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Description of document:	Internal Revenue Service (IRS) Organizational History Catalog, 2011
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PRIVACY, GOVERNMENTAL
LIAISON AND DISCLOSURE

DEPARTMENT OF THE TREASURY
INTERNAL REVENUE SERVICE
WASHINGTON, DC 20224

January 27, 2012

I am responding to your Freedom of Information Act (FOIA) request dated July 19, 2011, that we received on July 26, 2011.

Per an email with Bonnie Mullins, you narrowed the scope of your request to include:

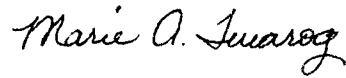
- 1) A digital/electronic copy of the card catalogue for the IRS Historical Research Library
- 2) All Policy Memoranda prior to the official IRM, all Treasury Orders from 1960-1980 and the Organizational history files from 1912
- 3) The description of the Digitization Project for the IRS Historical Research Library

Documents responsive to Items 1 and 2 of your request are on the enclosed CDs. This information is being released to you in its entirety.

In response to Item 3, the Digitization Project supports the IRS Strategic Plan to make available for our employees, nearly 1,000,000 pages of historical Internal Revenue Manuals (IRM), which are currently stored only in paper format or on microfilm. The Digitization Project will create a historical IRM reference tool. This project will also provide a tool to increase the quality of historic material available by grouping it in a central location and tagging the content with relationships to current IRMs.

If you have any questions please call Tax Law Specialist Bonnie Mullins, ID # 0196343, at 859-669-4405 or write to: Internal Revenue Service, HQ Disclosure, 2980 Brandywine Road, Stop 211, Chamblee, GA 30341. Please refer to case number case number F11208-0033.

Sincerely,

A handwritten signature in cursive script that reads "Marie A. Twarog".

Marie A. Twarog
Disclosure Manager
Headquarters (HQ) Disclosure Office

Enclosure
5 CDs

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Change in Bureau's Organization Accounts and Collection Units Abolished Comm.
Mimeograph 2970. Creates the Accounts and Collection Unit.□

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Office Symbols--Accounts and Collections

Telephone Directory of the Bureau of Internal Revenue

List of the Several Collection Districts with Names and Addresses of Collectors

Deputy Collector's Handbook of Procedure and Instruction

Committee to Direct Management Studies of the Bureau of Internal Revenue Outline of
Procedures, Membership, etc. (Wiggins)

Committee to Direct Management Studies Letter to Cresap, McCormack & Paget requesting
a survey of organization and work

Review and Analysis of the Report of the Investigative Staff House Committee on
Appropriations

Committee to Direct Management Studies of the Bureau of Internal Revenue established

Proposal for the Attention of the Committee to Direct Management Studies on
Decentralization of Management Authority

Committee to Direct Management Studies, Minutes of Meeting 1

Wiggins resigns as Under Secretary of Treasury and Edward H. Foley is named his
successor.

Committee to Direct Management Studies--Commissioner's proposed agenda for second
meeting

Committee to Direct Management Studies, Minutes of Meeting 2

Committee to Direct Management Studies, status of 9 topics for report in Meeting 3

Committee to Direct Management Studies, Minutes of Meeting 3

Committee to direct management studies, report on warrants for distraint

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Net Worth Financial Statement--Commissioner's Memorandum and statement; forms, mimeograph

Proposed Districts Tentative 1

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Listing of District Commissioners of Internal Revenue

Proposed Organization Charts [oversize]

Statement by President Eisenhower

Reorganization Correspondence Org chart, nature of plan, President's statement, chronology of IR appointive officers 1791-1952

Reorganization Plan No. 1, Letters to Congress (general and location of District Commissioners' offices)

Proposed District Maps [oversize]

Collectors District List [oversize]

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Reorganization, Indiana-Kentucky-Tennessee

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Reorganization Plan No. 1 Status letter for Senators and Representatives plus news release

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Reorganization Orders IR Circulars

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Material for Use in Employee Doctrination Meetings, the Audit Division

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Regrouping of IR District Offices ☐

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Realignment of District and Regional Boundaries and Modification of Small District (including Treasury Order 150-57)

Redistricting, 1963□

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Central Region Organizational Issues: Detroit, Parkersburg, Philadelphia Districts

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Proposed Manhattan District Data Processing Division

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Realignment of Albany and Buffalo Districts [Including Treasury Order 150-63]

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Organization and Methods Study - Training and Development Branch□

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Technical and Counsel Overlap

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Texas Dept. Of Water Resources (Establishment of Houston District)

Alternative Configuration of District Office Configuration for the State of Texas

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Establishment of Houston District Statistical Data ☐

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Proposed Implementation Plan, Reorganization

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☐ Alternative District Office Configuration for the State of Texas (Establishment of Houston District) ☐

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Internal Audit Plan ☐

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Organizational Relocation of the Office of International Operations and its Establishment as a District Office in the Mid-Atlantic Region to Deputy Secretary McNamara 1981 ☐

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Redeployment in the Eighties

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Executive Development Class Briefing

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Chronology, Subcommittee on Administration

Bureau of the Budget Management Notes Newsletter (Wiggins)

Collection Table [oversize]

Commissioner's Mimeographs-Bureau-Dela. Initialed

Informal Conference Procedure

Commissioner's Reorganization Orders

Cresap, McCormick and Paget Correspondence re: Reorganization

Reorganization of 1952, Proposed Districts Tentative No. 2

Reorganization of 1952, Orders and Press Release

Selection of IRS Office for Pennsylvania [2 folders]

Reorganization Proposed Districts, Lists

Reorganization, Cleveland District

Reorganization, Philadelphia District

Reorganization, Seattle District

Reorganization, Presentation by Commissioner, "Step 1"

Reorganization, Texas & Oklahoma District

Organization charts

Handbook on Reorganization, Part III

Executive Order 10289/10574: Performance of Certain Functions of the President by the Secretary of the Treasury; Administration of Defense Mobilization Program

Organization- Alaska

Letters to Chairman Mills (Including TCA Letter) [2 folders]

Organization and Function of IRS (Mills Committee)

Ten Year Chronology of Major Investigations and Studies Relating to Organization and Management

Mills Subcommittee - House Resolution 331. Ways and Means to Conduct Studies and Investigations

Commissioner's Reorganization Order No. 29, 30, 31, 33

Document Clearance Records

Letter to Taxpayer re: Amended Return

Mills Subcommittee, Controversial Issues [1 of 2 folders]

Mills Subcommittee - Miscellaneous Background

Mills Subcommittee Recommendations and Directors' Responses [oversize]

Mills Subcommittee Progress Report-District Directors to Commissioner [5 folders]

IRS Organizational Study

Mills Subcommittee, Progress Report to the Committee on Ways and Means [3 folders]

Mills Subcommittee. Transcript of Hearings

Organizational Structure, Staffing

Mills Subcommittee Hearings

Mills Subcommittee Background Letters [2 folders]

Mills Subcommittee -- Materials Used by BMH at Hearings

Mills Subcommittee -- Members of Advisory Group

Statement on Matters of Interest to the Subcommittee on Internal Revenue Taxation [aka Mills subcommittee]

Mills Subcommittee Report [2 folders]

Reorganization, Functional statements

Consolidation of Austin Compliance Center and Austin Service Center: Change in Brookhaven Service Center

Mills Subcommittee, Miscellaneous Materials

Mills Subcommittee, Statements and Press Releases

Mills Subcommittee, Jeopardy Assessments

Mills Subcommittee, Letter to

Various "Organization Files"

Organizational Changes - Compliance

Future Organization of District Offices, Proposal for

Planning and Research Briefing for Commissioner, Outline of

Internal Revenue Service History [2 folders]

Staff Data, Notes On the Background of Existing Provisions of the Federal Income and Employment Tax Laws Joint Commission on Internal Revenue Taxation and the Treasury Department (aka Mills Subcommittee)

Director of Practice, Organizational Location of

Office of Planning and Research

Estimated Potential Savings and Related Considerations Respecting the Possible Merger of Certain Regions and Districts

Philadelphia District Attitude Survey Report [4 folders]

History of the IRM

Inspection Reorganization Orders 1-5

Delegations of Authority [5 folders]

Policy Statements

Policy Statement Origin

Organizational Development Workshop

Federal Register Copies, Organization and Functions [2 folders]

Roles and Responsibilities in the Office of Commissioner for the Establishment of Service Policies

District Realignment-Major Actions

Use of Outside Consultants

Authority for IRS Investigators to Carry Firearms

Charts, Field Staffing[3 folders]

Policy Statements, Elimination of (1 of 5 folders)

Houston District, Establishment of

Policy Formulation and Coordination,

Statement of Organization and Functions, Publication 383

Progress in Implementing Recommendations from 1988 General Accounting Office
Management Review

Managing IRS: Actions Needed to Assure Quality Service in the Future, General Accounting
Office Report to Congress

IRS Statistical Sampling Handbook

IRM 1100 Redesign and Directives Reduction

A-76 Review: Management Model and Milestone Summary

Deputy Assistant Commissioner's Ad Hoc Study Group

Operations Reorganization Orders 1-9

Commissioner's Reorganization Orders, Hdq 1-Hdq 9

Commissioner's Reorganization Orders 1-34

IRM 1100 Revisions, National Office Organization (1 of 3 folders)

History of the IRM/IMD, 1993

Zero-Base Budget

Automation Policy Board Minutes

Policy Statement Review, Servicewide, Associated Changes and Background Material (1 of
3 folders)

Federal Advisory Committee Act

Study of Internal Revenue Service Audit and Taxpayer Service

Women and Minorities in Executive Positions, Study Group on

Deficit Reduction Act of 1984, Summary of Provisions (P.L. 98-369)

Federal Women's Program (FWP)

Detriot Data Center Work Plans

Taxpayer Correspondence Study

Executive Conference Minutes

Tax Reform Act of 1986, Preliminary Implementation Plan (P.L. 99-514)

Task Force Report on IRS Position Sensitivity

Downsizing the IRS

Decentralization of Exempt Organization Master File (EOMF)

Clerical-Technical Ratio, Field Offices

Policy Statements

Federal Register, Publication of Policy Statements In (1 of 2 folders)

Compliance Internal Revenue Manual (IRM) Restructure/Rewrite

Directives Files to J. Kluttz, 1993

Review of Directives Management System

Listing of Internal Revenue Regions, Districts, and Service Centers

Report of Scranton Task Force II, Mid-Atlantic Region

Houston Implementation Plan, National Office ☐

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Reorganization Details ☐

☐ ☐

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Tax Processing System Redesign [TPSR] ☐

☐

Redeployment Guidelines ☐

☐

Various Reorganization Communications

Study of Labor Relations in the Internal Revenue Service, A

Centralization of Inspector General's Office

Span of Control Study

Enforcement Presence

Workforce Planning

Facilities Management Organization Study

Criminal Investigation Division Consolidation

IRM Overhaul Effort [2 folders] ☐

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Western Region Key District

Seasonal Employment Study

Workforce Utilization Steering Committee

National Offices Resources Management

Multi-functional Workforce Study

Special Assistant (Inspector General). Proposal for New Position

News Highlights

National Transition Executive Plan

Regions and Districts

Management Consolidation, Strategic Planning and Communications (SP&C)

Chief Compliance Officer Plan

Inspection National Plan.

National Reorganization Progress Reviews: Problem Resolution Officers

National Office Appeals Transition Plan

Taxpayer Service Control Change Log

Management and Administration (M&A) Plan [3 folders]

Taxpayer Service Work Plan - FY 1996

Customer Service Communications

Corporate Information Systems Transition Plan

Field Information Systems Organization (FISO), Reorganization -- Midstates

Field Information Systems Organization (FISO), Northeast

Field Information Systems Organization (FISO), Reorganization

Distributed Input System, Northeast Region (DIS-NER)

Information Systems - Southeast Region (SER-IS)

Field Information Systems Organization (FISO), Western

Appeals. Northeast Region

Appeals, Southeast Region (SER)

Appeals, Midstates

Appeals, Western

Impact of Regional and District Management and Support Services, Western Region

Support Services Transition Plan. Northeast Region

Support Services Reorganization, Midstates

National Transition Executive (NTE), Teleconferences [aka videoconference]

Multilingual and Multicultural Study

Field Staffing, CfO

National Transition Executive. Reduction-in-Force Issues

Group Support Center

Machine-Assisted Translation Task Force

Filing Compliance of Applicants for U.S. Citizenship

Chief Information Officer, Organizational Planning and Changes; 2 folders

Request to Establish Compliance Division in Aberdeen

Establishment of Office of Penalties and Interest

Western Region Organization Charts, Relating to Reorganization and Reduction-in-force

Mid-year Executive Business Meeting

National Transition Executive. Response to Request for Information Services

Organizational Changes

Regional Office Concept -- Summary of Previous Analysis

Progress and Problems in Giving Rural Areas First Priority When Locating Federal Facilities

View Graphs, California Study

Contemporary and Future View of the Criminal Law Enforcement Function in the Internal Revenue Service, Supplemental Report

Review of Data Processing Organization, Study Group Report

Organization, Appellate [Appeals]

Comptroller Function (Budget)

History of Assistant Commissioner Assignments

Positions Proposed to be Established in the Commissioner's Office

Organizational Placement of the Management Information Service Function

Results of the Short Term Phase of Study on Audit Strategy for Program Planning

Developments In the Internal Revenue Service April 1, 1969 to February 28, 1971

Organizational and Administrative issues of the Technical Publications Branch

New Commissioner Background Materials

Office Audit Special Study Group

National Office Data Processing, Study Report [ACTS]

New Service Centers (Fresno, Memphis, and Suffolk County, NY), Guidelines and Project Plans

Forecasting "TRENDS" System for the IRS, Report on

Role of ARC (Intelligence) [Assistant Regional Commissioner-Intelligence]

Organizational Entities Briefly Described

Background Materials on Planning and Analysis Organization and Function

Cooperative Audit Program

Office of Internal Operations, Report on Organization of

Unallowable Items Project

Treasury Law Enforcement Operations, Study of

Commissioner's Study of Organizational Structure

Committee of IRS on Organization of Commissioner and Chief Counsel

North Atlantic Region, FY 1971

Centralization of Selected Functions at Service Centers

Report of the Committee on Organization of the IRS [2 folders]

Reorganization, North Atlantic Region

Data Processing Organization [3 folders]

Office Audit Study: Results of Unallowable Items Project & Proposed Low-Cost Audit
Correction Programs from Service Centers

District Audit Division Organization, Visitation Interview Guide

Briefing Book, Commissioner of Internal Revenue [2 folders]

Internal Audit, Statistics Division, Planning and Research

ADP and IDRS Information [4 books in 2 folders]

Proposed Organization Changes, Responses

Labor Relations Program Study

Tax Forms Coordination Committee

Centralization of Accounts, Collection, Taxpayer Service (ACTS) Activities

Office of Regional Commissioner (Audit) Study

Iowa-South Dakota Internal Revenue Director Reciprocal Agreement

Associate Regional Commissioner (Audit), Columbia District, Study of

What Are National Office Needs from ARC, Associate Regional Commissioner (Audit) Study

Official Interviews [Manhattan District and North Atlantic Region], Associate Regional Commissioner (Audit) Study

Official Interviews [New York and North Atlantic Region], Associate Regional Commissioner (Audit) Study

District Official Interviews [Dallas, Oklahoma, Los Angeles], Associate Regional Commissioner (Audit) Study

Interviews, Associate Regional Commissioner (Audit) Study

Official Interviews by Telephone, Associate Regional Commissioner (Audit) Study

Preliminary Report, Assistant Regional Commissioner (Audit) Study

Curtailment of Nonessential Reports

San Francisco Visit Correspondence, Assistant Regional Commissioner (Audit) Study

Official Interviews [Central Region], Associate Commissioner (Audit) Study

Measurements of Effectiveness of Regional Office and Its Impact on District Operations, Assistant Regional Commissioner (Audit) Study

Role of the Assistant Regional Commissioner (Audit)

Relocation of Brooklyn, NY Headquarters Office

Minutes, Assistant Regional Commissioner (Audit) Study

Briefing Book, Commissioner of Internal Revenue

Western Region Notes, Assistant Regional Commissioner (Audit) Study

Skills List, North Atlantic Region Employees

Recurring Points of View, Assistant Regional Commissioner (Audit) Study

District Reports Required by Regions

Interview Format, Assistant Regional Commissioner (Audit) Study

Newark District Audit Division. Regional Reports Forwarded

Proposed Schedule, Assistant Regional Commissioner (Audit) Study

Role of the ARC

Report, Associate Regional Commissioner (Audit) Study

Salient Points. Assistant Regional Commissioner (Audit) Study

Programs, Associate Regional Commissioner (Audit) Study

Interview Notes [Southwest Region], Assistant Regional Commissioner (Audit) Study

Organization Chart, Assistant Regional Commissioner (Audit)

Organizational Review, Planning and Research (1 of 2)

Scholarships

Group Manager Span of Control Study

OMB Annual Report of Federal Agency Program Evaluation Activities

Evaluation of Program Evaluation Questionnaire

Advisory Group Topics

Joint OMB/GAO Review of Federal Agency Program Evaluation Objectives

Evaluation Management: A Background Paper

Utah Appellate Branch Office Organizational Change

Consolidation of Administrative Offices [3 folders]

Oil Pricing, Transfer of Function, Background Material

Ogden Service Center, Proposed Compliance Division Test

Study of Internal Audit Field Organization

Reestablishment of Regional Office Personnel Section in the Southwest Region

Service Center Administration Staffing Criteria and Utilization [2 folders]

Taxpayer Services Program

International Operations, Organizational Changes

Assistant Commissioner (ACTS) Memoranda [aka "Intelligence, 1975"]

Assistant Commissioner (International), Finance

Director of Practice, Relocation

Assistant Commissioner (Data Services), Establishment of

Branch Offices [Appellate?]

Statements to the Commerce, Consumer and Monetary Affairs Subcommittee of the House
Government Operations Committee. Kolar, Lund, Olszewski

Centralization of ACTS Activities [2 folders]

Statistics Division Organizational Study

Service Centers - General

District Background [Intelligence]

Use of Form Letters with Signature of Former District Director

IRS Security Program Requires Improvements to Protect Confidentiality of Income Tax
Information

Mission of the IRS Data Center Located in Detroit

Alcohol and Tobacco Excise Taxes

Criminal Investigation

Communications and Liaison

Agency-wide Shared Services (AWSS)

Communications and Liaison Addendum

Small Business and Self-Employed (SBSE)

Wage and Investment [with standup--](2 folders; 1 Missing)

National Headquarters Commissioner Package [includes standup] (folder missing)

Taxpayer Advocate Service Addendum

Criminal Investigation Modernization Addendum

Tax Exempt and Government Entities Addendum (TEGE)

Large and Mid-Size Business. Modernization Addendum

Small Business and Self-Employed (SBSE) Functional Statements

Service Center Organization Study, Extract and Analysis of Regional and Service Center Responses [3 folders]

Specifications for an ADP System (Automated Data Processing) [4 folders]

AWSS Commissioner's Package [3 folders]

Beckley, West Virginia Placement of Employees

Communication and Liaison (MISSING)

Data Center Mainframe Consolidation

Data Center Mainframe Reorganization Approval

Data Center Mainframe Reorganization Proposal

Documenting the National Office (NO) [includes draft Treasury Order 150-02]

Dolan Testimony

Fresno Organizational Change Request

Government Performance and Results Act (GIPRA)

Information Systems Reorganization

Information Systems Reorganization [Document 10159. Cat 25025L] (4 folders)

Information Systems Reorganization, Organization Chart, Staffing; includes Document 10159 (10/97).

Inspection. Organizational Change. Task Force

Mader, David Retirement. [News Story in Tax News Daily]

National Commission on Restructuring IRS

National Office Reorganization Proposal

National Office Reorganization, Approval Of

Organizational Blueprint [Document 11052 5/1999]

IRS Organizational Blueprint 2000 [revised]

Organizational Structure Overview

POD Guidelines System Phase II (2) 100 per cent Deliverable Forms & Resource Manual

POD Guidelines System Phase II (2) 100 per cent Deliverable Operations Manual

POD Guidelines System Phase II (2) 100 per cent Deliverable Systems Manual

Proposed Chief Operations Officer

Proposed Revisions to Treasury Order 150-02, Establishment of Certain Offices

Reduction In Force Agreement

Reduction In Force Agreement with National Treasury Employees Union (NTEU)

Reduction In Force Option Paper

Reduction In Force Security Issues

Reorganization: NHQ: Research and Statistics (RAS) Name Change

SBSE (Small Business Self Employed), W&I (Wage and Investment) and Appeals
Reorganization [2 folders, box 76 and 77]

SBSE Positions

Service Center Data Consolidation [2 folders]

Strategic Planning Reorganization of

Strategic Planning, Move

Submissions Processing Outsourcing OMB Circular A-76

TEGE (Tax Exempt Government Agencies) Modernization

Town Hall. Handout: Modernizing America's Tax Agency

Treasury Directives [printout from Treasury Web Site [2 folders]

Treasury Order T.O.150-02, Supporting Documents Including Chronology

Voluntary Buyout, Voluntary Separation Incentive Pay [VSIP]

White House Recommendations

Mills Subcommittee, Audit Program, Cross-Reference Sheets

Automated IRM Prototype

A-76 Program [date approx]

Acronyms [Glossary of terms- Document 7931; Catalog 14389c]

Commissioner's Advisory Groups, Committees

AIC, Title of; Treasury Order 150-02;

Attrition Projections [ref to overstaffing]

Audit re: Downsizing [GAO]

Authorization of Moving Expenses--NTE

BEE-13

Strategic Initiative BEE-13 (Establish an Organizational Planning Process)

Strategic Initiative BEE-13 (Establish an Organizational Planning Process), Environmental Scan Report, Part I: Assumptions and Impact Statements

Strategic Initiative BEE-13 (Establish an Organizational Planning Process), Environmental Scan Report, Part II: Key Indicators

Strategic Initiative BEE-13 (Establish an Organizational Planning Process), Environmental Scan of the Internal Revenue Service

Burden Reduction [2 folders--for F. Horner]

Buyout. Sample Package

Buyouts [2 folders]

Buyouts [Letter to Treasury]

Buyouts, Redeployment, DOS II, National Transition Executive (NTE)

Case Study in Strategic Planning Development and Implementation of Strategic Plan

Change Guidelines

Charts [Lantonio]

Chief Operations Officer, Reorganization -- Approval

Collection Organization and Staffing [Document Clearances, Correspondence]

Commissioner Executive Briefing Materials

Compliance IRM, Restructure and Rewrite, Communication Messages

Compliance IRM, Restructure and Rewrite, Cost Data, Form 133 for Equipment and Software

Compliance IRM, Restructure and Rewrite, Meetings, Conference Calls, Notes [6 folders]

Compliance IRM, Restructure and Rewrite, Project Ensuring Compliance, Correspondence/Reading File 1 [3 folders]

Compliance IRM, Restructure and Rewrite, Project Ensuring Compliance, Correspondence/Reading File 2, FY 1996 [3 folders]

Compliance IRM, Restructure and Rewrite, Project Ensuring Compliance, Executive Order 12861

Compliance IRM, Restructure and Rewrite, Restructure Teams

Compliance IRM, Restructure and Rewrite, Steering Committee Scope and Objective [3 folders]

Correspondence Control Sheets

Cost, Tax Collection, Employees [Chart; Pub 616. 1920-1966]

Criminal Investigation (C.I.) Organizational, Cultural Assessment and Process Analysis

Customer Service on the Internet: Executive Development Business Study

Decentralized ACS

Telephone Directory of IRS

Telephone Directory of Treasury

District Office Realignment and Redeployment

District Office Realignment and Redeployment, "Numbers"

District Office Study [DOS II--2 folders] ☐

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District Office, Working Notes on Consolidation

Documenting the National Organization

Documenting the Organization

DOS-II Consolidation, Realignment of Service Center Workload to Accomodate

DSS Issues

Electronic Internal Revenue Manual (IRM) Project. Notes, Minutes, Emails [2 folders]

Embassy of France: French Tax Administration

Enviromental Scan Reports (5): ADP Application; Artificial Intelligence; Workforce; Demographic, Public Attitude and Federal Tax Compliance Projections; Electronic Financial Recordkeeping

Strategic Initiative ERR-16 (Minorities and Women within the IRS)

Evolution of Organization

Executive Control Management System [4 folders]

Executive Operations. Mission Statement

Field Divisions [maps; color materials]

Field Managers Continuing Professional Education, Instructor Guide [TPDS 88738]

General Accounting

General Accounting Office (GAO). Restructuring in Michigan and Ohio

General Organizational Correspondence [including many Document Clearances from 1100]

General Organizational Correspondence [including many Document Clearances from 1100]

General Organizational Correspondence [including many Document Clearances from 1100]

Government Performance Project (GPP)

Gulf Coast District Consolidation

Historic Documents, Duplicates of [Buck, Commissioners Office--incl. Pubs, Treasury Documents, Organization Files, Annual Report of 1952]

Houston District Certification [memoranda]

Human Resources Organizational Effectiveness Task Force: Final Report

Impact of Field Reorganization on Taxpayer Services

Strategic Initiative IMS-1 (Data Management Environment)

Strategic Initiative IMS-10 (Establish Expectation Environment for Automation)

Strategic Initiative IMS-11 (Establish a Tracking Process for Systems Planning and Budgeting)

Strategic Initiative IMS-12 (Non-Paper Document Storage and Retrieval)

Strategic Initiative IMS-13 (Telecommunications)

Strategic Initiative IMS-14 (Tax System Redesign)

Strategic Initiative IMS-2 (Establish an Information Resources Management Function), Final Report

Strategic Initiative IMS-3 (Clarify Research and Development Responsibilities)

Strategic Initiative IMS-4 (Establish an Information Systems Planning Process)

