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November 30, 2022

Transmitted electronically

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District of Columbia
The Honorable Muriel Bowser

Chairman
Council of the District of Columbia
The Honorable Phil Mendelson

Executive Director
Marcel Acosta

I am writing in response to your administrative appeal dated October 20, 2022 and received on my behalf by the Secretary of the National Capital Planning Commission (NCPC) on November 1, 2022. The appeal seeks reversal of the Chief FOIA Officer's decision to withhold release of a digital/electronic copy of the transition briefing document prepared for the Biden Administration contained in NCPC's records. The reason cited for withholding the requested document was application of Exemption 5, specifically the deliberative privilege.

In your letter of appeal, you provide cogent reasons why this decision is legally incorrect. After careful consideration of the reasons in support of release stated in your letter, and with input from NCPC's Chief FOIA Officer and staff of the Department of Justice's Office of Information Policy, I have decided the document should be released in full because it contains mostly factual information. There is one policy recommendation regarding filling vacant positions, but this recommendation has not been redacted because the Biden Administration on its own initiative has appointed individuals to the three positions vacant at the onset of the Administration.

You may seek judicial review of this determination by filing suit against the NCPC pursuant to 5 U.S.C. §552(a)(4)(B) of the FOIA. Such a suit may be filed in the United States District Court where you reside, where your principal place of business is located, the District of Columbia, or where the documents are located (Washington, DC).

Also, be advised that the 2007 FOIA amendments created the Office of Government Information Services (OGIS) to offer mediation services to resolve disputes between FOIA requesters and Federal agencies as a non-exclusive alternative to litigation. Using OGIS services does not affect your right to pursue litigation. You may contact OGIS in any of the following ways:

Office of Government Information Services National Archives and Records
Administration 8601 Adelphi Road - OGIS
College Park, MD 20740-6001
E-mail: ogis@nara.gov
Web: <https://www.archives.gov/ogis> (opens new window)
Telephone: 202-741-5770
Toll-free: 877-684-6448
Fax: 202-741-5769.

Sincerely,

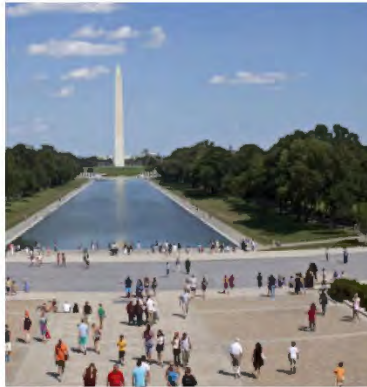
A handwritten signature in blue ink that reads "Elizabeth White". The signature is written in a cursive, flowing style.

Elizabeth White
Chair

cc: NCPC Chief FOIA Officer Anne Schuyler
NCPC Executive Director Marcel Acosta
Commission Secretary Julia Koster

National Capital Planning Commission

2020 Presidential Transition Materials



About the National Capital Planning Commission

Mission Statement

The National Capital Planning Commission preserves and enhances the extraordinary historical, cultural, and natural resources and federal assets of the National Capital Region to support the needs of the federal government and enrich the lives of the region's residents, workers, and visitors.

Established in 1924, the National Capital Planning Commission (NCPC) is the federal government's central planning agency for the National Capital Region, which includes Washington, DC and adjoining areas in Maryland and Virginia. The Commission protects and advances the federal government's interest in the region's development and provides overall planning guidance for federal land and buildings by reviewing the design of federal and certain local projects, overseeing long-range planning for future development, and monitoring capital investment by federal agencies.

