
2008 National Gallery of Art					
2006 National Gallery of Art					

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 National Gallery of Art	370	72.2%	16.2%	11.6%	9
2010 National Gallery of Art	414	69.6%	18.5%	11.9%	7
2008 National Gallery of Art					
2006 National Gallery of Art					

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 National Gallery of Art	367	61.5%	24.0%	14.6%	9
2010 National Gallery of Art	404	63.2%	20.3%	16.5%	16
2008 National Gallery of Art					
2006 National Gallery of Art					

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 National Gallery of Art	361	47.3%	27.2%	25.6%	18
2010 National Gallery of Art	392	44.2%	30.8%	25.0%	28
2008 National Gallery of Art					
2006 National Gallery of Art					

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 National Gallery of Art	338	66.1%	24.1%	9.9%	38
2010 National Gallery of Art	363	65.5%	21.9%	12.6%	56
2008 National Gallery of Art					
2006 National Gallery of Art					

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 National Gallery of Art	368	84.1%	12.4%	3.5%	6
2010 National Gallery of Art	411	81.0%	12.4%	6.7%	9
2008 National Gallery of Art					
2006 National Gallery of Art					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 National Gallery of Art	374	70.4%	18.2%	11.4%
2010 National Gallery of Art	419	71.2%	21.6%	7.1%
2008 National Gallery of Art				
2006 National Gallery of Art				

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 National Gallery of Art	346	44.2%	30.8%	25.0%	31
2010 National Gallery of Art	362	42.0%	36.1%	22.0%	58
2008 National Gallery of Art					
2006 National Gallery of Art					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 National Gallery of Art	374	70.5%	19.0%	10.5%	3
2010 National Gallery of Art	420	78.1%	11.2%	10.7%	1
2008 National Gallery of Art					
2006 National Gallery of Art					

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 National Gallery of Art	376	60.2%	24.7%	15.1%	1
2010 National Gallery of Art	419	63.7%	18.7%	17.5%	1
2008 National Gallery of Art					
2006 National Gallery of Art					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 National Gallery of Art	374	59.0%	26.3%	14.7%	3
2010 National Gallery of Art	419	63.5%	20.7%	15.8%	1
2008 National Gallery of Art					
2006 National Gallery of Art					

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 National Gallery of Art	354	55.7%	34.1%	10.3%	22
2010 National Gallery of Art	384	61.6%	26.4%	12.0%	34
2008 National Gallery of Art					
2006 National Gallery of Art					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 National Gallery of Art	375	58.5%	23.6%	17.9%	2
2010 National Gallery of Art	416	63.8%	20.0%	16.2%	1
2008 National Gallery of Art					
2006 National Gallery of Art					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994
2011 National Gallery of Art	373	63.6%	22.9%	13.5%	3
2010 National Gallery of Art	410	68.8%	16.0%	15.2%	8
2008 National Gallery of Art					
2006 National Gallery of Art					

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 National Gallery of Art	376	74.2%	14.9%	10.9%
2010 National Gallery of Art	420	74.7%	12.8%	12.5%
2008 National Gallery of Art				
2006 National Gallery of Art				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 National Gallery of Art	377	76.0%	15.9%	8.1%
2010 National Gallery of Art	422	79.1%	9.8%	11.1%
2008 National Gallery of Art				
2006 National Gallery of Art				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 National Gallery of Art	376	74.2%	14.1%	11.7%
2010 National Gallery of Art	421	76.1%	12.4%	11.4%
2008 National Gallery of Art				
2006 National Gallery of Art				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 National Gallery of Art	375	60.7%	21.7%	17.6%
2010 National Gallery of Art	418	62.5%	19.7%	17.9%
2008 National Gallery of Art				
2006 National Gallery of Art				

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 National Gallery of Art	378	66.5%	21.1%	12.4%
2010 National Gallery of Art	418	67.0%	23.7%	9.3%
2008 National Gallery of Art				
2006 National Gallery of Art				

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 National Gallery of Art	367	41.0%	30.8%	28.2%	8
2010 National Gallery of Art	417	45.0%	26.3%	28.7%	3
2008 National Gallery of Art					
2006 National Gallery of Art					

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 National Gallery of Art	355	52.9%	27.1%	20.0%	19
2010 National Gallery of Art	406	52.8%	25.7%	21.6%	13
2008 National Gallery of Art					
2006 National Gallery of Art					

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 National Gallery of Art	355	56.5%	30.1%	13.3%	19
2010 National Gallery of Art	405	57.1%	27.5%	15.4%	15
2008 National Gallery of Art					
2006 National Gallery of Art					

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 National Gallery of Art	368	58.9%	24.4%	16.6%	7
2010 National Gallery of Art	414	55.1%	26.5%	18.4%	5
2008 National Gallery of Art					
2006 National Gallery of Art					

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 National Gallery of Art	343	53.4%	31.3%	15.3%	30
2010 National Gallery of Art	386	53.7%	28.6%	17.7%	32
2008 National Gallery of Art					
2006 National Gallery of Art					

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 National Gallery of Art	354	52.1%	27.2%	20.7%	18
2010 National Gallery of Art	407	50.5%	27.9%	21.5%	12
2008 National Gallery of Art					
2006 National Gallery of Art					

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 National Gallery of Art	358	54.0%	28.1%	17.9%	14
2010 National Gallery of Art	402	53.6%	27.5%	18.9%	13
2008 National Gallery of Art					
2006 National Gallery of Art					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 National Gallery of Art	363	54.3%	30.1%	15.6%	10
2010 National Gallery of Art	407	54.7%	31.1%	14.2%	13
2008 National Gallery of Art					
2006 National Gallery of Art					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 National Gallery of Art	368	55.0%	26.6%	18.3%	3
2010 National Gallery of Art	411	50.9%	27.7%	21.4%	6
2008 National Gallery of Art					
2006 National Gallery of Art					

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 National Gallery of Art	331	48.9%	33.8%	17.2%	42
2010 National Gallery of Art	371	48.3%	34.7%	17.0%	45
2008 National Gallery of Art					
2006 National Gallery of Art					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 National Gallery of Art	374	50.3%	28.6%	21.1%
2010 National Gallery of Art	416	55.6%	21.7%	22.7%
2008 National Gallery of Art				
2006 National Gallery of Art				

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 National Gallery of Art	375	46.9%	26.4%	26.7%
2010 National Gallery of Art	415	44.7%	27.9%	27.3%
2008 National Gallery of Art				
2006 National Gallery of Art				

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 National Gallery of Art	374	47.2%	28.1%	24.7%
2010 National Gallery of Art	417	54.5%	23.4%	22.1%
2008 National Gallery of Art				
2006 National Gallery of Art				

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 National Gallery of Art	369	41.6%	34.9%	23.5%
2010 National Gallery of Art	415	41.6%	32.5%	25.9%
2008 National Gallery of Art				
2006 National Gallery of Art				

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 National Gallery of Art	373	33.5%	36.1%	30.3%
2010 National Gallery of Art	415	34.3%	32.0%	33.7%
2008 National Gallery of Art				
2006 National Gallery of Art				

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 National Gallery of Art	373	54.3%	27.6%	18.1%
2010 National Gallery of Art	417	54.2%	26.7%	19.1%
2008 National Gallery of Art				
2006 National Gallery of Art				

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 National Gallery of Art	372	70.8%	18.4%	10.8%
2010 National Gallery of Art	415	72.2%	16.6%	11.2%
2008 National Gallery of Art				
2006 National Gallery of Art				

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 National Gallery of Art	372	50.0%	22.6%	27.4%
2010 National Gallery of Art	414	56.5%	16.0%	27.5%
2008 National Gallery of Art				
2006 National Gallery of Art				

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 National Gallery of Art	370	60.7%	27.7%	11.6%
2010 National Gallery of Art	415	66.0%	19.9%	14.1%
2008 National Gallery of Art				
2006 National Gallery of Art				

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 National Gallery of Art	371	17.6%	74.2%	8.2%
2010 National Gallery of Art				
2008 National Gallery of Art				
2006 National Gallery of Art				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework				
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently	
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%	
2011 National Gallery of Art	359	1.1%	2.3%	2.3%	8.3%	
2010 National Gallery of Art						
2008 National Gallery of Art						
2006 National Gallery of Art						
					(continued)	

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework
011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%
2011 National Gallery of Art	359	48.1%	8.6%	20.0%	9.4%
2010 National Gallery of Art					
2008 National Gallery of Art					
2006 National Gallery of Art					

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 National Gallery of Art	370	20.1%	56.9%	23.0%
2010 National Gallery of Art				
2008 National Gallery of Art				
2006 National Gallery of Art				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 National Gallery of Art	370	22.2%	67.8%	10.0%
2010 National Gallery of Art				
2008 National Gallery of Art				
2006 National Gallery of Art				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 National Gallery of Art	366	21.8%	75.7%	2.5%
2010 National Gallery of Art				
2008 National Gallery of Art				
2006 National Gallery of Art				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 National Gallery of Art	369	2.6%	86.9%	10.6%
2010 National Gallery of Art				
2008 National Gallery of Art				
2006 National Gallery of Art				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 National Gallery of Art	368	3.4%	82.8%	13.8%
2010 National Gallery of Art				
2008 National Gallery of Art				
2006 National Gallery of Art				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 National Gallery of Art	181	24.5%	50.7%	24.9%	186
2010 National Gallery of Art	224	24.6%	48.7%	26.6%	189
2008 National Gallery of Art					
2006 National Gallery of Art					

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 National Gallery of Art	213	44.8%	38.2%	17.0%	151
2010 National Gallery of Art	300	49.3%	34.3%	16.4%	114
2008 National Gallery of Art					
2006 National Gallery of Art					

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 National Gallery of Art	220	41.2%	44.7%	14.1%	151
2010 National Gallery of Art	340	45.9%	32.9%	21.2%	75
2008 National Gallery of Art					
2006 National Gallery of Art					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 National Gallery of Art	224	50.3%	44.9%	4.9%	147
2010 National Gallery of Art	320	59.3%	35.5%	5.1%	92
2008 National Gallery of Art					
2006 National Gallery of Art					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 National Gallery of Art	125	16.5%	72.0%	11.5%	244
2010 National Gallery of Art	184	18.3%	57.6%	24.2%	228
2008 National Gallery of Art					
2006 National Gallery of Art					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 National Gallery of Art	118	12.8%	78.0%	9.2%	249
2010 National Gallery of Art	173	19.5%	63.2%	17.4%	238
2008 National Gallery of Art					
2006 National Gallery of Art					

National Indian Gaming Commission 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 National Indian Gaming Commission	73
2010 National Indian Gaming Commission	51
2008 National Indian Gaming Commission	47
2006 National Indian Gaming Commission	

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 National Indian Gaming Commission	73	61.4%	24.0%	14.6%
2010 National Indian Gaming Commission	51	66.1%	15.5%	18.5%
2008 National Indian Gaming Commission	47	68.0%	16.5%	15.4%
2006 National Indian Gaming Commission				

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 National Indian Gaming Commission	73	52.6%	8.0%	39.5%
2010 National Indian Gaming Commission	51	69.4%	13.1%	17.5%
2008 National Indian Gaming Commission	47	62.4%	19.3%	18.2%
2006 National Indian Gaming Commission				

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 National Indian Gaming Commission	73	42.8%	19.3%	37.9%
2010 National Indian Gaming Commission	50	66.5%	11.3%	22.1%
2008 National Indian Gaming Commission	47	80.6%	12.9%	6.5%
2006 National Indian Gaming Commission				

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 National Indian Gaming Commission	73	58.8%	16.4%	24.8%
2010 National Indian Gaming Commission	51	66.0%	21.2%	12.8%
2008 National Indian Gaming Commission	47	70.2%	27.7%	2.1%
2006 National Indian Gaming Commission				

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 National Indian Gaming Commission	73	90.7%	8.2%	1.1%
2010 National Indian Gaming Commission	51	86.5%	11.2%	2.3%
2008 National Indian Gaming Commission	47	81.0%	14.6%	4.4%
2006 National Indian Gaming Commission				

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 National Indian Gaming Commission	73	56.9%	16.7%	26.4%
2010 National Indian Gaming Commission	51	75.5%	11.2%	13.3%
2008 National Indian Gaming Commission				
2006 National Indian Gaming Commission				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 National Indian Gaming Commission	73	95.6%	2.1%	2.4%
2010 National Indian Gaming Commission	51	96.3%	3.7%	0.0%
2008 National Indian Gaming Commission				
2006 National Indian Gaming Commission				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,389	91.8%	6.9%	1.3%
2011 National Indian Gaming Commission	73	89.4%	8.3%	2.4%
2010 National Indian Gaming Commission	51	92.6%	5.2%	2.2%
2008 National Indian Gaming Commission				
2006 National Indian Gaming Commission				

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 National Indian Gaming Commission	72	49.3%	22.2%	28.5%	1
2010 National Indian Gaming Commission	51	60.9%	18.1%	20.9%	0
2008 National Indian Gaming Commission	46	64.7%	17.7%	17.6%	1
2006 National Indian Gaming Commission					

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 National Indian Gaming Commission	72	77.5%	13.3%	9.1%	1
2010 National Indian Gaming Commission	50	69.6%	13.4%	17.0%	0
2008 National Indian Gaming Commission	47	64.6%	14.9%	20.5%	0
2006 National Indian Gaming Commission					

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 National Indian Gaming Commission	72	44.4%	19.0%	36.6%	1
2010 National Indian Gaming Commission	49	56.5%	20.4%	23.1%	1
2008 National Indian Gaming Commission	47	68.2%	17.0%	14.8%	0
2006 National Indian Gaming Commission					

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 National Indian Gaming Commission	72	62.2%	12.3%	25.5%	1
2010 National Indian Gaming Commission	51	81.8%	8.2%	10.0%	0
2008 National Indian Gaming Commission	47	85.4%	6.5%	8.1%	0
2006 National Indian Gaming Commission					

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 National Indian Gaming Commission	72	81.0%	9.0%	10.0%	1
2010 National Indian Gaming Commission	50	94.5%	5.5%	0.0%	0
2008 National Indian Gaming Commission	47	88.9%	6.7%	4.4%	0
2006 National Indian Gaming Commission					

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 National Indian Gaming Commission	71	73.3%	16.1%	10.7%	2
2010 National Indian Gaming Commission	49	72.2%	10.7%	17.0%	2
2008 National Indian Gaming Commission	46	76.9%	12.4%	10.7%	1
2006 National Indian Gaming Commission					

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 National Indian Gaming Commission	67	75.4%	17.6%	7.0%	6
2010 National Indian Gaming Commission	48	72.6%	20.5%	6.9%	2
2008 National Indian Gaming Commission	43	60.3%	31.1%	8.6%	4
2006 National Indian Gaming Commission					

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 National Indian Gaming Commission	72	80.2%	15.6%	4.1%	1
2010 National Indian Gaming Commission	49	76.2%	19.1%	4.7%	1
2008 National Indian Gaming Commission	47	85.9%	14.1%	0.0%	0
2006 National Indian Gaming Commission					

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 National Indian Gaming Commission	65	48.1%	28.1%	23.8%	7
2010 National Indian Gaming Commission	49	54.1%	26.7%	19.2%	1
2008 National Indian Gaming Commission	41	56.3%	32.2%	11.5%	6
2006 National Indian Gaming Commission					

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 National Indian Gaming Commission	70	34.3%	35.1%	30.6%	3
2010 National Indian Gaming Commission	50	37.8%	36.0%	26.2%	0
2008 National Indian Gaming Commission	47	53.6%	24.7%	21.7%	0
2006 National Indian Gaming Commission					

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 National Indian Gaming Commission	65	69.4%	18.3%	12.3%	8
2010 National Indian Gaming Commission	47	65.7%	21.6%	12.7%	3
2008 National Indian Gaming Commission	37	76.6%	15.6%	7.8%	10
2006 National Indian Gaming Commission					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 National Indian Gaming Commission	66	66.8%	18.7%	14.5%
2010 National Indian Gaming Commission	48	72.3%	15.5%	12.2%
2008 National Indian Gaming Commission	47	81.3%	8.9%	9.7%
2006 National Indian Gaming Commission				

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 National Indian Gaming Commission	69	33.1%	31.9%	35.0%	4
2010 National Indian Gaming Commission	50	60.3%	23.2%	16.5%	1
2008 National Indian Gaming Commission	47	58.2%	25.2%	16.6%	0
2006 National Indian Gaming Commission					

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 National Indian Gaming Commission	59	12.7%	46.8%	40.4%	14
2010 National Indian Gaming Commission	46	46.2%	31.4%	22.4%	5
2008 National Indian Gaming Commission	44	52.4%	31.8%	15.7%	3
2006 National Indian Gaming Commission					

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 National Indian Gaming Commission	59	25.7%	39.4%	34.9%	14
2010 National Indian Gaming Commission	44	36.2%	26.4%	37.4%	5
2008 National Indian Gaming Commission	42	28.7%	33.1%	38.2%	5
2006 National Indian Gaming Commission					

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 National Indian Gaming Commission	64	23.6%	48.5%	27.9%	9
2010 National Indian Gaming Commission	46	35.4%	29.6%	35.1%	5
2008 National Indian Gaming Commission	45	24.6%	44.7%	30.7%	2
2006 National Indian Gaming Commission					

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 National Indian Gaming Commission	54	20.4%	43.5%	36.2%	18
2010 National Indian Gaming Commission	49	40.7%	27.6%	31.8%	1
2008 National Indian Gaming Commission	43	35.8%	44.5%	19.7%	4
2006 National Indian Gaming Commission					

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 National Indian Gaming Commission	72	69.1%	17.1%	13.8%	1
2010 National Indian Gaming Commission	50	72.0%	14.6%	13.4%	0
2008 National Indian Gaming Commission	47	74.7%	12.8%	12.5%	0
2006 National Indian Gaming Commission					

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 National Indian Gaming Commission	70	40.5%	44.5%	14.9%	3
2010 National Indian Gaming Commission	48	60.5%	29.4%	10.1%	2
2008 National Indian Gaming Commission	47	56.1%	27.5%	16.4%	0
2006 National Indian Gaming Commission					

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 National Indian Gaming Commission	73	79.6%	14.9%	5.5%
2010 National Indian Gaming Commission	51	84.8%	15.2%	0.0%
2008 National Indian Gaming Commission	47	78.5%	17.5%	4.1%
2006 National Indian Gaming Commission				

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 National Indian Gaming Commission	71	64.3%	17.1%	18.7%	1
2010 National Indian Gaming Commission	50	69.5%	17.7%	12.9%	0
2008 National Indian Gaming Commission	47	73.7%	10.8%	15.5%	0
2006 National Indian Gaming Commission					

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 National Indian Gaming Commission	70	18.9%	31.3%	49.7%	2
2010 National Indian Gaming Commission	50	46.6%	34.8%	18.6%	0
2008 National Indian Gaming Commission	46	53.3%	31.1%	15.5%	1
2006 National Indian Gaming Commission					

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 National Indian Gaming Commission	70	20.0%	46.1%	33.9%	2
2010 National Indian Gaming Commission	48	57.3%	20.1%	22.6%	2
2008 National Indian Gaming Commission					
2006 National Indian Gaming Commission					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 National Indian Gaming Commission	66	11.5%	45.5%	42.9%	5
2010 National Indian Gaming Commission	49	42.6%	31.1%	26.3%	1
2008 National Indian Gaming Commission	46	45.4%	37.6%	17.0%	1
2006 National Indian Gaming Commission					

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 National Indian Gaming Commission	58	12.4%	44.1%	43.5%	14
2010 National Indian Gaming Commission	46	38.9%	30.0%	31.1%	4
2008 National Indian Gaming Commission	44	35.3%	31.9%	32.9%	3
2006 National Indian Gaming Commission					

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 National Indian Gaming Commission	65	51.6%	24.8%	23.6%	7
2010 National Indian Gaming Commission	45	38.2%	40.2%	21.7%	4
2008 National Indian Gaming Commission	43	58.4%	32.0%	9.6%	4
2006 National Indian Gaming Commission					

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 National Indian Gaming Commission	70	79.0%	19.8%	1.2%	2
2010 National Indian Gaming Commission	47	75.7%	20.2%	4.1%	3
2008 National Indian Gaming Commission	45	80.8%	17.0%	2.2%	2
2006 National Indian Gaming Commission					

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 National Indian Gaming Commission	64	57.1%	23.9%	18.9%	7
2010 National Indian Gaming Commission	45	44.5%	31.9%	23.5%	5
2008 National Indian Gaming Commission	42	34.4%	35.7%	29.9%	5
2006 National Indian Gaming Commission					

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 National Indian Gaming Commission	64	28.1%	33.0%	38.9%	8
2010 National Indian Gaming Commission	47	48.4%	29.0%	22.6%	1
2008 National Indian Gaming Commission	39	44.4%	38.9%	16.7%	8
2006 National Indian Gaming Commission					

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 National Indian Gaming Commission	62	40.4%	38.6%	21.0%	10
2010 National Indian Gaming Commission	45	62.9%	23.5%	13.7%	5
2008 National Indian Gaming Commission	40	70.6%	17.5%	11.9%	7
2006 National Indian Gaming Commission					

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 National Indian Gaming Commission	66	48.1%	29.3%	22.7%	6
2010 National Indian Gaming Commission	48	58.1%	25.3%	16.6%	2
2008 National Indian Gaming Commission					
2006 National Indian Gaming Commission					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 National Indian Gaming Commission	71	42.0%	27.2%	30.8%
2010 National Indian Gaming Commission	50	73.0%	17.2%	9.8%
2008 National Indian Gaming Commission	47	66.8%	27.4%	5.8%
2006 National Indian Gaming Commission				

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 National Indian Gaming Commission	62	32.8%	28.7%	38.6%	10
2010 National Indian Gaming Commission	45	25.9%	59.1%	15.0%	5
2008 National Indian Gaming Commission					
2006 National Indian Gaming Commission					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 National Indian Gaming Commission	72	85.7%	9.3%	5.0%	0
2010 National Indian Gaming Commission	50	84.7%	9.0%	6.3%	0
2008 National Indian Gaming Commission	47	87.4%	8.6%	4.0%	0
2006 National Indian Gaming Commission					

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 National Indian Gaming Commission	72	72.4%	13.4%	14.2%	0
2010 National Indian Gaming Commission	50	70.3%	16.5%	13.2%	0
2008 National Indian Gaming Commission					
2006 National Indian Gaming Commission					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 National Indian Gaming Commission	69	66.3%	21.2%	12.4%	3
2010 National Indian Gaming Commission	50	61.0%	17.4%	21.6%	0
2008 National Indian Gaming Commission	45	66.5%	22.3%	11.1%	2
2006 National Indian Gaming Commission					

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 National Indian Gaming Commission	66	65.7%	20.8%	13.6%	6
2010 National Indian Gaming Commission	49	68.9%	17.6%	13.4%	1
2008 National Indian Gaming Commission					
2006 National Indian Gaming Commission					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 National Indian Gaming Commission	72	59.3%	25.4%	15.4%	0
2010 National Indian Gaming Commission	50	57.4%	26.7%	15.8%	0
2008 National Indian Gaming Commission					
2006 National Indian Gaming Commission					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994
2011 National Indian Gaming Commission	71	71.1%	20.7%	8.2%	1
2010 National Indian Gaming Commission	49	65.3%	21.5%	13.2%	0
2008 National Indian Gaming Commission	47	78.3%	15.7%	6.0%	0
2006 National Indian Gaming Commission					

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 National Indian Gaming Commission	72	78.8%	15.5%	5.7%
2010 National Indian Gaming Commission	50	70.5%	14.4%	15.1%
2008 National Indian Gaming Commission				
2006 National Indian Gaming Commission				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 National Indian Gaming Commission	72	80.1%	9.0%	11.0%
2010 National Indian Gaming Commission	50	76.5%	14.9%	8.6%
2008 National Indian Gaming Commission				
2006 National Indian Gaming Commission				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 National Indian Gaming Commission	72	66.5%	13.7%	19.8%
2010 National Indian Gaming Commission	50	71.1%	15.1%	13.8%
2008 National Indian Gaming Commission				
2006 National Indian Gaming Commission				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 National Indian Gaming Commission	72	68.9%	14.8%	16.3%
2010 National Indian Gaming Commission	49	69.5%	8.1%	22.4%
2008 National Indian Gaming Commission	47	76.2%	15.3%	8.6%
2006 National Indian Gaming Commission				

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 National Indian Gaming Commission	72	71.9%	14.3%	13.8%
2010 National Indian Gaming Commission	50	71.7%	17.7%	10.6%
2008 National Indian Gaming Commission	47	72.1%	19.5%	8.4%
2006 National Indian Gaming Commission				

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 National Indian Gaming Commission	72	21.1%	26.1%	52.8%	0
2010 National Indian Gaming Commission	48	34.9%	37.7%	27.4%	1
2008 National Indian Gaming Commission	47	50.3%	28.0%	21.7%	0
2006 National Indian Gaming Commission					

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 National Indian Gaming Commission	65	39.7%	36.3%	24.0%	7
2010 National Indian Gaming Commission	47	60.3%	22.3%	17.4%	2
2008 National Indian Gaming Commission	46	75.6%	13.5%	10.9%	1
2006 National Indian Gaming Commission					

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 National Indian Gaming Commission	66	57.5%	16.7%	25.8%	6
2010 National Indian Gaming Commission	47	61.9%	22.6%	15.5%	2
2008 National Indian Gaming Commission	46	80.4%	15.6%	4.0%	1
2006 National Indian Gaming Commission					

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 National Indian Gaming Commission	72	57.4%	14.4%	28.2%	0
2010 National Indian Gaming Commission	48	47.9%	25.8%	26.3%	0
2008 National Indian Gaming Commission	47	63.5%	18.5%	18.0%	0
2006 National Indian Gaming Commission					

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 National Indian Gaming Commission	65	44.1%	28.4%	27.5%	7
2010 National Indian Gaming Commission	46	48.9%	24.4%	26.8%	2
2008 National Indian Gaming Commission	44	46.6%	30.9%	22.5%	3
2006 National Indian Gaming Commission					

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 National Indian Gaming Commission	69	27.9%	29.3%	42.8%	3
2010 National Indian Gaming Commission	47	38.0%	21.9%	40.1%	2
2008 National Indian Gaming Commission	47	40.4%	30.2%	29.4%	0
2006 National Indian Gaming Commission					

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 National Indian Gaming Commission	70	30.4%	34.4%	35.2%	2
2010 National Indian Gaming Commission	45	39.2%	19.6%	41.2%	2
2008 National Indian Gaming Commission					
2006 National Indian Gaming Commission					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 National Indian Gaming Commission	71	35.6%	29.3%	35.1%	1
2010 National Indian Gaming Commission	47	54.1%	22.3%	23.6%	1
2008 National Indian Gaming Commission					
2006 National Indian Gaming Commission					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 National Indian Gaming Commission	71	35.7%	25.8%	38.5%	1
2010 National Indian Gaming Commission	48	60.9%	16.7%	22.4%	1
2008 National Indian Gaming Commission	47	63.2%	26.4%	10.4%	0
2006 National Indian Gaming Commission					

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 National Indian Gaming Commission	65	44.6%	32.9%	22.5%	7
2010 National Indian Gaming Commission	41	57.0%	32.5%	10.6%	8
2008 National Indian Gaming Commission					
2006 National Indian Gaming Commission					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 National Indian Gaming Commission	72	35.8%	23.1%	41.1%
2010 National Indian Gaming Commission	49	56.8%	25.2%	18.0%
2008 National Indian Gaming Commission	47	67.6%	17.4%	15.0%
2006 National Indian Gaming Commission				

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 National Indian Gaming Commission	72	31.0%	22.0%	46.9%
2010 National Indian Gaming Commission	48	54.6%	19.1%	26.3%
2008 National Indian Gaming Commission	47	41.2%	25.3%	33.5%
2006 National Indian Gaming Commission				

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 National Indian Gaming Commission	72	19.6%	44.1%	36.3%
2010 National Indian Gaming Commission	48	55.0%	21.9%	23.1%
2008 National Indian Gaming Commission	47	60.3%	22.8%	16.9%
2006 National Indian Gaming Commission				

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 National Indian Gaming Commission	72	19.8%	36.9%	43.3%
2010 National Indian Gaming Commission	49	41.5%	32.1%	26.4%
2008 National Indian Gaming Commission	47	47.5%	32.8%	19.7%
2006 National Indian Gaming Commission				

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 National Indian Gaming Commission	72	12.6%	34.4%	53.0%
2010 National Indian Gaming Commission	49	34.2%	39.2%	26.6%
2008 National Indian Gaming Commission	47	31.4%	38.2%	30.4%
2006 National Indian Gaming Commission				

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 National Indian Gaming Commission	72	41.6%	36.9%	21.5%
2010 National Indian Gaming Commission	49	39.5%	25.4%	35.1%
2008 National Indian Gaming Commission	47	51.6%	25.9%	22.5%
2006 National Indian Gaming Commission				

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 National Indian Gaming Commission	72	52.4%	23.9%	23.7%
2010 National Indian Gaming Commission	49	71.4%	15.5%	13.1%
2008 National Indian Gaming Commission	47	82.3%	15.8%	1.9%
2006 National Indian Gaming Commission				

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 National Indian Gaming Commission	72	59.7%	22.1%	18.2%
2010 National Indian Gaming Commission	49	81.1%	14.7%	4.2%
2008 National Indian Gaming Commission	47	63.4%	17.7%	19.0%
2006 National Indian Gaming Commission				

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 National Indian Gaming Commission	72	41.8%	24.8%	33.4%
2010 National Indian Gaming Commission	49	63.8%	16.1%	20.1%
2008 National Indian Gaming Commission	47	59.6%	25.6%	14.9%
2006 National Indian Gaming Commission				

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 National Indian Gaming Commission	72	56.6%	31.7%	11.7%
2010 National Indian Gaming Commission				
2008 National Indian Gaming Commission				
2006 National Indian Gaming Commission				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework				
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently	
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%	
2011 National Indian Gaming Commission	72	12.4%	12.1%	11.8%	27.7%	
2010 National Indian Gaming Commission						
2008 National Indian Gaming Commission						
2006 National Indian Gaming Commission						
					(continued)	

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%
2011 National Indian Gaming Commission	72	5.3%	5.1%	20.4%	5.3%
2010 National Indian Gaming Commission					
2008 National Indian Gaming Commission					
2006 National Indian Gaming Commission					

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 National Indian Gaming Commission	72	5.5%	40.3%	54.1%
2010 National Indian Gaming Commission				
2008 National Indian Gaming Commission				
2006 National Indian Gaming Commission				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 National Indian Gaming Commission	72	2.4%	59.6%	38.1%
2010 National Indian Gaming Commission				
2008 National Indian Gaming Commission				
2006 National Indian Gaming Commission				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 National Indian Gaming Commission	72	7.1%	85.0%	7.9%
2010 National Indian Gaming Commission				
2008 National Indian Gaming Commission				
2006 National Indian Gaming Commission				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 National Indian Gaming Commission	72	4.0%	69.2%	26.8%
2010 National Indian Gaming Commission				
2008 National Indian Gaming Commission				
2006 National Indian Gaming Commission				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 National Indian Gaming Commission	71	0.0%	71.1%	28.9%
2010 National Indian Gaming Commission				
2008 National Indian Gaming Commission				
2006 National Indian Gaming Commission				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 National Indian Gaming Commission	56	44.0%	31.5%	24.6%	16
2010 National Indian Gaming Commission	47	59.9%	22.4%	17.7%	2
2008 National Indian Gaming Commission	34	32.9%	31.7%	35.5%	13
2006 National Indian Gaming Commission					

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 National Indian Gaming Commission	28	18.0%	32.5%	49.6%	41
2010 National Indian Gaming Commission	35	37.4%	41.5%	21.0%	14
2008 National Indian Gaming Commission	35	20.2%	37.2%	42.6%	12
2006 National Indian Gaming Commission					

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 National Indian Gaming Commission	28	13.6%	61.6%	24.7%	44
2010 National Indian Gaming Commission	32	17.7%	38.7%	43.6%	16
2008 National Indian Gaming Commission					
2006 National Indian Gaming Commission					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 National Indian Gaming Commission	26	25.3%	71.6%	3.1%	44
2010 National Indian Gaming Commission	26	33.6%	66.4%	0.0%	21
2008 National Indian Gaming Commission					
2006 National Indian Gaming Commission					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 National Indian Gaming Commission	15	7.1%	88.2%	4.7%	57
2010 National Indian Gaming Commission	25	4.1%	76.7%	19.2%	24
2008 National Indian Gaming Commission					
2006 National Indian Gaming Commission					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 National Indian Gaming Commission	15	7.6%	81.7%	10.7%	57
2010 National Indian Gaming Commission	27	3.8%	86.3%	9.9%	22
2008 National Indian Gaming Commission					
2006 National Indian Gaming Commission					

National Mediation Board 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 National Mediation Board	21
2010 National Mediation Board	22
2008 National Mediation Board	23
2006 National Mediation Board	29

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 National Mediation Board	21	82.0%	0.0%	18.0%
2010 National Mediation Board	22	86.2%	4.1%	9.7%
2008 National Mediation Board	23	64.6%	7.4%	28.0%
2006 National Mediation Board	29	91.4%	0.0%	8.6%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 National Mediation Board	21	78.1%	16.1%	5.8%
2010 National Mediation Board	22	87.8%	3.6%	8.6%
2008 National Mediation Board	23	82.7%	12.9%	4.4%
2006 National Mediation Board	29	89.2%	10.8%	0.0%

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 National Mediation Board	21	51.9%	34.0%	14.1%
2010 National Mediation Board	22	76.7%	9.4%	13.8%
2008 National Mediation Board	23	76.6%	4.4%	19.0%
2006 National Mediation Board	29	81.8%	9.6%	8.6%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 National Mediation Board	21	84.2%	3.8%	12.0%
2010 National Mediation Board	22	85.8%	8.6%	5.6%
2008 National Mediation Board	23	87.1%	0.0%	12.9%
2006 National Mediation Board	29	88.5%	5.9%	5.6%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 National Mediation Board	21	96.2%	0.0%	3.8%
2010 National Mediation Board	22	95.5%	4.5%	0.0%
2008 National Mediation Board	23	91.4%	8.6%	0.0%
2006 National Mediation Board	29	97.1%	2.9%	0.0%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 National Mediation Board	21	95.6%	4.4%	0.0%
2010 National Mediation Board	22	87.3%	8.6%	4.1%
2008 National Mediation Board				
2006 National Mediation Board				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 National Mediation Board	21	92.1%	0.0%	7.9%
2010 National Mediation Board	22	100.0%	0.0%	0.0%
2008 National Mediation Board				
2006 National Mediation Board				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,389	91.8%	6.9%	1.3%
2011 National Mediation Board	21	83.9%	12.2%	3.9%
2010 National Mediation Board	22	94.4%	5.6%	0.0%
2008 National Mediation Board				
2006 National Mediation Board				

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 National Mediation Board	21	55.0%	8.1%	36.8%	0
2010 National Mediation Board	21	72.3%	15.4%	12.3%	0
2008 National Mediation Board	23	70.4%	4.4%	25.2%	0
2006 National Mediation Board	29	75.3%	13.0%	11.7%	0

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 National Mediation Board	21	77.1%	5.2%	17.7%	0
2010 National Mediation Board	22	68.6%	16.7%	14.7%	0
2008 National Mediation Board	23	74.4%	12.8%	12.9%	0
2006 National Mediation Board	28	85.3%	6.4%	8.3%	1

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 National Mediation Board	21	64.5%	13.7%	21.8%	0
2010 National Mediation Board	22	71.0%	0.0%	29.0%	0
2008 National Mediation Board	23	67.0%	5.3%	27.7%	0
2006 National Mediation Board	28	90.5%	0.0%	9.5%	1

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 National Mediation Board	21	91.3%	4.4%	4.4%	0
2010 National Mediation Board	22	95.9%	4.1%	0.0%	0
2008 National Mediation Board	23	85.2%	9.5%	5.3%	0
2006 National Mediation Board	29	97.1%	2.9%	0.0%	0

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 National Mediation Board	20	100.0%	0.0%	0.0%	0
2010 National Mediation Board	22	100.0%	0.0%	0.0%	0
2008 National Mediation Board	23	94.7%	5.3%	0.0%	0
2006 National Mediation Board	29	100.0%	0.0%	0.0%	0

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 National Mediation Board	21	92.1%	7.9%	0.0%	0
2010 National Mediation Board	22	89.0%	0.0%	11.0%	0
2008 National Mediation Board	23	90.8%	9.2%	0.0%	0
2006 National Mediation Board	29	97.3%	2.7%	0.0%	0

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 National Mediation Board	21	69.2%	9.0%	21.9%	0
2010 National Mediation Board	22	91.4%	4.5%	4.1%	0
2008 National Mediation Board	23	65.8%	15.2%	19.0%	0
2006 National Mediation Board	29	78.1%	8.2%	13.7%	0

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 National Mediation Board	21	86.2%	5.9%	7.9%	0
2010 National Mediation Board	21	85.1%	14.9%	0.0%	0
2008 National Mediation Board	23	79.9%	14.8%	5.3%	0
2006 National Mediation Board	29	96.6%	3.4%	0.0%	0

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 National Mediation Board	20	53.8%	13.4%	32.8%	1
2010 National Mediation Board	21	61.5%	9.0%	29.5%	0
2008 National Mediation Board	22	40.2%	23.7%	36.2%	1
2006 National Mediation Board	28	35.9%	33.7%	30.4%	1

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 National Mediation Board	21	47.3%	21.6%	31.1%	0
2010 National Mediation Board	22	77.8%	3.6%	18.5%	0
2008 National Mediation Board	22	37.1%	26.5%	36.4%	1
2006 National Mediation Board	29	54.2%	30.6%	15.2%	0

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 National Mediation Board	21	72.3%	13.7%	14.0%	0
2010 National Mediation Board	22	91.4%	4.5%	4.1%	0
2008 National Mediation Board	23	69.2%	8.6%	22.2%	0
2006 National Mediation Board					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 National Mediation Board	19	69.6%	19.4%	11.0%
2010 National Mediation Board	22	82.2%	8.1%	9.7%
2008 National Mediation Board	23	77.1%	13.4%	9.5%
2006 National Mediation Board	29	92.9%	4.4%	2.7%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 National Mediation Board	21	72.1%	27.9%	0.0%	0
2010 National Mediation Board	20	74.9%	10.4%	14.7%	1
2008 National Mediation Board	23	76.6%	5.3%	18.2%	0
2006 National Mediation Board	28	72.5%	24.5%	3.0%	1

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 National Mediation Board	20	56.9%	8.5%	34.7%	1
2010 National Mediation Board	20	62.2%	11.8%	26.0%	1
2008 National Mediation Board	22	44.2%	36.0%	19.8%	1
2006 National Mediation Board	29	45.6%	30.1%	24.3%	0

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 National Mediation Board	18	42.5%	33.3%	24.2%	3
2010 National Mediation Board	20	65.0%	20.1%	14.9%	1
2008 National Mediation Board	23	47.5%	20.4%	32.1%	0
2006 National Mediation Board	28	43.2%	36.7%	20.1%	1

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 National Mediation Board	21	51.8%	17.5%	30.7%	0
2010 National Mediation Board	21	47.5%	22.1%	30.4%	0
2008 National Mediation Board	22	36.7%	30.7%	32.6%	1
2006 National Mediation Board	28	46.1%	30.5%	23.3%	1