Strategic Initiative IMS-5 (Software Productivity)

Strategic Initiative IMS-6 (Separate Applications Development and Processor Procurement)

Strategic Initiative IMS-7 (Formalize Processes for Dealing with Human Resources Impacts)

Strategic Initiative IMS-8 (User Guidance for Systems Support)

Strategic Initiative IMS-9 (Raise Limit of ADP Procurement Authority to the Field)

Information Reporting Program, Organization Review [PR:P:0] (2 folders)

Information System (IS) Reorganization

Impact of Information Technology

Inspection. Organizational Realignment

Integration of Taxpayer Services into Compliance Test Group [Report]

Intergovernmental Enterprise Project Panel [2 folders]

Internal Audit, National Transition Executive

Internal Revenue Manual (IRM) Automated Prototype: Functional Requirements

Internal Revenue Manual (IRM) Writing Skills Workshop [tpds 84235b]

Internal Revenue Manual (IRM) Writing Skills Workshop Answer Key [tpds 84227b]

Labor relations and National Transition Executive (NTE)

Lantonio Proposal [Service in the 1990s]

Mainframe Consolidation Approval

Mainframe Consolidation Follow-up Memorandum

Mainframe Consolidation Working Papers; IRS to merge 11 Data Centers into 2 sites; mainframe merger..will provide Y2K-compliant underpinning for IRS Modernization

Management Guide to Personnel Options in Organizational Realignment

Management in the 1990s [external report--date approx]

Managers' Teleconference

Methodology for Evaluating Transition Strategies

Michigan District, Establishment of

Midyear Executive Conference, Dallas

Mission Statements, Historical

Modernization Project Proposal: Internal Management Directives

National Commission on Restructuring

National Commission on Restructuring(Draft Report)

National Office Reorganization [VERIFY LOCATION]

National Office Reorganization

National Transition Executive Staff Team

New OPM Regulations. Reduction in Workforce

Non-Bargaining Unit Placement Procedures

NTEU, Correspondence re: Partnership

NTEU, Progress Review With

Office Executive Position Titles

Office of Commissioner, Correspondence Control Sheets [3 folders]

Organization Charts

Organization Charts and Software, Standardization of

Organization, FY 95 [2 folders]

Organizational Changes: Top Level [1950-1990]

Organizational Changes, Annual Report To Treasury

Organizational Chart [draft]

Organizational Charts and Office Symbols

Organizational Charts

Organizational Charts

Organizational Charts [dated primarily 1966]

Organizational Charts [from microfilm]

Organizational Charts and Related Materials

Organizational Charts: High Level

Organizational Charts: Historical [date filed]

Organizational Development

Organizational History Since 1952 [Update of Jan 1987 narrative]

Organizational Materials. Annual Update

Organizational Materials: Annual Update

Organizational Materials. Annual Update

Organizational Planning Pool (OPP)

Organizational Symbols, Names and Titles

Placement of "Stranded" Employees, District Offices

Planning and Analysis Division, Role of [incl IRM Sections]

Planning Council Sessions [Lantonio]

Planning, Finance, Research [Document Clearance, Correspondence]

Post-of-Duty (POD) Modeling Guidelines

Proposed Organization

Proposed Organization

Proposed Organization Chart [humor]

Proposed Regional Office Structure

Proposed Regions for FY 85 [maps]

Proposed SC Areas for FY86 with Proposed FY85 Regions

Redeployment, NBU, Appeals, Modernization Executive

Reduction in Force Agreement

Reduction in Force, Basic Introduction [VERIFY LOCATION]

Regional and District Management Consolidation [gantt and org charts]

Regional and District Management Consolidation, Impact of

Regional and District Management Consolidation, Placement and Savings

Regional and District Management Consolidation--Arkansas and Oklahoma District [gantt charts, memoranda, reports] (2 folders)

Regional and District Management Consolidation--Illinois District [2 folders]

Regional and District Management Consolidation -Kansas and Missouri District [3 folders-- gantt charts, memoranda, reports]

Regional and District Management Consolidation--Midwest District

Regional and District Management Consolidation--North Central District [gantt charts, memoranda, reports] (2 folders)

Regional and District Management Consolidation--South Texas District [gantt charts, memoranda, reports]

Regional/District Office Restructuring Understanding

Reorganization History Files

Reorganizations [list of], 1978-1983

A Vision for a New IRS: Report of the National Commission on Restructuring the IRS

Field Support Reorganization, Report to Congress

Restructure. News Articles Regarding

Restructuring and Reform Act (RRA-98), Related Publications

Restructuring and Reform Act [RRA-98]

Retirement and Separation Initiatives. Request for Extension

Review of Official Use Only Documents

Rossotti Plan

Rossotti, Charles, Commissioner: Press Coverage

Sacramento and San Francisco (Northern California Districts): Proposed Merger (2 folders)

Servicewide Organizational Charts Database System

Servicewide Staffing Charts

Staffing of Districts

Status Report on Strategic Initiatives

Strategic Initiative Status Reports

Strategic Initiatives Evaluation

Strategic Initiatives List

Strategic Initiatives Planning and Research

Strategic Issues Management

Strategic Management in the U.S. Internal Revenue Service

Strategic Management System

Strategic Management System [date approx]

Strategic Management System Meeting

Strategic Plan

Strategic Plan

Strategic Plan of 1984, Letter to Congress [Assistant Commissioner Wedick]

IRS Strategic Planning Brochures;(business also master plan extracts (17 total)

Strategic Planning Conference, Ft. Belvoir

Strategic Planning for the 1994 Environment

Strategic Planning for the 1994 Environment [Appendix]

Strategic Planning Move

Strategic Planning Office

Strategic Planning Office [2 folders]

Strategic Planning Phase I Final Report

Streamlined Districts; New Computer Service; International; Salt Lake [incl some DCR]

Support Activities, Study of

Strategic Initiative SVC-1 (Establish a Research Project on Withholding Noncompliance)

Strategic Initiative SVC-10 (Strengthen Training for IRS Examiners)

Strategic Initiative SVC-11 (Expand Tax Education of Self-Employed Taxpayers)

Strategic Initiative SVC-12 (Establish a Returns Compliance Program for Self-Employed Taxpayers)

Strategic Initiative SVC-13 (Develop Guidelines on Check Truncation and Electronic Banking Standards)

Strategic Initiative SVC-15 (Use Information from Federal Agencies to Enhance Tax Administration)

Strategic Initiative SVC-16 (Develop a Public Use Tax Reference Data Base)

Strategic Initiative SVC-17 (Positioning IRS for the Evolving International Economy: Issue Focus and Program Measurement)

Strategic Initiative SVC-18 (Positioning the IRS for the Emerging International Economy: Recruitment, Training, and Retention)

Strategic Initiative SVC-19 (Alternatives to Traditional Tax Return Filing)

Strategic Initiative SVC-2 (Increase Computerized Assistance to Taxpayers)

Strategic Initiative SVC-3 (Conduct a Survey of Non-Responsive Taxpayers)

Strategic Initiative SVC-4 (Pursue a More Proactive Public Relations Posture)

Strategic Initiative SVC-5 (Establish Compliance Coordinating Committees)

Strategic Initiative SVC-6 (Expand Computer-Generated Contact Programs)

Strategic Initiative SVC-7 (Improve the Effectiveness of IRS Examinations)

Strategic Initiatives SVC-8 (Pursue Cooperative Efforts with States to Enhance Tax Administration) and SVC-14 (Encourage State Legislation to Enhance Federal Tax Administration)

Strategic Initiative SVC-9 (Evaluate Penalties Relating to Noncompliance by the Self-Employed)

Tax Systems Modernization. Report to House and Senate Appropriations Committees

Taxpayer Services, Impact of Field Reorganization [2 folders]

Temporary Promotions

Think Pieces [Rossotti]

Top Level Organizational Concept

Transition Executive

Transition Executive, New Positions [2 folders]

Treasury Inspector General [TIGTA? Documents rel. to Historic Preservation]

Treasury Order 150-02 Past Drafts and Working Copies □

Treasury Order T.O.150-02, Various Related Correspondence

Tridoc Tracking System Database: Project Team User Guide

Wage and Investment Modernization Approval

West Virginia District Office Study Draft

WIRS Programs and Internal Revenue Manual (IRM) Library. System Design and Implementation

Organizational Review Adopted Recommendations

District Office Organization and Functions

Reorganization Implementation Plans

National Office Organization: In-Depth Review [2 folders]

In-depth Organization Review of the Resources Management Function

Proposed Treasury Directive "Departmental Review of Organizational Changes

Quality Improvement Prototype

Exam Division, Los Angeles, Reorganization of

Treasury, Organizational Changes In

IRM, Clarification of [11(16)0]

Taxation of Americans Working Abroad: Taxation of Nonresident Aliens

Organization P+R and Related Papers [P and R]

Flexiplace [work at home]

Flexiplace [work at home]

Obstacles to Women in Upper Grades, FWPC Conference [Presentation]

Employee Plans Operations Branch, Proposed Reorganization: Establishment of Technical Advisor to Division Director

Organizational Study Task Force

Strategic Planning, Employee Suggestions and Form 9645 and Annual Subscription Survey.

Strategic Planning: Reading File May-Nov [9 folders]

Responses, Changes to Service Reorganization

Planning and Control Section Requests for Information Services

Document Clearance Record re: Mail Label Extracts [no DC number]

Requests for Information Services, Appeals

District Counsel

General Accounting Office (GAO)

Midstates Region

National Treasury Employees' Union (NTEU), National Partnership With

Transition Plans and Strategies, Regional

Information Systems (IS): National Transition

Multimedia Products Division

Chief Taxpayer Transition Service Plan

Transition Issues, Regional and District Management Consolidation, 1996

Career Transition Assistance Plan (Missing)

Ongoing Consolidation and Personnel Realignment (Missing)

Internal Audit

Professional Managers' Association: Question and Answer

Workforce Transition Study (Missing)

Ensuring Compliance Core Business System, Business Process Reengineering Process,
Final Assessment [Computer Science Corp, presentation by]

Determination Centralization Study

Reorganization and Workforce Strategy (Missing)

National Office Reassessment, Guide To (Missing)

QIP Lead Team Report, EP/EO Field Organizational Structure

Change Management Plan

Information Systems (IS) Management Business Improvement Activities

Core Business Systems (Background)

Service Center Workload Redistribution (1995)

RDMC Northern California [2 folders]

RDMC Southwestern District California [3 folders]

Implementation of Districts [memos]

RDMC, Midstates

Strategic Planning Reading File

RDMC Personnel and Placement Issues

Management and Administrative Transition [NTE] Plan Update

RDMC Southeast Region [3 folders]

RDMC Staffing Correspondence [3 folders]

RMDC Memos

Issues Identification Review (By District)

Regional Transition Plans Review

Northern California Transition Plan

Western Region Transition Plan

Western Region Appeals Transition

Rocky Mountain District Transition Plan

Southwest District Transition Plan

National Transition Reviews By Region

Personnel Division, National Transition Executive (NTE)

National Transition Executive (NTE) [Administrative?] Files

NTE, Regional Transition, DOS II, Reports From Regions

Issues, Concerns and Questions re: District Office Consolidation, DOS II

DOS II Systems Group, Final Report

District Maps {oversize}

Organizational Change Action Plan For Assessing

DOS II Implementation Issues, List of Applications, Workload Distribution

Organizational Change Requests

Multilingual/Multicultural Study: A Proposal

Organizational Placement Pool

Organizational Placement Pool: Correspondence, Index

Chief Counsel Reorganization Issues

IRS Quality Taxpayer Service, Report to Congress

Contingency Scenario Planning

Reading File, Strategic Planning, Feb-April [3 folders]

Survey of Tax Practitioner Attitudes Toward the IRS

Taxpayer Service, Integration Into Compliance (2 folders)

Government Performance and Results Act (GPRA)

Field Communications Study [1- Bound and 1-looseleaf]

Service Center, Compliance Center Alignment

Midyear Business Conference, Organizational Impact Analysis and Workforce Issues

DOS II Implementation File

Labor Relations, Reduction in Force (RIF) Planning

Standardization of Organizational Charts and Software

Planning For Quality Handbook [doc 9190 and cat 17754T]

Employee Plans and Exempt Organization Study [EP/EO]

Planning and Research Information Management

Southeast Region Transition Executive [2 folders]

Virginia and West Virginia District Transition

National Transition Executive (NTE) Gulf Coast

Gulf Coast District, Certification

Georgia [Atlanta] District, southeast Region, Transition Plan

Gulf Coast District, Approval [Certification]

Indiana District

North Florida District

Kentucky, Tennessee District [2 folders]

Delaware, Maryland, Indiana, North-South Carolina and Virginia-West Virginia District
Certifications

North-South Carolina District

Delaware, Maryland District

Central California and Southwest Certification

Status Reports by Region [RDMC]

Western Region Transition [2 folders]

Central California District

Los Angeles District

Southern California District, Request For Certification

New Jersey District, Northeast Region

Northeast Region [3 folders]

Strategic Planning Reading File Jan 1996

New England District

Connecticut, Rhode Island District [3 folders]

Ohio District [2 folders]

Upstate New York District [2 folders]

Michigan District

Brooklyn, NY District

New Jersey District

Manhattan District

Pennsylvania District [3 folders]

Regional Plan Review, S&P Analysis

Regional Plan Review, Chief Compliance Officer Analysis

Regional Plan Review Agenda

Regional Plan Review, M&A & EEO

Regional Plan Review, CIO

Regional Plan Review , Taxpayer Services

Regional Plan Review, Narrative Summations and PS-6 Comparisons

RDMC Planning

Best Practices, Midstate Region

Congressionals

RDMC Reporting Guidelines

Submissions Processing, FY96 Baseline Cost of [2 folders--CFO]

Personnel Realignment Communications Plan

Information Systems, FISO Organizational Input Analysis

Downsizing and Restructuring [ref to NTEU]

Reduction in force Agreement [2 folders--with NTEU]

Reduction in Force Memoranda [NTEU--may duplicate other files]

O'Malley, James [Acting Director, Personnel], Chronological file

Tax Systems Modernization (TSM) Development and Deployment

National Office Reorganization, Organizational Impact Analysis, Reduction in Force Planning, Handbook [2 folders]

Buyouts, FY 1999

Downsizing, Reduction in Force [ref Congress]

Congressionals, Reduction in Force, Examples of [Legislative Affairs]

Downsizing Discussion Package Draft

Modernization Plan Change Part 1 [4 folders]

Modernization Plan Change Part 2 [2 folders]

Strategic Plan Changes, May and June

Regional and District Management Consolidation (RDMC) Rocky Mountain [3 folders]

Regional and District Management Consolidation (RDMC) Pacific Northwest

Rocky Mountain and Midstate Transition Plans

Telecommunications Cost Control

Telecommunications Cost Control [3 folders]

Investment Evaluation Review, Telefile Project

Field Information Systems Organization (FISO) Impact Analysis

Voluntary Separation Incentive Payment Plan (VSIP)

Reduction in Force [Memoranda: Mader, David A.]

Historical Files for IRS Restructuring and Downsizing

Federal Employment Reduction Act [Mader, David A. to CFO]

Reorganization of Information Systems [including justification of ratios]

Assistant Commissioner (Taxpayer Services)

Information Systems Drafts

Field Publishing Services [Also ref Brookhaven]

Regional and District Management Consolidation of Management and Administration

Headquarters, Reassessment, Rescoping

Resource Management Restructure

Business Cases, Complete Set Assembled for Treasury

Reduction in Force Arbitration [NTEU]

Northern California Internal Audit, Review of Transaction Activity

Reduction in Force (RIF) Planning [2 folders]

Reengineering Methodology Phase 2: Build and Test

Reorganization, Business Reasons For

Projected Reorganization, List of Executives

Reduction In Force, Overview, Benefits for Employees, Communications Toolkits [2 folders]

Professional Managers Association (PMA) Survey of Managers

Information Systems Reorganization Approval

Austin, TX Merger of Service Center and Compliance Center

Interim Procedures, Issuing and Controlling

Service Center Reorganization Procedures

Office Reading: Mix of Articles and Realignment Memoranda

Workforce Issues [slides for presentation]

Executive Committee Presentation: Organization Analysis and Workforce Issues [Mader David A.; slides for presentation]

Managers' Talking Points: A Guide to National Office Reassessment

Customer Service Organizations, National Office, Approval Of

Reduction In Force [ref House Appropriations Committee]

CIO Preparations for Headquarters Reassessment [2 folders]

Organizational Impact Analysis (OIA) [2 folders]

Progress Report on Management and Implementation of Tax Systems Modernization

Approval of Field Information Systemes (FISO) Organization [2 folders]

Information Systems Reorganization [report with corrections]

Group Support Center, Software Aided Meeting Management (SAMM)

Quality of Taxpayer Service, Annual Report to Congress

Taxpayer Ombudsman Retitled Taxpayer Advocate

Level of Customer Service and Relationship with Stakeholders

Headquarters (HQ) Reassessment [5 folders]

Field Information Systems Organization (FISO), Impact Analysis

Workforce Transition Strategy and Organizational Impact Analysis [1-5 of 6 folders]

Workforce Transition Strategy and Organizational Impact Analysis [6th of 6 folders]

Dolan Hearing; Purdue re: Treasury Meeting; Mader re: Workforce Transition Study and VSIP

Briefing, House Subcommittee: GAO; Core Business Practices

GAO Customer Service

OMB [GPRA]

Electronic Commerce 5-Year Strategy [incl. Journal articles, other published material]

Workforce Planning for Downsizing [RIF, 2 folders]

National Office Phase II Organizational Charts

Reduction in Force (RIF) Handbook

Information Service (IS) Reorganization Work Papers and Analyses

Information Service (IS) Reorganization, Memo Drafts, Revisions

RIF Strategy, Planning, Risk Assessment, Recovery [Post-RIF]

Federal Records Center 01 Report from Records Management, AWSS [FRC/NARA]

Tax Systems Modernization (TSM), Information Systems Development (ISD) and Planning and Research (PR)

Inspection Organizational Study Final Report

Project Y, A/C Planning and Research

Inspection Activities, District Director Authority in

National Office Span of Control [White Paper]

Information Reporting Program, ARC and Director Responses

Tax Systems Modernization (TSM) [Course Materials]

Information Systems (IS) Reorganization Packages [FISO?]

Blueprint for Modernization [Announcement by Treasury Secretary, News Article, Presentation, Memoranda]

Dolan, Michael P.: Statement to Senate Committee on Government Affairs

Inland Revenue [New Zealand Tax Collection]

Impact of Reinventing the Internal Revenue Service

DOS II Working Papers

Federal Value Added Tax, Study of Administrative Issues in Implementing

National/Regional Office Study--Draft Overview

Historic Information on Regional Office Structure

Changes Needed in the Role of Regional Offices

Strategic Information Management (SIM), Self-Assessment Toolkit--Exposure Draft [GAO]

Voluntary Separation Incentive Plan (VSIP), CTAP. Transition Services, Hiring Freeze [3 folders]

Chief Taxpayer Service, Standup

Strategic Planning Division, Annual Update of Organizational Materials

Group Support Center Annual Report

Assistant Commissioner (Finance), AC (Planning and Research), Functional Statements, Edits to

Reorganizations, Report on

Organizational Charts and Organizational History [including Master document]

Field Reorganization, Southeast Region Communications and Public Affairs [study]

Assistant Commissioner, Planning and Research

District Organization Study (DOS), Final Recommendations [Jan]

National Office Reorganization, Guidelines for Supporting Documentation for Designing Chief Organizations

North Atlantic Region Reorganization Test [Reports]

Role of Regional Office, Western [Study]

Proposed Organization Charts [Strategic Planning]

National Office EEO Study

Core Business Systems and Process Analysis

Taxpayer Services, Proposed Organization of - Background

Open Letter to All Employees re: National Office Reorganization [Dolan]

Communications to Executives re: Reorganization

Research and Development within IRS, an Internal Perspective

IRM 1100, Organization and Staffing, Revisions to

Criminal Investigation, Issues and solutions [Report to the Secretary of Treasury]

National Office Reorganization Schedule [2 folders]

Reorganization Materials [Communications Toolkit; Business Plan, Internal Publications: 1 of 2]□

(1 folder missing ?)

Reorganization Materials [Communications Toolkit; Business Plan; Internal Publications: 2 of 2]

Management and Administrative, Merging of Organizations Into [Human Resources, Diversity/EEO and Procurement]

Budget Activities in Chief Areas

National Office Reorganization, Completing Phase II

Update to Treasury

Reorganization 1993, Phase II [IS, Strategic Planning, Taxpayer Service]

Strategic Planning and Communications, Field Organization [Study]

Revenue Protection Strategy--Executive Briefing Package

Western Region [Seattle D.O] Request to Consolidate Resource Management and Information Systems

Collecting Principles

Reorganization Phase I (National Office), Treasury Order and Related Papers

Organizational Design [booklet]

Progress Toward Reinventing the IRS [booklet]

Information Systems Reorganization

Organizational Change, Executive Steering Committee For

Managing Modernization [Dolan Memorandum]

Regional Offices, Role Recommendations [GAO]

Planning Officer Performance Evaluation Project

Executive Officer for Customer Service Operations (EOCSO)

Regional Reorganizational Paper

Restructuring Field Financial Operations

Summary of Regional Reorganization Efforts

Strategic Planning Dimension Reorganization [org chart, background]

Legal and Historical Background on IRS Organizational Structure [Legislative records]

Compliance Reorganization Proposal

National Office Reorganization Management and Administration [1 of 2]

National Office Reorganization Management and Administration [2 of 2]

Customer Advisory Board Headquarters Operations

Strategic Planning and Communications Field Organization [Study] ☐

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Internal Revenue Service Streamlining Plan

Reorganization Summary [GAO Unofficial Document]

Regional District Office Consolidation

Future Concepts of Operations Volume VII, District Office

Redeployment Summary

ELF Marketing and Incentives, Final Report

Midstates Region, Field Reorganization

Reorganization [2 folders]

Organizational Charts

Field Information Systems Reorganization

Systems Engineering and Program Management [Office of IS Program Policies]

Chief Information Officer / Information Systems

Regional and District Management Consolidation

Southeast Region Housing Plan

Housing Task Force [2 folders]

Housing Plan, Western Region

National Transition Executive (NTE) Memoranda [4 folders]

NTE Memoranda 41-138 [5 folders]

NTE New Positions

RDMC Replacement Procedures [correspondence]

Management and Implementation of Tax Systems Modernization [Briefing to House and Senate Appropriations Committee] (1 of 2 folders)

Management and Implementation of Tax Systems Modernization [Report to House and Senate Appropriations Committee] (2 of 2 folders)

Tax Systems Modernization, Program Overview

Customer Feedback System [Presentation: aka Taxpayer Complaint System]

Customer Service Transition Plan, Transition Team Report

Proposed Regional Office Structure [Dolan, Michael P. Memo]

Modernization Executive [list of contacts with phone numbers]

Delegation Order 211, Revocation of [ref. Withdrawal of complaint of descrimination; ref IRM 1229]

Chief Counsel, All Employee Memo re: Reorganization

DORA Chiefs and Regional Coordinators

District Transition Plan Review [4 folders]

History of Communications Division

IRM 11(16), Background Documents [incl organization charts]

IRM 11(16), Background Documents, Kluttz

Fresno and Kansas City

Regional Offices, Service Center Reorganization

National Office Change Briefing Charts

Reorganization Office Files, Kluttz

Treasury Order 150-02

Actions Pending Reorganization Formalization

Organizational Change Procedures, Reminders to Chief Officers [Mader, David A.]

Headquarters Operations Restructure [Junkins, David W.]

Executive Listings [2 folders]

Directory Updates, Chief Counsel

Organizational History Collecting and Reference Activities

Transition Issues: Workload Realignment, Executive Committee

Planning Division PDs [4 folders]

Strategic Planning, Financial [2 folders]

Strategic Planning, Travel

Strategic Planning, Reading File [Sept - Nov--4 folders]

Reading File, January - July [8 folders]

Reading File, December

Standard Procedures for Correspondence

Service Center Reorganizations, Customer Service [2 folders]

Austin, Texas Reorganization Request (Service Center)

Guidance for Processing Reorganizations

Transfer of National Office Staff to Field Positions [Sen Shelby-Response to]

Legislative Proposals [ref. to Taxpayer Burden]

General Accounting Office (GAO)

Taxpayer Burden

Strategic Planning Organization Codes

National Office Organizational Change Summary

Organizational Change Procedures

Concept of Operations for Support Services

Briefing Package for International Visitors

Data Book 1995 [Pub 55B; cat 21567I]

Service Center Organizational Realignment, Concept of Operations, FY 95, 96

DOS II Regional & District Office Review

CEP Structure Study Group

Wrap Data

Field Changes Including Directory of State's Offices

Furlough Shutdown [Congressional Budget Deadlines]

Organizational Changes, Chronological: 1952-1995

Corporate Education

Management and Administration Reorganization

Management and Administration Reorganization Phase 2

Chief Financial Officer, National Office Phase 2 Reorganization

Chief Financial Officer, National Office Phase 2 Reorganization Proposal

National Office Phase 2 Transition Liaison Meeting

Strategic Planning and Communications, National Office Phase 2 Reorganization Proposal

General Files, National Office Phase 2 Reorganization Proposal

New 33 District Structure Under DOS 2

National Transition Executive

Regional and District Management Consolidation Transition Plan

Regional and District Office Transition Plans

Constitutionality of Targeted Multilingual and Multicultural Outreach

Reorganization Proposal National Office Phase 2 etc

Approval of Reorganization [Munoz, George]

Organizational Chart Draft

Strategic Planning, Vision for the Future [White Paper]

Strategic Planning, Reorganization of [plan, report, executive summary and memo]

PC-Tare Correspondence

PC-Tare User's Guide, Draft [TIMIS, doc 7797; cat 13451V]

CTAP Certification Guide to Managers

Executive Summary, Findings, Recommendations

Centralized Inventory and Distribution [CIDS] System

Mail Strike Contingency Plans□

□□

□□

Proposed Test of Criminal Investigation Consolidation

Establishment of Houston District

Proposal for Automated Information Processing and Matching

Management Careers

Taxpayer Service, Organizational Placement of□

□

California Redistricting [4 folders] ☐

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Field Structure Policy, Executive Order

President's Private Sector Survey on Cost Control Report on the Department of the Treasury
[aka Grace Commission]

ACS Call Sites, HRT Staff Study [Human Factor Recommendations for the Selection, Design
and Planning of New Call Sites]

Augusta, Maine District Organization [Feasibility Study]

Taxpayer Service, Combining with Collections in Small Districts

Maine Organization

Treatment of Managers and Executives in the Service

California Redistricting, Workload and Returns Filing

California Redistricting, NTEU Issues [National Treasury Employee's Union--Ref
Congressman Bobbi Felder]

Director of Practice

Office of the Assistant Commissioner, Employee Plans and Exempt Organizations

California Redistricting. Implementation Committee Minutes Status Report, Steering

California Redistricting [2 page summary report]

California Redistricting, National Office Notes

California Redistricting, Study of Alternate District Office Configurations

California Redistricting, Correspondence with Pete Wilson

California Redistricting, Summary of Implementation Plan Experience, Paper on Contra
Costa and Marin Counties

California Redistricting, Correspondence re: Implementation

California Redistricting, Los Angeles [L.A.]