Learn about NCPC: <https://www.ncpc.gov/about/>

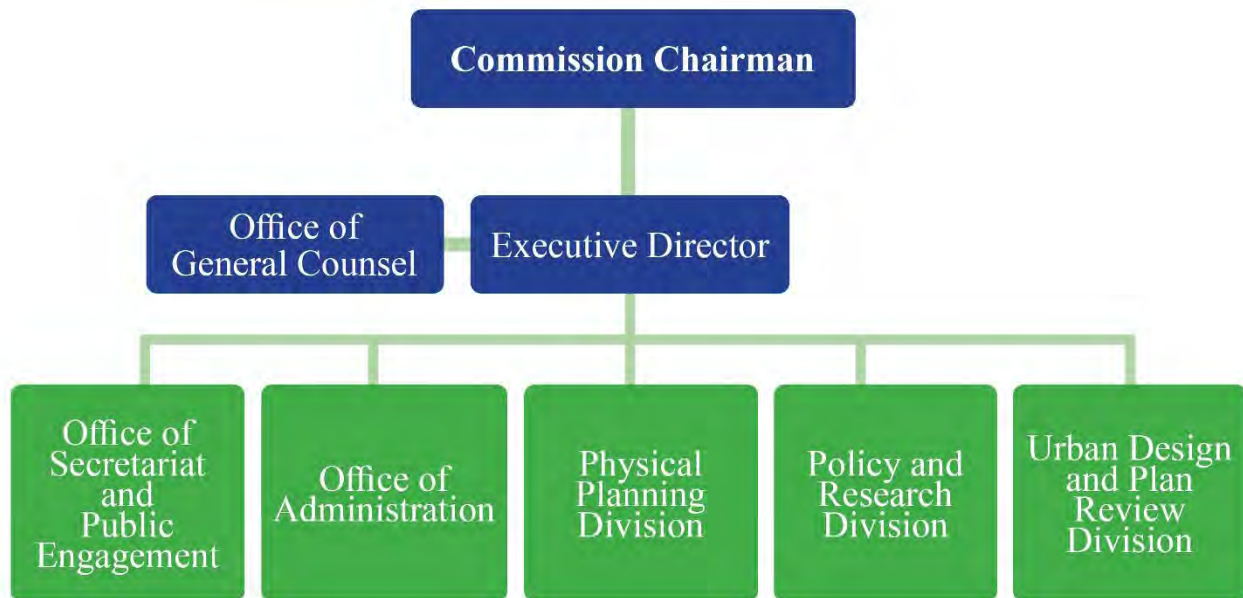
Organizational Structure

The National Capital Planning Commission has twelve members, comprised of three Presidential appointees and two Mayoral appointees, two Congressional and two District of Columbia representatives, and three federal land holding agencies (the U.S Department of the Interior, General Services Administration, and Department of Defense.) See page 15 for a roster of current Commissioners.

Online Commission roster: <https://www.ncpc.gov/about/commission/>

The Commission is supported by a 37-member professional staff and several contractors. NCPC is comprised of five Divisions, managed by an Executive Director and advised by a General Counsel. The NCPC's full time staff is comprised of planners, architects, urban designers, landscape architects, and other professionals. The NCPC's cadre of highly skilled specialists develop optimal solutions by balancing the needs of many different federal agencies with the concerns of local and regional authorities and the opinions of citizens and stakeholders.

View NCPC staff: <https://www.ncpc.gov/about/staff/>



Strategic Goals and Performance Framework

Through planning, policymaking, and plan review, NCPC defines and protects both federal interests and broader national interests in the development of the National Capital Region. The federal interest is wide-ranging and multifaceted; interests range from ensuring that government agencies have adequate facilities, and their employees have quality workplaces, to protecting the environment, public parks, and the region's historic resources. The NCPC encourages efficient transportation and smart growth, accommodates the needs of foreign missions, and balances security elements with urban planning principles.

The NCPC also incorporates broader national interests into the agency's planning guidance. This includes safeguarding the visual pre-eminence of Washington's iconic civic and symbolic structures which have contributed to the identity of our nation's capital for over 200 years. The

NCPC's planning guidance also includes enhancing the visitors' experiences within and around Washington's federal buildings, commemorative works, museums, and national parks.