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 National Mediation Board	19	45.3%	25.8%	28.8%	2
2010 National Mediation Board	22	67.8%	8.6%	23.7%	0
2008 National Mediation Board	21	60.8%	13.5%	25.8%	2
2006 National Mediation Board	29	59.0%	29.5%	11.5%	0

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 National Mediation Board	21	63.0%	11.1%	25.9%	0
2010 National Mediation Board	22	80.4%	0.0%	19.6%	0
2008 National Mediation Board	23	75.3%	5.3%	19.4%	0
2006 National Mediation Board	29	84.4%	7.0%	8.6%	0

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 National Mediation Board	21	63.0%	32.6%	4.4%	0
2010 National Mediation Board	21	70.7%	20.1%	9.3%	0
2008 National Mediation Board	23	68.9%	18.2%	12.9%	0
2006 National Mediation Board	27	70.5%	26.3%	3.1%	2

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 National Mediation Board	21	100.0%	0.0%	0.0%
2010 National Mediation Board	22	82.0%	18.0%	0.0%
2008 National Mediation Board	23	81.0%	9.5%	9.5%
2006 National Mediation Board	29	97.3%	0.0%	2.7%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 National Mediation Board	19	78.3%	15.3%	6.5%	1
2010 National Mediation Board	22	90.3%	5.6%	4.1%	0
2008 National Mediation Board	23	76.6%	5.3%	18.2%	0
2006 National Mediation Board	27	94.5%	5.5%	0.0%	2

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 National Mediation Board	21	47.4%	34.7%	17.9%	0
2010 National Mediation Board	21	70.7%	15.0%	14.3%	1
2008 National Mediation Board	23	50.7%	21.5%	27.8%	0
2006 National Mediation Board	29	56.6%	24.8%	18.6%	0

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 National Mediation Board	21	65.1%	17.0%	17.9%	0
2010 National Mediation Board	22	71.3%	9.5%	19.2%	0
2008 National Mediation Board					
2006 National Mediation Board					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 National Mediation Board	21	53.2%	17.3%	29.5%	0
2010 National Mediation Board	21	55.7%	18.6%	25.7%	0
2008 National Mediation Board	22	61.7%	13.8%	24.5%	1
2006 National Mediation Board	29	67.6%	20.9%	11.5%	0

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 National Mediation Board	20	28.8%	25.0%	46.2%	1
2010 National Mediation Board	22	36.2%	36.5%	27.3%	0
2008 National Mediation Board	22	27.7%	28.7%	43.6%	1
2006 National Mediation Board	29	32.1%	43.7%	24.3%	0

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 National Mediation Board	21	66.5%	22.0%	11.5%	0
2010 National Mediation Board	20	58.0%	20.2%	21.8%	1
2008 National Mediation Board	23	51.0%	35.2%	13.8%	0
2006 National Mediation Board	29	55.3%	33.0%	11.7%	0

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 National Mediation Board	20	86.5%	13.5%	0.0%	1
2010 National Mediation Board	22	85.1%	14.9%	0.0%	0
2008 National Mediation Board	23	76.7%	18.0%	5.3%	0
2006 National Mediation Board	28	84.9%	15.1%	0.0%	1

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 National Mediation Board	21	74.9%	19.2%	5.9%	0
2010 National Mediation Board	22	63.2%	21.7%	15.1%	0
2008 National Mediation Board	23	51.0%	36.1%	12.9%	0
2006 National Mediation Board	29	68.4%	22.9%	8.8%	0

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 National Mediation Board	21	37.2%	27.2%	35.6%	0
2010 National Mediation Board	20	39.4%	36.3%	24.3%	1
2008 National Mediation Board	23	47.8%	16.9%	35.2%	0
2006 National Mediation Board	28	35.0%	39.3%	25.8%	1

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 National Mediation Board	21	43.1%	27.8%	29.2%	0
2010 National Mediation Board	21	50.9%	35.6%	13.5%	0
2008 National Mediation Board	22	52.5%	27.7%	19.9%	1
2006 National Mediation Board	28	63.0%	17.3%	19.7%	1

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 National Mediation Board	20	89.1%	0.0%	10.9%	1
2010 National Mediation Board	22	86.2%	5.6%	8.2%	0
2008 National Mediation Board					
2006 National Mediation Board					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 National Mediation Board	21	72.1%	17.6%	10.3%
2010 National Mediation Board	22	80.8%	11.0%	8.2%
2008 National Mediation Board	23	69.1%	7.4%	23.4%
2006 National Mediation Board	29	75.7%	21.6%	2.7%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 National Mediation Board	20	37.0%	38.4%	24.6%	1
2010 National Mediation Board	21	43.6%	36.9%	19.6%	1
2008 National Mediation Board					
2006 National Mediation Board					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 National Mediation Board	21	86.6%	0.0%	13.4%	0
2010 National Mediation Board	22	78.3%	17.6%	4.1%	0
2008 National Mediation Board	22	74.3%	6.5%	19.3%	1
2006 National Mediation Board	28	89.4%	0.0%	10.6%	1

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 National Mediation Board	20	77.5%	0.0%	22.5%	0
2010 National Mediation Board	22	73.3%	12.9%	13.8%	0
2008 National Mediation Board					
2006 National Mediation Board					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 National Mediation Board	21	65.3%	16.9%	17.8%	0
2010 National Mediation Board	22	64.3%	21.8%	13.8%	0
2008 National Mediation Board	23	54.2%	16.1%	29.7%	0
2006 National Mediation Board	29	74.7%	16.7%	8.6%	0

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 National Mediation Board	18	76.6%	14.4%	8.9%	3
2010 National Mediation Board	22	72.4%	19.4%	8.2%	0
2008 National Mediation Board					
2006 National Mediation Board					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 National Mediation Board	21	65.3%	13.1%	21.6%	0
2010 National Mediation Board	22	72.4%	9.0%	18.5%	0
2008 National Mediation Board					
2006 National Mediation Board					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994
2011 National Mediation Board	21	70.4%	7.9%	21.7%	0
2010 National Mediation Board	22	72.4%	17.8%	9.7%	0
2008 National Mediation Board	23	76.6%	0.0%	23.4%	0
2006 National Mediation Board	29	81.5%	7.0%	11.5%	0

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 National Mediation Board	21	68.8%	13.4%	17.8%
2010 National Mediation Board	22	90.3%	0.0%	9.7%
2008 National Mediation Board				
2006 National Mediation Board				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 National Mediation Board	21	88.1%	0.0%	11.9%
2010 National Mediation Board	22	86.6%	9.2%	4.1%
2008 National Mediation Board				
2006 National Mediation Board				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 National Mediation Board	21	83.9%	11.7%	4.4%
2010 National Mediation Board	22	78.3%	5.6%	16.1%
2008 National Mediation Board				
2006 National Mediation Board				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 National Mediation Board	21	67.3%	15.5%	17.1%
2010 National Mediation Board	22	68.8%	23.5%	7.7%
2008 National Mediation Board	23	58.6%	17.9%	23.5%
2006 National Mediation Board	29	66.5%	18.6%	14.9%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 National Mediation Board	21	71.2%	20.7%	8.1%
2010 National Mediation Board	22	68.8%	17.6%	13.5%
2008 National Mediation Board	23	63.2%	14.7%	22.2%
2006 National Mediation Board	29	71.2%	22.7%	6.1%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

		N	Positive	Neutral	Negative	DNK
2011 Governmentwi	de	253,376	45.0%	26.8%	28.2%	2,654
2011 National Me	ediation Board	21	48.9%	22.0%	29.1%	0
2010 National Me	diation Board	21	42.5%	42.8%	14.6%	1
2008 National Me	diation Board	23	34.4%	30.4%	35.2%	0
2006 National Me	diation Board	29	44.3%	34.4%	21.3%	0

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 National Mediation Board	19	54.2%	24.5%	21.4%	2
2010 National Mediation Board	20	51.2%	29.7%	19.1%	2
2008 National Mediation Board	23	44.6%	24.4%	31.0%	0
2006 National Mediation Board	28	49.0%	31.1%	19.9%	1

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 National Mediation Board	21	49.0%	29.7%	21.3%	0
2010 National Mediation Board	21	56.8%	28.7%	14.5%	1
2008 National Mediation Board	23	63.6%	12.9%	23.4%	0
2006 National Mediation Board	28	58.4%	29.2%	12.4%	1

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 National Mediation Board	21	63.2%	5.8%	31.0%	0
2010 National Mediation Board	21	62.3%	33.3%	4.4%	1
2008 National Mediation Board	23	62.5%	5.3%	32.2%	0
2006 National Mediation Board	29	57.9%	22.9%	19.1%	0

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 National Mediation Board	20	56.1%	10.9%	33.1%	1
2010 National Mediation Board	20	64.5%	30.9%	4.6%	2
2008 National Mediation Board	22	66.1%	14.1%	19.9%	1
2006 National Mediation Board	29	59.2%	26.1%	14.6%	0

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 National Mediation Board	20	42.4%	4.5%	53.0%	1
2010 National Mediation Board	20	40.1%	49.4%	10.5%	1
2008 National Mediation Board	23	47.6%	19.7%	32.6%	0
2006 National Mediation Board	29	50.3%	22.6%	27.1%	0

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 National Mediation Board	21	50.5%	18.3%	31.1%	0
2010 National Mediation Board	21	34.2%	51.9%	13.9%	1
2008 National Mediation Board					
2006 National Mediation Board					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	•				
	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 National Mediation Board	21	49.0%	39.0%	11.9%	0
2010 National Mediation Board	20	59.2%	31.8%	9.0%	2
2008 National Mediation Board					
2006 National Mediation Board					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 National Mediation Board	20	56.1%	14.8%	29.1%	1
2010 National Mediation Board	21	53.2%	33.0%	13.8%	1
2008 National Mediation Board	23	49.2%	16.7%	34.2%	0
2006 National Mediation Board	29	53.8%	23.5%	22.7%	0

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 National Mediation Board	20	61.1%	4.5%	34.3%	0
2010 National Mediation Board	22	48.9%	36.0%	15.1%	0
2008 National Mediation Board					
2006 National Mediation Board					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 National Mediation Board	21	63.0%	21.4%	15.7%
2010 National Mediation Board	22	66.9%	29.0%	4.1%
2008 National Mediation Board	23	67.0%	5.3%	27.7%
2006 National Mediation Board	29	64.1%	13.0%	22.9%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 National Mediation Board	21	50.7%	16.6%	32.7%
2010 National Mediation Board	22	49.5%	32.5%	18.0%
2008 National Mediation Board	23	63.6%	8.6%	27.8%
2006 National Mediation Board	29	52.5%	21.2%	26.2%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 National Mediation Board	21	65.3%	7.9%	26.8%
2010 National Mediation Board	22	52.9%	39.0%	8.2%
2008 National Mediation Board	23	63.9%	12.5%	23.5%
2006 National Mediation Board	29	74.9%	12.8%	12.3%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 National Mediation Board	21	55.1%	16.0%	28.9%
2010 National Mediation Board	21	42.4%	34.9%	22.7%
2008 National Mediation Board	23	44.9%	13.4%	41.7%
2006 National Mediation Board	29	56.2%	24.4%	19.4%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 National Mediation Board	21	35.9%	33.4%	30.7%
2010 National Mediation Board	22	43.8%	19.9%	36.3%
2008 National Mediation Board	23	44.9%	18.6%	36.5%
2006 National Mediation Board	29	36.5%	30.8%	32.7%

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 National Mediation Board	21	52.7%	27.7%	19.5%
2010 National Mediation Board	22	62.7%	22.2%	15.1%
2008 National Mediation Board	23	49.3%	23.7%	27.0%
2006 National Mediation Board	29	81.0%	9.8%	9.2%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 National Mediation Board	21	69.1%	26.6%	4.4%
2010 National Mediation Board	21	77.1%	14.7%	8.2%
2008 National Mediation Board	23	72.3%	9.7%	18.0%
2006 National Mediation Board	29	86.3%	8.1%	5.6%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 National Mediation Board	21	59.8%	11.7%	28.5%
2010 National Mediation Board	22	53.6%	33.8%	12.7%
2008 National Mediation Board	23	59.3%	14.8%	25.9%
2006 National Mediation Board	29	63.3%	23.0%	13.7%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 National Mediation Board	21	63.2%	21.3%	15.5%
2010 National Mediation Board	22	71.9%	16.3%	11.8%
2008 National Mediation Board	23	67.0%	9.6%	23.4%
2006 National Mediation Board	29	69.0%	15.7%	15.2%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 National Mediation Board	21	64.0%	30.8%	5.2%
2010 National Mediation Board				
2008 National Mediation Board				
2006 National Mediation Board				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework				
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently	
011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%	
2011 National Mediation Board	21	0.0%	45.4%	5.8%	0.0%	
2010 National Mediation Board						
2008 National Mediation Board						
2006 National Mediation Board						
					(continued)	

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework					
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework		
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%		
2011 National Mediation Board	21	4.5%	0.0%	35.2%	9.1%		
2010 National Mediation Board							
2008 National Mediation Board							
2006 National Mediation Board							

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 National Mediation Board	20	32.3%	40.5%	27.2%
2010 National Mediation Board				
2008 National Mediation Board				
2006 National Mediation Board				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 National Mediation Board	21	24.4%	61.6%	14.0%
2010 National Mediation Board				
2008 National Mediation Board				
2006 National Mediation Board				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 National Mediation Board	21	4.4%	86.0%	9.6%
2010 National Mediation Board				
2008 National Mediation Board				
2006 National Mediation Board				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 National Mediation Board	21	0.0%	82.2%	17.8%
2010 National Mediation Board				
2008 National Mediation Board				
2006 National Mediation Board				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 National Mediation Board	21	0.0%	82.2%	17.8%
2010 National Mediation Board				
2008 National Mediation Board				
2006 National Mediation Board				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 National Mediation Board	19	34.1%	15.6%	50.3%	2
2010 National Mediation Board	19	40.8%	35.6%	23.5%	2
2008 National Mediation Board	18	60.2%	21.8%	18.0%	5
2006 National Mediation Board	22	46.6%	37.9%	15.5%	7

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

		N	Positive	Neutral	Negative	NBJ
2	2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
	2011 National Mediation Board	13	54.9%	12.9%	32.2%	7
	2010 National Mediation Board	18	62.8%	25.6%	11.6%	4
	2008 National Mediation Board	14	71.7%	28.3%	0.0%	9
	2006 National Mediation Board	21	81.1%	14.8%	4.1%	8

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 National Mediation Board	11	37.4%	41.0%	21.6%	10
2010 National Mediation Board	18	78.2%	14.8%	7.0%	2
2008 National Mediation Board					
2006 National Mediation Board					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 National Mediation Board	7	27.2%	72.8%	0.0%	14
2010 National Mediation Board	15	60.1%	25.5%	14.4%	6
2008 National Mediation Board					
2006 National Mediation Board					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 National Mediation Board	4	0.0%	78.9%	21.1%	17
2010 National Mediation Board	11	18.8%	81.2%	0.0%	10
2008 National Mediation Board					
2006 National Mediation Board					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 National Mediation Board	3	0.0%	100.0%	0.0%	18
2010 National Mediation Board	11	18.8%	81.2%	0.0%	10
2008 National Mediation Board					
2006 National Mediation Board					

National Transportation Safety Board 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 National Transportation Safety Board	220
2010 National Transportation Safety Board	250
2008 National Transportation Safety Board	226
2006 National Transportation Safety Board	236

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 National Transportation Safety Board	219	67.2%	11.1%	21.7%
2010 National Transportation Safety Board	250	66.4%	17.2%	16.4%
2008 National Transportation Safety Board	226	59.9%	20.5%	19.6%
2006 National Transportation Safety Board	236	64.1%	19.1%	16.8%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 National Transportation Safety Board	220	71.3%	13.3%	15.3%
2010 National Transportation Safety Board	250	76.8%	10.1%	13.1%
2008 National Transportation Safety Board	226	73.6%	16.2%	10.3%
2006 National Transportation Safety Board	236	73.2%	13.7%	13.2%

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 National Transportation Safety Board	219	63.1%	12.1%	24.8%
2010 National Transportation Safety Board	248	62.1%	19.3%	18.6%
2008 National Transportation Safety Board	226	61.3%	19.2%	19.5%
2006 National Transportation Safety Board	236	56.9%	18.7%	24.4%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 National Transportation Safety Board	219	80.6%	9.7%	9.7%
2010 National Transportation Safety Board	250	84.8%	10.7%	4.5%
2008 National Transportation Safety Board	226	84.9%	8.0%	7.1%
2006 National Transportation Safety Board	236	76.6%	13.1%	10.3%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 National Transportation Safety Board	220	89.3%	6.5%	4.1%
2010 National Transportation Safety Board	249	88.9%	8.4%	2.7%
2008 National Transportation Safety Board	226	89.2%	7.2%	3.6%
2006 National Transportation Safety Board	236	87.5%	6.7%	5.8%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 National Transportation Safety Board	220	77.9%	10.8%	11.4%
2010 National Transportation Safety Board	250	82.4%	10.4%	7.2%
2008 National Transportation Safety Board				
2006 National Transportation Safety Board				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 National Transportation Safety Board	219	95.3%	3.7%	1.0%
2010 National Transportation Safety Board	249	98.8%	0.9%	0.4%
2008 National Transportation Safety Board				
2006 National Transportation Safety Board				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative		
2011 Governmentwide	265,389	91.8%	6.9%	1.3%		
2011 National Transportation Safety Board	220	90.8%	6.3%	2.9%		
2010 National Transportation Safety Board	250	90.8%	7.2%	2.0%		
2008 National Transportation Safety Board						
2006 National Transportation Safety Board						

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 National Transportation Safety Board	219	51.2%	14.8%	33.9%	1
2010 National Transportation Safety Board	249	53.7%	16.9%	29.4%	1
2008 National Transportation Safety Board	226	48.8%	16.7%	34.5%	0
2006 National Transportation Safety Board	231	43.0%	16.2%	40.8%	5

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 National Transportation Safety Board	218	63.3%	14.4%	22.2%	1
2010 National Transportation Safety Board	249	64.0%	15.5%	20.5%	1
2008 National Transportation Safety Board	225	55.5%	18.8%	25.7%	1
2006 National Transportation Safety Board	234	54.4%	22.6%	22.9%	2

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 National Transportation Safety Board	216	61.8%	11.3%	26.8%	2
2010 National Transportation Safety Board	247	66.7%	10.8%	22.5%	1
2008 National Transportation Safety Board	224	64.0%	15.2%	20.9%	2
2006 National Transportation Safety Board	232	57.1%	15.8%	27.1%	4

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 National Transportation Safety Board	218	88.7%	6.5%	4.8%	2
2010 National Transportation Safety Board	249	89.6%	7.0%	3.5%	0
2008 National Transportation Safety Board	226	88.9%	5.6%	5.5%	0
2006 National Transportation Safety Board	233	85.2%	10.4%	4.4%	3

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 National Transportation Safety Board	219	91.9%	5.8%	2.3%	1
2010 National Transportation Safety Board	250	93.9%	4.1%	2.0%	0
2008 National Transportation Safety Board	225	94.0%	4.3%	1.8%	1
2006 National Transportation Safety Board	235	94.0%	3.8%	2.2%	1

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 National Transportation Safety Board	215	83.8%	8.0%	8.1%	3
2010 National Transportation Safety Board	248	83.6%	10.9%	5.5%	1
2008 National Transportation Safety Board	224	82.9%	7.7%	9.4%	2
2006 National Transportation Safety Board	234	77.2%	10.4%	12.5%	2

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 National Transportation Safety Board	216	76.1%	8.6%	15.3%	3
2010 National Transportation Safety Board	249	73.5%	14.1%	12.4%	1
2008 National Transportation Safety Board	224	73.3%	12.6%	14.2%	2
2006 National Transportation Safety Board	231	68.3%	15.6%	16.1%	5

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 National Transportation Safety Board	216	87.9%	8.9%	3.2%	3
2010 National Transportation Safety Board	249	87.7%	9.0%	3.3%	1
2008 National Transportation Safety Board	226	90.7%	6.6%	2.7%	0
2006 National Transportation Safety Board	235	84.0%	11.5%	4.6%	1

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 National Transportation Safety Board	207	63.1%	19.6%	17.3%	13
2010 National Transportation Safety Board	236	62.8%	23.7%	13.5%	14
2008 National Transportation Safety Board	196	61.4%	17.9%	20.6%	30
2006 National Transportation Safety Board	214	47.5%	30.2%	22.3%	22

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 National Transportation Safety Board	211	51.2%	19.8%	29.0%	5
2010 National Transportation Safety Board	243	53.1%	18.8%	28.1%	5
2008 National Transportation Safety Board	226	53.6%	24.0%	22.4%	0
2006 National Transportation Safety Board	235	47.7%	26.0%	26.3%	1

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 National Transportation Safety Board	218	72.6%	12.2%	15.2%	2
2010 National Transportation Safety Board	246	71.7%	15.3%	13.0%	3
2008 National Transportation Safety Board	221	72.3%	17.0%	10.7%	5
2006 National Transportation Safety Board					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 National Transportation Safety Board	217	78.1%	12.8%	9.1%
2010 National Transportation Safety Board	240	85.3%	9.9%	4.8%
2008 National Transportation Safety Board	226	88.4%	6.3%	5.2%
2006 National Transportation Safety Board	236	84.7%	9.0%	6.2%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 National Transportation Safety Board	208	53.0%	21.0%	26.0%	11
2010 National Transportation Safety Board	242	46.2%	28.1%	25.7%	8
2008 National Transportation Safety Board	221	52.9%	23.7%	23.5%	5
2006 National Transportation Safety Board	231	44.0%	24.7%	31.3%	5

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 National Transportation Safety Board	206	51.3%	19.5%	29.2%	13
2010 National Transportation Safety Board	231	49.7%	25.4%	24.9%	19
2008 National Transportation Safety Board	220	50.1%	19.1%	30.9%	6
2006 National Transportation Safety Board	224	47.5%	25.1%	27.3%	12

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 National Transportation Safety Board	196	42.8%	31.5%	25.7%	24
2010 National Transportation Safety Board	231	38.9%	27.8%	33.3%	18
2008 National Transportation Safety Board	202	42.7%	27.5%	29.8%	24
2006 National Transportation Safety Board	224	33.3%	26.8%	39.9%	12

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 National Transportation Safety Board	204	45.1%	24.0%	31.0%	14
2010 National Transportation Safety Board	237	47.9%	27.2%	24.9%	13
2008 National Transportation Safety Board	211	42.6%	29.9%	27.4%	15
2006 National Transportation Safety Board	223	37.6%	34.1%	28.3%	13

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 National Transportation Safety Board	207	57.5%	19.5%	23.0%	13
2010 National Transportation Safety Board	239	57.2%	26.3%	16.5%	11
2008 National Transportation Safety Board	221	57.4%	20.2%	22.4%	5
2006 National Transportation Safety Board	220	59.0%	17.6%	23.5%	16

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 National Transportation Safety Board	217	76.4%	11.2%	12.4%	2
2010 National Transportation Safety Board	249	75.1%	10.0%	14.9%	0
2008 National Transportation Safety Board	225	82.1%	7.7%	10.2%	1
2006 National Transportation Safety Board	235	72.2%	11.6%	16.3%	1

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 National Transportation Safety Board	209	57.6%	23.5%	18.8%	10
2010 National Transportation Safety Board	243	54.1%	33.3%	12.6%	5
2008 National Transportation Safety Board	220	51.0%	33.3%	15.7%	6
2006 National Transportation Safety Board	231	43.1%	35.6%	21.4%	5

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 National Transportation Safety Board	220	86.5%	9.3%	4.3%
2010 National Transportation Safety Board	249	91.7%	6.8%	1.6%
2008 National Transportation Safety Board	226	90.5%	7.7%	1.8%
2006 National Transportation Safety Board	236	85.3%	10.2%	4.4%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 National Transportation Safety Board	215	77.0%	16.2%	6.8%	2
2010 National Transportation Safety Board	247	80.5%	12.9%	6.6%	2
2008 National Transportation Safety Board	224	79.5%	13.5%	7.0%	2
2006 National Transportation Safety Board	232	77.8%	10.1%	12.0%	4

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 National Transportation Safety Board	212	55.3%	22.2%	22.5%	5
2010 National Transportation Safety Board	239	61.1%	22.2%	16.8%	8
2008 National Transportation Safety Board	220	51.1%	25.8%	23.0%	6
2006 National Transportation Safety Board	232	43.0%	22.8%	34.2%	4

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 National Transportation Safety Board	210	65.2%	18.5%	16.4%	6
2010 National Transportation Safety Board	246	70.1%	18.4%	11.4%	3
2008 National Transportation Safety Board					
2006 National Transportation Safety Board					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 National Transportation Safety Board	212	50.7%	22.1%	27.3%	3
2010 National Transportation Safety Board	242	51.6%	30.3%	18.1%	6
2008 National Transportation Safety Board	220	52.0%	25.8%	22.1%	6
2006 National Transportation Safety Board	229	38.9%	25.6%	35.5%	7

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 National Transportation Safety Board	204	39.8%	30.9%	29.3%	12
2010 National Transportation Safety Board	236	43.9%	28.3%	27.8%	13
2008 National Transportation Safety Board	215	45.8%	26.4%	27.7%	11
2006 National Transportation Safety Board	224	39.7%	31.1%	29.2%	12

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 National Transportation Safety Board	207	63.8%	19.9%	16.2%	9
2010 National Transportation Safety Board	233	51.9%	29.2%	18.9%	14
2008 National Transportation Safety Board	202	62.9%	26.5%	10.7%	24
2006 National Transportation Safety Board	217	46.6%	38.0%	15.4%	19

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 National Transportation Safety Board	214	85.6%	10.0%	4.4%	3
2010 National Transportation Safety Board	245	88.8%	8.0%	3.2%	2
2008 National Transportation Safety Board	224	88.4%	7.2%	4.4%	2
2006 National Transportation Safety Board	234	83.6%	8.8%	7.6%	2

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 National Transportation Safety Board	209	73.4%	18.7%	7.9%	5
2010 National Transportation Safety Board	240	70.6%	18.0%	11.5%	7
2008 National Transportation Safety Board	215	82.6%	12.5%	4.8%	11
2006 National Transportation Safety Board	234	84.6%	9.8%	5.5%	2

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 National Transportation Safety Board	207	56.1%	21.4%	22.5%	10
2010 National Transportation Safety Board	233	54.2%	24.6%	21.3%	14
2008 National Transportation Safety Board	196	56.3%	18.8%	24.9%	30
2006 National Transportation Safety Board	215	46.2%	25.4%	28.4%	21

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 National Transportation Safety Board	198	71.7%	16.4%	11.9%	16
2010 National Transportation Safety Board	226	68.4%	22.1%	9.5%	22
2008 National Transportation Safety Board	194	72.3%	17.5%	10.1%	32
2006 National Transportation Safety Board	206	66.9%	20.2%	12.9%	30

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 National Transportation Safety Board	215	91.9%	5.4%	2.7%	2
2010 National Transportation Safety Board	243	92.8%	5.1%	2.2%	2
2008 National Transportation Safety Board					
2006 National Transportation Safety Board					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 National Transportation Safety Board	216	74.3%	16.8%	8.9%
2010 National Transportation Safety Board	247	80.4%	13.6%	6.1%
2008 National Transportation Safety Board	226	76.1%	15.4%	8.5%
2006 National Transportation Safety Board	236	66.7%	16.8%	16.4%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 National Transportation Safety Board	191	55.6%	24.5%	19.9%	26
2010 National Transportation Safety Board	232	49.5%	26.4%	24.1%	16
2008 National Transportation Safety Board					
2006 National Transportation Safety Board					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 National Transportation Safety Board	216	81.0%	7.6%	11.4%	0
2010 National Transportation Safety Board	246	84.4%	9.9%	5.7%	2
2008 National Transportation Safety Board	226	81.6%	8.9%	9.6%	0
2006 National Transportation Safety Board	234	81.2%	9.7%	9.1%	2

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 National Transportation Safety Board	215	65.1%	13.1%	21.8%	1
2010 National Transportation Safety Board	247	72.7%	11.8%	15.5%	1
2008 National Transportation Safety Board					
2006 National Transportation Safety Board					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 National Transportation Safety Board	214	63.6%	15.8%	20.6%	1
2010 National Transportation Safety Board	244	60.7%	21.1%	18.2%	3
2008 National Transportation Safety Board	223	55.8%	26.5%	17.7%	3
2006 National Transportation Safety Board	231	56.3%	22.9%	20.8%	5

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 National Transportation Safety Board	201	65.8%	23.1%	11.1%	12
2010 National Transportation Safety Board	226	64.8%	27.5%	7.7%	21
2008 National Transportation Safety Board					
2006 National Transportation Safety Board					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 National Transportation Safety Board	215	62.1%	19.6%	18.3%	0
2010 National Transportation Safety Board	245	58.6%	23.4%	18.0%	2
2008 National Transportation Safety Board					
2006 National Transportation Safety Board					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994
2011 National Transportation Safety Board	212	65.5%	17.2%	17.3%	3
2010 National Transportation Safety Board	244	64.2%	19.1%	16.8%	2
2008 National Transportation Safety Board	225	68.5%	12.8%	18.7%	1
2006 National Transportation Safety Board	230	63.1%	22.9%	14.0%	6

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 National Transportation Safety Board	216	69.7%	16.8%	13.4%
2010 National Transportation Safety Board	248	76.2%	13.1%	10.7%
2008 National Transportation Safety Board				
2006 National Transportation Safety Board				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 National Transportation Safety Board	215	76.1%	14.0%	9.9%
2010 National Transportation Safety Board	247	82.4%	12.1%	5.4%
2008 National Transportation Safety Board				
2006 National Transportation Safety Board				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 National Transportation Safety Board	212	86.7%	4.8%	8.5%
2010 National Transportation Safety Board	247	84.1%	6.1%	9.8%
2008 National Transportation Safety Board				
2006 National Transportation Safety Board				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 National Transportation Safety Board	215	64.6%	15.9%	19.5%
2010 National Transportation Safety Board	246	61.5%	23.3%	15.2%
2008 National Transportation Safety Board	226	65.2%	16.6%	18.3%
2006 National Transportation Safety Board	236	58.9%	16.5%	24.6%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 National Transportation Safety Board	214	67.4%	19.1%	13.5%
2010 National Transportation Safety Board	245	68.1%	21.4%	10.6%
2008 National Transportation Safety Board	226	65.9%	20.8%	13.3%
2006 National Transportation Safety Board	236	59.3%	25.8%	14.9%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 National Transportation Safety Board	210	51.3%	23.4%	25.2%	2
2010 National Transportation Safety Board	246	48.5%	23.7%	27.8%	1
2008 National Transportation Safety Board	221	40.7%	35.2%	24.1%	5
2006 National Transportation Safety Board	233	29.5%	31.8%	38.7%	3

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 National Transportation Safety Board	205	63.5%	18.5%	18.0%	6
2010 National Transportation Safety Board	242	57.0%	25.4%	17.6%	5
2008 National Transportation Safety Board	213	53.7%	25.4%	20.9%	13
2006 National Transportation Safety Board	230	44.8%	26.7%	28.5%	6

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246.564	65.3%	21.9%	12.8%	9,219
2011 National Transportation Safety Board	201	61.8%	22.6%	15.6%	10
2010 National Transportation Safety Board	232	59.8%	27.4%	12.8%	14
2008 National Transportation Safety Board	212	70.9%	19.0%	10.1%	14
2006 National Transportation Safety Board	230	62.3%	22.9%	14.8%	6

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 National Transportation Safety Board	212	64.2%	16.5%	19.3%	1
2010 National Transportation Safety Board	245	64.6%	20.2%	15.2%	1
2008 National Transportation Safety Board	226	69.0%	18.5%	12.5%	0
2006 National Transportation Safety Board	235	50.7%	22.2%	27.2%	1

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 National Transportation Safety Board	198	65.8%	19.8%	14.5%	15
2010 National Transportation Safety Board	236	65.5%	21.9%	12.6%	9
2008 National Transportation Safety Board	211	70.1%	19.0%	10.8%	15
2006 National Transportation Safety Board	225	50.5%	26.8%	22.7%	11

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 National Transportation Safety Board	207	56.0%	19.2%	24.8%	2
2010 National Transportation Safety Board	242	52.0%	22.3%	25.7%	4
2008 National Transportation Safety Board	223	58.0%	20.8%	21.2%	3
2006 National Transportation Safety Board	236	50.2%	21.3%	28.5%	0

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 National Transportation Safety Board	205	62.0%	21.1%	16.9%	4
2010 National Transportation Safety Board	240	60.5%	20.5%	19.0%	3
2008 National Transportation Safety Board					
2006 National Transportation Safety Board					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 National Transportation Safety Board	205	58.6%	22.0%	19.4%	7
2010 National Transportation Safety Board	240	56.9%	25.4%	17.8%	6
2008 National Transportation Safety Board					
2006 National Transportation Safety Board					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 National Transportation Safety Board	213	60.3%	18.4%	21.3%	1
2010 National Transportation Safety Board	243	57.4%	20.1%	22.5%	1
2008 National Transportation Safety Board	224	54.5%	21.5%	24.0%	2
2006 National Transportation Safety Board	235	42.0%	24.9%	33.1%	1

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 National Transportation Safety Board	208	67.4%	16.8%	15.8%	6
2010 National Transportation Safety Board	234	64.5%	23.8%	11.7%	13
2008 National Transportation Safety Board					
2006 National Transportation Safety Board					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 National Transportation Safety Board	212	56.9%	19.7%	23.4%
2010 National Transportation Safety Board	246	58.4%	24.1%	17.5%
2008 National Transportation Safety Board	226	53.3%	21.0%	25.7%
2006 National Transportation Safety Board	236	49.4%	22.9%	27.7%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 National Transportation Safety Board	212	55.6%	22.9%	21.5%
2010 National Transportation Safety Board	245	52.1%	23.5%	24.4%
2008 National Transportation Safety Board	226	53.3%	22.4%	24.3%
2006 National Transportation Safety Board	236	42.8%	26.6%	30.6%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 National Transportation Safety Board	212	61.3%	16.3%	22.4%
2010 National Transportation Safety Board	245	63.8%	20.0%	16.2%
2008 National Transportation Safety Board	226	63.8%	16.2%	20.0%
2006 National Transportation Safety Board	236	57.2%	17.8%	25.0%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 National Transportation Safety Board	211	48.2%	25.2%	26.6%
2010 National Transportation Safety Board	245	47.4%	29.1%	23.5%
2008 National Transportation Safety Board	226	48.3%	26.7%	25.0%
2006 National Transportation Safety Board	236	37.8%	28.2%	34.0%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 National Transportation Safety Board	212	44.0%	27.6%	28.4%
2010 National Transportation Safety Board	244	43.5%	27.6%	28.9%
2008 National Transportation Safety Board	226	36.8%	36.2%	27.0%
2006 National Transportation Safety Board	236	33.2%	33.2%	33.6%

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 National Transportation Safety Board	211	50.6%	19.2%	30.2%
2010 National Transportation Safety Board	246	49.3%	21.4%	29.3%
2008 National Transportation Safety Board	226	54.7%	21.5%	23.8%
2006 National Transportation Safety Board	236	51.4%	25.3%	23.3%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 National Transportation Safety Board	211	72.1%	13.1%	14.7%
2010 National Transportation Safety Board	244	77.4%	14.0%	8.7%
2008 National Transportation Safety Board	226	80.5%	11.0%	8.5%
2006 National Transportation Safety Board	236	68.3%	14.9%	16.8%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 National Transportation Safety Board	211	70.1%	12.3%	17.6%
2010 National Transportation Safety Board	245	76.8%	11.5%	11.6%
2008 National Transportation Safety Board	226	71.4%	13.9%	14.8%
2006 National Transportation Safety Board	236	75.0%	10.8%	14.2%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 National Transportation Safety Board	212	69.0%	17.1%	13.8%
2010 National Transportation Safety Board	246	76.7%	14.8%	8.5%
2008 National Transportation Safety Board	226	72.7%	12.8%	14.5%
2006 National Transportation Safety Board	236	61.4%	16.9%	21.6%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 National Transportation Safety Board	210	85.2%	11.2%	3.5%
2010 National Transportation Safety Board				
2008 National Transportation Safety Board				
2006 National Transportation Safety Board				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework				
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently	
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%	
2011 National Transportation Safety Board	209	27.7%	22.1%	5.6%	20.1%	
2010 National Transportation Safety Board						
2008 National Transportation Safety Board						
2006 National Transportation Safety Board						
					(continued)	

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework				
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework	
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%	
2011 National Transportation Safety Board	209	2.6%	2.6%	5.5%	13.8%	
2010 National Transportation Safety Board						
2008 National Transportation Safety Board						
2006 National Transportation Safety Board						

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 National Transportation Safety Board	212	60.6%	36.4%	3.0%
2010 National Transportation Safety Board				
2008 National Transportation Safety Board				
2006 National Transportation Safety Board				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

				Not Available
	N	Yes	No	То Ме
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 National Transportation Safety Board	212	25.8%	62.9%	11.3%
2010 National Transportation Safety Board				
2008 National Transportation Safety Board				
2006 National Transportation Safety Board				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 National Transportation Safety Board	211	22.3%	76.7%	1.0%
2010 National Transportation Safety Board				
2008 National Transportation Safety Board				
2006 National Transportation Safety Board				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 National Transportation Safety Board	211	1.1%	83.7%	15.2%
2010 National Transportation Safety Board				
2008 National Transportation Safety Board				
2006 National Transportation Safety Board				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 National Transportation Safety Board	212	1.5%	81.7%	16.8%
2010 National Transportation Safety Board				
2008 National Transportation Safety Board				
2006 National Transportation Safety Board				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 National Transportation Safety Board	192	80.8%	13.2%	6.0%	20
2010 National Transportation Safety Board	216	78.0%	12.7%	9.3%	26
2008 National Transportation Safety Board	183	66.9%	20.8%	12.3%	43
2006 National Transportation Safety Board	184	48.2%	21.4%	30.4%	52

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 National Transportation Safety Board	176	87.3%	10.2%	2.5%	35
2010 National Transportation Safety Board	217	90.5%	8.2%	1.3%	25
2008 National Transportation Safety Board	207	85.5%	9.8%	4.7%	19
2006 National Transportation Safety Board	216	70.4%	15.8%	13.7%	20

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 National Transportation Safety Board	127	64.1%	25.3%	10.7%	84
2010 National Transportation Safety Board	205	58.9%	30.7%	10.4%	36
2008 National Transportation Safety Board					
2006 National Transportation Safety Board					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 National Transportation Safety Board	120	63.4%	32.5%	4.0%	92
2010 National Transportation Safety Board	159	60.2%	34.3%	5.5%	83
2008 National Transportation Safety Board					
2006 National Transportation Safety Board					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 National Transportation Safety Board	64	24.1%	60.7%	15.2%	147
2010 National Transportation Safety Board	90	13.2%	67.8%	19.0%	153
2008 National Transportation Safety Board					
2006 National Transportation Safety Board					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 National Transportation Safety Board	65	26.3%	59.8%	13.9%	147
2010 National Transportation Safety Board	91	18.2%	64.7%	17.1%	151
2008 National Transportation Safety Board					
2006 National Transportation Safety Board					