California Redistricting, Weekly Status Updates

California Redistricting, July 1983 Status Report and Memorandum from Assistant Commissioner re: Implementation

California Redistricting, Implementation of

Administrative Consolidations

Service Center Organization Study

Management Support Task Force

Span of Control Study Final Report

Status of Position Profiles

External Assessment of Strategic Planning Assumptions, Contract for [2 folders]

California Redistricting, Facilities Issues [ref Laguna Niguel]

Treatment of IRS Managers: ERR-6 Task Force

Treatment of IRS Executives [ERR-6 Task Force]

ADP Strategic Plan

Auburn and Lockport, NY Offices, Closing of

Field Resources Management Requirement [2 folders]

Service Center Organization Study Final Report

Grace Commission on "IRS Presence"

Comprehensive Organizational Review--Continuing

Seasonal Employment Study Final Report

California Redistrict Background Materials [29 folders]

National Research Council Meeting

California Redistricting, Approval of [large accordion folder]

30/90 Day Suspense File Consolidation

Centralized Services Task and Resources, Functional Redistribution of

Hallman Administrative Activities

California Redistricting, Southern District

Houston District, Establishment of, Methods to Monitor Progress

NORM Study Group Recommendations

Service Center Collection Branch Evaluation Study

Service Center Organization Study Exposure Draft

District Office Automation Concept Paper

National Register of Active Decision Information Projects (2 folders)

Augusta, Main Headquarters Office, Relocation of [Reno to Las Vegas]

Nevada Organization [ref moving Headquarters from Reno to Las Vegas.(Also copies of IRM 1100)

Mid-Atlantic Region Quality Assurance Studies

Assistant Commissioner (Tax Systems Redesign), Proposed Establishment of

Florida, IRS Organization in [draft]

National Finance Center, Alternate Locations for [Customs Site Survey]

Organization Performance Evaluation System [ref to Grace Commission Report]

Linking Employee Attitudes and Corporate Culture to Corporate Growth and Profitability

Administrative Activities Study Approved Recommendations [2 folders]

Administrative Activities Study [4 folders]

District Realignment, Status of

Southwest Region, District Realignment

Taxpayer Attitudes Study [2 folders]

DORMS (Direct Operations Resources Management) Task Force

Realignment of Regional Boundaries

Administrative Streamlining

Service Center Collection Branch Study

Roper Reports

Span of Control Studies, List of

Grace Commission Worksheets

District Realignment [2 folders]

Regions, District and Service Center Maps

District Realignment [3 folders]

Vision of the IRS in the 1990s (Lantonio Reorganization Proposal) (File missing)

NARA (National Archives and Records Administration), Strategic Human Resources Files to

NARA (National Archives and Records Administration), Strategic Human Resources Files to

Organizational History Background Files [date approximate--Kluttz, Jeanne files]

Modernization Records, Storage of

Federal Regulations on Archives and Records Management

Accessions to NARA, Mostly Copies of Org History [dates of files: 1950-1981]

Organizational History Files, Transfer to NARA, Recommendations

Records Management and Archives, Proposed Mission

Published Products Study Group

Electronic Research Study Group

Washington Post News Story: IRS Recordkeeping Found Lacking

Restructuring the IRM: Options and Recommendations Developed by SPDER (Servicewide Policy, Directives and Electronic Research)

Reece, John Retirement [news story]

Chief Counsel Directives Manual (CCDM), Conversion to Internal Management Document Automation System (IMDAS)

Organizational Change Policy, W&I

Managing Organizational Change, Revised Guidelines and Procedures

News Clippings

Support and Services Division, Headquarters Reorganization

South Florida District, Establishment of

District Realignment, Deputy Commissioner Package [2 folders]

Administrative Activities Study (includes CR Study) [2 folders]

Treasury-wide Administrative Processing Center Task Force

College Student, Seasonal Employment Of

Telecommuting Study

Assistant Commissioner (Tax Systems Redesign), Implementation of

National Office Administrative and Support Activities Study

Service Center Workload Realignment (SCWR)

Contingency Planning: Request for Project Office

Service Center Computer Branch Study, Final Report

IRM/Manual System, History of (1952-1956)

Assistant Commissioner (International) Organization

Summary of Organizational Changes

Restructuring of various IRS Functions (Reports & Related Correspondence) [2 folders]

History of Official Use Only and Law Enforcement Manual (OUO/LEM)

Strategic Planning Process (Draft)□

[Lantonio Reorg. Prop 6/85]

Revenue Officer Job Stress: A Nationwide Assessment of Job Stressors and Challenges and Their Implications for Health and Organizational Effectiveness

Policy and Management, Restructure of, Final Report,

Planning, Finance, and Research Functions, Restructure of

International Tax Administration Responsibilities Realignment

Associate Commissioner (International), Background Organizational Charts

Strategic Initiative ERR-6 (Treatment of Managers)

Restructuring Functions under the Assistant Commissioner (Policy and Management)

Assistant Commissioner (International) Realignment, Announcement of,

Policy and Management, Redesign of,

Responses to Study Group Report

Ideas on Organizational Realignments

IRS Support Activities Study Field Portion (Final Draft)

International Tax Administration Proposed Organization with Organization Charts and attached Staffing Patterns

Restructure of Policy and Management

Restructure of Policy and Management, Final Report

Restucture of Planning, Finance and Research

Computer Services Quality Assurance Division: A Concept and Beginning

Accounting Workload/ Resource study

Florida Redistricting (Funding)

Groupthink Phenomenon in IRS Returns Processing Organization

Florida Forecast

National Office Functions, Reorganization of

Post Mortem Review of (Sept. 12, 86) 1985 & 1986 Filing Season

Inventory of Productivity Improvement Program Functions

Establishment of a New Assistant Commissioner (International Function)

Drafts of 2 types of letters in conjunction with the establishment of the Assistant Commissioner

Reorganization-Office of the Assistant Commissioner

Treatment of Managers and Executives: ERR-6 [2 folders]

Office of the Assistant Commissioner (International)

Overhead Positions for the Assistant Commissioner (International)

Southwest Region Compliance Center St. Study

IRS Support Activities Study 1986 (Episito-Field) (aka Coleman Study)

Coleman-Episito Study-IRS Support Activities Study-(not approved)

Admin. Activities study (Final Report)

Coleman/Kern Report

Restructuring of the Florida District

IRS Organization and Management Review with Related Correspondence

Meeting with Commissioner on Internet Organization

Study by M.I.T-Working Paper. Management in the 1990s Sponsors Future Vision

Administrative Activities Study- Columbia test

Focus Group Interviews in Laguna Niguel, Sacramento and Boise

Telephone Conversations and Related Jotings for Preparation of Group Focus Interviews in Laguna Niguel, Sacr., & Boise

Staffing Information

IRS Appeals Division 60 yrs. Old Summer 1987

IRS Reorganization Sequence of Major Implementation Steps

Resolution of Unagreed Cases in the IRS

State of Florida Boundary Change

Restructure Transition Activities

Office of Chief Counsel, Reorganization of. N (30) 300-1

Western Region Management Culture Study

A Review of the IRS Executive Selection and Development Program

Western Region Management Culture Change (File missing)

Request for Planning Div., Assistance-from Bob Missberger (changing org. culture) (file missing)

PFR Organization Listing

IRS Org. and Management Review

IRS Organization Chart Revision

Organizational Placement of Responsibility for Accounts Receivable-related correspondence included

Burden Reduction

Counseling Task Force: ERR-1

Health Improvement Program: ERR-2

Child Care: ERR-3 [2 folders]

Rules of Conduct Task Force: ERR-4

Employee Conduct and Ethical Behavior

Employee Pride, Involvement and Productivity: ERR-5 [2 folders]

Task Force Manuals

Employee Preparedness: ERR-7

Enhancing Recruitment and Retention (ERR-8), Office Environment

ERR 10 (Strategic Initiative ERR 10; 8/1985)

ERR 11 (Strategic Initiative ERR 11; 1987)

ERR 12 (Strategic Initiative ERR 12: College Relations)

ERR 13 (Strategic Initiatives ERR 11 and ERR 13; 1985, 1986)

ERR 14 (Strategic Initiative ERR 14; 1988)

ERR 15 (Strategic Initiative ERR 15; 1986)

Commissioners Review Panel on Integrity Controls 1986-1991

IRS Support Activities Study

State of Florida Approved Redistricting

History of the Memphis Service; Yesterday, Today, and Tomorrow (1972-1992)

IRS Historical Fact Book: A Chronology, 1646-1992

History of the Detroit Computing Center (1965-1990) (File missing)

History of the San Francisco District (1862-1990)□
(file missing)

Reinventing Service at the IRS (4 copies)

Guide to the Internal Revenue Service; 1995 Edition

Criminal Investigation History (1919-1987) Doc #. 7233 (12-87)

Regional Offices

Regional Office Concept

Regional Commissioner Assignments- History of 1963-1979

Organizational History and Projections

OMB Circ. No. A-105- Standard Federal Regions

Thoughts On Reorganization

Organizational Intelligence

Cleveland Experiment; IBM Process

ADP History (File missing)

Historic Files, Various, 1962-79 (2 folders)

A/C Taxpayer Services General 1990's

Regional Office Concept-History-prepared June 1984

Change in the IRS, A Senior Management Perspective

Regional Office Concept-History-Prepared

History-Roles of Commissioners

Structure and History of IRS. Briefing for Students of Kent State Visiting Washington for the Semester (folder missing)

Organizational History and Projections, 1995

IRS 125th Anniversary [publications]

Florida Redistricting Study and Approval

Austin Compliance Center Evaluation Plan

Organizational History Since 1952

District Data Processing Organization

Telecommuting: A Review of Possible Applications in North Atlantic Region

Study of Managerial Competencies

Federal Information Resources Management: Bridging Vision and Action

Group Interview Format Western Region Management Culture Study

Western Region Management Culture Survey

Western Region Management Culture Change Survey-Group Interviews

IRS Organization History and Projections

IRS 125th Anniversary Pin

Reorganization: Executive Comments

Treasury Package- signed 1987; National Office Reorg.

National Office Reorganization- Congressional Correspondence News Releases

Reorganization - Treasury Department Order

Letter from IRS Commissioner, Gibbs to: All My Associates in the IRS

Proposed Restructuring of Computer Services Action Plan

Reorganization in the National Office : includes IRS News Release IR-87-79

Interview Status Report a joint GAO/IRS General Management Review

Roger's Report (2 folders)

Internal Revenue Service Organization and Management Review

Wedick Briefing Material

System Operations Package

User Funding/R-M Package

My Notes

Data Center Executive Briefing

Data Center Executive Briefing

Data Center Asst. Div. Chiefs

Draft Report on Telecommuting

Reorganization of 1987

Delegations of Authority and Memorandum of Agreement Regarding the Reorg. of the Office of Chief Counsel

Appeals: Quality Dispute Resolution for the 1990's

Data Processing Span of Control Study Group

Exhibit A- Intergrated ADP Planning and Exhibit B-Other Org. Issues

Telecommuting- A Review of Possible Applications in North Atlantic Regions

GAO/IRS Joint General Management Review

Clustering IRS Disticts 1987

New IRS Organizational Symbols

Final Report, Strategic Initiative ERR-5--Treatment of All Employees--Employee Pride, Involvement and Productivity

Austin Compliance Center Evaluation Plan

TD 81-04 Information Systems

Problem Resolution Program Task Group

Treasury Review of ES&D Program

Measuring Western Region Management Culture Change

ERR-6, Reduction in Managers Admin. Workload

Update on Strategic Initiative ERR-6, Treatment on Managers

Information on Interview Preparation Meeting

Western Region Management

Western Region Management

National Office ERR-6 Focus Group for Mid-Level Managers of the Laguna Niguel District Office

National office ERR-6 Focus Group for Top Level Managers of the Laguna Niguel Office

Meetings with Nonbargaining Nonmanagerial Officials of the Laguna Niguel District

Meeting with the First-Line Managers of the Laguna Niguel District

Focus Group Interviews

Interview Preparation Meeting in Kansas City

Misc. Info on Western Region Management Culture Change Study

Proposed Roles and Responsibilities

Chief Information Officer (John Reece) Files (Missing?)

Workforce Transition Historical Library

Assistant Commissioner (International) Approvals

Assistant Commissioner (International) Notifications

Centralized Services--Possible Transfer to Operations

International Organization Study Final Report

Portsmouth District Unit Cost Rate Analysis, Fiscal Year 1985

Assistant Commissioner Planning, Finance and Research, Staffing of [1 page]

Role of the Planning Division

Finance Division Budgeting, Resource Tracking and Costing Transfer

Assistant Commissioner for International Tax Administration -- Pencil Annotation from Ruth Simpson

Tax Systems Redesign, Concept Paper On

Economic Analysis Guidelines for ADP Resources [Document 7069]

Centralized Services, Functional Redistribution of Task and Resources [au Michael Murphy, Chairman]

Detroit Data Center, Study to Develop User Fee System Concept for

Detroit Data Center, User Charge System [report]

MDP-III, Developmental Assignment Report

Executive Summary Management in the 90s

Support Services, Policy and Management, Restructuring of [3 folders]

ERR-6, Treatment of Managers [Memo-Acting Chief Western Region]

Assistant Commissioner, Decision not to notify Congress of

Position Profiles [note]

Organization Charts: IRS Overall and Assistant Commissioner, International [oversize]

Staff Year Utilization of Divisions: Planning, Disclosure and Security, Finance, Research and Tax Forms and Publications

Policy and Management, Proposed Staffing and Organization Charts

Florida Restructuring [Memo from Commissioner Egger to Secretary Baker]

International Tax Administration Duties, Realignment of [Memo, Egger to Secretary Baker]

Assistant Commissioner, International, Briefing Book

Support and Services, Temporary Realignment of, Under Planning, Finance and Research

Planning, Finance and Research (PFR), Vacancies

Policy and Management, Restructure of

International Reorganization Realignment

Planning Division, Staffing Cuts in

Office Automation, Measurement of

Routing of Correspondence at Associate Commissioner Level for Support and Services

Florida District Office Study

Tax Forms and Publications, Overtime and other Staff Year Information

Florida Reorganization

Florida District [Sen. Lawson Chiles]

Florida Steering Committee

Florida National Office Group

Florida Organization Charts

Florida Vacancy Announcements

Florida Miscellaneous Background

Florida Forecast

International Tax Administration in District Offices

Associate Commissioner, Policy and Management, Restructuring Functions Under

Computer Based Compliance Research Group, Organization Chart to Include

Restructuring Functions Under Policy and Management

Restructuring Functions Under Associate Commissioner

Florida Implementation Committee

Florida, Fort Lauderdale District, History of

Planning, Finance and Research, Restructure of

Associate Commissioner, Policy and Management, Restructuring Functions Under [report]

Policy and Management, Tax Forms and Publications, Restructure

Research Division

Finance Division

Disclosure and Security Division

Southwest Region, a District Realignment

Electronic / Magnetic Media Filing of Tax Returns

Statistics of Income, Reorganization of

President's Private Sector Survey on Cost Control (Grace Commission Report) [date could be 1992.12.02]

Span of Control Study, Kirwin Review of

Revised Delegation Orders Necessary to Effect the Reorganization of the Service

Reorganization Implementation Plan

Reorganization Impact on Compliance

Congressional Correspondence

Chief Counsel and National Office: Now and Proposed Organization of [Organization charts]

Executive Assignments, Listing of

Executive Assignments

Executive Vacancies, Procedure for Announcing and Filling

Resumption of Hiring

Appropriation Restructuring

Statistics Division, Reorganization of

Reorganization Implementation Strategy Action Plan

Reorganization of 1982 (Background)

Proposed Organizational Charts

Questions Arising out of Reorganization

Placement of Secretarial Staff, Top Level Reorganization

Training in the Mid-80s--Study Report

Training Services, Chief Counsel, Recommendations For

Study of First Line Manager [MDP III]

Office of International Operations (OIO) -- Relocation

Detroit Data Center Final Report

Personnel Decision Options During a Reorganization

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State Evaluation of the Department of the Treasury [2 folders]

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Various District Maps [oversize]

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Altanta District, Establishment

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Charts - Field Staffing

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Comments by the Regions on Assistant Regional Commissioner (Audit) Study (2 of 2)

Taxpayer Services, Temporary Representative Training (2 of 2)

Mainframe Consolidation ,Questions and Answers(Q&A)

Information Systems Reorganization (1997); Intranet documents; Memo from Arthur Gross, Associate Commissioner for Modernization/CIO

Internal Revenue Manual (IRM) Electronic Research Group

Regional and District Management Consolidation - North Texas District (9/28/1995); 2 folders

National Headquarters Office of Research (NHQ)□
(organizational chart)

NARA Accessions Listing , IRS, Printout - Year 2006

NARA Accessions Listing, IRS, Print-out 2008

The Internal Revenue Manual (IRM): Chief Counsel Draft for handout

SBSE Resource Guide for Employees at Stand Up - 10/2/2000

IRM Writers Workshop (IRS) Spring 2002

Test

NARA : notes by EJS (Ed Staples)

IRS (Internal Revenue Service) Records at College Park (NARA); List of Records from 1790-1803.

Organizational History Files 1929-1990 [to NARA c.p. 11/18/1998}

Office of Research Organizational Changes

Organizational History 1947-1960 (List of files sent to NARA (College Park)

Roster, Daily Attendance of Employees (IRS), District of Montana [oversize]

Roster, Officers and Employees (IRS), District of Montana [oversize]

Organizational Placement of Data Processing Activities in ACS; Call Site Districts

Organizational Placement of Field Data Processing Activities

Task Group on Contract Administration and Procurement (Final Report)

National Office, Regional Office, District Office and Service Center Reorganization

Report of the Multilingual- Multicultural Project

Official Seals of Office (IRS)

Treasury Order 150-02 Past Drafts and Working Copies (4 folders)

Internal Management Consulting Group

Payer Master File

Regional and District Management Consolidation National Transition Plan and Reporting Guidelines

Structured Interview of IRS Executives for the Joint GAO/IRS General Management Review

Delegation Order 193 (Delegation of Acting Officials in Policy and Management)

Submission Processing Site Sizing; Final report (1/1998)

Briefing Materials for Secretary (Appropriations Hearing) (2/22/1982)

ADP Acquisition Study (4/19/1982)

OMB's Request for Taxpayer Service Reduction Plan

National Office Reorganization and Field Office Restructuring

Field Support Reorganization; The Effect of Reorganizing on Customer Service and the Problem Resolution Program

Organizational Transition Project Office

Clarification of Delegation of Personnel Authority

Agency Operations in the Absence of Appropriations

Maintenance of the Internal Manual

Reorganization Implementation Contacts

IRS Customer Service Task Force 1997

Treasury Organizational Manual 1995

Revised Reporting Relationships and Initial Appointments at IRS (2003)

In the News (2002)

End to End Publishing Stakeholder Workshop(2003)

Project Management of Major ADP Systems Acquisitions (1982)

Evaluation of the Impact of the Servicewide Reorganization (1979)

"Mod" CD Labels

Post of Duty Site Study (URNOTE 12/21/82)

Strategic Planning Documentation: Records transferred to NARA (National Archives Records Administration)

CCDM at NARA

SPDER (Office of Servicewide Policy, Directives, and Electronic Research): Ten Year Anniversary

Libraries and Online Searching

Elimination of Internal Regulations

History of EEO (Equal Employment Opportunity)

Preservation of Records Subject to FOIA Requests, Administration Appeals and/or Litigation

Information on Regulatory Requirements for Agency Directives Management Programs

Appeals Project Note (3/7/2007); Meeting with Bruce Ungar and Don McPartland (proposed case study)

IRS Organizational History Files

Organizational History Files

A New Vision for a New IRS: Report of the National Commission on Restructuring the Internal Revenue Service

Taxpayer Assistance Blueprint (TAB) (7 folders)

Commissioner TAB (Taxpayer Assistance Blueprint): Briefing

TAB (Taxpayer Assistance Blueprint) Phase 2 ESC Briefing; Preliminary Draft

Follow-up on Review of Treasury Orders

Treasury Order 150-02 (3/9/2001): Organization and Functions of the Internal Revenue Service

Report to Congress Fiscal Year 2010 Objectives; National Taxpayer Advocate (IRS)

History of the US Income Tax...

Artificial Intelligence and Applied Cognitive Science (2 reports)

Internal Revenue Manual(IRM) Clearance Process: (2 reports)

Taxpayer Advocate's System Definitions

IRS Acronyms (1997;1999)

National Office Inventory of Programs and Projects (Related Research, Reviews, Reports and Support)

Applications Development Standards (ADS Handbook)

TDA Form 4907 (1971)

Office of Servicewide Policy, Directives, and Electronic Research (SPDER)(New Office)

Selection of National Electronic Research Vendor

The IMD Process: Past-Present-Future

IRS Systems Management Handbook [FY 1995-2001] (includes 5 other books)

Overview of 1997 New Tax Laws: A Summary of Tax Law Provisions

Tips for Working with Interpretators and Limited English-Speaking International Visitors (Fax)

ADP in IRS [Training 2426-01)

Directives Management Task Group Final Report (compiled March 15, 1996); Information Systems (IS)

An Overall Review of the Internal Revenue Manual

Defense Technical Information Center(DTIC) 65th Anniversary 1945-2010

CAP (Collection Appeals Program)- Urmem dated 2/5/1996

SPDER - Briefing Book (binder)

Regional Program Analyst Training Course

IRM Style Guide (3 copies)

Interim Financial Management Procedures (includes Treasury Order 150-96)

California Redistricting , Alternative District Office.... memo from Regional Commissioner to IRS Deputy Commissioner (5/20/1982)

Clarification of IRM 11(16)1.5 and 11(16)1.6

California Redistricting, Personnel Implementation Plans

Historical Role of SPDER Organizational Staff

Master File ,Non- Master File IDRS System Codes Booklet (OUO)

Natural Disaster and Emergency Relief Handbook (Binder)

Various papers(copies) on organizational history : SPDER, IRM, National Electronic Contracts) (contents to be reviewed after 3/2011)

IRS Reform and Restructuring Act of 1998; includes memorandum from Bob Wenzel to all IRS Employees (8/25/1998)

IRS Directives Redesign- IRM Writing Skills Project

IRS Modernization Architecture and Engineering: Near- Term Topics..

Department of the Treasury Internal Revenue Service Accountability Report FY 1997

Modernizing America's Tax Agency

IRS Business Systems Modernization Program (BSM) Progress Report

Blair House Papers: National Performance Review

IRS Oversight Board Annual Report

Department of the Treasury Internal Revenue Service Annual Report FY 1998

Cumulative List of Organizations (Supplements)described in Section 170(c)of IRC of 1986

Fiscal Year 2003 Annual Performance Plan (Vol.2)

IRS Strategic Plan Fiscal Year 2000-2005

IRS Annual Performance Plan Fiscal Year 2000

Problem Resolution Program (includes memo from Taxpayer Ombudsman dated 12/13/1994)

Tax Collection Cartoon (Hagar The Horrible)

Pledge, Boston District, Internal Revenue Service

ADP and IDRS Information (OUO)

IDRS Systems Codes Booklet (OUO)

ADP and IDRS Information (OUO) [2 books]

ADP Reference Guide (OUO) [1968 and 1970]

Master File Non-Master File System Codes Booklet (OUO) [2 booklets]

Master File Non Master File System Code Booklet (OUO) (5 Booklets)

Your Rights as a Taxpayer (4 copies)

Memorandum of Traveling Expenses (Booklet) [Form]3000

Collection Forms 433-A and 433-B:□

[Form A:1981,1985,1989,2008]□

[Form B: 1981.1991.2008]

Seizure Forms 2433, Notices, Tags, Property Labels and Form Letter to Enter Premises

Instructions for Deposition of Undesired Controlled Substances and Form -41

Collection Forms: Investigation History(1980); Report to Interview.. (1984), Installment Agreement Form 433-D:1985,1992.

IRS Processing Codes and Information (OUO)

1996 Federal Tax Lien Act

MT 5(14)(10)0-3(OUO): IDRS changes to Collection and Taxpayer Service Division Planning System Handbook

Internal Revenue Manual Part V; Delinquent Collections and Returns (OUO)(Binder)

Interim Operational Instructions Under the Internal Revenue Code of 1954 (Binder)

Income Tax Regulations 118 Internal Revenue Code: Applicable only to years after December 31, 1951.□

Quick Guides for IRM 21 (2 binders) (OUO)

US Internal Revenue Special Tax Stamps (collection fragile)

Badges issued to Investigators,Agents, Inspectors also Tobacco Tax Division..inspectors and credentials issued by the National Office to employees.