To carry out the agency's mission and ensure that the nation's capital evolves, the Commission established three strategic goals and one management goal in the NCPC's *Strategic Plan* for the period covering 2018 through 2022. The agency's strategic plan provides the framework for measuring performance, assessing progress, improving results, enhancing efficiency, and managing risk.

NCPC's 2018-2022 Strategic Plan: https://www.ncpc.gov/docs/publications/StratPlan_2018-2022.pdf

Strategic Goals

Goal One

Foster a vibrant, beautiful, and well-planned national capital and engaged public.

Goal Two

Ensure that individual projects and plans within the National Capital Region are consistent with federal interests.

Goal Three

Advance coordinated and efficient federal development in the National Capital Region.

Goal Four

Ensure effective stewardship and accountability of agency resources.

Authorities

NCPC was established by the National Capital Planning Act of 1952, as amended (40 U.S.C. §§ 8701 et seq). The Act coupled with other statutory authorities define the agency's core responsibilities. The NCPC also possesses statutory authorities related to the acquisition and disposition of land for parks, parkways, and playground purposes. Other authorities serve as the basis for additional Commission activities, including the Commemorative Works Act, the Capper Crampton Act, environmental and historic preservation legislation, legislation related to foreign missions, and other legislation and agreements.

NCPC's legislative authorities: <https://www.ncpc.gov/about/authorities/>

NCPC prepared related resource guides for informational purposes:

<https://www.ncpc.gov/review/guides/>

Core Work

NCPC is an independent agency in the Executive Branch of the federal government. The NCPC's core responsibilities include preparing the *Comprehensive Plan for the National Capital's* Federal Elements; reviewing plans and projects for federal property; and preparing the Federal Capital Improvements Program.

Comprehensive Planning

NCPC prepares, adopts, and updates a comprehensive, consistent, and coordinated plan to guide the growth and development in the National Capital Region. The Comprehensive Plan for the National Capital is composed of Federal and District Elements. The Federal Elements, prepared by NCPC, guide the agency's review of federal projects and capital improvements. NCPC completed an overall update of the Federal Elements in 2016, and subsequently approved revised Parks and Open Space and Transportation Elements. NCPC is currently updating the Federal Workplace Element, which considers ongoing trends in telework, mobile workplaces, and more efficient office space, and the emerging impacts of COVID-19. The District Elements, prepared by the District of Columbia government and reviewed by NCPC, address issues such as local land use, housing, and economic development in Washington, DC.

Review the Comprehensive Plan: <https://www.ncpc.gov/plans/compplan/>

Federal Capital Improvements

NCPC reviews and evaluates regional federal capital budgeting proposals for consistency with federal and local planning policies. These analyses are submitted as an annual Federal Capital Improvements Program (FCIP) report to the Office of Management and Budget for use in preparing the President's annual budget. NCPC also provides research and analyses on emerging issues shaping effective federal operations in the region.

Learn more about the FCIP: <https://www.ncpc.gov/plans/fcip/>

Plan Review

NCPC reviews and approves plans and projects for federal and District of Columbia public buildings and installations. The Commission typically reviews about 120 projects annually, including master plans, project plans, site selection and design of commemorative works, and amendments to District zoning maps and regulations. NCPC's review promotes orderly development among the significant federal assets in the nation's capital, encourages federal leadership in physical development and stewardship of the region's extraordinary resources, and considers how the federal presence can complement and support the region's communities. In

2017, the Commission approved new submission guidelines that clarified the review process in and aligned NCPC's review with other federal and regional requirements for greater efficiency and predictability. A digital applicant submission portal was successfully launched in 2020.