Occupational Safety and Health Review Commission 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 Occupational Safety and Health Review Commission	33
2010 Occupational Safety and Health Review Commission	33
2008 Occupational Safety and Health Review Commission	30
2006 Occupational Safety and Health Review Commission	

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 Occupational Safety and Health Review Commission	33	88.3%	8.9%	2.8%
2010 Occupational Safety and Health Review Commission	33	72.4%	10.6%	17.0%
2008 Occupational Safety and Health Review Commission	30	77.2%	2.7%	20.1%
2006 Occupational Safety and Health Review Commission				

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 Occupational Safety and Health Review Commission	33	91.1%	6.1%	2.8%
2010 Occupational Safety and Health Review Commission	33	80.7%	13.1%	6.2%
2008 Occupational Safety and Health Review Commission	30	75.1%	18.5%	6.4%
2006 Occupational Safety and Health Review Commission				

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 Occupational Safety and Health Review Commission	33	84.5%	7.6%	8.0%
2010 Occupational Safety and Health Review Commission	32	71.6%	17.0%	11.4%
2008 Occupational Safety and Health Review Commission	30	61.1%	25.6%	13.2%
2006 Occupational Safety and Health Review Commission				

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 Occupational Safety and Health Review Commission	33	94.6%	2.6%	2.8%
2010 Occupational Safety and Health Review Commission	33	78.2%	10.0%	11.8%
2008 Occupational Safety and Health Review Commission	30	75.1%	5.5%	19.5%
2006 Occupational Safety and Health Review Commission				

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 Occupational Safety and Health Review Commission	32	94.7%	2.5%	2.8%
2010 Occupational Safety and Health Review Commission	33	84.1%	15.9%	0.0%
2008 Occupational Safety and Health Review Commission	30	100.0%	0.0%	0.0%
2006 Occupational Safety and Health Review Commission				

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 Occupational Safety and Health Review Commission	33	92.5%	2.4%	5.1%
2010 Occupational Safety and Health Review Commission	32	84.6%	9.3%	6.1%
2008 Occupational Safety and Health Review Commission				
2006 Occupational Safety and Health Review Commission				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 Occupational Safety and Health Review Commission	33	100.0%	0.0%	0.0%
2010 Occupational Safety and Health Review Commission	33	100.0%	0.0%	0.0%
2008 Occupational Safety and Health Review Commission				
2006 Occupational Safety and Health Review Commission				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,389	91.8%	6.9%	1.3%
2011 Occupational Safety and Health Review Commission	32	97.2%	2.8%	0.0%
2010 Occupational Safety and Health Review Commission	33	100.0%	0.0%	0.0%
2008 Occupational Safety and Health Review Commission				
2006 Occupational Safety and Health Review Commission				

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 Occupational Safety and Health Review Commission	33	73.3%	12.4%	14.3%	0
2010 Occupational Safety and Health Review Commission	33	76.5%	13.4%	10.0%	0
2008 Occupational Safety and Health Review Commission	30	78.2%	18.8%	3.0%	0
2006 Occupational Safety and Health Review Commission					

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 Occupational Safety and Health Review Commission	33	76.3%	17.8%	5.9%	0
2010 Occupational Safety and Health Review Commission	33	71.4%	10.0%	18.7%	0
2008 Occupational Safety and Health Review Commission	30	79.5%	8.2%	12.3%	0
2006 Occupational Safety and Health Review Commission					

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 Occupational Safety and Health Review Commission	33	91.9%	0.0%	8.1%	0
2010 Occupational Safety and Health Review Commission	33	80.7%	5.1%	14.2%	0
2008 Occupational Safety and Health Review Commission	30	68.6%	12.1%	19.3%	0
2006 Occupational Safety and Health Review Commission					

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 Occupational Safety and Health Review Commission	33	91.1%	6.3%	2.6%	0
2010 Occupational Safety and Health Review Commission	33	89.2%	8.0%	2.8%	0
2008 Occupational Safety and Health Review Commission	30	90.0%	0.0%	10.0%	0
2006 Occupational Safety and Health Review Commission					

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 Occupational Safety and Health Review Commission	32	85.8%	14.2%	0.0%	0
2010 Occupational Safety and Health Review Commission	33	97.6%	2.4%	0.0%	0
2008 Occupational Safety and Health Review Commission	30	90.6%	6.2%	3.2%	0
2006 Occupational Safety and Health Review Commission					

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 Occupational Safety and Health Review Commission	33	91.7%	5.0%	3.3%	0
2010 Occupational Safety and Health Review Commission	33	85.1%	11.7%	3.3%	0
2008 Occupational Safety and Health Review Commission	30	94.3%	0.0%	5.7%	0
2006 Occupational Safety and Health Review Commission					

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 Occupational Safety and Health Review Commission	32	80.1%	17.2%	2.7%	1
2010 Occupational Safety and Health Review Commission	30	67.6%	13.9%	18.5%	2
2008 Occupational Safety and Health Review Commission	28	66.5%	13.8%	19.7%	2
2006 Occupational Safety and Health Review Commission					

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 Occupational Safety and Health Review Commission	33	93.9%	3.5%	2.6%	0
2010 Occupational Safety and Health Review Commission	32	94.6%	2.5%	2.9%	0
2008 Occupational Safety and Health Review Commission	30	91.1%	5.7%	3.2%	0
2006 Occupational Safety and Health Review Commission					

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 Occupational Safety and Health Review Commission	32	74.1%	13.3%	12.6%	1
2010 Occupational Safety and Health Review Commission	30	65.4%	14.7%	20.0%	2
2008 Occupational Safety and Health Review Commission	28	52.9%	23.7%	23.4%	2
2006 Occupational Safety and Health Review Commission					

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 Occupational Safety and Health Review Commission	33	67.1%	16.1%	16.8%	0
2010 Occupational Safety and Health Review Commission	32	69.2%	18.7%	12.0%	0
2008 Occupational Safety and Health Review Commission	29	50.4%	20.9%	28.7%	1
2006 Occupational Safety and Health Review Commission					

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 Occupational Safety and Health Review Commission	30	85.7%	11.4%	2.9%	3
2010 Occupational Safety and Health Review Commission	28	73.1%	6.8%	20.1%	4
2008 Occupational Safety and Health Review Commission	27	79.7%	16.8%	3.5%	3
2006 Occupational Safety and Health Review Commission					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 Occupational Safety and Health Review Commission	27	81.7%	4.5%	13.9%
2010 Occupational Safety and Health Review Commission	32	78.8%	6.1%	15.2%
2008 Occupational Safety and Health Review Commission	30	80.7%	2.8%	16.5%
2006 Occupational Safety and Health Review Commission				

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 Occupational Safety and Health Review Commission	33	76.5%	15.4%	8.1%	0
2010 Occupational Safety and Health Review Commission	33	62.1%	17.2%	20.7%	0
2008 Occupational Safety and Health Review Commission	29	60.9%	28.8%	10.4%	1
2006 Occupational Safety and Health Review Commission					

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 Occupational Safety and Health Review Commission	30	54.2%	37.0%	8.8%	3
2010 Occupational Safety and Health Review Commission	29	48.3%	25.2%	26.6%	3
2008 Occupational Safety and Health Review Commission	29	53.7%	23.1%	23.2%	1
2006 Occupational Safety and Health Review Commission					

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 Occupational Safety and Health Review Commission	30	70.0%	14.8%	15.2%	3
2010 Occupational Safety and Health Review Commission	27	47.5%	21.3%	31.2%	6
2008 Occupational Safety and Health Review Commission	27	43.7%	24.4%	31.9%	3
2006 Occupational Safety and Health Review Commission					

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 Occupational Safety and Health Review Commission	32	80.1%	11.2%	8.8%	1
2010 Occupational Safety and Health Review Commission	28	54.5%	22.1%	23.4%	5
2008 Occupational Safety and Health Review Commission	30	46.5%	30.7%	22.8%	0
2006 Occupational Safety and Health Review Commission					

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 Occupational Safety and Health Review Commission	32	84.0%	10.8%	5.2%	1
2010 Occupational Safety and Health Review Commission	28	67.0%	12.4%	20.5%	5
2008 Occupational Safety and Health Review Commission	29	64.9%	18.6%	16.5%	1
2006 Occupational Safety and Health Review Commission					

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 Occupational Safety and Health Review Commission	33	89.0%	2.8%	8.2%	0
2010 Occupational Safety and Health Review Commission	33	73.8%	8.9%	17.2%	0
2008 Occupational Safety and Health Review Commission	30	71.6%	16.2%	12.2%	0
2006 Occupational Safety and Health Review Commission					

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 Occupational Safety and Health Review Commission	33	80.4%	8.7%	10.9%	0
2010 Occupational Safety and Health Review Commission	32	60.0%	25.2%	14.8%	1
2008 Occupational Safety and Health Review Commission	29	61.8%	20.3%	17.8%	1
2006 Occupational Safety and Health Review Commission					

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 Occupational Safety and Health Review Commission	33	94.6%	5.4%	0.0%
2010 Occupational Safety and Health Review Commission	33	91.6%	8.4%	0.0%
2008 Occupational Safety and Health Review Commission	30	80.3%	16.9%	2.9%
2006 Occupational Safety and Health Review Commission				

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 Occupational Safety and Health Review Commission	33	87.6%	6.3%	6.1%	0
2010 Occupational Safety and Health Review Commission	33	80.7%	11.7%	7.6%	0
2008 Occupational Safety and Health Review Commission	30	88.1%	5.8%	6.1%	0
2006 Occupational Safety and Health Review Commission					

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 Occupational Safety and Health Review Commission	32	77.4%	10.9%	11.7%	1
2010 Occupational Safety and Health Review Commission	33	66.5%	22.7%	10.8%	0
2008 Occupational Safety and Health Review Commission	30	49.5%	31.2%	19.3%	0
2006 Occupational Safety and Health Review Commission					

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 Occupational Safety and Health Review Commission	33	85.7%	8.9%	5.4%	0
2010 Occupational Safety and Health Review Commission	32	70.3%	15.3%	14.4%	0
2008 Occupational Safety and Health Review Commission					
2006 Occupational Safety and Health Review Commission					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 Occupational Safety and Health Review Commission	33	76.7%	10.4%	12.9%	0
2010 Occupational Safety and Health Review Commission	33	66.9%	19.6%	13.5%	0
2008 Occupational Safety and Health Review Commission	29	55.3%	18.2%	26.5%	1
2006 Occupational Safety and Health Review Commission					

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 Occupational Safety and Health Review Commission	29	55.1%	20.5%	24.4%	4
2010 Occupational Safety and Health Review Commission	28	50.9%	17.1%	31.9%	4
2008 Occupational Safety and Health Review Commission	28	46.3%	26.7%	27.0%	2
2006 Occupational Safety and Health Review Commission					

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 Occupational Safety and Health Review Commission	30	85.8%	11.4%	2.9%	3
2010 Occupational Safety and Health Review Commission	30	71.8%	18.8%	9.4%	1
2008 Occupational Safety and Health Review Commission	29	61.0%	15.7%	23.3%	1
2006 Occupational Safety and Health Review Commission					

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 Occupational Safety and Health Review Commission	33	90.2%	5.4%	4.4%	0
2010 Occupational Safety and Health Review Commission	32	87.1%	10.0%	2.9%	0
2008 Occupational Safety and Health Review Commission	30	97.1%	0.0%	2.9%	0
2006 Occupational Safety and Health Review Commission					

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 Occupational Safety and Health Review Commission	33	80.0%	7.5%	12.5%	0
2010 Occupational Safety and Health Review Commission	33	76.5%	11.3%	12.1%	0
2008 Occupational Safety and Health Review Commission	30	72.5%	24.5%	3.0%	0
2006 Occupational Safety and Health Review Commission					

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 Occupational Safety and Health Review Commission	32	77.1%	8.4%	14.4%	1
2010 Occupational Safety and Health Review Commission	30	65.5%	6.4%	28.2%	2
2008 Occupational Safety and Health Review Commission	27	54.3%	16.9%	28.9%	3
2006 Occupational Safety and Health Review Commission					

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 Occupational Safety and Health Review Commission	32	88.1%	5.6%	6.3%	1
2010 Occupational Safety and Health Review Commission	30	67.9%	10.2%	21.9%	3
2008 Occupational Safety and Health Review Commission	27	67.8%	9.9%	22.3%	3
2006 Occupational Safety and Health Review Commission					

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 Occupational Safety and Health Review Commission	32	94.5%	2.8%	2.7%	0
2010 Occupational Safety and Health Review Commission	32	86.5%	10.7%	2.9%	0
2008 Occupational Safety and Health Review Commission					
2006 Occupational Safety and Health Review Commission					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 Occupational Safety and Health Review Commission	33	88.3%	3.5%	8.2%
2010 Occupational Safety and Health Review Commission	33	80.6%	3.5%	15.9%
2008 Occupational Safety and Health Review Commission	30	55.5%	25.3%	19.1%
2006 Occupational Safety and Health Review Commission				

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 Occupational Safety and Health Review Commission	31	67.9%	26.5%	5.6%	2
2010 Occupational Safety and Health Review Commission	31	75.8%	14.6%	9.6%	2
2008 Occupational Safety and Health Review Commission					
2006 Occupational Safety and Health Review Commission					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 Occupational Safety and Health Review Commission	33	91.5%	5.9%	2.6%	0
2010 Occupational Safety and Health Review Commission	33	83.5%	5.1%	11.4%	0
2008 Occupational Safety and Health Review Commission	30	80.0%	12.8%	7.2%	0
2006 Occupational Safety and Health Review Commission					

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 Occupational Safety and Health Review Commission	33	78.0%	13.0%	8.9%	0
2010 Occupational Safety and Health Review Commission	33	75.2%	10.9%	13.9%	0
2008 Occupational Safety and Health Review Commission					
2006 Occupational Safety and Health Review Commission					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 Occupational Safety and Health Review Commission	33	80.5%	10.6%	8.9%	0
2010 Occupational Safety and Health Review Commission	32	76.1%	8.5%	15.4%	1
2008 Occupational Safety and Health Review Commission	29	57.6%	22.2%	20.2%	1
2006 Occupational Safety and Health Review Commission					

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 Occupational Safety and Health Review Commission	31	79.9%	13.6%	6.5%	2
2010 Occupational Safety and Health Review Commission	32	71.8%	18.9%	9.3%	0
2008 Occupational Safety and Health Review Commission					
2006 Occupational Safety and Health Review Commission					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 Occupational Safety and Health Review Commission	33	86.1%	11.3%	2.6%	0
2010 Occupational Safety and Health Review Commission	32	75.9%	8.8%	15.3%	0
2008 Occupational Safety and Health Review Commission					
2006 Occupational Safety and Health Review Commission					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994
2011 Occupational Safety and Health Review Commission	32	90.8%	2.8%	6.3%	0
2010 Occupational Safety and Health Review Commission	33	77.7%	5.1%	17.2%	0
2008 Occupational Safety and Health Review Commission	30	78.1%	2.9%	19.1%	0
2006 Occupational Safety and Health Review Commission					

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 Occupational Safety and Health Review Commission	33	88.4%	9.0%	2.6%
2010 Occupational Safety and Health Review Commission	32	85.7%	2.5%	11.8%
2008 Occupational Safety and Health Review Commission				
2006 Occupational Safety and Health Review Commission				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 Occupational Safety and Health Review Commission	33	91.1%	2.6%	6.3%
2010 Occupational Safety and Health Review Commission	33	88.3%	3.5%	8.3%
2008 Occupational Safety and Health Review Commission				
2006 Occupational Safety and Health Review Commission				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 Occupational Safety and Health Review Commission	33	83.3%	13.2%	3.5%
2010 Occupational Safety and Health Review Commission	32	76.1%	18.5%	5.4%
2008 Occupational Safety and Health Review Commission				
2006 Occupational Safety and Health Review Commission				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 Occupational Safety and Health Review Commission	33	88.4%	5.5%	6.1%
2010 Occupational Safety and Health Review Commission	33	82.8%	3.5%	13.8%
2008 Occupational Safety and Health Review Commission	30	70.5%	19.5%	10.0%
2006 Occupational Safety and Health Review Commission				

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 Occupational Safety and Health Review Commission	32	90.8%	2.8%	6.3%
2010 Occupational Safety and Health Review Commission	33	80.4%	5.8%	13.8%
2008 Occupational Safety and Health Review Commission	30	64.6%	25.4%	10.0%
2006 Occupational Safety and Health Review Commission				

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 Occupational Safety and Health Review Commission	32	80.2%	14.2%	5.5%	0
2010 Occupational Safety and Health Review Commission	33	71.2%	12.6%	16.2%	0
2008 Occupational Safety and Health Review Commission	30	54.8%	18.6%	26.6%	0
2006 Occupational Safety and Health Review Commission					

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 Occupational Safety and Health Review Commission	32	88.4%	2.4%	9.2%	0
2010 Occupational Safety and Health Review Commission	33	78.2%	4.9%	16.9%	0
2008 Occupational Safety and Health Review Commission	30	60.5%	12.8%	26.7%	0
2006 Occupational Safety and Health Review Commission					

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 Occupational Safety and Health Review Commission	31	81.8%	12.5%	5.7%	1
2010 Occupational Safety and Health Review Commission	31	76.3%	8.0%	15.8%	2
2008 Occupational Safety and Health Review Commission	30	64.1%	15.4%	20.5%	0
2006 Occupational Safety and Health Review Commission					

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 Occupational Safety and Health Review Commission	32	86.3%	8.2%	5.5%	0
2010 Occupational Safety and Health Review Commission	33	81.5%	12.6%	5.9%	0
2008 Occupational Safety and Health Review Commission	30	73.7%	17.3%	8.9%	0
2006 Occupational Safety and Health Review Commission					

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 Occupational Safety and Health Review Commission	31	91.4%	5.8%	2.8%	0
2010 Occupational Safety and Health Review Commission	33	85.6%	8.5%	5.9%	0
2008 Occupational Safety and Health Review Commission	28	79.3%	11.1%	9.6%	2
2006 Occupational Safety and Health Review Commission					

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 Occupational Safety and Health Review Commission	31	83.2%	8.4%	8.3%	1
2010 Occupational Safety and Health Review Commission	32	77.2%	7.8%	15.0%	0
2008 Occupational Safety and Health Review Commission	30	55.9%	19.2%	24.9%	0
2006 Occupational Safety and Health Review Commission					

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 Occupational Safety and Health Review Commission	31	88.8%	2.6%	8.6%	1
2010 Occupational Safety and Health Review Commission	31	77.1%	13.7%	9.2%	0
2008 Occupational Safety and Health Review Commission					
2006 Occupational Safety and Health Review Commission					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 Occupational Safety and Health Review Commission	30	87.3%	9.8%	2.9%	1
2010 Occupational Safety and Health Review Commission	32	77.2%	5.3%	17.5%	0
2008 Occupational Safety and Health Review Commission					
2006 Occupational Safety and Health Review Commission					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 Occupational Safety and Health Review Commission	32	82.2%	12.3%	5.5%	0
2010 Occupational Safety and Health Review Commission	33	73.9%	15.5%	10.6%	0
2008 Occupational Safety and Health Review Commission	30	61.5%	18.9%	19.6%	0
2006 Occupational Safety and Health Review Commission					

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 Occupational Safety and Health Review Commission	30	85.0%	12.2%	2.9%	2
2010 Occupational Safety and Health Review Commission	33	76.3%	15.4%	8.3%	0
2008 Occupational Safety and Health Review Commission					
2006 Occupational Safety and Health Review Commission					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 Occupational Safety and Health Review Commission	32	81.0%	6.1%	12.9%
2010 Occupational Safety and Health Review Commission	33	63.9%	13.6%	22.5%
2008 Occupational Safety and Health Review Commission	30	68.2%	15.7%	16.1%
2006 Occupational Safety and Health Review Commission				

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 Occupational Safety and Health Review Commission	31	78.2%	7.3%	14.5%
2010 Occupational Safety and Health Review Commission	33	62.5%	17.1%	20.4%
2008 Occupational Safety and Health Review Commission	30	68.7%	5.8%	25.5%
2006 Occupational Safety and Health Review Commission				

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 Occupational Safety and Health Review Commission	31	83.5%	5.5%	11.0%
2010 Occupational Safety and Health Review Commission	33	60.9%	19.9%	19.2%
2008 Occupational Safety and Health Review Commission	30	69.6%	9.4%	21.1%
2006 Occupational Safety and Health Review Commission				

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 Occupational Safety and Health Review Commission	32	85.8%	5.9%	8.3%
2010 Occupational Safety and Health Review Commission	32	72.8%	13.1%	14.1%
2008 Occupational Safety and Health Review Commission	30	55.6%	22.0%	22.5%
2006 Occupational Safety and Health Review Commission				

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 Occupational Safety and Health Review Commission	32	55.5%	34.0%	10.5%
2010 Occupational Safety and Health Review Commission	31	45.3%	28.2%	26.6%
2008 Occupational Safety and Health Review Commission	30	43.8%	23.5%	32.7%
2006 Occupational Safety and Health Review Commission				

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 Occupational Safety and Health Review Commission	31	84.8%	2.9%	12.4%
2010 Occupational Safety and Health Review Commission	33	75.4%	7.3%	17.3%
2008 Occupational Safety and Health Review Commission	30	65.0%	6.2%	28.8%
2006 Occupational Safety and Health Review Commission				

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 Occupational Safety and Health Review Commission	32	89.2%	7.9%	2.8%
2010 Occupational Safety and Health Review Commission	33	74.9%	8.5%	16.6%
2008 Occupational Safety and Health Review Commission	30	74.6%	9.2%	16.1%
2006 Occupational Safety and Health Review Commission				

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 Occupational Safety and Health Review Commission	32	66.8%	8.9%	24.3%
2010 Occupational Safety and Health Review Commission	33	75.0%	5.5%	19.6%
2008 Occupational Safety and Health Review Commission	30	65.6%	9.5%	24.9%
2006 Occupational Safety and Health Review Commission				

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 Occupational Safety and Health Review Commission	32	82.7%	8.9%	8.4%
2010 Occupational Safety and Health Review Commission	32	83.4%	0.0%	16.6%
2008 Occupational Safety and Health Review Commission	30	64.2%	19.7%	16.1%
2006 Occupational Safety and Health Review Commission				

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 Occupational Safety and Health Review Commission	32	73.7%	23.5%	2.8%
2010 Occupational Safety and Health Review Commission				
2008 Occupational Safety and Health Review Commission				
2006 Occupational Safety and Health Review Commission				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework			
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%
2011 Occupational Safety and Health Review Commission	30	2.6%	46.0%	3.8%	3.9%
2010 Occupational Safety and Health Review Commission					
2008 Occupational Safety and Health Review Commission					
2006 Occupational Safety and Health Review Commission					
					(continued)

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework					
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework		
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%		
2011 Occupational Safety and Health Review Commission	30	0.0%	0.0%	8.6%	35.2%		
2010 Occupational Safety and Health Review Commission							
2008 Occupational Safety and Health Review Commission							
2006 Occupational Safety and Health Review Commission							

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 Occupational Safety and Health Review Commission	30	15.5%	79.3%	5.2%
2010 Occupational Safety and Health Review Commission				
2008 Occupational Safety and Health Review Commission				
2006 Occupational Safety and Health Review Commission				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 Occupational Safety and Health Review Commission	31	32.6%	61.4%	5.9%
2010 Occupational Safety and Health Review Commission				
2008 Occupational Safety and Health Review Commission				
2006 Occupational Safety and Health Review Commission				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 Occupational Safety and Health Review Commission	31	12.6%	87.4%	0.0%
2010 Occupational Safety and Health Review Commission				
2008 Occupational Safety and Health Review Commission				
2006 Occupational Safety and Health Review Commission				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 Occupational Safety and Health Review Commission	31	5.8%	69.8%	24.4%
2010 Occupational Safety and Health Review Commission				
2008 Occupational Safety and Health Review Commission				
2006 Occupational Safety and Health Review Commission				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 Occupational Safety and Health Review Commission	31	3.0%	69.0%	28.1%
2010 Occupational Safety and Health Review Commission				
2008 Occupational Safety and Health Review Commission				
2006 Occupational Safety and Health Review Commission				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 Occupational Safety and Health Review Commission	27	63.4%	9.6%	27.0%	5
2010 Occupational Safety and Health Review Commission	28	57.8%	15.7%	26.5%	5
2008 Occupational Safety and Health Review Commission	18	43.4%	14.8%	41.8%	12
2006 Occupational Safety and Health Review Commission					

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 Occupational Safety and Health Review Commission	23	55.2%	37.7%	7.1%	9
2010 Occupational Safety and Health Review Commission	27	76.5%	16.5%	7.0%	6
2008 Occupational Safety and Health Review Commission	24	63.8%	20.7%	15.5%	6
2006 Occupational Safety and Health Review Commission					

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 Occupational Safety and Health Review Commission	23	61.5%	35.1%	3.4%	9
2010 Occupational Safety and Health Review Commission	25	65.1%	23.9%	11.0%	8
2008 Occupational Safety and Health Review Commission					
2006 Occupational Safety and Health Review Commission					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 Occupational Safety and Health Review Commission	17	52.5%	47.5%	0.0%	15
2010 Occupational Safety and Health Review Commission	20	60.3%	35.2%	4.5%	13
2008 Occupational Safety and Health Review Commission					
2006 Occupational Safety and Health Review Commission					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 Occupational Safety and Health Review Commission	11	42.0%	58.0%	0.0%	20
2010 Occupational Safety and Health Review Commission	15	41.3%	38.6%	20.1%	17
2008 Occupational Safety and Health Review Commission					
2006 Occupational Safety and Health Review Commission					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 Occupational Safety and Health Review Commission	12	24.8%	75.2%	0.0%	20
2010 Occupational Safety and Health Review Commission	13	18.5%	62.2%	19.3%	18
2008 Occupational Safety and Health Review Commission					
2006 Occupational Safety and Health Review Commission					

Office of Navajo and Hopi Indian Relocation 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 Office of Navajo and Hopi Indian Relocation	32
2010 Office of Navajo and Hopi Indian Relocation	36
2008 Office of Navajo and Hopi Indian Relocation	
2006 Office of Navajo and Hopi Indian Relocation	28

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 Office of Navajo and Hopi Indian Relocation	32	90.3%	9.7%	0.0%
2010 Office of Navajo and Hopi Indian Relocation	36	82.3%	11.2%	6.5%
2008 Office of Navajo and Hopi Indian Relocation				
2006 Office of Navajo and Hopi Indian Relocation	28	76.9%	12.2%	10.9%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 Office of Navajo and Hopi Indian Relocation	32	90.3%	9.7%	0.0%
2010 Office of Navajo and Hopi Indian Relocation	36	89.6%	8.2%	2.2%
2008 Office of Navajo and Hopi Indian Relocation				
2006 Office of Navajo and Hopi Indian Relocation	28	92.7%	3.6%	3.6%

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 Office of Navajo and Hopi Indian Relocation	32	80.0%	17.2%	2.8%
2010 Office of Navajo and Hopi Indian Relocation	36	83.0%	12.6%	4.3%
2008 Office of Navajo and Hopi Indian Relocation				
2006 Office of Navajo and Hopi Indian Relocation	28	78.6%	10.4%	10.9%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 Office of Navajo and Hopi Indian Relocation	32	92.3%	4.9%	2.8%
2010 Office of Navajo and Hopi Indian Relocation	36	93.6%	6.4%	0.0%
2008 Office of Navajo and Hopi Indian Relocation				
2006 Office of Navajo and Hopi Indian Relocation	28	89.1%	7.2%	3.6%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 Office of Navajo and Hopi Indian Relocation	32	97.5%	2.5%	0.0%
2010 Office of Navajo and Hopi Indian Relocation	36	90.0%	10.0%	0.0%
2008 Office of Navajo and Hopi Indian Relocation				
2006 Office of Navajo and Hopi Indian Relocation	28	96.4%	3.6%	0.0%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 Office of Navajo and Hopi Indian Relocation	32	97.9%	2.1%	0.0%
2010 Office of Navajo and Hopi Indian Relocation	36	100.0%	0.0%	0.0%
2008 Office of Navajo and Hopi Indian Relocation				
2006 Office of Navajo and Hopi Indian Relocation				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 Office of Navajo and Hopi Indian Relocation	32	100.0%	0.0%	0.0%
2010 Office of Navajo and Hopi Indian Relocation	36	100.0%	0.0%	0.0%
2008 Office of Navajo and Hopi Indian Relocation				
2006 Office of Navajo and Hopi Indian Relocation				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,389	91.8%	6.9%	1.3%
2011 Office of Navajo and Hopi Indian Relocation	32	92.5%	7.5%	0.0%
2010 Office of Navajo and Hopi Indian Relocation	36	90.6%	7.2%	2.2%
2008 Office of Navajo and Hopi Indian Relocation				
2006 Office of Navajo and Hopi Indian Relocation				

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 Office of Navajo and Hopi Indian Relocation	32	90.5%	4.1%	5.4%	0
2010 Office of Navajo and Hopi Indian Relocation	36	79.6%	8.3%	12.2%	0
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	28	88.4%	4.3%	7.3%	0

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 Office of Navajo and Hopi Indian Relocation	32	86.9%	4.9%	8.2%	0
2010 Office of Navajo and Hopi Indian Relocation	35	81.0%	12.6%	6.4%	0
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	28	89.6%	6.8%	3.6%	0

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 Office of Navajo and Hopi Indian Relocation	32	95.1%	2.8%	2.0%	0
2010 Office of Navajo and Hopi Indian Relocation	36	76.8%	17.2%	6.0%	0
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	27	85.5%	10.8%	3.8%	1

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 Office of Navajo and Hopi Indian Relocation	32	100.0%	0.0%	0.0%	0
2010 Office of Navajo and Hopi Indian Relocation	36	92.1%	7.9%	0.0%	0
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	28	92.1%	4.3%	3.6%	0

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 Office of Navajo and Hopi Indian Relocation	32	100.0%	0.0%	0.0%	0
2010 Office of Navajo and Hopi Indian Relocation	36	95.2%	2.7%	2.1%	0
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	28	92.1%	7.9%	0.0%	0

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 Office of Navajo and Hopi Indian Relocation	32	94.6%	0.0%	5.4%	0
2010 Office of Navajo and Hopi Indian Relocation	36	86.5%	13.5%	0.0%	0
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	28	88.4%	7.9%	3.6%	0

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 Office of Navajo and Hopi Indian Relocation	32	97.2%	2.8%	0.0%	0
2010 Office of Navajo and Hopi Indian Relocation	36	76.8%	21.1%	2.1%	0
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	28	78.0%	10.9%	11.1%	0

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 Office of Navajo and Hopi Indian Relocation	32	93.9%	6.1%	0.0%	0
2010 Office of Navajo and Hopi Indian Relocation	36	82.2%	15.6%	2.2%	0
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	28	92.7%	7.3%	0.0%	0

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 Office of Navajo and Hopi Indian Relocation	30	86.4%	8.4%	5.1%	2
2010 Office of Navajo and Hopi Indian Relocation	36	66.5%	23.9%	9.6%	0
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	26	43.8%	44.4%	11.8%	2

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 Office of Navajo and Hopi Indian Relocation	31	85.1%	9.9%	5.0%	0
2010 Office of Navajo and Hopi Indian Relocation	35	58.3%	19.3%	22.4%	0
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	28	47.1%	45.6%	7.3%	0

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 Office of Navajo and Hopi Indian Relocation	31	81.1%	11.0%	7.9%	1
2010 Office of Navajo and Hopi Indian Relocation	36	86.1%	11.8%	2.1%	0
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 Office of Navajo and Hopi Indian Relocation	31	88.5%	2.9%	8.6%
2010 Office of Navajo and Hopi Indian Relocation	34	84.0%	6.9%	9.1%
2008 Office of Navajo and Hopi Indian Relocation				
2006 Office of Navajo and Hopi Indian Relocation	28	85.9%	6.8%	7.3%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 Office of Navajo and Hopi Indian Relocation	29	74.9%	20.5%	4.6%	3
2010 Office of Navajo and Hopi Indian Relocation	33	56.8%	32.4%	10.9%	3
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	23	42.6%	39.8%	17.6%	5

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 Office of Navajo and Hopi Indian Relocation	28	53.2%	35.6%	11.1%	4
2010 Office of Navajo and Hopi Indian Relocation	34	44.5%	34.4%	21.2%	2
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	23	33.7%	43.1%	23.2%	5

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 Office of Navajo and Hopi Indian Relocation	27	77.4%	13.6%	9.0%	5
2010 Office of Navajo and Hopi Indian Relocation	33	50.1%	21.3%	28.6%	3
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	25	43.8%	28.6%	27.6%	3

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 Office of Navajo and Hopi Indian Relocation	31	69.0%	14.5%	16.5%	1
2010 Office of Navajo and Hopi Indian Relocation	34	52.4%	35.9%	11.7%	2
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	25	46.9%	24.5%	28.6%	3

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 Office of Navajo and Hopi Indian Relocation	31	67.4%	16.6%	15.9%	1
2010 Office of Navajo and Hopi Indian Relocation	34	52.9%	27.6%	19.5%	2
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	26	48.0%	21.0%	31.0%	2

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 Office of Navajo and Hopi Indian Relocation	31	78.1%	10.6%	11.3%	1
2010 Office of Navajo and Hopi Indian Relocation	36	73.1%	15.1%	11.8%	0
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	27	69.6%	11.4%	19.0%	1

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 Office of Navajo and Hopi Indian Relocation	32	75.1%	22.1%	2.8%	0
2010 Office of Navajo and Hopi Indian Relocation	35	79.9%	18.0%	2.1%	1
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	28	71.9%	14.0%	14.1%	0

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 Office of Navajo and Hopi Indian Relocation	32	97.2%	0.0%	2.8%
2010 Office of Navajo and Hopi Indian Relocation	36	89.7%	10.3%	0.0%
2008 Office of Navajo and Hopi Indian Relocation				
2006 Office of Navajo and Hopi Indian Relocation	28	89.1%	7.3%	3.6%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 Office of Navajo and Hopi Indian Relocation	31	94.2%	2.9%	2.9%	0
2010 Office of Navajo and Hopi Indian Relocation	35	79.8%	15.9%	4.3%	1
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	28	79.2%	13.5%	7.3%	0

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 Office of Navajo and Hopi Indian Relocation	32	87.5%	9.7%	2.8%	0
2010 Office of Navajo and Hopi Indian Relocation	35	64.5%	31.1%	4.3%	1
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	27	58.8%	19.0%	22.2%	1

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 Office of Navajo and Hopi Indian Relocation	31	74.5%	15.2%	10.3%	1
2010 Office of Navajo and Hopi Indian Relocation	35	65.6%	10.8%	23.5%	1
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 Office of Navajo and Hopi Indian Relocation	30	69.2%	26.4%	4.5%	2
2010 Office of Navajo and Hopi Indian Relocation	35	57.2%	24.4%	18.4%	1
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	25	39.9%	27.9%	32.2%	3

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 Office of Navajo and Hopi Indian Relocation	29	41.2%	42.6%	16.2%	3
2010 Office of Navajo and Hopi Indian Relocation	34	39.0%	37.3%	23.7%	2
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	25	32.3%	27.9%	39.8%	3

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 Office of Navajo and Hopi Indian Relocation	30	75.7%	19.9%	4.5%	2
2010 Office of Navajo and Hopi Indian Relocation	34	44.8%	52.2%	3.0%	2
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	26	38.8%	45.4%	15.8%	2

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 Office of Navajo and Hopi Indian Relocation	31	91.5%	0.0%	8.5%	1
2010 Office of Navajo and Hopi Indian Relocation	35	72.5%	22.3%	5.2%	1
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	28	81.6%	11.1%	7.3%	0

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 Office of Navajo and Hopi Indian Relocation	31	91.4%	0.0%	8.6%	1
2010 Office of Navajo and Hopi Indian Relocation	35	66.9%	19.3%	13.8%	1
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	24	33.5%	25.0%	41.5%	4

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 Office of Navajo and Hopi Indian Relocation	30	76.8%	10.9%	12.3%	1
2010 Office of Navajo and Hopi Indian Relocation	34	65.9%	16.4%	17.7%	2
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	27	39.3%	26.7%	34.0%	1

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 Office of Navajo and Hopi Indian Relocation	32	84.9%	9.5%	5.6%	0
2010 Office of Navajo and Hopi Indian Relocation	34	74.7%	20.0%	5.3%	2
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	28	67.6%	17.8%	14.6%	0

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 Office of Navajo and Hopi Indian Relocation	32	84.1%	10.3%	5.6%	0
2010 Office of Navajo and Hopi Indian Relocation	35	80.2%	13.2%	6.6%	1
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 Office of Navajo and Hopi Indian Relocation	32	94.4%	2.8%	2.8%
2010 Office of Navajo and Hopi Indian Relocation	36	88.2%	7.5%	4.3%
2008 Office of Navajo and Hopi Indian Relocation				
2006 Office of Navajo and Hopi Indian Relocation	28	61.9%	31.3%	6.8%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 Office of Navajo and Hopi Indian Relocation	31	81.1%	13.9%	5.0%	1
2010 Office of Navajo and Hopi Indian Relocation	36	62.4%	29.3%	8.3%	0
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 Office of Navajo and Hopi Indian Relocation	32	97.2%	2.8%	0.0%	0
2010 Office of Navajo and Hopi Indian Relocation	34	84.9%	15.1%	0.0%	2
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	28	92.7%	0.0%	7.3%	0

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 Office of Navajo and Hopi Indian Relocation	32	82.8%	14.4%	2.8%	0
2010 Office of Navajo and Hopi Indian Relocation	34	76.1%	19.7%	4.2%	1
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 Office of Navajo and Hopi Indian Relocation	32	84.9%	12.3%	2.8%	0
2010 Office of Navajo and Hopi Indian Relocation	36	78.7%	15.2%	6.1%	0
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	26	57.6%	35.0%	7.3%	2

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 Office of Navajo and Hopi Indian Relocation	32	82.8%	11.6%	5.6%	0
2010 Office of Navajo and Hopi Indian Relocation	34	75.8%	21.9%	2.3%	2
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 Office of Navajo and Hopi Indian Relocation	32	76.2%	21.8%	2.1%	0
2010 Office of Navajo and Hopi Indian Relocation	36	68.9%	24.9%	6.1%	0
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994
2011 Office of Navajo and Hopi Indian Relocation	30	84.8%	10.1%	5.2%	1
2010 Office of Navajo and Hopi Indian Relocation	35	73.3%	24.6%	2.1%	0
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	28	71.4%	17.7%	10.9%	0

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 Office of Navajo and Hopi Indian Relocation	32	93.1%	4.1%	2.8%
2010 Office of Navajo and Hopi Indian Relocation	36	87.9%	12.1%	0.0%
2008 Office of Navajo and Hopi Indian Relocation				
2006 Office of Navajo and Hopi Indian Relocation				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 Office of Navajo and Hopi Indian Relocation	32	86.9%	7.5%	5.6%
2010 Office of Navajo and Hopi Indian Relocation	36	81.7%	8.7%	9.6%
2008 Office of Navajo and Hopi Indian Relocation				
2006 Office of Navajo and Hopi Indian Relocation				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 Office of Navajo and Hopi Indian Relocation	32	75.0%	15.7%	9.3%
2010 Office of Navajo and Hopi Indian Relocation	36	67.4%	29.7%	2.8%
2008 Office of Navajo and Hopi Indian Relocation				
2006 Office of Navajo and Hopi Indian Relocation				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 Office of Navajo and Hopi Indian Relocation	31	83.6%	10.6%	5.8%
2010 Office of Navajo and Hopi Indian Relocation	36	83.1%	14.8%	2.2%
2008 Office of Navajo and Hopi Indian Relocation				
2006 Office of Navajo and Hopi Indian Relocation	28	82.3%	7.2%	10.4%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 Office of Navajo and Hopi Indian Relocation	31	84.0%	10.1%	5.9%
2010 Office of Navajo and Hopi Indian Relocation	36	77.0%	20.9%	2.2%
2008 Office of Navajo and Hopi Indian Relocation				
2006 Office of Navajo and Hopi Indian Relocation	28	78.7%	10.9%	10.4%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 Office of Navajo and Hopi Indian Relocation	31	78.9%	15.3%	5.8%	0
2010 Office of Navajo and Hopi Indian Relocation	36	53.1%	33.3%	13.6%	0
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	28	37.4%	34.0%	28.6%	0