Series 1948 IRS Order Forms for Opium,etc.□
(WITHHOLD under IRC 6103)

Correspondence from IRS Oregon District, Collector's Office to Beverage and Tobacco Manufacturers...

Letters of Deputy Collector's Office: Oregon

Correspondence between IR Commissioner and IR Collectors on Examination

Informer Rewards Circulars (only one of its kind in the Washington DC Office as of 8/21/1984)[8/1/1866 - 12/10/1877]

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Donation in review 8/18/2011; □
J. Smalls

Correspondence from IR Supervisor's Office for District of Virginias, Carolinas, Georgia, and Florida

Criminal Investigation History:Correspondence, □
Document and Stock Transfer Stamps

Old Documentary Stamps Dating to 1939 [Obtained by the IRS, New York Office Special Agent in Charge]

IR Licences to Operate as Retail Dealers [includes inventory card]

Letter to Deputy Commissioner Internal Revenue Concerning Tax Dividends

Various items US Internal Revenue Collector's Office, 1st District of Virginia ; memo (1866), newspaper articles (1918,1938)..

Donation in review 8/18/2011; J.Smalls

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Archives Partners with Online Groups to Post More Records

IRM Online Award Certificate (2004 E-Gov Institute's Knowledge Management Award)

Declaration of Susan Novotny as Director of SPDER(Servicewide Policy Directives and Electronic Research) for IRS

Information Systems (IS) Delegation Orders

Document Clearance Records (TIGTA) [OUO]

Commercial-Off-the-Shelf (COTS) Software Standardization for End-User Computing

Changes in Titles: titles and naming conventions for IRS executives

IRS Restructuring and Reform Act 1998 and related materials

IRS Newsletter: New Directions

Tax Treatment of Construction Allowances: Lessor to Lessee

The Internal Revenue Manual as Practitioner's Tool

History of IRM, Mimeographs and Memos

IRS Reorganization (various charts, memos, booklets..)

IRS Organizational Policy and Planning

EP/EO Newsletters

IRS Historical Fact Book : A Chronology, 1646-1992(CD)

History of Appeals: 60th Anniversary Edition

Federal- State Reference Guide: State/Local Government Employers (Joint publication by U.S. Internal Revenue Service, U.S. Social Security Administration and the State of Colorado)

Internal Revenue Service (IRS), Social Security Administration (SSA), and State of SSA in Colorado Education Outreach (VHS)

Elimination of Internal Regulations (copy of pages from a Treasury Report)

IRS Bicentennial (1776-1976) Business Mailing Envelopes

Individual Income Tax Return Form (1924)

1865 Tax Return (2 copies)

Headquarters Records Management: for Information Resource Coordinators

Customer Service Projects (1998)

IRS Proposal to Redesign the Internal Revenue Manual as an Electronically Composed, Commercially Maintained Looseleaf Service System.....

Illegal Narcotics Profits

Conversion of the Chief Counsel Directives System to IMDAS(Internal Management Document Automated System; also Decision to separate OUO content from IRM (both copies)

Interim Guidance on IRS.gov Internal Web Site Accessibility Requirements

IRS Manager's Reference Document for Transition

Organizational Changes in the Internal Revenue Service (Summary) (1952-1967)

IRS's Comprehensive Approach to Compliance Measurement (Expansion of a presentation given at the National Tax Spring Symposium in May 2003)

Executive Development Program (OUO)

IRM Background Information

Coordination of Training Initiatives and Surveys

Internet/Intranet Policy Development in the IRS(OUO)

,

Transfer Records (1950-1965) to NARA

Data Books (1995-2001)

Criminal Investigation Division (Internal Revenue Service) [Report]

Modernization and Information Technology Services: Program Plan FY 2002-FY 2003

NARA Guidance on Managing Web Records (Draft)

Various U.S. Internal Revenue Tax Notices and Forms

Transfer Records(CCDM)to NARA

NARA Accessions (undescribed)

Disposition of Federal Records: A Records Management Handbook

Preliminary Inventory of the Records of the United States Direct Tax Commission of the District of South Carolina

Preliminary Inventory of the Records of the Internal Revenue Service (Record Group 58)

hello, memo

hello, memo

hello, memo

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Printed Distribution Systems For Printed Products - CIDS Survey Results

Centralized Inventory and Distribution System (CIDS):Centralize and Automate..

CIDS - Physical Distribution of Printed Materials in the IRS Organization (Concept and Correspondence)

CIDS Assessment Report (WADC)

Overall Assessment Report of the CIDS EADC, CADC, and WADC

CIDS Assessment Report (CADC)

Centralized Inventory and Distribution System Interim Report: Status and Recommendations

Centralized Inventory and Distribution System Final Report: CIDS Medium and Long Term

CIDS Assessment Report (EADC)

Centralization of Internal Use Forms: Software Implementation

Personnel Management Subsystem Requirements and Design Review Document

Technical Background Supporting Recommendations for Selection of Three Geographics Locations...CIDS

CIDS - GAO and Congressional Study

TAXPRAK Elimination- CIDS Space Impact

CIDS Master Design

Productivity and Quality Under the President's Productivity Program

CIDS (Central Inventory and Distribution System) Skelatal Design 1984-1985

What is CIDS (Central Inventory and Distribution System)..?

CIDS (Central Inventory and Distribution System) Staff Study

Centralized Inventory and Distribution System (CIDS): User Manual for Order Processing System

Documentation on the Implementation of the CIDS: CIDS Project

To Key or Not to Key 4190 Orders into CIDS?

Central Inventory and Distribution System Warehouse Design Program

FOIA Request: CIDS (Central Inventory and Distribution System)

,

Revised Master of Automated Order Picking System including The Soft Goods Dispenser

Warehousing Strategies

IACT Report: videoconference tapes

,

IRS Distribution Centers: Meeting the Challenge

IRS Distribution Center: Meeting the Challenge

Warehousing and Order Selection: Study to Determine The Optimum Physical Distribution System for Printed Material Dissemination in the IRS Organization (Final Report)

CIDS Program Specifications : Volume II

CIDS Program Specifications : Volume I

Selection of Three Geographic Locations for the Establishment of Centralized Inventory and Distribution System (CIDS)Centers: Final Report and Recommendations

CIDS (Central Inventory and Distribution System): 1986 Status Report

1991 CIDS (Central Inventory and Distribution System): requirements

Central Inventory and Distribution System (CIDS): ADP System Feasibility Study

1991 CIDS Workplans and Status

Logistics Management/GBL System

CIS(Central Inventory and Distribution System): Ten reports (OUO)

CIS(Central Inventory and Distribution System) Program Book

National Commission on Restructuring the Internal Revenue Service

Former Commissioners

Statement of Charles O Rossotti , Commissioner IRS, before the Subcommittee on Treasury and General Government Senate Committee on Appropriations

Study to Determine the Optimum Physical Distribution System for Printed Materials Dissemination for the IRS Organization: Appendix C and Appendix D

World Class Courtesy: A Best Practice Report

IRS Management Board Meeting

CID(Central Inventory and Distribution System): Preliminary Site Selections [Study]

Safety of Taxpayers Funds (Letter to Mark Everson)

MITRE's Security Review (Briefing)

Review of the Protection of Taxpayer Data During Hurricanes Katrina and Rita...

Statement of Charles O. Rossotti , Commissioner Internal Revenue Service before the Subcommittee on Treasury, Postal Service, and General Government , House Appropriations Committee. Februarv 24-25. 1999.

Statement of W.Val Oveson, National Taxpayer Advocate before the Subcommittee on Oversight , House Committee on Ways and Means

Special Industries (MT 4230-4232)

Reinventing Service at the IRS (Draft)

Modernization Concept for the Internal Revenue Service

A Summary of Modernizing America's Tax Agency

Modernizing America's Tax Agency

Modernizing America's Tax Agency

IRS Horrors and The Beltway Bank Shot (Newsweek Magazine)

Inside the IRS: Lawless, Abusive and Out of Control... (Newsweek Magazine)

The Historic Internal Revenue Manual (IRM) Document Management Study: Needs Analysis

New Direction IRS: Serving Taxpayers Better by Building a New IRS (Newsletter)

Multifunctional IRM Handbooks

IRM Rewrite Project Status Report

IRM Writers Guide

IRM Authoring Procedures Quick Reference Guide:Job Aid for IRM Originators

Digitization of the Historic Internal Revenue Manual (IRM)

The Federal Tax Gap

The IRM Connection: Compliance IRM Redesign Project (Newsletter)

IRM Authoring and Rewrite

Speeches/Oral Statements - IRS Commissioner Mark W.Everson

Speeches/Oral Statements- IRS Commissioner Mark W. Everson

Business Systems Modernization Fiscal Year 2006 & 2007 Expenditure Plan

Counsel Interview: Mortimer Caplin, IRS Commissioner

Review and Recommendations for Improvement of IRS Leadership Development, Task Order #2

Tax Shelter and Tax Haven Reform Act of 2005 [S.15765]

US-Korea Free Trade Agreement(FTA)

Leeds Castle Group

Overview of FY 2007 and FY 2008 Budget

Voluntary Compliance System

Research File (Mark Mazur) [Three documents]

Monthly Activity Reports [January 1990-December 1990} (OUO)

High Risk:Collection of Unpaid Taxes□
[Presentation material]

Reading file IRS Commissioner Margaret Milner Richardson [July- December 1994) (OUO)

IRS Taxpayer Assistance Blueprint (TAB)

Y2K Contingency Management Planning

IRS 100 -Day Plan {September - December 1999}

IRS (Internal Revenue Service) Organization Chart

IRS History Program: A Brief Overview

Code of Ethics for Government Services (Poster)

IRS Commissioner Charles O.Rossotti Issue Papers 1996-2002

Correspondence:Committee on Ways and Means and Commissioner Mark Everson

Immigration Stats

Permission to Conduct a Reduction in Force(RIF)

Business Systems Modernization (2004) [OUO]

Burden Reduction

Reorganization of the IRS (Internal Revenue Service)

First Annual Joint Review of the Internal Revenue Service

Speeches: Oral Statements and Press Releases [Everson]

Business and Professional Income Under the Personal Income Tax Act

Attitudes of Taxpayers Towards the 1969 Form 1040.(OUO)

The Individual Income Tax

Income Size Distributions - Part 1

Computer Technology at IRS: Present and Planned

A Concept for Modernizing the Internal Revenue Service

The IRM Connection: Compliance IRM Redesign Project (2 copies)

Dividends Under the Income Tax

An Appraisal of the 1950 Census Income Data

A Critique of the United States Income and Product Accounts (2 copies)□

□

SBSE Leadership Conference [May 3-4, 2001]Dallas, Texas

National Commission on Restructuring the IRS- Briefing Materials (OUO)

Booz Allen and Hamilton - Initial Hypotheses and Phase IIA Approach - Vol. 2
(OUO)[Commissioner's Briefing]

Booz Allen and Hamilton - Initial Hypotheses and Phase IIA Approach - Vol. 1 (1998)
(OUO)[Commissioner's Discussion]

National Taxpayer Advocates's Report to Congress FY 2000

The National Taxpayer Advocates's Report to Congress Fiscal Year 2003 Objectives

FY 2002 Budget Request

Swearing In Ceremony for Todd Grams, Nina Olson and Mark Mazur;

American Bar Association (ABA) Section of Taxation Meeting

Swearing In Ceremony-- John Reece, James Rinaldi, Toni Zimmerman, James Williams, Tommy DeWeese and Robert Albicker

Oral Testimony of Commissioner of the Internal Revenue Charles O. Rossotti before the Senate Appropriations Subcommittee on Treasury and General Government- FY 2002 Budget Request

LMSB Division Senior Leadership Conference [May 21-24, 2001]

IRS Annual Business Meeting [June 19-21, 2001]

Global Forum on E-Commerce, Montreal Canada [June 3-6, 2001]

Jackson Hewitt Annual Convention, Orlando, Florida [June 10-13, 2001]

Special Enrollment Examination Advisory Committee

Inaugural Meeting of TE/GE Advisory Committee (TEAC), Washington, DC [June 25, 2001]

Pennsylvania Institute of CPA's Annual Meeting- Philadelphia, PA [June 28- July 1, 2001]

IRS Nationwide Tax Forums, Philadelphia, PA [July 10, 2001]

National Association of Tax Professionals (NATP) and SBSE Council Meeting, New Orleans and Kansas City [June 11-12, 2001]

New Hires Training Dallas, Texas [July 17-18, 2001]

Appeals Leadership CPE Atlanta GA [7/25/2001]

Taxpayers Advocate Service Symposium on Authorities, Dallas, TX [August 1, 2001]

Senator Jack Reed Forum on Small Business Issues
Rhode Island [September 5, 2001]

Wage and Investment (W&I) Leadership Conference, Chicago, Illinois [September 5-7, 2001]

EFTPS Online Launch News Conference [September 6, 2001]

Wage and Investment CAS/Compliance Leadership Planning Conference, Brookhaven, NY [September 10-11, 2001]

IRS Advisory Council Public Meeting, Washington ,DC

Town Hall Meeting, Brookhaven, New York [October 2-3,2001]

CAS/ Complaine Leadership Conference , Philadelphia , PA [10/16/2001]

National Italian American Foundation (The White House, Washington,DC)

IRS Procurement Leadership Conference, Washington, DC [October 22, 2001] □

Tax Executive Institute (TEI)56th Annual Conference, Boston, Mass [October 21-24, 2001]

AICPA National Conference on Federal Taxes/ Fall Tax Division Meeting [October 29-30,2001]

SB/SE Managers Meeting, San Francisco, CA [10/29-31/2001]

IVT on Performing Our Mission with Excellence in the New IRS [11/1/2011]

Information Reporting Program : Advisory Committee Public Meeting [November 1, 2001]

First Annual Stakeholder Relationship Managers Meeting, Washington,DC {November 6-7,2001]

Awards Ceremony, New York City: Aftermath Terrorist Attacks [11/5/2001];Ribbon Cutting Employee Resource Center , Memphis, TN [11/6/2001]

CERCA Annual Electronic and Tax Administration Conference(Fall 2001) Washington, DC [November 7, 2001]

Enforcement Actions in Support of War on Terrorism□
[Nov. 7,2001]

Appeals All Managers Meeting , Philadelphia, PA [November 27,2001]

CARE Conference, Dallas, TX [12/5-6/2001]

September 11th Ceremony , IRS Auditorium, Washington, DC

Media and Publications All Employee Meeting

OECD Forum on Strategic Management,Okinawa,Japan,[January 7-8,2002]

The City Club of Cleveland, Cleveland, Ohio [February 1, 2002]

Executive Development(XD)Spring Graduate Ceremony [March 15,2002]

International Fiscal Association (IFA)- Annual Meeting , Washington,DC [March 7,2002]

Federal Bar Association 26th Annual Tax Law Conference , Washington,DC [March 11,2002]

Corporate Tax Shelters

Tax Executives Institute(TEI):Mid Year Meeting

American Medical Association (AMA)/ American Dental Association(ADA) Meeting : Tax Scams and Schemes

The Tax Coalition

American Society of Public Administration: Awards Ceremony

Information Reporting Program Advisory Committee: Joint Orientation [May 6, 2002]

IRS Small Business Week: Kick-off Event

The Annual Joint RRA '98 Review: Testimony

American Payroll Association 20th Annual Congress
[May 14-18,2002]

Town Hall Meeting/Press Conference with Congressman Manzullo, Northwestern University, Rockford IL Campus

IRS Nationwide Tax Forums [September 17,2002]

Executive Development (XD) Class Commencement Ceremony

Farewell Remarks of the Commissioner of the Internal Revenue Service(IRS) - Charles O.Rossotti

The Taxpayer Advocate Service:Senior Managers and Technical Advisors Training
[November 6, 2002]

Internal Revenue Service and Federation of Tax Administrators State Partnership Meeting

LMSB Senior Managers Meeting [October 10,2002]

TAP Inauguration Ceremony [October 7,2002]

SB/SE Executives Conference [October 11, 2002]

Annual Business Meeting : Focus on the Future [October 8,2002]

Internal Revenue Service Advisory Council: Public Meeting [October 18,2002]

Tax Executives Institute (TEI) Annual Conference [October 22, 2002]

Procurement Leadership Conference [October 23, 2002]

AICPA Fall Tax Division Meeting [October 29,2002]

CFO Town Hall Meeting [October 29, 2002]

TE/GE CPE ,Chicago Illinois [October 31, 2002]

IRS Nationwide Tax Forums, Atlantic City, NJ (Summer 2002) [July 9, 2002]

MITS All Managers Meeting [June 10,2002]

IRS Research Conference,Washington, DC [June 11-12 2002]

Y2K Victory Celebration: Interview - IRS Commissioner Rossotti [March 6, 2000]

Congressman Bill Archer Interns Visit: High School Juniors [March 23, 2000]

Emerging Technologies Conference, New Carrollton, MD

Signing Ceremony at International School of Business and Finance (ISB&F) Manhattan, NY [March 24, 2000]

Collection Managers Meeting (Illinois District) [March 8, 2000]

Statement of Charles O. Rossotti, Commissioner Internal Service before the House Ways and Means Subcommittee on Oversight [March 28, 2000]

Statement of Charles Rossotti, Commissioner Internal Revenue Service, before the Subcommittee on Treasury and General Government Senate Committee on Appropriations

OMD/OIRA Conference on Paperwork and Burden Reduction [April 27, 2000]

National Association of the Self-Employed [April 28, 2000]

Commissioner of Internal Revenue Modernization Awards Ceremony, Washington, DC [May 1, 2000]

Collection CPE Meeting, Charlotte, NC [May 4, 2000]

Partnerships for a Growing America: A Congressional Business Summit, Washington, DC [May 8, 2000]

National Association of Manufacturers-Tax and Budget Policy Committee [May 10, 2000]

Information Reporting Program Advisory Committee (IRPAC): Public Meeting, Washington, DC [May 11, 2000]

IRS (Internal Revenue Service) Mid-Year Business Meeting [May 23, 2000]

Innocent Spouse Coordinators Meeting, Washington, DC [May 24, 2000]

National Missing Children's Day Ceremony (Justice Department), Washington, DC [May 25, 2000]

LMSB Senior Leadership Meeting: Mapping the Journey, Chicago, Illinois [May 31, 2000]

HR Block Franchises, Kansas City, KS [June 6, 2000]

IRS/ABA Joint Press Conference on TAXi CD-ROM, National Press Club, Washington, DC [June 2, 2000]

Professional Services Council, Washington, DC [June 7, 2000]

Woodrow Wilson House Dinner [June 7, 2000]

National Federation of Independent Business: Congressional Small Business Summit,
Washington DC [June 8,2000]

Signing Ceremony for Stand-up Packages--Appeals, Small Business, W & I [June 12 2000]

IRS Advisory Council (IRSAC) Public Meeting [June 21,2000]

Good Housekeeping Award for Women in Government [June 21, 2000]

CIAT 34th General Assembly [June 10, 2000]

HIRE Conference, Phoenix, AZ [July 11-12,2000],

IRS National Tax Forums (Summer 2000) Atlantic City, NJ and Philadelphia, PA [July 17-
18,2000]

Federal Executive Board(FEB/Federal Executive Association(FEA) Conference, Washington,
DC [July 19,2000]

Association of Improvement of Minorities 31st Conference,Orlando, FL and IRS Tax
Forum/Visit Miami,FL Post-of-Duty [July 25 and August 2,2000]

National Association of Tax Practitioners 2000 Annual National Conference, Crystal City,VA
[July 22-26,2000]

Office of Chief Counsel National Conference on Modernization, Washington, DC [August 1-
4,2000]

TE/GE Modernization Training for TE/GE Leadership [August 16-18,2000]

IRS Recruitment Conference [August 17,2000]

Executive Development Class Graduation [August 18, 2000]

IRS Senior Leadership Meeting [September 7, 2000]

Institute for Public Policy, American University, Washington DC [September 18,2000]

Commissioner Rossotti's Talking Notes for Three Conferences: Atlanta, GA, Dallas,Texas,
and New Orleans, LA [September 19-21,2000]

Treasury National EEO and Diversity Conference , Dallas, TX [September 19, 2000]

Criminal Investigation(CI)Modernization All Managers Training Conference, New Orleans, LA [September 20,2000]

Council for Excellence in Government , Washington, DC [September 21,2000]

Association of Former Internal Revenue Executives (AFIRE), Arlington, VA [September 22,2000]

IT Managers Meeting [October 4, 2000]

LMSB Leadership Conference , Kansas City, KS and SB/SE Leadership Conference, Dallas, TX [September 25- 27,2000]

SB/SE Leadership Meeting, Dallas, TX [September 27,2000]

IRS Modernization Update Meeting , Washington, DC [October 2, 2000]

National Office Customer Service Symposium, Largo, MD [June 5, 2000]

Executive Development (XD)□
Class Orientation, Washington,DC [October 11,2000]

Second Annual CAP Conference, Atlanta, GA [October 17,2000]

AICPA National Conference on Federal Taxes, Washington, DC [November 6,2000]

CFO Celebration, Beckley, West Virginia [February 28, 2001]

Federal Bar Association Luncheon, Washington, DC [March 2, 2001]

Testimony before U.S. Sentencing Commission by Charles Rossotti,Commissioner, Internal Revenue Service [March 19, 2001]

Congressman Bill Archer Student Intern Program of Houston: Visit from Congressman John Culberson's District [March 16, 2001]

Executive Development(XD)Program, Washington, DC [March 16,2001]

Tax Executives Institute (TEI) Mid-Year Meeting, Washington, DC [April 4, 2001]

Oral Testimony of Charles O. Rossotti, Commissioner of Internal Revenue Service before the House Ways and Means Subcommittee on Oversight: Filing Season

Oral Statement of Commissioner of Internal Revenue Service Charles O. Rossotti before the Senate Finance Committee:IRS Oversight

CSC(Computer Sciences Corporation)Technology Center:Groundbreaking Event, Prince Georges County, Maryland

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Association of Government Accountants(AGA): 42nd Annual Awards Presentation and Sixth Annual Member Recognition, Washington, DC ☐

☐

IRS/PRIME Partnership Meeting ,Falls Church, VA

IRS Organizational Performance Management Forum: Measures and Beyond

Electronic Tax Administration Advisory Committee, Washington DC,

IRS Mainframe Celebration, New Carrollton, Maryland

Senior Manager Pay Band Training Video: Q & A on Senior Managers Pay Band

Chief Counsel Stuart Brown: Farewell Reception, Washington, DC

Combined Federal Campaign (CFC) Closeout Ceremony

Collaborative Workshop and Wage and Investment Leadership Conference [January 22-23, 2001]

TE/GE Leadership Meeting, Washington, DC [January 25, 2001],

Congressional Affairs Program Conference, Washington, DC [January 31. 2001]

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Tax Executives Institute(TEI);48th Annual Midyear Conference, Washington, DC [March 23,1998]

American Society of Payroll Management Annual Government Symposium, Washington,DC [April 7,1998]

National Press Club Luncheon, Washington,DC [April 15, 1998]

Statement of Charles O. Rossotti, Commissioner of Internal Revenue Before the Subcommittee on Government, Information and Technology, House Government Reform and Oversight Committee . Washington. DC [April 15. 1998]

District of Columbia Bar Association Taxation Section, Washington DC [April 28, 1998]

Information Reporting Program Committee(IRPAC): Semi-Annual Meeting, Washington, DC [April 29-30,1998]

Criminal Investigation Division(CID)Independent Review: Press Conference [April 28,1998]

Rhode Island Chamber of Commerce Luncheon [May 6, 1998]

Small Business Administration National Advisory Council, Washington, DC [June 3,1998]

VMS for Commissioner Rossotti: Teleconference for Modernization in the IRS [June 5,1998]

Kennedy School Annual Dinner [June 10,1998]

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2011) Catalog Number
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Cresap, McCormack & Paget

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Cake, Eshleman, Miles, Farioletti, Boyd

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Unknown

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Various

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John Dunlap Commissioner

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John Dunlap Commissioner

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John B. Dunlap

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John Dunlap Commissioner

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Various

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John Snyder

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Washington Daily news; Times-Herald, Morning Star

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Farioletti, Nelson, W.H. Smith

OEL, BWB, John R. Turner

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McKinsey & Company

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Humphrey Bros. & Co.

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Simpson, Ruth

Simpson, Ruth

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David A. Mader, Assistant Commissioner (Human Resources and Support)

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Long Range Quality Plan Task Force

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Rossotti, Charles O.