Overview of the review process: <https://www.ncpc.gov/review/overview/>

Submission guidelines: <https://www.ncpc.gov/review/guidelines/>

Visit the meeting archive to see recently reviewed projects: <https://www.ncpc.gov/review/archive/>

Public Outreach

NCPC is committed to robust, clear, and accessible public engagement and outreach. The monthly Commission meetings are open to the public, with public testimony taken for all proposed Commission actions. NCPC informs the public through its website, digital newsletters, social media, blogs, annual reports, and public meetings. In response to the pandemic, NCPC moved to a fully digital Commission meeting platform that allows for public testimony, presentations, and Commission discussion. Meetings are live-streamed and recorded. The agency conducted public and stakeholder meetings, presentations, and workshops online, and continues to explore new ways to communicate the agency's work.

Commission Meeting participation page: <https://www.ncpc.gov/review/meeting101/>

See various agency outreach materials: <https://www.ncpc.gov/news/>.

NCPC's 2019 annual report: <https://www.ncpc.gov/ar2019/>

Signature Planning

Washington is a complex, multi-jurisdictional environment. NCPC collaborates with stakeholders to develop federal policies, plans and activities that address important issues facing the capital city. Recent examples (described below) include the *Monumental Core Framework Plan*, the Pennsylvania Avenue Initiative, and expanded studies and guidance for commemoration. NCPC's recent policy development, plan review, and signature planning work focuses on ensuring a world-class capital, supporting regional prosperity, balancing public space and security, and commemoration.

Ensure a World-Class Capital

Washington's unique urban form - with significant streets and landscapes, key viewsheds, and a skyline that highlights iconic civic structures - reflects both national and local values and is recognized worldwide. This form results from natural features and long-standing plans and

requirements, including the L'Enfant and McMillan Plans. Through its work the Commission protects the capital's design heritage and guides future development.

Pennsylvania Avenue Initiative

NCPC launched the Pennsylvania Avenue Initiative with its federal and District partners to re-envision the use and function of the Avenue as part of its cultural role in the nation's capital. Pennsylvania Avenue is a symbolic and a ceremonial street, used for celebrations and First Amendment activities, and home to federal headquarters, businesses, residents, and lively downtown events. The work is necessary to update the 1974 Pennsylvania Avenue Plan and to institute a more effective governance structure for the future health of the Avenue.

The Avenue is experiencing transformative changes, including the new World War I memorial, the redevelopment of the FBI Headquarters site, and the redevelopment of the former Newseum into a campus for Johns Hopkins University. In addition, the area faces competition from emerging neighborhoods, infrastructure, public spaces and amenities are aging, and complex funding and jurisdictional responsibilities pose operational challenges. The initiative will identify near- and long-term actions to improve and maintain the area and promote a renewed mix of uses and activities. NCPC is leading efforts to complete land use and development concepts in 2021 to support and a National Environmental Policy Act (NEPA) environmental assessment and carry out National Historic Preservation Act (Section 106) consultations.

Pennsylvania Avenue Initiative: <https://www.ncpc.gov/initiatives/pennave/>

Building Heights and Viewsheds

At the request of Congress, in 2012 NCPC and the District of Columbia government began a joint Height Master Plan to explore the impact of potential changes to the federal Height of Buildings Act of 1910 that would support local economic development goals. NCPC's recommendations to Congress reaffirmed the importance of the Height Act District-wide, particularly in the original L'Enfant City, to protect Washington's distinctive urban form. The only recommended legislative change was to amend the Height Act to allow penthouse occupancy, subsequently allowed through Public Law 113-103. Building upon the Height Master Plan's technical studies and insights, NCPC approved a new Urban Design Element in 2016 that identifies and protects key viewsheds, and directs the federal government to follow high quality design standards in Washington, DC and the surrounding region.

Learn about heights and views: <https://www.ncpc.gov/topics/heights/>

Monumental Core Streetscape Guidelines

Updating a decades-old document, NCPC is leading a multi-agency effort to provide consistent, detailed guidance for the streetscape elements - such as sidewalks, benches, trees, stormwater management, and light poles – in and around the National Mall. The guidelines, when complete, will be used by the many different agencies with development, operational, and maintenance responsibilities for these areas. The initiative has offered guidance on how new lighting technologies can be used to shape how people see and experience the capital at night. NCPC also studied and provided thoughtful guidance on future installation of 5G infrastructure, addressing the need for wireless coverage while encouraging good public space design.