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 Office of Navajo and Hopi Indian Relocation	31	83.2%	8.2%	8.7%	0
2010 Office of Navajo and Hopi Indian Relocation	36	69.5%	21.2%	9.3%	0
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	27	52.5%	21.6%	25.9%	1

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 Office of Navajo and Hopi Indian Relocation	32	72.8%	18.5%	8.7%	0
2010 Office of Navajo and Hopi Indian Relocation	36	58.3%	28.4%	13.3%	0
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	28	59.8%	18.3%	21.9%	0

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 Office of Navajo and Hopi Indian Relocation	32	77.5%	13.8%	8.7%	0
2010 Office of Navajo and Hopi Indian Relocation	35	72.8%	13.3%	13.9%	1
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	28	64.2%	18.1%	17.7%	0

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 Office of Navajo and Hopi Indian Relocation	31	84.8%	9.2%	5.9%	1
2010 Office of Navajo and Hopi Indian Relocation	35	80.2%	12.5%	7.3%	1
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	28	72.0%	14.0%	14.1%	0

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 Office of Navajo and Hopi Indian Relocation	32	82.9%	11.5%	5.6%	0
2010 Office of Navajo and Hopi Indian Relocation	35	77.5%	11.7%	10.9%	1
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	28	60.5%	24.9%	14.6%	0

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 Office of Navajo and Hopi Indian Relocation	32	83.6%	7.9%	8.4%	0
2010 Office of Navajo and Hopi Indian Relocation	35	77.2%	11.8%	11.0%	1
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 Office of Navajo and Hopi Indian Relocation	31	86.8%	5.3%	7.9%	1
2010 Office of Navajo and Hopi Indian Relocation	35	77.6%	17.3%	5.1%	0
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 Office of Navajo and Hopi Indian Relocation	32	88.8%	2.8%	8.4%	0
2010 Office of Navajo and Hopi Indian Relocation	36	81.7%	16.1%	2.2%	0
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	28	64.2%	18.1%	17.7%	0

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 Office of Navajo and Hopi Indian Relocation	31	84.3%	10.7%	5.0%	0
2010 Office of Navajo and Hopi Indian Relocation	35	74.9%	22.9%	2.2%	1
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 Office of Navajo and Hopi Indian Relocation	31	83.8%	13.2%	3.0%
2010 Office of Navajo and Hopi Indian Relocation	36	79.6%	14.3%	6.1%
2008 Office of Navajo and Hopi Indian Relocation				
2006 Office of Navajo and Hopi Indian Relocation	28	74.5%	18.2%	7.3%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 Office of Navajo and Hopi Indian Relocation	31	89.7%	8.1%	2.2%
2010 Office of Navajo and Hopi Indian Relocation	36	70.8%	22.1%	7.2%
2008 Office of Navajo and Hopi Indian Relocation				
2006 Office of Navajo and Hopi Indian Relocation	28	52.9%	29.4%	17.7%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 Office of Navajo and Hopi Indian Relocation	31	72.6%	22.2%	5.1%
2010 Office of Navajo and Hopi Indian Relocation	36	63.7%	30.1%	6.1%
2008 Office of Navajo and Hopi Indian Relocation				
2006 Office of Navajo and Hopi Indian Relocation	28	56.2%	18.2%	25.6%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 Office of Navajo and Hopi Indian Relocation	31	88.1%	5.9%	5.9%
2010 Office of Navajo and Hopi Indian Relocation	36	78.6%	12.9%	8.5%
2008 Office of Navajo and Hopi Indian Relocation				
2006 Office of Navajo and Hopi Indian Relocation	28	60.4%	22.4%	17.2%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 Office of Navajo and Hopi Indian Relocation	31	67.8%	30.0%	2.2%
2010 Office of Navajo and Hopi Indian Relocation	36	64.1%	22.6%	13.3%
2008 Office of Navajo and Hopi Indian Relocation				
2006 Office of Navajo and Hopi Indian Relocation	28	32.5%	56.5%	10.9%

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 Office of Navajo and Hopi Indian Relocation	31	79.4%	20.6%	0.0%
2010 Office of Navajo and Hopi Indian Relocation	36	58.3%	24.4%	17.3%
2008 Office of Navajo and Hopi Indian Relocation				
2006 Office of Navajo and Hopi Indian Relocation	28	70.5%	22.2%	7.3%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 Office of Navajo and Hopi Indian Relocation	31	94.1%	5.9%	0.0%
2010 Office of Navajo and Hopi Indian Relocation	36	87.1%	10.8%	2.1%
2008 Office of Navajo and Hopi Indian Relocation				
2006 Office of Navajo and Hopi Indian Relocation	28	81.7%	11.1%	7.3%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 Office of Navajo and Hopi Indian Relocation	31	70.2%	19.0%	10.8%
2010 Office of Navajo and Hopi Indian Relocation	36	76.3%	11.9%	11.8%
2008 Office of Navajo and Hopi Indian Relocation				
2006 Office of Navajo and Hopi Indian Relocation	28	85.5%	10.9%	3.6%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 Office of Navajo and Hopi Indian Relocation	31	88.1%	8.9%	3.0%
2010 Office of Navajo and Hopi Indian Relocation	36	83.5%	16.5%	0.0%
2008 Office of Navajo and Hopi Indian Relocation				
2006 Office of Navajo and Hopi Indian Relocation	28	75.1%	14.5%	10.4%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 Office of Navajo and Hopi Indian Relocation	31	19.0%	69.7%	11.2%
2010 Office of Navajo and Hopi Indian Relocation				
2008 Office of Navajo and Hopi Indian Relocation				
2006 Office of Navajo and Hopi Indian Relocation				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework				
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently	
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%	
2011 Office of Navajo and Hopi Indian Relocation	29	0.0%	2.3%	0.0%	5.1%	
2010 Office of Navajo and Hopi Indian Relocation						
2008 Office of Navajo and Hopi Indian Relocation						
2006 Office of Navajo and Hopi Indian Relocation						
					(continued)	

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework					
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework		
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%		
2011 Office of Navajo and Hopi Indian Relocation	29	28.7%	3.1%	16.9%	43.9%		
2010 Office of Navajo and Hopi Indian Relocation							
2008 Office of Navajo and Hopi Indian Relocation							
2006 Office of Navajo and Hopi Indian Relocation							

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 Office of Navajo and Hopi Indian Relocation	31	13.6%	69.7%	16.8%
2010 Office of Navajo and Hopi Indian Relocation				
2008 Office of Navajo and Hopi Indian Relocation				
2006 Office of Navajo and Hopi Indian Relocation				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 Office of Navajo and Hopi Indian Relocation	31	57.0%	37.3%	5.7%
2010 Office of Navajo and Hopi Indian Relocation				
2008 Office of Navajo and Hopi Indian Relocation				
2006 Office of Navajo and Hopi Indian Relocation				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 Office of Navajo and Hopi Indian Relocation	31	15.1%	77.0%	7.9%
2010 Office of Navajo and Hopi Indian Relocation				
2008 Office of Navajo and Hopi Indian Relocation				
2006 Office of Navajo and Hopi Indian Relocation				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 Office of Navajo and Hopi Indian Relocation	31	0.0%	77.6%	22.4%
2010 Office of Navajo and Hopi Indian Relocation				
2008 Office of Navajo and Hopi Indian Relocation				
2006 Office of Navajo and Hopi Indian Relocation				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 Office of Navajo and Hopi Indian Relocation	31	0.0%	80.6%	19.4%
2010 Office of Navajo and Hopi Indian Relocation				
2008 Office of Navajo and Hopi Indian Relocation				
2006 Office of Navajo and Hopi Indian Relocation				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 Office of Navajo and Hopi Indian Relocation	15	36.4%	58.8%	4.7%	16
2010 Office of Navajo and Hopi Indian Relocation	21	32.6%	55.1%	12.3%	15
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	20	41.6%	53.4%	5.0%	8

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 Office of Navajo and Hopi Indian Relocation	18	53.8%	46.2%	0.0%	13
2010 Office of Navajo and Hopi Indian Relocation	28	67.4%	27.2%	5.4%	8
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation	24	71.1%	28.9%	0.0%	4

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 Office of Navajo and Hopi Indian Relocation	26	76.1%	23.9%	0.0%	5
2010 Office of Navajo and Hopi Indian Relocation	33	66.3%	33.7%	0.0%	3
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 Office of Navajo and Hopi Indian Relocation	17	54.1%	45.9%	0.0%	14
2010 Office of Navajo and Hopi Indian Relocation	30	61.9%	38.1%	0.0%	6
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 Office of Navajo and Hopi Indian Relocation	9	0.0%	100.0%	0.0%	21
2010 Office of Navajo and Hopi Indian Relocation	18	18.2%	72.9%	8.9%	18
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 Office of Navajo and Hopi Indian Relocation	10	11.5%	88.5%	0.0%	21
2010 Office of Navajo and Hopi Indian Relocation	19	12.1%	79.5%	8.4%	17
2008 Office of Navajo and Hopi Indian Relocation					
2006 Office of Navajo and Hopi Indian Relocation					

Office of the U.S. Trade Representative 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 Office of the U.S. Trade Representative	88
2010 Office of the U.S. Trade Representative	110
2008 Office of the U.S. Trade Representative	115
2006 Office of the U.S. Trade Representative	

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 Office of the U.S. Trade Representative	87	48.0%	20.2%	31.8%
2010 Office of the U.S. Trade Representative	110	51.9%	27.6%	20.5%
2008 Office of the U.S. Trade Representative	115	64.7%	16.0%	19.3%
2006 Office of the U.S. Trade Representative				

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 Office of the U.S. Trade Representative	87	65.1%	19.9%	15.0%
2010 Office of the U.S. Trade Representative	108	64.9%	18.3%	16.8%
2008 Office of the U.S. Trade Representative	115	77.6%	12.5%	9.8%
2006 Office of the U.S. Trade Representative				

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 Office of the U.S. Trade Representative	88	53.3%	26.7%	20.0%
2010 Office of the U.S. Trade Representative	110	65.9%	15.7%	18.4%
2008 Office of the U.S. Trade Representative	115	74.1%	14.9%	11.0%
2006 Office of the U.S. Trade Representative				

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 Office of the U.S. Trade Representative	88	66.5%	17.4%	16.2%
2010 Office of the U.S. Trade Representative	110	69.6%	17.4%	13.0%
2008 Office of the U.S. Trade Representative	115	82.2%	12.3%	5.5%
2006 Office of the U.S. Trade Representative				

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 Office of the U.S. Trade Representative	88	80.6%	11.4%	8.0%
2010 Office of the U.S. Trade Representative	110	87.5%	10.5%	1.9%
2008 Office of the U.S. Trade Representative	115	91.9%	5.2%	2.9%
2006 Office of the U.S. Trade Representative				

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 Office of the U.S. Trade Representative	88	70.4%	16.8%	12.7%
2010 Office of the U.S. Trade Representative	110	76.5%	14.8%	8.7%
2008 Office of the U.S. Trade Representative				
2006 Office of the U.S. Trade Representative				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 Office of the U.S. Trade Representative	88	95.8%	2.8%	1.4%
2010 Office of the U.S. Trade Representative	110	94.9%	1.6%	3.5%
2008 Office of the U.S. Trade Representative				
2006 Office of the U.S. Trade Representative				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,389	91.8%	6.9%	1.3%
2011 Office of the U.S. Trade Representative	88	85.1%	11.9%	3.0%
2010 Office of the U.S. Trade Representative	110	92.0%	5.5%	2.5%
2008 Office of the U.S. Trade Representative				
2006 Office of the U.S. Trade Representative				

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 Office of the U.S. Trade Representative	88	25.5%	13.2%	61.4%	0
2010 Office of the U.S. Trade Representative	110	32.6%	7.1%	60.3%	0
2008 Office of the U.S. Trade Representative	114	52.7%	26.5%	20.8%	1
2006 Office of the U.S. Trade Representative					

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 Office of the U.S. Trade Representative	87	40.1%	15.5%	44.4%	0
2010 Office of the U.S. Trade Representative	110	48.4%	15.9%	35.7%	0
2008 Office of the U.S. Trade Representative	115	55.9%	20.7%	23.4%	0
2006 Office of the U.S. Trade Representative					

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 Office of the U.S. Trade Representative	88	53.1%	23.0%	23.9%	0
2010 Office of the U.S. Trade Representative	110	57.0%	24.4%	18.6%	0
2008 Office of the U.S. Trade Representative	115	80.1%	11.2%	8.7%	0
2006 Office of the U.S. Trade Representative					

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 Office of the U.S. Trade Representative	87	74.7%	12.1%	13.2%	1
2010 Office of the U.S. Trade Representative	107	73.1%	18.0%	8.8%	1
2008 Office of the U.S. Trade Representative	114	92.8%	5.7%	1.6%	1
2006 Office of the U.S. Trade Representative					

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 Office of the U.S. Trade Representative	88	89.0%	5.4%	5.6%	0
2010 Office of the U.S. Trade Representative	108	79.8%	14.8%	5.4%	1
2008 Office of the U.S. Trade Representative	115	95.3%	3.7%	1.1%	0
2006 Office of the U.S. Trade Representative					

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 Office of the U.S. Trade Representative	87	52.1%	17.9%	29.9%	0
2010 Office of the U.S. Trade Representative	108	57.8%	13.6%	28.7%	1
2008 Office of the U.S. Trade Representative	115	58.5%	17.5%	23.9%	0
2006 Office of the U.S. Trade Representative					

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 Office of the U.S. Trade Representative	88	68.6%	14.6%	16.8%	0
2010 Office of the U.S. Trade Representative	109	70.7%	15.9%	13.4%	1
2008 Office of the U.S. Trade Representative	113	78.6%	15.7%	5.7%	2
2006 Office of the U.S. Trade Representative					

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 Office of the U.S. Trade Representative	87	83.6%	9.1%	7.4%	1
2010 Office of the U.S. Trade Representative	109	89.8%	6.8%	3.4%	0
2008 Office of the U.S. Trade Representative	115	90.2%	7.1%	2.7%	0
2006 Office of the U.S. Trade Representative					

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 Office of the U.S. Trade Representative	83	49.3%	22.4%	28.4%	5
2010 Office of the U.S. Trade Representative	95	56.5%	25.7%	17.8%	14
2008 Office of the U.S. Trade Representative	93	55.6%	30.0%	14.4%	22
2006 Office of the U.S. Trade Representative					

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 Office of the U.S. Trade Representative	87	17.0%	28.8%	54.2%	1
2010 Office of the U.S. Trade Representative	107	15.5%	40.7%	43.8%	3
2008 Office of the U.S. Trade Representative	109	18.2%	26.1%	55.7%	6
2006 Office of the U.S. Trade Representative					

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 Office of the U.S. Trade Representative	87	62.0%	17.9%	20.1%	1
2010 Office of the U.S. Trade Representative	107	71.0%	12.8%	16.1%	3
2008 Office of the U.S. Trade Representative	111	75.4%	14.3%	10.3%	4
2006 Office of the U.S. Trade Representative					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 Office of the U.S. Trade Representative	79	81.7%	10.2%	8.0%
2010 Office of the U.S. Trade Representative	106	81.1%	10.7%	8.2%
2008 Office of the U.S. Trade Representative	115	92.8%	3.4%	3.8%
2006 Office of the U.S. Trade Representative				

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 Office of the U.S. Trade Representative	83	58.1%	24.8%	17.1%	5
2010 Office of the U.S. Trade Representative	106	63.9%	26.1%	10.1%	4
2008 Office of the U.S. Trade Representative	112	79.6%	14.7%	5.7%	3
2006 Office of the U.S. Trade Representative					

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 Office of the U.S. Trade Representative	80	43.8%	31.2%	25.1%	8
2010 Office of the U.S. Trade Representative	101	47.0%	36.4%	16.6%	9
2008 Office of the U.S. Trade Representative	102	57.9%	27.5%	14.6%	13
2006 Office of the U.S. Trade Representative					

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 Office of the U.S. Trade Representative	76	37.9%	29.4%	32.6%	12
2010 Office of the U.S. Trade Representative	92	38.5%	40.9%	20.6%	18
2008 Office of the U.S. Trade Representative	92	33.7%	43.5%	22.8%	23
2006 Office of the U.S. Trade Representative					

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 Office of the U.S. Trade Representative	80	32.7%	30.8%	36.5%	8
2010 Office of the U.S. Trade Representative	96	41.0%	29.6%	29.4%	14
2008 Office of the U.S. Trade Representative	94	40.2%	38.2%	21.6%	21
2006 Office of the U.S. Trade Representative					

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 Office of the U.S. Trade Representative	76	15.7%	41.8%	42.5%	12
2010 Office of the U.S. Trade Representative	88	34.9%	33.0%	32.1%	18
2008 Office of the U.S. Trade Representative	95	59.0%	26.4%	14.6%	20
2006 Office of the U.S. Trade Representative					

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 Office of the U.S. Trade Representative	87	77.3%	7.7%	15.0%	1
2010 Office of the U.S. Trade Representative	109	82.0%	10.8%	7.2%	0
2008 Office of the U.S. Trade Representative	115	81.7%	7.9%	10.4%	0
2006 Office of the U.S. Trade Representative					

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 Office of the U.S. Trade Representative	82	41.0%	38.3%	20.7%	4
2010 Office of the U.S. Trade Representative	104	55.3%	32.3%	12.4%	6
2008 Office of the U.S. Trade Representative	109	54.1%	30.5%	15.4%	6
2006 Office of the U.S. Trade Representative					

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 Office of the U.S. Trade Representative	88	90.6%	8.5%	0.9%
2010 Office of the U.S. Trade Representative	110	93.3%	4.7%	2.0%
2008 Office of the U.S. Trade Representative	115	92.8%	7.2%	0.0%
2006 Office of the U.S. Trade Representative				

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 Office of the U.S. Trade Representative	85	79.8%	13.6%	6.6%	2
2010 Office of the U.S. Trade Representative	105	82.7%	13.4%	3.9%	1
2008 Office of the U.S. Trade Representative	114	92.4%	4.5%	3.2%	1
2006 Office of the U.S. Trade Representative					

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 Office of the U.S. Trade Representative	85	52.5%	15.2%	32.3%	3
2010 Office of the U.S. Trade Representative	102	57.5%	18.6%	24.0%	4
2008 Office of the U.S. Trade Representative	109	55.8%	30.1%	14.1%	6
2006 Office of the U.S. Trade Representative					

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 Office of the U.S. Trade Representative	84	45.0%	18.0%	37.0%	4
2010 Office of the U.S. Trade Representative	101	59.5%	19.6%	20.9%	5
2008 Office of the U.S. Trade Representative					
2006 Office of the U.S. Trade Representative					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 Office of the U.S. Trade Representative	82	37.3%	27.4%	35.2%	5
2010 Office of the U.S. Trade Representative	100	54.1%	26.4%	19.5%	5
2008 Office of the U.S. Trade Representative	110	54.4%	30.0%	15.6%	5
2006 Office of the U.S. Trade Representative					

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 Office of the U.S. Trade Representative	78	12.2%	32.0%	55.8%	8
2010 Office of the U.S. Trade Representative	92	20.0%	31.2%	48.8%	14
2008 Office of the U.S. Trade Representative	92	43.4%	27.6%	29.0%	23
2006 Office of the U.S. Trade Representative					

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 Office of the U.S. Trade Representative	77	39.3%	35.3%	25.4%	10
2010 Office of the U.S. Trade Representative	92	45.5%	27.5%	27.0%	14
2008 Office of the U.S. Trade Representative	104	48.3%	34.3%	17.4%	11
2006 Office of the U.S. Trade Representative					

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 Office of the U.S. Trade Representative	86	54.0%	24.2%	21.9%	1
2010 Office of the U.S. Trade Representative	102	60.8%	20.1%	19.1%	4
2008 Office of the U.S. Trade Representative	110	74.1%	16.6%	9.4%	5
2006 Office of the U.S. Trade Representative					

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 Office of the U.S. Trade Representative	87	58.4%	29.8%	11.8%	0
2010 Office of the U.S. Trade Representative	106	66.7%	18.8%	14.6%	0
2008 Office of the U.S. Trade Representative	112	72.8%	12.2%	15.0%	3
2006 Office of the U.S. Trade Representative					

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 Office of the U.S. Trade Representative	82	45.7%	22.1%	32.2%	5
2010 Office of the U.S. Trade Representative	95	50.2%	28.1%	21.6%	11
2008 Office of the U.S. Trade Representative	96	52.9%	31.8%	15.4%	19
2006 Office of the U.S. Trade Representative					

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 Office of the U.S. Trade Representative	80	56.7%	21.8%	21.5%	8
2010 Office of the U.S. Trade Representative	89	66.4%	20.8%	12.8%	15
2008 Office of the U.S. Trade Representative	92	68.0%	25.5%	6.5%	23
2006 Office of the U.S. Trade Representative					

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 Office of the U.S. Trade Representative	82	71.9%	16.8%	11.3%	3
2010 Office of the U.S. Trade Representative	105	69.8%	19.0%	11.2%	1
2008 Office of the U.S. Trade Representative					
2006 Office of the U.S. Trade Representative					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 Office of the U.S. Trade Representative	85	46.5%	26.7%	26.8%
2010 Office of the U.S. Trade Representative	105	59.0%	24.8%	16.2%
2008 Office of the U.S. Trade Representative	115	74.0%	17.8%	8.1%
2006 Office of the U.S. Trade Representative				

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 Office of the U.S. Trade Representative	77	29.8%	29.5%	40.6%	9
2010 Office of the U.S. Trade Representative	89	36.4%	29.2%	34.3%	17
2008 Office of the U.S. Trade Representative					
2006 Office of the U.S. Trade Representative					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 Office of the U.S. Trade Representative	86	67.7%	7.7%	24.6%	1
2010 Office of the U.S. Trade Representative	103	69.3%	12.1%	18.6%	0
2008 Office of the U.S. Trade Representative	114	70.7%	20.6%	8.7%	1
2006 Office of the U.S. Trade Representative					

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 Office of the U.S. Trade Representative	86	69.4%	14.6%	16.0%	1
2010 Office of the U.S. Trade Representative	104	67.5%	19.1%	13.4%	0
2008 Office of the U.S. Trade Representative					
2006 Office of the U.S. Trade Representative					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 Office of the U.S. Trade Representative	86	51.9%	29.4%	18.7%	1
2010 Office of the U.S. Trade Representative	102	63.2%	15.7%	21.0%	2
2008 Office of the U.S. Trade Representative	113	60.1%	23.0%	16.9%	2
2006 Office of the U.S. Trade Representative					

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 Office of the U.S. Trade Representative	80	71.4%	21.1%	7.5%	7
2010 Office of the U.S. Trade Representative	92	66.0%	23.6%	10.5%	12
2008 Office of the U.S. Trade Representative					
2006 Office of the U.S. Trade Representative					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 Office of the U.S. Trade Representative	86	50.3%	30.4%	19.3%	1
2010 Office of the U.S. Trade Representative	103	63.0%	24.0%	13.1%	1
2008 Office of the U.S. Trade Representative					
2006 Office of the U.S. Trade Representative					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK		
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994		
2011 Office of the U.S. Trade Representative	85	50.4%	27.6%	21.9%	1		
2010 Office of the U.S. Trade Representative	101	59.6%	25.0%	15.4%	3		
2008 Office of the U.S. Trade Representative	113	59.9%	25.0%	15.1%	2		
2006 Office of the U.S. Trade Representative							

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 Office of the U.S. Trade Representative	87	73.4%	15.3%	11.3%
2010 Office of the U.S. Trade Representative	104	82.2%	11.6%	6.2%
2008 Office of the U.S. Trade Representative				
2006 Office of the U.S. Trade Representative				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 Office of the U.S. Trade Representative	87	81.0%	13.4%	5.5%
2010 Office of the U.S. Trade Representative	104	80.5%	13.4%	6.1%
2008 Office of the U.S. Trade Representative				
2006 Office of the U.S. Trade Representative				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 Office of the U.S. Trade Representative	87	78.2%	6.5%	15.3%
2010 Office of the U.S. Trade Representative	104	83.3%	7.4%	9.2%
2008 Office of the U.S. Trade Representative				
2006 Office of the U.S. Trade Representative				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 Office of the U.S. Trade Representative	86	65.3%	18.0%	16.7%
2010 Office of the U.S. Trade Representative	102	67.5%	20.9%	11.6%
2008 Office of the U.S. Trade Representative	115	78.4%	10.9%	10.7%
2006 Office of the U.S. Trade Representative				

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 Office of the U.S. Trade Representative	87	61.8%	24.1%	14.2%
2010 Office of the U.S. Trade Representative	104	69.6%	19.9%	10.6%
2008 Office of the U.S. Trade Representative	115	76.3%	14.2%	9.5%
2006 Office of the U.S. Trade Representative				

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 Office of the U.S. Trade Representative	84	31.4%	19.9%	48.7%	1
2010 Office of the U.S. Trade Representative	101	43.1%	30.2%	26.7%	3
2008 Office of the U.S. Trade Representative	115	66.5%	19.0%	14.5%	0
2006 Office of the U.S. Trade Representative					

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 Office of the U.S. Trade Representative	83	54.4%	28.8%	16.8%	2
2010 Office of the U.S. Trade Representative	101	72.0%	17.2%	10.8%	3
2008 Office of the U.S. Trade Representative	112	79.7%	12.8%	7.5%	3
2006 Office of the U.S. Trade Representative					

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 Office of the U.S. Trade Representative	81	62.9%	26.7%	10.4%	4
2010 Office of the U.S. Trade Representative	98	72.8%	18.0%	9.2%	6
2008 Office of the U.S. Trade Representative	106	74.9%	13.4%	11.7%	9
2006 Office of the U.S. Trade Representative					

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 Office of the U.S. Trade Representative	83	42.4%	29.3%	28.3%	1
2010 Office of the U.S. Trade Representative	100	55.6%	25.8%	18.6%	3
2008 Office of the U.S. Trade Representative	115	70.8%	18.9%	10.3%	0
2006 Office of the U.S. Trade Representative					

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 Office of the U.S. Trade Representative	80	41.0%	41.4%	17.6%	5
2010 Office of the U.S. Trade Representative	91	49.1%	29.1%	21.8%	10
2008 Office of the U.S. Trade Representative	108	63.1%	30.0%	6.9%	7
2006 Office of the U.S. Trade Representative					

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 Office of the U.S. Trade Representative	84	52.6%	20.8%	26.6%	1
2010 Office of the U.S. Trade Representative	98	57.7%	20.3%	22.0%	5
2008 Office of the U.S. Trade Representative	109	54.7%	22.7%	22.6%	6
2006 Office of the U.S. Trade Representative					

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 Office of the U.S. Trade Representative	82	58.6%	18.2%	23.2%	2
2010 Office of the U.S. Trade Representative	99	62.7%	20.4%	16.9%	4
2008 Office of the U.S. Trade Representative					
2006 Office of the U.S. Trade Representative					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 Office of the U.S. Trade Representative	81	38.2%	32.8%	29.0%	3
2010 Office of the U.S. Trade Representative	95	59.7%	23.2%	17.1%	9
2008 Office of the U.S. Trade Representative					
2006 Office of the U.S. Trade Representative					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 Office of the U.S. Trade Representative	85	36.9%	25.2%	37.8%	0
2010 Office of the U.S. Trade Representative	101	57.9%	25.8%	16.3%	2
2008 Office of the U.S. Trade Representative	115	78.7%	13.6%	7.7%	0
2006 Office of the U.S. Trade Representative					

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 Office of the U.S. Trade Representative	79	36.8%	31.6%	31.5%	5
2010 Office of the U.S. Trade Representative	84	52.0%	26.2%	21.8%	19
2008 Office of the U.S. Trade Representative					
2006 Office of the U.S. Trade Representative					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 Office of the U.S. Trade Representative	85	49.3%	25.1%	25.6%
2010 Office of the U.S. Trade Representative	104	51.7%	25.1%	23.1%
2008 Office of the U.S. Trade Representative	115	65.1%	19.2%	15.6%
2006 Office of the U.S. Trade Representative				

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 Office of the U.S. Trade Representative	85	34.3%	23.9%	41.7%
2010 Office of the U.S. Trade Representative	104	41.5%	25.9%	32.5%
2008 Office of the U.S. Trade Representative	115	62.1%	19.2%	18.7%
2006 Office of the U.S. Trade Representative				

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 Office of the U.S. Trade Representative	85	30.7%	29.4%	40.0%
2010 Office of the U.S. Trade Representative	104	47.4%	22.6%	30.1%
2008 Office of the U.S. Trade Representative	115	65.1%	23.1%	11.7%
2006 Office of the U.S. Trade Representative				

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 Office of the U.S. Trade Representative	85	26.8%	31.7%	41.5%
2010 Office of the U.S. Trade Representative	104	41.6%	26.0%	32.4%
2008 Office of the U.S. Trade Representative	115	66.7%	24.7%	8.6%
2006 Office of the U.S. Trade Representative				

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 Office of the U.S. Trade Representative	84	23.3%	33.7%	43.0%
2010 Office of the U.S. Trade Representative	103	29.2%	36.6%	34.2%
2008 Office of the U.S. Trade Representative	115	39.1%	36.1%	24.8%
2006 Office of the U.S. Trade Representative				

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 Office of the U.S. Trade Representative	83	14.4%	36.4%	49.2%
2010 Office of the U.S. Trade Representative	103	22.5%	37.5%	40.0%
2008 Office of the U.S. Trade Representative	115	22.9%	42.4%	34.7%
2006 Office of the U.S. Trade Representative				

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 Office of the U.S. Trade Representative	85	55.8%	18.1%	26.1%
2010 Office of the U.S. Trade Representative	104	67.4%	16.6%	16.0%
2008 Office of the U.S. Trade Representative	115	77.0%	14.2%	8.8%
2006 Office of the U.S. Trade Representative				

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 Office of the U.S. Trade Representative	85	47.3%	25.4%	27.3%
2010 Office of the U.S. Trade Representative	103	54.4%	17.2%	28.4%
2008 Office of the U.S. Trade Representative	115	61.9%	15.0%	23.1%
2006 Office of the U.S. Trade Representative				

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 Office of the U.S. Trade Representative	85	47.8%	20.4%	31.8%
2010 Office of the U.S. Trade Representative	104	56.0%	23.1%	21.0%
2008 Office of the U.S. Trade Representative	115	72.6%	19.9%	7.5%
2006 Office of the U.S. Trade Representative				

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 Office of the U.S. Trade Representative	84	57.0%	33.9%	9.1%
2010 Office of the U.S. Trade Representative				
2008 Office of the U.S. Trade Representative				
2006 Office of the U.S. Trade Representative				

73. Please select the response below that BEST describes your current teleworking situation:

			Tele	work	
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%
2011 Office of the U.S. Trade Representative	84	0.0%	2.0%	7.1%	35.3%
2010 Office of the U.S. Trade Representative					
2008 Office of the U.S. Trade Representative					
2006 Office of the U.S. Trade Representative					
					(continued)

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework					
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework		
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%		
2011 Office of the U.S. Trade Representative	84	16.5%	3.9%	19.9%	15.4%		
2010 Office of the U.S. Trade Representative							
2008 Office of the U.S. Trade Representative							
2006 Office of the U.S. Trade Representative							

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 Office of the U.S. Trade Representative	84	7.7%	57.8%	34.6%
2010 Office of the U.S. Trade Representative				
2008 Office of the U.S. Trade Representative				
2006 Office of the U.S. Trade Representative				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

				Not Available
	N	Yes	No	To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 Office of the U.S. Trade Representative	84	17.4%	68.5%	14.1%
2010 Office of the U.S. Trade Representative				
2008 Office of the U.S. Trade Representative				
2006 Office of the U.S. Trade Representative				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 Office of the U.S. Trade Representative	84	5.5%	79.4%	15.1%
2010 Office of the U.S. Trade Representative				
2008 Office of the U.S. Trade Representative				
2006 Office of the U.S. Trade Representative				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 Office of the U.S. Trade Representative	83	2.3%	78.0%	19.7%
2010 Office of the U.S. Trade Representative				
2008 Office of the U.S. Trade Representative				
2006 Office of the U.S. Trade Representative				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 Office of the U.S. Trade Representative	84	2.8%	77.9%	19.3%
2010 Office of the U.S. Trade Representative				
2008 Office of the U.S. Trade Representative				
2006 Office of the U.S. Trade Representative				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 Office of the U.S. Trade Representative	60	50.5%	19.6%	29.9%	25
2010 Office of the U.S. Trade Representative	78	33.1%	38.7%	28.1%	26
2008 Office of the U.S. Trade Representative	59	29.2%	29.3%	41.5%	56
2006 Office of the U.S. Trade Representative					

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 Office of the U.S. Trade Representative	40	26.7%	33.4%	39.8%	45
2010 Office of the U.S. Trade Representative	60	30.0%	32.4%	37.7%	44
2008 Office of the U.S. Trade Representative	58	29.8%	31.6%	38.5%	57
2006 Office of the U.S. Trade Representative					

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 Office of the U.S. Trade Representative	46	39.6%	47.3%	13.1%	39
2010 Office of the U.S. Trade Representative	60	43.0%	39.7%	17.3%	44
2008 Office of the U.S. Trade Representative					
2006 Office of the U.S. Trade Representative					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 Office of the U.S. Trade Representative	32	19.1%	70.4%	10.5%	52
2010 Office of the U.S. Trade Representative	37	37.5%	54.8%	7.7%	67
2008 Office of the U.S. Trade Representative					
2006 Office of the U.S. Trade Representative					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 Office of the U.S. Trade Representative	28	3.6%	69.0%	27.4%	55
2010 Office of the U.S. Trade Representative	33	2.6%	76.7%	20.7%	71
2008 Office of the U.S. Trade Representative					
2006 Office of the U.S. Trade Representative					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 Office of the U.S. Trade Representative	25	4.0%	78.8%	17.2%	60
2010 Office of the U.S. Trade Representative	29	6.3%	86.0%	7.7%	75
2008 Office of the U.S. Trade Representative					
2006 Office of the U.S. Trade Representative					

Postal Regulatory Commission 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 Postal Regulatory Commission	49
2010 Postal Regulatory Commission	46
2008 Postal Regulatory Commission	41
2006 Postal Regulatory Commission	39

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 Postal Regulatory Commission	49	69.4%	16.3%	14.3%
2010 Postal Regulatory Commission	46	72.8%	15.8%	11.3%
2008 Postal Regulatory Commission	41	68.8%	24.0%	7.1%
2006 Postal Regulatory Commission	39	66.1%	20.1%	13.8%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 Postal Regulatory Commission	49	69.4%	12.2%	18.4%
2010 Postal Regulatory Commission	46	71.6%	10.8%	17.6%
2008 Postal Regulatory Commission	41	73.3%	14.6%	12.0%
2006 Postal Regulatory Commission	39	68.6%	10.8%	20.6%

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 Postal Regulatory Commission	49	69.4%	12.3%	18.3%
2010 Postal Regulatory Commission	46	77.4%	7.6%	15.0%
2008 Postal Regulatory Commission	41	76.3%	19.1%	4.6%
2006 Postal Regulatory Commission	39	66.0%	15.8%	18.2%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 Postal Regulatory Commission	49	75.4%	18.5%	6.1%
2010 Postal Regulatory Commission	45	72.9%	17.9%	9.3%
2008 Postal Regulatory Commission	41	85.4%	9.8%	4.9%
2006 Postal Regulatory Commission	39	69.6%	21.8%	8.7%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 Postal Regulatory Commission	49	79.4%	16.4%	4.1%
2010 Postal Regulatory Commission	44	72.3%	21.8%	5.9%
2008 Postal Regulatory Commission	41	80.8%	14.3%	4.9%
2006 Postal Regulatory Commission	39	81.1%	12.4%	6.5%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 Postal Regulatory Commission	49	75.5%	6.0%	18.5%
2010 Postal Regulatory Commission	46	84.7%	1.7%	13.6%
2008 Postal Regulatory Commission				
2006 Postal Regulatory Commission				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 Postal Regulatory Commission	49	95.9%	0.0%	4.1%
2010 Postal Regulatory Commission	46	96.6%	1.7%	1.7%
2008 Postal Regulatory Commission				
2006 Postal Regulatory Commission				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,389	91.8%	6.9%	1.3%
2011 Postal Regulatory Commission	49	91.7%	6.2%	2.1%
2010 Postal Regulatory Commission	46	89.0%	9.3%	1.7%
2008 Postal Regulatory Commission				
2006 Postal Regulatory Commission				

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 Postal Regulatory Commission	49	71.6%	12.3%	16.1%	0
2010 Postal Regulatory Commission	45	83.7%	4.5%	11.8%	0
2008 Postal Regulatory Commission	41	80.4%	9.7%	9.9%	0
2006 Postal Regulatory Commission	38	53.7%	21.4%	24.9%	1

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 Postal Regulatory Commission	49	67.5%	6.1%	26.4%	0
2010 Postal Regulatory Commission	45	79.1%	10.3%	10.6%	1
2008 Postal Regulatory Commission	41	75.2%	17.3%	7.5%	0
2006 Postal Regulatory Commission	39	71.7%	16.7%	11.6%	0

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 Postal Regulatory Commission	49	63.1%	16.3%	20.6%	0
2010 Postal Regulatory Commission	46	68.7%	16.4%	14.9%	0
2008 Postal Regulatory Commission	41	63.5%	17.0%	19.5%	0
2006 Postal Regulatory Commission	39	54.0%	14.5%	31.5%	0

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 Postal Regulatory Commission	49	79.5%	8.2%	12.3%	0
2010 Postal Regulatory Commission	45	77.6%	16.1%	6.3%	0
2008 Postal Regulatory Commission	41	90.6%	6.8%	2.6%	0
2006 Postal Regulatory Commission	39	83.1%	8.0%	8.8%	0

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 Postal Regulatory Commission	49	69.1%	20.6%	10.3%	0
2010 Postal Regulatory Commission	46	80.3%	8.5%	11.2%	0
2008 Postal Regulatory Commission	41	85.7%	11.7%	2.6%	0
2006 Postal Regulatory Commission	39	79.0%	15.9%	5.1%	0

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 Postal Regulatory Commission	48	89.6%	4.2%	6.2%	0
2010 Postal Regulatory Commission	46	92.1%	7.9%	0.0%	0
2008 Postal Regulatory Commission	41	95.1%	2.6%	2.3%	0
2006 Postal Regulatory Commission	39	93.5%	4.3%	2.2%	0