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Internal Revenue Service

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Internal Revenue Advisory Council

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other	mydate
Abolishes the Account's Unit and the Office of Sup	1922.05.24
Instructions for preparing correspondence with off	1923.03.29
Telephone Directory for BI R with listings for Tre	1944.04
This publication lists, by state, the tax collecti	1945.11.01
Procedures and instructions for collection distric	1947.09.24
Outlines the present situation; functions of the c	1948
Requests survey of certain aspects of the organiza	1948
Review and analysis of House Investigative Committ	1948.07
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Outlines improvements in collection and eight topi	1948.07.26
Minutes discussed the objectives, methods, procedu	1948.07.29
Topics: study of Collectors' offices by an manage	1948.08.12
Topics: Atkeson's memo of 8-12-48 status was diss	1948.08.17
Bureau submitted a statistical report on warrants	1948.08.18
Memo scheduling Meeting 4, with 1 attachment - U.	1948.09.08
Other departments agencies were surveyed to determ	1948.09.21

Topics: Management Engineers, consolidating withho	1948.09.23
Organization Chart November 1948 (with mission sta	1948.11.01
Topics: management engineering survey; budget hear	1948.11.04
First Report topics: committee authority, purposes	1948.11.29
Draft report of the Sub-committee on Bureau Reorga	1948
Invitation to discuss organization proposals affec	1948.12.02
Feasibility of integrating tax work of Intelligenc	1948.12.03
Proposed' reorganization of field offices, ra	1948.12.07
Summary of statements from the Deputy Commissioner	1948.12.07
Topics: reorganization of bureau; Accounts and Col	1948.12.09
Topics: Statement of Commissioner; summary (role	1949
Topics: Bureau reorganization; accounting periods	1949.01.26
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Topics: unclaimed refunds, space problems, mechan	1949.02.23
Topics: origin and membership of committee, purpo	1949
Three proposals to alleviate seasonal workload: (1949.03.16
Topics: Paget report; Winkle Report, section 722	1949.03.23
Taxpayer Education, Tabulating Procedures; Staffin	1949
Topics: reports from task forces: tabulating equi	1949.06.29
Reprints of the 1949 organization charts--top mana	1949.08.15

Consolidate audit functions in Offices of Internal	1949
Response to Paget Report recommendation. Task forc	1949.11.21
Topics: Classification and assignment of returns	1949.11.21
Response to Paget Report recommendation. Plan to c	1949.11.28
Topics: Commissioner's policy statement to House	1949.11.29
Pages of code referring to reorganization plans of	1950
Topics: alcohol tax procedures; revenue agents' o	1950.03.30
Correspondence between executives on adoption of u	1951
List of meeting dates and indices of meetings by s	1951
Review of efficiency improvements/significant acco	1951
Topics: Collectors comments on fraud procedures 5	1951.1.24
Topics: Developments promoted by committee (follo	1951.02.13
Topics: Procedural aspects of Paget report; basic	1951.06.26
Statistics on staffing 1949-1951; more emphasis on	1951.06.27
By state, the number of districts, dates of establ	1951.07.01
Net Worth Financial Statement--Commissioner's memo	1951
Report and related background on the arrangement o	1952.02.06
Handbook on Reorganization--background on field se	1952
Contains text of 1952 Reorganization Plan No. 1 wi	1952
1952 Reorganization Plan No. 1 General Nature of R	1952

1952 Reorganization Plan No. 1 Status of Districts	1952
Proposed Location for Regional Office, Oklahoma Ci	1952
Reorganization plan; charts and maps; installation	1952
1952 Reorganization Plan No. 1 General Comment on	1952
List of District Commissioners of Internal Revenue	1952
Consists of various drafts of 1952 Reorganization	1952-1953, 1966-1973, n.d.
1952 Reorganization Plan No. 1 Statement by Presid	1952.01.02
Reorganization Correspondence org chart, nature of	1952.01.07
1952 Reorganization Plan No. 1 Letters to Congress	1952
Folder includes maps of proposed districts for 195	1952-1953
Original and Negative image of List of Collectors	1952.01.17
Contains 1952 Reorganization Plan No. 1 President'	1952.01.18
1952 Reorganization Plan No. 1 House Expenditures	1952
Nebraska Representative asked Congress to make IR	1952.01.22
Correspondence from the Commissioner to Senators H	1952
Undated discussion paper & Commissioner's 4/7/52 r	1952?
1952 Reorganization Plan No. 1 Commissioner's Stat	1952.03.14
List of sections of IRC requiring Treasury Secreta	1952.03.15
1952 Reorganization Plan No. 1 Various--Federal Re	1952
Correspondence with Commr & taxpayers concerning A	1952

List of decisions related to the reorganization.	1952.3.25
Correspondence between the Commissioner, Congress	1952
Correspondence between the Commisioner, Congress &	1952
Correspondence on a variety of issues dealing with	1952
Correspondence with Commissioner and taxpayers con	1952
Lists city names for Districts [later known as reg	1952.04.11
Status letter for Senators and Representatives plu	1952.04.11
Correspondence between Florence Chamber of Commere	1952
Congressional correspondence on issue relating to	1952
IR Circulars 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12	1952-1953
Correspondence between the Commissioner & taxpayer	1952
Copies of Reorganization Circulars;accomplishments	1952
1952 Reorganization Plan No. 1 Commissioner's Reor	1952
Memo to Commissioner Dunlap from Norm Sugarman att	1952.05.14
1952 Reorg Commissioner's Reroganization Order No	1952.05.15
1952 Reorg Commissioner's Reroganization Order No	1952.05.15
News release on Field Service, biographies of Assi	1952.05.19
Statement by Commissioner Meaning of Reorganizatio	1952.05.20
Tentative steps to effect reorganization of IL rev	1952
Correspondence with Congressman, taxpayers express	1952

Includes letters between Commissioner and organiza	1952
1952 Reorganization Plan No. 1 Installation Manual	1952.07.08
aka Baltimore, MD District. Ltr to F. Roy Yoke ann	1952
Lists the dates and states included in Baltimore,	1952
Description of each components of National Office	1960-1971
Correspondence and status reports on the staffing	1952
Variety of correspondence dealing with location of	1952
1952 Reorganization Plan No. 1 Commissioner's Reor	1952-1953
Transfer of three NY Counties from Buffalo Distric	1952
Letters on proposed location of District to suppor	1952
Correspondence between Commissioner, Congress & ta	1952
Treasury Press Release on installation of official	1952
Correspondence with taxpayers et al concerning dis	1952
News Release announcing Buffalo as the district of	1952
Press release announcing Louisville as Headquarter	1952
Various Commissioner's Reorganization Orders (dele	1952
Correspondence, internal directives, memoranda of	1952
Correspondence with Chamber of Commerce on locatio	1952
Audit Division responsible for the examination of	1952.10.14
Internal directives signed by District Commissione	1952

Correspondence, internal directives concerning Bir	1952
Internal directives signed by District Commissione	1952
Checklist & Report of Washington Installation team	1952
Memo to William Parsons Administrative Assistant S	1952
1952 Reorganization Plan No. 1 Treasury Dept. Orde	1952.12.04
Treasury Department Memo to the Press announcing T	1952
1952 Reorganization Plan No. 1 Commissioner's Ope	1952.12.24
Briefs on IR Actions to Reduce Washington HQ by 25	1953
Includes reports and hearings concerning the 1952	1952-1953
List of Mimeos, Circulars, and Orders relating to	1956.01.03
Designates Justin F. Winkle as acting Commissioner	1953.01.20
Outline of plan for formation of district offices.	1953.02.4
	1952-1953
Public relations, releasing information to the pub	1953.03.17
Enables Deputy Commissioner to serve as Acting Com	1953.04.10
	1953.05.29
Treasury Press Release H-143 Reduce from 17 distri	1953.05.29
Name Change from Bureau of Internal Revenue to Int	1953.06.18
	1953.06
	1953

□	1953
Commissioner's Reorganization Order No. 15 General	1953.07.01
	1953.07.01
	1953-1954
Commissioner's Reorganization Order No. 19 Functio	1953.07.08
IR Circulars No. 1-19, 21-25, 29, 39, and 173	1952-1953
	1953.08.26
	1953.08.26
Note: Order superseded by TD 6119.	1953.08.26
	1953.09.11
Enclosed in the hearing transcripts are the statem	1953.09.25
Commissioner's Reorganization Order No. 24 Interim	1953.09.25
	1953.09.29
This order is noted as being obsolete	1953.10.09
	1953.10.12
	1953.07.18
From Commissioner to Regional Commissioners, Distr	1954.04.02
	1954.05.03
	1954
Reorganization, enforcement, audits, fraud, accoun	1955.02.18

Contains Voluntary Disclosure Report and related c	1955-1956
Recommendations for the Assistant District Directo	1955.03.28
	1955-1959
Organization, public relations, taxpayer assistanc	1955.07.06
By state history of collection districts with loca	1955.09
	1956-1961
Variety of correspondence to and from Rep. Welbur	1956-1960
By office, organization chart with management incu	1956.09
Includes reports and correspondence concerning per	1956
backlogs, space, equipment, personnel	1956.12
Number of employees, budget and major activities b	1957
Report considering organization structure before an	1957
Work Planning and Control System 2100 Activity (Pu	1957
By chapter and section of the IRC the Commissioner	1957
Principal Functions; present organization structur	1957.11
Auditing; Accounting and Budgets; Organization; Bu	1958.01.30
Program requirements; organization structure Polic	1958.01.30
Comments in four parts from Internal Revenue Commi	1958.02
	1957-1958
Miscellaneous correspondence dealing with filing o	1958-1961

Two memoranda concerning the enforcement of gaming	1958.11.12
Correspondence & meeting notes from Emergency Relo	1959-1967
Depreciable Property Publication versions from 192	1920-1955
Carbon of Letter from Acting Assistant Commissione	1959.04.20
Carbon of Letter from B. Harding, Asst. Commission	1959.05.01
	1959.05
Costs and Revenue Effects for 5-Year Plan; Audit A	1959.07.02
Identified cities in region as locations for the p	1959.08.03
Carbon Without Attachment from J. Turner, IRS to W	1959.08.05
Memorandum from Bookholt to C. Fox	1959.08.07
Letter from Acting IRS Commissioner C. Fox to Reg.	1959.08.13
Memorandum to Deputy Commissioner from W. Bookholt	1959.09.11
Letter to Senator Byrd of West Virginia from IRS C	1959
Recommendations; problem statement; facts, conclus	1959.11.12
Technical activities in National Office--regulatio	1959.11.16
Growth in workload; increased efficiency; objectiv	1959.12.03
Current status letter to internal management offic	1959.12.31
Correspondence concerning the appointment or utili	1962-1973
Includes functional statements; Director of Inter	1960
Analysis of responsibilities, authorities and rela	1960.01

Memo to Reg. Comm & NO Official attaching copy of	1960.03
Correspondence on a variety of issues dealing with	1960-1966
Lists regions and districts with addresses. Brief	1960.04
Timetable, inputs, outputs, reconciliation of inpu	1960.07
Correspondence documents history of Chief Counsel'	1960-1978
Briefing on role of regional offices.	1961?
Administration--program emphasis, operating facili	1961.01
Includes the comments on the survey; recommendatio	1961-1962
Organization and Staffing; Establishment of IRS, M	1962.07
See L. Hart Wright. ABA and Brookings Institution	1962
Organization and Functions, duplication of work, d	1962.12.17
Guidelines for Effecting realignment of District a	1963
Internal memoranda on a variety of Service Center	1963-1971
Briefing Book containing documents relative to the	1963
Informs Congress of upcoming announcement to be ma	1963
A report of a study of the Veterans Administration	1963.06
Memoranda mostly concern the transfer of responsib	1963-1966
for September 12, 1963 discussion of local office	1963
This document includes the purpose of the study an	1963-1964
Don Dawkins could not understand why the New York	1963

	1963
Correspondence on a variety of issues involving IR	1963-1969
Correspondence discussing organization changes to	1963-1968
Correspondence on a variety of issues dealing with	1963-1973
File contains meeting notes, correspondence, repor	1964-1966
Contains draft of report addressing duplication of	1964.04.23
The E. O. Council consisting of reps from the Comm	1964
The task force study report found several drawback	1964.01
Memo transmits the report on Thrift and Frugality.	1963-1964
Response to request made by the Assistant Chief Co	1964.02.17
Response to request from Treasury for review of a	1964.02
Memorandum discusses that fact that although appro	1964.03.05
The status report takes into consideration the rec	1964.03.06
Memorandum to J. Elton Greenlee, Management Analys	1964.03.23
	1964
Memorandum discusses all of the non-duplicative wo	1964.04.07
Purpose of memo is to answer questions raised abou	1963-1964
This memo transmits the entire package for reporti	1964.04
This cover memo to the AC (Planning and Research),	1963-1964
This draft final report contains the purpose and s	1964.04.23

Included are three draft reports and accompanying	1964.04
Includes final report, called Greenlee Report, whi	1964
Memorandum to Commissioner Caplin and Chief Counse	1964.05
This cover memo responds to a memo received from t	1964
Memo to AC (Planning and Research) transmitted eff	1964.06.05
This memo to Director, Personnel Division requests	1964.07.09
The study generated from a recommendation that onl	1964
This memo responds to a request made by D. C. Dawk	1964
The memo provides concern that some of the authori	1937-1964
Concerns reorganization in Manhattan District.	1964
Memo to RC, New York Region approving the transfer	1964
Cover memo transmitting summarizing manpower with	1964
There had been no organizational study of the Offi	1965.01
Memo to the ACs (Technical), (Data Processing), an	1965
Memo to all Regional Commissioners transmits appro	1964-1965
The study centered around 1) responsibilities of t	1965
Memo to Deputy Commissioner Harding providing info	1965.03.23
Correspondence on a variety of Southeast Region is	1965-1967
Memo transmitting study report. Memo includes pri	1965
Cover memo transmits the study report prepared by	1965

Provides a new point of control and modifies proce	1965.10.29
Memo to Commissioner Harding favoring the transfer	1965
Splits the Plans and Policy Division into the Plan	1965
Letters to the New York and Northeast Regional Com	1965.12.11
Memo to RC (NAR) recommending that a study be cond	1966
Memo to the RC North-Atlantic Region transmits dis	1965-1966
Memo disapproves North Atlantic Region's proposal	1966
Memo to the Acting Deputy Commish relays his propo	1966.06.02
Study conducted as a result of recommendation of D	1966.06
Memorandum to T. Leary.	1966.08.15
Memo approves the reorganization of the Manhattan	1966
Memo to all RCs regarding the consolidation and to	1966.09.13
Includes draft and final copy of special study rep	1967
Note to Mr. Farioletti and Mr. Brisbin of Planning	1967
Memo to all AC and RCs, transmits the report on th	1967.11.06
Memo to District Directors in Brooklyn, Chicago, D	1968
Memo refers to the fact that the Staff Assistant t	1968
There is no indication that this memo was signed.	1968.10.29
Memo to Treasury transmitting copies of the booklet	1969.01.02
The cover memo transmits the Study of Service Cent	1969

Proposal outlines the need and necessary steps to	1969.03
Memo to file on minutes of meeting held March 21,	1969
This binder contains information collected by J. R	1969
Memo to the Special Committee on Taxpayer Assistan	1969.09.19
Data sheet lists number of returns examined and ad	1964-1969
This binder belonging to J. R. Turner, which must	1969
Assembled by/for Albert Brisbin contains several s	1969
Response to questionnaire sent out on October 6th.	1969.10.3
TWX containing questionnaire sent to all RCs, Dist	1969
Includes note of phone correspondence between Seym	1969
Background materials transmitted to the Special Co	1969
Package contains several responses from Central Re	1969.10.10
Package contains several responses from Mid-Atlant	1969
Memo to Special Committee on Taxpayer Assistance a	1969
Contains several responses from Midwest Region exe	1969.10
Package contains several responses to Southwest R	1969
Package contains several responses from North-Atla	1969.10
Package contains several responses from Southeast	1969.10.17
Responses from Western Region executives to the TW	1969
Memo to Special Committee on Taxpayer Assistance a	1969.10.17

Memo transmits responses to seven questions asked	1969.10.23
Study report contains a summary of recommendations	1969
Report addresses requests made by the Control Grou	1969.11.15
Memo to the Deputy Commissioner and the Office Aud	1969.11.19
Purpose of review will be to determine the organiz	1969.11.25
In response to assignment from October 27th Confer	1969
Package contains Memoranda from Deputy Commissione	1969.11.26
Concerns recommendations not accepted, deferred, a	1972.08
Includes sections on management reviews, priority	1972.08
Study to determine proper organizational structure	1972
Survey of Mail and Messenger Service, Administrati	1972
Memorandum to Commissioner outlining program sa	1972
Memorandum (yellow copy) expressing concern re: pe	1972
Analysis of the programs and organization of the F	1972.12
Cover Memorandum from Deputy Commissioner transmit	1972
Memorandum to all Regional Commissioners outlining	1972-1973
For financial year ending 6-30-74.	1974
IRS Organizational Issues --- 1970 report study of	1974
ARC (Audit) Study/Report on Rationale for the Reco	1974.02.07
Task Force findings & recommendations on basic str	1974

Field comments on recommendations of the study of	1974.04
Review of the Administration Activity Study -- pur	1974.05.17
	1966-1968, 1972
IRS organizational reviews outline long-rang plans	1974.09.24
Contains monthly briefing book items.	1974-1975
Report on recordation of access tax returns with r	1974-1975
Miscellaneous correspondence relating to Data Cent	1976-1978
Miscellaneous correspondence concerning Compliance	1976-1979
	1976.06
Correspondence relating to centralizing administra	1977-1978
Memo - dated 12/23/74 - stated review of the organ	1973-1974
Findings of job stresses, life stress, job involve	1977
	1977.10
report represents a complete updating of the organ	1977
	1977
	1977
memo to assistant commissioner (planning and resea	1977.5.16
memo returning the internal security organizationa	1977.05.10
Memo to Director, Research & Operations Analysis D	1977.06.02
Pursuant to the Security Council?s request the stu	1977

	1977.09.08
written comments on the OIO study group report - p	1977.09.08
Data Center Cost Study dated September 8, 1977 is	1977.09.08
memo to deputy commissioner, national office trans	1977.09.23
Memo to Deputy Secretary transmitting IRS Service	1977.10.14
Study report organization al and function study of	1977
Memo to Deputy Commissioner transmitting final rep	1977
Letter to Senator Cannon- in response to letter of	1977.12.05
	1977.12.12
Memo from data service implementation group to dep	1976.12.26
Memo complying to request at looking into the feas	1977-1978
Memo to Deputy Comm. I disagreement with the Contr	1977-1978
12/13/78 memo to Dep Comm announcing plan to centr	1978
Backup/supporting data for IRS reorganization of I	1978
Regional Commissioner Waters is proposing to reali	1978-1979
Survey initiated because of substantial dissatisfa	1978
Memo to Asst. Comm. (Admin.) transmitting copy of	1978.01.06
Summary of IRS Organizational Review Adopted Recom	1978
Task force approached the objective on the basis t	1978.03
As a result of an in-depth review, the Chief Couns	1978.03.30

Memo with attached Organization Implementation Upd	1978.04.14
Memorandum for Secretary Blumenthal - Reply to Let	1978.04.26
Resources management and centralized services - re	1978
Memo to Deputy Commissioner - gather data/informat	1978.5.1
Proposed Reorganization of 12 Smallest IRS Distric	1978.5.10
memo and proposed action plan	1978.05.18
The task of the Advisory Group was to structure an	1978
As a result of the request from Congressman McKay	1978
Document represents an updating of the organizatio	1978
Memo to Commissioner attaching a copy of the heari	1978.07.12
Memo - Organization Implementation Update- July 2,	1978.07.18
Memo to Deputy Commissioner stated review of the w	1978.07.24
Note to Commissioner attaching the IRS Organizatio	1978.07.26
Memo to Assist Comm. Technical and Asst. Comm. Com	1978.08.30
consolidated work progress report/E:EP:T- workload	1978
Memo to All Asst. Comm. & Asst. To the Comm. (Publ	1978
Management Survey Study of The Facilities Manageme	1978
Memo to Deputy Commissioner with a response to mem	1978.10.16
Study of National Office Administrative Services S	1978.12.1
Memo to All Regional Commissioners - has signed th	1978.12.04

Memo to Assist. Commissioner (Plan. & Res.) - has	1978.12.15
Memo to All Regional Comm. - I have signed the fun	1978
	1989.07.07
Memo to regional Comm. Midwest region he has revie	1979.03.16
Memo to Regional Comm. Central Region stating he h	1979.03.26
Memo to Reg. Comm., Western Reg. - has reviewed su	1979.03.28
Revised Policy Statements; Treasury Directive chan	1979 - 1987
Memo to Asst. Dir., Research & Operations Analysis	1979.01.29
Memo to Assistant Commissioner (Inspection) from D	1979.03.15
Discussion centered on what appears to be continua	1979
Memo to Deputy Commissioner - you asked us to coor	1979.05.02
Study address and recommends organizational change	1979
Memo expressing time to take a long hard look at h	1979.10.10
Memo thru Asst. Comm. to Deputy Comm. attaching fo	1979.10.24
Note to Mr. Holmes & Mr. Dyke attaching memowhich	1979.12.18
Draft/marked-up copy Plan for the Transfer of Two	1980
Report - Organizational Assessments of the Effects	1980
Memo to All Asst. Reg. Comm. attaching rinal repor	1980.03.13
memo to Deputy Comm. transmitting copy of Role of	1980.07.10
	1980.07.31

memo to Asst. Comm. (Plann. And Res.) - recommenda	1980.08.12
Memo attaching copy of Coordinated Compliance Frau	1980.08.29
Excerpt From the 1962 Smith Committee Report on Re	1980.09.12
note to Mr. Dyke - it is our recommendation that y	1980.12.10
typed paper titled Briefing Note - Texas Populatio	1980.12.17
Memo to Reg. Comm. (Southwest) - I have reviewd t	1980.12.23
Houston in the 80s - a study by the Austin Dist- I	1981
Organizational Initiatives report - Presented in "	1981
Report - Facilities Mgmt. Issues & Centralized S	1981
It was brought to my attention that OTA plans to a	1981.08.07
Projection for Dallas and Austin DistrictListing	1981
Memo to Secretary Regan proposing the establishmen	1981
6 page proposed implementation plan - IRS reorgani	1981
	1981.12.04
National Office & Field□	1981.02.19
□	
Memo to Regional Commissioner, Southwest - action	1981.02.20
Letter to William E. Williams - we have completed	1981
re: Regional and Asst. Comm. Comments on the Organ	1981.03.16
Memorandum from IRS Commissioner to Reg. Comms., A	1981.03.21
Original presentation material and copy; table	1981.04.02

note to Mr. Owens transmitting copy of Probable St	1981.04.13
Note to Jean Kluttz transmitting requested article	1981.04.27
Memo to Asst. Comm. PR attaching information copie	1981.06.22
Memo to Director, Statistics Division - we have re	1978-1981
Memo to thru Asst Comm. Compliance to Acting Deput	1981.07.31
On 2/9/78 approved prospectus for the study of Fut	1981
Memo to Deputy Secretary McNamar proposing the est	1981.8.18
Slides and slide art - done for J. Ambrose, IRS PI	1981.09
The satellite Operations Study Group has completed	1981.09
Letter to Honorable James Abdnor , various members	1981.09.08
Release 9/10/81, 11:00 am EDT, Washington, DC -- C	1981.09.10
Memo to Acting Deputy Commissioner in response to	1981.09.18
Letter to Inform Mr. Richard C. Brown, Director, O	1981.10.20
Memo to Acting Deputy Commissioner attaching study	1981.10.30
Memo to Deputy Secretary McNamar transmitting copy	1981.11.11
IRS Workforce Profile 1981-1990 . The workforce o	1981.12
Memo to Comm. And Dep. Comm attaching best efforts	1981.12.02
Copy of memo from IRS Commissioner to Dep. Secy of	1981.12.04
	1981.12.09
Memo to Asst. Comm EP/EO and CP attaching a final	1981.12.15

	1981.12.16
	1981.12.16
	1981.12.17
Memo to Asst Comm., EP/EO, Compliance attaching fi	1981.12.18
<input type="checkbox"/>	1981.12.18
<input type="checkbox"/>	1981.12.18
Memo to Asst. Commissioner (Compliance) - you are	1981.12.21
Note to Roger Plate attaching data from diverse so	1981.12.22
Treasury Order Establishment of Associate and Assi	1981.12.23
Memo attaching memo to Phi Coates, indicating we m	1981.12.24
attaching A study of Labor Management Relations in	1981.12.28
Letter to Kenneth T. Blaylock - in regard to you	1981.12.28
Rational for Reorganization 4 page bullet form (Ke	1981.12.28
Realignment of National Office - 2 pages bullet fo	1981.12.29
Reorganization Issue Taxpayer Education Programs.	1981.12.29
Memo to to All Asst. Comms., Reg. Comm., Chief Cou	1981.12.30
I thought it would be useful to recapitulate the i	1981.12.30
IRS Reorganization Critical Elements Space and Pro	1981.12.31
Appears to be presentation material - there are se	1982.01.06
<input type="checkbox"/>	1982.01.11
Memo to Asst. to the Deputy Comm - attached are po	1982.01.12

Memo to Deouty Comm. - attached for your considera	1982.5.27
6 memos from different Exect. to Director Plann. &	1982.07.29
The following is in response to the question you r	1982.10.7
working papers of each portoin of the study review	1982.01
Memo to Reorg. Implementation Group - the followin	1982.01.12
The study group recommends that given the recommen	1982.07.21
Memo to All Reg. Comm - as you know, the Service i	1982
Order regarding the establishment of National Offi	1986.02.27
Organization charts and IRM 1100 revisions, relate	1987.08.13 & later
Two memos: (1) dated 12/22/87 , from Beesley; an	1987.12.22
OPM Government wide FEORP Report and PERMITS as of	1988.09.30
Includes cover memorandum requesting Planning & Re	1990.06.20
Includes two reports: Strategic Business Plan, FY	1990
Variety of internal correspondence recommending ap	1991-1992
Telephone Directories depicting IRS organizations.	1982-1998, n.d.
EP/EO Quality Improvement Lead Team Report	1991.05
Issue Paper, organization charts, description of w	1991
Response to Director, Systems Design Division (Tom	1991.12.2
Focus Group Interviews with Employees on Value Tra	1992
Regarding the need to establish a new office with	1992.08.07