Learn more about the guidelines: <https://www.ncpc.gov/initiatives/moncore/>

Support Regional Prosperity

NCPC's 1997 *Extending the Legacy Plan* envisioned the next generation of federal development extending throughout all quadrants of Washington, integrated with local development and emerging transportation options. The 2010 *Monumental Core Framework Plan* looked to transform the federal precincts around the National Mall into more mixed-use areas that connect and extend Washington's downtown, with enhanced opportunities for public space and commemoration. NCPC then spearheaded an in-depth multi-agency effort, the *SW Ecodistrict Plan* (2013), an innovative, comprehensive approach to transform an isolated 110-acre federal precinct south of the National Mall into a revitalized workplace, mixed-use neighborhood, and cultural destination. The plan identified expanded federal and private redevelopment opportunities, opportunities for efficient and high-performance infrastructure to achieve significant sustainability goals, and a roadmap for an economically successful partnership. Several plan recommendations, including the new Banneker Overlook connection to the riverfront and starting a business improvement district, are complete.

Extending the Legacy: <https://www.ncpc.gov/plans/legacy/>

Monumental Core Framework Plan: <https://www.ncpc.gov/plans/framework/>

SW Ecodistrict Initiative: <https://www.ncpc.gov/plans/swecodistrict/>

NCPC works closely with the District of Columbia and other jurisdictions to coordinate project review, and prepare plans and development guidance. This ensures mutual recognition of important federal and national interests, community and economic development objectives, and shared stewardship goals in this growing region. One area of shared interest is transportation, to ensure that federal facilities meet mission needs and support the region's transportation goals.

Incorporating multiple ways – transit, walking, biking, and cars – to reach federal facilities and destinations is an important concern when the Commission reviews submissions. NCPC recently adopted a new Transportation Element with policies reflecting the region’s rapidly evolving transportation options and issues, including the emerging impact of COVID-19. Using data-driven studies and extensive stakeholder outreach, the element established new parking guidance and other policies to encourage multimodal choices and improve site design. NCPC works closely with applicants through the master plan process – including campuses for the US Food and Drug Administration, White Oak, the National Institute for Standards and Technology, and Naval Support Facility, Suitland - to develop innovative campus programs and transportation management plans that establish long range goals, near term actions and monitoring.

Learn about NCPC’s transportation work: <https://www.ncpc.gov/topics/transportation/>

Security and Public Space, and Resilience

NCPC is a leader in design and planning to secure federal facilities and workplaces in the face of evolving natural and manmade threats, while ensuring publicly accessible national institutions and a welcoming and attractive public realm. In response to the proliferation of temporary perimeter security measures following the Oklahoma City bombing and 9-11 attacks, NCPC prepared the National Capital Urban Design and Security Plan, one of the first plans in the country to address this issue, followed by more detailed design guidelines that shape NCPC’s review of physical security.

NCPC has reviewed hundreds of projects and master plans with security components: iconic destinations, such as the redesign of Pennsylvania Avenue in front of the White House, the Washington Monument grounds, and several Smithsonian museums; and major installations, including the Pentagon, the National Institutes of Health; and major downtown headquarters renovations including the U.S. Department of Commerce, the U.S. Department of State, and the Federal Reserve Board. NCPC continues to promote security solutions that can be seamlessly integrated into buildings and public space and coordinated approaches that work across a precinct.