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 Postal Regulatory Commission	46	63.2%	15.2%	21.7%	3
2010 Postal Regulatory Commission	45	73.1%	18.5%	8.4%	1
2008 Postal Regulatory Commission	39	56.8%	27.1%	16.0%	2
2006 Postal Regulatory Commission	36	56.3%	31.8%	11.9%	3

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 Postal Regulatory Commission	48	83.2%	12.7%	4.1%	1
2010 Postal Regulatory Commission	45	89.4%	4.9%	5.7%	1
2008 Postal Regulatory Commission	41	90.6%	9.4%	0.0%	0
2006 Postal Regulatory Commission	39	93.5%	6.5%	0.0%	0

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 Postal Regulatory Commission	48	54.2%	26.9%	18.9%	1
2010 Postal Regulatory Commission	46	68.5%	21.3%	10.2%	0
2008 Postal Regulatory Commission	36	64.9%	27.0%	8.1%	5
2006 Postal Regulatory Commission	30	67.3%	24.4%	8.4%	9

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 Postal Regulatory Commission	48	48.0%	27.2%	24.8%	1
2010 Postal Regulatory Commission	45	42.8%	31.3%	25.9%	1
2008 Postal Regulatory Commission	37	45.2%	37.8%	17.0%	4
2006 Postal Regulatory Commission	36	31.5%	44.9%	23.6%	3

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 Postal Regulatory Commission	46	63.2%	15.2%	21.7%	2
2010 Postal Regulatory Commission	40	66.2%	19.9%	13.9%	6
2008 Postal Regulatory Commission	33	48.4%	35.4%	16.2%	8
2006 Postal Regulatory Commission					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 Postal Regulatory Commission	45	84.4%	6.6%	9.0%
2010 Postal Regulatory Commission	44	90.9%	2.7%	6.5%
2008 Postal Regulatory Commission	41	97.4%	2.6%	0.0%
2006 Postal Regulatory Commission	39	94.1%	5.9%	0.0%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 Postal Regulatory Commission	46	78.4%	15.0%	6.6%	2
2010 Postal Regulatory Commission	42	75.1%	19.9%	4.9%	3
2008 Postal Regulatory Commission	41	75.5%	17.3%	7.2%	0
2006 Postal Regulatory Commission	39	60.0%	23.3%	16.6%	0

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 Postal Regulatory Commission	46	54.4%	19.6%	26.0%	2
2010 Postal Regulatory Commission	41	56.9%	23.5%	19.7%	5
2008 Postal Regulatory Commission	38	56.0%	28.2%	15.8%	3
2006 Postal Regulatory Commission	36	48.7%	31.0%	20.2%	3

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 Postal Regulatory Commission	43	56.2%	22.9%	20.9%	6
2010 Postal Regulatory Commission	40	43.4%	40.3%	16.3%	6
2008 Postal Regulatory Commission	36	31.6%	27.4%	41.0%	5
2006 Postal Regulatory Commission	32	36.9%	30.9%	32.2%	7

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 Postal Regulatory Commission	47	51.1%	15.0%	33.9%	1
2010 Postal Regulatory Commission	42	51.3%	21.4%	27.2%	4
2008 Postal Regulatory Commission	36	36.8%	35.4%	27.8%	5
2006 Postal Regulatory Commission	34	35.0%	22.1%	42.9%	5

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 Postal Regulatory Commission	48	48.1%	24.8%	27.1%	1
2010 Postal Regulatory Commission	41	53.4%	25.3%	21.4%	3
2008 Postal Regulatory Commission	39	49.7%	32.5%	17.8%	2
2006 Postal Regulatory Commission	31	62.0%	10.6%	27.4%	8

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 Postal Regulatory Commission	49	77.5%	8.3%	14.3%	0
2010 Postal Regulatory Commission	46	78.7%	9.9%	11.4%	0
2008 Postal Regulatory Commission	41	78.8%	11.4%	9.7%	0
2006 Postal Regulatory Commission	39	70.9%	20.4%	8.7%	0

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 Postal Regulatory Commission	45	68.9%	19.9%	11.3%	4
2010 Postal Regulatory Commission	45	69.4%	24.9%	5.7%	1
2008 Postal Regulatory Commission	41	65.9%	26.6%	7.5%	0
2006 Postal Regulatory Commission	37	50.6%	38.0%	11.3%	2

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 Postal Regulatory Commission	49	91.7%	6.2%	2.1%
2010 Postal Regulatory Commission	46	92.1%	6.2%	1.7%
2008 Postal Regulatory Commission	41	92.5%	7.5%	0.0%
2006 Postal Regulatory Commission	39	93.5%	6.5%	0.0%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 Postal Regulatory Commission	47	85.2%	8.4%	6.5%	1
2010 Postal Regulatory Commission	45	90.8%	9.2%	0.0%	0
2008 Postal Regulatory Commission	41	83.4%	7.1%	9.4%	0
2006 Postal Regulatory Commission	39	93.5%	4.3%	2.2%	0

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 Postal Regulatory Commission	46	54.6%	21.4%	24.0%	2
2010 Postal Regulatory Commission	45	60.3%	16.7%	23.0%	0
2008 Postal Regulatory Commission	41	52.5%	27.6%	19.9%	0
2006 Postal Regulatory Commission	38	57.3%	26.8%	15.8%	1

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 Postal Regulatory Commission	45	67.0%	10.9%	22.1%	2
2010 Postal Regulatory Commission	44	66.3%	18.1%	15.6%	0
2008 Postal Regulatory Commission					
2006 Postal Regulatory Commission					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 Postal Regulatory Commission	45	62.4%	15.4%	22.3%	2
2010 Postal Regulatory Commission	45	66.5%	14.2%	19.3%	0
2008 Postal Regulatory Commission	41	52.2%	33.2%	14.6%	0
2006 Postal Regulatory Commission	36	64.1%	21.9%	14.0%	3

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 Postal Regulatory Commission	47	44.8%	18.9%	36.3%	1
2010 Postal Regulatory Commission	42	47.2%	23.4%	29.4%	3
2008 Postal Regulatory Commission	37	46.4%	18.5%	35.1%	4
2006 Postal Regulatory Commission	35	57.7%	15.8%	26.5%	4

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 Postal Regulatory Commission	43	65.5%	20.4%	14.0%	5
2010 Postal Regulatory Commission	42	61.2%	29.3%	9.5%	3
2008 Postal Regulatory Commission	39	62.9%	32.3%	4.8%	2
2006 Postal Regulatory Commission	34	59.6%	25.3%	15.2%	5

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 Postal Regulatory Commission	44	88.6%	6.9%	4.5%	3
2010 Postal Regulatory Commission	44	90.0%	10.0%	0.0%	1
2008 Postal Regulatory Commission	40	88.0%	7.4%	4.7%	1
2006 Postal Regulatory Commission	39	90.6%	5.1%	4.3%	0

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 Postal Regulatory Commission	45	66.7%	11.0%	22.3%	3
2010 Postal Regulatory Commission	44	62.7%	20.2%	17.1%	1
2008 Postal Regulatory Commission	38	53.7%	30.9%	15.5%	3
2006 Postal Regulatory Commission	36	57.4%	22.6%	19.9%	3

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Magativa	DNK
	N	Positive	Neutrai	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 Postal Regulatory Commission	47	44.8%	18.8%	36.3%	1
2010 Postal Regulatory Commission	42	67.1%	15.5%	17.4%	3
2008 Postal Regulatory Commission	37	44.9%	26.0%	29.1%	4
2006 Postal Regulatory Commission	34	48.3%	27.8%	23.9%	5

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 Postal Regulatory Commission	45	53.6%	15.1%	31.3%	3
2010 Postal Regulatory Commission	42	69.2%	19.3%	11.4%	3
2008 Postal Regulatory Commission	37	71.3%	23.7%	5.0%	4
2006 Postal Regulatory Commission	32	65.4%	31.1%	3.5%	7

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 Postal Regulatory Commission	48	64.8%	22.6%	12.6%	0
2010 Postal Regulatory Commission	44	83.5%	7.3%	9.2%	1
2008 Postal Regulatory Commission					
2006 Postal Regulatory Commission					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 Postal Regulatory Commission	48	54.5%	30.9%	14.7%
2010 Postal Regulatory Commission	45	74.7%	15.6%	9.8%
2008 Postal Regulatory Commission	41	75.6%	19.2%	5.2%
2006 Postal Regulatory Commission	39	62.1%	21.8%	16.1%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 Postal Regulatory Commission	48	56.1%	29.1%	14.8%	0
2010 Postal Regulatory Commission	41	63.7%	25.6%	10.7%	4
2008 Postal Regulatory Commission					
2006 Postal Regulatory Commission					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 Postal Regulatory Commission	47	76.6%	19.2%	4.2%	1
2010 Postal Regulatory Commission	42	87.3%	7.5%	5.2%	3
2008 Postal Regulatory Commission	40	93.0%	7.0%	0.0%	1
2006 Postal Regulatory Commission	38	93.3%	2.2%	4.5%	1

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 Postal Regulatory Commission	47	70.1%	17.0%	12.8%	1
2010 Postal Regulatory Commission	43	73.5%	14.0%	12.5%	2
2008 Postal Regulatory Commission					
2006 Postal Regulatory Commission					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 Postal Regulatory Commission	47	68.0%	14.7%	17.3%	1
2010 Postal Regulatory Commission	42	74.7%	10.4%	14.8%	2
2008 Postal Regulatory Commission	40	62.5%	22.1%	15.3%	1
2006 Postal Regulatory Commission	37	59.7%	27.8%	12.5%	2

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 Postal Regulatory Commission	44	68.3%	24.7%	6.9%	4
2010 Postal Regulatory Commission	41	71.8%	21.3%	6.9%	4
2008 Postal Regulatory Commission					
2006 Postal Regulatory Commission					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 Postal Regulatory Commission	47	70.3%	12.6%	17.2%	1
2010 Postal Regulatory Commission	43	68.4%	17.5%	14.1%	1
2008 Postal Regulatory Commission					
2006 Postal Regulatory Commission					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK	
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994	
2011 Postal Regulatory Commission	47	65.9%	19.3%	14.7%	1	
2010 Postal Regulatory Commission	44	69.7%	16.3%	14.0%	1	
2008 Postal Regulatory Commission	41	71.4%	23.7%	4.9%	0	
2006 Postal Regulatory Commission	39	76.8%	12.3%	10.9%	0	

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 Postal Regulatory Commission	48	78.9%	14.8%	6.3%
2010 Postal Regulatory Commission	44	87.4%	9.1%	3.5%
2008 Postal Regulatory Commission				
2006 Postal Regulatory Commission				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 Postal Regulatory Commission	48	74.9%	14.7%	10.4%
2010 Postal Regulatory Commission	44	84.7%	11.2%	4.1%
2008 Postal Regulatory Commission				
2006 Postal Regulatory Commission				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 Postal Regulatory Commission	48	81.2%	12.4%	6.3%
2010 Postal Regulatory Commission	44	77.8%	15.7%	6.5%
2008 Postal Regulatory Commission				
2006 Postal Regulatory Commission				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 Postal Regulatory Commission	47	65.9%	21.3%	12.8%
2010 Postal Regulatory Commission	43	72.0%	21.1%	6.9%
2008 Postal Regulatory Commission	41	73.5%	19.3%	7.2%
2006 Postal Regulatory Commission	39	79.9%	13.6%	6.5%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 Postal Regulatory Commission	48	68.7%	25.0%	6.3%
2010 Postal Regulatory Commission	44	82.2%	13.3%	4.4%
2008 Postal Regulatory Commission	41	81.1%	16.3%	2.6%
2006 Postal Regulatory Commission	39	81.7%	13.9%	4.3%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 Postal Regulatory Commission	47	55.5%	23.0%	21.5%	0
2010 Postal Regulatory Commission	42	62.2%	19.8%	18.0%	2
2008 Postal Regulatory Commission	41	68.8%	21.2%	10.0%	0
2006 Postal Regulatory Commission	37	54.2%	29.0%	16.8%	2

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 Postal Regulatory Commission	47	57.8%	22.9%	19.3%	0
2010 Postal Regulatory Commission	43	76.7%	18.5%	4.8%	1
2008 Postal Regulatory Commission	41	76.3%	14.0%	9.7%	0
2006 Postal Regulatory Commission	38	71.5%	17.2%	11.3%	1

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 Postal Regulatory Commission	46	63.2%	21.3%	15.4%	1
2010 Postal Regulatory Commission	42	82.3%	8.9%	8.7%	2
2008 Postal Regulatory Commission	40	70.9%	22.0%	7.0%	1
2006 Postal Regulatory Commission	36	64.1%	26.6%	9.3%	3

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 Postal Regulatory Commission	48	62.7%	16.4%	20.9%	0
2010 Postal Regulatory Commission	43	68.4%	9.2%	22.4%	1
2008 Postal Regulatory Commission	41	73.6%	9.1%	17.3%	0
2006 Postal Regulatory Commission	38	62.8%	23.8%	13.4%	1

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 Postal Regulatory Commission	46	67.4%	17.3%	15.3%	2
2010 Postal Regulatory Commission	39	64.9%	17.7%	17.4%	3
2008 Postal Regulatory Commission	39	69.2%	22.9%	7.9%	2
2006 Postal Regulatory Commission	36	67.2%	14.9%	17.9%	3

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 Postal Regulatory Commission	47	64.0%	25.3%	10.7%	0
2010 Postal Regulatory Commission	42	76.6%	9.4%	14.0%	2
2008 Postal Regulatory Commission	40	70.9%	12.0%	17.1%	1
2006 Postal Regulatory Commission	37	69.5%	17.6%	12.9%	2

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 Postal Regulatory Commission	47	66.2%	21.0%	12.8%	0
2010 Postal Regulatory Commission	42	82.0%	9.3%	8.6%	1
2008 Postal Regulatory Commission					
2006 Postal Regulatory Commission					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 Postal Regulatory Commission	41	56.1%	26.7%	17.1%	5
2010 Postal Regulatory Commission	41	75.6%	20.1%	4.4%	3
2008 Postal Regulatory Commission					
2006 Postal Regulatory Commission					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 Postal Regulatory Commission	46	56.4%	15.2%	28.4%	1
2010 Postal Regulatory Commission	41	72.9%	12.3%	14.8%	1
2008 Postal Regulatory Commission	41	75.9%	11.4%	12.7%	0
2006 Postal Regulatory Commission	38	64.5%	19.3%	16.3%	1

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 Postal Regulatory Commission	46	63.4%	23.6%	13.0%	2
2010 Postal Regulatory Commission	42	77.8%	19.4%	2.8%	1
2008 Postal Regulatory Commission					
2006 Postal Regulatory Commission					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 Postal Regulatory Commission	47	61.8%	21.2%	17.0%
2010 Postal Regulatory Commission	44	67.0%	19.1%	13.9%
2008 Postal Regulatory Commission	41	64.3%	21.1%	14.6%
2006 Postal Regulatory Commission	39	60.7%	24.6%	14.7%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 Postal Regulatory Commission	47	49.2%	14.9%	36.0%
2010 Postal Regulatory Commission	44	45.0%	36.0%	19.0%
2008 Postal Regulatory Commission	41	59.4%	12.0%	28.5%
2006 Postal Regulatory Commission	39	54.4%	22.4%	23.2%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 Postal Regulatory Commission	47	63.9%	23.3%	12.8%
2010 Postal Regulatory Commission	44	69.8%	27.8%	2.4%
2008 Postal Regulatory Commission	41	63.6%	19.5%	16.9%
2006 Postal Regulatory Commission	39	66.0%	22.5%	11.6%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 Postal Regulatory Commission	47	45.0%	23.1%	31.9%
2010 Postal Regulatory Commission	44	51.2%	33.7%	15.0%
2008 Postal Regulatory Commission	41	59.6%	18.6%	21.8%
2006 Postal Regulatory Commission	39	49.8%	29.7%	20.4%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 Postal Regulatory Commission	47	30.1%	38.0%	31.9%
2010 Postal Regulatory Commission	44	39.7%	36.1%	24.2%
2008 Postal Regulatory Commission	41	52.2%	26.8%	21.1%
2006 Postal Regulatory Commission	39	20.4%	36.7%	42.9%

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 Postal Regulatory Commission	47	47.1%	38.1%	14.7%
2010 Postal Regulatory Commission	43	47.8%	39.2%	13.1%
2008 Postal Regulatory Commission	41	56.0%	31.7%	12.3%
2006 Postal Regulatory Commission	39	40.8%	33.8%	25.4%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 Postal Regulatory Commission	47	70.1%	21.2%	8.6%
2010 Postal Regulatory Commission	44	77.0%	13.6%	9.4%
2008 Postal Regulatory Commission	41	73.0%	17.6%	9.4%
2006 Postal Regulatory Commission	39	71.0%	17.4%	11.6%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 Postal Regulatory Commission	47	53.4%	17.0%	29.6%
2010 Postal Regulatory Commission	44	60.6%	24.1%	15.3%
2008 Postal Regulatory Commission	41	58.4%	17.9%	23.8%
2006 Postal Regulatory Commission	39	53.6%	17.3%	29.0%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 Postal Regulatory Commission	46	50.2%	28.0%	21.8%
2010 Postal Regulatory Commission	44	63.2%	29.5%	7.4%
2008 Postal Regulatory Commission	41	68.4%	18.9%	12.7%
2006 Postal Regulatory Commission	39	65.1%	18.8%	16.1%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 Postal Regulatory Commission	47	93.5%	2.2%	4.3%
2010 Postal Regulatory Commission				
2008 Postal Regulatory Commission				
2006 Postal Regulatory Commission				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework				
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently	
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%	
2011 Postal Regulatory Commission	47	0.0%	21.0%	8.6%	40.5%	
2010 Postal Regulatory Commission						
2008 Postal Regulatory Commission						
2006 Postal Regulatory Commission						
					(continued)	

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework					
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework		
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%		
2011 Postal Regulatory Commission	47	4.3%	2.0%	4.1%	19.4%		
2010 Postal Regulatory Commission							
2008 Postal Regulatory Commission							
2006 Postal Regulatory Commission							

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 Postal Regulatory Commission	47	38.0%	51.3%	10.7%
2010 Postal Regulatory Commission				
2008 Postal Regulatory Commission				
2006 Postal Regulatory Commission				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 Postal Regulatory Commission	47	40.2%	55.5%	4.3%
2010 Postal Regulatory Commission				
2008 Postal Regulatory Commission				
2006 Postal Regulatory Commission				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 Postal Regulatory Commission	46	0.0%	82.5%	17.5%
2010 Postal Regulatory Commission				
2008 Postal Regulatory Commission				
2006 Postal Regulatory Commission				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 Postal Regulatory Commission	47	0.0%	70.0%	30.0%
2010 Postal Regulatory Commission				
2008 Postal Regulatory Commission				
2006 Postal Regulatory Commission				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 Postal Regulatory Commission	47	0.0%	67.9%	32.1%
2010 Postal Regulatory Commission				
2008 Postal Regulatory Commission				
2006 Postal Regulatory Commission				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 Postal Regulatory Commission	44	61.3%	25.1%	13.6%	3
2010 Postal Regulatory Commission	37	63.4%	22.0%	14.5%	7
2008 Postal Regulatory Commission	22	31.7%	22.2%	46.1%	19
2006 Postal Regulatory Commission	24	5.5%	34.6%	59.9%	15

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 Postal Regulatory Commission	33	60.2%	15.4%	24.4%	13
2010 Postal Regulatory Commission	36	72.9%	21.3%	5.8%	8
2008 Postal Regulatory Commission	30	43.6%	20.9%	35.5%	11
2006 Postal Regulatory Commission	32	33.9%	23.4%	42.7%	7

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 Postal Regulatory Commission	33	60.7%	24.1%	15.2%	13
2010 Postal Regulatory Commission	38	74.7%	10.3%	15.0%	6
2008 Postal Regulatory Commission					
2006 Postal Regulatory Commission					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 Postal Regulatory Commission	11	9.2%	54.4%	36.4%	34
2010 Postal Regulatory Commission	19	45.1%	50.6%	4.3%	25
2008 Postal Regulatory Commission					
2006 Postal Regulatory Commission					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 Postal Regulatory Commission	12	0.0%	74.6%	25.4%	33
2010 Postal Regulatory Commission	15	11.2%	70.0%	18.8%	29
2008 Postal Regulatory Commission					
2006 Postal Regulatory Commission					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 Postal Regulatory Commission	11	0.0%	81.5%	18.5%	34
2010 Postal Regulatory Commission	13	0.0%	78.4%	21.6%	31
2008 Postal Regulatory Commission					
2006 Postal Regulatory Commission					

Selective Service System 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 Selective Service System	107
2010 Selective Service System	89
2008 Selective Service System	86
2006 Selective Service System	89

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 Selective Service System	107	57.0%	16.4%	26.6%
2010 Selective Service System	89	46.3%	17.3%	36.4%
2008 Selective Service System	86	40.9%	22.0%	37.1%
2006 Selective Service System	89	56.2%	18.2%	25.7%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 Selective Service System	107	69.5%	16.0%	14.5%
2010 Selective Service System	89	66.9%	9.1%	24.0%
2008 Selective Service System	86	67.5%	10.3%	22.2%
2006 Selective Service System	89	74.9%	15.7%	9.4%

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 Selective Service System	106	52.3%	16.8%	30.9%
2010 Selective Service System	88	52.5%	18.8%	28.7%
2008 Selective Service System	86	52.2%	16.4%	31.4%
2006 Selective Service System	89	58.1%	18.6%	23.3%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 Selective Service System	107	66.0%	13.4%	20.5%
2010 Selective Service System	89	75.6%	7.2%	17.2%
2008 Selective Service System	86	68.1%	17.8%	14.1%
2006 Selective Service System	89	69.3%	12.1%	18.6%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 Selective Service System	107	82.1%	11.5%	6.5%
2010 Selective Service System	89	78.6%	16.0%	5.4%
2008 Selective Service System	86	82.7%	11.3%	6.0%
2006 Selective Service System	89	80.5%	12.2%	7.4%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 Selective Service System	106	79.1%	11.7%	9.2%
2010 Selective Service System	89	76.3%	10.3%	13.4%
2008 Selective Service System				
2006 Selective Service System				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 Selective Service System	107	96.8%	1.2%	2.0%
2010 Selective Service System	89	96.1%	3.9%	0.0%
2008 Selective Service System				
2006 Selective Service System				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,389	91.8%	6.9%	1.3%
2011 Selective Service System	107	88.8%	8.1%	3.2%
2010 Selective Service System	88	92.3%	7.7%	0.0%
2008 Selective Service System				
2006 Selective Service System				

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 Selective Service System	106	52.9%	17.0%	30.1%	1
2010 Selective Service System	87	44.3%	12.9%	42.8%	2
2008 Selective Service System	85	34.3%	19.0%	46.6%	1
2006 Selective Service System	88	50.0%	13.4%	36.6%	1

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 Selective Service System	105	73.0%	12.3%	14.8%	2
2010 Selective Service System	89	56.5%	13.6%	29.9%	0
2008 Selective Service System	85	53.1%	19.5%	27.4%	1
2006 Selective Service System	88	58.8%	17.4%	23.9%	1

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 Selective Service System	106	56.2%	16.7%	27.1%	1
2010 Selective Service System	88	55.0%	10.9%	34.1%	0
2008 Selective Service System	86	59.8%	10.5%	29.6%	0
2006 Selective Service System	89	57.7%	23.7%	18.6%	0

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 Selective Service System	105	91.7%	5.6%	2.7%	2
2010 Selective Service System	88	87.7%	7.9%	4.4%	1
2008 Selective Service System	86	88.1%	8.5%	3.4%	0
2006 Selective Service System	88	88.3%	3.8%	7.9%	1

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 Selective Service System	107	87.9%	8.8%	3.2%	0
2010 Selective Service System	87	91.1%	7.8%	1.1%	0
2008 Selective Service System	86	93.1%	4.6%	2.2%	0
2006 Selective Service System	89	88.0%	4.8%	7.2%	0

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 Selective Service System	105	80.7%	7.8%	11.5%	2
2010 Selective Service System	88	76.6%	13.4%	10.0%	1
2008 Selective Service System	86	82.8%	8.5%	8.6%	0
2006 Selective Service System	89	75.9%	10.8%	13.2%	0

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 Selective Service System	101	76.3%	12.6%	11.1%	6
2010 Selective Service System	87	63.8%	11.9%	24.3%	2
2008 Selective Service System	85	68.8%	13.1%	18.1%	1
2006 Selective Service System	88	73.2%	13.9%	12.9%	1

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 Selective Service System	105	83.7%	10.2%	6.1%	1
2010 Selective Service System	89	81.1%	11.3%	7.6%	0
2008 Selective Service System	86	86.6%	12.2%	1.2%	0
2006 Selective Service System	89	83.9%	11.3%	4.9%	0

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 Selective Service System	100	57.1%	24.5%	18.4%	7
2010 Selective Service System	87	38.8%	19.5%	41.7%	2
2008 Selective Service System	82	35.2%	29.1%	35.7%	4
2006 Selective Service System	84	38.6%	40.9%	20.5%	5

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 Selective Service System	102	44.1%	27.4%	28.5%	5
2010 Selective Service System	86	36.1%	18.1%	45.8%	2
2008 Selective Service System	86	36.0%	25.3%	38.7%	0
2006 Selective Service System	88	52.7%	26.7%	20.6%	1

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 Selective Service System	103	73.7%	14.7%	11.6%	3
2010 Selective Service System	88	69.4%	17.1%	13.5%	1
2008 Selective Service System	85	77.2%	12.3%	10.6%	1
2006 Selective Service System					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 Selective Service System	98	70.1%	9.9%	20.0%
2010 Selective Service System	88	61.4%	16.6%	21.9%
2008 Selective Service System	86	72.4%	12.1%	15.5%
2006 Selective Service System	89	85.0%	5.7%	9.3%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 Selective Service System	103	52.8%	19.2%	28.0%	3
2010 Selective Service System	85	46.5%	20.0%	33.5%	3
2008 Selective Service System	83	34.1%	31.0%	34.9%	3
2006 Selective Service System	84	41.0%	34.6%	24.3%	5

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 Selective Service System	100	44.1%	27.8%	28.1%	6
2010 Selective Service System	84	38.9%	24.6%	36.5%	4
2008 Selective Service System	85	34.5%	25.2%	40.3%	1
2006 Selective Service System	87	41.3%	25.9%	32.8%	2

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 Selective Service System	99	30.3%	29.8%	39.9%	7
2010 Selective Service System	85	38.1%	18.5%	43.5%	3
2008 Selective Service System	82	28.6%	26.2%	45.2%	4
2006 Selective Service System	84	34.6%	27.4%	38.0%	5

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 Selective Service System	103	42.4%	25.2%	32.4%	3
2010 Selective Service System	87	40.2%	16.5%	43.3%	1
2008 Selective Service System	85	31.1%	27.0%	41.8%	1
2006 Selective Service System	87	33.1%	31.4%	35.4%	2

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 Selective Service System	104	46.7%	24.2%	29.1%	2
2010 Selective Service System	85	44.2%	21.2%	34.7%	2
2008 Selective Service System	85	34.8%	17.5%	47.7%	1
2006 Selective Service System	88	53.0%	19.5%	27.5%	1

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 Selective Service System	105	65.1%	14.5%	20.5%	0
2010 Selective Service System	86	53.0%	17.2%	29.8%	1
2008 Selective Service System	86	61.6%	14.5%	23.9%	0
2006 Selective Service System	88	68.2%	14.5%	17.3%	1

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 Selective Service System	101	59.3%	21.1%	19.6%	5
2010 Selective Service System	83	50.1%	24.6%	25.3%	3
2008 Selective Service System	81	30.8%	41.7%	27.5%	5
2006 Selective Service System	85	57.1%	23.9%	19.0%	4

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 Selective Service System	105	82.4%	11.5%	6.1%
2010 Selective Service System	89	69.5%	20.1%	10.5%
2008 Selective Service System	86	72.3%	19.4%	8.3%
2006 Selective Service System	89	80.5%	16.9%	2.6%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 Selective Service System	105	70.7%	15.2%	14.1%	2
2010 Selective Service System	86	58.8%	15.4%	25.7%	3
2008 Selective Service System	86	53.0%	23.9%	23.1%	0
2006 Selective Service System	89	72.7%	18.9%	8.4%	0

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 Selective Service System	105	53.9%	23.4%	22.8%	2
2010 Selective Service System	86	32.6%	28.8%	38.6%	2
2008 Selective Service System	86	32.8%	29.8%	37.4%	0
2006 Selective Service System	88	45.8%	28.9%	25.3%	1

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 Selective Service System	106	58.8%	16.5%	24.8%	1
2010 Selective Service System	88	41.9%	21.1%	37.0%	0
2008 Selective Service System					
2006 Selective Service System					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 Selective Service System	106	44.4%	26.6%	29.0%	1
2010 Selective Service System	88	38.8%	26.4%	34.7%	1
2008 Selective Service System	85	35.0%	24.2%	40.8%	1
2006 Selective Service System	88	42.9%	27.4%	29.7%	1

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 Selective Service System	103	30.9%	32.0%	37.2%	4
2010 Selective Service System	84	27.9%	19.6%	52.6%	3
2008 Selective Service System	85	27.5%	23.6%	48.9%	1
2006 Selective Service System	88	32.9%	26.3%	40.8%	1

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 Selective Service System	100	48.5%	32.8%	18.7%	7
2010 Selective Service System	86	45.4%	25.1%	29.4%	3
2008 Selective Service System	85	52.3%	29.5%	18.1%	1
2006 Selective Service System	85	51.9%	25.3%	22.9%	4

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 Selective Service System	107	81.8%	10.6%	7.7%	0
2010 Selective Service System	89	72.5%	19.3%	8.2%	0
2008 Selective Service System	86	76.7%	13.6%	9.6%	0
2006 Selective Service System	89	79.3%	10.2%	10.5%	0

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 Selective Service System	106	72.9%	16.2%	10.9%	1
2010 Selective Service System	89	62.6%	24.6%	12.7%	0
2008 Selective Service System	85	71.4%	17.9%	10.7%	1
2006 Selective Service System	88	68.0%	17.3%	14.8%	1

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 Selective Service System	106	51.9%	23.2%	24.9%	1
2010 Selective Service System	85	36.9%	25.9%	37.2%	4
2008 Selective Service System	85	38.1%	27.1%	34.8%	1
2006 Selective Service System	84	49.7%	26.2%	24.1%	5

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 Selective Service System	101	60.1%	23.9%	16.0%	6
2010 Selective Service System	84	46.8%	25.2%	27.9%	4
2008 Selective Service System	81	50.1%	26.3%	23.6%	5
2006 Selective Service System	83	56.8%	21.8%	21.4%	6

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 Selective Service System	106	79.0%	13.6%	7.4%	0
2010 Selective Service System	81	41.4%	22.1%	36.5%	3
2008 Selective Service System					
2006 Selective Service System					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 Selective Service System	107	63.4%	17.7%	19.0%
2010 Selective Service System	89	41.1%	23.0%	35.9%
2008 Selective Service System	86	42.8%	22.6%	34.6%
2006 Selective Service System	89	47.9%	30.2%	21.8%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 Selective Service System	100	67.5%	19.6%	13.0%	7
2010 Selective Service System	86	54.3%	18.6%	27.0%	3
2008 Selective Service System					
2006 Selective Service System					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 Selective Service System	106	76.4%	9.2%	14.4%	0
2010 Selective Service System	89	72.1%	12.2%	15.7%	0
2008 Selective Service System	86	79.1%	10.3%	10.6%	0
2006 Selective Service System	86	84.6%	7.3%	8.1%	3

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 Selective Service System	106	61.0%	13.0%	26.1%	0
2010 Selective Service System	89	60.4%	11.7%	27.9%	0
2008 Selective Service System					
2006 Selective Service System					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 Selective Service System	105	64.5%	14.4%	21.2%	1
2010 Selective Service System	89	57.4%	15.4%	27.2%	0
2008 Selective Service System	85	56.0%	22.6%	21.3%	1
2006 Selective Service System	86	60.0%	23.5%	16.5%	3

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 Selective Service System	100	61.9%	24.9%	13.2%	6
2010 Selective Service System	86	60.5%	17.4%	22.0%	3
2008 Selective Service System					
2006 Selective Service System					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 Selective Service System	106	64.4%	9.9%	25.7%	0
2010 Selective Service System	89	53.6%	15.5%	30.9%	0
2008 Selective Service System					
2006 Selective Service System					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK		
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994		
2011 Selective Service System	106	58.1%	21.3%	20.6%	0		
2010 Selective Service System	89	51.3%	21.2%	27.5%	0		
2008 Selective Service System	86	50.5%	19.0%	30.4%	0		
2006 Selective Service System	88	64.4%	22.7%	12.8%	1		

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 Selective Service System	106	68.9%	17.2%	13.9%
2010 Selective Service System	89	65.1%	15.8%	19.1%
2008 Selective Service System				
2006 Selective Service System				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 Selective Service System	106	72.4%	16.8%	10.8%
2010 Selective Service System	88	71.9%	11.6%	16.6%
2008 Selective Service System				
2006 Selective Service System				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 Selective Service System	106	76.8%	8.9%	14.2%
2010 Selective Service System	88	67.9%	13.1%	19.0%
2008 Selective Service System				
2006 Selective Service System				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 Selective Service System	105	60.5%	21.2%	18.3%
2010 Selective Service System	87	56.9%	15.3%	27.9%
2008 Selective Service System	86	60.7%	15.4%	23.9%
2006 Selective Service System	89	64.8%	19.3%	16.0%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 Selective Service System	106	62.2%	20.8%	17.0%
2010 Selective Service System	89	57.5%	18.9%	23.7%
2008 Selective Service System	86	58.4%	23.9%	17.7%
2006 Selective Service System	89	70.2%	12.2%	17.6%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 Selective Service System	106	50.8%	22.9%	26.3%	0
2010 Selective Service System	87	33.8%	29.7%	36.5%	1
2008 Selective Service System	86	23.3%	23.2%	53.5%	0
2006 Selective Service System	89	39.0%	27.2%	33.8%	0

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 Selective Service System	105	58.4%	25.1%	16.5%	1
2010 Selective Service System	87	33.9%	29.0%	37.1%	1
2008 Selective Service System	82	29.3%	21.6%	49.1%	4
2006 Selective Service System	88	45.4%	22.0%	32.6%	1

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 Selective Service System	105	67.0%	22.1%	10.9%	1
2010 Selective Service System	85	46.9%	22.9%	30.2%	3
2008 Selective Service System	86	54.9%	25.9%	19.2%	0
2006 Selective Service System	88	64.9%	26.1%	9.1%	1

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

		B		N	DAUG
	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 Selective Service System	106	68.2%	17.7%	14.1%	0
2010 Selective Service System	88	44.3%	23.9%	31.8%	0
2008 Selective Service System	86	46.7%	19.1%	34.2%	0
2006 Selective Service System	89	46.3%	30.8%	22.9%	0

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 Selective Service System	101	62.3%	26.9%	10.8%	4
2010 Selective Service System	82	42.3%	30.4%	27.3%	4
2008 Selective Service System	85	40.7%	26.1%	33.2%	1
2006 Selective Service System	87	47.2%	36.5%	16.3%	2

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 Selective Service System	104	59.4%	21.8%	18.8%	1
2010 Selective Service System	87	38.8%	21.1%	40.1%	1
2008 Selective Service System	85	40.8%	28.3%	30.8%	1
2006 Selective Service System	87	56.7%	21.7%	21.6%	2

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 Selective Service System	104	64.0%	20.9%	15.1%	1
2010 Selective Service System	83	38.0%	28.1%	33.9%	1
2008 Selective Service System					
2006 Selective Service System					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	•				
	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 Selective Service System	103	68.0%	19.6%	12.4%	2
2010 Selective Service System	86	48.6%	24.9%	26.5%	2
2008 Selective Service System					
2006 Selective Service System					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 Selective Service System	105	63.8%	19.9%	16.3%	0
2010 Selective Service System	87	46.3%	21.9%	31.8%	1
2008 Selective Service System	86	33.8%	19.6%	46.6%	0
2006 Selective Service System	89	44.1%	30.3%	25.6%	0

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 Selective Service System	98	58.9%	30.0%	11.1%	7
2010 Selective Service System	80	52.7%	32.7%	14.7%	7
2008 Selective Service System					
2006 Selective Service System					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 Selective Service System	106	55.7%	22.0%	22.4%
2010 Selective Service System	88	48.4%	24.8%	26.8%
2008 Selective Service System	86	41.2%	21.0%	37.8%
2006 Selective Service System	89	47.7%	27.4%	24.9%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 Selective Service System	106	54.7%	25.2%	20.2%
2010 Selective Service System	88	46.9%	20.7%	32.4%
2008 Selective Service System	86	33.2%	22.3%	44.6%
2006 Selective Service System	89	38.9%	28.5%	32.5%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 Selective Service System	106	54.1%	19.5%	26.4%
2010 Selective Service System	88	48.8%	19.5%	31.7%
2008 Selective Service System	86	41.3%	27.2%	31.4%
2006 Selective Service System	89	53.0%	21.1%	25.8%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 Selective Service System	105	53.0%	30.0%	17.0%
2010 Selective Service System	88	39.5%	26.0%	34.5%
2008 Selective Service System	86	20.9%	29.0%	50.1%
2006 Selective Service System	89	40.4%	26.2%	33.4%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 Selective Service System	105	37.4%	23.4%	39.2%
2010 Selective Service System	88	32.6%	23.4%	44.0%
2008 Selective Service System	86	18.6%	27.9%	53.5%
2006 Selective Service System	89	28.2%	26.5%	45.3%

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 Selective Service System	106	45.0%	26.4%	28.6%
2010 Selective Service System	88	33.7%	28.5%	37.8%
2008 Selective Service System	86	36.8%	25.4%	37.8%
2006 Selective Service System	89	46.1%	29.5%	24.4%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 Selective Service System	105	67.6%	19.1%	13.3%
2010 Selective Service System	88	59.2%	18.7%	22.1%
2008 Selective Service System	86	56.1%	16.0%	27.9%
2006 Selective Service System	89	64.3%	16.8%	18.9%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 Selective Service System	106	62.2%	21.1%	16.7%
2010 Selective Service System	88	65.5%	13.6%	20.8%
2008 Selective Service System	86	50.4%	21.1%	28.5%
2006 Selective Service System	89	59.3%	13.3%	27.4%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 Selective Service System	104	59.1%	25.2%	15.7%
2010 Selective Service System	88	45.0%	22.7%	32.2%
2008 Selective Service System	86	38.1%	15.1%	46.9%
2006 Selective Service System	89	51.7%	19.1%	29.2%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 Selective Service System	106	58.9%	32.4%	8.7%
2010 Selective Service System				
2008 Selective Service System				
2006 Selective Service System				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework				
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently	
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%	
2011 Selective Service System	105	0.0%	9.1%	6.0%	16.7%	
2010 Selective Service System						
2008 Selective Service System						
2006 Selective Service System						
					(continued)	

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework				
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework	
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%	
2011 Selective Service System	105	25.1%	2.7%	16.5%	23.9%	
2010 Selective Service System						
2008 Selective Service System						
2006 Selective Service System						