This report is the product of efforts to re-engine	1993.04
Commissioner statement before House Committee on G	1993-1995
Final Recommendations of the District Organization	1993.01
Delegation Orders, Memoranda, background documents	1993.07.08
Memo to All Employees with status of reorg of Nati	1993.07.20
Chart showing grades in each function in 1993.	1993-09
Plan made up of corporate actions that are thekey	1993.09
	1994
Proposed org charts; plan for Chicago Metro Office	1994
Prop org chart and draft functional statements for	1994
Treasury Correspondence on IRS Organization	1994-1997
Chief Financial Officer; Chief Compliance Officer	1994.01
Memo to Regional Commissioner North Atlantic from	1993.01.24
List of comments & copy of meeting notes by Nation	1994.03.09
Roles & responsibilities/Regional Chief Customer S	1994.04
IRS Reorganization Timeline-1994-1996; corresponde	1994.04.28
	1994-1995
Memo to Chief Officers distributing information on	1994
Executive briefing materials discussing reasons fo	1994.06.30
Memo to Chief Officers announcing 10 Service Cente	1994.06.17

Summary of Issues and Recommendations Field Report	1994.07.08
Addressed the abolishment of Taxpayer Service, Col	1994.07.26
Addresses high-volume compliance activities of the	1994.08.01
Chart showing grades by Chief area in 1994	1994.09
Org chart showing executive positions/titles; IRS	1994.09.23
Variety of correspondence between comm & NTEU; Mem	1994-1997
Lee R. Monks's statement before the Subcommittee o	1994.12.09
IRS Organization Chart	1994.12.30
Includes Business Master Plan, FY 95-2001 (Publica	1994
Guidebook, template and National Transition Plan.	1995
Servicewide populations by Office/Division	1995.07.22
□	1995
Regional Proposed Cut-Over Dates for District Cons	1995
Resource tools for offices to use when preparing s	1995
Internal correspondence re realignment of Filed IS	1995-1996
Chronology of Major/minor IRS Reorganizations	1991-1996
88 page description of the IRS	1995-01
Correspondence & Background info relating to IRS B	1995-02
FY 95 Annual Performance Review Guidelines initiat	1995
	1995.05.02

Guidebook outlines decisions and provides guidance	1995.05.02
Review comments on each organization and specific	1995.10.17
Organizational History & Projections□	
□□	1995.11.00
□	
Report prepared by Enforcement Action BPR team whi	1995.11.02
Chief Counsel Correspondence on IRS Organization	1995-1997
Summary if issues related to National Office chang	1995.12.19
Title change from National Director, Submission Pr	1995.12.19
	1995-07/1997-10
	1996
Service Center Workload Redistribution	1996
Transition Issues	1995-1996
Implementation of the Internal Revenue Service (IR	1996
Documents contain a summary of key decisions that	1996
Internal Audit Report	1996-1997
Crosswalk between Business Master Plan and Budget	1996-1997
Correspondence dealing with approval and creation	1996-1997
Various executive responses to Strategic Planning	1996.02
Phase I near completion. PHASE II eliminate dupli	1996.2.20
Draft org. Chart & Blueprint describing roles & co	1996.03
Statement of James E Donelson (Chief Taxpayer Serv	1996.04.25

Memo to Regional Commissioner transmitting Org, Im	1996.05.02
[vs Reduction in Force] Transmits results from GAO	1996
This document includes four organizational initiati	1996.06.14
Update to Charlotte Perdue (National Director, Str	1996.07.27
Reduction in Force Overview manager Guide to Reduc	1996-08-1997-12
Background, notes, briefing, material provided to	1996
Transmits information regarding the downsizing of	1996.10.22
Various briefing materials on IRS organization (ch	1996-11
[fka Request for Information on Benefits Achieved	1996
	1997
Charts and paper estimating from FY97 through FY99	1997.9.4
Circumstances under which non-CTAP applicants will	1997
RIF agreement between IRS and NTEU and related fed	1997
Includes revisions to Treasury Order 150-02. Diske	1997
Memo- approval of proposal to close the Atlanta Tr	1997.12.08
Proposal submitted to Deputy Commissioner Mike Dol	1997.12.22
	1997.11.07
Temporary office set-up monitor and coordinate act	1997.08.08
Associated with RIS Strategic Plan	1997.07.07
	1997.7.18

Memo to NTEU from Robert Albicker Deputy CIO, Syst	1997
Strategic Planning Division's working copies of or	1997.05
Study Documents & Background	1997.04.14
The effect of reorganizing on customer service and	1997.03.27
Small Business Laboratory Prototype	1998
Articles published on web's IRS Communications Cen	1998
New Direction reports on modernization	1998-1999
Proposal to reorganized the Customer Service struc	1998.01.07
Early announcements: Headquater; All Employee memo	1998
Script of broadcast message from the Commissioner	1998.01.27
	1998.04.28
	1998.05.20
New release "IRS Hires Outside Firm to Validate Mo	1998.05.22
Memo to IRS Executives transmitting Booz Allen's m	1998.06.01
HR 2676, IRS Restructuring and Reform Act of 1998	1998.06
News article "What's the Story?-IRS Restructuring	1998.06.04
Memo from Commissioner to all employees requesting	1998.9.9
Internal paper on Challenges and Achievements in I	1999.02
Transmittal memorandum requesting approval, from D	1998.4.14
	1998.05

Script of Commissioner Rossotti VMS on Independent	1998.06
Memorandum from Commission to Executive re Mmgt of	1998.07.02
Correspondence to the Deputy Commissioner concerni	1998.07
Final Report	1998.11.6
Various memos deciding what titles to use in the m	1999
General Authority; Chief Counsel; Legislative Affa	1999.12.22
Memo to Assistant Secretary fro Management and Chi	1999.11.02
Report present Final results of Norm Value formula	1999.10.19
Memo to Commissioner with related background mater	1999.10.18
Memo to Commissioner with related background reque	1999.08
Memo to Commission with background material re App	1999.07.13
Memo to Commissioner and John La Faver requesting	1997.07.14
	1999.04.26
Report presentation final results norm value of in	1999.04.09
Data collected from 92 PODs to assess performance	1999.03.19
Report present the POD Model Outline result of Pha	1998.02.06
Challenges and Achievements at the IRS	1998.02
Publication outlining new organization, goals...	1999
	1952
Includes memoranda, including Manual Transmittals,	1968-1971

	1952
Interview with IR Commissioner John Dunlap	1951.12.14
Contains mostly correspondence with some newspaper	1952
Annual Reports of the Commissioner of Internal Rev	1962-1992
Typescript of 13 January 1863 letter to S.P. Chase	1862.07.26
Consists of photocopies of articles from Internal	1929
Includes information on organization and functions	1945-1956
	1944-1965
	1945
	1947-1952
	1949.06
From Service Monograph No. 25, The Johns Hopkins P	1948
	1948.08.15
	1950-1953
	1950.07
Columns show collections, population, cost of coll	1952?
	1952.07.22
	1952.8.22
	1952-1954
	1952.1953

Includes correspondence, charts, lists, and maps c	1952
Includes various Treasury Department and IR orders	1952-1953
Contains photographs and newspaper clippings in se	1952
Contents moved to oversize box 86, folder 1.	1952
Correspondence between Commissioner and individual	1952
Contains orders, circulars, and press releases.	1952
Contains orders, memoranda, circulars, and corresp	1952
Includes presentation displays and related corresp	1952.06
Includes correspondence and press releases.	1952
	1953-1968
Includes various organization charts.	1953.02.05
copies, faxed	1951, 1954
Correspondence dealing with a variety of issues: s	1959-1963
	1956-1961
	1956
	1946-1956
	1955
	1954
extent: 13 boxes	1960-1989
	1956.06.28

dbo_org_history

Contains draft reports, correspondence, and memora	1956-1957
	1957
	1957, n.d.
	1957
	1957
	1957
	1957
	1957
Contains several letters concerning the Mills Subc	1959
	1956-1958
Includes correspondence, reports, examples of 1040	1959
	1956.11.12
	1959?
	1957.10.17
Contains functional statements of various position	1952
Charts, faxes	1996
Includes various reports, forms, organizational ch	1956
	1956-1959
Includes two reports "Nature and Use of 'Jeopardy'	1957
Letter is clarification of earlier testimony on Ma	1959.06.24

Includes various correspondence and reports concer	1958-1962
Consists of reports submitted by IRS divisions--e.	1963
Includes proposal and supporting memoranda along w	1966.02
	1965.01
Includes various correspondence and publications c	1960-1975
	1960.08.25
Bulk of folder contains memoranda concerning the o	1960-1976
submitted to Dr. Perlmeter by Dr. Nelson	1961.01
Consists of Report and supporting Memoranda	1961.09
Second folder is located in oversize box.	1961.11
includes references to first establishment of IRM	1953-1959
	1952-1953
Consists mainly of memoranda concerning the delega	1951-1963
Includes memoranda addressing various policy posit	1960-1963
Consists of memoranda addressing various policy st	1959-1974
Includes materials for a workshop on increasing ma	1978-1979
Includes portions of the Federal Register pertaini	1955-1973
Includes Treasury Order 150-02 of 2 July 1987, reo	1987
Includes memoranda transmitting executive action p	1984.09
Includes a memoranda pertaining to the use of outs	1985

Includes memorandum and supporting material concer	1975.04.18
see also Position Management.	1955-1968
The bulk of these folders consists of memoranda co	1988
Includes Treasury Order 150-94.	1981, n.d.
This folder contains various drafts of the report	1957-1958
Contains various draft versions of this publicatio	1956-1964
	1991
The report discusses critical management challeng	1988.10
This handbook, for IRS Managers and Analysts, is a	1988.11
Includes memoranda and proposed drafts of IRM 1100	1995-1996
Report prepared for Department of Energy. Includes	1995?
Folder consists of minutes, memoranda, and reports	1982-1984
Includes Operations Reorganization Orders numbers	1952-1953
	1952
	1952-1954
Includes memoranda from Asst to the Dep. Comm. IRS	1983
Authored by Planning Division Task Force to Study	1993
Consists of memoranda and related attachments.	1977-1980
Memoranda and agendas are also included.	1983, 1986-1987
Contains memoranda and various notes relating to a	1980

Contains memoranda and associated material, includ	1974
Study conducted by General Accounting Office.	1973-1974
	1978
	1984.08
Includes memoranda, objective statements, survey d	1975, 1978-1979
	1985-1987
	1983-1984
Includes minutes, supplementary materials, and mem	1980-1987
A list of proposed actions to implement the Tax Re	1986-1987
	1979-1980
Includes status reports, meeting minutes, memorand	1981-1982
Contains memoranda whose topics concern the decent	1977
	1962
Included memoranda concern the publication or prep	1974-1987
Contains memoranda and lists of policy statements	1966-1967
Includes proposal and various memoranda relating t	1995
□	1993
Draft copy of report reviewing Internal Revenue Ma	1993.04
Treasury Publication 226	1964.05
Includes memoranda and exhibit material concerning	1965

<input type="checkbox"/>	1981-1982
Large file: holds tabs for several organizational	1981
<input type="checkbox"/>	1982
<input type="checkbox"/>	1982
	1982-1983
Document No. 6750.	1982
	1982.06.11
	1982-1983
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<input type="checkbox"/>	1982-1983
	1982
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	1982-1983
	1982
2 news articles from 1995--see notes	1995

	1995.09.15
See also ADP and IDRS Information--IRS Doc No 6209	1980-1995
	1995.09.01
	1995.10.24
	1995.08.11
	1995
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	1995.11.02
	1995
	1995-1996
Diskette moved to box 89, folder 25.	1995
	1995
	1996
	1995.09.29
	1994.01.28
	1994
	1992-1996
	1994
	1998
	1996
	1996
	1996
Includes Manual Transmittals	1972-1974
	1970

	1976.09.07
Includes transperancies of proposed California dis	No Date
	1970.02.12
	1970.02
	1969-1970
	1970
	1970
	1971.01.25
	1971.05
	1971.02
	1971
	1971.06
	1971.08.03
	1971
	1971
Issued as part of ADP Handbook Chapter 103.	1970.11
	1970.12
	1971.10
	1971
	1966-1971

	1970.02.05
	1970.02
	1970
	1970.01
scanned to pdf 01/03/2006: added to folder on CD	1969-1975
	1970
	1970
	1970.12.10
	1970.08.12
	1970
Includes report, memoranda, and supplementary mate	1971
	1971.07.19
possible duplicate of ID-483	1971
Includes briefing book, outlining various division	1971
	1969-1973
Accession was offshoot of discussion about finding	1996-2001
Contains responses of regional commissioners to de	1972-1973
Includes study and related memoranda.	1973
Includes report of study committee on "Proposal to	1973
Includes memoranda and recommendations concerning	1959-1976

rel to 1973-09, 1973-11?	1973
Includes agreement and handwritten notes sent betw	1973
Handwritten draft of study.	1973
Contains list of needs.	1973.07.20
Typescript notes of interviews conducted with vari	1973.07
Handwritten notes of interviews with various indiv	1973.07
Includes handwritten and typescript copies of inte	1973
Includes typescript interview notes with various f	1973.08
Includes handwritten and typescript notes of inter	1973.08
Includes report, some sections of which include mu	1973.10.15
Contains memoranda and action plan for the curtail	1973
Contains correspondence and interview schedules fo	1973.08.07
Includes handwritten notes of interviews.	1973.08.24
Includes draft outline and corrections of paper.	1973.09.18
Includes copy of draft outline with corrections.	1973.09.25
Includes copies of "A Proposal to Relocate and Ren	1973
	1973.11
Photocopy of briefing book.	1973
Photocopies of typescript notes.	1973?
Names and skills of various employees in North Atl	1973?

List of items which appeared in numerous interview	1973
Photocopy of draft report and corrections concerni	1973
Includes standard questions to be answered in outl	1973?
	1973
	1973.08
	1973?
Includes draft report with corrections and attache	1973
	1973
	1973
Typescript notes of interviews in Southwest Region	1973
Includes chart and position descriptions	1973
First folder contains memoranda relating to organi	1973-1979
Contains correspondence and proposed bills concern	1972-1975
	1975.07.14
	1975
	1975
	1975-1976
	1975
	1975.05
	1975

Contains reports and memoranda concerning the prop	1972-1979
	1975
	1975
	1975.09
	1975
	1972-1975
See also "Office of International Operations, Repo	1975
	1975
	1985.12
	1976
Concerns establishment, including Treasury Departm	1976
	1976
	1975
	1976
	1976
	1976
	1972-1976
	1977.07.19
	1977.07.11

Purpose is to assesses the effects of recent techn	1977.07.27
	1977.10.24
Memo to Commr with related background requesting	2000
Memo to Commr with related background requesting a	2000.02.14
Memo to Commr with related background requesting a	2000
Document clearance records requesting approval of	2000
Memo to Commr with background requesting approval	2000
Memo to Commissioner with related background reque	2000
Memo to Commr with background material requesting	2000.07.10
Memo to Commissioner with related background reque	2000
Memo to Commissioner requesting approval of organi	2001
Memo to Commissioner requesting approval of organi	2001.03
Memo to Commissioner requesting approval of organi	2001
	2000
	1983?
	1960.01
	2002.01.07
	1997.04.21
	2000.12.21
	1997.10.23

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1998.06.11

1997.04.14

1997.02

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1999.08.19

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1997.12

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2002.11.02

1997.06.25

See also box 72, folder 27 and box 73, folder 9.

1997.01.15

1997.07.28

1999

3 copies: (2) bound;(1)loose paper

2000.04

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1999.04.19

No Date

1999.04.19

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1997.09.18

1997.08.17

1997.01.14

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2000.06.13

No Date

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1997.12.02

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1997.07.28

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1997.10.31

1956-61

	1993.01
	1985
	1987-1992
	1983
	1993
	1996
	1997.02.03
	1996
	1998.05
	1988-1989
Report to BEE-13 Executive Team.	1989.09
	1989.09
Includes published report to executive team.	1989.11
	1992
	1997
	1997
	1997.08.01
	1994-1996
	1985.05
	1986-1996

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1952-1987

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1985.03.29

1998.02.05

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1986-1987

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1984, 1986-1987

1986

Includes final report and transmitting memoranda.

1988-1989

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1985-1986

	1984
	1992
Diskette moved to Electronic Records Series, folde	1997-1998
	1989-1990
	1997
	1996
	1997
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	1993.02
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	1996
	1995
	1985.04
	1998.01.30
	1996.06.05
	1998
	1985.04
	1990
	1998.05.27
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1995-1996

1997.05.23

1998.05.01

Diskette moved to Electronic Records Series.

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1997-09.18

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1995.07.25

1995-1996

1996.03.01

1995-1996

Includes gantt charts, memoranda and reports. Disk

1995-1996

1995

Includes gantt charts, memoranda, and reports. Dis

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1995-1996

1995.04.25

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Contains two lists: Administrative Studies and Rec	1991, 1997
	1985
	1997.06.25
Includes reports and related memoranda.	1996-1997
	1997
	1998-1999
Includes early correspondence related to the Restr	1998
	1997.08.18
	1998.12.17
	1998
	1997
	1996
	1998
	1998.05.18
	1988
	1990.06.29
	1986-1988
	1990-1991
	1999
	1992-1993

	1988-1992
Paper presented at Fourth Annual Strategic Managem	1984.10.11
	1983
	1985
	1983
	1980-1981
	1984.05
	1985.06.21
4- Strategic Business Plan FY 1992 and Beyond;1- I	1992-2000
	1985?
	1983.11.02
	1983.11.02
See also "Strategic Planning Move, Floorplans," bo	1998
	1982
	1983
	1984.07
	1988
	1985.09.16
	1990-1992
	1985-1987

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See also Strategic Initiative BEE-10 (Monitor Publ

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1992-1993, 1996-
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1978.02

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Memo to Asst. Comm. (Resources and Mgmt.) stating

1979.04.17

1979.02.01

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1979.03.02

1987.01.29

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1980.08.26

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1993.02.26

1995.06.20

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Document and memo dated 1995

1995.12.13

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1995.11.08

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1995.11.02

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	1995
	1995.12.19
	1995.04.21
	1995
	1995
	1996.04.02
For Financial Year 1994.	1995.05
	1995.08.04
	1996
Publication No. 059520.	1996.04
	1996
	1995
Memo endorsing study--David Mader:January 5, 1996□	1995.10
	1996.03.05
	1996
	1995
	1996
	1996.08.29
	1993

	1979.10
	1982
Floppy disks moved to Electronic Records Series, f	1995-1996
	1995-1996
	1996
	1996
	1996
	1996.09.20
	1995-1996
	1995-1996
	1995-1996
	1996.02.02
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	1996
	1996.02.02
	1995-1996
	1995-1996
	1995-1996
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1996.06.04

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1995.08.31

1995.09.06

1995.08.14

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1995.08.29

1995.08.28

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	1995.09.01
	1997.09.27
Diskette moved to Electronic Records Series, folde	1996.06.18
	1996
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	1997.07.31
	1993-1997
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	1997.07
	1997.07
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Diskette removed to Electronic Records Series, fol

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Reference No. 970102, Document 7379, Catalog No. 1	1996.11.20
	1996-1997
Document No. 9039D, Catalog No. 22691T.	1996.08
	1996
	1995
	1996-1997
	1996
	1996.07.22
	1996
	1996
Includes issues of the Washington Post Magazine, I	1996
	1996
	1996.05.21
Document No. 9932, Catalog No. 23327Q.	1996.12
	1996.09.04
	1996
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	1996
	1996.05.06

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1996.11.05

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1993.11.12

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2003.02.10

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1996.04.11

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1994.07.21

1994-1995

1994.12.04

1994-1997

1994.08.24

1994.03.27

1994.05.24

1994.01

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Notes and copies of transparencies for presentatio	1993-1996
	1995-1996
	1995-1996
	1993.10
	1992-1994
	1994.05.02
	1995.12.18
	1995
	1995.12.14
Memoranda are numbered 1 to 40. Diskettes separate	1995
	1995
	1996
	1995
	1996.05.06
Includes disbound color and bound black and white	1996.05.06
	1996.05.06
	1996.05.06
Diskette moved to Electronic Records Series.	1998.10.05
	1995.07
	1995.07.28
	1995.04.14

1995

1995.06.15

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1995.10.17

1995.01.04

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1995.12.20

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1994.01.11

1995.01.08

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1995.09.14

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1995.04.12

1995.04.05

1995.01.11

1995.11.03

1995.01.30

1995.02.02

1995.10.17

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1995.07.12

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1995.04.04

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1994.03

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1994.03

1995-1996

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1995.06.02

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1995

	1995
	1995
	1995.09.15
	1994.02.18
	1995
	1992.01
	1996
Executive summary Finding and Recommendations - di	1981
Study to recommend the most appropriate allocation	1981
□ □	
□ □	1981
□	
	1981
	1981.09.10
	1982
	1982
Including briefing paper (archived)	1983
	1983
□ □	
□	1983
Includes various proposed district maps and tabula	1983.09
	1983.08.05
Includes memoranda and reports from various source	1983

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1985.07.17

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1980.11.18

1983.04.12

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1983.04.14

1983.06.29

	1983
	1983.07.22
	1983
Includes memoranda between Treasury and IRS as wel	1982-1983
	1983
	1983
	1983.12
	1982-1983
	1983-1984
	1983
Date approximate	1985
date approximate	1985
	1983.02.16
	1983.06.23
	1983
	1983.09
	1983-1984
	1983
	1983.01.10
	1982

	1983
	1983
	1984.03.16
	1985.08.15
	1985
	1982-1983
Description of pitfalls, load time and transitions	1983.02
	1983.03.14
	1983.07
	1983.07.18
	1983
	1977-1984
	1984-1985
	1984-1985
	1984
Includes revisions of Treasury Department Orders e	1984
Includes 9/1984 draft of report proposing various	1984.09
This report produced by McManus Associates, Inc.	1984.11
As part of the President's Private Sector Survey o	1984
This report, though not created specifically for t	1984.12.17

	1984-1985
These four folders contain numerous memoranda and	1982-1985
	1984
	1984
Data includes demographic information and compilat	1984.07
	1983
	1984
This memo, to Assistant Secretary (Administration)	1984.12.04
This folder includes the final report of the Servi	1983
Correspondence concerns public opinion information	1984
	1983.12
Includes reports of the President's Private Sector	1983-1986
Folder 1 contains various proposals, memoranda, an	1984-1985
	1984
	1984
	1985.04
	1997.01.24
	1998.04.27
	1995
	2001

2001

1997

1998.10.07

1999.02.18

1999.05.28

1998.09.16

1997.02.14

2000.06

2002

Includes "Office of Chief Counsel Directives System"

1981-1984

2002.03.22

2001.10.12

Various newspaper and magazine news clippings.

1996-1997

1996

1996

1984

1986-1987

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1985-1986

Includes reference to Treasury Order 150-03.	1979-1984
	1984-1985
	1984
	1985
	1985
	1952-1956
	1985
	1953
	1986
	2003
Includes study, executive summary, and transmittin	1985
	1985-1986
	1986.04.01
	1986.03.05
	1986
Includes final report, transmitting memorandum, an	1986.02.26
	1986-1987
	1986
	1986.04.02
	1986.03.13

1986.03.04

1986.01.27

1986.04.24

1983.03.03

1986.04.30

1986.04.01

1986.03.05

1989.01.27

1986

1986

Concerns 1985 filing season.