Even as we look for ways to accommodate more people and events in beloved public spaces, these same spaces are increasingly vulnerable to existing and emerging threats. Most recently, NCPC’s work considered emerging threats by vehicles to people in public spaces. As part of NCPC’s Public Space and Security Initiative, ten big ideas emerged from expert panels and workshops that explored emerging threats in parks, plazas, and streets, and how good design and operational responses can address these threats. NCPC is currently partnering with federal and local stakeholders to conduct virtual workshops to test these ideas at several public spaces in downtown Washington, and is also considering the impacts of the pandemic, such as social distancing. This work will inform NCPC’s comprehensive plan policies and provide guidance to federal, District, and non-profit entities responsible for these public spaces.

Public space and security planning: <https://www.ncpc.gov/topics/security/>

A resilient capital region that can effectively respond to manmade and natural threats is an agency priority. NCPC, through multi-agency coordination, plans, and policies, is a leader in addressing the region's significant and increasing flooding risks from river, interior and coastal flooding. NCPC has continued to promote innovative and system-wide solutions to interior stormwater flooding that threatens Federal Triangle facilities and infrastructure. The federal government controls approximately 85 percent of Washington, DC's shorelines, and river and coastal surge flooding pose threats to federal facilities and operations. Today, NCPC is collaborating with federal and regional agencies to develop resources and coordinated approaches for flood risk management.

Flooding issues: <https://www.ncpc.gov/topics/flooding/>

Commemoration

NCPC has review and approval authorities over site selection and design for major commemorative works and advocates the design and placement of these works in a manner that enhances the nation's capital. These highly visible, complex proposals often result in lengthy public discussions on how they reflect national identity, heritage, and history, and how well these projects fit within the context of vibrant, urban locations and some of Washington's most historically significant settings. Recently reviewed projects include the Dwight D. Eisenhower, World War I, and National Native American Veterans memorials. The Desert Storm and Desert Shield and Peace Corps memorials are currently in review.

NCPC has a long tradition of collaborative long-range planning for commemoration in the national capital and environs, where our country's story is shared through a symbolic landscape of memorials, museums, institutions, and public space. It has a timeless quality, yet it is constantly evolving and responding to new challenges and opportunities. The 2001 *Memorials and Museums Master Plan* considered the needs of future generations for appropriate space to tell their stories, identifying locations for future memorials and museums. It identified trends for more and larger proposals, and the resulting pressure on the National Mall. This plan was instrumental in Congress identifying a Reserve in 2003 where no future commemorative works are allowed. Subsequent area plans developed strategies that have successfully encouraged memorial sponsors to consider "off-Mall" sites. NCPC initiatives looked at memorial trends and practices, noting the need for greater diversity in subject matter, and exploring new approaches to commemoration that could be temporary, use different media, or better accommodate diverse or evolving narratives. In 2016, NCPC, together with the National Park Service and Van Alen Institute, sponsored an ideas competition, *Memorials for the Future*, to consider how new approaches, technologies, evolving narratives and new subject matter might shape 21st century commemoration.

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The process to site a commemorative work in the nation's capital is typically long, expensive, land-intensive, and controversial. NCPC is undertaking a review of the memorial approval process with other federal stakeholders and a concurrent update of the *Memorials and Museums Master Plan* to reflect current needs and conditions.

Learn about NCPC's work on commemoration: <https://www.ncpc.gov/topics/commemoration/>

Operational Priorities

Commission Vacancies

The Commission has three presidential appointees: one at-large member, one member residing in Virginia, and one member residing in Virginia. The President also appoints one of the Presidential Appointees to serve as chair. Currently, the position for the Presidential appointee representing Virginia is unfilled. The six-year term expired in January 2019 so there are five years remaining in that term. The prior appointee had served as chair, and the position of chair has not been filled. The term for the Commissioner currently representing Maryland will expire on 01/02/21. At the start of calendar year 2021, the Commission will have no chair and two Presidential appointments unfilled. This raises challenges for the Commission to ensure that meetings are chaired by a presidential appointee and quorums are maintained. It also deprives the Commission and staff of the leadership and perspective offered through these appointments.

The current Commission roster is at <https://www.ncpc.gov/about/commission/> and is also on page 15.