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 Selective Service System	104	50.7%	46.0%	3.3%
2010 Selective Service System				
2008 Selective Service System				
2006 Selective Service System				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 Selective Service System	104	24.1%	53.2%	22.7%
2010 Selective Service System				
2008 Selective Service System				
2006 Selective Service System				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 Selective Service System	105	13.2%	80.7%	6.1%
2010 Selective Service System				
2008 Selective Service System				
2006 Selective Service System				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 Selective Service System	105	0.0%	70.8%	29.2%
2010 Selective Service System				
2008 Selective Service System				
2006 Selective Service System				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 Selective Service System	105	0.0%	69.3%	30.7%
2010 Selective Service System				
2008 Selective Service System				
2006 Selective Service System				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 Selective Service System	75	43.1%	37.1%	19.8%	30
2010 Selective Service System	71	46.6%	29.3%	24.1%	17
2008 Selective Service System	64	49.2%	18.7%	32.1%	22
2006 Selective Service System	61	52.1%	35.0%	13.0%	28

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 Selective Service System	86	81.5%	17.7%	0.8%	19
2010 Selective Service System	83	81.5%	14.8%	3.7%	5
2008 Selective Service System	82	70.4%	14.5%	15.1%	4
2006 Selective Service System	83	77.0%	18.0%	5.1%	6

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 Selective Service System	61	43.3%	41.8%	14.8%	44
2010 Selective Service System	78	51.1%	32.6%	16.3%	10
2008 Selective Service System					
2006 Selective Service System					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 Selective Service System	62	40.5%	56.5%	3.0%	43
2010 Selective Service System	62	43.7%	46.9%	9.4%	26
2008 Selective Service System					
2006 Selective Service System					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 Selective Service System	36	25.4%	59.1%	15.5%	68
2010 Selective Service System	41	14.7%	66.0%	19.3%	47
2008 Selective Service System					
2006 Selective Service System					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 Selective Service System	38	26.3%	68.8%	4.9%	66
2010 Selective Service System	45	13.4%	67.3%	19.3%	43
2008 Selective Service System					
2006 Selective Service System					

Surface Transportation Board 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 Surface Transportation Board	93
2010 Surface Transportation Board	99
2008 Surface Transportation Board	92
2006 Surface Transportation Board	65

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 Surface Transportation Board	93	84.9%	10.7%	4.4%
2010 Surface Transportation Board	99	80.5%	9.9%	9.6%
2008 Surface Transportation Board	92	77.2%	12.4%	10.4%
2006 Surface Transportation Board	65	72.4%	11.8%	15.8%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 Surface Transportation Board	93	88.0%	9.6%	2.4%
2010 Surface Transportation Board	98	87.6%	8.2%	4.3%
2008 Surface Transportation Board	92	88.1%	5.4%	6.5%
2006 Surface Transportation Board	65	83.4%	7.3%	9.2%

Surface Transportation Board Trend Report

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 Surface Transportation Board	92	90.8%	7.1%	2.0%
2010 Surface Transportation Board	99	84.4%	8.0%	7.6%
2008 Surface Transportation Board	92	73.0%	12.3%	14.7%
2006 Surface Transportation Board	65	68.0%	9.0%	23.0%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 Surface Transportation Board	93	83.8%	15.1%	1.1%
2010 Surface Transportation Board	99	87.2%	5.1%	7.7%
2008 Surface Transportation Board	92	78.6%	13.6%	7.9%
2006 Surface Transportation Board	65	74.8%	11.5%	13.7%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 Surface Transportation Board	92	93.7%	6.3%	0.0%
2010 Surface Transportation Board	99	86.5%	11.0%	2.6%
2008 Surface Transportation Board	92	86.3%	9.3%	4.4%
2006 Surface Transportation Board	65	79.5%	12.8%	7.8%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 Surface Transportation Board	92	92.0%	5.5%	2.5%
2010 Surface Transportation Board	99	89.5%	7.5%	2.9%
2008 Surface Transportation Board				
2006 Surface Transportation Board				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 Surface Transportation Board	93	97.8%	2.2%	0.0%
2010 Surface Transportation Board	99	99.0%	1.0%	0.0%
2008 Surface Transportation Board				
2006 Surface Transportation Board				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,389	91.8%	6.9%	1.3%
2011 Surface Transportation Board	92	94.7%	5.3%	0.0%
2010 Surface Transportation Board	98	93.9%	5.1%	1.0%
2008 Surface Transportation Board				
2006 Surface Transportation Board				

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 Surface Transportation Board	93	67.0%	15.9%	17.1%	0
2010 Surface Transportation Board	99	77.1%	15.5%	7.4%	0
2008 Surface Transportation Board	92	79.4%	9.7%	10.9%	0
2006 Surface Transportation Board	65	84.5%	9.1%	6.4%	0

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 Surface Transportation Board	93	89.9%	5.2%	4.9%	0
2010 Surface Transportation Board	99	84.2%	11.4%	4.4%	0
2008 Surface Transportation Board	92	84.9%	9.4%	5.7%	0
2006 Surface Transportation Board	65	86.3%	7.2%	6.5%	0

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 Surface Transportation Board	92	86.0%	5.4%	8.6%	0
2010 Surface Transportation Board	98	76.6%	7.4%	16.0%	0
2008 Surface Transportation Board	92	68.2%	17.4%	14.4%	0
2006 Surface Transportation Board	65	69.1%	15.9%	15.0%	0

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 Surface Transportation Board	92	94.4%	3.1%	2.5%	0
2010 Surface Transportation Board	99	93.0%	5.1%	1.9%	0
2008 Surface Transportation Board	92	83.8%	13.8%	2.4%	0
2006 Surface Transportation Board	65	88.2%	5.9%	5.9%	0

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 Surface Transportation Board	91	90.8%	8.1%	1.1%	1
2010 Surface Transportation Board	99	89.7%	6.5%	3.8%	0
2008 Surface Transportation Board	91	87.0%	11.8%	1.2%	1
2006 Surface Transportation Board	64	86.2%	7.2%	6.6%	1

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 Surface Transportation Board	93	92.2%	2.2%	5.6%	0
2010 Surface Transportation Board	99	92.3%	3.0%	4.7%	0
2008 Surface Transportation Board	92	88.5%	5.8%	5.6%	0
2006 Surface Transportation Board	65	88.4%	7.1%	4.4%	0

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 Surface Transportation Board	93	90.3%	5.1%	4.5%	0
2010 Surface Transportation Board	99	85.1%	7.2%	7.7%	0
2008 Surface Transportation Board	90	83.0%	9.3%	7.7%	2
2006 Surface Transportation Board	64	82.7%	7.3%	10.0%	1

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 Surface Transportation Board	93	95.5%	1.1%	3.5%	0
2010 Surface Transportation Board	98	90.3%	4.9%	4.8%	1
2008 Surface Transportation Board	91	87.3%	10.5%	2.1%	1
2006 Surface Transportation Board	65	84.9%	11.5%	3.6%	0

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 Surface Transportation Board	82	81.4%	15.7%	2.8%	10
2010 Surface Transportation Board	86	74.2%	15.2%	10.7%	11
2008 Surface Transportation Board	83	63.8%	25.0%	11.2%	9
2006 Surface Transportation Board	54	69.6%	21.4%	9.0%	11

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 Surface Transportation Board	91	66.3%	20.6%	13.1%	2
2010 Surface Transportation Board	93	67.7%	20.3%	12.0%	4
2008 Surface Transportation Board	88	63.7%	22.9%	13.4%	4
2006 Surface Transportation Board	59	46.4%	34.1%	19.6%	6

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 Surface Transportation Board	92	85.0%	9.4%	5.5%	0
2010 Surface Transportation Board	97	84.6%	8.3%	7.0%	2
2008 Surface Transportation Board	88	79.6%	12.4%	8.0%	4
2006 Surface Transportation Board					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 Surface Transportation Board	92	94.0%	4.6%	1.4%
2010 Surface Transportation Board	98	90.0%	7.8%	2.2%
2008 Surface Transportation Board	92	95.7%	1.8%	2.5%
2006 Surface Transportation Board	65	89.2%	1.4%	9.3%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 Surface Transportation Board	90	75.7%	17.8%	6.6%	3
2010 Surface Transportation Board	96	86.5%	10.4%	3.0%	3
2008 Surface Transportation Board	89	80.1%	15.5%	4.4%	3
2006 Surface Transportation Board	60	80.1%	19.9%	0.0%	5

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 Surface Transportation Board	87	64.3%	30.0%	5.7%	5
2010 Surface Transportation Board	90	66.8%	23.4%	9.8%	9
2008 Surface Transportation Board	88	57.5%	22.5%	20.0%	4
2006 Surface Transportation Board	62	57.4%	21.9%	20.7%	3

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 Surface Transportation Board	79	53.2%	36.8%	10.0%	14
2010 Surface Transportation Board	86	52.4%	28.2%	19.3%	13
2008 Surface Transportation Board	85	46.2%	33.8%	20.0%	7
2006 Surface Transportation Board	54	43.6%	32.3%	24.1%	11

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 Surface Transportation Board	85	65.5%	24.6%	9.9%	7
2010 Surface Transportation Board	87	58.5%	27.0%	14.5%	11
2008 Surface Transportation Board	85	52.5%	31.0%	16.5%	7
2006 Surface Transportation Board	58	54.6%	23.2%	22.2%	7

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 Surface Transportation Board	88	74.4%	18.9%	6.8%	3
2010 Surface Transportation Board	90	63.3%	29.1%	7.5%	9
2008 Surface Transportation Board	86	66.2%	18.5%	15.4%	6
2006 Surface Transportation Board	60	57.1%	22.8%	20.1%	5

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 Surface Transportation Board	93	91.5%	6.2%	2.4%	0
2010 Surface Transportation Board	98	86.7%	9.2%	4.1%	1
2008 Surface Transportation Board	92	84.4%	9.0%	6.6%	0
2006 Surface Transportation Board	65	86.6%	8.7%	4.7%	0

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 Surface Transportation Board	89	76.0%	17.1%	6.9%	1
2010 Surface Transportation Board	95	75.9%	22.1%	2.1%	4
2008 Surface Transportation Board	90	71.2%	23.0%	5.8%	2
2006 Surface Transportation Board	62	75.8%	19.2%	5.1%	3

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 Surface Transportation Board	93	95.0%	3.6%	1.4%
2010 Surface Transportation Board	99	95.1%	2.9%	2.0%
2008 Surface Transportation Board	92	92.6%	6.1%	1.3%
2006 Surface Transportation Board	65	93.6%	4.7%	1.7%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
	N	Positive	Neutrai	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 Surface Transportation Board	91	88.4%	8.2%	3.4%	2
2010 Surface Transportation Board	98	91.2%	6.9%	1.9%	1
2008 Surface Transportation Board	92	87.1%	10.6%	2.4%	0
2006 Surface Transportation Board	64	89.3%	7.5%	3.2%	1

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 Surface Transportation Board	91	84.2%	13.7%	2.1%	2
2010 Surface Transportation Board	96	73.5%	18.4%	8.1%	2
2008 Surface Transportation Board	91	59.3%	24.3%	16.4%	1
2006 Surface Transportation Board	60	63.4%	26.7%	10.0%	5

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 Surface Transportation Board	92	86.2%	12.7%	1.1%	1
2010 Surface Transportation Board	98	79.9%	13.5%	6.6%	1
2008 Surface Transportation Board					
2006 Surface Transportation Board					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 Surface Transportation Board	90	81.7%	14.7%	3.6%	2
2010 Surface Transportation Board	95	68.7%	18.0%	13.3%	4
2008 Surface Transportation Board	88	60.5%	20.1%	19.4%	4
2006 Surface Transportation Board	62	56.1%	19.4%	24.4%	3

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 Surface Transportation Board	84	62.8%	27.0%	10.2%	9
2010 Surface Transportation Board	87	54.0%	33.2%	12.8%	12
2008 Surface Transportation Board	86	56.8%	26.9%	16.3%	6
2006 Surface Transportation Board	58	47.9%	23.5%	28.6%	7

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 Surface Transportation Board	85	69.7%	27.5%	2.8%	8
2010 Surface Transportation Board	92	68.8%	20.7%	10.4%	7
2008 Surface Transportation Board	86	67.5%	22.0%	10.5%	6
2006 Surface Transportation Board	60	62.7%	29.2%	8.1%	5

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 Surface Transportation Board	93	93.3%	5.3%	1.4%	0
2010 Surface Transportation Board	92	93.2%	5.8%	1.0%	6
2008 Surface Transportation Board	89	90.0%	7.4%	2.6%	3
2006 Surface Transportation Board	63	94.2%	3.0%	2.8%	2

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 Surface Transportation Board	93	90.3%	6.3%	3.4%	0
2010 Surface Transportation Board	98	92.2%	4.9%	2.9%	1
2008 Surface Transportation Board	92	87.7%	10.0%	2.3%	0
2006 Surface Transportation Board	63	83.4%	13.5%	3.1%	2

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK	
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206	
2011 Surface Transportation Board	89	77.4%	16.8%	5.8%	4	
2010 Surface Transportation Board	94	77.3%	15.1%	7.6%	5	
2008 Surface Transportation Board	89	69.1%	24.0%	7.0%	3	
2006 Surface Transportation Board	52	66.8%	21.2%	12.0%	13	

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 Surface Transportation Board	88	85.2%	11.3%	3.6%	5
2010 Surface Transportation Board	89	82.0%	12.3%	5.7%	8
2008 Surface Transportation Board	83	77.7%	16.4%	5.9%	9
2006 Surface Transportation Board	50	76.1%	17.8%	6.1%	15

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 Surface Transportation Board	91	96.5%	3.5%	0.0%	1
2010 Surface Transportation Board	95	93.5%	6.5%	0.0%	2
2008 Surface Transportation Board					
2006 Surface Transportation Board					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 Surface Transportation Board	93	93.1%	5.5%	1.4%
2010 Surface Transportation Board	99	90.8%	8.3%	1.0%
2008 Surface Transportation Board	92	83.1%	8.3%	8.7%
2006 Surface Transportation Board	65	77.2%	8.7%	14.1%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 Surface Transportation Board	88	82.4%	15.3%	2.3%	5
2010 Surface Transportation Board	97	73.8%	16.7%	9.5%	2
2008 Surface Transportation Board					
2006 Surface Transportation Board					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 Surface Transportation Board	93	95.3%	4.7%	0.0%	0
2010 Surface Transportation Board	97	95.9%	2.0%	2.0%	1
2008 Surface Transportation Board	91	94.7%	2.9%	2.4%	1
2006 Surface Transportation Board	63	90.8%	5.9%	3.3%	2

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 Surface Transportation Board	93	83.0%	12.5%	4.5%	0
2010 Surface Transportation Board	99	85.5%	7.1%	7.4%	0
2008 Surface Transportation Board					
2006 Surface Transportation Board					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 Surface Transportation Board	92	83.8%	11.8%	4.4%	1
2010 Surface Transportation Board	98	83.7%	11.4%	4.9%	0
2008 Surface Transportation Board	91	77.1%	13.0%	9.9%	1
2006 Surface Transportation Board	65	79.2%	10.0%	10.8%	0

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 Surface Transportation Board	86	85.4%	14.6%	0.0%	5
2010 Surface Transportation Board	88	86.2%	11.6%	2.2%	10
2008 Surface Transportation Board					
2006 Surface Transportation Board					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 Surface Transportation Board	93	81.5%	12.3%	6.2%	0
2010 Surface Transportation Board	99	83.7%	10.5%	5.8%	0
2008 Surface Transportation Board					
2006 Surface Transportation Board					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994
2011 Surface Transportation Board	92	85.2%	10.7%	4.1%	1
2010 Surface Transportation Board	98	89.4%	6.0%	4.6%	0
2008 Surface Transportation Board	92	82.1%	10.0%	8.0%	0
2006 Surface Transportation Board	65	82.0%	10.0%	7.9%	0

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 Surface Transportation Board	93	89.0%	10.0%	1.1%
2010 Surface Transportation Board	99	88.7%	7.2%	4.1%
2008 Surface Transportation Board				
2006 Surface Transportation Board				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 Surface Transportation Board	92	90.9%	7.7%	1.4%
2010 Surface Transportation Board	99	90.8%	1.9%	7.3%
2008 Surface Transportation Board				
2006 Surface Transportation Board				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 Surface Transportation Board	91	91.5%	4.4%	4.1%
2010 Surface Transportation Board	99	91.1%	8.1%	0.8%
2008 Surface Transportation Board				
2006 Surface Transportation Board				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 Surface Transportation Board	93	86.6%	11.5%	1.9%
2010 Surface Transportation Board	98	83.3%	10.8%	5.9%
2008 Surface Transportation Board	92	82.0%	11.3%	6.6%
2006 Surface Transportation Board	65	80.6%	6.9%	12.6%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 Surface Transportation Board	93	86.0%	13.0%	0.9%
2010 Surface Transportation Board	99	89.7%	8.3%	2.0%
2008 Surface Transportation Board	92	85.8%	10.9%	3.3%
2006 Surface Transportation Board	65	82.0%	8.7%	9.4%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 Surface Transportation Board	92	87.9%	8.6%	3.5%	1
2010 Surface Transportation Board	98	72.9%	19.9%	7.2%	1
2008 Surface Transportation Board	92	67.7%	21.1%	11.1%	0
2006 Surface Transportation Board	65	68.0%	22.5%	9.4%	0

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 Surface Transportation Board	92	86.5%	11.0%	2.5%	1
2010 Surface Transportation Board	93	76.7%	20.1%	3.2%	5
2008 Surface Transportation Board	88	78.0%	17.7%	4.2%	4
2006 Surface Transportation Board	60	82.0%	13.3%	4.7%	5

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 Surface Transportation Board	90	87.3%	9.2%	3.5%	2
2010 Surface Transportation Board	92	83.7%	15.2%	1.0%	7
2008 Surface Transportation Board	89	85.8%	9.4%	4.8%	3
2006 Surface Transportation Board	60	89.1%	7.6%	3.3%	5

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 Surface Transportation Board	91	85.2%	9.2%	5.6%	2
2010 Surface Transportation Board	96	79.5%	12.3%	8.2%	3
2008 Surface Transportation Board	92	71.0%	15.7%	13.3%	0
2006 Surface Transportation Board	65	72.7%	18.0%	9.3%	0

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 Surface Transportation Board	87	81.5%	13.8%	4.7%	6
2010 Surface Transportation Board	90	80.2%	13.5%	6.3%	8
2008 Surface Transportation Board	80	71.6%	17.3%	11.1%	12
2006 Surface Transportation Board	59	68.3%	23.0%	8.7%	6

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 Surface Transportation Board	91	84.8%	11.0%	4.1%	2
2010 Surface Transportation Board	94	82.2%	6.4%	11.4%	4
2008 Surface Transportation Board	90	69.9%	10.6%	19.5%	2
2006 Surface Transportation Board	65	69.0%	18.6%	12.4%	0

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 Surface Transportation Board	90	85.8%	11.0%	3.2%	2
2010 Surface Transportation Board	95	80.0%	11.5%	8.5%	4
2008 Surface Transportation Board					
2006 Surface Transportation Board					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 Surface Transportation Board	88	88.8%	5.6%	5.6%	4
2010 Surface Transportation Board	92	84.5%	8.8%	6.7%	7
2008 Surface Transportation Board					
2006 Surface Transportation Board					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 Surface Transportation Board	92	91.1%	7.8%	1.1%	1
2010 Surface Transportation Board	97	81.6%	10.1%	8.2%	1
2008 Surface Transportation Board	92	76.1%	14.1%	9.8%	0
2006 Surface Transportation Board	65	77.6%	13.3%	9.1%	0

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 Surface Transportation Board	87	94.3%	5.7%	0.0%	6
2010 Surface Transportation Board	92	91.6%	7.4%	1.0%	6
2008 Surface Transportation Board					
2006 Surface Transportation Board					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 Surface Transportation Board	93	83.6%	11.0%	5.4%
2010 Surface Transportation Board	98	78.1%	13.3%	8.6%
2008 Surface Transportation Board	92	71.7%	16.3%	12.1%
2006 Surface Transportation Board	65	71.7%	9.7%	18.6%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 Surface Transportation Board	93	79.6%	16.0%	4.4%
2010 Surface Transportation Board	98	74.7%	14.9%	10.4%
2008 Surface Transportation Board	92	63.0%	22.3%	14.6%
2006 Surface Transportation Board	65	61.6%	21.5%	16.9%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 Surface Transportation Board	93	82.8%	13.6%	3.6%
2010 Surface Transportation Board	97	80.0%	10.4%	9.6%
2008 Surface Transportation Board	92	77.0%	12.8%	10.2%
2006 Surface Transportation Board	65	69.9%	11.3%	18.8%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 Surface Transportation Board	92	81.7%	13.8%	4.4%
2010 Surface Transportation Board	98	72.8%	21.0%	6.2%
2008 Surface Transportation Board	92	64.7%	20.9%	14.4%
2006 Surface Transportation Board	65	68.3%	24.4%	7.3%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 Surface Transportation Board	91	55.4%	28.6%	16.0%
2010 Surface Transportation Board	98	50.0%	28.3%	21.7%
2008 Surface Transportation Board	92	42.2%	31.6%	26.3%
2006 Surface Transportation Board	65	35.6%	32.1%	32.3%

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 Surface Transportation Board	93	67.8%	21.3%	11.0%
2010 Surface Transportation Board	98	71.8%	16.3%	11.9%
2008 Surface Transportation Board	92	75.2%	16.1%	8.8%
2006 Surface Transportation Board	65	62.7%	23.5%	13.8%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 Surface Transportation Board	93	87.7%	10.9%	1.4%
2010 Surface Transportation Board	98	85.3%	8.5%	6.2%
2008 Surface Transportation Board	92	81.7%	10.7%	7.6%
2006 Surface Transportation Board	65	74.1%	10.3%	15.6%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 Surface Transportation Board	93	75.8%	15.7%	8.6%
2010 Surface Transportation Board	98	80.7%	7.7%	11.6%
2008 Surface Transportation Board	92	75.5%	13.6%	11.0%
2006 Surface Transportation Board	65	71.1%	9.8%	19.0%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 Surface Transportation Board	93	91.8%	5.8%	2.4%
2010 Surface Transportation Board	98	85.4%	9.4%	5.1%
2008 Surface Transportation Board	92	77.8%	16.7%	5.5%
2006 Surface Transportation Board	65	77.4%	10.1%	12.5%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 Surface Transportation Board	92	81.6%	18.4%	0.0%
2010 Surface Transportation Board				
2008 Surface Transportation Board				
2006 Surface Transportation Board				

73. Please select the response below that BEST describes your current teleworking situation:

			Tele	work	
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%
2011 Surface Transportation Board	93	0.0%	43.6%	14.1%	12.2%
2010 Surface Transportation Board					
2008 Surface Transportation Board					
2006 Surface Transportation Board					
					(continued)

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework				
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework	
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%	
2011 Surface Transportation Board	93	11.1%	4.4%	4.4%	10.3%	
2010 Surface Transportation Board						
2008 Surface Transportation Board						
2006 Surface Transportation Board						

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 Surface Transportation Board	93	10.8%	83.4%	5.8%
2010 Surface Transportation Board				
2008 Surface Transportation Board				
2006 Surface Transportation Board				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 Surface Transportation Board	93	25.0%	71.7%	3.3%
2010 Surface Transportation Board				
2008 Surface Transportation Board				
2006 Surface Transportation Board				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 Surface Transportation Board	93	10.6%	86.0%	3.4%
2010 Surface Transportation Board				
2008 Surface Transportation Board				
2006 Surface Transportation Board				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 Surface Transportation Board	93	0.0%	87.2%	12.8%
2010 Surface Transportation Board				
2008 Surface Transportation Board				
2006 Surface Transportation Board				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 Surface Transportation Board	93	0.0%	88.1%	11.9%
2010 Surface Transportation Board				
2008 Surface Transportation Board				
2006 Surface Transportation Board				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 Surface Transportation Board	80	83.9%	12.9%	3.2%	13
2010 Surface Transportation Board	82	76.3%	14.6%	9.2%	16
2008 Surface Transportation Board	80	70.5%	16.9%	12.7%	12
2006 Surface Transportation Board	53	59.5%	9.6%	30.9%	12

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 Surface Transportation Board	48	67.8%	26.8%	5.5%	44
2010 Surface Transportation Board	70	69.6%	26.1%	4.4%	28
2008 Surface Transportation Board	50	36.1%	36.6%	27.3%	42
2006 Surface Transportation Board	39	43.4%	9.9%	46.7%	26

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 Surface Transportation Board	56	65.0%	32.0%	3.0%	37
2010 Surface Transportation Board	81	60.6%	29.9%	9.5%	15
2008 Surface Transportation Board					
2006 Surface Transportation Board					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 Surface Transportation Board	37	47.7%	50.0%	2.3%	56
2010 Surface Transportation Board	57	55.1%	41.0%	4.0%	41
2008 Surface Transportation Board					
2006 Surface Transportation Board					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 Surface Transportation Board	24	17.9%	70.6%	11.5%	68
2010 Surface Transportation Board	30	10.4%	76.2%	13.4%	68
2008 Surface Transportation Board					
2006 Surface Transportation Board					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 Surface Transportation Board	26	28.7%	71.3%	0.0%	67
2010 Surface Transportation Board	32	13.0%	73.5%	13.5%	64
2008 Surface Transportation Board					
2006 Surface Transportation Board					

Trade and Development Agency 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 Trade and Development Agency	26
2010 Trade and Development Agency	35
2008 Trade and Development Agency	27
2006 Trade and Development Agency	26

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 Trade and Development Agency	26	89.3%	6.7%	4.0%
2010 Trade and Development Agency	35	79.4%	8.6%	11.9%
2008 Trade and Development Agency	27	78.4%	11.3%	10.4%
2006 Trade and Development Agency	26	45.0%	26.8%	28.2%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 Trade and Development Agency	26	93.1%	6.9%	0.0%
2010 Trade and Development Agency	35	82.0%	12.3%	5.7%
2008 Trade and Development Agency	27	74.1%	15.9%	10.0%
2006 Trade and Development Agency	26	76.3%	19.4%	4.3%

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 Trade and Development Agency	26	92.6%	3.5%	4.0%
2010 Trade and Development Agency	35	78.0%	14.3%	7.7%
2008 Trade and Development Agency	27	70.6%	19.5%	9.9%
2006 Trade and Development Agency	26	63.5%	16.7%	19.8%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 Trade and Development Agency	26	92.6%	0.0%	7.4%
2010 Trade and Development Agency	35	81.1%	7.2%	11.7%
2008 Trade and Development Agency	27	72.5%	14.7%	12.8%
2006 Trade and Development Agency	26	81.0%	14.7%	4.3%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 Trade and Development Agency	26	92.6%	0.0%	7.4%
2010 Trade and Development Agency	33	86.1%	5.0%	8.9%
2008 Trade and Development Agency	27	78.7%	11.0%	10.3%
2006 Trade and Development Agency	26	92.5%	3.2%	4.3%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 Trade and Development Agency	26	100.0%	0.0%	0.0%
2010 Trade and Development Agency	35	89.4%	10.6%	0.0%
2008 Trade and Development Agency				
2006 Trade and Development Agency				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 Trade and Development Agency	26	100.0%	0.0%	0.0%
2010 Trade and Development Agency	35	97.4%	2.6%	0.0%
2008 Trade and Development Agency				
2006 Trade and Development Agency				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,389	91.8%	6.9%	1.3%
2011 Trade and Development Agency	26	96.0%	4.0%	0.0%
2010 Trade and Development Agency	35	96.9%	3.1%	0.0%
2008 Trade and Development Agency				
2006 Trade and Development Agency				

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 Trade and Development Agency	25	85.8%	7.2%	7.0%	0
2010 Trade and Development Agency	35	72.1%	9.9%	18.0%	0
2008 Trade and Development Agency	27	58.3%	15.1%	26.6%	0
2006 Trade and Development Agency	26	61.9%	11.6%	26.5%	0

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 Trade and Development Agency	25	70.9%	0.0%	29.1%	0
2010 Trade and Development Agency	35	40.5%	23.7%	35.9%	0
2008 Trade and Development Agency	27	58.3%	11.7%	30.0%	0
2006 Trade and Development Agency	26	56.4%	24.5%	19.1%	0

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 Trade and Development Agency	24	66.2%	19.2%	14.6%	0
2010 Trade and Development Agency	35	66.1%	11.3%	22.6%	0
2008 Trade and Development Agency	27	58.4%	12.4%	29.2%	0
2006 Trade and Development Agency	26	65.3%	15.2%	19.5%	0

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 Trade and Development Agency	25	100.0%	0.0%	0.0%	0
2010 Trade and Development Agency	34	100.0%	0.0%	0.0%	1
2008 Trade and Development Agency	27	92.4%	4.2%	3.5%	0
2006 Trade and Development Agency	26	92.8%	3.5%	3.8%	0

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 Trade and Development Agency	25	88.7%	7.2%	4.1%	0
2010 Trade and Development Agency	35	91.7%	2.6%	5.7%	0
2008 Trade and Development Agency	27	85.4%	11.1%	3.5%	0
2006 Trade and Development Agency	26	81.4%	15.1%	3.5%	0

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 Trade and Development Agency	26	93.1%	3.5%	3.4%	0
2010 Trade and Development Agency	35	96.4%	3.6%	0.0%	0
2008 Trade and Development Agency	27	96.2%	3.8%	0.0%	0
2006 Trade and Development Agency	26	95.9%	0.0%	4.1%	0

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 Trade and Development Agency	25	92.9%	0.0%	7.1%	1
2010 Trade and Development Agency	35	90.9%	3.1%	6.0%	0
2008 Trade and Development Agency	27	81.5%	7.2%	11.4%	0
2006 Trade and Development Agency	23	81.3%	18.7%	0.0%	3

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 Trade and Development Agency	26	96.5%	3.5%	0.0%	0
2010 Trade and Development Agency	35	88.3%	9.1%	2.6%	0
2008 Trade and Development Agency	27	85.5%	10.4%	4.2%	0
2006 Trade and Development Agency	26	87.1%	12.9%	0.0%	0

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 Trade and Development Agency	25	95.8%	0.0%	4.2%	1
2010 Trade and Development Agency	34	80.0%	14.6%	5.4%	1
2008 Trade and Development Agency	25	79.6%	7.8%	12.6%	2
2006 Trade and Development Agency	23	61.3%	16.8%	21.9%	3

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 Trade and Development Agency	25	75.6%	9.9%	14.5%	1
2010 Trade and Development Agency	35	77.3%	13.4%	9.3%	0
2008 Trade and Development Agency	27	65.2%	19.6%	15.2%	0
2006 Trade and Development Agency	26	38.5%	13.4%	48.1%	0

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 Trade and Development Agency	25	81.7%	11.2%	7.1%	1
2010 Trade and Development Agency	34	88.1%	5.9%	6.0%	1
2008 Trade and Development Agency	27	70.4%	10.4%	19.2%	0
2006 Trade and Development Agency					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 Trade and Development Agency	25	100.0%	0.0%	0.0%
2010 Trade and Development Agency	33	97.2%	2.8%	0.0%
2008 Trade and Development Agency	27	88.8%	8.3%	2.9%
2006 Trade and Development Agency	26	83.8%	8.1%	8.1%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 Trade and Development Agency	24	95.6%	4.4%	0.0%	2
2010 Trade and Development Agency	35	91.7%	5.7%	2.6%	0
2008 Trade and Development Agency	26	72.7%	23.5%	3.7%	1
2006 Trade and Development Agency	26	81.2%	7.0%	11.8%	0

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 Trade and Development Agency	24	73.8%	14.7%	11.6%	2
2010 Trade and Development Agency	33	68.9%	25.5%	5.5%	2
2008 Trade and Development Agency	22	39.8%	23.0%	37.2%	5
2006 Trade and Development Agency	22	57.8%	14.0%	28.1%	4

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 Trade and Development Agency	19	71.5%	20.0%	8.5%	7
2010 Trade and Development Agency	31	70.7%	16.1%	13.2%	4
2008 Trade and Development Agency	23	33.7%	53.0%	13.3%	4
2006 Trade and Development Agency	21	43.3%	39.6%	17.1%	5

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 Trade and Development Agency	23	56.1%	24.2%	19.7%	3
2010 Trade and Development Agency	32	65.8%	24.8%	9.4%	3
2008 Trade and Development Agency	24	40.1%	21.9%	37.9%	3
2006 Trade and Development Agency	23	51.5%	31.8%	16.7%	3

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 Trade and Development Agency	21	65.2%	25.9%	8.8%	5
2010 Trade and Development Agency	30	76.7%	16.8%	6.5%	5
2008 Trade and Development Agency	23	54.8%	18.2%	27.0%	4
2006 Trade and Development Agency	21	52.2%	39.1%	8.6%	5

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 Trade and Development Agency	26	100.0%	0.0%	0.0%	0
2010 Trade and Development Agency	34	90.7%	5.8%	3.5%	0
2008 Trade and Development Agency	27	96.0%	0.0%	4.0%	0
2006 Trade and Development Agency	26	89.3%	7.4%	3.3%	0

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 Trade and Development Agency	24	84.3%	15.7%	0.0%	2
2010 Trade and Development Agency	34	69.3%	27.4%	3.3%	1
2008 Trade and Development Agency	26	55.9%	32.4%	11.8%	1
2006 Trade and Development Agency	26	47.5%	35.1%	17.4%	0

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 Trade and Development Agency	26	100.0%	0.0%	0.0%
2010 Trade and Development Agency	35	96.9%	3.1%	0.0%
2008 Trade and Development Agency	27	96.0%	4.0%	0.0%
2006 Trade and Development Agency	26	96.2%	3.8%	0.0%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 Trade and Development Agency	26	93.2%	6.8%	0.0%	0
2010 Trade and Development Agency	35	91.7%	5.7%	2.6%	0
2008 Trade and Development Agency	27	88.9%	7.6%	3.5%	0
2006 Trade and Development Agency	26	76.0%	12.4%	11.6%	0

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 Trade and Development Agency	25	78.2%	11.1%	10.7%	1
2010 Trade and Development Agency	33	75.8%	12.6%	11.6%	2
2008 Trade and Development Agency	26	33.5%	30.7%	35.9%	1
2006 Trade and Development Agency	25	51.3%	24.3%	24.5%	1

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 Trade and Development Agency	26	75.6%	14.2%	10.2%	0
2010 Trade and Development Agency	35	76.4%	20.4%	3.2%	0
2008 Trade and Development Agency					
2006 Trade and Development Agency					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 Trade and Development Agency	26	79.0%	17.1%	4.0%	0
2010 Trade and Development Agency	35	63.5%	30.9%	5.7%	0
2008 Trade and Development Agency	25	35.5%	33.5%	31.1%	2
2006 Trade and Development Agency	26	45.2%	30.9%	23.9%	0

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 Trade and Development Agency	24	65.7%	22.7%	11.6%	2
2010 Trade and Development Agency	32	55.9%	22.3%	21.8%	3
2008 Trade and Development Agency	22	34.3%	18.4%	47.2%	5
2006 Trade and Development Agency	21	47.9%	29.1%	23.0%	5

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 Trade and Development Agency	22	78.7%	17.3%	4.0%	4
2010 Trade and Development Agency	33	58.4%	35.5%	6.1%	2
2008 Trade and Development Agency	24	64.8%	23.0%	12.2%	3
2006 Trade and Development Agency	21	61.5%	27.7%	10.8%	5

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 Trade and Development Agency	26	100.0%	0.0%	0.0%	0
2010 Trade and Development Agency	32	89.2%	10.8%	0.0%	3
2008 Trade and Development Agency	27	96.2%	3.8%	0.0%	0
2006 Trade and Development Agency	25	85.5%	14.5%	0.0%	1

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 Trade and Development Agency	26	82.3%	10.4%	7.4%	0
2010 Trade and Development Agency	34	82.0%	12.6%	5.3%	1
2008 Trade and Development Agency	26	92.2%	0.0%	7.8%	1
2006 Trade and Development Agency	24	72.0%	15.7%	12.4%	2

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 Trade and Development Agency	24	57.6%	15.1%	27.3%	2
2010 Trade and Development Agency	34	67.8%	12.1%	20.1%	1
2008 Trade and Development Agency	24	69.7%	13.0%	17.3%	3
2006 Trade and Development Agency	24	54.5%	19.2%	26.3%	2

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 Trade and Development Agency	22	91.8%	0.0%	8.2%	4
2010 Trade and Development Agency	31	80.4%	13.4%	6.3%	4
2008 Trade and Development Agency	25	79.7%	8.0%	12.2%	2
2006 Trade and Development Agency	22	76.5%	13.2%	10.2%	4

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 Trade and Development Agency	26	96.0%	4.0%	0.0%	0
2010 Trade and Development Agency	34	91.4%	8.6%	0.0%	0
2008 Trade and Development Agency					
2006 Trade and Development Agency					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 Trade and Development Agency	26	96.0%	0.0%	4.0%
2010 Trade and Development Agency	35	88.3%	9.1%	2.6%
2008 Trade and Development Agency	27	74.6%	11.7%	13.8%
2006 Trade and Development Agency	26	91.9%	3.8%	4.3%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 Trade and Development Agency	24	88.8%	6.9%	4.3%	2
2010 Trade and Development Agency	35	78.9%	9.3%	11.8%	0
2008 Trade and Development Agency					
2006 Trade and Development Agency					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 Trade and Development Agency	26	93.1%	3.5%	3.4%	0
2010 Trade and Development Agency	35	82.3%	5.8%	11.9%	0
2008 Trade and Development Agency	27	89.1%	7.4%	3.6%	0
2006 Trade and Development Agency	26	91.6%	8.4%	0.0%	0

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 Trade and Development Agency	26	93.8%	0.0%	6.2%	0
2010 Trade and Development Agency	35	70.0%	14.9%	15.1%	0
2008 Trade and Development Agency					
2006 Trade and Development Agency					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 Trade and Development Agency	25	86.6%	7.0%	6.4%	1
2010 Trade and Development Agency	35	82.3%	9.0%	8.6%	0
2008 Trade and Development Agency	27	78.6%	9.8%	11.6%	0
2006 Trade and Development Agency	26	81.7%	3.3%	15.1%	0

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 Trade and Development Agency	22	96.8%	3.2%	0.0%	4
2010 Trade and Development Agency	31	72.9%	23.5%	3.6%	4
2008 Trade and Development Agency					
2006 Trade and Development Agency					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 Trade and Development Agency	26	79.5%	10.8%	9.7%	0
2010 Trade and Development Agency	35	77.9%	19.5%	2.6%	0
2008 Trade and Development Agency					
2006 Trade and Development Agency					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994
2011 Trade and Development Agency	26	90.3%	6.9%	2.8%	0
2010 Trade and Development Agency	34	81.7%	11.8%	6.4%	0
2008 Trade and Development Agency	27	81.2%	18.8%	0.0%	0
2006 Trade and Development Agency	26	65.7%	11.7%	22.5%	0