1986.01

See also "Florida Redistricting Maps" in box 84, f

1984.03

1986.07.14

1986.09.12

1986

1986.05.08

1986.05.02

1986.05.06

1986.05.02

1986.05.12

1986.05.27

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1986.09

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1986.07.01

1986.10.07

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1986.01

1987.05.22

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1987.03.17

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1987.11.02

1987.10.19

1987.08.28

1987.06

1987.04.14

	1987.06.04
	1987.05.22
	1987.04.02
	1987.02.10
	1987.02.13
	No Date
	1987
	1987.12.07
Quarterly meeting notes	2005.02
	1984-1985
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	1987
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	1986-1987
	1986-1987
	1985-1987
	1984-1988
VHS tape moved to Electronic Records Series, folde	1986-1987
	1985.08
	1987.06.30

	1988.03.14
	1986.10.27
	1988.01.21
	1986.01.31
	1986-1991
contains 2 folders	No Date
	1986.10
	No Date
Publication No. 1694, Catalog No. 15087N.	1992.12
	No Date
	No Date
	1998
	1995
	1987.12
	1984.06
	1985.01.11
	1979.03.16
	1986.11
	No Date
	No Date

	1948.07.26
	No Date
	No Date
	No Date
	No Date
	No Date
	1984.06
	No Date
	1996.02
	1995.11
	1987
CD-ROM and original diskettes were moved to Electr	1986
	1988.02.10
(2 Folders)	1992.02
	No Date
Contains draft report and various memoranda concer	1984-1986
	1987
	No Date
	1987

	1987
	1987.06
	1987.01
	1987
Inside another folder named 1987 National Office R	1987
Inside another folder named 1987 National Office R	1987
Inside another folder named 1987 National Office R	1987
Inside another folder named 1987 National Office R	1987
Inside another folder named 1987 National Office R	1987
	1987.10.08
Contents fragile	1987.07.02
Master Copy; Inside another folder named 1987 Nati	1987.05.14
Inside another folder named: IRS Organization and	1987
	1986.10.07
Inside of another folder: DDC Reorganization	No Date
Inside of another folder: DDC Reorganization	No Date
Inside of another folder: DDC Reorganization	No Date
Inside of another folder: DDC Reorganization	1987
Inside of another folder: DDC Reorganization	No Date
Inside of another folder: DDC Reorganization	No Date

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Inside of another folder: DDC Reorganization	1987
	1986
	1987
	No Date
	1987.12.18
*Extra copies were filed in the duplicate file cab	1987.01
	No Date
	1987.01
	1987.04.28
	1987
	1987.08.20
	1987.10.06
	No Date
	1987
	1987.07
From District Dir., Seattle to District Dir., Bois	1987
	1987.05.20
	1987.04.14
	1987.04.14
	1987.06.04

1987.06.18

1987

1987.06.13

1987.06.22

1987.06.24

1987.06.23

1987.06.23

1987

1987

1987.08.13

Not processed as of 6/26/03--mostly pertaining to

2000-2003

pdf capture of <http://shr.web.irs.gov/workfceTrans>

2003.11.18

1985.12.06

1985.12.06

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1985.10.15

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1985.10.01

1985.11

1985.12.06

Scanned 1/3/06 added to folder on cd

1985.12

1985.11.18

1985.12

1985.08.15

1985.06.85

1986.01.29

1985.12.23

1985.12.20

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1986.12.02

1986.12.09

1986.12.12

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1986.01

1986.01.17

1986.01.09

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1986.01.15

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1986.01.17

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1986.03.05

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1986.01.31

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1982.02.11

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1982.03.04

1982.03.24

1982.03.26

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1982.03.26

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1982.01.04

1982.04.82

1982.01.05

	1982.01.26
	1982
	1982
	1982
	1982
	1982
	1982.12.14
	1982
	1982
	1989
	1989.07.07
	1989.05.01
	1989.05.15
	1989.09
Successor to the IRS Commissioner's Annual Report	1993-1994
Consists of draft and approved versions of IRS org	1980-1998
Paper presents a proposal to effect changes in org	1966.02
This folder contains photocopies of various newspa	1951-1953
Contains newspaper clippings regarding 1951 collec	1951-1953

Includes typed transcript of May 20, 1866 letter f	1968.04.24
Contains photocopied excerpts of 1952 Internal Rev	1952
	1952
Information pertaining to Administrative Division,	1952.10.13
Technical Reorganization Order Nos. 1, 2, 3, 4, 5,	1952-1953
Mimeographs 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 10 Supp	1952-1953
Order assigning or reassigning units on missing at	1952.08.11
Includes reports and Chief Counsel's orders. Organ	1957
	1962.10.10
Report based on Atlanta Management Laboratory for	1962.06.29
Held in National Office on June 19-23, 1961.	1961.06
Prepared for the 1961 Buenos Aires Conference on T	1961
Treasury Administrative Circular No. 78, Supplemen	1962.12
	1962?
Talk at managment Analysis Conference on "The Mana	1962.01.29
Submitted to Treasury Secretary for report to Cong	1961?
Consists of reports, correspondence, and bills con	1961
	1961
	1961.09.25
Report includes functional statements and organiza	1965.02.19

Includes guide introduction and major sections, in	1956.12?
	1956.12?
Includes original booklett and photocopy with some	1960.12
1.Original informational booklet. Publication No. 4 2. CD included	1962.11
Folder includes copy of publication; review by Dir	1974, n.d.
Includes report and transmitting memorandum.	1976.03.18
Includes "The Design of a Federal Statistical Data	1965
These folders contain memoranda relating to the pu	1973-1974
The memoranda and supporting documents included he	1973-1978
	1972-1974
Second of four folders. Others located in box 9, f	1961.11
Includes reports and memoranda relating to propose	1967
This folder contains a report and memoranda concer	1988
These memoranda and attached reports concern the c	1988
Report includes background information, conclusion	1988.05.20
See also Deputy Assistant Commissioner's Ad Hoc St	1982.02
	1987.10.06
See also Midwest Region Reorganization, 1963-1969.	1964.01
See also Midwest Region Reorganization, 1963-1969.	1964.01
Internal survey responses. See also Special Commit	1969?

	1973.07.20
Compilation of interview findings, by topic and of	1973
Compilation of interview findings, by topic and of	1973
List of proposed report topics.	1973
Includes legal-size instruction course materials,	1969.10
Publication No. 1142.	1981.01
Concerns with delegation of authority to both AC	1949.11.14
Typescript version of speech reviews the history o	1987.10
Includes letter requesting agency descriptions for	1949.04
Includes detailed timeline of changes in data proc	1987.07
Part one consists of a narrative historical backgr	1997.07.07
Numeric study of changes in staffing levels betwee	1991?
Includes brief history of changes to IRS organizat	1993.12
Includes three versions of report.	1987-1991
Contains narrative account of changes to tax syste	1962?
Concerns Employee Plans and Exempt Organizations r	1991.05
Includes orders number 150-106, 102-19, 102-17, 10	1985
Public report of attempt, and denial, of Nixon to	1987.05.05
Includes Bureau of Internal Revenue Plan of Organi	1949, 1952
	1992.03

Delegates authority to Deputy Commissioner	1987.08.03
	1989.07.03
	1991.04.08
Includes U.S., Florida, and Texas maps.	No Date
	No Date
	1977.08
Directories for collection districts.	1951, 1955
Includes maps of Collection, Alcohol and Tobacco T	1946-1953
Includes listing of district directors.	1979
	1978-1984
	1984-1985
	1977-1985
Training materials for Ft. Lauderdale District to	1989
	1976?
	1976?
Reports listing staffing numbers by district.	1962-1994
	1987-1996
	1968-1983
Contains narrative histories of IRS organizational	No Date
	1970-1977

	1970-1978
	1978?
	No Date
	1977-1978
Reply to correspondence from Senator Jake Garn ask	1974-1977
	1970.04.06
	1978.03.14
	1970.08.18
	1979
	1979.03.13
Supplement to Prentice Hall Federal Tax Service. O	1928
Information about the Internal Revenue Service for	1999.01
Booklet of seven poems was self-published by Russ	1981
Contains inspection activity excerpts of 1950-1953	1951-1954
For various officials.	1998-1999
Information about the Internal Revenue Service for	1994.01
Information about the Internal Revenue Service for	1997.01
Includes maps and organizational charts as attachm	1998.09
Includes map of Districts and Regions.	No Date
Financial documents, mostly memoranda, concerning	1995-1996

	1995.08
	1995
IRS Headquarters Executive Conference Presentation	1995.07.11
	1973-1974
	1975.03.05
Presentation. Smaller version available in "Consol	1975?
Various drafts and final version of report along w	1975
Handwritten notes of interviews with various indiv	1975.03
	1975.03
Includes listings of personnel for regional and di	1975-1976
	1975?
	1975?
	1975?
	No Date
Includes transmitting memorandum	1972.07
	No Date
	1972, 1975
	1978-1984
	1972
Contains October 31 and November 13 versions.	2001

2002.07.18

1999.12.17

2000.03.22

2002.10.01

2002.04.04

1999

2001.03.27

2001.11.07

1988-1990

1988.07.26

See also Integrated Management Systems.

1988.09

1988.10.17

1987-1988

1988

1988.08.12

1989

Contains organizational charts.

1988-1989

Draft report.

1988.12.15

1989.02.01

1988.08

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Includes Users Manual, Version 4.0 September 1988;	1984-1995
	1989.02.21
	1988?
Contains Final Report of Organizational Study Grou	1988.09
The folder includes a 1988 Validation Report and a	1988, 1993
	1989.06.12
Includes study proposals, operating plans, phase t	1988-1990
	1987-1988
	1988.02.29
	1988.08.09
	1988.04.29
Includes various versions of evaluation plan and a	1988-1989
	1987.11
	1989.07.07
Includes bound final report and accompnaying memor	1988
	1988
	1988?
	1988
	1988
	1988

Includes prospectus for study and interview notes.	1988
	1988
Includes report and related memorandum	1989
Includes Treasury Department Order 150-02, establi	1987-1989
	1989
	1989.07
	1989.07
	1989-1990
	1989.04.07
	1989
Document No. 7452, Catalog No. 10907E.	1989.10
See also Computer Services Organization Review Com	1989
	1989
	1989
Report contains handwritten comments.	1989.06
	1989.11
Contains various orders having an effect on stream	1987-1988
Contains minutes, agenda, and notes from various s	1988-1989
	1988-1989
	1989.04.24

Concerns proposed service center in Boise, Idaho.	1989
	1989.04
	1989
	1989
Contains documents relating to the positions of De	1989
Print out of file HALLMAN.MIX on 9/7/1989 contiani	1989.09.07
	1989
	1989-1991
Includes status reports and action plans as well a	1987-1990
Concerns positions of CIO, CFO, COO, Controller, a	1989
	1993-1998
Includes issues of Headquoter newsletter, 1993 and	1991-1996
	1991
Includes study report and meeting minutes.	1990-1991, n.d.
Includes report, draft report, and related memoran	1992
	1988-1990
	1980-1990
	1991
	1991
	1991.11

	1991.05.23
	1991.01
	1991.11.02
Statement of Paul L. Posner, General Accounting Of	1991.07.09
Report to the Chairman, Committee on Governmental	1991.04
	1991.04.12
	1991.06
	1990.11.08
	1991.03.15
	1991
	1991.07.31
Includes memoranda and organizational charts.	1989
Contains report titled "Offsetting Federal Income	1991.12
Includes study report and transmitting memorandum.	1991
Includes "Resources Management in the National Off	1991.01
There is a companion document to report entitled "	1991.05
Companion report titled "Labor Cost Report: Return	1991
Correspondence report from National Research council	1991.08.21
	1991.07.09
	1990-1991

Concerns the proposed publication of a book address	1991
	1991.05.20
Contains listing of Balancing Efficiency and Effec	1985.07
Includes "IRS Organizational Planning Discussion P	1988
Concerns the closing of the BEE-1 initiative.	1986.12.22
Includes final report and related memoranda	1987
Includes action plan and related memorand and info	1984.10.24
Includes final report and relating memoranda	1986-1987
Includes report and accompanying memorandum	1987
	1986.03
These memoranda, including various officials' repo	1986
	1985.05
	1985.05
	1984.05.09
	1985-1986
	1987
Includes advisory report, action plan, and status	1984-1987
Includes final report and related memoranda. See a	1984-1987
Includes final report and related memoranda.	1985-1987
See also "Strategic Initiative BEE-12 (Improve Tax	1989

Includes reports for March and June 1991.	1991
Consists of memoranda and an undated presentation.	1988-1989, n.d.
Includes reports and related memoranda for April t	1989-1990, 1992
Includes report titled "Industrial Review of the L	1992
Reports dated 5 December 1989 and 19 December 1990	1989-1990
Includes information for 30 January 1990, 19 Septe	1990-1991
	No Date
Concerns W-2 and 1040EZ forms. Diskettes separated	1989-1990, n.d.
Concerns Form 1040 and Schedules A and B.	1990, n.d.
Concerns Form 1040 instructions. One document, "Fo	1989-1990
Concerns Schedule C.	1989-1990
Concerns Schedule E.	1990, n.d.
Concerns Forms 1040ES and 2210. Includes reports a	1990-1991
	1988.09
	1989-1992
	1988-1991, n.d.
	1988-1989
Presented at Twenty-Second International Symposium	1991
	1988-1989, n.d.
	1989

	1989
Includes various reports.	1985-1995
Concerns the resignation of Shelly Davis over reco	1995.12.15
	1995-1998
	1998
	1998.01.15
	1995, 1998
	1996-1997
	1998
	1996-1997
	1993-1994
	1994-1995
	1997
Includes "Tax Administration Electronic Commerce,	1996-1997
	1989-1991
	1997
	1998.09.11
	1997
	1996
	1997-1998

	1996-1997
	1996-1998
	1997-1998
	1998
	1997
	1996-1997
	1997-1998
Includes memoranda and organizational charts.	1997-1998
	1995.12.19
	1997-1998
	1997
Includes correspondence concerning the reorganizat	1989, 1992, 1994
Contains memoranda, functional statements, and ord	1995.10
	1990, 1993
Included memorandum concerns organizational symbol	1993.07.01
	1992-1994
Contians proposed organizational charts for the of	1989.05.23
	1987, 1993
	1992
Includes information on title change of Assistant	1990-1992

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Contains notes and handout materials.	1992.11.12
	1993
	1990, 1993
	1993
	1992
	1994-1995
	1992-1996
	1987
	1994
	1994
	1992
For financial years 1990-1992.	1992
	1992?
	1977.10
Report responds to Treasury Department's request f	1992.05.12
	1987.01
	1993.12
	1993.10
Address dated 27 October 1992. Folder includes und	1992, n.d.
	1993

Concerns manager and other staff member numbers.	1992.10.01
Includes copy of Criminal Tax Current Issues Repor	1992-1993
Includes paper titled "Criminal Investigation 'Lin	1992
Includes restricted notice.	1992.12.01
Includes transmitting memorandum.	1992
	1993.03.12
Includes an action plan and various memoranda conc	1992-1993
	1992
	1992
	1993
Includes draft reports, notes, and various memoran	1993
	1992
Includes County and City Data Book, 1983; Internal	1983-1988
	No Date
	1992
	1992?
Contains charts for Commissioner and Chief Financi	1992
Document contains personnel operating office, supp	1992.07.21
	1992
	1991.02.19

	1991
Variety of internal correspondence recommending ap	1991-1992
Draft report.	1994.11
Draft paper.	1993.06.29
	No Date
	1952.04.07
Various documents relating to resources management	1993-1994
	1991?
Includes highlight paper, notes, draft of budget,	1991
Includes many organizational charts.	1991
Includes various proposals and memoranda. This fil	1987, 1991
Publication No. 1740, Catalog No. 15847L.	1993.11
Includes various draft reports, and memoranda.	1991-1992
Concerns Customer Service Centers, Submission Proc	1993.11.30
	1993
	1992.10
	1992.11.17
	1992.09
Various draft charts and memoranda concerning chan	1992-1993
Includes report and related mamoranda. Parts of re	1992.05.11

Includes case studies and literature search on gov	1991
	1992.06.09
	1992.08.18
Includes report and accompanying memorandum.	1992
	1992.05.14
Includes report and accompanying memorandum.	1991-1992
Issue statements concerning various aspects of sta	1992
	1992
Executive committee decision document.	1992
	1992.07
Includes copy of August and original of September	1992
Draft report.	1991.11
Materials relating to conversation between C. Bre	1992
	1992
Publication of the Minnesota Department of Revenue	1992
	1992
Presentation to Commissioner's Advisory Group.	1994.02
	1991-1992
Includes various statistical reports of employees	1992
	1992?

Publication No. 3744, Catalog No. 31685B.	2004.06
Includes briefing reports and various drafts.	1991-1992
	1991
Includes transparencies for charts in briefing mat	1992
	No Date
	1991?
Includes related memorandum.	1991
Includes correspondence, notes, and clippings.	1991
Includes report by Ralph Collinson, Memorandum on	1991
Includes orientation guide and transcript of Execu	1991, 1993
Includes proposal and accompanying memorandum.	1991
Includes report and accompanying memorandum.	1991
Includes a memorandum recommending this strategic	1988, 1995
Includes report and accompanying memorandum.	No Date
	1991.02.28
Includes survey and compiled results.	1990-1991
Includes executive committee decision document and	1992
Includes accompanying memorandum.	1991
	1991.12.29
Includes notes, articles, and memoranda bearing on	1991-1992

Publication No. 1560, Catalog No. 13011H.	1991.01
Concerns Form 4562.	1990-1991
Concerns Form 4797.	1990-1991
Concerns Schedule F.	1991, n.d.
Responses to task force recommendations on revisio	1990
Concerns revisions to Earned Income Credit Schedul	1991
	1989
Document No. 7172.	1987.04
Document No. 7733, Catalog No. 13057F.	1991.03
	No Date
	1991.11
Includes minutes, reports, and lists.	1991-1992
Contains implementing instructions, summary report	1990.05
Final Report	1990.08
	1990.01
	1990.02.12
	1990.02
Includes later notes concerning the requirement of	1990, 1995
Attached report presented to Executive Committee o	1990.05.04
Contains advisory report and related memorandum. D	1990.06

	1990.03
	1990
Includes draft reports with accompanying memoranda	1990.07
	1990.09
Includes letter from Commissioner to all IRS emplo	1989-1990
	1990.12.26
	1990.11.01
	1990.12.01
Lists record population count by district and regi	1990-1991
	1991?
Folder contains numbered organizational charts and	1990-1997
	1957-1984
Includes lists, memoranda, and reports relating to	1989-1990
	1991?
	No Date
	1989.03
Advisory Report Appendices. Appendix 4, ADP Procur	1990.06
See complete appendices at "Management Review of C	1990.06
List of actions, responsible officials, and comple	1990.07
	1990

Includes white paper and related memoranda.	1992
	1992
Includes clippings and circulars, among other item	1940-1942
Contains newspaper clippings concerning President	1951-1952
Contains list of Internal Revenue Collectors who h	1952.01.19
Contains several floorplans prepared for the move	1998
	2001?
	1993-1994
See also box 74, folder 22 and box 73, folder 9.	1997.01.15
See also box 74, folder 22 and box 72, folder 27.	1997.01.15
Includes photographs of office space in Taxpayer S	1986?
	1986.09
	1987
	1985-1986
Includes proposed publication and related tax form	1990?
	1989-1992
	1990-1992
	1993?
	1987?
	1991-1992

	1992
	1992-1993
	No Date
	1985
	1986.03
See also "Florida Forecast" in box 35, folder 43.	1984-1986
See also "Reorganization of 1952, Proposed Distric	1952
See also "Reorganization, New York City District"	1952
Contains memoranda; lists of standard metropolitan	1952
See also "Mills Subcommittee Background, IRS Chief	1954-1956
Separated from box 13, folder 33.	1969.11.14
Separated from box 19, folder 8.	1998.09
Running time, 6:21.	1960
Separated from box 40, folder 14.	1984-1988
Separated from box 45, folder 25.	No Date
Separated from box 46, folder 6.	1993-1994
Length, 1:15:00. Dates approximate	1996-1998
Length, 10:45.	1997.12.01
Separated from box 43, folder 11.	1990.06
Separated form box 53, folder 29.	1995.05

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Separated from box 54, folder 12.	1995.07
Separated from box 64, folders 1-2.	1995
Separated from box 65, folder 28.	1996
Separated from box 67, folder 11.	1996
Separated from box 67, folder 31.	1996
Separated from box 72, folder 20.	1994-1995
Separated from box 73, folder 30.	1997-1998
Separated from box 75, folders 9-12.	1996-1997
Separated from box 75, folder 6.	1996
Separated from box 81, folder 2.	1995
Separated from box 81, folder 7.	1996
Separated from box 36, folder 47.	1987.04.09
Separated from box 38, folder 1.	1986
Separated from box 38, folder 5.	1986
Includes box listings of NARA accessions from IRS	2004.08.16
Box listings of NARA accessions from IRS which do	2004.08.16
	1995-1996
Separated from box 62, folder 29.	1995
Contains draft administrative history, appraisal,	2004.08.19
Demonstration Purposes only	2004.03.01

	1966-1968
	2004.02.12
Submitted via email to all RAS employees April 200	2005.04.01
found in the box, unlabeled; various asst. commiss	1982
	1982
	1975
	6/20/2000
	6/21/2000
	1986-1988
Wayne took notes on how he rearranged the collecti	2005.05.02
Amick Accession Feb 2005	2000.09.08
Amick Accession Feb 2005	2000.05.02
Amick Accession Feb 2005	2000.08.17
Amick Accession Feb 2005	2000.09.15
Amick Accession Feb 2005	2000
Amick Accession Feb 2005	2000.10.01
Amick Accession Feb 2005	2001.01.26
Amick Accession Feb 2005	2000.09.14
Amick Accession Feb 2005	2002
Amick Accession Feb 2005. Document 11744 Cat 33291	2002.01

Amick Accession Feb 2005	1998.10
Amick Accession Feb 2005	2000.08.17
Given to Ed Staples when he started in June 2002.	2002.06
From Sandy Myers, 2002	1984-2002
From Sandy Myers, 2002	1996-2002
Patty Dougan, sent to Main IR (Ed Staples) June 17	1883-1918
Patty Dougan, sent to Main IR (Ed Staples) June 17	2003.06.17
Jon Thurn spent summer 2004 fixing the inventories	2004.09
	1993
	1995.12
	2005.12.15
	1991
	1988
	2000.07.12
still in the delivery envelopes with the IRM numbe	1979
	1987-2007
	2007
	2001.10.12
	2007.09.11
	2006

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2006

2004-2006

1949.06.29

1981.06.26-27

1952

1952

ID-1203

1951-1963

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1951-1963

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1955-1968

1955-1968

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1988

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1988

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1966-1967

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1963-1973

1963-1973

1963-1973

1963

	1963
	1963
	1964-1966
	1964.03.23
	1983
Memo to the Special Committee on Taxpayer Assistan	1969
Memo to the Special Committee on Taxpayer Assistan	1969
Memo to the Special Committee on Taxpayer Assistan	1969
Memo to Special Committee on Taxpayer Assistance a	1969
Background materials transmitted to the Special Co	1969
First folder contains memoranda relating to organi	1973-1979
Field comments on recommendations of the study of	1974
Includes legal-size instruction course materials,	1969
Letter of Understanding (LOU) dated 2/9/1998-Servi	1998.03.13
Includes memo, chart	1997
AAA sample file	1996;1998
	1995
Chart date: April 1,2005	2005.04.01
List of holdings . pages 1- 190.	2006.8.22

List of holdings pp.1- 201	2008.08.05
notes, brochure	No Date
Employee contact lists and organization chart	2000.09.15
Two videotapes	2002
Hello include	8/26/10
Brief handwritten notes on library's collection	2005.03
Includes introduction 1790-1803.	No Date
Form 258 (Agreement to Transfer Records..)	1998.11.18
Includes chart	2003.12.31
Forms 258 and lists of historical files	1997.02.05
January 1925- December 1930 (inclusive)	1925-1930
Includes Appointment Status	1887-1915
	1983.3.25
	1982.12.07
Includes Executive Summary	1992.11.1
Includes handwritten notes	1985(?)
	1995
Includes charts, memorandum	1999 -2000

Reorganization of the National Office of the IRS	1995
memos; handwritten notes	1982-1983
memo;chart	1982.8.19
memo;list	1995.9.1
Memos, interview questions,articles	1987
	1982.03
	1998
	1982
	1982
	1982-1983
listing	1993-2002
	1997
Temporary office set-up..	1997.08.22
	1982.02.24
	1981.11.23
Memo (Gerry Katz);CC Library Notes	1995
	1982.01
Customer Service restructuring (three papers)	1997.01.08
	1995.06
	2003.05.16

News articles	2002
	2003
Memorandum of Understanding ..	1982.2.17
	1979.05.02
Organizations and acronyms	No Date
Draft study outline	1983.01.17
Includes memo re:Federal Records Center	1991-2001
Includes fax, Forms:SF 258 and SF 115	2007
Additional SPDER Office information	2010
41 pgs;notes	2005.07.14
chart	1996.09.24
	1975 -1979
Routing slip (3/25/1999)and memo 3/18/1999)	1999
Legal justification for a Directives organization	1999
Transfer case dollars from Exam to Appeals	2007
Printout (1883-1999)	1863 - 1999
Test list of IRS Historical Library holdings;80 pp	1862-2005
	1997.06.25
Drafts; notes	2005-2006

	2007.01.12
Includes Pre-ESC TAC Meeting Notes:Atlanta 10/24	2006.11.02
Also: Memo 8/22/2005 "Review of Treasury Orders"	2006.4.07
	2006.03.09
	2009.06.30
Print-out:Fact Sheets:Taxes (US Treasury Dept.)	2004.02
Donated by Ted Rodgers	1983-1984
IRM Authoring and Clearance Process	2001
2 pp.	1997
	1997;1999
Forms and Submissions Processing	1999
	1997.07
Donated by Mike Plante	1971.07
	1999.12.22
Attachments	1999.06.22
Print-out of PowerPoint demo	No Date
ISD Quality Measures(1991);Small Scale AIS(1992)..	1991-2001

	1997.11
	1996
Training text	1975.05
	1996
Advisory Report	1990.04
Calendar;notes historical milestones	2010
Review of the draft of IRM Procedures of CAPS..	1996.2.22
2 pg background on Electronic Research;brochures..	2000
	1971.07
	2010.04
Various forms ,drafts and background information	1982
California study	1992
	1983.11.16
	1983
	2000.07.28
	1978.02
	1994
1.Employees Guide (9/98) 2.Hightlights RRA..Part 2	1998
Memorandum, faxes. management plan	1994-1996

Architectural Approaches, Principles and Products	1999.11.01
	1998.03
	2000.01
Executive Summary, Background Summary, Risks..	2000.09
	1997.01
	2002.01
	1998
	1999-2000
	2002.02.04
	2001.03
	2001.04
Caseworker guide(binder), Regional Memorandum..	1990-1995
2 pps.	No Date
12x14	No Date
	2005.03
	1973
	1979-1980
2 booklets	1968,1970
1-1971;1-1972-also Transaction Codes Pocket ed.	1971-1972
	1974-1978

	1988.08
Record used for recording travel expenses	1965.08
Form A:Individuals; Form B: Businesses	1981-2008
4 tags;4 notices;3-labels;1- letter; 2-Form 2433	1972-1985
DEA Form-41 (Dec.1978)	No Date
	1980-1992
Formerly ADP and IDRS Information	2006.01
Law, explanation, committee reports	1966
	1972
(Contents fragile); complete copy	1952
2-copies Collection of Delinquent Accts under IRC	1954
Part 39 Code 26,Code of Federal Regulations	1953
Job aids; includes Doc. No.10846/Cat.No. 26214Q	2000
Donor: Mr.Harold H.Griggin, PH.D.to Shelly Davis	1875-1952
Badge Prohibition Unit (1920):pocket commissions	1920 -1954
(2 books):A677131-A677140 and V731291-V731300	1950,1957
Fragile condition; some materials IRC 6103(a)	1897-1898
Letters in fragile condition [Note:IRC 6103(a)]□	1898- 1890
Examination of offices	1901-1918
Offers for reward in cases, revocations...	1866-1877

Internal Correspondence concerning reassignments..	1875-1876
	1938 - 1940
Stamps used as evidence dating to 1939	
Two(2) licenses	1863-1864
Letter is mounted	1864.10.25
Envelope with notes and 4 stamps	
how much can this box handle how much can this	
how much can this box handle	
Commemorating the Bicentennial...1794-1994	1994.10
Donor: Craig Swinford	2000,2002
Donor: Craig Swinford	1999.03
	1938