District of Columbia Statehood

The District of Columbia is actively pursuing statehood, and the U.S. House of Representatives passed H.R.51 – Washington, D.C. Admission Act on June 26, 2020. The proposed legislation would leave a small federal enclave in the Monumental Core, which includes the White House, Capitol Hill, the National Mall, and federal museums and office buildings adjacent to the Mall. The proposed legislation would restructure NCPC's Commission, change NCPC's review authorities (as an example, NCPC would no longer review certain District projects) and change the agency's review of federal master plans and projects located in the new state from approval to advisory. These changes could impact the orderly, coordinated development and operations of federal land and facilities in the National Capital Region, and other federal interests. Statehood may affect other current NCPC activities; for example, NCPC has also been the steward of Congressional legislation regarding the height of buildings in Washington, DC which established and sustains the civic skyline of the Monumental Core. NCPC believes it is important that federal interests in the National Capital Region are addressed to maintain the capital's critical federal operations, and protect iconic national institutions, destinations, and events. Further, additional attention is needed to consider how the proposed federal enclave, which would remain under Congressional jurisdiction, would be governed, and operated.

Upcoming Major Project Reviews

NCPC reviews approximately 120 submissions each year. The proposals listed below represent major master plans or development projects that are significant in scale and impact, and/or have high public visibility.

- GSA, on behalf of the Armed Forces Retirement Home, selected a developer to create a mixed-use community on leased land in the southeast corner of this federal property, providing an important revenue stream for the AFRH. Since the site will remain in federal ownership, NCPC, the District of Columbia, and AFRH reached an agreement in 2020 on how to review the development of this 80-acre site in Northwest Washington, DC. NCPC anticipates reviewing the master plan in 2021.
- NCPC will review two transformative, linked projects around Union Station: the private sector development of Burnham Place, located on air rights over tracks north of the station, and the redevelopment of Union Station and its transportation infrastructure to better serve passenger rail, intercity bus and other transportation modes. A key issue is the quantity of parking provided and its impact on the design, activity, and circulation of both projects.
- NCPC will review and approve any changes to the Capper-Cramton parks resulting from the I-495 and I-270 Managed Lane proposal in Maryland. NCPC has provided comments on the environmental work underway for this proposal, encouraging consideration of alternatives and analysis that will appropriately support NCPC's future review.
- The Bureau of Printing and Engraving is evaluating relocating its money manufacturing operations out of its downtown District headquarters to a new facility at the Beltsville Agricultural Center in Maryland. NCPC will review the master plan for this roughly 100-acre development.
- NCPC, through the Commemorative Works Act, reviews and approves the location and design of certain commemorative works. The proposed National Desert Storm and Desert Shield and Peace Corp memorials are currently moving through the review process.

On-line Meetings and Operations

NCPC is conducting all Commission meetings online and the agency's workforce is teleworking and conducting all regular activities online, in response to COVID-19 guidance. In addition, NCPC is working with GSA on a new lease and renovation of its existing office space to achieve space efficiencies, which will occur later in 2021. We anticipate that NCPC will continue to conduct its operations online, including Commission meetings, for the foreseeable future.

Longer-Term Initiatives

Commemoration

As noted above, NCPC has a long tradition of collaborative long-range planning for commemoration and has approval authority for memorial siting and design in the national capital and environs. The 2001 *Memorials and Museums Master Plan* considered the needs of future generations for appropriate space to tell their stories and to protect the National Mall from over-development. NCPC is undertaking a review of the memorial approval process with other federal stakeholders and a concurrent update of the *Memorials and Museums Master Plan* to reflect current needs and conditions.

Recognizing the national discussion around controversial monuments and memorials and the need for more diverse narratives and representation, adaptability, and new approaches, NCPC proposes to work collaboratively with the Smithsonian Institution, the National Park Service, the U.S. Commission of Fine Arts, and others to have an inclusive public conversation on how to shape the national capital's commemorative landscape to address these needs, support pilot projects showcasing new approaches, and conduct in-depth studies of these topics to inform the update of the *Memorials and Museums Master Plan*.