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 Trade and Development Agency	26	89.8%	7.4%	2.8%
2010 Trade and Development Agency	35	91.4%	5.2%	3.4%
2008 Trade and Development Agency				
2006 Trade and Development Agency				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 Trade and Development Agency	26	89.8%	4.0%	6.2%
2010 Trade and Development Agency	35	94.0%	0.0%	6.0%
2008 Trade and Development Agency				
2006 Trade and Development Agency				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 Trade and Development Agency	26	82.5%	3.4%	14.1%
2010 Trade and Development Agency	35	89.0%	8.4%	2.6%
2008 Trade and Development Agency				
2006 Trade and Development Agency				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 Trade and Development Agency	26	89.8%	4.0%	6.2%
2010 Trade and Development Agency	35	85.7%	5.7%	8.6%
2008 Trade and Development Agency	27	71.8%	17.6%	10.6%
2006 Trade and Development Agency	26	76.7%	15.8%	7.6%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 Trade and Development Agency	26	93.8%	3.4%	2.8%
2010 Trade and Development Agency	35	85.1%	8.9%	6.0%
2008 Trade and Development Agency	27	77.4%	18.9%	3.6%
2006 Trade and Development Agency	26	76.3%	20.0%	3.8%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 Trade and Development Agency	26	85.1%	11.0%	4.0%	0
2010 Trade and Development Agency	35	69.4%	21.9%	8.7%	0
2008 Trade and Development Agency	27	50.9%	30.6%	18.5%	0
2006 Trade and Development Agency	26	46.1%	30.0%	23.9%	0

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 Trade and Development Agency	26	88.6%	7.5%	4.0%	0
2010 Trade and Development Agency	34	73.3%	18.2%	8.6%	1
2008 Trade and Development Agency	26	69.1%	19.4%	11.5%	1
2006 Trade and Development Agency	26	85.2%	11.3%	3.5%	0

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 Trade and Development Agency	24	95.7%	0.0%	4.3%	2
2010 Trade and Development Agency	32	83.5%	9.9%	6.6%	3
2008 Trade and Development Agency	26	84.2%	4.3%	11.4%	1
2006 Trade and Development Agency	25	83.1%	7.9%	9.1%	1

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 Trade and Development Agency	26	96.7%	0.0%	3.3%	0
2010 Trade and Development Agency	34	90.7%	6.2%	3.1%	0
2008 Trade and Development Agency	27	69.9%	18.8%	11.3%	0
2006 Trade and Development Agency	26	59.0%	15.5%	25.5%	0

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 Trade and Development Agency	26	100.0%	0.0%	0.0%	0
2010 Trade and Development Agency	35	84.7%	12.3%	3.1%	0
2008 Trade and Development Agency	27	68.6%	15.5%	15.9%	0
2006 Trade and Development Agency	24	77.0%	5.4%	17.6%	2

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 Trade and Development Agency	26	87.0%	3.5%	9.5%	0
2010 Trade and Development Agency	35	66.1%	24.6%	9.3%	0
2008 Trade and Development Agency	26	60.9%	11.8%	27.3%	1
2006 Trade and Development Agency	26	56.7%	22.6%	20.7%	0

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 Trade and Development Agency	26	93.1%	3.5%	3.4%	0
2010 Trade and Development Agency	32	73.3%	20.0%	6.7%	0
2008 Trade and Development Agency					
2006 Trade and Development Agency					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 Trade and Development Agency	25	92.4%	3.5%	4.1%	1
2010 Trade and Development Agency	34	73.7%	23.6%	2.7%	1
2008 Trade and Development Agency					
2006 Trade and Development Agency					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 Trade and Development Agency	26	85.1%	11.0%	4.0%	0
2010 Trade and Development Agency	34	75.1%	15.9%	9.0%	0
2008 Trade and Development Agency	27	59.6%	21.6%	18.8%	0
2006 Trade and Development Agency	26	66.6%	12.9%	20.5%	0

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 Trade and Development Agency	26	71.6%	14.7%	13.7%	0
2010 Trade and Development Agency	34	61.1%	23.2%	15.7%	1
2008 Trade and Development Agency					
2006 Trade and Development Agency					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 Trade and Development Agency	25	81.8%	10.5%	7.6%
2010 Trade and Development Agency	35	76.6%	11.5%	11.9%
2008 Trade and Development Agency	27	63.4%	7.4%	29.2%
2006 Trade and Development Agency	26	64.0%	17.0%	19.0%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 Trade and Development Agency	25	81.8%	3.6%	14.6%
2010 Trade and Development Agency	35	69.0%	16.9%	14.1%
2008 Trade and Development Agency	27	49.3%	23.4%	27.3%
2006 Trade and Development Agency	26	53.9%	17.8%	28.3%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 Trade and Development Agency	25	75.3%	6.5%	18.2%
2010 Trade and Development Agency	34	68.1%	25.9%	6.0%
2008 Trade and Development Agency	27	60.8%	12.8%	26.4%
2006 Trade and Development Agency	26	66.0%	21.7%	12.2%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 Trade and Development Agency	25	65.6%	26.7%	7.6%
2010 Trade and Development Agency	35	55.2%	33.1%	11.7%
2008 Trade and Development Agency	27	46.7%	38.2%	15.1%
2006 Trade and Development Agency	26	43.6%	22.5%	33.9%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 Trade and Development Agency	25	43.3%	16.1%	40.6%
2010 Trade and Development Agency	35	40.4%	24.6%	34.9%
2008 Trade and Development Agency	27	36.2%	21.8%	42.0%
2006 Trade and Development Agency	26	14.4%	50.2%	35.4%

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 Trade and Development Agency	25	60.4%	21.9%	17.7%
2010 Trade and Development Agency	35	59.2%	18.1%	22.7%
2008 Trade and Development Agency	27	55.6%	29.0%	15.4%
2006 Trade and Development Agency	26	37.6%	30.7%	31.7%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 Trade and Development Agency	25	89.0%	6.9%	4.1%
2010 Trade and Development Agency	35	81.1%	10.6%	8.3%
2008 Trade and Development Agency	27	69.9%	11.1%	19.0%
2006 Trade and Development Agency	26	73.7%	21.9%	4.3%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 Trade and Development Agency	25	73.9%	14.4%	11.7%
2010 Trade and Development Agency	35	70.8%	20.0%	9.3%
2008 Trade and Development Agency	27	50.5%	19.6%	29.9%
2006 Trade and Development Agency	26	41.4%	31.7%	26.9%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 Trade and Development Agency	25	92.3%	3.6%	4.1%
2010 Trade and Development Agency	35	80.5%	16.9%	2.6%
2008 Trade and Development Agency	27	58.1%	22.1%	19.7%
2006 Trade and Development Agency	26	70.1%	18.0%	11.8%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 Trade and Development Agency	25	61.9%	31.1%	7.1%
2010 Trade and Development Agency				
2008 Trade and Development Agency				
2006 Trade and Development Agency				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework				
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently	
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%	
2011 Trade and Development Agency	25	0.0%	0.0%	3.6%	66.7%	
2010 Trade and Development Agency						
2008 Trade and Development Agency						
2006 Trade and Development Agency						
					(continued)	

Trade and Development Agency *Trend Report*

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework					
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework		
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%		
2011 Trade and Development Agency	25	0.0%	0.0%	20.7%	9.0%		
2010 Trade and Development Agency							
2008 Trade and Development Agency							
2006 Trade and Development Agency							

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 Trade and Development Agency	24	9.8%	31.0%	59.2%
2010 Trade and Development Agency				
2008 Trade and Development Agency				
2006 Trade and Development Agency				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 Trade and Development Agency	25	35.2%	57.7%	7.1%
2010 Trade and Development Agency				
2008 Trade and Development Agency				
2006 Trade and Development Agency				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 Trade and Development Agency	25	35.8%	53.6%	10.7%
2010 Trade and Development Agency				
2008 Trade and Development Agency				
2006 Trade and Development Agency				

Trade and Development Agency *Trend Report*

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 Trade and Development Agency	23	0.0%	65.5%	34.5%
2010 Trade and Development Agency				
2008 Trade and Development Agency				
2006 Trade and Development Agency				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 Trade and Development Agency	24	0.0%	75.4%	24.6%
2010 Trade and Development Agency				
2008 Trade and Development Agency				
2006 Trade and Development Agency				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 Trade and Development Agency	20	27.0%	26.0%	47.1%	5
2010 Trade and Development Agency	31	32.2%	13.6%	54.2%	4
2008 Trade and Development Agency	16	27.5%	6.5%	66.0%	11
2006 Trade and Development Agency	16	5.8%	35.6%	58.6%	10

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 Trade and Development Agency	16	22.1%	10.6%	67.3%	8
2010 Trade and Development Agency	27	14.8%	5.7%	79.5%	8
2008 Trade and Development Agency	18	25.0%	5.1%	69.9%	9
2006 Trade and Development Agency	15	12.0%	33.2%	54.8%	11

Trade and Development Agency Trend Report

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 Trade and Development Agency	20	66.0%	20.1%	13.9%	4
2010 Trade and Development Agency	30	56.2%	33.4%	10.4%	5
2008 Trade and Development Agency					
2006 Trade and Development Agency					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 Trade and Development Agency	16	69.9%	30.1%	0.0%	9
2010 Trade and Development Agency	25	72.0%	28.0%	0.0%	10
2008 Trade and Development Agency					
2006 Trade and Development Agency					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 Trade and Development Agency	4	29.3%	45.8%	24.9%	21
2010 Trade and Development Agency	12	14.5%	66.6%	18.9%	23
2008 Trade and Development Agency					
2006 Trade and Development Agency					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 Trade and Development Agency	3	39.0%	61.0%	0.0%	22
2010 Trade and Development Agency	11	15.9%	74.2%	9.8%	24
2008 Trade and Development Agency					
2006 Trade and Development Agency					

U.S. International Trade Commission 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 U.S. International Trade Commission	168
2010 U.S. International Trade Commission	170
2008 U.S. International Trade Commission	103
2006 U.S. International Trade Commission	185

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 U.S. International Trade Commission	168	66.5%	16.3%	17.2%
2010 U.S. International Trade Commission	170	75.3%	7.9%	16.8%
2008 U.S. International Trade Commission	103	70.8%	17.2%	12.0%
2006 U.S. International Trade Commission	185	70.5%	16.0%	13.6%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 U.S. International Trade Commission	168	80.5%	9.3%	10.2%
2010 U.S. International Trade Commission	169	83.7%	9.7%	6.7%
2008 U.S. International Trade Commission	103	87.1%	6.2%	6.8%
2006 U.S. International Trade Commission	185	82.3%	10.0%	7.7%

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 U.S. International Trade Commission	167	68.1%	14.1%	17.8%
2010 U.S. International Trade Commission	169	61.2%	19.0%	19.8%
2008 U.S. International Trade Commission	103	62.2%	17.9%	19.9%
2006 U.S. International Trade Commission	185	57.4%	21.2%	21.4%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 U.S. International Trade Commission	167	69.1%	19.1%	11.8%
2010 U.S. International Trade Commission	169	72.3%	16.2%	11.4%
2008 U.S. International Trade Commission	103	75.5%	11.5%	13.0%
2006 U.S. International Trade Commission	185	71.3%	14.1%	14.6%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 U.S. International Trade Commission	168	82.4%	10.0%	7.7%
2010 U.S. International Trade Commission	170	81.7%	11.1%	7.2%
2008 U.S. International Trade Commission	103	79.4%	10.9%	9.8%
2006 U.S. International Trade Commission	185	76.5%	16.4%	7.1%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 U.S. International Trade Commission	167	85.0%	5.8%	9.2%
2010 U.S. International Trade Commission	170	85.6%	8.4%	6.0%
2008 U.S. International Trade Commission				
2006 U.S. International Trade Commission				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 U.S. International Trade Commission	168	98.2%	1.2%	0.5%
2010 U.S. International Trade Commission	168	98.8%	1.2%	0.0%
2008 U.S. International Trade Commission				
2006 U.S. International Trade Commission				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,389	91.8%	6.9%	1.3%
2011 U.S. International Trade Commission	168	87.2%	12.2%	0.6%
2010 U.S. International Trade Commission	170	90.7%	9.3%	0.0%
2008 U.S. International Trade Commission				
2006 U.S. International Trade Commission				

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 U.S. International Trade Commission	168	51.4%	20.1%	28.5%	0
2010 U.S. International Trade Commission	169	63.0%	17.1%	19.9%	0
2008 U.S. International Trade Commission	103	62.4%	18.1%	19.5%	0
2006 U.S. International Trade Commission	184	67.2%	16.6%	16.1%	1

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 U.S. International Trade Commission	168	59.1%	19.6%	21.3%	0
2010 U.S. International Trade Commission	168	74.5%	12.9%	12.6%	0
2008 U.S. International Trade Commission	103	68.5%	10.4%	21.2%	0
2006 U.S. International Trade Commission	185	67.8%	15.4%	16.8%	0

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 U.S. International Trade Commission	165	60.8%	14.5%	24.7%	2
2010 U.S. International Trade Commission	169	58.9%	18.4%	22.7%	0
2008 U.S. International Trade Commission	101	65.4%	16.6%	18.0%	2
2006 U.S. International Trade Commission	184	62.2%	19.4%	18.4%	1

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 U.S. International Trade Commission	167	84.5%	5.9%	9.6%	0
2010 U.S. International Trade Commission	170	86.9%	7.4%	5.7%	0
2008 U.S. International Trade Commission	102	91.5%	6.4%	2.1%	1
2006 U.S. International Trade Commission	185	85.0%	9.5%	5.5%	0

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 U.S. International Trade Commission	166	83.4%	10.2%	6.4%	1
2010 U.S. International Trade Commission	167	83.7%	13.0%	3.3%	2
2008 U.S. International Trade Commission	102	84.3%	9.5%	6.2%	1
2006 U.S. International Trade Commission	184	79.3%	13.2%	7.5%	1

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 U.S. International Trade Commission	168	80.7%	13.8%	5.5%	0
2010 U.S. International Trade Commission	166	85.3%	8.4%	6.2%	1
2008 U.S. International Trade Commission	103	84.9%	8.3%	6.8%	0
2006 U.S. International Trade Commission	185	79.2%	9.5%	11.3%	0

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 U.S. International Trade Commission	162	68.5%	17.2%	14.3%	6
2010 U.S. International Trade Commission	166	72.6%	12.8%	14.6%	2
2008 U.S. International Trade Commission	103	75.2%	15.0%	9.9%	0
2006 U.S. International Trade Commission	170	71.8%	14.3%	13.9%	15

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 U.S. International Trade Commission	164	84.2%	11.3%	4.5%	3
2010 U.S. International Trade Commission	165	85.6%	10.7%	3.7%	1
2008 U.S. International Trade Commission	103	82.2%	13.1%	4.7%	0
2006 U.S. International Trade Commission	183	82.0%	12.7%	5.3%	2

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 U.S. International Trade Commission	152	58.8%	22.4%	18.9%	16
2010 U.S. International Trade Commission	151	53.1%	24.8%	22.1%	17
2008 U.S. International Trade Commission	89	51.6%	27.2%	21.2%	14
2006 U.S. International Trade Commission	144	47.6%	29.5%	22.9%	41

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 U.S. International Trade Commission	166	41.2%	29.1%	29.7%	2
2010 U.S. International Trade Commission	163	53.3%	26.2%	20.5%	3
2008 U.S. International Trade Commission	101	55.4%	21.4%	23.1%	2
2006 U.S. International Trade Commission	181	53.0%	25.6%	21.5%	4

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 U.S. International Trade Commission	161	66.6%	18.8%	14.7%	7
2010 U.S. International Trade Commission	165	66.7%	18.4%	14.9%	4
2008 U.S. International Trade Commission	101	71.5%	11.7%	16.8%	2
2006 U.S. International Trade Commission					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 U.S. International Trade Commission	144	82.7%	8.7%	8.6%
2010 U.S. International Trade Commission	166	81.4%	11.0%	7.7%
2008 U.S. International Trade Commission	103	87.4%	8.5%	4.1%
2006 U.S. International Trade Commission	185	85.0%	7.9%	7.1%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 U.S. International Trade Commission	161	63.5%	20.3%	16.2%	6
2010 U.S. International Trade Commission	162	65.9%	20.8%	13.3%	8
2008 U.S. International Trade Commission	101	61.5%	27.1%	11.5%	2
2006 U.S. International Trade Commission	175	63.8%	18.6%	17.7%	10

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 U.S. International Trade Commission	156	46.4%	22.0%	31.5%	12
2010 U.S. International Trade Commission	159	50.4%	20.9%	28.7%	10
2008 U.S. International Trade Commission	101	46.2%	27.9%	25.8%	2
2006 U.S. International Trade Commission	167	42.1%	22.3%	35.6%	18

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 U.S. International Trade Commission	150	31.1%	26.2%	42.6%	18
2010 U.S. International Trade Commission	148	32.2%	33.4%	34.4%	21
2008 U.S. International Trade Commission	95	27.5%	33.9%	38.6%	8
2006 U.S. International Trade Commission	156	30.7%	28.0%	41.3%	29

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 U.S. International Trade Commission	154	39.8%	29.8%	30.4%	13
2010 U.S. International Trade Commission	155	41.8%	27.1%	31.1%	13
2008 U.S. International Trade Commission	100	41.2%	35.3%	23.4%	3
2006 U.S. International Trade Commission	165	38.3%	26.9%	34.8%	20

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 U.S. International Trade Commission	155	49.4%	24.2%	26.4%	12
2010 U.S. International Trade Commission	159	47.9%	30.8%	21.3%	7
2008 U.S. International Trade Commission	101	54.8%	23.1%	22.1%	2
2006 U.S. International Trade Commission	160	49.2%	24.1%	26.7%	25

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 U.S. International Trade Commission	163	74.9%	13.7%	11.4%	2
2010 U.S. International Trade Commission	164	77.6%	11.8%	10.6%	3
2008 U.S. International Trade Commission	103	76.7%	9.7%	13.6%	0
2006 U.S. International Trade Commission	185	71.1%	14.9%	14.1%	0

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 U.S. International Trade Commission	162	48.9%	37.0%	14.2%	5
2010 U.S. International Trade Commission	165	56.9%	30.4%	12.7%	4
2008 U.S. International Trade Commission	101	52.8%	32.1%	15.1%	2
2006 U.S. International Trade Commission	172	52.3%	30.2%	17.5%	13

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 U.S. International Trade Commission	166	90.0%	8.9%	1.1%
2010 U.S. International Trade Commission	168	89.0%	9.9%	1.1%
2008 U.S. International Trade Commission	103	88.4%	9.6%	2.0%
2006 U.S. International Trade Commission	185	88.2%	9.1%	2.7%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 U.S. International Trade Commission	166	81.0%	10.3%	8.7%	0
2010 U.S. International Trade Commission	162	82.6%	9.8%	7.7%	5
2008 U.S. International Trade Commission	103	83.9%	7.3%	8.8%	0
2006 U.S. International Trade Commission	182	81.1%	10.7%	8.1%	3

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 U.S. International Trade Commission	159	49.4%	27.7%	22.9%	6
2010 U.S. International Trade Commission	157	54.7%	24.7%	20.6%	9
2008 U.S. International Trade Commission	103	46.5%	29.4%	24.1%	0
2006 U.S. International Trade Commission	174	42.2%	26.7%	31.1%	11

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 U.S. International Trade Commission	162	59.5%	19.3%	21.1%	2
2010 U.S. International Trade Commission	166	67.8%	19.1%	13.1%	1
2008 U.S. International Trade Commission					
2006 U.S. International Trade Commission					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 U.S. International Trade Commission	163	47.6%	30.5%	21.9%	2
2010 U.S. International Trade Commission	160	51.5%	26.1%	22.4%	7
2008 U.S. International Trade Commission	99	52.9%	23.2%	23.8%	4
2006 U.S. International Trade Commission	174	42.6%	26.8%	30.6%	11

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 U.S. International Trade Commission	153	30.6%	31.6%	37.8%	12
2010 U.S. International Trade Commission	156	35.4%	36.7%	27.9%	10
2008 U.S. International Trade Commission	100	41.8%	26.4%	31.9%	3
2006 U.S. International Trade Commission	159	30.6%	28.3%	41.1%	26

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 U.S. International Trade Commission	148	49.0%	31.6%	19.4%	16
2010 U.S. International Trade Commission	141	46.4%	36.4%	17.2%	26
2008 U.S. International Trade Commission	93	49.8%	28.7%	21.5%	10
2006 U.S. International Trade Commission	160	52.6%	27.4%	20.1%	25

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 U.S. International Trade Commission	160	82.4%	15.0%	2.6%	5
2010 U.S. International Trade Commission	163	83.4%	9.9%	6.7%	4
2008 U.S. International Trade Commission	101	87.3%	12.7%	0.0%	2
2006 U.S. International Trade Commission	179	84.8%	8.9%	6.3%	6

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 U.S. International Trade Commission	156	69.6%	16.3%	14.1%	6
2010 U.S. International Trade Commission	166	76.3%	14.4%	9.4%	2
2008 U.S. International Trade Commission	101	62.5%	21.1%	16.4%	2
2006 U.S. International Trade Commission	165	60.8%	21.7%	17.4%	20

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
	N	Positive	Neutrai	Negative	DINK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 U.S. International Trade Commission	158	42.0%	28.8%	29.2%	6
2010 U.S. International Trade Commission	152	47.6%	23.0%	29.5%	14
2008 U.S. International Trade Commission	96	45.2%	29.2%	25.6%	7
2006 U.S. International Trade Commission	152	57.0%	18.1%	24.9%	33

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 U.S. International Trade Commission	147	64.0%	22.2%	13.7%	17
2010 U.S. International Trade Commission	150	71.3%	17.0%	11.7%	17
2008 U.S. International Trade Commission	90	63.1%	22.7%	14.2%	13
2006 U.S. International Trade Commission	143	65.1%	19.2%	15.7%	42

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 U.S. International Trade Commission	162	79.3%	17.2%	3.5%	1
2010 U.S. International Trade Commission	165	83.1%	14.4%	2.5%	3
2008 U.S. International Trade Commission					
2006 U.S. International Trade Commission					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 U.S. International Trade Commission	162	65.6%	20.6%	13.8%
2010 U.S. International Trade Commission	167	70.2%	19.8%	10.0%
2008 U.S. International Trade Commission	103	70.1%	16.3%	13.7%
2006 U.S. International Trade Commission	185	67.7%	16.7%	15.6%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 U.S. International Trade Commission	144	40.2%	27.5%	32.3%	20
2010 U.S. International Trade Commission	134	40.9%	31.0%	28.1%	32
2008 U.S. International Trade Commission					
2006 U.S. International Trade Commission					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 U.S. International Trade Commission	160	85.7%	5.9%	8.4%	2
2010 U.S. International Trade Commission	163	87.2%	6.7%	6.1%	2
2008 U.S. International Trade Commission	102	86.7%	8.2%	5.1%	1
2006 U.S. International Trade Commission	181	81.9%	13.8%	4.3%	4

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 U.S. International Trade Commission	159	73.0%	15.5%	11.6%	2
2010 U.S. International Trade Commission	165	68.5%	20.0%	11.5%	1
2008 U.S. International Trade Commission					
2006 U.S. International Trade Commission					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 U.S. International Trade Commission	160	63.5%	16.5%	20.0%	2
2010 U.S. International Trade Commission	163	65.3%	17.1%	17.7%	2
2008 U.S. International Trade Commission	103	63.3%	17.2%	19.5%	0
2006 U.S. International Trade Commission	182	58.2%	24.2%	17.7%	3

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 U.S. International Trade Commission	143	65.8%	22.9%	11.3%	19
2010 U.S. International Trade Commission	146	66.9%	24.5%	8.6%	20
2008 U.S. International Trade Commission					
2006 U.S. International Trade Commission					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 U.S. International Trade Commission	159	62.1%	19.6%	18.3%	4
2010 U.S. International Trade Commission	164	63.5%	21.6%	14.9%	2
2008 U.S. International Trade Commission					
2006 U.S. International Trade Commission					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

		N	Positive	Neutral	Negative	DNK
2011 Government	vide	254,891	66.9%	18.4%	14.7%	2,994
2011 U.S. Inter	national Trade Commission	159	71.9%	15.0%	13.1%	3
2010 U.S. Interr	national Trade Commission	162	71.5%	18.3%	10.2%	3
2008 U.S. Interr	national Trade Commission	102	73.6%	18.2%	8.2%	1
2006 U.S. Interr	national Trade Commission	183	72.8%	14.8%	12.4%	2

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 U.S. International Trade Commission	163	77.4%	11.5%	11.1%
2010 U.S. International Trade Commission	166	84.2%	5.1%	10.6%
2008 U.S. International Trade Commission				
2006 U.S. International Trade Commission				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 U.S. International Trade Commission	162	82.7%	8.1%	9.2%
2010 U.S. International Trade Commission	166	82.4%	10.4%	7.2%
2008 U.S. International Trade Commission				
2006 U.S. International Trade Commission				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 U.S. International Trade Commission	163	82.4%	8.0%	9.6%
2010 U.S. International Trade Commission	166	87.3%	3.7%	9.0%
2008 U.S. International Trade Commission				
2006 U.S. International Trade Commission				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 U.S. International Trade Commission	158	63.4%	16.7%	19.8%
2010 U.S. International Trade Commission	165	70.7%	13.9%	15.4%
2008 U.S. International Trade Commission	103	65.2%	17.0%	17.8%
2006 U.S. International Trade Commission	185	65.1%	18.2%	16.7%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 U.S. International Trade Commission	162	73.3%	15.2%	11.6%
2010 U.S. International Trade Commission	164	73.2%	17.7%	9.1%
2008 U.S. International Trade Commission	103	69.7%	18.6%	11.7%
2006 U.S. International Trade Commission	185	70.3%	17.8%	11.9%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 U.S. International Trade Commission	159	44.1%	27.4%	28.5%	2
2010 U.S. International Trade Commission	160	46.9%	31.1%	22.0%	4
2008 U.S. International Trade Commission	101	35.4%	36.6%	28.0%	2
2006 U.S. International Trade Commission	179	39.5%	27.0%	33.4%	6

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 U.S. International Trade Commission	153	58.7%	18.6%	22.7%	9
2010 U.S. International Trade Commission	156	63.3%	22.3%	14.4%	9
2008 U.S. International Trade Commission	95	53.8%	27.6%	18.6%	8
2006 U.S. International Trade Commission	170	57.8%	21.3%	20.9%	15

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 U.S. International Trade Commission	156	64.3%	20.9%	14.8%	6
2010 U.S. International Trade Commission	156	65.8%	23.7%	10.6%	8
2008 U.S. International Trade Commission	101	66.0%	15.5%	18.5%	2
2006 U.S. International Trade Commission	169	67.2%	18.1%	14.8%	16

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 U.S. International Trade Commission	159	60.9%	17.3%	21.8%	1
2010 U.S. International Trade Commission	163	65.0%	22.2%	12.8%	1
2008 U.S. International Trade Commission	101	52.9%	23.1%	24.0%	2
2006 U.S. International Trade Commission	183	58.5%	24.1%	17.4%	2

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 U.S. International Trade Commission	146	58.0%	23.5%	18.5%	14
2010 U.S. International Trade Commission	146	67.0%	23.5%	9.5%	18
2008 U.S. International Trade Commission	94	55.2%	27.6%	17.2%	9
2006 U.S. International Trade Commission	159	60.9%	25.9%	13.2%	26

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 U.S. International Trade Commission	159	45.4%	32.5%	22.1%	3
2010 U.S. International Trade Commission	160	62.1%	21.1%	16.8%	5
2008 U.S. International Trade Commission	101	55.3%	21.6%	23.0%	2
2006 U.S. International Trade Commission	178	54.1%	21.3%	24.7%	7

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 U.S. International Trade Commission	158	60.5%	18.9%	20.6%	3
2010 U.S. International Trade Commission	155	69.2%	18.1%	12.7%	5
2008 U.S. International Trade Commission					
2006 U.S. International Trade Commission					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 U.S. International Trade Commission	152	59.1%	25.2%	15.7%	8
2010 U.S. International Trade Commission	162	60.1%	24.1%	15.8%	3
2008 U.S. International Trade Commission					
2006 U.S. International Trade Commission					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 U.S. International Trade Commission	162	48.9%	24.9%	26.2%	0
2010 U.S. International Trade Commission	163	56.8%	24.9%	18.3%	0
2008 U.S. International Trade Commission	101	50.0%	25.8%	24.1%	2
2006 U.S. International Trade Commission	183	49.5%	24.9%	25.6%	2

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 U.S. International Trade Commission	152	66.2%	24.0%	9.7%	9
2010 U.S. International Trade Commission	152	74.3%	16.5%	9.2%	11
2008 U.S. International Trade Commission					
2006 U.S. International Trade Commission					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 U.S. International Trade Commission	162	57.4%	24.8%	17.9%
2010 U.S. International Trade Commission	165	59.9%	25.1%	15.0%
2008 U.S. International Trade Commission	103	56.4%	20.3%	23.2%
2006 U.S. International Trade Commission	185	55.5%	25.2%	19.3%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 U.S. International Trade Commission	162	54.1%	21.4%	24.5%
2010 U.S. International Trade Commission	165	54.0%	22.4%	23.6%
2008 U.S. International Trade Commission	103	47.6%	23.2%	29.2%
2006 U.S. International Trade Commission	185	51.4%	26.0%	22.6%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 U.S. International Trade Commission	162	58.5%	17.6%	23.9%
2010 U.S. International Trade Commission	164	60.5%	20.5%	19.0%
2008 U.S. International Trade Commission	103	62.1%	17.9%	20.0%
2006 U.S. International Trade Commission	185	59.1%	20.0%	20.9%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 U.S. International Trade Commission	162	48.1%	23.3%	28.5%
2010 U.S. International Trade Commission	162	45.8%	31.5%	22.7%
2008 U.S. International Trade Commission	103	43.9%	32.8%	23.4%
2006 U.S. International Trade Commission	185	49.1%	28.5%	22.4%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 U.S. International Trade Commission	161	27.5%	30.6%	41.9%
2010 U.S. International Trade Commission	165	31.2%	27.9%	40.9%
2008 U.S. International Trade Commission	103	27.4%	29.1%	43.5%
2006 U.S. International Trade Commission	185	27.1%	34.6%	38.2%

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 U.S. International Trade Commission	162	52.2%	32.1%	15.7%
2010 U.S. International Trade Commission	164	63.3%	23.0%	13.7%
2008 U.S. International Trade Commission	103	56.3%	30.3%	13.4%
2006 U.S. International Trade Commission	185	64.9%	22.0%	13.1%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 U.S. International Trade Commission	162	65.3%	23.8%	10.9%
2010 U.S. International Trade Commission	165	70.2%	22.0%	7.9%
2008 U.S. International Trade Commission	103	71.9%	15.2%	12.9%
2006 U.S. International Trade Commission	185	66.5%	19.0%	14.5%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 U.S. International Trade Commission	162	49.7%	19.5%	30.8%
2010 U.S. International Trade Commission	164	58.2%	20.5%	21.3%
2008 U.S. International Trade Commission	103	51.8%	20.6%	27.6%
2006 U.S. International Trade Commission	185	51.1%	20.7%	28.2%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 U.S. International Trade Commission	161	60.6%	19.2%	20.1%
2010 U.S. International Trade Commission	164	66.7%	21.4%	12.0%
2008 U.S. International Trade Commission	103	65.3%	20.9%	13.8%
2006 U.S. International Trade Commission	185	59.8%	21.7%	18.5%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 U.S. International Trade Commission	158	96.4%	3.6%	0.0%
2010 U.S. International Trade Commission				
2008 U.S. International Trade Commission				
2006 U.S. International Trade Commission				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework				
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently	
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%	
2011 U.S. International Trade Commission	159	0.0%	12.2%	31.8%	31.9%	
2010 U.S. International Trade Commission						
2008 U.S. International Trade Commission						
2006 U.S. International Trade Commission						
					(continued)	

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework					
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework		
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%		
2011 U.S. International Trade Commission	159	3.4%	5.8%	1.9%	12.9%		
2010 U.S. International Trade Commission							
2008 U.S. International Trade Commission							
2006 U.S. International Trade Commission							

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 U.S. International Trade Commission	161	53.0%	41.7%	5.3%
2010 U.S. International Trade Commission				
2008 U.S. International Trade Commission				
2006 U.S. International Trade Commission				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 U.S. International Trade Commission	156	31.0%	60.6%	8.4%
2010 U.S. International Trade Commission				
2008 U.S. International Trade Commission				
2006 U.S. International Trade Commission				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 U.S. International Trade Commission	157	5.8%	87.6%	6.6%
2010 U.S. International Trade Commission				
2008 U.S. International Trade Commission				
2006 U.S. International Trade Commission				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 U.S. International Trade Commission	156	0.0%	78.6%	21.4%
2010 U.S. International Trade Commission				
2008 U.S. International Trade Commission				
2006 U.S. International Trade Commission				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 U.S. International Trade Commission	154	0.0%	76.1%	23.9%
2010 U.S. International Trade Commission				
2008 U.S. International Trade Commission				
2006 U.S. International Trade Commission				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 U.S. International Trade Commission	139	71.3%	15.0%	13.7%	22
2010 U.S. International Trade Commission	138	71.1%	12.1%	16.8%	25
2008 U.S. International Trade Commission	88	71.4%	17.9%	10.7%	15
2006 U.S. International Trade Commission	140	63.6%	19.9%	16.5%	45

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 U.S. International Trade Commission	130	77.3%	17.0%	5.7%	31
2010 U.S. International Trade Commission	134	84.0%	9.0%	7.0%	30
2008 U.S. International Trade Commission	90	88.6%	6.9%	4.4%	13
2006 U.S. International Trade Commission	170	87.4%	6.4%	6.2%	15

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 U.S. International Trade Commission	99	52.2%	44.8%	3.0%	61
2010 U.S. International Trade Commission	126	62.0%	29.4%	8.6%	38
2008 U.S. International Trade Commission					
2006 U.S. International Trade Commission					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 U.S. International Trade Commission	49	30.4%	67.7%	1.9%	111
2010 U.S. International Trade Commission	69	44.2%	48.5%	7.3%	95
2008 U.S. International Trade Commission					
2006 U.S. International Trade Commission					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 U.S. International Trade Commission	37	7.4%	73.8%	18.8%	123
2010 U.S. International Trade Commission	47	15.8%	55.0%	29.2%	116
2008 U.S. International Trade Commission					
2006 U.S. International Trade Commission					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 U.S. International Trade Commission	30	9.1%	83.7%	7.2%	127
2010 U.S. International Trade Commission	44	17.1%	60.3%	22.6%	119
2008 U.S. International Trade Commission					
2006 U.S. International Trade Commission					

US Access Board 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 US Access Board	21
2010 US Access Board	22
2008 US Access Board	
2006 US Access Board	14

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 US Access Board	21	54.9%	22.6%	22.5%
2010 US Access Board	22	76.3%	10.1%	13.6%
2008 US Access Board				
2006 US Access Board	14	78.1%	14.9%	7.0%

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 US Access Board	21	68.1%	13.4%	18.4%
2010 US Access Board	22	81.6%	9.5%	8.9%
2008 US Access Board				
2006 US Access Board	14	100.0%	0.0%	0.0%

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 US Access Board	21	54.9%	22.6%	22.5%
2010 US Access Board	22	76.9%	8.8%	14.2%
2008 US Access Board				
2006 US Access Board	14	85.1%	7.2%	7.8%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 US Access Board	21	81.6%	13.8%	4.6%
2010 US Access Board	22	75.7%	14.2%	10.1%
2008 US Access Board				
2006 US Access Board	14	93.0%	7.0%	0.0%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 US Access Board	21	76.9%	13.8%	9.3%
2010 US Access Board	22	81.1%	8.7%	10.1%
2008 US Access Board				
2006 US Access Board	14	92.8%	0.0%	7.2%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 US Access Board	20	71.5%	9.2%	19.3%
2010 US Access Board	22	81.8%	14.1%	4.1%
2008 US Access Board				
2006 US Access Board				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 US Access Board	21	95.4%	4.6%	0.0%
2010 US Access Board	22	100.0%	0.0%	0.0%
2008 US Access Board				
2006 US Access Board				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative	
2011 Governmentwide	265,389	91.8%	6.9%	1.3%	
2011 US Access Board	21	86.1%	13.9%	0.0%	
2010 US Access Board	22	85.8%	4.6%	9.6%	
2008 US Access Board					
2006 US Access Board					

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 US Access Board	21	50.9%	18.1%	31.0%	0
2010 US Access Board	22	44.6%	41.7%	13.7%	0
2008 US Access Board					
2006 US Access Board	14	71.6%	8.2%	20.2%	0

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 US Access Board	21	51.0%	31.2%	17.9%	0
2010 US Access Board	22	53.5%	36.9%	9.6%	0
2008 US Access Board					
2006 US Access Board	14	86.0%	6.2%	7.8%	0

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 US Access Board	21	41.6%	18.4%	40.0%	0
2010 US Access Board	20	38.3%	26.8%	34.9%	1
2008 US Access Board					
2006 US Access Board	14	79.0%	6.2%	14.7%	0

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 US Access Board	21	73.0%	22.4%	4.6%	0
2010 US Access Board	22	91.1%	8.9%	0.0%	0
2008 US Access Board					
2006 US Access Board	14	100.0%	0.0%	0.0%	0

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 US Access Board	21	95.3%	4.7%	0.0%	0
2010 US Access Board	21	88.8%	11.2%	0.0%	0
2008 US Access Board					
2006 US Access Board	14	85.1%	14.9%	0.0%	0

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 US Access Board	21	81.6%	4.7%	13.7%	0
2010 US Access Board	22	71.0%	18.9%	10.1%	0
2008 US Access Board					
2006 US Access Board	14	85.1%	7.8%	7.2%	0

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 US Access Board	20	66.6%	14.0%	19.4%	1
2010 US Access Board	22	81.8%	4.6%	13.6%	0
2008 US Access Board					
2006 US Access Board	14	79.0%	13.2%	7.8%	0

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 US Access Board	20	71.5%	24.2%	4.3%	0
2010 US Access Board	22	85.3%	14.7%	0.0%	0
2008 US Access Board					
2006 US Access Board	14	71.9%	14.7%	13.4%	0

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 US Access Board	17	66.5%	17.3%	16.3%	4
2010 US Access Board	22	58.5%	32.6%	8.9%	0
2008 US Access Board					
2006 US Access Board	13	47.6%	44.1%	8.4%	1

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 US Access Board	21	26.9%	20.0%	53.1%	0
2010 US Access Board	22	22.8%	45.8%	31.4%	0
2008 US Access Board					
2006 US Access Board	14	20.5%	37.6%	41.8%	0

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 US Access Board	20	37.5%	34.4%	28.0%	0
2010 US Access Board	22	50.0%	28.7%	21.3%	0
2008 US Access Board					
2006 US Access Board					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 US Access Board	18	68.7%	20.8%	10.5%
2010 US Access Board	22	67.4%	23.7%	8.9%
2008 US Access Board				
2006 US Access Board	14	92.2%	7.8%	0.0%

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 US Access Board	21	21.6%	33.9%	44.5%	0
2010 US Access Board	18	36.4%	52.9%	10.8%	4
2008 US Access Board					
2006 US Access Board	14	70.7%	21.2%	8.2%	0

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 US Access Board	20	26.9%	39.8%	33.3%	1
2010 US Access Board	20	41.7%	37.6%	20.8%	1
2008 US Access Board					
2006 US Access Board	13	71.4%	21.1%	7.5%	1

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 US Access Board	19	28.3%	21.8%	49.9%	2
2010 US Access Board	21	17.5%	45.1%	37.4%	1
2008 US Access Board					
2006 US Access Board	13	32.1%	37.6%	30.3%	1

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 US Access Board	18	29.7%	28.2%	42.1%	3
2010 US Access Board	20	41.3%	27.8%	30.9%	2
2008 US Access Board					
2006 US Access Board	13	54.7%	30.0%	15.2%	1