Federal Times newspaper article	2009.03.30
Note from Commissioner M.Everson and certificate	2004
Legal document	2006.04.28
	2000.3.28
Memo and copies of DCR(Document Clearance Records)	2001.03.21
Faxed memorandum	1998.12.07
Includes memos from Charles Rossetti and charts	1999
Memos:Bob Wenzel(1999)and Charles Rossetti (1998)	1998
Incomplete set.	1998- 2003
IRS Coordinated Issue Paper and H.R.2014 section	1996
Copy of article.	1999.01.11
Copies	1952-1954
	1999-2006
Charts, memos	2000
Incomplete collection	1981- 1990
Library Use Only[Donated by Chief Counsel Library]	1992.12
Booklet	1987.11
First joint publication; memo attached; 2 copies	1995
Section 218 Project tape	1997.04
Reduction of of Directives 50%;IRS success	1996

3 envelopes	1976
Form 1040 A {fragile condition}	1924
Preparer was a sergeant in the Union Army 1863-64.	1865.10.23
Metro Washington DC and the Carribbean; 2 copies	2003.03
Toll Free, ACS,SCCB,AUR, Corr Exam, SFR....	1998
Internal Revenue Manual	1975.07.10
Made by Permanent SubCommittee on Investigations..	1980.06.12
1)Chief Counsel[N 0030.11]; 2)paper copy(OUO)n.d.	1982.08.31
Control Number IS-1205-21	2006.01.26
IRS Reorganization	2000.05
Xerox copy	No Date
	2003.06
Five booklets- various topics;reports and studies	1994-1997
Xerox copies, charts, graphics,memos,faxes	2000
	2000.11.13
Memorandum	1997 - 2000
Documentation	1997
Successor to the Commissioner's Annual Reports	1995-2001
Prepared for Charles O.Rossotti,Commissioner (IRS)	1999.04

Spiral binding	2001.06.22
Memorandum and attachments	2003.08.25
Incomplete collection	1867-1970
Documentation	1998
Printout	2005
Book In fair condition; some sections highlighted	1992
Preliminary Inventory No.14 (copy)	1948
IRS Records in the National Archives in 1967	1967.12
	200.02
	200.02
	200.02
Includes background materials, charts, notes	1981-1982
Includes GAO draft report and background information	1981-1982
Includes Commissioner Egger's Statement before the House Committee on Government Operations and other studies and documentation	1981-1984
Centralized Inventory and Distribution System	1988.11.28
Centralized Inventory and Distribution System	1988.12.14
Centralized Inventory and Distribution System	1988.12.12

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Report prepared for TMS Systems,Inc.; includes memos and other background information	1989
Includes two separate reports by John Mentzer addressing future enhancements and organizational structure	1989
Centralized Inventory and Distribution System	1988.11.28
CIDS (Centralized Inventory and Distribution System);includes memo from Project Manager,CIDS	1986
CIDS and Document Overview	1989.08.01
Centralized Inventory and Distribution System	1984.03
Notes, memo, and summary statements	1989
Elimination of the Tax Practitioner Bulk Forms Program; includes supporting documentation and documents	1985-1986
Centralized Inventory and Distribution System	1985.08.02
Background notes,memos., CIDS..	1989-1990
CIDS Documentation, telecommunications, equipment,software	1984-1985
Memos, notes , background information	1985
Background, staff study, glossary	1984.06.11
	1989.07.06
ADP Hardware, facilities, equipment,, software...	1988.02.15
Includes handwritten notes	No Date
Includes design program for Sacramento; exhibits and background information	1984
Request file contains materials 1981-1984; response dated 1/26/1984	1984.01.26
CIDS	No Date

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CIDS	No Date
CIDS and Detroit	1989.05
CIDS	1989.06
CIDS	1989.12
Appendix C; charts , floorplans	1980.08.15
Overview of order processing and inventory subsystems; includes charts	1983
CIDS(Central Inventory and Distribution System)	1983
Includes charts	1983
CIDS	1986
Includes background information,purpose..	1991
	1983.03.01

IRS Deputv Commissioner Williams

A Report of the National Performance Review	1997
Notes and minutes ; significant events October -December 1998	1998.12.15
Box contains wide range of historical preliminary site selection information,includes regional material: Central, Eastern, and Western); background . Messer recommendations. mission statement.work flow. desian	1977-1983
Safety of taxpayers funds with payroll service providers and Professional Employee Organizations (PEOs)	2006.01.16
LOU(Limited Official Use)	2005.12.12
Memo, flyers, background information	2005.10.19
FY IRS 2000 Budget	1999
Penalty and interests provisions of the Internal Revenue Code	1999.11.09
Binder; includes exhibits	1961- 1970
Looseleaf; 295 recommendations	1997
Includes charts	1998.02
2 copies	1999.03
2 copies (02-1999); one copy 1999 (n.d)	1999
2 copies [1- bound;1- looseleaf/final draft]	2000.01
Newsweek articles p.28-33	1997.10.06
Newsweek articles p.32-40 (3 articles; different reporters)	1997.10.13
Includes appendix	No Date
Special Edition No.1; Modernizing the Internal Revenue Service	1998.08
Memo, background documents	1997.05.08
Memo	1998.07.01

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	1995.10
1 guide for each year	1998-1999
Memo	2003.05.01
Increase voluntary compliance; reduce the Tax Gap; memos, drafts, background materials	2006
Newsletter	1996.01
Memos,disk,background information and contacts	1998-2000
Oral statements, press releases, remarks..	2006
Speeches, oral statements, remarks	2005
Includes charts	2006.05
Memo, correspondence, copy of newsletter article	2006
Discussion with Commissioner Everson; succession planning	2006.01.18

2.Receipts (charts) FY2004- FY 2006□

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Commissioner briefings	2005
Meeting materials (1/14/99); Y2K	1999
Measure, organizational, design, operations, filing season..	1999
6 copies	1994
Three documents:□	
1.Presentation document- Shelly Davis, Historian□	1989
2. Print-out□	
1st Session- House Document No. 103	1958.07.11
Various subjects i.e budget execution,message to employees, business process, research and analysis..□	1996-2002
1.Compliance 2. NAACP 3. Charles Rangel 4. Mark Everson	2004
Stats: background and chart	2004
Memo	2004.02.24
Official Use Only (OUO)□	
Documents: 1.Status and Issues 2.CIO Top Priorities 3.Assessment of Potential FY05 Reduction 4. IFS Schedule Review 5. Transactional Processing	2004

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Summary of Commissioner Rossotti's presentation; 1.studies 2.recommendations	1998.01.27
Newsletter	1996.01
1.Personal income 2.Taxable income 3.Tax liabilities	1962
1.Income data 2.Studies 3.Income adjustments 4. Examples	1958
1. National income measurements 2.Accounting	1958
Remarks: Charles O.Rossotti, IRS Commissioner	2001
1. Memo dated January 31,1997. 2. NORA/DORA Research Plan 3. Compliance Research Cooperative Strategy 4. IRS 15 year History 5. User Fees 6. Burden Reduction 7. Service Center 8.Imaging Report	1967- 1997
I/S Architecture: Business Requirements / Architecture Vision	1998.10.30
1. Core framework 2. Five missions 3. Functions □ 4. Additional key factors	1998.10.15
1.Taxpayers 2.Tax Administration	2000.12
1. Taxpayer Problems 2. Tax Administration 3. Tax Legislation	2002.06.30

Summary President's Tax Proposals 7. TIGTA

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Remarks: Charles O. Rossotti, IRS Commissioner	2001.05.11
1.Remarks: Charles O. Rossotti, IRS Commissioner 2. Handwritten edits	2001.05.11
Remarks: Charles O. Rossotti, IRS Commissioner	2001.05.16
1.Budget 2.Testimony by Charles O. Rossotti, IRS Commissioner 3. Bound copy	2001.05.17
1.Commissioner Charles O. Rossotti's Itinerary 2. LMSB Conference Schedule	2001
1.Notes,articles, and other supporting materials 2.Remarks: Charles O. Rossotti, IRS Commissioner□	2001
3. Evaluation Summarv	
1.Faxes, emails, notes.. 2. Remarks: Charles O.Rossotti, IRS Commissioner	2001
3. Itinerary	
1.Remarks: Charles O. Rossotti, IRS Commissioner 2. Itinerary 3.Emails 4. Notes	2001
Remarks: Charles O.Rossotti, IRS Commissioner	2001.06.13
Remarks: Charles O. Rossotti, IRS Commissioner	2001
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Itinerary 3. Program..	2001
4. Handwritten notes	

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1.Remarks: Charles O.Rossotti, IRS Commissioner 2.Handwritten note: "The Press is here" 3. Agenda	2001.09.21
1.Remarks- Charles O. Rossotti, IRS Commissioner □ 2.Program package	2001
Remarks: Charles O. Rossotti, IRS Commissioner 2.Program 3. Handwritten notes	2001
1.Remarks: Charles O. Rossotti, IRS Commissioner 2.Program 3. US Senate correspondence 4. List of Italian Americans Congressional Delegation 107th U.S.Congress	2002
1.Remarks: Charles O. Rossotti, IRS Commissioner 2. Handwritten notes	2001
1.Remarks: Charles O. Rossotti ,IRS Commissioner 2. Preliminary Program 3. Conference Package 4. Itinerary	2001
1. Remarks: Charles O Rossotti, IRS Commissioner 2. Brochure 3.Program	2001
Remarks: Charles O. Rossotti, IRS Commissioner 2. Program 3. Itinerary	2001
Remarks: Charles O. Rossotti, IRS Commissioner 2. New Direction Newsletter 3. Notes 4.Correspondence	2001
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Report IRS Doc. no. 11373 (11-200) Catalog No. 31194H	2001
1.Remarks: Charles O. Rossotti, IRS Commissioner 2. Program/Agenda 3. Correspondence	2001
Remarks: Charles O. Rossotti, IRS Commissioner	2001
1. Remarks: Charles O. Rossotti, IRS Commissioner□ 2. Program/Agenda 3. Correspondence	2001
1. Remarks: Charles O. Rossotti, IRS Commissioner□ 2. Press Conference at Treasury Dept. 3. News articles	2001
Remarks: Charles O. Rossotti, IRS Commissioner	2001
Remarks: Charles O. Rossotti, IRS Commissioner 2. Itinerary 3.Program/Agenda	2001
Remarks: Charles O. Rossotti, IRS Commissioner	2001.12.11
1.Remarks: Charles O. Rossotti, IRS Commissioner 2. Agenda	2001.12.11
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Itinerary 3. Correspondence 4. Notes	2002
1. Remarks: Charles O.Rossotti, IRS Commissioner 2. Bulletin	2002.02.01

Remarks: Charles O. Rossotti, IRS Commissioner	2002
1.Remarks: Charles O. Rossotti ,IRS Commissioner□ 2.Notes 3. Correspondence	2002
1.Remarks: Charles O. Rossotti, IRS Commissioner 2.Correspondence	2002
1.Remarks: Charles O. Rossotti, IRS Commissioner 2. Press Conference	2002.03.18
1.Remarks: Charles O. Rossotti,IRS Commissioner□ 2. Program 3. Agenda 4. Correspondence.	2002.03.18
1. Remarks: Charles O.Rossotti, IRS Commissioner 2. Fact Sheet 3. Program	2002.04.02
Remarks : Charles O. Rossotti, IRS Commissioner	2002.04.16
1.Remarks : Charles O. Rossotti, IRS Commissioner□ 2.Government Executive Leadership Award in Public Policy 3.Program 4. Handwritten notes	2002.04.22
Remarks: Charles O. Rossotti, IRS Commissioner	2002.05.06
Remarks: Charles O. Rossotti, IRS Commissioner	2002.05.07
1.Testimony: Charles O. Rossotti, IRS Commissioner 2. Handwritten corrections	2002.05.14
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Program 3. Handwritten notes	2002.05.16
1. Remarks: Charles O.Rossotti, IRS Commissioner 2. Agenda 2.Itnerary	2002.05.30
1.Remarks: Charles O. Rossotti, IRS Commissioner 2. Itinerary 3.Program	2002.09.17
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1.Farewell Reception 2. Remarks. 3. Charles O. Rossotti	2002.10.01
1.Remarks: Charles O. Rossotti, IRS Commissioner 2.Correspondence 3.Itinerary	2002.11.06
1.Remarks: Charles O. Rossotti, IRS Commissioner 2.Program 3. Participants List	2002.10.07
Remarks: Charles O Rossotti, IRS Commissioner	2002.10.10
Remarks: Charles O. Rossotti, IRS Commissioner	2002.10.07

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Remarks: Charles O. Rossotti, IRS Commissioner	2002.10.11
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Program 3. Handwritten notes	2002.10.08
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Program	2002.10.18
1. Remarks: Charles O Rossotti, IRS Commissioner 2. Program Agenda	2002.10.22
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1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Letter	2002.10.29
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Remarks: Charles O. Rossotti, IRS Commissioner	2002.10.31
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Correspondence	2002
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Handwritten notes 3. Correspondence	2002.06.10
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Correspondence	2002

1. Charles O. Rossotti, IRS Commissioner 2. Filing Season 3. FY 2001 Budget

Interview: Charles O. Rossotti, IRS Commissioner	2000.03.06
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Memo from Congressman Bill Archer	2000.03.23
1.IRS Conference 2.Program 3. Correspondence 4. Charles O. Rossotti, IRS Commissioner	2000.03.24
1.Program 2.Presenter - IRS Commissioner Charles O. Rossotti	2000.03.24
1.Remarks: Charles O. Rossotti, IRS Commissioner 2.Itinerary 3. Agenda 4. Program 5.Correspondence	2000.03.08
1.IRS' 2000 Filing Season 2. FY 2001 Budget	2000.03.28
FY 2001 Budget Request	2000.03.23
Remarks: Charles O. Rossotti, IRS Commissioner	2000.4.27
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Correspondence 3. Itinerary 4. Program 5. Handwritten notes	2000.04.28
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Program 3.Correspondence	2000.05.01
1. Remarks: Charles O. Rossotti, IRS Commissioner 2.Program 3. Handwritten notes 4. Correspondence	2000.05.04
1.Remarks: Charles O.Rossotti, IRS Commissioner 2. Program 3. Handwritten notes	2000.05.08
Remarks: Charles O. Rossotti, IRS Commissioner 2. Handwritten notes	2000.05.10
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Correspondence 3. Program 4.Documentation	2000.05.11
1.Remarks: Charles O. Rossotti, IRS Commissioner 2.Correspondence 3. Charts 4. Handwritten notes	2000.05.23
Remarks: Charles O. Rossotti, IRS Commissioner	2000.05.24
1. Remarks: Charles O. Rossotti, IRS Commissioner□ 2. Correspondence 3. Publications	2000.05.25
1. Remarks: Charles O. Rossotti, IRS Commissioner□ 2. Program 3. Agenda 4. Itinerary	2000.05.31
1. Remarks: Charles O. Rossotti, IRS Commissioner□ 2.Program 3. HR Block Brochure and Profile 4. Itinerary	2000.06.06
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Agenda 3. Program..	2000.06.02

1.Remarks: Charles O. Rossotti, IRS Commissioner 2.Itinerary 3. Handwritten notes 4. Agenda	2000.06.07
1. Remarks: Charles O. Rossotti,IRS Commissioner 2. Correspondence 3.International Affairs Program 4. Agenda/Program 5. Newsletter	2000.06.07
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Handwritten notes 3. Invitation(card) 4.Notes	2000.06.08
Remarks: Charles O. Rossotti, IRS Commissioner	2000.06.12
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Handwritten notes 3. Member Bios 4. Sub-group reports 5. Agenda	2000.06.21
1. Remarks- Charles O. Rossotti, IRS Commissioner 2. Presenter 3.Program 4. Correspondence 5. Good Houskeeping -magazine articles	2000.06.21
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Program 3. Handwritten notes 4. Correspondence	2000.07.10
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Program 3. Itinerary	2000
1. Remarks: Charles O. Rossotti, IRS Commissioner □ 2. Programs 3. Itinerary	2000
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. List of members 3. Correspondence 4.Handwritten notes	2000.07.19
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Program 3. Itinerary 4. Notes	2000
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Program 3.Correspondence	2000
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Program 3. Correspondence	2000
1. Remarks: Charles O.Rossotti, IRS Commissioner 2. Correspondence 3. Agenda	2000
Remarks: Charles O. Rossotti, IRS Commissioners	2000.08.17
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Invitation 3. Program 4. Correspondence	2000.08.18
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Planning materials... 3. Correspondence 4. Program/Agenda 5.Attendees List 6. Notes	2000
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Notes 3. Correspondence 4. Site Location maps	2000.09.18
Remarks: Charles O. Rossotti, IRS Commissioner 2. Itinerary 3.Agenda 4. Handwritten Notes	2000
1. Remarks: Charles O.Rossotti,IRS Commissioner 2. Itinerary 3. Background materials 4. Correspondence	2000

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1.Remarks: Charles O. Rossotti, IRS Commissioner 2.Handwritten notes 3.Program	2000
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Correspondence 3. Program	2000.09.21
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Correspondence	2000
Remarks: Charles O. Rossotti, IRS Commissioner	2000.10.04
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Itinerary 3. Notes 4. Programs	2000
1. Remarks: Charles O. Rossotti, IRS Commissioner□ 2. Notes	2000.09.27
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Publication: The Modernized IRS: Working To Put Service First.3.Publication: Progress Report IRS Business Svstems Modernized Proaram 4.List-Attendees	2000.10.02
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Correspondence	2000.06.05
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Correspondence 3. Program	2000.10.11
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Itinerary 3. Pre- Conference Agenda 4. SB/SE Program Package	2000.10.17
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Correspondence 3.Program 4. Background materials	2000
1. Remarks: Charles O. Rossotti, IRS Commmissioner 2. Itinerary 3. Background information 4. Correspondence	2001.02.28
1. Remarks: Charles O. Rossotti, IRS Commissioner 2.Handwritten notes 3. Newsletter 4. Program 5. Correspondence	2001.03.01
1.Testimony 2. Handwritten notes 3. Draft Attachment	2001.03.19
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Background information 3. Meeting Schedule	2001.03.16
1. Program 2.Correspondence	2001.03.16
1.Remarks: Charles O. Rossotti, IRS Commissioner 2.Program 3. Correspondence 4. Brochure	2001.04.04
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Filing Season 3. Handwritten notes 4. Statistics	2001.04.03
1.Remarks: Charles O. Rossotti, IRS Commissioner 2. IRS Oversight 3.Handwritten notes	2001.04.05
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Program/Agenda 3. Correspondence 4. List of attendees and speakers	2001.04.10

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1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Agenda/Program 3. Correspondence 4. Notes	2001.04.19
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Correspondence 3. Background material	2000.11.21
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Correspondence 3. Notes 4. Program/Agenda	2000.12.05
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Program/agenda 3. Scribbles/notes	2000.12.14
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1. Remarks : Charles O. Rossotti, IRS Commissioner 2. Questions and answers	2001.01.12
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1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Program 3. Background materials 4. Correspondence	2001
Remarks: Charles O. Rossotti, IRS Commissioner	2001.01.25
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Program 3. Background material	2001.01.31
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Program/Agenda	2001.02.05
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Agenda	2001.02.07
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Charts, graphs 3. Judges -biographies 4. Background information	2001.02.08
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. TAS Background Material 3. Handwritten notes 4. Background material 5. Program/agenda	2000
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Background material 3. Correspondence	2000.11.06
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Handwritten notes 3. Background materials 4. Program 5. Itinerary 6. Correspondence	2000
1. Remarks: Bob Wenzel, Deputy Commissioner Operations, IRS 2. Correspondence 3. Handwritten notes	2000.10.26
1. Charles O. Rossotti, IRS Commissioner 2. Handwritten notes	1998.02.18
1. Charles O. Rossotti, IRS Commissioner 2. Correspondence 3. Background materials	1998.03.13

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1.Remarks: Charles O. Rossotti, IRS Commissioner 2.Handwritten notes 3. Correspondence 4. News article	1998.03.23
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Program 3. Background materials□	1998.04.07
1. Remarks: Charles O. Rossotti, IRS Commissioner 3. Background materials 3. Handwritten notes	1998.04.15
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Background and briefing materials 3. Correspondence	1998.04.15
1. Remarks: Charles O. Rossotti, IRS Commissioner□ 2. Handwritten notes 3. Correspondence 4.Note: Typographical date error on prepared remarks	1998.04.28
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Correspondence 2. Agenda	1998
1. Remarks: Charles O. Rossotti, IRS Commissioner□ 2. Handwritten notes 3.Press statement of Secretary Robert E. Rubin	1998.04.28
1. Remarks: Charles O. Rossotti, IRS Commissioner□ 2. Correspondence 3. Background material	1998.05.06
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Program information	1998.06.03
1.Remarks: Charles O. Rossotti, IRS Commissioner 2. Speech 3. VMS Announcement	1998.06.05
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1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Correspondence 3. Notes	1998.10.20
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1. Remarks: Charles O. Rossotti, IRS Commissioner 2. List of Attendees 3. Correspondence	1998.10.14
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1. Remarks: Charles O. Rossotti, IRS Commissioner □ 2. Correspondence 3. List of Attendees □	1998.10.23
1. Remarks: Charles O. Rossotti, IRS Commissioner □ 2. Agenda 3. List of Attendees	1998.10.28
1. Remarks: Charles O. Rossotti, IRS Commissioner □ 2. Program 3. Correspondence	1998.10.28
1. Remarks : Charles O. Rossotti, IRS Commissioner 2. Background Materials 3. Correspondence 4. Tax Advocates Annual Report FY Feb 1998	1998.11.05
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Background materials 3. Supporting documentation	1998.10.05
1. Remarks: Charles O. Rossotti, IRS Commissioner □ 2. Correspondence 3. Background materials	1998.05.15
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Correspondence 3. Notes	1998.05.11
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Handwritten notes 3. Correspondence	1998.05.14
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1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Committee Member List	1998.09.28
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Letter 3. Note 4. Pictures (9)	1998.05.28
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Program	1998.10.06
1. Remarks: Charles O. Rossotti, IRS Commissioner □ 2. Handwritten notes	1998.10.05
1. Correspondence 2. Program	1998.10.06
1. Program 2. List of Attendees	1998.11.10
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Correspondence	1998.11.06

1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Correspondence	1998.12.03
1. Correspondence 2. Background material 3. Itinerary	1998.11.19
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1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Correspondence 3. Background materials□	1999.01.04
4. IRS Fact Sheets	
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Background information 3. Itinerary 4. Handwritten notes..	1999.01.12
1. Remarks; Charles O. Rossotti, IRS Commissioner□	1999.01.26
2. Copy of Presentation	
1. Remarks: Charles O. Rossotti, IRS Commissioner□	1998.10.27
2. Handwritten notes 3. Correspondence 4. Program	
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Background information 3. OECD Brochure 4. Electronic Commerce Tax Group Study 4. Correspondence	1998.10.08
1. Remarks: Charles O. Rossotti, IRS Commissioner□	1998.05.23
2. Commencement Book 3. Correspondence	
1. Charles O. Rossotti 2. Nomination	1997.10.23
1. Remarks: Charles O. Rossotti, IRS Commissioner□	1997
2. Swearing -In Ceremony 3. Correspondence 4. Memorandum for the Record	
1. Charles O. Rossotti, IRS Commissioner 2. Bob Tobias, National NTEU President 3. Correspondence 4. Agenda	1997
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1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Handwritten notes	1998.04.21
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1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Background materials 3. Face the Nation	1998.05.03
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Handwritten notes 3. Briefing Materials	1998.06.16
1. Remarks: Charles O. Rossotti, IRS Commissioner□	1998..05.11
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Remarks: Charles O. Rossotti, IRS Commissioner	1998.07.22
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Invitation 3. Program 4. Flyer	1998.10.09

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1. Remarks: Charles O. Rossotti ,IRS Commissioner	1998.11.13
2. Notes	
Remarks: Charles O. Rossotti, IRS Commissioner	1998.12.10
1. Remarks:Charles O. Rossotti, IRS Commissioner 2. Correspondence 3. Digital Planet: the Global Information Economy (book)	1999.02.19
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Program 3. Guide to the IRS for Congressional Staff (1999) 4.IRS Attendees -list 5. CAP (Congressional Affairs Program)Guide(Book)	1999
1. Remarks: Charles O. Rossotti, IRS Commissioner 2. Background material 3. Program 4. Mission: Possible: Leading in the New IRS(publication)	1999.02.22
1. Remarks: Charles O. Rossotti, IRS Commissioner 2.Handwritten notes 3. Background materials	1999.02.24
1.Statement: Charles O. Rossotti, IRS Commissioner 2.Statement: IRS Field Taxpayer Advocates 3. Taxpayer Advocate's Annual Report to Congress FY 1997 4.IRS Hearing on Taxpayer Advocate's FY 1997 Report -House Ways	1999.02.03
1. One (1)copy each for years: 1964, 1965, 1969, 1970, 1972, 1973 and 1974 2. Two (2) copies for 1968 [one copy donated by Eric Guthrie]	1964-1974
1.1975 edition for preparing 1974 returns 2. Note : Checkmarks on first page	1975
1. Magazine article 2. Government Computer News	2001.02.19
1>Returns filed 2.Taxes collected 3. Enforcement 4. Taxpayer assistance 5.	2011
Assistance on Compliance 3.Predicting Aggregate Taxpayer Compliance	

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1. Government shutdown 2. Reduction of government activities 3. Furloughs	2010.09.27
1. E-File Progress 2. Tax Software Oversight 3. Modernization 4. Employee Tax Returns 5. Tax Filing..	2011.06
1. Internal Revenue Service(IRS)Budget 2. National Taxpayer Advocate 3. Nina E. Olson	2011.06.08
Map	1999
1.Game 2. Revenue Officer 3. Box with cards:questions and answers	1988.02

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