Pennsylvania Avenue Initiative

As noted above, NCPC is continuing work with its federal and District partners to re-envision the use and function of Pennsylvania Avenue as part of its cultural role in the nation's capital. NCPC is leading efforts to complete land use and development concepts in 2021 that will support a National Environmental Policy Act (NEPA) environmental assessment and to carry out National Historic Preservation Act (Section 106) consultation. In early summer 2021, NCPC will release a reframed vision for the Avenue and concept alternatives that will attract considerable public attention.

Resilient Development

NCPC's planning work supports a resilient, sustainable capital. The SW Ecodistrict Plan, described above, presents a comprehensive, innovative roadmap to redevelop a federal precinct to achieve significant economic, community, and sustainability goals through the coordinated efforts of federal and District agencies, and other public and private stakeholders. Renewed focus on this plan offers an opportunity to sustainable development and partnerships.

Washington, DC faces significant and increasing flooding risks from river, interior and coastal flooding, and NCPC has had a leadership role in addressing flooding issues, as noted above.

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NCPC, in coordination with other federal and District stakeholders, has continued to promote innovative and system-wide solutions to interior stormwater flooding that threatens Federal Triangle facilities and infrastructure. In addition, federal and regional partnerships are critical to develop resilient, effective strategies that support federal agency missions and local development and use goals along the Potomac and Anacostia Rivers.

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National Capital Planning Commission

Commission Members

Appointed by the President

THOMAS M. GALLAS, Vice Chairman
Maryland (*Term expires 01/01/2021*)

ELIZABETH A. WHITE
United States at Large (*Term expires 01/01/2023*)

Vacant
Virginia (*Term expires 01/01/2025*)

Appointed by the Mayor of the District of Columbia

ARRINGTON DIXON
District of Columbia (*Term expires 01/02/2023*)

LINDA ARGO
District of Columbia (*Term expires 01/02/2023*)

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Secretary of Defense

Alternates

Paul McMahon Jr.
Deputy Director, Facilities Services
Directorate, WHS

Thomas Muir
Director, Washington Headquarter
Services

HONORABLE DAVID BERNHARDT
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Alternates

Margaret Everson

Counselor to the Secretary, Exercising the
Delegated Authority of the Director,
National Park Service

Lisa Mendelson

Acting Director, Department of the Interior
Region 1 - National Capital Area, National
Park Service

Peter May

Associate Area Director, Department of
the Interior Region 1, National Capital
Area, National Park Service

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Administrator of General Services

Alternates

Daniel Mathews

Commissioner, Public Buildings Service

Darren Blue

Regional Commissioner, Public Buildings
Service, National Capital Region

Scott Anderson

Regional Administrator, National Capital
Region

Mina Wright

Director, Office of Planning & Design
Quality, Public Buildings Service

Kristi Tunstall-Williams

Director, Historic Preservation & the Arts
Division, Office of Planning & Design
Quality

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Chairman
*Committee on Homeland Security and
Governmental Affairs
United States Senate*

Alternates

Patrick Bailey

Chief Counsel for Government Affairs

Daniel Spino

Professional Staff Member, Committee on
Homeland Security and Governmental
Affairs

HONORABLE CAROLYN B. MALONEY

Chairwoman
*Committee on Oversight and Reform
United States House of Representatives*

Alternates

Wendy Ginsberg

Staff Director

HONORABLE MURIEL BOWSER

Mayor
District of Columbia

Alternates

Andrew Trueblood

Director, DC Office of Planning

Jennifer Steingasser

Deputy Director, Development Review and
Historic Preservation, DC Office of
Planning

HONORABLE PHIL MENDELSON

Chairman
Council of the District of Columbia

Alternates

Evan Cash

Committee and Legislative Director,
Committee of the Whole