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 US Access Board	19	38.4%	37.0%	24.6%	2
2010 US Access Board	20	47.2%	27.8%	25.0%	2
2008 US Access Board					
2006 US Access Board	13	60.9%	8.8%	30.3%	1

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 US Access Board	20	66.1%	9.7%	24.2%	1
2010 US Access Board	22	63.3%	23.1%	13.5%	0
2008 US Access Board					
2006 US Access Board	14	93.8%	0.0%	6.2%	0

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 US Access Board	21	40.6%	46.0%	13.4%	0
2010 US Access Board	22	38.4%	43.8%	17.8%	0
2008 US Access Board					
2006 US Access Board	14	67.2%	19.4%	13.4%	0

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 US Access Board	20	66.6%	23.9%	9.5%
2010 US Access Board	22	76.4%	14.7%	8.9%
2008 US Access Board				
2006 US Access Board	14	92.8%	7.2%	0.0%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 US Access Board	20	72.2%	13.4%	14.4%	0
2010 US Access Board	22	82.2%	4.8%	13.0%	0
2008 US Access Board					
2006 US Access Board	14	100.0%	0.0%	0.0%	0

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 US Access Board	19	51.4%	23.4%	25.2%	1
2010 US Access Board	21	55.5%	31.0%	13.5%	1
2008 US Access Board					
2006 US Access Board	14	65.7%	21.2%	13.2%	0

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 US Access Board	19	43.6%	41.3%	15.1%	1
2010 US Access Board	22	66.4%	29.5%	4.1%	0
2008 US Access Board					
2006 US Access Board					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 US Access Board	19	34.1%	36.7%	29.2%	1
2010 US Access Board	21	65.4%	25.3%	9.3%	1
2008 US Access Board					
2006 US Access Board	14	71.9%	20.4%	7.8%	0

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 US Access Board	16	29.4%	35.7%	34.9%	4
2010 US Access Board	19	40.5%	38.6%	20.9%	2
2008 US Access Board					
2006 US Access Board	13	47.5%	37.3%	15.2%	1

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 US Access Board	19	52.8%	16.9%	30.3%	1
2010 US Access Board	20	54.3%	45.7%	0.0%	2
2008 US Access Board					
2006 US Access Board	12	58.4%	32.4%	9.2%	2

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 US Access Board	19	63.6%	21.4%	15.0%	1
2010 US Access Board	22	76.3%	19.6%	4.2%	0
2008 US Access Board					
2006 US Access Board	12	82.2%	17.8%	0.0%	2

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 US Access Board	19	54.8%	16.3%	28.9%	1
2010 US Access Board	22	59.1%	23.1%	17.7%	0
2008 US Access Board					
2006 US Access Board	14	91.8%	8.2%	0.0%	0

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 US Access Board	18	41.0%	32.8%	26.1%	2
2010 US Access Board	22	58.5%	18.4%	23.1%	0
2008 US Access Board					
2006 US Access Board	13	70.5%	21.8%	7.7%	1

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 US Access Board	16	69.5%	12.3%	18.1%	4
2010 US Access Board	21	69.7%	26.0%	4.3%	1
2008 US Access Board					
2006 US Access Board	14	86.6%	13.4%	0.0%	0

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 US Access Board	20	90.5%	9.5%	0.0%	0
2010 US Access Board	22	95.9%	0.0%	4.1%	0
2008 US Access Board					
2006 US Access Board					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 US Access Board	20	58.1%	32.1%	9.8%
2010 US Access Board	22	69.8%	25.5%	4.8%
2008 US Access Board				
2006 US Access Board	14	85.1%	14.9%	0.0%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 US Access Board	18	31.6%	26.8%	41.6%	2
2010 US Access Board	20	69.8%	20.3%	9.9%	2
2008 US Access Board					
2006 US Access Board					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 US Access Board	20	95.1%	4.9%	0.0%	0
2010 US Access Board	22	100.0%	0.0%	0.0%	0
2008 US Access Board					
2006 US Access Board	14	100.0%	0.0%	0.0%	0

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 US Access Board	20	76.4%	4.3%	19.3%	0
2010 US Access Board	22	71.0%	9.4%	19.5%	0
2008 US Access Board					
2006 US Access Board					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 US Access Board	20	62.5%	13.9%	23.5%	0
2010 US Access Board	21	66.0%	24.8%	9.2%	0
2008 US Access Board					
2006 US Access Board	14	43.1%	49.1%	7.8%	0

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 US Access Board	17	54.3%	28.8%	16.9%	3
2010 US Access Board	21	59.9%	29.0%	11.1%	1
2008 US Access Board					
2006 US Access Board					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 US Access Board	19	60.6%	9.5%	29.9%	1
2010 US Access Board	22	58.7%	23.2%	18.1%	0
2008 US Access Board					
2006 US Access Board					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK	
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994	
2011 US Access Board	18	69.2%	15.6%	15.3%	2	
2010 US Access Board	22	71.7%	14.0%	14.2%	0	
2008 US Access Board						
2006 US Access Board	14	79.0%	7.8%	13.2%	0	

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 US Access Board	20	71.6%	9.8%	18.6%
2010 US Access Board	22	71.0%	29.0%	0.0%
2008 US Access Board				
2006 US Access Board				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 US Access Board	20	72.3%	22.8%	4.9%
2010 US Access Board	22	85.8%	14.2%	0.0%
2008 US Access Board				
2006 US Access Board				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 US Access Board	20	51.4%	20.8%	27.8%
2010 US Access Board	22	30.3%	27.7%	42.0%
2008 US Access Board				
2006 US Access Board				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 US Access Board	19	70.8%	9.7%	19.6%
2010 US Access Board	22	71.0%	15.4%	13.5%
2008 US Access Board				
2006 US Access Board	14	77.8%	14.5%	7.8%

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 US Access Board	19	65.7%	14.7%	19.6%
2010 US Access Board	22	66.9%	14.3%	18.9%
2008 US Access Board				
2006 US Access Board	14	92.2%	0.0%	7.8%

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 US Access Board	20	27.5%	39.1%	33.4%	0
2010 US Access Board	21	48.7%	26.5%	24.8%	1
2008 US Access Board					
2006 US Access Board	14	78.1%	0.0%	21.9%	0

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 US Access Board	20	46.4%	34.9%	18.7%	0
2010 US Access Board	21	68.5%	21.7%	9.8%	1
2008 US Access Board					
2006 US Access Board	14	65.7%	26.6%	7.8%	0

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 US Access Board	20	71.5%	14.1%	14.4%	0
2010 US Access Board	22	71.5%	14.9%	13.6%	0
2008 US Access Board					
2006 US Access Board	13	55.3%	38.0%	6.7%	1

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 US Access Board	19	70.3%	10.1%	19.6%	1
2010 US Access Board	22	91.3%	4.6%	4.1%	0
2008 US Access Board					
2006 US Access Board	14	86.0%	14.0%	0.0%	0

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 US Access Board	19	65.0%	14.8%	20.2%	1
2010 US Access Board	22	73.5%	22.4%	4.1%	0
2008 US Access Board					
2006 US Access Board	14	78.8%	21.2%	0.0%	0

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 US Access Board	19	45.2%	5.1%	49.7%	1
2010 US Access Board	22	55.0%	18.3%	26.6%	0
2008 US Access Board					
2006 US Access Board	13	78.7%	21.3%	0.0%	1

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 US Access Board	18	48.4%	20.8%	30.8%	1
2010 US Access Board	21	52.9%	37.2%	9.9%	0
2008 US Access Board					
2006 US Access Board					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	•				
	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 US Access Board	19	55.6%	30.0%	14.4%	1
2010 US Access Board	21	60.4%	29.0%	10.5%	1
2008 US Access Board					
2006 US Access Board					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 US Access Board	20	57.5%	33.3%	9.2%	0
2010 US Access Board	21	69.7%	24.7%	5.6%	0
2008 US Access Board					
2006 US Access Board	14	78.1%	14.1%	7.8%	0

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 US Access Board	20	79.1%	15.9%	4.9%	0
2010 US Access Board	20	84.4%	15.6%	0.0%	2
2008 US Access Board					
2006 US Access Board					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 US Access Board	20	56.9%	9.9%	33.2%
2010 US Access Board	22	56.2%	25.4%	18.4%
2008 US Access Board				
2006 US Access Board	14	92.2%	0.0%	7.8%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 US Access Board	20	57.5%	18.9%	23.6%
2010 US Access Board	22	43.1%	28.4%	28.5%
2008 US Access Board				
2006 US Access Board	14	86.0%	7.8%	6.2%

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 US Access Board	20	57.5%	19.0%	23.6%
2010 US Access Board	22	55.6%	35.6%	8.9%
2008 US Access Board				
2006 US Access Board	14	58.5%	13.2%	28.3%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 US Access Board	20	53.2%	28.1%	18.7%
2010 US Access Board	22	58.0%	23.7%	18.4%
2008 US Access Board				
2006 US Access Board	14	71.9%	14.1%	14.0%

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 US Access Board	20	33.0%	25.3%	41.7%
2010 US Access Board	22	30.0%	35.5%	34.5%
2008 US Access Board				
2006 US Access Board	14	50.5%	29.1%	20.4%

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 US Access Board	20	35.2%	27.2%	37.6%
2010 US Access Board	22	40.2%	31.3%	28.5%
2008 US Access Board				
2006 US Access Board	14	63.7%	22.3%	14.0%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 US Access Board	20	71.5%	14.1%	14.4%
2010 US Access Board	22	71.0%	18.9%	10.1%
2008 US Access Board				
2006 US Access Board	14	85.3%	14.7%	0.0%

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,704	62.5%	17.1%	20.4%
2011 US Access Board	18	68.0%	16.2%	15.8%
2010 US Access Board	22	85.8%	5.3%	8.9%
2008 US Access Board				
2006 US Access Board	14	92.8%	0.0%	7.2%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 US Access Board	20	62.3%	23.3%	14.4%
2010 US Access Board	22	66.9%	18.9%	14.3%
2008 US Access Board				
2006 US Access Board	14	79.0%	21.0%	0.0%

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 US Access Board	20	90.5%	9.5%	0.0%
2010 US Access Board				
2008 US Access Board				
2006 US Access Board				

73. Please select the response below that BEST describes your current teleworking situation:

		Telework				
	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently	
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%	
2011 US Access Board	20	0.0%	42.4%	18.8%	15.6%	
2010 US Access Board						
2008 US Access Board						
2006 US Access Board						
					(continued)	

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework						
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework			
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%			
2011 US Access Board	20	9.5%	4.8%	0.0%	9.0%			
2010 US Access Board								
2008 US Access Board								
2006 US Access Board								

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 US Access Board	20	43.9%	56.1%	0.0%
2010 US Access Board				
2008 US Access Board				
2006 US Access Board				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 US Access Board	20	9.2%	46.3%	44.6%
2010 US Access Board				
2008 US Access Board				
2006 US Access Board				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 US Access Board	20	16.1%	79.2%	4.8%
2010 US Access Board				
2008 US Access Board				
2006 US Access Board				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 US Access Board	20	0.0%	48.0%	52.0%
2010 US Access Board				
2008 US Access Board				
2006 US Access Board				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 US Access Board	20	0.0%	48.0%	52.0%
2010 US Access Board				
2008 US Access Board				
2006 US Access Board				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 US Access Board	19	57.1%	37.8%	5.1%	1
2010 US Access Board	20	95.5%	4.5%	0.0%	2
2008 US Access Board					
2006 US Access Board	13	84.9%	8.4%	6.7%	1

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 US Access Board	15	76.0%	24.0%	0.0%	4
2010 US Access Board	21	84.5%	15.5%	0.0%	1
2008 US Access Board					
2006 US Access Board	13	100.0%	0.0%	0.0%	1

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 US Access Board	7	24.8%	63.7%	11.5%	13
2010 US Access Board	16	31.0%	37.4%	31.6%	6
2008 US Access Board					
2006 US Access Board					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 US Access Board	10	25.9%	65.0%	9.1%	10
2010 US Access Board	16	56.7%	30.7%	12.5%	6
2008 US Access Board					
2006 US Access Board					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 US Access Board	3	0.0%	100.0%	0.0%	17
2010 US Access Board	8	12.2%	73.2%	14.6%	14
2008 US Access Board					
2006 US Access Board					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 US Access Board	4	0.0%	100.0%	0.0%	16
2010 US Access Board	7	13.8%	55.1%	31.2%	15
2008 US Access Board					
2006 US Access Board					

Woodrow Wilson International Center for Scholars 2011 Federal Employee Viewpoint Survey: Trend Report

Response Summary

	Surveys Completed
2011 Governmentwide	266,376
2011 Woodrow Wilson International Center for Scholars	22
2010 Woodrow Wilson International Center for Scholars	24
2008 Woodrow Wilson International Center for Scholars	
2006 Woodrow Wilson International Center for Scholars	

This 2011 Federal Employee Viewpoint Survey Report provides summary results for your department or agency. The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: Strongly Agree and Agree / Very Satisfied and Satisfied / Very Good and Good

Neutral: Neither Agree nor Disagree / Neither Satisfied nor Dissatisfied / Fair

Negative: Disagree and Strongly Disagree / Dissatisfied and Very Dissatisfied / Poor and Very Poor

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Note: The report tables that follow do not include results for any agency listed in the Response Summary table (above) that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,945	65.1%	16.5%	18.4%
2011 Woodrow Wilson International Center for Scholars	22	51.0%	38.5%	10.5%
2010 Woodrow Wilson International Center for Scholars	24	67.9%	17.3%	14.8%
2008 Woodrow Wilson International Center for Scholars				
2006 Woodrow Wilson International Center for Scholars				

2. I have enough information to do my job well.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,839	73.2%	14.3%	12.5%
2011 Woodrow Wilson International Center for Scholars	21	85.3%	6.7%	7.9%
2010 Woodrow Wilson International Center for Scholars	23	76.8%	13.2%	10.0%
2008 Woodrow Wilson International Center for Scholars				
2006 Woodrow Wilson International Center for Scholars				

My Work Experience (continued)

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,764	59.4%	18.7%	21.9%
2011 Woodrow Wilson International Center for Scholars	22	60.4%	10.5%	29.1%
2010 Woodrow Wilson International Center for Scholars	23	70.2%	19.7%	10.1%
2008 Woodrow Wilson International Center for Scholars				
2006 Woodrow Wilson International Center for Scholars				

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,768	73.9%	14.1%	12.0%
2011 Woodrow Wilson International Center for Scholars	22	76.9%	0.0%	23.1%
2010 Woodrow Wilson International Center for Scholars	24	66.2%	14.0%	19.7%
2008 Woodrow Wilson International Center for Scholars				
2006 Woodrow Wilson International Center for Scholars				

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,594	85.0%	10.1%	4.9%
2011 Woodrow Wilson International Center for Scholars	22	72.7%	19.0%	8.3%
2010 Woodrow Wilson International Center for Scholars	24	75.3%	0.0%	24.7%
2008 Woodrow Wilson International Center for Scholars				
2006 Woodrow Wilson International Center for Scholars				

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,012	80.2%	11.3%	8.5%
2011 Woodrow Wilson International Center for Scholars	22	71.5%	25.3%	3.3%
2010 Woodrow Wilson International Center for Scholars	24	85.2%	5.2%	9.6%
2008 Woodrow Wilson International Center for Scholars				
2006 Woodrow Wilson International Center for Scholars				

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	265,711	96.9%	2.2%	0.9%
2011 Woodrow Wilson International Center for Scholars	22	91.6%	0.0%	8.4%
2010 Woodrow Wilson International Center for Scholars	24	100.0%	0.0%	0.0%
2008 Woodrow Wilson International Center for Scholars				
2006 Woodrow Wilson International Center for Scholars				

My Work Experience (continued)

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative		
2011 Governmentwide	265,389	91.8%	6.9%	1.3%		
2011 Woodrow Wilson International Center for Scholars	22	86.9%	13.1%	0.0%		
2010 Woodrow Wilson International Center for Scholars	24	87.1%	8.3%	4.7%		
2008 Woodrow Wilson International Center for Scholars						
2006 Woodrow Wilson International Center for Scholars						

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,984	47.8%	18.1%	34.1%	883
2011 Woodrow Wilson International Center for Scholars	22	61.6%	15.8%	22.5%	0
2010 Woodrow Wilson International Center for Scholars	24	50.8%	8.6%	40.5%	0
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	265,001	59.0%	17.0%	24.0%	717
2011 Woodrow Wilson International Center for Scholars	22	64.9%	13.2%	21.9%	0
2010 Woodrow Wilson International Center for Scholars	24	44.3%	15.8%	39.8%	0
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	262,958	60.5%	16.9%	22.6%	1,883
2011 Woodrow Wilson International Center for Scholars	22	46.8%	17.5%	35.7%	0
2010 Woodrow Wilson International Center for Scholars	24	68.2%	4.3%	27.5%	0
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,357	84.6%	9.8%	5.6%	1,002
2011 Woodrow Wilson International Center for Scholars	22	64.6%	19.9%	15.6%	0
2010 Woodrow Wilson International Center for Scholars	24	91.0%	4.3%	4.7%	0
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,040	91.8%	6.0%	2.3%	753
2011 Woodrow Wilson International Center for Scholars	22	82.0%	8.4%	9.6%	0
2010 Woodrow Wilson International Center for Scholars	24	86.5%	4.1%	9.3%	0
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	264,418	67.3%	14.3%	18.3%	1,201
2011 Woodrow Wilson International Center for Scholars	22	71.1%	21.5%	7.4%	0
2010 Woodrow Wilson International Center for Scholars	24	69.6%	11.7%	18.7%	0
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	261,100	69.7%	15.0%	15.3%	4,516
2011 Woodrow Wilson International Center for Scholars	21	76.1%	20.5%	3.4%	1
2010 Woodrow Wilson International Center for Scholars	24	85.8%	5.0%	9.2%	0
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,651	84.0%	11.2%	4.8%	1,231
2011 Woodrow Wilson International Center for Scholars	21	85.3%	14.7%	0.0%	0
2010 Woodrow Wilson International Center for Scholars	24	95.7%	4.3%	0.0%	0
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N Positive		ositive Neutral Negative		DNK
	N	Positive	Neutrai	Negative	DNK
2011 Governmentwide	253,455	62.5%	19.7%	17.8%	11,875
2011 Woodrow Wilson International Center for Scholars	20	57.2%	15.0%	27.8%	2
2010 Woodrow Wilson International Center for Scholars	21	70.7%	14.9%	14.4%	3
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	260,288	54.0%	23.7%	22.3%	3,663
2011 Woodrow Wilson International Center for Scholars	22	41.0%	26.4%	32.6%	0
2010 Woodrow Wilson International Center for Scholars	24	32.3%	39.4%	28.4%	0
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	260,567	68.7%	14.9%	16.5%	4,926
2011 Woodrow Wilson International Center for Scholars	19	73.2%	23.1%	3.7%	3
2010 Woodrow Wilson International Center for Scholars	24	90.5%	9.5%	0.0%	0
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
2011 Governmentwide	255,715	74.6%	13.9%	11.5%
2011 Woodrow Wilson International Center for Scholars	20	68.5%	15.2%	16.3%
2010 Woodrow Wilson International Center for Scholars	24	78.2%	3.8%	18.0%
2008 Woodrow Wilson International Center for Scholars				
2006 Woodrow Wilson International Center for Scholars				

My Work Unit (continued)

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,103	45.5%	27.7%	26.8%	8,699
2011 Woodrow Wilson International Center for Scholars	22	40.1%	28.7%	31.1%	0
2010 Woodrow Wilson International Center for Scholars	24	60.2%	24.2%	15.5%	0
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,968	35.6%	29.5%	35.0%	15,477
2011 Woodrow Wilson International Center for Scholars	21	46.1%	29.8%	24.2%	1
2010 Woodrow Wilson International Center for Scholars	23	29.3%	44.7%	26.0%	1
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,312	30.6%	28.7%	40.7%	21,336
2011 Woodrow Wilson International Center for Scholars	21	57.3%	17.6%	25.1%	1
2010 Woodrow Wilson International Center for Scholars	20	37.8%	46.8%	15.4%	3
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,163	35.9%	29.9%	34.3%	13,383
2011 Woodrow Wilson International Center for Scholars	22	52.6%	9.6%	37.8%	0
2010 Woodrow Wilson International Center for Scholars	20	44.2%	36.5%	19.4%	4
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	250,339	43.5%	25.5%	31.0%	14,993
2011 Woodrow Wilson International Center for Scholars	21	55.3%	27.1%	17.6%	1
2010 Woodrow Wilson International Center for Scholars	24	66.5%	25.4%	8.1%	0
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

My Work Unit (continued)

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	263,796	73.4%	14.5%	12.1%	1,396
2011 Woodrow Wilson International Center for Scholars	22	71.8%	17.7%	10.5%	0
2010 Woodrow Wilson International Center for Scholars	23	79.5%	11.9%	8.7%	1
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,995	57.0%	27.9%	15.1%	9,518
2011 Woodrow Wilson International Center for Scholars	22	56.6%	28.7%	14.6%	0
2010 Woodrow Wilson International Center for Scholars	22	63.7%	21.4%	14.9%	2
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
2011 Governmentwide	265,011	82.2%	14.7%	3.0%
2011 Woodrow Wilson International Center for Scholars	22	85.4%	14.6%	0.0%
2010 Woodrow Wilson International Center for Scholars	24	95.1%	0.0%	4.9%
2008 Woodrow Wilson International Center for Scholars				
2006 Woodrow Wilson International Center for Scholars				

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,174	73.2%	16.8%	10.1%	3,724
2011 Woodrow Wilson International Center for Scholars	22	79.0%	10.5%	10.5%	0
2010 Woodrow Wilson International Center for Scholars	23	92.0%	0.0%	8.0%	1
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

My Agency (continued)

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,218	48.4%	26.2%	25.5%	5,729
2011 Woodrow Wilson International Center for Scholars	22	46.3%	24.6%	29.1%	0
2010 Woodrow Wilson International Center for Scholars	23	58.9%	14.4%	26.7%	1
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,448	51.5%	24.1%	24.4%	4,652
2011 Woodrow Wilson International Center for Scholars	22	57.3%	28.3%	14.4%	0
2010 Woodrow Wilson International Center for Scholars	24	61.3%	21.5%	17.2%	0
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	252,887	40.9%	29.8%	29.3%	7,559
2011 Woodrow Wilson International Center for Scholars	22	42.1%	24.6%	33.3%	0
2010 Woodrow Wilson International Center for Scholars	24	47.6%	30.2%	22.2%	0
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	244,884	24.0%	29.4%	46.6%	15,859
2011 Woodrow Wilson International Center for Scholars	21	33.4%	26.8%	39.8%	1
2010 Woodrow Wilson International Center for Scholars	23	38.4%	27.7%	34.0%	1
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

My Agency (continued)

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	245,219	58.7%	28.4%	12.9%	15,514
2011 Woodrow Wilson International Center for Scholars	22	40.1%	30.8%	29.1%	0
2010 Woodrow Wilson International Center for Scholars	24	51.0%	20.3%	28.7%	0
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,096	77.7%	13.4%	8.9%	3,675
2011 Woodrow Wilson International Center for Scholars	20	84.9%	15.1%	0.0%	2
2010 Woodrow Wilson International Center for Scholars	23	88.5%	11.5%	0.0%	1
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,453	78.1%	13.8%	8.0%	3,530
2011 Woodrow Wilson International Center for Scholars	20	67.9%	9.7%	22.4%	2
2010 Woodrow Wilson International Center for Scholars	22	57.3%	29.1%	13.6%	2
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,222	52.4%	24.0%	23.6%	13,206
2011 Woodrow Wilson International Center for Scholars	20	53.8%	15.6%	30.6%	2
2010 Woodrow Wilson International Center for Scholars	22	41.4%	30.1%	28.5%	2
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

My Agency (continued)

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,999	67.0%	20.0%	13.0%	18,981
2011 Woodrow Wilson International Center for Scholars	22	56.3%	18.8%	24.9%	0
2010 Woodrow Wilson International Center for Scholars	20	58.0%	31.2%	10.8%	4
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,079	78.9%	15.3%	5.8%	3,625
2011 Woodrow Wilson International Center for Scholars	21	79.1%	20.9%	0.0%	1
2010 Woodrow Wilson International Center for Scholars	23	95.5%	4.5%	0.0%	1
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
2011 Governmentwide	260,072	68.9%	19.5%	11.6%
2011 Woodrow Wilson International Center for Scholars	22	76.9%	15.7%	7.4%
2010 Woodrow Wilson International Center for Scholars	24	80.9%	9.2%	9.9%
2008 Woodrow Wilson International Center for Scholars				
2006 Woodrow Wilson International Center for Scholars				

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	240,495	45.3%	29.5%	25.2%	20,071
2011 Woodrow Wilson International Center for Scholars	21	45.0%	33.3%	21.7%	1
2010 Woodrow Wilson International Center for Scholars	22	40.0%	29.2%	30.8%	2
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

My Supervisor/Team Leader

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,542	77.2%	12.2%	10.6%	1,567
2011 Woodrow Wilson International Center for Scholars	22	84.7%	10.5%	4.9%	0
2010 Woodrow Wilson International Center for Scholars	24	77.3%	10.2%	12.6%	0
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

43. My supervisor/team leader provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	257,586	66.6%	17.8%	15.6%	1,210
2011 Woodrow Wilson International Center for Scholars	22	68.0%	20.4%	11.6%	0
2010 Woodrow Wilson International Center for Scholars	24	65.6%	21.5%	12.9%	0
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

44. Discussions with my supervisor/team leader about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	255,863	63.3%	19.5%	17.2%	2,867
2011 Woodrow Wilson International Center for Scholars	21	64.1%	13.5%	22.4%	1
2010 Woodrow Wilson International Center for Scholars	24	76.0%	10.1%	13.9%	0
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

45. My supervisor/team leader is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	239,887	66.0%	24.2%	9.8%	18,347
2011 Woodrow Wilson International Center for Scholars	19	56.7%	39.4%	3.9%	3
2010 Woodrow Wilson International Center for Scholars	23	48.5%	41.2%	10.3%	1
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

46. My supervisor/team leader provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	256,923	61.9%	20.7%	17.4%	1,460
2011 Woodrow Wilson International Center for Scholars	21	68.9%	27.7%	3.4%	1
2010 Woodrow Wilson International Center for Scholars	24	65.8%	24.6%	9.6%	0
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

My Supervisor/Team Leader (continued)

47. Supervisors/team leaders in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	254,891	66.9%	18.4%	14.7%	2,994
2011 Woodrow Wilson International Center for Scholars	22	76.9%	9.4%	13.7%	0
2010 Woodrow Wilson International Center for Scholars	24	76.9%	13.5%	9.6%	0
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

48. My supervisor/team leader listens to what I have to say.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,503	75.2%	13.4%	11.4%
2011 Woodrow Wilson International Center for Scholars	22	72.0%	11.2%	16.8%
2010 Woodrow Wilson International Center for Scholars	23	73.4%	12.2%	14.4%
2008 Woodrow Wilson International Center for Scholars				
2006 Woodrow Wilson International Center for Scholars				

49. My supervisor/team leader treats me with respect.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,213	80.2%	11.4%	8.5%
2011 Woodrow Wilson International Center for Scholars	22	74.7%	22.0%	3.3%
2010 Woodrow Wilson International Center for Scholars	24	82.8%	0.0%	17.2%
2008 Woodrow Wilson International Center for Scholars				
2006 Woodrow Wilson International Center for Scholars				

50. In the last six months, my supervisor/team leader has talked with me about my performance.

	N	Positive	Neutral	Negative
2011 Governmentwide	258,363	76.9%	10.6%	12.5%
2011 Woodrow Wilson International Center for Scholars	22	91.6%	0.0%	8.4%
2010 Woodrow Wilson International Center for Scholars	24	96.7%	3.3%	0.0%
2008 Woodrow Wilson International Center for Scholars				
2006 Woodrow Wilson International Center for Scholars				

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
2011 Governmentwide	257,365	67.2%	17.1%	15.7%
2011 Woodrow Wilson International Center for Scholars	22	61.0%	20.1%	19.0%
2010 Woodrow Wilson International Center for Scholars	24	77.8%	5.0%	17.2%
2008 Woodrow Wilson International Center for Scholars				
2006 Woodrow Wilson International Center for Scholars				

My Supervisor/Team Leader (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor/team leader?

	N	Positive	Neutral	Negative
2011 Governmentwide	258,024	69.3%	18.8%	11.9%
2011 Woodrow Wilson International Center for Scholars	22	70.5%	26.2%	3.3%
2010 Woodrow Wilson International Center for Scholars	24	79.4%	3.4%	17.2%
2008 Woodrow Wilson International Center for Scholars				
2006 Woodrow Wilson International Center for Scholars				

Leadership

53. In my organization, leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,376	45.0%	26.8%	28.2%	2,654
2011 Woodrow Wilson International Center for Scholars	22	53.6%	22.2%	24.2%	0
2010 Woodrow Wilson International Center for Scholars	24	77.3%	12.8%	9.9%	0
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

54. My organization's leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	248,067	57.0%	23.3%	19.7%	7,835
2011 Woodrow Wilson International Center for Scholars	21	60.8%	18.3%	20.9%	1
2010 Woodrow Wilson International Center for Scholars	22	94.2%	5.8%	0.0%	2
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

55. Managers/supervisors/team leaders work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,564	65.3%	21.9%	12.8%	9,219
2011 Woodrow Wilson International Center for Scholars	22	65.8%	24.6%	9.6%	0
2010 Woodrow Wilson International Center for Scholars	23	82.0%	13.5%	4.5%	1
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

Leadership (continued)

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,364	64.4%	19.7%	15.8%	2,077
2011 Woodrow Wilson International Center for Scholars	22	53.0%	26.2%	20.8%	0
2010 Woodrow Wilson International Center for Scholars	23	82.1%	8.6%	9.3%	1
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	242,666	64.0%	23.1%	12.9%	12,588
2011 Woodrow Wilson International Center for Scholars	22	49.7%	26.2%	24.0%	0
2010 Woodrow Wilson International Center for Scholars	21	82.1%	3.8%	14.0%	3
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	249,144	55.2%	23.2%	21.5%	6,095
2011 Woodrow Wilson International Center for Scholars	22	49.2%	25.9%	24.9%	0
2010 Woodrow Wilson International Center for Scholars	23	65.3%	16.0%	18.7%	1
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	247,893	58.4%	23.2%	18.4%	6,253
2011 Woodrow Wilson International Center for Scholars	22	61.1%	18.8%	20.1%	0
2010 Woodrow Wilson International Center for Scholars	23	81.1%	8.9%	10.0%	0
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor/team leader?

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	246,381	57.6%	25.5%	17.0%	8,326
2011 Woodrow Wilson International Center for Scholars	21	64.2%	25.8%	10.0%	1
2010 Woodrow Wilson International Center for Scholars	22	95.4%	4.6%	0.0%	2
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	253,257	56.6%	23.0%	20.4%	2,080
2011 Woodrow Wilson International Center for Scholars	22	61.5%	22.6%	15.9%	0
2010 Woodrow Wilson International Center for Scholars	24	90.7%	4.7%	4.7%	0
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
2011 Governmentwide	237,194	55.4%	27.1%	17.5%	17,672
2011 Woodrow Wilson International Center for Scholars	21	64.1%	20.2%	15.6%	1
2010 Woodrow Wilson International Center for Scholars	20	63.6%	25.3%	11.1%	4
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,203	53.4%	23.9%	22.8%
2011 Woodrow Wilson International Center for Scholars	22	55.2%	6.3%	38.5%
2010 Woodrow Wilson International Center for Scholars	24	64.4%	22.6%	12.9%
2008 Woodrow Wilson International Center for Scholars				
2006 Woodrow Wilson International Center for Scholars				

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,125	50.7%	24.6%	24.7%
2011 Woodrow Wilson International Center for Scholars	22	57.3%	0.0%	42.7%
2010 Woodrow Wilson International Center for Scholars	24	61.6%	16.5%	21.9%
2008 Woodrow Wilson International Center for Scholars				
2006 Woodrow Wilson International Center for Scholars				

My Satisfaction (continued)

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
2011 Governmentwide	254,057	50.7%	23.9%	25.4%
2011 Woodrow Wilson International Center for Scholars	22	55.6%	26.4%	18.0%
2010 Woodrow Wilson International Center for Scholars	24	66.4%	19.6%	14.0%
2008 Woodrow Wilson International Center for Scholars				
2006 Woodrow Wilson International Center for Scholars				

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,587	45.6%	29.2%	25.3%
2011 Woodrow Wilson International Center for Scholars	22	51.0%	28.3%	20.8%
2010 Woodrow Wilson International Center for Scholars	24	61.6%	20.2%	18.2%
2008 Woodrow Wilson International Center for Scholars				
2006 Woodrow Wilson International Center for Scholars				

67. How satisfied are you with your opportunity to get a better job in your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,853	39.7%	28.4%	31.9%
2011 Woodrow Wilson International Center for Scholars	22	31.4%	14.4%	54.3%
2010 Woodrow Wilson International Center for Scholars	24	28.0%	19.7%	52.3%
2008 Woodrow Wilson International Center for Scholars				
2006 Woodrow Wilson International Center for Scholars				

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,771	54.9%	23.6%	21.5%
2011 Woodrow Wilson International Center for Scholars	21	44.1%	26.5%	29.4%
2010 Woodrow Wilson International Center for Scholars	24	47.7%	37.7%	14.5%
2008 Woodrow Wilson International Center for Scholars				
2006 Woodrow Wilson International Center for Scholars				

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,348	70.7%	16.7%	12.5%
2011 Woodrow Wilson International Center for Scholars	22	76.9%	9.4%	13.7%
2010 Woodrow Wilson International Center for Scholars	24	80.0%	5.2%	14.8%
2008 Woodrow Wilson International Center for Scholars				
2006 Woodrow Wilson International Center for Scholars				

My Satisfaction (continued)

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative			
2011 Governmentwide	253,704	62.5%	17.1%	20.4%			
2011 Woodrow Wilson International Center for Scholars	22	54.7%	24.1%	21.2%			
2010 Woodrow Wilson International Center for Scholars	24	36.1%	23.1%	40.8%			
2008 Woodrow Wilson International Center for Scholars							
2006 Woodrow Wilson International Center for Scholars							

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
2011 Governmentwide	253,622	62.3%	20.9%	16.8%
2011 Woodrow Wilson International Center for Scholars	21	64.7%	11.0%	24.3%
2010 Woodrow Wilson International Center for Scholars	23	74.3%	20.8%	4.9%
2008 Woodrow Wilson International Center for Scholars				
2006 Woodrow Wilson International Center for Scholars				

Work/Life

72. Have you been notified that you are eligible to telework? Telework means working at a location other than your normal work site during your regular work hours (excludes travel).

	N	Yes	No	Not Sure
2011 Governmentwide	253,632	27.2%	67.3%	5.5%
2011 Woodrow Wilson International Center for Scholars	22	48.5%	32.1%	19.4%
2010 Woodrow Wilson International Center for Scholars				
2008 Woodrow Wilson International Center for Scholars				
2006 Woodrow Wilson International Center for Scholars				

73. Please select the response below that BEST describes your current teleworking situation:

	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently
2011 Governmentwide	247,588	2.1%	6.0%	3.3%	9.4%
2011 Woodrow Wilson International Center for Scholars	22	8.0%	4.9%	7.4%	30.5%
2010 Woodrow Wilson International Center for Scholars					
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					
					(continued)

Work/Life (continued)

73. Please select the response below that BEST describes your current teleworking situation: (continued)

		Do Not Telework				
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework	
2011 Governmentwide	247,588	35.0%	6.8%	25.7%	11.9%	
2011 Woodrow Wilson International Center for Scholars	22	9.6%	4.9%	15.8%	19.0%	
2010 Woodrow Wilson International Center for Scholars						
2008 Woodrow Wilson International Center for Scholars						
2006 Woodrow Wilson International Center for Scholars						

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
2011 Governmentwide	251,340	32.7%	46.9%	20.3%
2011 Woodrow Wilson International Center for Scholars	22	30.3%	65.5%	4.2%
2010 Woodrow Wilson International Center for Scholars				
2008 Woodrow Wilson International Center for Scholars				
2006 Woodrow Wilson International Center for Scholars				

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

				Not Available
	N	Yes	No	To Me
2011 Governmentwide	250,755	29.0%	59.3%	11.8%
2011 Woodrow Wilson International Center for Scholars	22	2.9%	67.3%	29.8%
2010 Woodrow Wilson International Center for Scholars				
2008 Woodrow Wilson International Center for Scholars				
2006 Woodrow Wilson International Center for Scholars				

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,174	12.7%	81.3%	6.0%
2011 Woodrow Wilson International Center for Scholars	22	0.0%	73.5%	26.5%
2010 Woodrow Wilson International Center for Scholars				
2008 Woodrow Wilson International Center for Scholars				
2006 Woodrow Wilson International Center for Scholars				

Work/Life (continued)

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Yes	No	Not Available To Me
2011 Governmentwide	250,015	3.1%	80.5%	16.3%
2011 Woodrow Wilson International Center for Scholars	22	0.0%	66.1%	33.9%
2010 Woodrow Wilson International Center for Scholars				
2008 Woodrow Wilson International Center for Scholars				
2006 Woodrow Wilson International Center for Scholars				

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support groups, speakers)

	N	Yes	No	Not Available To Me
2011 Governmentwide	249,620	1.9%	81.1%	17.0%
2011 Woodrow Wilson International Center for Scholars	22	0.0%	63.2%	36.8%
2010 Woodrow Wilson International Center for Scholars				
2008 Woodrow Wilson International Center for Scholars				
2006 Woodrow Wilson International Center for Scholars				

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	156,916	38.2%	38.8%	23.0%	95,920
2011 Woodrow Wilson International Center for Scholars	15	43.0%	39.2%	17.9%	7
2010 Woodrow Wilson International Center for Scholars	14	21.1%	50.0%	28.8%	10
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Donitivo	Moutral	Magativa	ND I
	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	172,371	60.6%	25.9%	13.5%	79,089
2011 Woodrow Wilson International Center for Scholars	15	65.9%	34.1%	0.0%	6
2010 Woodrow Wilson International Center for Scholars	15	66.8%	33.2%	0.0%	9
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

Work/Life (continued)

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	152,195	52.5%	36.6%	10.9%	99,632
2011 Woodrow Wilson International Center for Scholars	10	16.0%	77.1%	6.9%	12
2010 Woodrow Wilson International Center for Scholars	14	6.6%	55.7%	37.7%	9
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	114,205	41.3%	52.2%	6.4%	138,036
2011 Woodrow Wilson International Center for Scholars	11	31.6%	56.9%	11.5%	11
2010 Woodrow Wilson International Center for Scholars	11	34.2%	54.6%	11.2%	13
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	75,888	21.0%	68.3%	10.8%	176,005
2011 Woodrow Wilson International Center for Scholars	7	9.5%	90.5%	0.0%	15
2010 Woodrow Wilson International Center for Scholars	7	0.0%	71.1%	28.9%	17
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support groups, speakers)

	N	Positive	Neutral	Negative	NBJ
2011 Governmentwide	69,641	16.0%	75.5%	8.5%	180,182
2011 Woodrow Wilson International Center for Scholars	7	9.5%	90.5%	0.0%	15
2010 Woodrow Wilson International Center for Scholars	7	0.0%	71.1%	28.9%	17
2008 Woodrow Wilson International Center for Scholars					
2006 Woodrow Wilson International Center for Scholars					